## PALL CORP

Form 10-Q
June 09, 2008

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# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-Q 

p Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the quarterly period ended April 30, 2008
or
o Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from to

Commission File Number: 001- 04311
PALL CORPORATION
(Exact name of registrant as specified in its charter)

New York
(State or other jurisdiction of incorporation or organization)

11-1541330
(I.R.S. Employer Identification No.)

2200 Northern Boulevard, East Hills, NY
(Address of principal executive offices)

11548
(Zip Code)
(516) 484-5400
(Registrant s telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer , accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer p Accelerated filer o
Non-accelerated filer o
Smaller reporting company o
(Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No p

The number of shares of the registrant scommon stock outstanding as of June 2, 2008 was 119,875,974.

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## PART I. FINANCIAL INFORMATION <br> ITEM 1. FINANCIAL STATEMENTS. <br> PALL CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except per share data) (Unaudited)

Apr. 30, 2008
July 31, 2007
ASSETS
Current assets:
Cash and cash equivalents
\$ 396,837 \$ 443,036
Accounts receivable
590,374 551,393
Inventories
524,867
Prepaid expenses
Other current assets
Total current assets
Property, plant and equipment, net
1,638,239
1,606,377
637,986
607,900
Goodwill
265,923
260,205
47,933
$\begin{array}{ll}\text { Other non-current assets } & 314,124\end{array}$
\$ 2,903,638
\$ 2,708,846

## LIABILITIES AND STOCKHOLDERS EQUITY

Current liabilities:

| Notes payable | $\$ 47,850$ | $\$$ |
| :--- | ---: | ---: |
| Accounts payable and other current liabilities | 499,949 |  |
| Income taxes payable | 498,878 | 499,075 |
| Current portion of long-term debt | 32,141 | 291,395 |
|  | 1,771 | 1,771 |


| Total current liabilities | 580,640 | 832,190 |
| :--- | :--- | :--- |
| Long-term debt, net of current portion | 717,384 | 591,591 |
| Income taxes payable non-current | 231,509 |  |
| Deferred taxes and other non-current liabilities | 228,202 | 224,464 |

Total liabilities
$1,757,735$
1,648,245

Stockholders equity:
$\begin{array}{lll}\text { Common stock, par value } \$ .10 \text { per share } & 12,796 & 12,796\end{array}$
$\begin{array}{lll}\text { Capital in excess of par value } & 172,718 & 159,620\end{array}$
Retained earnings
Treasury stock, at cost
1,066,608
974,945
Stock option loans
$(224,895)$
Accumulated other comprehensive income (loss):
Foreign currency translation
182,997
142,691
Minimum pension liability
$(67,036)$
$(67,036)$

| Unrealized investment gains | 3,427 | 2,801 |
| :--- | ---: | ---: |
| Unrealized losses on derivatives | $(250)$ | $(83)$ |
|  | 119,138 | 78,373 |
| Total stockholders equity | $1,145,903$ | $1,060,601$ |
| Total liabilities and stockholders equity | $\$ 2,903,638$ | $\$$ |

See accompanying notes to condensed consolidated financial statements.

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|  | Three Months Ended |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Apr. 30, } \\ 2008 \end{gathered}$ |  | pr. 30, <br> 2007 <br> (As <br> estated) |  | $\begin{gathered} \text { Apr. 30, } \\ 2008 \end{gathered}$ |  | $\begin{gathered} \text { Apr. 30, } \\ 2007 \\ \text { (As } \\ \text { Restated) } \end{gathered}$ |
| Net sales | \$ 661,680 | \$ | 559,347 |  | 1,848,434 | \$ | 1,603,565 |
| Cost of sales | 338,714 |  | 282,227 |  | 975,876 |  | 846,303 |
| Gross profit | 322,966 |  | 277,120 |  | 872,558 |  | 757,262 |
| Selling, general and administrative expenses | 195,485 |  | 167,677 |  | 545,317 |  | 493,255 |
| Research and development | 18,537 |  | 15,656 |  | 53,524 |  | 45,167 |
| Restructuring and other charges/(gains), net | 5,495 |  | 8,620 |  | 28,123 |  | 22,060 |
| Interest expense, net | 9,944 |  | 9,171 |  | 25,728 |  | 29,626 |
| Earnings before income taxes | 93,505 |  | 75,996 |  | 219,866 |  | 167,154 |
| Provision for income taxes | 30,231 |  | 25,625 |  | 72,502 |  | 56,435 |
| Net earnings | \$ 63,274 | \$ | 50,371 |  | \$ 147,364 | \$ | 110,719 |
| Earnings per share: |  |  |  |  |  |  |  |
| Basic | \$ 0.51 | \$ | 0.41 | \$ | 1.20 | \$ | 0.90 |
| Diluted | \$ 0.51 | \$ | 0.40 | \$ | 1.19 | \$ | 0.89 |
| Dividends declared per share | \$ 0.13 | \$ | 0.12 | \$ | 0.49 | \$ | 0.35 |
| Average shares outstanding: |  |  |  |  |  |  |  |
| Basic | 122,929 |  | 123,399 |  | 123,111 |  | 123,110 |
| Diluted | 124,159 |  | 124,781 |  | 124,316 |  | 124,662 |

See accompanying notes to condensed consolidated financial statements.

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## PALL CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) <br> (Unaudited)

|  | Nine Months Ended <br> Apr. 30, <br> 2008 <br> Apr. 30, 2007 |  |  |
| :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |
| Net cash provided by operating activities | \$ 16,455 | \$ | 213,554 |
| Investing activities: |  |  |  |
| Capital expenditures | $(76,466)$ |  | $(54,086)$ |
| Proceeds from sale of retirement benefit assets | 17,379 |  | 18,965 |
| Purchases of retirement benefit assets | $(19,922)$ |  | $(18,397)$ |
| Disposals of long lived assets | 5,560 |  | 44,609 |
| Acquisitions of businesses, net of disposals and cash acquired |  |  | (406) |
| Other | $(3,578)$ |  | $(3,810)$ |
| Net cash used by investing activities | $(77,027)$ |  | $(13,125)$ |
| Financing activities: |  |  |  |
| Notes payable | 4,206 |  | 6,474 |
| Dividends paid | $(44,170)$ |  | $(41,521)$ |
| Net proceeds from stock plans | 15,468 |  | 36,612 |
| Purchase of treasury stock | $(78,211)$ |  | $(51,016)$ |
| Long-term borrowings | 161,495 |  | 627 |
| Repayments of long-term debt | $(67,161)$ |  | $(116,903)$ |
| Excess tax benefits from stock-based compensation arrangements | 798 |  | 4,794 |
| Net cash used by financing activities | $(7,575)$ |  | $(160,933)$ |
| Cash flow for period | $(68,147)$ |  | 39,496 |
| Cash and cash equivalents at beginning of year | 443,036 |  | 317,657 |
| Effect of exchange rate changes on cash and cash equivalents | 21,948 |  | 7,519 |
| Cash and cash equivalents at end of period | \$ 396,837 | \$ | 364,672 |
| Supplemental disclosures: |  |  |  |
| Interest paid | \$ 33,632 | \$ | 30,478 |
| Income taxes paid (net of refunds) | 215,141 |  | 41,630 |

See accompanying notes to condensed consolidated financial statements.

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# PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data) <br> (Unaudited) 

## NOTE 1 BASIS OF PRESENTATION

The condensed consolidated financial information included herein is unaudited. Such information reflects all adjustments of a normal recurring nature, which are, in the opinion of Company management, necessary to present fairly the Company s consolidated financial position, results of operations and cash flows as of the dates and for the periods presented herein. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes set forth in the Company s Annual Report on Form 10-K for the fiscal year ended July 31, 2007 ( 2007 Form 10-K ).

## NOTE 2 AUDIT COMMITTEE INQUIRY AND RESTATEMENT

As discussed in the 2007 Form 10-K, an inquiry was conducted by the Company s audit committee into the Company s understatement of its United States ( U.S. ) federal income tax payments and its provision for income taxes. The audit committee completed its inquiry in January 2008. On August 1, 2007, the audit committee, on the recommendation of management, concluded that the Company s previously issued financial statements for each of the eight fiscal years in the period ended July 31, 2006 (including the interim periods within those years), and for each of the fiscal quarters ended October 31, 2006, January 31, 2007 and April 30, 2007, should no longer be relied upon. Accordingly, the Company restated its previously issued financial statements for those periods presented in its 2007 Form 10-K. The Company has not amended its previously filed Annual Reports on Form 10-K or Quarterly Reports on Form 10-Q for the periods affected by this restatement. The financial information presented below for fiscal year 2007 has been restated as set forth in the 2007 Form 10-K.

The audit committee inquiry and restatement resulted in the Company s failure or inability to comply with certain representations, warranties and covenants in its debt and other financing-related agreements, including the Company s obligation to provide certain information (principally the Company s periodic Securities and Exchange Commission ( SEC ) reports) to those lenders or counterparties. The Company entered into amendments and/or waivers to address these matters with the lenders or counterparties, as applicable, under its $\$ 500,000$ unsecured senior revolving credit facility, Yen 9 billion variable-rate loan due June 20, 2010 and certain other debt and financing-related agreements, as well as an amendment of the indenture relating to the $\$ 280,0006 \%$ senior notes due August 1, 2012. Under the terms of those amendments and covenant waivers, the Company was obligated to return to compliance with its reporting obligations under the federal securities laws by March 31, 2008. As of March 28, 2008, the Company became compliant with its filing obligations under the foregoing agreements, as amended.

The following tables present the effects of the adjustments made to the Company s previously reported statements of earnings for the three and nine months ended April 30, 2007 for the restatement of the Company s provision for income taxes and interest expense, net.

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## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (In thousands, except per share data) <br> (Unaudited)

PALL CORPORATION AND SUBSIDIARIES


| Earnings before income taxes | 181,886 |  | $(14,732)$ | 167,154 |  |
| :--- | ---: | :--- | ---: | ---: | ---: |
| Provision for income taxes | 34,575 |  | 21,860 | 56,435 |  |
|  |  |  |  |  |  |
| Net earnings | $\$ 147,311$ | $\$$ | $(36,592)$ | $\$ 110,719$ |  |
|  |  |  |  |  |  |
| Earnings per share: |  |  |  |  |  |
| Basic | $\$$ | 1.20 |  | $\$$ | 0.90 |
| Diluted | $\$$ | 1.18 |  | $\$$ | 0.89 |
|  |  |  |  |  |  |
| Average shares outstanding: | 123,110 |  |  | 123,110 |  |
| Basic | 124,662 |  |  | 124,662 |  |

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# PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) 

(In thousands, except per share data)
(Unaudited)

## NOTE 3 ADOPTION OF NEW ACCOUNTING PRONOUNCEMENTS

In June 2006, the Financial Accounting Standards Board ( FASB ) issued Financial Interpretation No. 48, Accounting for Uncertainty in Income Taxes ( FIN No. 48 ). FIN No. 48 establishes a recognition threshold and measurement process for recording income tax positions in an enterprise $s$ financial statements in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 109, Accounting for Income Taxes. FIN No. 48 prescribes a two-step evaluation process for income tax positions. The first step is recognition and, if the recognition threshold is met, a second step, measurement, is applied. For recognition, an enterprise judgmentally determines whether it is more-likely-than-not that an income tax position will be sustained upon examination, including resolution of related appeals or litigation processes, based on the technical merits of the position. If the income tax position meets the more-likely-than-not recognition threshold it is measured and the appropriate amount is recognized in the financial statements as the largest amount of income tax benefit that has a greater than $50 \%$ likelihood of being realized. If an income tax position does not meet the more-likely-than-not recognition threshold, no benefit for that position is recognized in the financial statements. Income tax positions that meet the more-likely-than-not recognition threshold at the effective date of FIN No. 48 may be recognized, or continue to be recognized, upon adoption of FIN No. 48.

Effective August 1, 2007, the Company adopted FIN No. 48 and in accordance with FIN No. 48, the Company recognized a cumulative-effect adjustment of $\$ 5,600$, reducing its liability for unrecognized income tax benefits and interest and increasing the August 1, 2007 balance of Retained Earnings.

At August 1, 2007, the Company had $\$ 210,000$ in gross tax reserves for unrecognized income tax benefits. The Company s uncertain income tax positions, if recognized, would reduce its income tax expense by approximately $\$ 135,000$ thus favorably affecting the Company s effective tax rate.

In addition, consistent with the provisions of FIN No. 48, the Company reclassified $\$ 210,000$ of income tax liabilities from current to non-current liabilities because payment of cash is not anticipated within one year of the balance sheet date. These non-current income tax liabilities are recorded in Income taxes payable- non-current in the condensed consolidated balance sheet.

The Company and its subsidiaries are currently subject to examination by various taxing authorities. While it is possible that one or more of these examinations may be resolved within the next twelve months, the Company does not anticipate a significant impact to the unrecognized income tax benefits.

The Company recognizes accrued interest expense related to unrecognized income tax benefits in interest expense and the balance at the end of a reporting period is recorded in accrued interest payable on the Company s condensed consolidated balance sheet. Penalties are accrued as part of income tax expense and the unpaid balance at the end of a reporting period is recorded as part of the current or non-current reserve for uncertain income tax positions. At August 1, 2007, the Company had accrued $\$ 64,000$ for the potential payment of interest and penalties. At April 30, 2008, the accrued balance for the potential payment of interest and penalties was $\$ 74,000$.

As of August 1, 2007, the Company is subject to U.S. federal and state and local income tax examinations for the fiscal tax years ended in 1996 through 2007, and to non-U.S. income tax examinations for the fiscal tax years ended in 2000 through 2007.

The balance of the Company s gross uncertain income tax positions at the end of the third quarter of fiscal year 2008 is $\$ 232,000$.

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# PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (In thousands, except per share data) <br> (Unaudited) 

NOTE 4 BALANCE SHEET DETAILS
The following tables provide details of selected balance sheet items:

|  | Apr. 30, | July 31, |
| :--- | ---: | ---: | ---: |
| 2007 |  |  |

Unbilled receivables principally relate to long-term contracts recorded under the percentage-of-completion method of accounting.

|  | Apr. 30, | July 31, |  |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |  |
| Inventories: | $\$ 148,633$ | $\$$ | 136,248 |
| Raw materials and components | 89,057 | 73,725 |  |
| Work-in-process | 287,177 | 261,494 |  |
| Finished goods | $\$$ | 524,867 | $\$$ |
|  |  | 471,467 |  |

Apr. 30, $2008 \quad$ July 31, 2007
Property, plant and equipment:
Property, plant and equipment
Less: Accumulated depreciation and amortization

| $\$$ | $1,467,844$ |
| :---: | :---: | :---: | :---: |
| $(829,858)$ |  |$\quad \$ \quad 1,370,287$

\$ 637,986 \$ 607,900

## NOTE 5 GOODWILL AND INTANGIBLE ASSETS

The following table presents goodwill, net of accumulated amortization recorded prior to adopting SFAS No. 142, Goodwill and Other Intangible Assets ( SFAS No. 142 ), allocated by reportable segment, in accordance with SFAS No. 142.

|  | Apr. 30, | July 31, |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Life Sciences | $\$$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |  |
| Industrial |  | 19,657 | $\$$ | 69,433 |
|  | $\$$ | 265,923 | $\$$ | 260,205 |

The change in the carrying amount of goodwill is primarily attributable to changes in foreign exchange rates used to translate the goodwill contained in the financial statements of foreign subsidiaries using the rates at each respective balance sheet date.

Intangible assets, net, consist of the following:

|  |  | Gross | Apr. 30, 2008 <br> Accumulated <br> Amortization |  | Net |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Patents and unpatented technology |  | \$84,667 | \$ | 42,261 | \$ 42,406 |
| Trademarks |  | 4,885 |  | 3,006 | 1,879 |
| Other |  | 5,071 |  | 1,990 | 3,081 |
|  |  | \$ 94,623 | \$ | 47,257 | \$ 47,366 |
|  | 9 |  |  |  |  |

# PALL CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data) (Unaudited) 

|  | July 31, 2007 <br> Accumulated |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Gross | Amortization | Net |  |
| Patents and unpatented technology | $\$ 82,561$ | $\$$ | 37,369 | $\$ 45,192$ |
| Trademarks | 4,818 | 2,671 | 2,147 |  |
| Other | 2,275 |  | 1,681 | 594 |
|  |  |  |  |  |
|  | $\$ 89,654$ | $\$$ | 41,721 | $\$ 47,933$ |

Amortization expense for intangible assets for the three and nine months ended April 30, 2008 was $\$ 1,876$ and $\$ 5,969$, respectively. Amortization expense for intangible assets for the three and nine months ended April 30, 2007 was $\$ 2,038$ and $\$ 6,101$, respectively. Amortization expense is estimated to be approximately $\$ 1,855$ for the remainder of fiscal year 2008, $\$ 7,225$ in fiscal year 2009, $\$ 6,981$ in fiscal year 2010, $\$ 6,766$ in fiscal year 2011, $\$ 6,517$ in fiscal year 2012 and $\$ 3,784$ in fiscal year 2013.
NOTE 6 TREASURY STOCK
On October 14, 2004, the Company s board of directors authorized the expenditure of up to $\$ 200,000$ for the repurchase of shares of the Company s common stock. On November 15, 2006, the board of directors authorized an additional expenditure of $\$ 250,000$ to repurchase shares. The Company s shares may be purchased over time, as market and business conditions warrant. There is no time restriction on this authorization. During the nine months ended April 30, 2008, the Company purchased 2,138 shares in open-market transactions at an aggregate cost of $\$ 78,211$ with an average price per share of $\$ 36.58$. At April 30, 2008, approximately $\$ 270,021$ remained available to be expended under the current stock repurchase programs. In May 2008, the Company purchased 1,135 shares in open-market transactions at an aggregate cost of $\$ 40,000$ with an average price per share of $\$ 35.23$. Repurchased shares are held in treasury for use in connection with the Company s stock-based compensation plans and for general corporate purposes.

During the nine months ended April 30, 2008, 594 shares were issued under the Company s stock-based compensation plans. At April 30, 2008, the Company held 6,956 treasury shares.

## NOTE 7 CONTINGENCIES AND COMMITMENTS

With respect to the matters described below under the headings Federal Securities Class Actions, Shareholder Derivative Lawsuits and Other Proceedings, no liabilities or insurance recoveries have been reflected in the condensed consolidated financial statements as of April 30, 2008 as these amounts are not currently estimable.

## Federal Securities Class Actions:

Four putative class action lawsuits have been filed against the Company and certain members of its management team alleging violations of the federal securities laws relating to the Company s understatement of certain of its U.S. income tax payments and of its provision for income taxes in certain prior periods described in Note 2, Audit Committee Inquiry and Restatement. These lawsuits were filed between August 14, 2007 and October 11, 2007 in the United States District Court for the Eastern District of New York. The plaintiffs principally allege that the defendants violated the federal securities laws by issuing materially false and misleading public statements about the Company s financial results, financial statements, income tax liability, effective tax rate and internal controls. The plaintiffs seek unspecified compensatory damages, costs and expenses. By Order dated May 28, 2008, the Court consolidated the cases under the caption In re Pall Corp, No. 07-CV-3359 (E.D.N.Y.) (JS) (ARL), appointed a lead plaintiff and ordered that the lead plaintiff file a consolidated amended complaint within 45 days of the entry of the Order.

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# PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (In thousands, except per share data) <br> (Unaudited) 

## Shareholder Derivative Lawsuits:

On October 5, 2007, two plaintiffs filed identical derivative lawsuits in New York Supreme Court, Nassau County relating to the tax matter described above. These actions purport to bring claims on behalf of the Company based on allegations that certain current and former directors and officers of the Company breached their fiduciary duties by failing to evaluate and otherwise inform themselves about the Company s internal controls and financial reporting systems and procedures. In addition, plaintiffs allege that certain officers of the Company were unjustly enriched as a result of the Company s inaccurate financial results over fiscal years 1999-2006. The complaints seek unspecified compensatory damages on behalf of Pall Corporation, disgorgement of defendants salaries, bonuses, stock grants and stock options, equitable relief and costs and expenses. The Company, acting in its capacity as nominal defendant, moved to dismiss the complaints for failure to make a demand upon the Company s board of directors, which motions were granted.

Another shareholder derivative lawsuit relating to the tax matter described above was filed in the United States District Court for the Eastern District of New York on January 10, 2008. This action purports to bring claims on behalf of the Company based on allegations that certain of the current directors of the Company breached their fiduciary duties and were unjustly enriched in connection with the tax matter described above. The complaint seeks unspecified compensatory damages on behalf of Pall Corporation, disgorgement of defendants profits, benefits and other compensation, equitable and non-monetary relief, and costs and expenses. The Company, acting in its capacity as nominal defendant, moved to dismiss the complaint for lack of subject matter jurisdiction over the complaint. On May 23, 2008, the plaintiff filed a notice of voluntary dismissal without prejudice, which was subsequently granted by the Court.

## Other Proceedings:

The SEC and U.S. Attorney s Office for the Eastern District of New York are conducting investigations in connection with the tax matter described above. The Company is cooperating with these investigations.

## Environmental Matters:

The Company s condensed consolidated balance sheet at April 30, 2008 includes liabilities for environmental matters of approximately $\$ 15,566$, which relate primarily to the previously reported environmental proceedings involving a Company subsidiary, Gelman Sciences Inc., pertaining to groundwater contamination. In the opinion of management, the Company is in substantial compliance with applicable environmental laws and its current accruals for environmental remediation are adequate. However, as regulatory standards under environmental laws are becoming increasingly stringent, there can be no assurance that future developments, additional information and experience gained will not cause the Company to incur material environmental liabilities or costs beyond those accrued in its condensed consolidated financial statements.

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
NOTE 8 RESTRUCTURING AND OTHER CHARGES/(GAINS), NET
The following tables summarize the restructuring and other charges/(gains) ( ROTC ) recorded for the three and nine months ended April 30, 2008 and April 30, 2007:

|  | Three <br> Restructuring <br> (1) | nths Ende 2008 Other Charges /(Gains) (2) | Total | Nine <br> Restructuring <br> (1) | nths Ende 2008 Other Charges /(Gains) <br> (2) | pr. 30, <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Costs related to inquiry (2a) |  | \$ 4,436 | \$ 4,436 |  | \$ 18,102 | \$ 18,102 |
| Severance | 575 |  | 575 | 8,232 |  | 8,232 |
| Other exit costs | 284 |  | 284 | 1,908 |  | 1,908 |
| Gain on disposal of assets, net |  |  |  | (158) | (484) | (642) |
| Environmental matters (2b) |  |  |  |  | 600 | 600 |
| Other |  | 469 | 469 |  | 482 | 482 |
| Reversal of excess restructuring reserves | $\begin{gathered} \$ 859 \\ (269) \end{gathered}$ | \$ 4,905 | $\begin{array}{r} \$ 5,764 \\ (269) \end{array}$ | $\begin{array}{r} \$ 9,982 \\ (559) \end{array}$ | \$ 18,700 | $\begin{array}{r} \$ 28,682 \\ (559) \end{array}$ |
|  | \$ 590 | \$ 4,905 | \$ 5,495 | \$ 9,423 | \$ 18,700 | \$ 28,123 |
| Cash | \$ 590 | \$ 4,446 | \$ 5,036 | \$ 9,393 | \$ 18,241 | \$ 27,634 |
| Non-cash |  | 459 | 459 | 30 | 459 | 489 |
|  | \$ 590 | \$ 4,905 | \$ 5,495 | \$ 9,423 | \$ 18,700 | \$ 28,123 |


|  | Three Months Ended Apr.30, 2007OtherChargesRestructuring/(Gains) |  |  | Nine Months Ended Apr. 30,   <br> 2007   <br> Other   <br> Charges   <br> Restructuring /(Gains)   <br> (1) (2)  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Severance | \$ 5,411 | \$ | \$ 5,411 | \$ 20,136 | \$ | \$ 20,136 |
| Gain on sale and impairment of assets, net | 1,898 |  | 1,898 | $(3,216)$ |  | $(3,216)$ |
| Other exit costs | 1,245 |  | 1,245 | 2,066 |  | 2,066 |
| Environmental matters (2b) |  | 200 | 200 |  | 2,761 | 2,761 |
| Other |  | (4) | (4) | 1,117 | 971 | 2,088 |
| Reversal of excess reserves | $\begin{array}{r} \$ 8,554 \\ (130) \end{array}$ | \$ 196 | $\begin{array}{r} \$ 8,750 \\ (130) \end{array}$ | $\begin{array}{r} \$ 20,103 \\ (1,775) \end{array}$ | \$ 3,732 | $\begin{array}{r} \$ 23,835 \\ (1,775) \end{array}$ |
|  | \$ 8,424 | \$ 196 | \$ 8,620 | \$ 18,328 | \$ 3,732 | \$ 22,060 |

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## Cash

Non-cash

| $\$ 6,526$ | $\$ 196$ | $\$ 6,722$ | $\$ 13,181$ | $\$ 3,732$ | $\$ 16,913$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 1,898 |  |  | 1,898 | 5,147 |  |
| 5,147 |  |  |  |  |  |
| $\$ 8,424$ | $\$ 196$ | $\$ 8,620$ | $\$ 18,328$ | $\$ 3,732$ | $\$ 22,060$ |

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# PALL CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data) <br> (Unaudited) 

(1) Restructuring:

Following the completion of the integration of the Filtration and Separations Group ( FSG ), which was acquired in fiscal year 2002, Company management began a much broader initiative to examine the overall structure of the Company and the manner in which it conducted business activities with the objective of increasing revenue growth and achieving cost reduction. This resulted in a series of restructuring activities, including the realignment of the overall business structure into vertically integrated businesses, which commenced at the end of fiscal year 2004, the Company s facilities rationalization initiative and European cost reduction ( EuroPall ) initiative, which commenced in fiscal year 2006, and the Western Hemisphere cost reduction ( AmeriPall ) initiative, which commenced in fiscal year 2007.

Three and Nine Months Ended April 30, 2007:
The Company continued its cost reduction initiatives, including its facilities rationalization and EuroPall initiatives. As a result, the Company recorded severance liabilities for the termination of certain employees worldwide as well as other costs related to these initiatives.

The Company recorded impairment charges of $\$ 1,898$ and $\$ 7,670$, respectively, related to the planned disposal of buildings and the early retirement of certain long-lived assets, as part of the Company s facilities rationalization initiative. The nine months ended April 30, 2007 also includes a gain on the sale of the Company s corporate headquarters of $\$ 10,886$.
Three and Nine Months Ended April 30, 2008:
The Company continued its cost reduction initiatives, including its facilities rationalization, EuroPall and AmeriPall initiatives. As a result, the Company recorded severance liabilities for the termination of certain employees worldwide as well as other costs related to these initiatives.
The following table summarizes the activity related to restructuring liabilities that were recorded in the nine months ended April 30, 2008 and in fiscal years 2007, 2006 and 2005:


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|  | (295) |  |  | (65) | (360) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other changes (a) |  | 1,273 |  | 56 |  | 1,329 |
| Balance at Apr. 30, 2008 | \$ | 6,394 | \$ | 24 | \$ | 6,418 |
|  |  |  |  |  |  |  |

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## PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data) (Unaudited)

|  | Severance |  | Lease <br>  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\underline{2006}$ |  |  |  |  |  |
| Original charge | \$ | 13,335 | \$ | 3,043 | \$ 16,378 |
| Utilized |  | $(7,221)$ |  | $(2,900)$ | $(10,121)$ |
| Other changes (a) |  | 182 |  | 9 | 191 |
| Balance at July 31, 2006 |  | 6,296 |  | 152 | 6,448 |
| Utilized |  | $(2,712)$ |  | (108) | $(2,820)$ |
| Reversal of excess reserves (b) |  | $(1,385)$ |  | (40) | $(1,425)$ |
| Other changes (a) |  | 126 |  | 2 | 128 |
| Balance at Jul. 31, 2007 |  | 2,325 |  | 6 | 2,331 |
| Utilized |  | $(1,143)$ |  | (3) | $(1,146)$ |
| Reversal of excess reserves (b) |  | (35) |  |  | (35) |
| Other changes (a) |  | (4) |  |  | (4) |
| Balance at Apr. 30, 2008 | \$ | 1,143 | \$ | 3 | \$ 1,146 |
| 2005 |  |  |  |  |  |
| Original charge | \$ | 17,496 | \$ | 2,928 | \$ 20,424 |
| Utilized |  | $(8,404)$ |  | $(2,739)$ | $(11,143)$ |
| Other changes (a) |  | (86) |  |  | (82) |
| Balance at July 31, 2005 |  | 9,006 |  | 193 | 9,199 |
| Utilized |  | $(3,243)$ |  | (87) | $(3,330)$ |
| Reversal of excess reserves (b) |  | $(1,905)$ |  | (96) | $(2,001)$ |
| Other changes (a) |  | 57 |  | 3 | 60 |
| Balance at July 31, 2006 |  | 3,915 |  | 13 | 3,928 |
| Utilized |  | $(2,531)$ |  |  | $(2,531)$ |
| Reversal of excess reserves (b) |  | (811) |  | (15) | (826) |
| Other changes (a) |  | 31 |  | 2 | 33 |
| Balance at Jul. 31, 2007 |  | 604 |  |  | 604 |
| Utilized |  | (442) |  |  | (442) |
| Reversal of excess reserves (b) |  | (164) |  |  | (164) |
| Other changes (a) |  | 2 |  |  | 2 |

(a) Other changes
primarily reflect
translation
impact.
(b) Reflects the
reversal of
excess
restructuring
reserves
originally
recorded in
fiscal years
2007, 2006 and
2005.
(2) Other Charges/(Gains):
(a) Costs related to inquiry:

In the three months and nine months ended April 30, 2008, the Company recorded costs of $\$ 4,436$ and $\$ 18,102$, respectively, primarily comprised of legal and other professional fees related to the audit committee s inquiry into the Company s understatement of its U.S. federal income tax payments and its provision for income taxes. See Note 2, Audit Committee Inquiry and Restatement, for a description of this inquiry.

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## PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data)

(b) Environmental matters:

In the three and nine months ended April 30, 2007, the Company recorded additional charges of \$200 and $\$ 2,761$, respectively, to increase its previously established environmental reserves primarily related to environmental matters in Ann Arbor, Michigan and Pinellas Park, Florida.

In the nine months ended April 30, 2008, the Company increased its previously established environmental reserves by $\$ 600$ related to environmental matters in Ann Arbor, Michigan and Pinellas Park, Florida.
NOTE 9 INCOME TAXES
The Company s effective tax rate for the nine months ended April 30, 2008 and April 30, 2007 was $33.0 \%$ and $33.8 \%$ (as restated), respectively. During the nine months ended April 30, 2008, a discrete tax charge was recorded resulting from tax legislation enacted in Germany. The Company is required to revalue its deferred tax assets and liabilities to reflect newly enacted rates which were reduced by the new tax law from approximately $38 \%$ to approximately $28 \%$ resulting in a reduction of net deferred tax assets. The German tax rate change as well as other discrete net charges increased the tax rate for the nine month period ended April 30, 2008 by approximately $0.7 \%$.

In September 2007, the Company deposited $\$ 135,000$ with the Internal Revenue Service. A portion of this deposit has been reflected as a reduction of current income taxes payable and the remainder is reflected as an other non-current asset in the condensed consolidated balance sheet.

## NOTE 10 COMPONENTS OF NET PERIODIC PENSION COST

The Company provides substantially all domestic and foreign employees with retirement benefits. Net periodic pension benefit cost for the Company s defined benefit pension plans includes the following components:

|  | U.S. Plans |  | Three Months Ended Foreign Plans |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Apr. } \\ \text { 30, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { Apr. 30, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { Apr. } \\ \text { 30, } \\ 2008 \end{gathered}$ |  | $\begin{aligned} & \text { pr. 30, } \\ & 2007 \end{aligned}$ | $\begin{gathered} \text { Apr. } \\ \text { 30, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { Apr. 30, } \\ 2007 \end{gathered}$ |
| Service cost | \$ 2,000 | \$ 1,952 | \$ 1,065 | \$ | 909 | \$ 3,065 | \$ 2,861 |
| Interest cost | 2,893 | 2,759 | 4,803 |  | 4,126 | 7,696 | 6,885 |
| Expected return on plan assets | $(2,190)$ | $(2,125)$ | $(3,953)$ |  | $(3,280)$ | $(6,143)$ | $(5,405)$ |
| Amortization of prior service cost | 276 | 275 | 90 |  | 154 | 366 | 429 |
| Amortization of net transition asset |  | (10) |  |  |  |  | (10) |
| Recognized actuarial loss | 467 | 578 | 1,091 |  | 2,174 | 1,558 | 2,752 |
| Net periodic benefit cost | \$ 3,446 | \$ 3,429 | \$ 3,096 | \$ | 4,083 | \$ 6,542 | \$ 7,512 |

# PALL CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data) <br> (Unaudited) 

|  | U.S. Plans |  | Nine Months Ended Foreign Plans |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Apr. <br> 30, <br> 2008 | $\begin{gathered} \text { Apr. 30, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { Apr. 30, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { Apr. 30, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { Apr. 30, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { Apr. 30, } \\ 2007 \end{gathered}$ |
| Service cost | \$ 6,000 | \$ 5,856 | \$ 3,026 | \$ 2,711 | \$ 9,026 | \$ 8,567 |
| Interest cost | 8,679 | 8,279 | 14,316 | 12,153 | 22,995 | 20,432 |
| Expected return on plan assets | $(6,570)$ | $(6,373)$ | $(11,921)$ | $(9,669)$ | $(18,491)$ | $(16,042)$ |
| Amortization of prior service cost | 828 | 825 | 254 | 458 | 1,082 | 1,283 |
| Amortization of net transition asset |  | (32) |  |  |  | (32) |
| Recognized actuarial loss | 1,401 | 1,736 | 3,298 | 6,404 | 4,699 | 8,140 |
| Net periodic benefit cost | \$ 10,338 | \$ 10,291 | \$ 8,973 | \$ 12,057 | \$ 19,311 | \$ 22,348 |

## NOTE 11 STOCK-BASED PAYMENT

The Company applies the provisions of SFAS No. 123(R), Share-Based Payment, which establishes the accounting for employee stock-based awards. The Company currently has four stock-based employee and directors compensation plans (Stock Option Plans, Management Stock Purchase Plan ( MSPP ), Employee Stock Purchase Plan ( ESPP ) and Restricted Stock Unit Plans), which are more fully described in Note 17, Common Stock, to the consolidated financial statements included in the 2007 Form 10-K.

The detailed components of stock-based compensation expense recorded in the condensed consolidated statements of earnings for the three and nine months ended April 30, 2008 and April 30, 2007 are reflected in the table below.

|  | Three Months EndedApr. |  |  | Nine Months Ended Apr. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 30, \\ 2008 \end{gathered}$ |  | $\begin{aligned} & \text { pr. 30, } \\ & 2007 \end{aligned}$ | $\begin{gathered} 30, \\ 2008 \end{gathered}$ |  | Apr. 30, |
| Stock options | \$ 683 | \$ | 795 | \$ 2,157 |  | 3,203 |
| Restricted stock units | 1,329 |  | 1,016 | 4,955 |  | 3,840 |
| ESPP | 1,057 |  | 1,376 | 2,932 |  | 2,136 |
| MSPP | 628 |  | 461 | 1,746 |  | 1,763 |
| Total | \$ 3,697 | \$ | 3,648 | \$ 11,790 |  | 10,942 |

The following table illustrates the income tax effects related to stock-based compensation.

|  | Three Months Ended |  |
| :--- | :---: | :---: | :---: | :---: |
| Apr. 30, |  |  |
| Apr. 30, |  |  |\(\left.\quad \begin{array}{cccc}Nine Months Ended <br>

Apr. 30, <br>

Apr. 30,\end{array}\right]\)| 2007 |
| :---: |

Tax benefit recognized related to total stock-based compensation expense
Actual tax benefit realized for tax deductions from option exercises of stock-based payment arrangements

| 875 | 406 | 3,136 | 1,824 |
| ---: | ---: | ---: | ---: |
| 65 | 1,965 | 1,992 | 6,340 |
| 16 |  |  |  |

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# PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (In thousands, except per share data) <br> (Unaudited) 

## Stock Options and ESPP

A summary of option activity for all stock option plans during the nine months ended April 30, 2008 is presented below:

| Options | Shares | WeightedAverage |  | WeightedAverage Remaining Contractual Term (in years) | Aggregate <br> Intrinsic Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at August 1, 2007 | 2,829 | \$ | 25.29 |  |  |  |
| Granted | 4 |  | 38.20 |  |  |  |
| Exercised | (21) |  | 19.91 |  |  |  |
| Forfeited or Expired | (1) |  | 28.15 |  |  |  |
| Outstanding at October 31, 2007 | 2,811 |  | 25.35 | 4.9 | \$ | 42,615 |
| Granted | 30 |  | 39.07 |  |  |  |
| Exercised | (1) |  | 18.67 |  |  |  |
| Forfeited or Expired | (22) |  | 30.07 |  |  |  |
| Outstanding at January 31, 2008 | 2,818 |  | 25.46 | 4.6 | \$ | 33,714 |
| Granted | 419 |  | 35.75 |  |  |  |
| Exercised | (6) |  | 22.54 |  |  |  |
| Forfeited or Expired | (2) |  | 26.72 |  |  |  |
| Outstanding at April 30, 2008 | 3,229 | \$ | 26.80 | 4.7 | \$ | 28,233 |
| Expected to vest at April 30,2008 | 1,211 | \$ | 34.31 | 5.9 | \$ | 2,918 |
| Exercisable at April 30, 2008 | 1,996 | \$ | 22.12 | 4.0 |  | 25,238 |

As of April 30, 2008, there was $\$ 8,355$ of total unrecognized compensation cost related to nonvested stock options, which is expected to be recognized over a weighted-average period of 2.9 years. The total intrinsic value of options exercised during the three and nine months ended April 30,2008 was $\$ 82$ and $\$ 494$, respectively. The total intrinsic value of options exercised during the three and nine months ended April 30, 2007 was $\$ 6,637$ and $\$ 17,808$, respectively.

The ESPP enables participants to purchase shares of the Company s common stock through payroll deductions at a price equal to $85 \%$ of the lower of the market price at the beginning or end of each semi-annual stock purchase period. The semi-annual offering periods end in April and October. A total of 262 and 264 shares were issued under the ESPP during the semi-annual stock purchase periods ended April 30, 2008 and April 30, 2007, respectively. A total of 200 shares and 233 shares were issued under the ESPP during the semi-annual stock purchase periods ended October 31, 2007 and October 31, 2006, respectively.

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# PALL CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data) <br> (Unaudited) 

The following weighted average assumptions were used in estimating the fair value of stock options and ESPP shares granted during the three and nine months ended April 30, 2008 and April 30, 2007 (there were no stock options granted during the three months ended April 30, 2007):

|  | Three Months Ended Apr. |  |  | Nine Months Ended Apr.$\begin{array}{cc} \text { 30, } & \text { Apr. 30, } \\ 2008 & 2007 \end{array}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock Options |  |  |  |  |  |  |
| Weighted average fair value at grant date | \$ 7.84 |  | N/A | \$ 7.94 | \$ | 8.84 |
| Valuation assumptions: |  |  |  |  |  |  |
| Expected dividend yield | 1.8\% |  | N/A | 1.7\% |  | 1.9\% |
| Expected volatility | 25.0\% |  | N/A | 25.0\% |  | 26.0\% |
| Expected life (years) | 5.0 |  | N/A | 5.0 |  | 5.0 |
| Risk-free interest rate | 2.7\% |  | N/A | 2.8\% |  | 4.7\% |
| ESPP |  |  |  |  |  |  |
| Weighted average fair value at grant date | \$ 10.13 | \$ | 6.89 | \$ 10.13 | \$ | 6.89 |
| Valuation assumptions: |  |  |  |  |  |  |
| Expected dividend yield | 1.2\% |  | 1.6\% | 1.2\% |  | 1.6\% |
| Expected volatility | 37.1\% |  | 22.0\% | 37.1\% |  | 22.0\% |
| Expected life (years) | $1 / 2$ year |  | 1/2 year | $1 / 2$ year |  | ${ }^{1 / 2}$ year |
| Risk-free interest rate | 4.0\% |  | 5.1\% | 4.0\% |  | 5.1\% |

The fair value of the options and ESPP shares granted is estimated using a Black-Scholes-Merton option-pricing formula and amortized to expense over the options service periods. The Company has placed exclusive reliance on historical volatility in its estimate of expected volatility. The Company used a sequential period of historical data equal to the expected term (or expected life) of the options and ESPP shares granted using a simple average calculation based upon the daily closing prices of the aforementioned period.

The expected life (years) represents the period of time for which the options and ESPP shares granted are expected to be outstanding. This estimate was derived from historical share option exercise experience, which management believes provides the best estimate of the expected term.

## MSPP

The purpose of the MSPP is to encourage key employees of the Company to increase their ownership of shares of the Company s common stock by providing such employees with an opportunity to elect to have portions of their total annual compensation paid in the form of restricted units, to make cash purchases of restricted units and to earn additional matching restricted units which vest over a three year period for matches prior to August 1,2003 and vest over a four year period for matches made thereafter. Such restricted units aggregated 822 and 799 as of April 30, 2008 and April 30, 2007, respectively. As of April 30, 2008, there was $\$ 5,888$ of total unrecognized compensation cost related to nonvested restricted stock units granted under the MSPP, which is expected to be recognized over a weighted-average period of 2.8 years.

The following is a summary of MSPP activity during the three and nine months ended April 30, 2008 and April 30, 2007:
Three Months Ended
Apr. 30, Apr. 30,

Nine Months Ended
Apr. 30, Apr. 30,
Apr. 30,
Apr. 30,

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |
| :--- | :---: | :---: | ---: | ---: |
| Deferred compensation and cash contributions | $\$ 283$ | $\$$ | $\$ 3,372$ | $\$ 2,967$ |
| Fair value of restricted stock units vested | $\$$ | $\$ 102$ | $\$ 1,022$ | $\$ 257$ |
| Vested units distributed |  | 1 | 140 | 75 |
|  | 18 |  |  |  |

# PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (In thousands, except per share data) <br> (Unaudited) 

RSU s
A summary of restricted stock unit activity, related to employees, for the 2005 Stock Plan during the nine months ended April 30, 2008, is presented below:

|  | Shares | WeightedAverage Grant-Date Fair Value |  |
| :---: | :---: | :---: | :---: |
| Nonvested at August 1, 2007 | 718 | \$ | 33.19 |
| Granted | 18 |  | 38.20 |
| Vested | (1) |  | 28.34 |
| Forfeited | (2) |  | 34.55 |
| Nonvested at October 31, 2007 | 733 |  | 33.31 |
| Granted | 1 |  | 36.55 |
| Vested | (2) |  | 30.02 |
| Forfeited | (17) |  | 33.96 |
| Nonvested at January 31, 2008 | 715 |  | 33.31 |
| Granted | 93 |  | 35.75 |
| Vested |  |  |  |
| Forfeited | (3) |  | 35.12 |
| Nonvested at April 30, 2008 | 805 | \$ | 33.59 |

As of April 30, 2008, there was $\$ 16,599$ of total unrecognized compensation cost related to nonvested restricted stock units granted under the 2005 Stock Plan, which is expected to be recognized over a weighted-average period of 2.9 years.

Non-employee directors of the Company were granted 18 annual award units of restricted stock during the three and nine months ended April 30, 2008, with a weighted-average fair market value of $\$ 39.00$ per share.

The Company uses treasury shares that have been repurchased through the Company stock repurchase program to satisfy share award exercises.

## NOTE 12 EARNINGS PER SHARE

The condensed consolidated statements of earnings present basic and diluted earnings per share. Basic earnings per share is determined by dividing income available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share considers the potential effect of dilution on basic earnings per share assuming potentially dilutive shares that meet certain criteria, such as those issuable upon exercise of stock options, were outstanding. The treasury stock method reduces the dilutive effect of potentially dilutive securities as it assumes that cash proceeds (from the issuance of potentially dilutive securities) are used to buy back shares at the average share price during the period. Employee stock options and units aggregating 916 and 290 shares were not included in the computation of diluted shares for the three months ended April 30, 2008 and April 30, 2007, respectively, because their effect would have been antidilutive. For the nine months ended April 30, 2008 and April 30, 2007, 1,032 and 721 antidilutive shares, respectively, were excluded. The following is a reconciliation between basic shares outstanding and diluted shares outstanding:

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|  | Three Months Ended |  | Nine Months Ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Apr. 30, | Apr. 30, | Apr. 30, | Apr. 30, |
|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ |
| Basic shares outstanding | 122,929 | 123,399 | 123,111 | 123,110 |
| Effect of stock plans | 1,230 | 1,382 | 1,205 | 1,552 |
| Diluted shares outstanding |  |  |  | 124,662 |

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## PALL CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (In thousands, except per share data) (Unaudited)

## NOTE 13 COMPREHENSIVE INCOME



Restatement.
Unrealized investment gains on available-for-sale securities, net of related taxes, consist of the following:

|  | Three Months Ended Apr.$\begin{array}{cc} \text { 30, } & \text { Apr. 30, } \\ 2008 & 2007 \end{array}$ |  |  | Nine Months Ended <br> Apr.  <br> 30, Apr. 30, <br> 2008 2007 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrealized (losses) gains arising during the period Income taxes | $\begin{gathered} \$(776) \\ 261 \end{gathered}$ | \$ | $\begin{gathered} 427 \\ (150) \end{gathered}$ |  | $\begin{gathered} 904 \\ (329) \end{gathered}$ | \$ | $\begin{gathered} 2,209 \\ (1,567) \end{gathered}$ |
| Net unrealized (losses) gains arising during the period | (515) |  | 277 |  | 575 |  | 642 |
| Reclassification adjustment for losses included in net earnings | 51 |  |  |  | 51 |  | 319 |
| Change in unrealized investment (losses) gains, net | \$ (464) | \$ | 277 | \$ |  | \$ | 961 |
|  | 20 |  |  |  |  |  |  |

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# PALL CORPORATION AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (In thousands, except per share data) <br> (Unaudited) 

## NOTE 14 SEGMENT INFORMATION

The Company s reportable segments as identified in accordance with the provisions of SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information, which are also its operating segments, consist of the Company s two vertically integrated businesses, Life Sciences and Industrial.

The following table presents sales and operating profit by segment reconciled to earnings before income taxes, for the three and nine months ended April 30, 2008 and April 30, 2007.

|  | Three Months Ended |  |  | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Apr. 30, } \\ 2008 \end{gathered}$ |  | Apr. 30, 2007 <br> (As <br> Restated) | $\begin{gathered} \text { Apr. 30, } \\ 2008 \end{gathered}$ |  | $\begin{gathered} \text { Apr. 30, } \\ 2007 \\ \text { (As } \\ \text { Restated) } \end{gathered}$ |
| SALES: |  |  |  |  |  |  |
| Life Sciences | \$ 252,996 | \$ | 229,044 | \$ 712,090 | \$ | 633,981 |
| Industrial | 408,684 |  | 330,303 | 1,136,344 |  | 969,584 |
| Total | \$ 661,680 | \$ | 559,347 | \$ 1,848,434 | \$ | 1,603,565 |

OPERATING PROFIT:

| Life Sciences | $\$ 55,928$ | $\$$ | 50,121 | $\$$ | 143,864 | $\$$ | 116,345 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Industrial | 66,181 |  | 54,246 |  | 166,701 |  | 135,908 |
|  |  |  |  |  |  |  |  |
| Total operating profit | 122,109 |  | 104,367 |  | 310,565 |  | 252,253 |
| General corporate expenses | 13,165 |  | 10,203 |  | 36,848 |  | 30,520 |
|  |  |  |  |  |  |  |  |
| Earnings before ROTC, interest expense, net | 108,944 |  | 94,164 | 273,717 | 221,733 |  |  |
| and income taxes (a) | 5,495 |  | 8,997 | 28,123 | 24,953 |  |  |
| ROTC (a) | 9,944 |  | 9,171 | 25,728 | 29,626 |  |  |
| Interest expense, net (b) | $\$ 93,505$ | $\$$ | 75,996 | $\$$ | 219,866 | $\$$ | 167,154 |
|  |  |  |  |  |  |  |  |
| Earnings before income taxes (b) |  |  |  |  |  |  |  |

(a) Included in

ROTC for the
purposes of evaluation of segment profitability are other
adjustments
recorded in cost
of sales for the
three and nine
months ended
April 30, 2007
of \$377 and
\$2,893,
respectively.
Such
adjustments are
primarily
comprised of
incremental
depreciation and
other
adjustments
recorded in
conjunction
with the
Company s
facilities
rationalization
initiative.
(b) Interest
expense, net and
earnings before
income taxes
have been
restated for the
quarter and nine
months ended
April 30, 2007
as more fully
described in
Note 2, Audit
Committee
Inquiry and
Restatement.

## NOTE 15 FINANCIAL INSTRUMENTS

In June 2005, pursuant to the execution of a Yen 3.5 billion loan from a U.S. dollar functional Netherlands subsidiary of the Company ( PNBV ) to a Japanese subsidiary of the Company ( NPL ), PNBV entered into a cross currency swap with a financial institution. Under the terms of the agreement, PNBV will make interest payments to the financial institution at a fixed rate, based upon a notional amount of Yen 3.5 billion. In return, the financial institution will make interest payments to PNBV, at a fixed rate, based upon a $\$ 32,154$ notional amount (the U.S. dollar equivalent of the Yen 3.5 billion based upon the spot rate on the date of the closing of this transaction). At the end of this arrangement, PNBV will remit the Yen 3.5 billion principal, which it will receive from NPL, to the financial institution, who in turn will remit the $\$ 32,154$ to PNBV.

On December 12, 2007, the cross currency interest rate swap was settled and the intercompany loan was repaid. The cross currency swap had a gain of $\$ 980$ and the Japanese Yen intercompany loan had a foreign exchange loss of $\$ 820$. Both of these positions were recorded in the statement of earnings during the three months ended January 31 , 2008.

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## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITIOMND RESULTS OF OPERATIONS. <br> Forward-Looking Statements and Risk Factors

You should read the following discussion together with the accompanying condensed consolidated financial statements and notes thereto and other financial information in this Form 10-Q and in the 2007 Form 10-K. The discussions regarding sales under the subheading Review of Operating Segments below are in local currency unless otherwise indicated. Company management considers local currency growth an important measure because by excluding the volatility of exchange rates, underlying volume growth is clearer. Dollar amounts discussed below are in thousands, unless otherwise indicated, except per share dollar amounts. In addition, per share dollar amounts are discussed on a diluted basis.

The matters discussed in this Quarterly Report on Form 10-Q contain forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements contained in this and other written and oral reports are based on current Company expectations and are subject to risks and uncertainties, which could cause actual results to differ materially. All statements regarding future performance, earnings projections, earnings guidance, management s expectations about its future cash needs and effective tax rate, and other future events or developments are forward-looking statements. Such risks and uncertainties include, but are not limited to: risks relating to the Company s restatement of prior period financial statements, including the risks associated with the pending Internal Revenue Service ( IRS ) audit and pending Securities and Exchange Commission (SEC ) and Department of Justice investigations and litigation proceedings; risks associated with the Company s planned cash management initiatives, which may result in changes in the Company s effective tax rate; changes in product mix and product pricing may affect the Company s operating results particularly as the systems business expands in which significantly longer sales cycles are experienced with less predictable revenue and profitability and less certainty of future revenue streams from related consumable product offerings and services; increases in costs of manufacturing and operating costs, including energy and raw materials; the Company s ability to achieve the savings anticipated from its cost reduction and margin improvement initiatives including the timing of completion of its facilities rationalization initiative; fluctuations in foreign currency exchange rates and interest rates; regulatory approval or market acceptance of new technologies; changes in demand for the Company s products and business relationships with key customers and suppliers including delays or cancellations in shipments; success in enforcing patents and protecting proprietary products and manufacturing techniques; risks associated with the completion or integration of acquisitions; domestic and international competition; and global and regional economic conditions, including particularly the impact of current challenging conditions in the United States that may also have global implications; and legislative, regulatory and political developments. The Company makes these statements as of the date of this disclosure and undertakes no obligation to update them.

## Audit Committee Inquiry and Restatement

As discussed in the 2007 Form 10-K, an inquiry was conducted by the Company s audit committee into the Company s understatement of its U.S. federal income tax payments and its provision for income taxes. The audit committee completed its inquiry in January 2008. On August 1, 2007, the audit committee, on the recommendation of management, concluded that the Company s previously issued financial statements for each of the eight fiscal years in the period ended July 31, 2006 (including the interim periods within those years), and for each of the fiscal quarters ended October 31, 2006, January 31, 2007 and April 30, 2007, should no longer be relied upon. Accordingly, the Company restated its previously issued financial statements for those periods. The Company has not amended its previously filed Annual Reports on Form 10-K or Quarterly Reports on Form 10-Q for the periods affected by this restatement. The financial information presented below for fiscal year 2007 has been restated as set forth in the 2007 Form 10-K.

## Results of Operations

Review of Consolidated Results
Sales in the quarter increased $18.3 \%$ to $\$ 661,680$ from $\$ 559,347$ in the third quarter of fiscal year 2007. For the nine months, sales increased $15.3 \%$, to $\$ 1,848,434$. Exchange rates increased reported sales by $\$ 48,820$ and $\$ 112,641$ in the quarter and nine months, respectively, primarily due to the weakening of the U.S. dollar against the Euro, the

British Pound, the Yen and various other Asian currencies. In local currency (i.e., had exchange rates not changed year over year), sales increased $9.6 \%$ and $8.3 \%$ in the quarter and nine months, respectively. Increased pricing achieved in both Life Sciences and Industrial contributed about $1.3 \%$ and $1 \%$ to overall sales growth in the quarter and nine months, respectively.

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Life Sciences segment sales increased $3.1 \%$ and $6 \%$ (in local currency) in the quarter and nine months, respectively. The increase in the quarter was attributable to growth in the BioPharmaceuticals market partly offset by a decrease in the Medical market. The growth in the nine months was driven by the BioPharmaceuticals market, while Medical sales were flat. Industrial segment sales increased $14.1 \%$ and $9.7 \%$ (in local currency) in the quarter and nine months, respectively, driven by growth in the General Industrial and Aerospace and Transportation markets. Overall systems sales increased $65.7 \%$ and $44.1 \%$ in the quarter and nine months, respectively, primarily attributable to strong sales in the BioPharmaceuticals and General Industrial markets. Company management expects overall sales in local currency to increase in the mid-single digit range for the full fiscal year 2008, with growth in Industrial slightly outpacing Life Sciences. For a detailed discussion of sales, refer to the section Review of Operating Segments below.

Gross margin, as a percentage of sales, decreased 70 basis points in the quarter to $48.8 \%$ from $49.5 \%$ in the third quarter of fiscal year 2007. The decrease in gross margins was principally driven by a shift in product mix, to a higher percentage of systems sales (approximately $12 \%$ compared to $8 \%$ in the third quarter of fiscal year 2007), which are typically at lower margins than consumables. Improved pricing, which contributed approximately 50 basis points in margin and savings generated from the Company s facilities rationalization initiative and other manufacturing cost reduction and efficiency programs, outpaced estimated inflationary pressures. The impact of improved profitability of certain systems sales, and product portfolio rationalization also favorably offset.

For the nine months, gross margin, as a percentage of sales, was $47.2 \%$, on par with the same period of fiscal year 2007. Gross margins were favorably impacted by improved pricing that contributed approximately 50 basis points in margin, savings generated from the Company s facilities rationalization initiative and other manufacturing cost reduction and efficiency programs. These factors were offset by the impact of a shift in product mix, to a higher percentage of systems sales (about $12 \%$ compared to $9 \%$ in the nine months of fiscal year 2007), mix change to lower margin consumables and incremental costs in Europe related to the facilities rationalization initiative. Company management expects gross margin to be flat to slightly improved for the full fiscal year 2008 compared to fiscal year 2007.

Selling, general and administrative ( SG\&A ) expenses in the quarter increased by $\$ 27,808$, or about $17 \%$ (approximately $9 \%$ in local currency). As a percentage of sales, SG\&A expenses decreased to $29.5 \%$ from $30 \%$ in the third quarter of fiscal year 2007. SG\&A expenses in the nine months increased by $\$ 52,062$, or about $11 \%$ (approximately $4 \%$ in local currency). As a percentage of sales, SG\&A expenses in the nine months decreased to $29.5 \%$ from $30.8 \%$ in the same period of fiscal year 2007. The decrease in SG\&A as a percentage of sales in the quarter and nine months reflects the leveraging of growth in sales, and the impact of cost reduction initiatives, including the initiative to optimize the Company s European operations ( EuroPall). In fiscal year 2007, the Company launched the equivalent of the EuroPall program in the Western Hemisphere ( AmeriPall). This program is in the early implementation phase with the majority of the impact expected in fiscal year 2009 and beyond. For the full fiscal year 2008, Company management is expecting SG\&A expenses, as a percentage of sales, to be approximately $29 \%$ of sales compared to $30 \%$ in fiscal year 2007.

Research and development expenses increased about $18 \%$ in both the third quarter and nine months compared with the same periods of fiscal year 2007. As a percentage of sales, research and development expenses were $2.8 \%$ in the quarter and $2.9 \%$ in the nine months compared with $2.8 \%$ in the same periods of fiscal year 2007. Company management expects research and development expenses for the full fiscal year to increase approximately $15 \%$ compared to fiscal year 2007.

In the third quarter of fiscal year 2008, the Company recorded restructuring and other charges/(gains), net, ( ROTC ) of $\$ 5,495$. ROTC in the quarter was primarily comprised of legal and other professional fees related to matters under inquiry by the audit committee, as more fully described in Note 2, Audit Committee Inquiry and Restatement, to the accompanying condensed consolidated financial statements. Additionally, ROTC includes severance and other exit costs related to the Company s on-going cost reduction initiatives (including its facilities rationalization, EuroPall and AmeriPall initiatives). Such charges were partly offset by the reversal of excess restructuring reserves previously recorded in the Company s consolidated statements of earnings in fiscal years 2007 and 2006. In the nine months of fiscal year 2008, the Company recorded ROTC of $\$ 28,123$. ROTC in the nine months was primarily comprised of legal and other professional fees related to matters under inquiry by the audit committee, as discussed above.

Additionally, ROTC in the nine months includes severance and other exit costs related to the Company s on-going cost reduction initiatives as well as an increase to a previously established environmental reserve. Such charges were partly offset by the reversal of excess restructuring reserves previously recorded in the Company s consolidated statements of earnings in fiscal years 2007, 2006 and 2005.

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In the third quarter of fiscal year 2007, the Company recorded ROTC of $\$ 8,620$ primarily related to the Company $s$ on-going cost reduction initiatives (including its facilities rationalization and EuroPall initiatives). The ROTC in the quarter was primarily comprised of severance liabilities, impairment charges related to the planned disposal of buildings and early retirement of certain long-lived assets, and other costs in connection with such initiatives. Additionally, the charges in the quarter include an increase to previously established environmental reserves. Such charges were partly offset by the reversal of excess restructuring reserves recorded in the consolidated statements of earnings in fiscal years 2005 and 2006. In the nine months of fiscal year 2007, the Company recorded ROTC of $\$ 22,060$ primarily related to the Company s on-going cost reduction initiatives. The charges in the nine months were primarily comprised of severance liabilities and impairment charges as discussed above. Additionally, the charges in the nine months include an increase to previously established environmental reserves. Such charges were partly offset by the gain on the sale of the Company s corporate headquarters and the reversal of excess restructuring reserves recorded in the consolidated statements of earnings in fiscal years 2005 and 2006.

The details of ROTC for the three and nine months ended April 30, 2008 and April 30, 2007 can be found in Note 8, Restructuring and Other Charges/(Gains), Net, to the accompanying condensed consolidated financial statements.

The following table summarizes the activity related to restructuring liabilities that were recorded in the nine months ended April 30, 2008 and in fiscal years 2007, 2006 and 2005:

|  | Lease Termination Liabilities |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Severance |  | $\boldsymbol{\&}$ |  |  |  |
|  |  |  |  | Other |  | Total |
| $\underline{2008}$ |  |  |  |  |  |  |
| Original charge | \$ | 8,232 | \$ | 1,908 |  | 10,140 |
| Utilized |  | $(6,627)$ |  | $(1,604)$ |  | $(8,231)$ |
| Other changes (a) |  | 211 |  | 9 |  | 220 |
| Balance at Apr. 30, 2008 | \$ | 1,816 | \$ | 313 | \$ | 2,129 |
| $\underline{2007}$ |  |  |  |  |  |  |
| Original charge | \$ | 22,083 | \$ | 4,321 | \$ | 26,404 |
| Utilized |  | $(6,146)$ |  | $(3,573)$ |  | $(9,719)$ |
| Other changes (a) |  | 611 |  | 9 |  | 620 |
| Balance at Jul. 31, 2007 |  | 16,548 |  | 757 |  | 17,305 |
| Utilized |  | $(11,132)$ |  | (724) |  | $(11,856)$ |
| Reversal of excess reserves (b) |  | (295) |  | (65) |  | (360) |
| Other changes (a) |  | 1,273 |  | 56 |  | 1,329 |
| Balance at Apr. 30, 2008 | \$ | 6,394 | \$ | 24 | \$ | 6,418 |

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[^0]translation
impact.
(b) Reflects the
reversal of
excess
restructuring
reserves
originally
recorded in
fiscal years
2007, 2006 and
2005.

Earnings before interest and income taxes ( EBIT ) were $\$ 103,449$ in the quarter compared to $\$ 85,167$ in the third quarter of fiscal year 2007 reflecting the factors discussed above. As a percentage of sales, EBIT was $15.6 \%$ in the quarter compared to $15.2 \%$ in the same period of fiscal year 2007. EBIT for the nine months were $\$ 245,594$ compared to $\$ 196,780$ in the same period of fiscal year 2007 reflecting the factors discussed above. As a percentage of sales, EBIT was $13.3 \%$ in the nine months compared to $12.3 \%$ in the same period of fiscal year 2007.

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Net interest expense in the quarter increased to $\$ 9,944$ from $\$ 9,171$ (as restated) in the third quarter of fiscal year 2007. The increase in net interest expense reflects increased interest expense due to higher debt levels compared to the same period last year, partly offset by a decrease in interest expense recorded related to the tax matter resulting from a payment of $\$ 135,000$ to the Internal Revenue Service as discussed further in Note 2, Audit Committee Inquiry and Restatement, to the accompanying condensed consolidated financial statements. Net interest expense in the nine months decreased to $\$ 25,728$ from $\$ 29,626$ (as restated) in the same period of fiscal year 2007. The decline in net interest expense in the nine months was principally attributable to a decrease in the amount of interest expense recorded related to the tax matter as discussed above and an increase in interest income. These favorable factors were partly offset by increased interest expense related to higher debt levels compared to the same period last year. Company management expects net interest expense for the full fiscal year 2008 to decrease compared to fiscal year 2007.

In the third quarter of fiscal year 2008, the Company s effective tax rate was $32.3 \%$ as compared to $33.7 \%$ (as restated) in the third quarter of fiscal year 2007. For the nine months of fiscal year 2008, the Company s effective tax rate was $33.0 \%$ as compared to $33.8 \%$ (as restated) in the same period of fiscal year 2007. See Note 9, Income Taxes, to the accompanying condensed consolidated financial statements for further details on the components of the Company s effective tax rate. The Company expects its effective tax rate to be approximately $33 \%$ for the full fiscal year 2008, inclusive of discrete items recognized in the nine month period ended April 30, 2008. The actual effective tax rate may materially differ based on several factors including discrete items recognized in future periods. The Company s effective tax rate may change year to year based on recurring factors such as the geographical mix of earnings in tax jurisdictions that have a broad range of enacted tax rates, the timing and amount of foreign dividends, state and local taxes, the ratio of permanent items to pretax book income, and the implementation of various global tax strategies, as well as nonrecurring factors.

Net earnings in the quarter were $\$ 63,274$, or 51 cents per share compared with net earnings of $\$ 50,371$, or 40 cents per share (as restated) in the third quarter of fiscal year 2007. In summary, net earnings reflect the growth in EBIT and a decrease in the effective tax rate partly offset by an increase in net interest expense. Net earnings in the nine months were $\$ 147,364$, or $\$ 1.19$ per share, compared with net earnings of $\$ 110,719$, or 89 cents per share (as restated) in the same period of fiscal year 2007. In summary, the increase in net earnings in the nine months reflects the increase in EBIT, a decrease in net interest expense and a decrease in the effective tax rate. Company management estimates that foreign currency translation increased net earnings by approximately 4 cents per share in the quarter and 8 cents per share in the nine months.
Review of Operating Segments
Presented below is a summary of sales and operating profit by segment reconciled to earnings before income taxes, for the three and nine months ended April 30, 2008 and April 30, 2007:

## Three Months Ended

| Apr. 30, | \% |
| :---: | :---: |
| 2008 | Apr. 30, |
|  | Margin |
|  | 2007 Margin Change |
| (As |  |

SALES:
Life Sciences
Industrial

$$
\begin{array}{r}
\$ 252,996 \\
408,684 \\
\$ 661,680
\end{array}
$$

\$ 229,044

Total
\$ 559,347
OPERATING PROFIT:

| Life Sciences | $\$ 55,928$ | 22.1 | $\$$ | 50,121 | 21.9 | 11.6 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Industrial | 66,181 | 16.2 | 54,246 | 16.4 | 22.0 |  |
|  |  |  |  |  |  |  |
| Total operating profit | 122,109 | 18.5 | 104,367 | 18.7 | 17.0 |  |


| General corporate expenses | 13,165 |  | 10,203 |  | 29.0 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Earnings before ROTC, interest expense, net and income taxes | 108,944 | 16.5 | 94,164 | 16.8 | 15.7 |  |
| ROTC (a) | 5,495 |  | 8,997 |  |  |  |
| Interest expense, net (b) | 9,944 |  | 9,171 |  |  |  |
| Earnings before income taxes (b) | $\$ 93,505$ |  | $\$$ | 75,996 |  |  |
|  |  |  |  |  |  |  |

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## Nine Months Ended

Apr. 30, \% Apr. 30, \% \%
2008 Margin 2007 Margin Change (As

## Restated)

| SALES: |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Life Sciences |  | 712,090 |  | \$ | 633,981 |  | 12.3 |
| Industrial |  | 1,136,344 |  |  | 969,584 |  | 17.2 |
| Total | \$ 1,848,434 |  |  | \$ 1,603,565 |  |  | 15.3 |
| OPERATING PROFIT: |  |  |  |  |  |  |  |
| Life Sciences | \$ | 143,864 | 20.2 | \$ | 116,345 | 18.4 | 23.7 |
| Industrial |  | 166,701 | 14.7 |  | 135,908 | 14.0 | 22.7 |
| Total operating profit |  | 310,565 | 16.8 |  | 252,253 | 15.7 | 23.1 |
| General corporate expenses |  | 36,848 |  |  | 30,520 |  | 20.7 |
| Earnings before ROTC, interest expense, net and income taxes |  | 273,717 | 14.8 |  | 221,733 | 13.8 | 23.4 |
| ROTC (a) |  | 28,123 |  |  | 24,953 |  |  |
| Interest expense, net (b) |  | 25,728 |  |  | 29,626 |  |  |
| Earnings before income taxes (b) | \$ | 219,866 |  | \$ | 167,154 |  |  |

(a) Included in ROTC for the
purposes of evaluation of segment profitability are other
adjustments
recorded in cost
of sales for the
three and nine
months ended
April 30, 2007
of \$377 and
\$2,893,
respectively.
Such
adjustments are
primarily
comprised of
incremental
depreciation and
other
adjustments
recorded in
conjunction
with the
Company s
facilities
rationalization
initiative.
(b) Interest
expense, net and
Earnings before
income taxes
have been
restated for the
quarter and nine
months ended
April 30, 2007, as more fully described in
Note 2, Audit
Committee
Inquiry and
Restatement, to
the
accompanying
condensed
consolidated
financial
statements.

## Life Sciences:

Presented below are Summary Statements of Operating Profit for the Life Sciences segment for the three and nine months ended April 30, 2008 and April 30, 2007:

|  | Apr. 30, <br> $\mathbf{2 0 0 8}$ | \% of <br> Sales | Apr. 30, <br> $\mathbf{2 0 0 7}$ | \% of <br> Sales |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Three Months Ended | $\$$ | 252,996 |  | $\$$ | 229,044 |

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| Research and development | 29,962 | 4.2 |  | 24,048 | 3.8 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Operating profit | $\$$ | 143,864 | 20.2 | $\$$ | 116,345 |

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The tables below present sales by market and geography within the Life Sciences segment for the three and nine months ended April 30, 2008 and April 30, 2007, including the effect of exchange rates for comparative purposes.

|  |  | $\%$ <br> Change <br> in |  |
| ---: | :--- | ---: | ---: | ---: |
| Exchange | $\%$ | Rate | Local |


| Three Months Ended |  | $\begin{array}{r} \text { Apr. 30, } \\ 2008 \end{array}$ |  | $\begin{array}{r} \text { Apr. 30, } \\ 2007 \end{array}$ | Change |  | mpact | Currency |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| By Market |  |  |  |  |  |  |  |  |
| Medical | \$ | 124,555 | \$ | 121,934 | 2.1 | \$ | 6,182 | (2.9) |
| BioPharmaceuticals |  | 128,441 |  | 107,110 | 19.9 |  | 10,715 | 9.9 |
| Total Life Sciences | \$ | 252,996 | \$ | 229,044 | 10.5 | \$ | 16,897 | 3.1 |

By Geography

| Western Hemisphere | $\$$ | 95,387 | $\$$ | 97,419 | $(2.1)$ | $\$$ | 439 | $(2.5)$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Europe |  | 125,068 |  | 102,934 | 21.5 | 13,240 | 8.6 |  |
| Asia |  | 32,541 |  | 28,691 | 13.4 | 3,218 | 2.2 |  |
|  |  |  |  |  |  |  |  |  |
| Total Life Sciences | $\$$ | 252,996 | $\$$ | 229,044 | 10.5 | $\$ 16,897$ | 3.1 |  |


|  |  |  |  |  |  |  |  | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | Change |
|  |  |  |  |  | \% |  | change | in |
|  |  | Apr. 30, |  | Apr 30, |  |  |  |  |
| Nine Months Ended |  | 2008 |  | 2007 | Change |  | Impact | Currency |
| By Market |  |  |  |  |  |  |  |  |
| Medical | \$ | 360,004 | \$ | 345,051 | 4.3 | \$ | 14,877 |  |
| BioPharmaceuticals |  | 352,086 |  | 288,930 | 21.9 |  | 24,890 | 13.2 |
| Total Life Sciences | \$ | 712,090 | \$ | 633,981 | 12.3 |  | 39,767 | 6.0 |


| By Geography |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Western Hemisphere | $\$$ | 278,286 | $\$$ | 271,056 | 2.7 | $\$ 1,197$ | 2.2 |  |
| Europe |  | 343,561 |  | 282,855 | 21.5 | 31,866 | 10.2 |  |
| Asia |  | 90,243 |  | 80,070 | 12.7 | 6,704 | 4.3 |  |
|  |  |  |  |  |  |  |  |  |
| Total Life Sciences | $\$$ | 712,090 | $\$$ | 633,981 | 12.3 | $\$$ | 39,767 | 6.0 |

Life Sciences segment sales increased $3.1 \%$ in the quarter compared to the third quarter of fiscal year 2007. Overall, increased pricing in the Medical and BioPharmaceuticals markets contributed about $1.9 \%$ to sales growth in the quarter, and as such, the overall volume increase was about $1.2 \%$. For the nine months, Life Sciences segment sales increased $6 \%$ compared to the same period in fiscal year 2007. Overall, increased pricing in the Medical and BioPharmaceuticals markets contributed about $1.7 \%$ to sales growth in the nine months and, as such, the overall
volume increase was about $4.3 \%$. Life Sciences represented about $38 \%$ of total sales in the quarter and $39 \%$ in the nine months compared with $41 \%$ and $40 \%$, respectively, in the same periods of fiscal year 2007. Company management expects overall Life Sciences sales to increase about $4 \%$ for the full fiscal year 2008 compared to fiscal year 2007.

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Within Life Sciences, Medical sales, which represented approximately one-half of Life Sciences sales, were down $2.9 \%$ in the quarter reflecting a $14.6 \%$ decrease in Blood Filtration, the largest market served by Medical. Increases in the BioSciences and Hospital markets of $11.4 \%$ and $4.2 \%$, respectively, partly mitigated this impact. The decrease in the Blood Filtration market in the quarter primarily relates to a decline in Canada due to the non-renewal of a contract with one of the major blood centers in the quarter, reduced volume to U.S. independent blood centers and decreases in Europe, related to lost or uncontested tenders. The increase in the BioSciences market was primarily driven by double-digit growth in original equipment manufacturer ( OEM ) sales (contributed by all geographies) and near double-digit growth in laboratory sales (contributed by Europe and Asia). The growth in Hospital sales reflects increased Aquasafe and breathing filter sales in the Western Hemisphere. For the nine months, Medical sales were flat as a decrease in the Blood Filtration market of $4.4 \%$ was offset by increases in the BioSciences and Hospital markets of $3.9 \%$ and $6.7 \%$, respectively. The decline in the Blood Filtration market reflects decreases in Europe as discussed above. Blood Filtration sales in the Western Hemisphere were flat, reflecting the non-renewal of a contract with a major blood center in Canada and reduced volume to U.S. independent blood centers in the quarter as discussed above, which offset the sales growth to these blood centers that was achieved in the first half of fiscal year 2008. The increase in the BioSciences market was primarily driven by strong OEM and laboratory sales in Europe and Asia. The growth in Hospital sales reflects increased Aquasafe sales in the Western Hemisphere, new tender awards in Europe and increased breathing filter sales in the Western Hemisphere and Asia. Company management expects overall Medical sales to be down slightly for the full fiscal year 2008 compared to fiscal year 2007.

BioPharmaceuticals sales increased $9.9 \%$ driven by growth in systems sales of about $71 \%$ accompanied by growth in sales of consumables of about $6 \%$. Systems sales represented $8 \%$ of total BioPharmaceuticals sales in the quarter compared with $5 \%$ in the same period of fiscal year 2007. By geography, growth in this market was led by Europe $(+13.5 \%)$, which is the Company s largest geographic market in BioPharmaceuticals, accompanied by an increase in the Western Hemisphere $(+8.3 \%)$. Sales in Asia were flat in the quarter. The growth in systems sales in the quarter primarily reflects investment by the biotechnology sector in the Western Hemisphere. The growth in consumables was attributable to double-digit sales growth in Europe as a result of manufacturing transfers from the U.S., the impact of new plants coming on stream and strong demand for vaccines and single use technologies. A high single-digit decrease in consumables sales in the Western Hemisphere partly offset the above. This reduction was caused by sales downturns and inventory reduction programs in a number of large U.S. biotechnology customers. Consumables sales were up modestly in Asia (low single-digits).

For the nine months, BioPharmaceuticals sales increased $13.2 \%$, as systems sales more than doubled compared to the same period in fiscal year 2007, and consumables sales grew about 7\%. By geography, growth in this market was led by Europe ( $+19.1 \%$ ), accompanied by increases in the Western Hemisphere ( $+6.3 \%$ ) and Asia $(+4.7 \%)$. The growth in systems sales in the nine months primarily reflects investment by the biotechnology sector in the Western Hemisphere and Europe. The growth in consumables was attributable to double-digit sales growth in Europe partly offset by a high double-digit decrease in consumables sales in the Western Hemisphere, reflecting the same factors as in the quarter. Consumables sales were up modestly in Asia (low single-digits). Overall, key products driving growth are the Company s virus removal filters for biotechnology and plasma derived therapeutics, and its increasing portfolio of single-use processing technologies including the Kleenpak connector. Company management continued to see strong investment in the Western Hemisphere and Europe in systems and new manufacturing facilities and is seeing the second signs of large biotechnology manufacturing moving into Asia. Continuing customer investment in new manufacturing capacity is providing future growth opportunities in consumable sales as these new plants progressively come on stream. For the full fiscal year 2008, Company management expects double-digit sales growth in the BioPharmaceuticals market compared to fiscal year 2007.

Life Sciences gross margins decreased 40 basis points to $52.9 \%$ from $53.3 \%$ in the third quarter of fiscal year 2007. The decrease in gross margins was principally driven by inflation of manufacturing and related overhead costs and a shift in product mix, to a higher percentage of systems sales (about 4\% of total Life Sciences sales compared to 2.5\% in the third quarter of fiscal year 2007), which are typically at lower margins than consumables, partly offset by improved pricing that contributed approximately 80 basis points in margin and savings generated from cost reduction initiatives. For the nine months, Life Sciences gross margins increased 40 basis points to $51.4 \%$ from $51 \%$ in the same
period of fiscal year 2007. The improvement in gross margins was principally driven by improved pricing that contributed approximately 70 basis points in margin and savings generated from cost reduction initiatives. These factors were partly offset by a shift in product mix, to a higher percentage of systems sales (about $6 \%$ of total Life Sciences sales compared to $3 \%$ in the same period of fiscal year 2007) and inflation of manufacturing and related overhead costs.

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SG\&A expenses increased by $\$ 4,394$, or about $7 \%$ (approximately $1 \%$ in local currency), compared to the third quarter of fiscal year 2007. For the nine months, SG\&A expenses increased by $\$ 9,595$, or about $5 \%$ (flat in local currency). SG\&A expenses as a percentage of sales in the quarter decreased to $26.8 \%$ from $27.7 \%$ in the third quarter of fiscal year 2007. For the nine months, SG\&A expenses as a percentage of sales decreased to $27 \%$ from $28.8 \%$. The decrease in SG\&A as a percentage of sales for the nine months reflects the impact of the Company s cost reduction and efficiency initiatives and the leveraging of growth in sales.

R\&D expenses were up about $18 \%$ in the quarter (approximately $17 \%$ in local currency); coming in at $\$ 10,136$ compared to $\$ 8,560$ in the third quarter of fiscal year 2007. For the nine months, R\&D expenses increased about $25 \%$ (approximately $23 \%$ in local currency). As a percentage of sales, $R \& D$ expenses were $4.0 \%$ and $4.2 \%$ in the quarter and nine months, respectively, compared to $3.7 \%$ and $3.8 \%$ in the same periods of fiscal year 2007. Increased spending reflects investments in both Medical and BioPharmaceuticals projects, including prion and cell harvesting.

As a result of the above factors, operating profit dollars in the quarter increased about $12 \%$ to $\$ 55,928$ and operating margin improved to $22.1 \%$ from $21.9 \%$ in the third quarter of fiscal year 2007. For the nine months, operating profit dollars increased about $24 \%$ to $\$ 143,864$ and operating margin improved to $20.2 \%$ from $18.4 \%$ in the same period of fiscal year 2007.

## Industrial:

Presented below are Summary Statements of Operating Profit for the Industrial segment for the three and nine months ended April 30, 2008 and April 30, 2007:

|  |  | Apr. 30, <br> 2008 | \% of <br> Sales | Apr. 30, <br> $\mathbf{2 0 0 7}$ | \% of <br> Sales |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Three Months Ended | $\$$ | 408,684 |  | $\$$ | 330,303 |

The tables below present sales by market and geography within the Industrial segment for the three and nine months ended April 30, 2008 and April 30, 2007, including the effect of exchange rates for comparative purposes.

|  | $\%$ <br> Change |  |
| ---: | ---: | ---: |
| $\%$ | Exchange | in |
| $\%$ | Rate | Local |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three Months Ended | $\begin{array}{r} \text { Apr. 30, } \\ 2008 \end{array}$ |  |  | $\begin{array}{r} \text { Apr. 30, } \\ 2007 \end{array}$ | Change | Impact |  | Currency |
| By Market |  |  |  |  |  |  |  |  |
| General Industrial | \$ | 252,253 | \$ | 193,231 | 30.5 | \$ | 22,102 | 19.1 |
| Aerospace and Transportation |  | 79,143 |  | 62,417 | 26.8 |  | 4,202 | 20.1 |
| Microelectronics |  | 77,288 |  | 74,655 | 3.5 |  | 5,619 | (4.0) |
| Total Industrial | \$ | 408,684 | \$ | 330,303 | 23.7 | \$ | 31,923 | 14.1 |
| By Geography |  |  |  |  |  |  |  |  |
| Western Hemisphere | \$ | 108,621 | \$ | 93,811 | 15.8 | \$ | 876 | 14.9 |
| Europe |  | 170,688 |  | 128,279 | 33.1 |  | 19,261 | 18.1 |
| Asia |  | 129,375 |  | 108,213 | 19.6 |  | 11,786 | 8.7 |
| Total Industrial | \$ | 408,684 | \$ | 330,303 | 23.7 | \$ | 31,923 | 14.1 |
|  |  |  |  |  |  |  |  |  |

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Industrial segment sales grew $14.1 \%$ in the quarter and $9.7 \%$ in the nine months, driven by growth in the General Industrial and Aerospace and Transportation markets. Overall, increased pricing contributed about $0.9 \%$ to the overall sales growth in the quarter and as such, the overall volume growth was $13.2 \%$. For the nine months, increased pricing contributed about $0.5 \%$ to the overall sales growth in the period and as such, the overall volume growth was $9.2 \%$. Industrial systems sales increased $64.8 \%$ and $35 \%$ in the quarter and nine months, respectively. The Company s Total Fluid Management ${ }^{\mathrm{sm}}$ strategy presents many opportunities for growth in this regard. All markets in Industrial contributed to the growth in systems sales in the quarter, with the Municipal Water and Food and Beverage markets being the most significant growth drivers. For the nine months, all markets with the exception of the energy-related market contributed to the growth in systems sales (Municipal Water and Food and Beverage markets were the most significant contributors). Industrial consumables sales grew $7.5 \%$ in the quarter and $6.1 \%$ in the nine months, with all markets contributing with the exception of Microelectronics. Industrial represented about $62 \%$ of total sales in the quarter and $61 \%$ in the nine months compared with $59 \%$ and $60 \%$, respectively, in the same periods of fiscal year 2007. Company management expects overall Industrial sales to increase about $7 \%$ for the full fiscal year 2008 compared to fiscal year 2007.

Within the Industrial segment, General Industrial market sales, which account for about $61 \%$ of the Industrial segment, were up $19.1 \%$ and $13.5 \%$ in the quarter and nine months, respectively, with all markets contributing to this gain.

Municipal Water sales, which are primarily comprised of systems, increased $65.6 \%$ compared to the third quarter of fiscal year 2007, with all geographies contributing to this gain. In the Western Hemisphere, sales increased 22.4\% primarily attributable to surface water treatment projects driven by government regulations. Sales in Europe doubled in the quarter driven by surface water treatment in the United Kingdom, sales of leachate treatment systems to developing countries in Eastern Europe and North Africa and OEM cartridge sales in France and Germany. In Asia, sales also doubled in the quarter primarily driven by drought-related projects in Australia and sales of leachate treatment systems in various countries in Asia. For the nine months, Municipal Water sales increased $49.6 \%$ compared to the same period in fiscal year 2007, generated by double-digit growth in all geographies. Growth in the Western Hemisphere ( $+24.7 \%$ ) and Europe ( $+45.3 \%$ ) reflect the same drivers evident in the quarter. In Asia, growth increased over $300 \%$ reflecting the same factors evident in the quarter as well as a large wastewater recycle project in Australia
in the first half of the year. Overall, backlog in this market is up about $30 \%$.

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Sales in the energy-related market increased $12.9 \%$ in the quarter reflecting strong growth in consumables sales (Europe and Asia) and systems sales (Western Hemisphere and Europe), although a portion of the growth is attributable to the timing of capital projects. For the nine months, sales in the energy-related market increased $8.4 \%$ reflecting growth in consumables in all geographies partly offset by a decline in systems sales. The decrease in systems sales reflects a decline in Europe due to tough comparables to last year, partly offset by growth in the Western Hemisphere and Asia. The growth in Asia primarily related to a large water system project for an energy customer. Market opportunities and growth drivers in the energy-related market include alternative energy, including wind and coal gasification. Overall, backlog in this market is up almost 7\%.

Food and Beverage sales were up $22.9 \%$ in the quarter reflecting double-digit growth in systems sales (contributed by Europe and Asia) accompanied by high-single digit growth in consumables (all geographies contributing). For the nine months, Food and Beverage sales were up $9.8 \%$ reflecting double-digit growth in systems sales (contributed by Europe and Asia) and mid-single digit growth in consumables (all geographies contributing). Sales in Europe, the Company s largest geographic Food \& Beverage market, were up in the double-digit range in both the quarter and nine months. The Company s Total Fluid Managemerif approach continues to succeed and the sales growth in the quarter reflects the sale of a water system in Hungary and a large sale to a brewery in Romania to provide for all their filtration needs. In general, key growth drivers in Europe in the quarter and nine months include sales of OenoFlow product to the wine market, Aria systems for process water and expanding sales to the beer market. In Asia, sales increased about $66 \%$ in the quarter and about $16 \%$ in the nine months attributable to the overall growth in this region in various countries. In the Western Hemisphere, sales increased in the low-single digit range in the quarter; however, they were down in the nine months (low single-digit range) due to timing of shipments. Backlog in this market is up about $23 \%$ compared to the same period last year.

Sales in the Industrial Manufacturing market increased $10.3 \%$ in the quarter, generated by double-digit growth in Europe and Asia. Sales in the Western Hemisphere were down (low single-digit range). For the nine months, sales in the Industrial Manufacturing market increased $13.4 \%$ generated by growth in all geographies, with the most significant growth achieved in Asia and Europe. Demand in the metal and mining sectors were key growth drivers.

Company management is expecting high-single digit growth in General Industrial for the full fiscal year 2008, with the largest growth expected in the Municipal Water market.

Aerospace and Transportation sales increased $20.1 \%$ driven by strong growth in the Military, Commercial and Transportation markets. All geographies contributed to the growth in each market in the quarter. The growth in Military sales ( $+31.4 \%$ ) was primarily driven by military water system projects and CH-47 helicopter upgrade projects. The growth in the Commercial portion of this market ( $+16 \%$ ) primarily reflects strong after-market sales, some of which were timing related, and increased OEM sales generated by an increase in airframe build rates. The increase in the Transportation market ( $+9.5 \%$ ) was driven by demand in the construction and mining equipment sectors. For the nine months, Aerospace and Transportation sales increased $12.3 \%$ with all markets, Military, Commercial and Transportation contributing to this gain. The growth in Military sales ( $+14.6 \%$ ) was primarily driven by strong growth in Asia, where sales more than tripled primarily related to a large water systems project with the Australian Military. The growth in Military sales in the nine months also reflects CH-47 helicopter upgrade projects in the Western Hemisphere. Sales in the Commercial and Transportation markets increased $12.4 \%$ and $8.2 \%$, respectively, reflecting the same trends evident in the quarter. Company management is expecting double-digit growth in the Aerospace and Transportation market for the full fiscal year 2008.

Microelectronics sales declined $4 \%$ in the quarter attributable to decreases in Europe (14.9\%) and in Asia (3.4\%), the Company s largest Microelectronics market. Sales in the Western Hemisphere increased 2.5\%. For the nine months, Microelectronics sales decreased 2.3\% reflecting decreases in the Western Hemisphere (9.9\%) and Europe ( $5.1 \%$ ), with Asia, the Company s largest geographic Microelectronics market, flat. Overall, the sales decrease in the quarter and nine months reflects tough comparables against the strong growth achieved in the same periods last year and the current cyclical downturn in the market which impacted OEM sales. These factors were partly mitigated by sales growth in the thin film rigid disc, inkjet and home server markets. Based upon various market indicators, Company management is expecting sales in the Microelectronics market to be down slightly for the full fiscal year 2008 compared to fiscal year 2007.

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Industrial gross margins in the quarter decreased 80 basis points to $46.3 \%$ from $47.1 \%$ in the third quarter of fiscal year 2007. The decrease in gross margins reflects the impact of a shift in product mix quarter over quarter, to a higher percentage of systems sales (approximately $17 \%$ of total Industrial sales compared to $12 \%$ in the third quarter of fiscal year 2007). Improved pricing, which contributed approximately 40 basis points in margin, the impact of the Company s facilities rationalization initiative and other manufacturing cost reduction and efficiency programs, the impact of improved profitability of certain systems sales, and product portfolio rationalization, outpaced the estimated inflation of manufacturing costs.

For the nine months, Industrial gross margins decreased 60 basis points to $44.5 \%$ from $45.1 \%$ in the same period of fiscal year 2007. The decrease in gross margins reflects the impact of a shift in product mix (systems sales were $16 \%$ of total Industrial sales compared to $13 \%$ in the same period of fiscal year 2007) and market mix, the estimated inflation of manufacturing costs and incremental costs in Europe related to the facilities rationalization initiative. These decreases were partially offset by the impact of improved profitability of certain systems sales, and product portfolio rationalization, the impact of the Company s manufacturing cost reduction programs and improved pricing that contributed about 30 basis points in margin.

SG\&A expenses increased by $\$ 20,452$, or about $22 \%$ (approximately $12 \%$ in local currency), compared to the third quarter of fiscal year 2007. The increase in SG\&A in the quarter primarily reflects increased variable selling costs related to the growth in sales. For the nine months, SG\&A expenses increased by $\$ 36,139$, or about $13 \%$ (approximately $6 \%$ in local currency). SG\&A expenses in the quarter improved to $28 \%$ as a percentage of sales from $28.5 \%$ in the third quarter of fiscal year 2007. For the nine months, SG\&A expenses improved to $27.8 \%$ as a percentage of sales from $28.9 \%$ in the same period last year. The improvement in SG\&A as a percentage of sales reflects the impact of cost reduction and efficiency initiatives and the leveraging of growth in sales.

R\&D expenses were up about $18 \%$ (approximately $15 \%$ in local currency), in the quarter; coming in at $\$ 8,401$ compared to $\$ 7,096$ in the third quarter of fiscal year 2007. For the nine months, R\&D expenses increased approximately $12 \%$ (approximately $9 \%$ in local currency). As a percentage of sales, R\&D expenses were $2.1 \%$ in the quarter and $2 \%$ in the nine months compared to $2.2 \%$ in the same periods of fiscal year 2007. Increased spending reflects investments in new technologies across various markets within Industrial.

As a result of the above factors, operating profit dollars in the quarter increased about $22 \%$ to $\$ 66,181$ and operating margin was $16.2 \%$ compared with $16.4 \%$ in the third quarter of fiscal year 2007. For the nine months, operating profit dollars increased about $23 \%$ to $\$ 166,701$ and operating margin improved to $14.7 \%$ from $14 \%$ in the same period of fiscal year 2007.

## Corporate:

Corporate expenses increased by $\$ 2,962$, or about $29 \%$ to $\$ 13,165$ from $\$ 10,203$ in the third quarter of fiscal year 2007. For the nine months of fiscal year 2008, Corporate expenses increased $\$ 6,328$, or about $21 \%$ to $\$ 36,848$ from $\$ 30,520$ in the same period of fiscal year 2007. The increase in Corporate expenses in the quarter and nine months primarily reflects the addition of tax and treasury function personnel and increased professional fees related to tax and audit services.

## Liquidity and Capital Resources

Non-cash working capital, which is defined as working capital excluding cash and cash equivalents, notes receivable, notes payable and the current portion of long-term debt, was approximately $\$ 709,400$, a turnover ratio of 4.4, at April 30, 2008 as compared with $\$ 372,400$, a turnover ratio of 5.9, at July 31, 2007. Non-cash working capital at April 30, 2007 was $\$ 390,600$, a turnover ratio of 5.6. Accounts receivable days sales outstanding ( DSO ) was 77 days in the third quarter of fiscal year 2008 as compared to 83 days in the second quarter of fiscal year 2008 and 80 days in the third quarter of fiscal year 2007. Inventory turns for the four quarters ended April 30, 2008 were 2.6 compared to 2.7 in the four quarters ended April 30, 2007.

The Company s balance sheet is affected by spot exchange rates used to translate local currency amounts into U.S. dollars. In comparing spot exchange rates at April 30, 2008 to those at July 31, 2007, the Euro and the Yen have strengthened against the U.S. dollar, while the British Pound has weakened. The effect of foreign exchange increased non-cash working capital by $\$ 37,957$, including net inventory, net accounts receivable and other current assets by $\$ 18,230, \$ 38,956$ and $\$ 5,468$, respectively, as compared to July 31, 2007. Additionally, foreign exchange increased
accounts payable and other current liabilities by $\$ 24,455$ and income tax payable by $\$ 242$.

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Net cash provided by operating activities in the nine months of fiscal year 2008 was $\$ 16,455$ as compared to net cash provided by operating activities of $\$ 213,554$ in the same period of fiscal year 2007, a decrease of $\$ 197,099$. The decrease in cash flow reflects a tax payment of $\$ 135,000$ to the IRS as well as changes in working capital items, particularly accounts receivable, accounts payable and accrued liabilities, partly offset by the impact of increased net earnings. Net cash provided by operating activities in the three months ended April 30, 2008 was $\$ 91,360$ as compared to net cash provided by operating activities of $\$ 64,679$ in the same period of fiscal year 2007, an increase of $\$ 26,681$. The increase in cash flow reflects an increase in net earnings as well as changes in working capital items, particularly accounts receivable, which benefited from the improvement in DSO discussed above.

Free cash flow, which is defined as net cash provided by operating activities less capital expenditures, was $\$(60,011)$ in the nine months of fiscal year 2008, as compared with $\$ 159,468$ in the nine months of fiscal year 2007. Company management believes this measure is important because it is a key element of its planning. The Company utilizes free cash flow, which is a non-GAAP measure, as one way to measure its current and future financial performance. The following table reconciles free cash flow to net cash provided by operating activities.
Nine Months

Ended $\quad$| Nine Months |
| ---: |
| Ended |

Overall, net debt (debt net of cash and cash equivalents) as a percentage of total capitalization (net debt plus equity) was $24.4 \%$ at April 30, 2008 as compared to $15.2 \%$ at July 31, 2007. Net debt increased by approximately $\$ 179,900$ compared with July 31, 2007 primarily comprised of a decrease in cash and cash equivalents of \$68,500 and an increase in gross debt of $\$ 110,200$ reflecting the $\$ 135,000$ deposit with the IRS in September 2007 and the Company s repurchase of stock of $\$ 78,211$ in the third quarter of fiscal year 2008. The impact of foreign exchange rates decreased net debt by about $\$ 1,200$.

As a result of the audit committee inquiry (refer to Note 2, Audit Committee Inquiry and Restatement, to the accompanying condensed consolidated financial statements), the Company failed to comply with certain representations, warranties and covenants in its debt agreements, including its inability to timely file its periodic reports with the SEC. The Company entered into amendments and/or waivers of those agreements. Under the terms of those amendments and waivers, the Company was obligated to return to compliance with its reporting obligations under the federal securities laws by March 31, 2008. As of the date hereof, the Company is in compliance with its covenants under the foregoing agreements, as amended by such instruments. Such matters did not affect the Company s compliance with the financial covenants, and the Company is in compliance with such financial covenants. Those financial covenants are contained in its five-year revolving credit facility with a syndicate of financial institutions and its Yen 9 billion loan, which provide that the Company may not have a consolidated net interest coverage ratio based upon trailing four quarter results that is less than 3.50 to 1.00 , nor a consolidated leverage ratio based upon trailing four quarter results that is greater than 3.50 to 1.00 . The Company is in compliance with these financial covenants.

The Company utilizes cash flow generated from operations and its revolving credit facility to meet its short-term liquidity needs. Company management considers its existing lines of credit, along with the cash typically generated from operations, to be sufficient to meet its short-term liquidity needs.

Capital expenditures were $\$ 76,466$ in the nine months of fiscal year 2008 ( $\$ 23,785$ expended in the current quarter). Capital expenditures reflect spending on the expansion of existing plants in Puerto Rico, the United States and Europe related to the facilities rationalization initiative. Depreciation expense was $\$ 21,435$ and $\$ 63,134$ in the quarter and nine months, respectively. Amortization expense was $\$ 2,041$ and $\$ 6,297$ in the quarter and nine months, respectively. For the full fiscal year 2008, capital expenditures are expected to be approximately $\$ 130,000$.

Depreciation and amortization expense are expected to total approximately \$93,000 $\quad \$ 95,000$.
On October 14, 2004, the Company s board of directors authorized the expenditure of up to $\$ 200,000$ for the repurchase of shares of the Company s common stock. On November 15, 2006, the board of directors authorized an additional expenditure of $\$ 250,000$ to repurchase shares. At July 31, 2007 there was $\$ 348,232$ available to be expended under these authorizations. The Company repurchased stock of $\$ 51,016$ in the nine months of fiscal year 2007 and $\$ 61,795$ for the full fiscal year ended July 31, 2007. In the nine months of fiscal year 2008, the Company repurchased stock of $\$ 78,211$ and as such there was $\$ 270,021$ available to be expended at April 30, 2008 under the current stock repurchase programs. In May 2008, the Company repurchased stock of $\$ 40,000$. Net proceeds from stock plans were $\$ 15,468$ in the nine months.

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The Company increased its quarterly dividend by $9 \%$, from 11 to 12 cents per share, effective with the dividend declared on January 11, 2007. In the nine months of fiscal year 2008, the Company paid dividends of $\$ 44,170$, an increase of approximately $6 \%$ compared to the nine months of fiscal year 2007. The Company increased its quarterly dividend from 12 to 13 cents per share, effective with the dividend declared on March 12, 2008.

## Recently Issued Accounting Pronouncements

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements ( SFAS No. 157 ). SFAS No. 157 defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. SFAS No. 157 is effective for the Company beginning with fiscal year 2009, except as revised by FASB Staff Position (FSP) No. 157-2, issued in February 2008. This FSP delays the effective date of SFAS No. 157 for non-financial assets and non-financial liabilities, except for items that are reorganized or disclosed at fair value in the financial statements on a periodic basis (at least annually). The Company is in the process of assessing the effect SFAS No. 157 may have on its consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities ( SFAS No. 159 ). SFAS No. 159 permits entities to elect to measure specified financial instruments and certain other items at fair value with changes in fair value recognized in earnings each reporting period. SFAS No. 159 is effective for the Company beginning with fiscal year 2009. The Company is in the process of assessing the effect SFAS No. 159 may have on its consolidated financial statements.

In June 2007, the FASB ratified Emerging Issues Task Force ( EITF ) No. 07-3, Accounting for Nonrefundable Advance Payments for Goods or Services Received for Use in Future Research and Development Activities ( EITF No. 07-3 ). EITF No. 07-3 requires that nonrefundable advance payments for goods or services that will be used or rendered for future research and development activities be deferred and capitalized and recognized as an expense as the related goods are delivered or the related services are performed. If an entity does not expect the goods to be delivered or services to be rendered, the capitalized advance payment should be charged to expense. EITF No. 07-3 is effective, on a prospective basis, for the Company beginning with fiscal year 2009. The Company is in the process of assessing the effect EITF No. 07-3 may have on its consolidated financial statements.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations ( SFAS No. 141(R) ). SFAS No. 141(R) establishes principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any non-controlling interest in the acquiree, recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS No. 141(R) is effective for the Company beginning with fiscal year 2010.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an amendment of Accounting Research Bulletin No. 51 ( SFAS No. 160 ). SFAS No. 160 establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interest, changes in a parent s ownership interest, and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. SFAS No. 160 also establishes disclosure requirements that clearly identify and distinguish between the interests of the parent and the interests of the noncontrolling owners. SFAS No. 160 is effective for the Company beginning with fiscal year 2010.

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133 ( SFAS No. 161 ). SFAS No. 161 requires entities to provide enhanced disclosures about how and why an entity uses derivative instruments, how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations, and how derivative instruments and related hedged items affect an entity s financial position, financial performance, and cash flows. SFAS No. 161 is effective for the Company beginning with its third quarter of fiscal year 2009.

In April 2008, the FASB issued FASB Staff Position ( FSP ) No. FAS 142-3, Determination of the Useful Life of Intangible Assets ( FSP No. 142-3 ). FAS No. 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, Goodwill and Other Intangible Assets. FSP No. 142-3 is effective for the Company beginning with fiscal
year 2010. The Company is in the process of assessing the effect FSP No. 142-3 may have on its consolidated financial statements.

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In May 2008, the FASB issued SFAS No. 162, The Hierarchy of Generally Accepted Accounting Principles ( SFAS No. 162 ). SFAS No. 162 identifies the sources of accounting principles and the framework for selecting the principles to be used in the preparation of financial statements of nongovernmental entities that are presented in conformity with generally accepted accounting principles in the United States. SFAS No. 162 is effective 60 days following the SEC s approval of the Public Company Accounting Oversight Board amendments to AU Section 411, The Meaning of Present Fairly in Conformity With Generally Accepted Accounting Principles.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

There is no material change in the market risk information reported in Item 7A of the 2007 Form 10-K. ITEM 4. CONTROLS AND PROCEDURES.

There was no change in the Company s internal control over financial reporting during the third quarter of fiscal year 2008 that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

As reported in the 2007 Form 10-K, the Company s management identified a material weakness in its internal control over financial reporting related to its accounting for income taxes. Specifically, the Company lacked a periodic review to ensure that the income tax impact of certain intercompany transactions were properly considered in the Company s provision for income taxes. As a result of that material weakness, management concluded that the Company s disclosure controls and procedures were not effective as of July 31, 2007.

As discussed in its Form 10-Q for the quarter ended October 31, 2007, the Company implemented the additional controls and procedures listed below during the quarter ended October 31, 2007:

Changes in the resources and technical expertise of the Tax and Treasury functions, including the termination of the employment of four employees.

Additional processes requiring the monthly review of intercompany transactions to determine if balances are being settled in accordance with applicable intercompany settlement policies and to ensure that exceptions are given appropriate income tax consideration. In addition, a quarterly review of income in foreign subsidiaries that may be subject to U.S. income tax for inclusion in the Company s forecasted effective tax rate to be applied in its interim periods was implemented.
The Company has conducted and is planning further training initiatives for all employees affected by revisions to its policies and procedures, as well as specialized training with respect to tax considerations for relevant employees.

As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company s management, including the Company s chief executive officer and chief financial officer, of the effectiveness of the Company s disclosure controls and procedures pursuant to Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended. Based on this evaluation, the chief executive officer and chief financial officer concluded that the Company s disclosure controls and procedures are effective. The Company believes that the actions it has taken to date, including the implementation and testing of the additional controls and procedures outlined above, have remediated its material weakness in internal control over financial reporting.

It should be noted that any system of controls, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the system are met. In addition, the design of any control system is based in part upon certain assumptions about the likelihood of future events. Because of these and other inherent limitations of control systems, there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

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## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS.

## (In thousands)

As previously disclosed in the 2007 Form 10-K, the Company is subject to various regulatory proceedings and litigation relating to various environmental matters and to the tax matters described in Note 2, Audit Committee Inquiry and Restatement, to the accompanying condensed consolidated financial statements. The information provided below updates and should be read in conjunction with the discussion of these proceedings in Part I Item 3 Legal Proceedings in the 2007 Form 10-K. Reference is also made to Note 7, Contingencies and Commitments, to the accompanying condensed consolidated financial statements.

## Federal Securities Class Actions:

Four putative class action lawsuits have been filed against the Company and certain members of its management team alleging violations of the federal securities laws relating to the Company s understatement of certain of its U.S. income tax payments and of its provision for income taxes in certain prior periods described in Note 2, Audit Committee Inquiry and Restatement, to the accompanying condensed consolidated financial statements. These lawsuits were filed between August 14, 2007 and October 11, 2007 in the United States District Court for the Eastern District of New York. The plaintiffs principally allege that the defendants violated the federal securities laws by issuing materially false and misleading public statements about the Company s financial results, financial statements, income tax liability, effective tax rate and internal controls. The plaintiffs seek unspecified compensatory damages, costs and expenses. By Order dated May 28, 2008, the Court consolidated the cases under the caption In re Pall Corp, No. 07-CV-3359 (E.D.N.Y.) (JS) (ARL), appointed a lead plaintiff and ordered that the lead plaintiff file a consolidated amended complaint within 45 days of the entry of the Order.

## Shareholder Derivative Lawsuits:

On October 5, 2007, two plaintiffs filed identical derivative lawsuits in New York Supreme Court, Nassau County relating to the tax matter described above. These actions purport to bring claims on behalf of the Company based on allegations that certain current and former directors and officers of the Company breached their fiduciary duties by failing to evaluate and otherwise inform themselves about the Company s internal controls and financial reporting systems and procedures. In addition, plaintiffs allege that certain officers of the Company were unjustly enriched as a result of the Company s inaccurate financial results over fiscal years 1999-2006. The complaints seek unspecified compensatory damages on behalf of Pall Corporation, disgorgement of defendants salaries, bonuses, stock grants and stock options, equitable relief and costs and expenses. The Company, acting in its capacity as nominal defendant, moved to dismiss the complaints for failure to make a demand upon the Company s board of directors, which motions were granted.

Another shareholder derivative lawsuit relating to the tax matter described above was filed in the United States District Court for the Eastern District of New York on January 10, 2008. This action purports to bring claims on behalf of the Company based on allegations that certain of the current directors of the Company breached their fiduciary duties and were unjustly enriched in connection with the tax matter described above. The complaint seeks unspecified compensatory damages on behalf of Pall Corporation, disgorgement of defendants profits, benefits and other compensation, equitable and non-monetary relief, and costs and expenses. The Company, acting in its capacity as nominal defendant, moved to dismiss the complaint for lack of subject matter jurisdiction over the complaint. On May 23, 2008, the plaintiff filed a notice of voluntary dismissal without prejudice, which was subsequently granted by the Court.

## Other Proceedings:

The SEC and U.S. Attorney s Office for the Eastern District of New York are conducting investigations in connection with the tax matter described above. The Company is cooperating with these investigations.

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## Environmental Matters

The Company s condensed consolidated balance sheet at April 30, 2008 contains a reserve for environmental liabilities of approximately $\$ 15,566$, which relate primarily to the previously reported environmental proceedings involving a Company subsidiary, Gelman Sciences Inc., pertaining to groundwater contamination. In the opinion of management, the Company is in substantial compliance with applicable environmental laws and its accruals for environmental remediation are adequate at this time.

## Pinellas Park, Florida

Pursuant to the Florida Department of Environmental Protection s ( FDEP ) requirements and requests in January 2007, the Company installed one on-site monitoring well. Groundwater sampling and analysis in accordance with FDEP Underground Injection Control requirements will continue for one year. Upon completion of the monitoring activities, the Company will prepare a Site Assessment Report Addendum, delineating the soil and groundwater contamination for FDEP review. The report will also present the scope of all remediation tasks.

## Hauppauge, New York

While the motions related to the legal proceedings surrounding this matter were pending, the parties enlisted the aid of a mediator to negotiate a settlement of the case. The parties met with the mediator on July 30 through August 1 , 2007, which resulted in a tentative settlement agreement, subject to drafting of definitive settlement documents. During the process of negotiating the settlement documents, a disagreement developed between the plaintiff and the primary defendants as to the terms of establishment of the settlement fund that had been agreed upon at the mediation. This dispute has not been resolved and the proposed settlement has not yet been achieved.

The summary judgment motions remains pending without a decision. On September 27, 2007, the Court issued a decision on Pall s motions in limine to preclude testimony by the experts for plaintiff and third-party plaintiff Barbara Gross, granting the motions in part and denying them in part.

If the settlement is completed as contemplated, Pall s responsibility will be fixed and it will be released from further liability to the plaintiff or third-party plaintiffs. If it is not completed and Pall s motion for summary judgment is denied, the case will continue. If that happens, Pall will remain subject to potential liability and an allocation of some portion of the response costs paid by plaintiff to the State of New York.

## ITEM 1A. RISK FACTORS.

There is no material change in the risk factors reported in Item 1A of the 2007 Form 10-K. This report contains certain forward-looking statements which reflect management s expectations regarding future events and operating performance and speak only as of the date hereof. These statements are subject to risks and uncertainties, which could cause actual results to differ materially. For a description of these risks see Management s Discussion and Analysis of Financial Condition and Results of Operations Forward-Looking Statements and Risk Factors.

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## ITEM 2. UNREGISTERED SALES OF EOUITY SECURITIES AND USE OF PROCEEDS.

(a) During the period covered by this report, the Company did not sell any of its equity securities that were not registered under the Securities Act of 1933.
(b) Not applicable.
(c) The following table provides information with respect to purchases made by or on behalf of the Company or any affiliated purchaser of shares of the Company s common stock.

|  |  |  | n thousan | except per sh |  | ata) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Total |  | Approximate |
|  |  |  |  | Number of |  | Dollar |
|  |  |  |  | Shares |  | Value of Shares |
|  |  |  |  | Purchased as |  | that |
|  | Total |  |  | Part of |  | May Yet Be |
|  | Number |  |  | Publicly |  | Purchased |
|  | of |  | Average | Announced |  | Under the Plans |
|  | Shares |  | Price | Plans or |  | or |
|  |  |  | Paid Per |  |  |  |
| Period | Purchased |  | Share | Programs (1) |  | Programs (1) |
| February 1, 2008 to February 29, 2008 |  |  |  |  | \$ | 348,232 |
| March 1, 2008 to March 31, 2008 |  |  |  |  | \$ | 348,232 |
| April 1, 2008 to April 30, 2008 | 2,138 | \$ | 36.58 | 2,138 | \$ | 270,021 |
| Total | 2,138 | \$ | 36.58 | 2,138 |  |  |

(1) On October 14,

2004, the
Company s
board of
directors
authorized the
expenditure of
up to $\$ 200,000$
for the
repurchase of
the Company s
common stock.
On
November 15,
2006, the board
authorized an
additional
expenditure of
$\$ 250,000$ to
repurchase
shares. The

Company s shares may be purchased over time, as market and business conditions warrant. There is no time restriction on this authorization.
During the three and nine months ended April 30, 2008, the
Company
purchased 2,138
shares in open-market transactions at an aggregate cost of \$78,211
with an average
price per share
of $\$ 36.58$. At
April 30, 2008, approximately \$270,021
remained
available to be
expended under
the current stock
repurchase
programs.
Repurchased
shares are held
in treasury for
use in
connection with
the Company s
stock-based
compensation
plans and for
general
corporate
purposes.

## ITEM 6. EXHIBITS.

See the Exhibit Index for a list of exhibits filed herewith or incorporated by reference herein.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Pall Corporation<br>/s/ LISA MCDERMOTT<br>Lisa McDermott<br>Chief Financial Officer<br>and Treasurer<br>/s/ FRANCIS MOSCHELLA<br>Francis Moschella<br>Vice President - Corporate Controller<br>Chief Accounting Officer<br>40

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## EXHIBIT INDEX

Exhibit
Number Description of Exhibit
3(i)* Restated Certificate of Incorporation of the Registrant as amended through November 23, 1993, filed as Exhibit 3(i) to the Registrant s Annual Report on Form 10-K for the fiscal year ended July 30, 1994.

3(ii)* By-Laws of the Registrant as amended effective January 17, 2008, filed as Exhibit 3(ii) to the Registrant s Current Report on Form 8-K filed on January 18, 2008.
31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.
32.2 Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.

* Incorporated herein by
reference.
Exhibit filed herewith.


[^0]:    (a) Other changes primarily reflect

