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LINCOLN NATIONAL CORP  
Form 8-K  
May 17, 2001

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 8-K

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report: March 31, 2001

LINCOLN NATIONAL CORPORATION

(Exact name of registrant as specified in its charter)

Indiana	1-6028	35-1140070
(State of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

1500 Market Street, Suite 3900, Centre Square West Tower, Philadelphia, PA 19102  
(Address of principal executive offices)

Registrant's telephone number 215-448-1400

Item 9

Financial Report for the quarter ended March 31, 2001.

Lincoln  
Quarterly

SHAREHOLDERnews

first quarter 2001

1

THIS issue:

"POWERED BY RESEARCH"

(bullet)

Income4Life SM

(bullet)

LINCOLN  
UL-III LIFE PROTECTION

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### QUARTERLY HIGHLIGHTS

[PHOTO OMITTED: JON A. BOSCIA]

TO OUR SHAREHOLDERS:

Despite the extreme market volatility that has hurt the overall industry, Lincoln delivered solid results for the first quarter. We reported income from operations of \$178.6 million or \$.92 per diluted share for the first quarter 2001.

During the quarter, we continued to focus on the elements of our performance that we could control - developing and delivering market-leading products, aggressively supporting our partners and distribution teams and carefully managing expenses.

Our Annuities segment reported earnings of \$82.3 million for the quarter. From both an annuity deposit and net cash flow perspective, this was our best quarter in over a year. Our new products and wider distribution are certainly having an impact. Annuity deposits reached \$1.4 billion, an increase of 9 percent over the fourth quarter. And, as we continued to narrow the gap between deposits and redemptions, net cash flows improved 13.4 percent, or \$91 million over the fourth quarter. The improvement in net flows was due to an increase in sales. This is quite impressive given the fact that most other annuity companies are seeing declining sales.

Life Insurance earnings were \$68.6 million, an increase of \$8.2 million or 13.6 percent over last year's first quarter. This growth in earnings is a result of continued solid growth in the block of business and expense management. In-force grew to \$219 billion, an 8.7 percent increase over first quarter 2000 on the strength of sales and good persistency.

Income from operations for our Reinsurance segment was \$46.8 million. These strong results were due to the benefit from a change in estimate of premiums receivable, partially offset by high mortality costs.

Our Investment Management segment reported income from operations of \$2.4 million. The lower earnings were primarily affected by lower account values stemming from equity market declines. Our relative investment performance has improved in both the retail and institutional areas. This has resulted in an improved level of negative net flows.

Lincoln UK reported income from operations of \$14.4 million. As we previously announced, we ceased writing new business in the UK.

The equity market's volatility has presented a challenging operating environment for us. However, I believe Lincoln is proving that good management of the controllable factors leads to good relative performance in the long term.

Sincerely,

/S/ Jon A. Boscia

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Jon A. Boscia  
Chairman and Chief Executive Officer

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Lincoln Quarterly FIRST QUARTER 2001

overview

We're a multinational family of financial services.

Lincoln National Corporation holds a prominent position among financial services companies with consolidated assets of \$94 billion and annual consolidated revenues of \$6.9 billion. LNC has a reputation for financial strength, a tradition of excellent service, an expertise for risk management and the strategic focus to succeed in the future.

The company offers a broad range of financial services, including life insurance, annuities, life-health reinsurance, mutual funds, retirement plans, institutional investment management and financial and estate planning.

### FINANCIAL & ESTATE PLANNING

RETIREMENT PLANK	PENSIONS
MUTUAL FUNDS	Financial Services
	ANNUITIES
REINSURANCE	LIFE INSURANCE

Financial services  
Family of companies

### LINCOLN FINANCIAL GROUP

The marketing name for Lincoln National Corporation and affiliates.

### LINCOLN NATIONAL CORPORATION

A prominent financial services holding company providing annuities, insurance, life-health reinsurance, mutual funds, retirement plans, institutional investment management and financial and estate planning services through its affiliates.

### LINCOLN LIFE

The eighth largest stock life insurance company in the U.S. offering access to annuities, retirement plans and life insurance through a diverse network of company-owned and independent distribution channels.

### ANNUITIES

The Annuities segment ranks third in assets and 14th in variable annuity sales in the United States.

### LIFE INSURANCE

The Life Insurance segment ranks eighth in the industry, based on new annualized premiums.

### LINCOLN FINANCIAL ADVISORS

A premier financial planning organization offering a broad range of products and services.

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### SAGEMARK CONSULTING

A premier financial and estate planning organization offering a broad range of products and services.

### LINCOLN FINANCIAL DISTRIBUTORS

A wholesaling distribution organization, which sells Lincoln-manufactured annuities, life insurance and investment management products through financial intermediaries.

### FIRST PENN-PACIFIC

A life insurance company offering universal and term life insurance and annuity products.

### LINCOLN LIFE & ANNUITY OF NEW YORK

A life insurance company offering annuities, retirement and insurance products in the state of New York.

### LINCOLN RE

One of the largest writers of life-health reinsurance in the world.

### DELAWARE INVESTMENTS

Serves individual investors through a broad line of mutual funds, retirement plan services and other investment products; and institutional investors, primarily private and public pension funds, foundations, endowments, banks and insurance companies.

Financial planning services offered through Lincoln Financial Advisors Corp. and Sagemark Consulting, a division of Lincoln Financial Advisors, a registered investment advisor. Securities offered through Lincoln Financial Advisors Corp., a broker/dealer. Insurance offered through Lincoln affiliates and other fine companies.

### FINANCIAL NEWS

### FINANCIAL HIGHLIGHTS

(Millions of dollars, except ratios and per share data)		2001	First Qu 2000
Income from Operations*	Annuities**	82.3	88.6
	Life Insurance**	68.6	60.0
	Reinsurance	46.8	32.0
	Investment Management**	2.4	12.0
	Lincoln UK	14.4	15.0
	Corporate & Other**	(35.9)	(38.0)
	Total Income from Operations*	178.6	170.0
Net Income	Net Income	160.2	170.0
Per Share Data	Income from Operations*	\$0.92	\$0.88
	Net Income	\$0.83	\$0.88
	Shareholders' Equity (Book Value):		
	Securities at Market	\$27.09	\$22.40

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Securities at Cost	\$25.96	\$24.5
Common Shares Outstanding (Diluted) (millions):		
Average for the Period	193.7	195.
End of Period	191.3	195.

\* "Income from Operations" is defined as "Net Income" less gain (loss) on investments and associated gain (loss) on sale of subsidiaries (if applicable), cumulative effect of accounting changes and restructuring charges, all net of taxes.

\*\* 1st quarter 2000 was restated from the prior year due to the following changes which were effective January 1, 2001: 1) The management and reporting of First Penn-Pacific's annuity business moved from the Life Insurance segment to the Annuities segment; 2) The reporting for LNC's wholesale distribution system, Lincoln Financial Distributors ("LFD") was moved from Annuities, Life Insurance and the Management segments to "Other Operations"; 3) A change in the internal pricing for the management account investments performed by the Investment Management segment to a "for profit" basis from previously reported "at cost" basis.

### STOCK PRICES/DIVIDENDS DECLARED

The table below sets forth, by quarter, the range of high, low and quarter-end closing sale prices for Lincoln National Corporation common stock and the cash dividends declared per common share.

	High	Low	Close	Cash Dividends Declared
2001 Quarter				
First	\$48.250	\$38.000	\$42.470	\$0.
Total				\$0. =====
2000 Quarter				
First	\$41.375	\$22.625	\$33.500	\$0.
Second	\$40.063	\$29.000	\$36.125	\$0.
Third	\$56.375	\$35.625	\$48.125	\$0.
Fourth	\$50.938	\$40.875	\$47.313	\$0.
Total				\$1. =====

### LINCOLN NATIONAL CORPORATION'S RATINGS

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Commercial Paper      Debt

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Standard & Poor's	A-2 (Satisfactory)	A- (Strong)
Moody's	P-2 (Strong)	A3 (Upper medium grade)
Fitch	F-1 (Very strong)	A+ (Strong)
A.M. Best		a (Strong)

## LIFE INSURANCE COMPANY FINANCIAL STRENGTH RATINGS

Description	A.M. Best	Fitch	Moody's
Exceptional or Superior Negligible Risk Factors	A++ A+	AAA	Aaa
Excellent Modest Risk	A* A-	AA+ AA* AA-	Aa1 Aa2 Aa3*
Very Good, Strong, or High Average Risk	B+	A+ A A-	A1 A2 A3
Adequate Protection Factors are Average More Vulnerable to Economic Conditions	B B-	BBB+ BBB BBB-	Baa1 Baa2 Baa3
Below Average Questionable or Uncertain Security	C+	BB+ BB BB-	Ba1 Ba2 Ba3
Poor Vulnerability is High Considered Financially Weak Obligations May Not be Paid	C C-	B+ B BB-	B1 B2 B3
Very Poor May Not Meet Obligations May be in Default		CCC CC D	Caa Ca C

Lincoln National Life Ratings are designated with an \*.

## A.M. BEST RATINGS FOR SELECTED AFFILIATES

First Penn-Pacific Life Insurance Company	A
Lincoln National Health and Casualty Company	A

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## CONSOLIDATED CONDENSED STATEMENTS OF INCOME

(Millions of dollars, except per share)		First 2001
Revenue	Premiums and Fees	962.8
	Net Investment Income	673.7
	Realized Loss on Investments	(20.7)
	Other	83.0
	Total Revenue	1,698.8
Benefits and Expenses	Benefits	906.7
	Underwriting, Acquisition, Insurance and Other Expenses	571.0
	Total Benefits and Expenses	1,477.7
Income	Income before Federal Taxes, Cumulative Effect of Accounting Change & Minority Interest	221.1
	Federal Income Taxes	56.6
	Income before Cumulative Effect of Accounting Change & Minority Interest	164.5
	Cumulative Effect of Accounting Change	(4.3)
	Income before Minority Interest	160.2
	Minority Interest	--
	Net Income	160.2 =====
Earnings Per Share (Diluted)	Net Income	0.83 =====

## CONSOLIDATED CONDENSED BALANCE SHEETS

(Millions of dollars)		March 2001	December 31 2000
Assets			
Investments	Securities Available-for-Sale		
	Fixed Maturities	27,811.3	27,449.8
	Equities	559.6	549.7
	Mortgage Loans on Real Estate	4,641.2	4,663.0
	Real Estate	308.1	282.0
	Policy Loans	1,946.9	1,960.9
	Derivative Instruments	61.4	--
	Other Long-Term Investments	416.0	463.3
	Total Investments	35,744.5	35,368.7

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Other Assets	Assets Held in Separate Accounts	44,506.2	50,579.9	(
	Other Assets	13,871.7	13,895.5	
	Total Assets	94,122.4	99,844.1	(
		=====	=====	==
Liabilities and Shareholders' Equity				
Liabilities	Liabilities for Insurance and Investment Contracts	39,913.1	40,105.1	(
	Liabilities Related to Separate Accounts	44,506.2	50,579.9	(
	Other Liabilities	4,606.7	4,205.0	
	Total Liabilities	89,026.0	94,890.0	(
Shareholders' Equity	Preferred Stock	0.8	0.9	
	Common Stock	993.4	1,003.7	
	Retained Earnings	3,884.3	3,915.6	
	Net Unrealized Gain on Securities Available-for-Sale	190.4	12.0	
	Net Unrealized Gain on Derivatives	23.3	--	
	Foreign Currency Translation Adjustment	4.2	21.9	
	Shareholders' Equity	5,096.4	4,954.1	
	Liabilities and Shareholders' Equity	94,122.4	99,844.1	(
		=====	=====	==

## FORM 10-Q DISCLOSURE STATEMENT

The notes to these unaudited condensed interim financial statements have not been included in this report. Those notes, along with more detailed financial information are, however, contained in the corporation's quarterly report on Form 10-Q filed with the Securities and Exchange Commission. Copies of the 10-Q are available electronically at [www.sec.gov](http://www.sec.gov) or [www.lfg.com](http://www.lfg.com) or by writing to: Douglas N. Miller, LNC C, 1500 Market Street, Suite 3900, Philadelphia, PA 19102-2112. Requests may also be directed to 215-581-1000 or to [dnmiller@lnc.com](mailto:dnmiller@lnc.com) on the Internet.

Lincoln Quarterly FIRST QUARTER 2001

PRODUCT news

Income4LIFE SM Solution Offers Lifetime Income and Control

As more people are both planning for and beginning to retire, Lincoln Annuities has chosen an opportune time to introduce the Income4LifeSM Solution.

With traditional retirement products, clients are faced with the choice of either lifetime income, or access and control over their money. Now, Lincoln Annuities' Income4Life Solution offers both access to retirement assets, along with a lifetime income. However, the Income4Life Solution is not a new product; it's an option that enhances strong and established annuity products offered through The Lincoln National Life Insurance Company. With the Income4Life Solution, clients stay in control of their money - choosing how it is invested, deciding how often to receive income and reallocating investment options. Additionally, unlike standard retirement products, the Income4Life Solution provides account statements and daily unit values so clients always know exactly where they stand.



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The Income4Life Solution offers tax advantages, too. Other benefits include a joint survivor feature and professional money managers.

"The Income4Life Solution provides a brand new way for retirees and others to manage their money. In fact, this option is so pioneering that there are patents pending on the concept," said Bill Boscow, senior vice president and chief marketing officer for Lincoln Annuities.

Through the introduction of the Income4Life Solution, Lincoln Financial Group distinguishes itself from its competitors by again demonstrating its dedication to developing innovative features while maintaining a clear focus on client needs.

Access to your retirement assets  
and a lifetime income.

Lincoln Quarterly FIRST QUARTER 2001

FOCUSED feature

"Powered By Research": The Recreation of Delaware Investments

The Delaware Investments of today is considerably different from the Delaware of 18 months ago. The firm's culture, branding and investment performance, all have undergone radical change, spearheaded by President and CEO Ed Haldeman, Jr.

Haldeman joined Delaware in January 2000, and immediately began focusing on performance. While some investment portfolios were performing well, many were not. The firm could not hope to change its fortunes without improving performance. Delaware also needed to develop a cohesive corporate culture in order to survive in the highly competitive financial services industry. In the past, Delaware managers were encouraged to act as independent entrepreneurs to service their clients' needs. However, this business model didn't work in today's competitive environment. For this reason, Delaware moved to a corporate model that requires business units to work together.

In the next nine months, a number of changes were orchestrated:

- \* In the value equities area, the investment management style was revamped and modernized. Six new research analysts were added to the value team as well. A significant improvement in performance has resulted.
- \* In growth equities, performance was excellent, but the firm wanted to offer more growth products. Three new analysts were added to the firm's growth team.
- \* In fixed income, Delaware hired 20 investment professionals. This team includes 15 research analysts, and greatly expands the unit's capacity.
- \* The London-based team that specializes in international investments also increased its research commitment with four new analysts.

Research is now a consistent theme throughout Delaware. That theme was re-emphasized when the firm chose its new tagline, which will appear in advertisements beginning in May. The tagline, "Powered by Research," refers to the firm's dedication to fundamental research in every asset class. The increased emphasis on research is beginning to pay off where it counts:

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with performance. In the trailing 12-month period ending March 31, 2001, 14 of Delaware's 25 largest funds outperformed their Lipper averages.

At the same time, the firm is revamping its mutual fund lineup by merging and/or eliminating 14 funds that had not gathered significant assets. The marketing efforts will now focus on funds that have proven to be more popular. Delaware also has begun to add new funds that are likely to attract assets, starting with the Delaware American Services Fund. This fund invests in stocks of U.S. companies in the financial, business and consumer services sectors. Although the equity markets are currently volatile, Delaware takes a long-term approach to investing. By conducting intensive investment research, its goal is to find fundamentally sound investment opportunities in all market cycles.

The firm's institutional business has aligned its sales and marketing organization to better serve its institutional clients. More significant sales and servicing responsibilities have been established to support the investment professionals in building the firm's relationships with its clients.

Delaware's retirement business is changing as well. In February, Rene M. Campis was named executive vice president of the unit, and immediately rolled out major initiatives to generate new business and retain existing clients. One of the most significant initiatives is the alignment of all the retirement unit's resources. This includes integrating some of Lincoln's 401(k) business into the Delaware unit and increasing the new enrollment support group to boost assets under management.

Delaware's focus has recently turned to devising ways to publicize all these changes. As part of its corporate branding campaign, the "Powered By Research" tagline has been incorporated in all sales literature.

In short, Delaware's employees are focused on common goals to a greater extent than ever. Haldeman described his philosophy at a recent employee meeting. "Regardless of what area you work in - customer service, sales, operations," he said, "every person contributes in some way or another to our main goal of gaining and retaining clients. As we achieve that goal, Delaware will be a success and each of you will be successful."

### BRIEF notes

#### Quarterly Highlights

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- (bullet) The Annual Meeting of Shareholders will be held at The Rittenhouse, 210 W. Rittenhouse Square, Philadelphia, PA 19103 at 10 a.m. (local time) on Thursday, May 10, 2001.
  - (bullet) Jon A. Boscia was named chairman of the board of Lincoln National Corporation on March 8, 2001. He will also continue to serve as chief executive officer.
  - (bullet) On March 8, the board of directors of Lincoln National Corporation, declared a quarterly cash dividend of 30.5 cents per share on the corporation's common shares and 75 cents per share on preferred shares. The dividend on the common stock was paid on May 1, 2001, to shareholders of record on April 10, 2001. The dividend on the corporation's \$3 Cumulative Convertible Preferred Shares, Series A, will be payable June 5, 2001, to shareholders of record on May 15, 2001.
  - (bullet) "Why Climb the Corporate Ladder When You Can Take the Elevator?" mini book, sponsored by Lincoln Financial Group is available by

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calling 877-ASK-LINCOLN (877-275-5462).

### Transfer Agent & Registrar

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Equiserve  
P.O. Box 2500  
Jersey City, NJ 07303-2500  
Web site: <http://www.equiserve.com>

### Stock Listing

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The common stock of Lincoln National Corporation is traded on the New York, Chicago and Pacific stock exchanges under the symbol LNC. In newspapers, stock information is most frequently listed as LincNatCp.

[LOGO OMITTED: LNC AND NYSE]

[LOGO OMITTED: LINCOLN FINANCIAL GROUP]

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Lincoln National Corporation  
Centre Square, West Tower  
1500 Market Street, Suite 3900  
Philadelphia, PA 19102-2112  
(215) 448-1400  
[www.LFG.com](http://www.LFG.com)

Contacts  
Investor Relations  
Priscilla S. Brown  
Director, Investor Relations  
(215) 448-1422

Shareholder Services  
Fred Crawford  
Treasurer  
(800) 237-2920

Financial Communications  
LaNella Hooper  
Director, Financial Communications  
(215) 448-1423

Media Relations  
D'Arcy Foster Rudnay  
Director, Media Relations  
(215) 448-1454

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### NEW UL PRODUCT PROVIDES FLEXIBILITY

As our lives become increasingly hectic and demanding, flexibility plays an essential role in providing peace of mind, especially when it comes to life insurance. Lincoln Life's new universal life insurance product, Lincoln UL-III Life Protection, is designed to provide flexibility and guaranteed death benefit coverage through its innovative Lapse Protection Rider. The Rider is automatically included on all policies at no additional charge. Unlike some premium-based guarantees, Lincoln UL-III and the Lapse Protection Rider offer policy owners the flexibility to adjust or skip planned premium payments, borrow against or withdraw a portion of the policy's cash value, and make other policy changes without totally forfeiting the death benefit guarantee.

"Based on input from our planners and clients, we designed a unique, flexible and cost-effective guarantee-based product that fits the individual life insurance needs of our target market, the super affluent. With the introduction of the Lincoln UL-III Life Protection product, we have distinguished ourselves in the industry," said Andrew Niedzielski, second vice president and business leader for Lincoln Life's Fixed Product Line.

"The attractiveness of Lincoln UL-III lies in the broad flexibility of its guarantees to adjust to life's changing (financial) circumstances," Niedzielski noted. "Sophisticated clients are not interested in one-size-fits-all insurance. Rather, they have specific life insurance needs - needs that change with time."

By creating the Lincoln UL-III insurance product, Lincoln Life once again has responded to the needs of the super affluent market, and provided another clear solution in a complex world.