## OXFORD INDUSTRIES INC

## Form 10-Q

September 01, 2016

## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

## \& QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF - 1934

For the quarterly period ended July 30, 2016
or
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to
Commission File Number: 1-4365

OXFORD INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

| Georgia | $58-0831862$ |
| :--- | :--- |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |

999 Peachtree Street, N.E., Suite 688, Atlanta, Georgia 30309
(Address of principal executive offices) (Zip Code)
(404) 659-2424
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes p No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T
( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes p No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer x Accelerated filer o Non-accelerated filer *
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes * No p

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Number of shares outstanding
Title of each class
as of August 26, 2016
Common Stock, $\$ 1$ par value $16,769,408$

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## CAUTIONARY STATEMENTS REGARDING FORWARD-LOOKING STATEMENTS

Our SEC filings and public announcements may include forward-looking statements about future events. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. We intend for all forward-looking statements contained herein, in our press releases or on our website, and all subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf, to be covered by the safe harbor provisions for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and the provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (which Sections were adopted as part of the Private Securities Litigation Reform Act of 1995). Such statements are subject to a number of risks, uncertainties and assumptions including, without limitation, the impact of economic conditions on consumer demand and spending for apparel and related products, particularly in light of general economic uncertainty that continues to prevail, demand for our products, competitive conditions, timing of shipments requested by our wholesale customers, expected pricing levels, retention of and disciplined execution by key management, the timing and cost of store openings and of planned capital expenditures, weather, costs of products as well as the raw materials used in those products, costs of labor, acquisition and disposition activities, expected outcomes of pending or potential litigation and regulatory actions, access to capital and/or credit markets, our ability to timely recognize our expected synergies from any acquisitions we pursue (including our recent acquisition of Southern Tide) and the impact of foreign operations on our consolidated effective tax rate. Forward-looking statements reflect our current expectations, based on currently available information, and are not guarantees of performance. Although we believe that the expectations reflected in such forward-looking statements are reasonable, these expectations could prove inaccurate as such statements involve risks and uncertainties, many of which are beyond our ability to control or predict. Should one or more of these risks or uncertainties, or other risks or uncertainties not currently known to us or that we currently deem to be immaterial, materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated or projected. Important factors relating to these risks and uncertainties include, but are not limited to, those described in Part I, Item 1A. Risk Factors contained in our Annual Report on Form 10-K for Fiscal 2015, and those described from time to time in our future reports filed with the SEC. We caution that one should not place undue reliance on forward-looking statements, which speak only as of the date on which they are made. We disclaim any intention, obligation or duty to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.
DEFINITIONS
As used in this report, unless the context requires otherwise, "our," "us" or "we" means Oxford Industries, Inc. and its consolidated subsidiaries; "SG\&A" means selling, general and administrative expenses; "SEC" means U.S. Securities and Exchange Commission; "FASB" means Financial Accounting Standards Board; "ASC" means the FASB Accounting Standards Codification; "GAAP" means generally accepted accounting principles in the United States; and "discontinued operations" means the assets and operations of our former Ben Sherman operating group which we sold in July 2015. Unless otherwise indicated, all references to assets, liabilities, revenues, expenses or other information in this report reflect continuing operations and exclude any amounts related to discontinued operations. Additionally, the terms listed below reflect the respective period noted:

Fiscal 2017
Fiscal 2016
Fiscal 2015
Fourth Quarter Fiscal 2016
Third Quarter Fiscal 201613 weeks ending October 29, 2016
Second Quarter Fiscal 201613 weeks ended July 30, 2016
First Quarter Fiscal 201613 weeks ended April 30, 2016
Fourth Quarter Fiscal 201513 weeks ended January 30, 2016

Third Quarter Fiscal 201513 weeks ended October 31, 2015
Second Quarter Fiscal 201513 weeks ended August 1, 2015
First Quarter Fiscal 201513 weeks ended May 2, 2015
First Half Fiscal 201626 weeks ended July 30, 2016
First Half Fiscal 201526 weeks ended August 1, 2015
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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

OXFORD INDUSTRIES, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(\$ in thousands, except par amounts)
(unaudited)

| July 30, January 30, August 1, |  |
| :--- | :--- |
| 2016 | 2016 |

## ASSETS

Current Assets
Cash and cash equivalents
Receivables, net
Inventories, net
Prepaid expenses
Assets related to discontinued operations, net
Total Current Assets
Property and equipment, net
Intangible assets, net
Goodwill
Other non-current assets, net
Total Assets

| $\$ 8,192$ | $\$ 6,323$ | $\$ 13,661$ |
| :--- | :--- | :--- |
| 61,081 | 59,065 | 57,108 |
| 133,662 | 129,136 | 104,786 |
| 22,917 | 22,272 | 22,163 |
| - | - | 49 |
| $\$ 225,852$ | $\$ 216,796$ | $\$ 197,767$ |
| 190,195 | 184,094 | 170,283 |
| 186,565 | 143,738 | 145,010 |
| 50,911 | 17,223 | 17,254 |
| 23,041 | 20,839 | 22,753 |
| $\$ 676,564$ | $\$ 582,690$ | $\$ 553,067$ |

## LIABILITIES AND SHAREHOLDERS' EQUITY

Current Liabilities
Accounts payable
Accrued compensation
Income tax payable
Other accrued expenses and liabilities
Liabilities related to discontinued operations
Total Current Liabilities
Long-term debt
Other non-current liabilities
Deferred taxes
Liabilities related to discontinued operations

| $\$ 58,957$ | $\$ 68,306$ | $\$ 48,337$ |
| :--- | :--- | :--- |
| 20,689 | 30,063 | 30,538 |
| 3,994 | 1,470 | 5,016 |
| 28,969 | 26,666 | 26,780 |
| - | 2,394 | 6,868 |
| $\$ 112,609$ | $\$ 128,899$ | $\$ 117,539$ |
| 105,941 | 43,975 | 45,000 |
| 68,529 | 67,188 | 63,420 |
| 12,620 | 3,657 | 2,452 |
| 3,469 | 4,571 | - |

Commitments and contingencies
Shareholders' Equity
Common stock, \$1.00 par value per share
Additional paid-in capital
Retained earnings
Accumulated other comprehensive loss
Total Shareholders' Equity
Total Liabilities and Shareholders' Equity
$\left.\begin{array}{lll}16,769 & 16,601 & 16,584 \\ 127,595 & 125,477 & 122,063 \\ 234,142 & 199,151 & 192,153 \\ (5,110 & ) & (6,829\end{array}\right)\left(\begin{array}{ll}(6,144\end{array}\right)$

See accompanying notes.
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OXFORD INDUSTRIES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(\$ in thousands, except per share amounts)
(unaudited)

Net sales
Cost of goods sold
Gross profit
SG\&A
Royalties and other operating income
Operating income
Interest expense, net
Earnings from continuing operations before income taxes
Income taxes
Net earnings from continuing operations
Loss from discontinued operations, net of taxes
Net earnings (loss)
Net earnings from continuing operations per share:
Basic
Diluted
Loss from discontinued operations, net of taxes, per share:
Basic
Diluted
Net earnings (loss) per share:
Basic
Diluted
Weighted average shares outstanding:
Basic
Diluted
Dividends declared per share

| $\begin{array}{ll}\text { Second } \\ \text { Quarter }\end{array}$ | $\begin{array}{l}\text { Second } \\ \text { Quarter } \\ \text { Fiscal } \\ \text { Fiscal }\end{array}$ | $\begin{array}{l}\text { First Half First Half } \\ \text { Fiscal }\end{array}$ |  |
| :--- | :--- | :--- | :--- |
| 2016 | 2015 | 2016 | $\begin{array}{l}\text { Fiscal } \\ 2015\end{array}$ |
| $\$ 282,996$ | $\$ 250,689$ | $\$ 539,231$ | $\$ 511,084$ |
| 117,290 | 99,603 | 221,393 | 205,605 |
| $\$ 165,706$ | $\$ 151,086$ | $\$ 317,838$ | $\$ 305,479$ |
| 130,348 | 119,963 | 254,514 | 242,643 |
| 3,332 | 3,623 | 7,372 | 7,393 |
| $\$ 38,690$ | $\$ 34,746$ | $\$ 70,696$ | $\$ 70,229$ |
| 1,177 | 737 | 1,791 | 1,512 |
| $\$ 37,513$ | $\$ 34,009$ | $\$ 68,905$ | $\$ 68,717$ |
| 13,638 | 12,959 | 24,853 | 26,344 |
| $\$ 23,875$ | $\$ 21,050$ | $\$ 44,052$ | $\$ 42,373$ |
| - | $(23,070$ | - | $(27,138$ |
| $\$ 23,875$ | $\$(2,020$ | $\$ 44,052$ | $\$ 15,235$ |
|  |  |  |  |
| $\$ 1.45$ | $\$ 1.28$ | $\$ 2.67$ | $\$ 2.58$ |
| $\$ 1.44$ | $\$ 1.27$ | $\$ 2.65$ | $\$ 2.56$ |
|  |  |  |  |
| $\$-$ | $\$(1.40$ | $)$ | $\$-$ |
| $\$-$ | $\$(1.39$ | $\$-$ | $\$(1.65$ |$)$

See accompanying notes.

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OXFORD INDUSTRIES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (\$ in thousands)
(unaudited)
$\left.\begin{array}{llllll} & \begin{array}{lllll}\text { Second } \\ \text { Quarter }\end{array} & \begin{array}{l}\text { Second } \\ \text { Quarter }\end{array} & \text { First } & \text { First } \\ \text { Half } & \text { Half } \\ \text { Fiscal } & \text { Fiscal } & \text { Fiscal } & \text { Fiscal } \\ & 2016 & 2015 & 2016 & 2015 \\ \text { Net earnings (loss) } & \$ 23,875 & \$(2,020) & \$ 44,052 & \$ 15,235 \\ \text { Other comprehensive income, net of taxes: } & & & & \\ \text { Foreign currency translation (loss) gain } & (261 & ) & 23,520 & 1,719 & 24,756 \\ \text { Net unrealized loss on cash flow hedges } & - & (354 & - & (746\end{array}\right)$

See accompanying notes.

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OXFORD INDUSTRIES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (\$ in thousands) (unaudited)
$\left.\begin{array}{lll} & & \\ & \begin{array}{l}\text { First Half } \\ \text { Fiscal } 2016 \\ \text { Fisscal }\end{array} \\ 2015\end{array}\right]$

See accompanying notes.

Table of Contents<br>OXFORD INDUSTRIES, INC.<br>NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) SECOND QUARTER OF FISCAL 2016

Basis of Presentation: The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with GAAP for interim financial reporting and the instructions of Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. We believe the accompanying unaudited condensed consolidated financial 1.statements reflect all normal, recurring adjustments that are necessary for a fair presentation of our financial position and results of operations as of the dates and for the periods presented. Results of operations for the interim periods presented are not necessarily indicative of results to be expected for our full fiscal year. The significant accounting policies applied during the interim periods presented are consistent with the significant accounting policies described in our Annual Report on Form 10-K for Fiscal 2015.

Unless otherwise indicated, all references to assets, liabilities, revenues and expenses in these financial statements reflect continuing operations and exclude any amounts related to our former Ben Sherman operating group, which is classified as discontinued operations for all periods presented, as discussed in Note 5.

In March 2016, the FASB issued an update to their accounting guidance on stock compensation with the intent of simplifying and improving several aspects related to how equity-based payments are accounted for and presented in the financial statements, including the accounting for forfeitures and tax-effects related to equity-based payments at settlement and the classification of excess tax benefits and equity awards surrendered for tax withholdings in the statement of cash flows. The new guidance is effective for us in Fiscal 2017 with early adoption permitted. We early adopted this guidance as of the beginning of the First Quarter of Fiscal 2016 with no material impact on our consolidated financial statements.

Operating Group Information: Our business is primarily operated through our Tommy Bahama, Lilly Pulitzer, Lanier Apparel and Southern Tide operating groups. We identify our operating groups based on the way our 2. management organizes the components of our business for purposes of allocating resources and assessing performance. Our operating group structure reflects a brand-focused management approach, emphasizing operational coordination and resource allocation across each brand's direct to consumer, wholesale and licensing operations, as applicable.

Tommy Bahama, Lilly Pulitzer and Southern Tide each design, source, market and distribute apparel and related products bearing their respective trademarks and also license their trademarks for other product categories, while Lanier Apparel designs, sources, and distributes branded and private label men's tailored clothing and sportswear products. Corporate and Other is a reconciling category for reporting purposes and includes our corporate offices, substantially all financing activities, elimination of inter-segment sales, LIFO inventory accounting adjustments, other costs that are not allocated to the operating groups and other operations that are not included in our operating groups, including our Lyons, Georgia distribution center operations. For a more extensive description of our Tommy Bahama, Lilly Pulitzer and Lanier Apparel operating groups, see Part I, Item 1. Business included in our Annual Report on Form 10-K for Fiscal 2015. For a more extensive description of our Southern Tide operating group, which was acquired in Fiscal 2016, see Note 4 to these unaudited condensed consolidated financial statements.

The tables below present certain information (in thousands) about our operating groups, as well as Corporate and Other. Amounts associated with our Ben Sherman operations, which were sold in the Second Quarter of Fiscal 2015, are classified as discontinued operations and therefore are excluded from the tables below.

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|  | Second <br> Quarter <br> Fiscal <br> 2016 | Second <br> Quarter <br> Fiscal <br> 2015 | First Half <br> Fiscal $2016$ | First Half <br> Fiscal <br> 2015 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales |  |  |  |  |
| Tommy Bahama | \$184,111 | \$ 165,842 | \$346,830 | \$338,511 |
| Lilly Pulitzer | 69,724 | 64,676 | 134,458 | 123,654 |
| Lanier Apparel | 19,541 | 20,715 | 46,152 | 48,739 |
| Southern Tide | 9,155 | - | 10,580 | - |
| Corporate and Other | 465 | (544 | ) 1,211 | 180 |
| Total net sales | \$282,996 | \$250,689 | \$539,231 | \$511,084 |
| Depreciation and amortization |  |  |  |  |
| Tommy Bahama | \$7,869 | \$6,546 | \$15,574 | \$13,467 |
| Lilly Pulitzer | 1,867 | 1,353 | 3,595 | 2,634 |
| Lanier Apparel | 118 | 117 | 212 | 233 |
| Southern Tide | 210 | - | 267 | - |
| Corporate and Other | 380 | 386 | 750 | 830 |
| Total depreciation and amortization | \$ 10,444 | \$8,402 | \$20,398 | \$17,164 |
| Operating income (loss) |  |  |  |  |
| Tommy Bahama | \$20,578 | \$20,142 | \$33,896 | \$40,916 |
| Lilly Pulitzer | 22,640 | 19,515 | 43,434 | 37,258 |
| Lanier Apparel | 78 | 1,070 | 2,943 | 2,915 |
| Southern Tide | (1 | ) - | 47 | - |
| Corporate and Other | (4,605 | ) $(5,981$ | ) (9,624 | (10,860 |
| Total operating income | \$38,690 | \$34,746 | \$70,696 | \$70,229 |
| Interest expense, net | 1,177 | 737 | 1,791 | 1,512 |
| Earnings from continuing operations before income taxes | \$37,513 | \$34,009 | \$68,905 | \$68,717 |

3. Accumulated Other Comprehensive Loss: The following tables detail the changes in our accumulated other 3. comprehensive loss by component (in thousands), net of related income taxes, for the periods specified:

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Second Quarter Fiscal 2016

Beginning balance
Total other comprehensive loss, net of taxes
Ending balance

Second Quarter Fiscal 2015

Beginning balance
Total other comprehensive income (loss), net of taxes
Ending balance

First Half Fiscal 2016

Beginning balance
Total other comprehensive income, net of taxes
Ending balance

First Half Fiscal 2015

Beginning balance
Total other comprehensive income (loss), net of taxes
Ending balance

| Foreign Net unrealized currency gain (loss) on translation cash flow gain (loss) hedges | Accumulated other comprehensive income (loss) |
| :---: | :---: |
| \$(4,849 ) \$ | \$ (4,849 ) |
| (261 ) - | (261 |
| \$ (5,110 ) \$ | \$ (5,110 ) |
| Foreign Net unrealized currency gain (loss) on translation cash flow gain (loss) hedges | Accumulated other comprehensive income (loss) |
| \$ 29,664 )\$ 354 | \$ (29,310 ) |
| 23,520 (354 | 23,166 |
| \$ 6,144 ) \$ - | \$ (6,144 ) |
| Foreign Net unrealized currency gain (loss) on translation cash flow gain (loss) hedges | Accumulated other comprehensive income (loss) |
| \$(6,829 ) \$ - | \$ (6,829 ) |
| 1,719 | 1,719 |
| \$ 5,110 ) \$ - | \$ (5,110 ) |
| Foreign Net unrealized currency gain (loss) on translation cash flow gain (loss) hedges | Accumulated other comprehensive income (loss) |
| \$ 30,900 )\$ 746 | \$ (30,154 ) |
| 24,756 (746 ) 2 | 24,010 |
| \$(6,144 ) \$ - | \$ (6,144 ) |

Substantially all the change in accumulated other comprehensive loss during Fiscal 2015 resulted from the sale of our discontinued operations as the related amounts previously classified in accumulated other comprehensive loss were recognized in net loss from discontinued operations in our consolidated statement of operations during the Second Quarter of Fiscal 2015. No amounts of accumulated other comprehensive loss were reclassified from accumulated other comprehensive loss into our consolidated statements of operations during the First Half of Fiscal 2016.

Business Combinations: On April 19, 2016, we acquired Southern Tide, LLC, which owns the Southern Tide lifestyle apparel brand. Southern Tide carries an extensive selection of men's shirts, pants, shorts, outerwear, ties, 4.swimwear, footwear and accessories, as well as a women's collection. The brand's products are sold through its wholesale operations to specialty stores and department stores as well as through its direct to consumer operations on the Southern Tide website.
The purchase price for the acquisition of Southern Tide was $\$ 85$ million in cash, subject to adjustment based on net working capital as of the closing date of the acquisition. After giving effect to the final working capital adjustment paid in the Second Quarter of Fiscal 2016, the purchase price paid was $\$ 92.0$ million, net of acquired cash of $\$ 2.4$ million. We used borrowings under our revolving credit facility to finance the transaction. Transaction costs related to this acquisition totaled $\$ 0.8$ million and are included in SG\&A in Corporate and Other in the First Half of Fiscal 2016. Our allocation of the purchase price to the estimated fair values of the acquired assets and liabilities is preliminary. The allocation will be revised during the one year allocation period, as appropriate, as we obtain new information about the fair values of these assets and liabilities and finalize valuation estimates. Changes in future periods to the amounts allocated to the various assets could be material. The following table summarizes our preliminary allocation
of the purchase price for the Southern Tide acquisition (in thousands):

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|  | Southern <br> Tide <br> acquisition |
| :--- | :--- |
| Cash and cash equivalents | $\$ 2,423$ |
| Receivables | 6,706 |
| Inventories (1) | 16,697 |
| Prepaid expenses | 740 |
| Property and equipment | 239 |
| Intangible assets | 40,900 |
| Goodwill | 33,640 |
| Other non-current assets | 344 |
| Accounts payable, accrued expenses and other liabilities | $(3,328 \quad$ |
| Deferred taxes | $(3,978 \quad)$ |
| Purchase price | $\$ 94,383$ |

(1) Includes a step-up of acquired inventory from cost to fair value of $\$ 3.0$ million pursuant to the purchase method of accounting. This step-up amount will be recognized in cost of goods sold as the acquired inventory is sold.

Goodwill represents the amount by which the cost to acquire Southern Tide exceeds the fair value of individual acquired assets less liabilities of the business at acquisition. Intangible assets allocated in connection with our preliminary purchase price allocation consisted of the following (in thousands):

Southern
Useful life Tide acquisition
Finite lived intangible assets acquired, primarily consisting of customer relationships $0-15$ years $\$ 6,600$ Trade names and trademarks

Indefinite 34,300
\$ 40,900

## Pro Forma Information

The consolidated pro forma information presented below (in thousands, except per share data) gives effect to the April 19, 2016 acquisition of Southern Tide as if the acquisition had occurred as of the beginning of Fiscal 2015. The information presented below is for illustrative purposes only, is not indicative of results that would have been achieved if the acquisition had occurred as of the beginning of Fiscal 2015 and is not intended to be a projection of future results of operations. The pro forma statements of operations have been prepared from our and Southern Tide's historical statements of operations for the periods presented, including without limitation, purchase accounting adjustments, but excluding any seller specific management/advisory or similar expenses and any synergies or operating cost reductions that may be achieved from the combined operations in the future.

| Second <br> Quarter | Second <br> Quarter | First HalfFirst Half |  |
| :--- | :--- | :--- | :--- | :--- |
| Fiscal | Fiscal | Fiscal | Fiscal |
| 2016 | 2015 | 2016 | 2015 |
| $\$ 282,996$ | $\$ 258,983$ | $\$ 551,011$ | $\$ 530,919$ |
| $\$ 38,489$ | $\$ 33,928$ | $\$ 72,853$ | $\$ 67,998$ |
| $\$ 24,475$ | $\$ 21,000$ | $\$ 46,480$ | $\$ 41,931$ |
|  |  |  |  |
| $\$ 1.48$ | $\$ 1.28$ | $\$ 2.82$ | $\$ 2.55$ |
| $\$ 1.47$ | $\$ 1.27$ | $\$ 2.80$ | $\$ 2.54$ |

The First Half of Fiscal 2016 pro forma information includes amortization of acquired intangible assets, but excludes the transaction expenses associated with the transaction and the incremental cost of goods sold associated with the step-up of inventory at acquisition that were recognized by us in our First Half of Fiscal 2016 consolidated statement of operations. The First Half of Fiscal 2015 pro forma information includes amortization of acquired intangible assets, transaction expenses associated with the transaction and incremental cost of goods sold associated with the step-up of

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inventory at acquisition. Additionally, the pro forma adjustments for each period prior to the date of acquisition reflect an estimate of incremental interest expense associated with additional borrowings and income tax expense that would have been incurred subsequent to the acquisition.

We believe that the acquisition of Southern Tide further advances our strategic goal of owning a diversified portfolio of lifestyle brands. The acquisition provides strategic benefits through growth opportunities and further diversification of our business.

Discontinued Operations: On July 17, 2015, we sold $100 \%$ of the equity interests of our Ben Sherman business, consisting of Ben Sherman Limited and its subsidiaries and Ben Sherman Clothing LLC, for $£ 40.8$ million before any working capital or other purchase price adjustments. The final purchase price received by us was subject to adjustment based on, among other things, the actual debt and net working capital of the Ben Sherman business on the closing date, which was finalized and paid during the First Quarter of Fiscal 2016. We do not anticipate
5.significant operations or earnings related to the discontinued operations in future periods, with cash flow attributable to discontinued operations in the future primarily limited to amounts associated with certain retained lease obligations. The estimated lease liability of $\$ 3.5$ million as of July 30 , 2016 represents our best estimate of the future net loss anticipated with respect to the retained lease obligations; however, the ultimate loss remains uncertain as the amount of any sub-lease income is dependent upon negotiated terms of any sub-lease agreements entered into for the spaces in the future.

The following table represents major classes of assets and liabilities related to the discontinued operations included in our consolidated balance sheets as of the following dates (in thousands):

July 30, January 30,August 1,
201620162015
Other current assets, net \$- \$- \$49
Accounts payable and other accrued expenses - $\quad(2,394 \quad)(6,868)$
Non-current liabilities
$(3,469)(4,571)$ -
Net (liabilities) assets \$( 3,469 ) \$ $(6,965) \$(6,819)$
Operating results of the discontinued operations are shown below (in thousands):

|  | Second <br> Quarter <br> Fiscal <br> 2016 | Second <br> r Quarter <br> Fiscal <br> 2015 | First <br> Half <br> Fiscal <br> 2016 | First Half <br> Fiscal <br> 2015 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | \$13,105 | \$ | \$28,081 |
| Cost of goods sold | - | 8,824 | - | 17,414 |
| Gross profit | \$ | \$4,281 | \$ | \$10,667 |
| SG\&A | - | 8,370 | - | 20,106 |
| Royalties and other operating income | - | 789 | - | 1,919 |
| Operating loss | \$ | \$(3,300 | )\$ | \$(7,520 |
| Interest expense, net | - | (27 | )- | 45 |
| Loss from discontinued operations before income taxes | \$ | \$(3,273 | )\$ | \$(7,565 ) |
| Income taxes | - | (640 | )- | (864 |
| Loss from discontinued operations, net of taxes | \$ | \$(2,633 | )\$ | \$(6,701 ) |
| Loss on sale of discontinued operations, net of taxes | - | (20,437 | )- | (20,437 ) |
| Loss from discontinued operations, net of taxes | \$ | \$(23,070 |  | \$(27,138) |

During the First Half of Fiscal 2016, we did not incur any depreciation, amortization or capital expenditures related to our discontinued operations, while in the First Half of Fiscal 2015, we recognized $\$ 0.7$ million of depreciation and amortization and $\$ 0.7$ million of capital expenditures. Depreciation, amortization and capital expenditures, if any, related to our discontinued operations are included in the respective line items in our consolidated statements of cash
flows.

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Debt: On May 24, 2016, we entered into a Fourth Amended and Restated Credit Agreement (the "Revolving Credit Agreement"). The Revolving Credit Agreement provides for a revolving credit facility of up to $\$ 325$ million, which may be used to refinance existing debt, to fund working capital, to fund future acquisitions and for general corporate purposes. The Revolving Credit Agreement amended and restated our Third Amended and Restated Credit 6. Agreement, dated June 14, 2012 maturing November 2018 (the "Prior Credit Agreement"). The Revolving Credit Agreement (i) increased the borrowing capacity of the facility, (ii) extended the maturity to May 2021 and (iii) modified certain other provisions and restrictions from the Prior Credit Agreement. This amendment and restatement resulted in a write off of unamortized deferred financing costs of $\$ 0.3$ million in the Second Quarter of Fiscal 2016.

The Revolving Credit Agreement generally (i) is limited to a borrowing base consisting of specified percentages of eligible categories of assets, (ii) accrues variable-rate interest, unused line fees and letter of credit fees based upon average unused availability and/or utilization, (iii) requires periodic interest payments with principal due at maturity (May 2021) and (iv) is secured by a first priority security interest in substantially all of the assets of Oxford Industries, Inc. and substantially all of its domestic subsidiaries, including accounts receivable, books and records, chattel paper, deposit accounts, equipment, certain general intangibles, inventory, investment property (including the equity interests of certain subsidiaries), negotiable collateral, life insurance policies, supporting obligations, commercial tort claims, cash and cash equivalents, eligible trademarks, proceeds and other personal property.

The Revolving Credit Agreement is subject to a number of affirmative covenants regarding the delivery of financial information, compliance with law, maintenance of property, insurance requirements and conduct of business. Also, our Revolving Credit Agreement is subject to certain negative covenants or other restrictions, including, among other things, limitations on our ability to (i) incur debt, (ii) guaranty certain obligations, (iii) incur liens, (iv) pay dividends to shareholders, (v) repurchase shares of our common stock, (vi) make investments, (vii) sell assets or stock of subsidiaries, (viii) acquire assets or businesses, (ix) merge or consolidate with other companies or (x) prepay, retire, repurchase or redeem debt.
Further, the Revolving Credit Agreement contains a financial covenant that applies if excess availability under the agreement for three consecutive days is less than the greater of (i) $\$ 23.5$ million or (ii) $10 \%$ of availability. In such case, our fixed charge coverage ratio, as defined in the Revolving Credit Agreement, must not be less than 1.0 to 1.0 for the immediately preceding 12 fiscal months for which financial statements have been delivered. This financial covenant continues to apply until we have maintained excess availability under the Revolving Credit Agreement of more than the greater of (i) $\$ 23.5$ million or (ii) $10 \%$ of availability for 30 consecutive days.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with our unaudited condensed consolidated financial statements and the notes to the unaudited condensed consolidated financial statements contained in this report and the consolidated financial statements, notes to consolidated financial statements and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for Fiscal 2015.

## OVERVIEW

We are a global apparel company that designs, sources, markets and distributes products bearing the trademarks of our owned Tommy Bahama ${ }^{\circledR}$, Lilly Pulitzer® and Southern Tide ${ }^{\circledR}$ lifestyle brands, as well as certain licensed and private label apparel products. During Fiscal 2015, $91 \%$ of our net sales were from products bearing brands that we own and $66 \%$ of our net sales were through our direct to consumer channels of distribution. In Fiscal 2015, more than $95 \%$ of our consolidated net sales were to customers located in the United States, with the sales outside the United States primarily being sales of our Tommy Bahama products in Canada and the Asia-Pacific region.

Our business strategy is to develop and market compelling lifestyle brands and products that evoke a strong emotional response from our target consumers. We consider lifestyle brands to be those brands that have a clearly defined and targeted point of view inspired by an appealing lifestyle or attitude. Furthermore, we believe lifestyle brands like Tommy Bahama, Lilly Pulitzer and Southern Tide that create an emotional connection with consumers can command greater loyalty and higher price points at retail and create licensing opportunities, which may drive higher earnings. We believe the attraction of a lifestyle brand depends on creating compelling product, effectively communicating the respective lifestyle brand message and distributing the product to the consumer where and when they want it.

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Our ability to compete successfully in styling and marketing is directly related to our proficiency in foreseeing changes and trends in fashion and consumer preference, and presenting appealing products for consumers. Our design-led, commercially informed lifestyle brand operations strive to provide exciting, differentiated products each season.
To further strengthen each lifestyle brand's connections with consumers, we communicate regularly with consumers through electronic and print media. We believe our ability to communicate effectively with consumers and create an emotional connection is critical to the success of the brands.
We distribute our owned lifestyle branded products through our direct to consumer channels, consisting of our Tommy Bahama and Lilly Pulitzer retail stores and our e-commerce sites for Tommy Bahama, Lilly Pulitzer and Southern Tide, and through our wholesale distribution channels. Our direct to consumer operations provide us with the opportunity to interact directly with our customers, present to them a broad assortment of our current season products and provide an opportunity for consumers to be immersed in the theme of the lifestyle brand. We believe that presenting our products in a setting specifically designed to showcase the lifestyle on which the brands are based enhances the image of our brands. Our Tommy Bahama and Lilly Pulitzer full-price retail stores provide high visibility for our brands and products, and allow us to stay close to the preferences of our consumers, while also providing a platform for long-term growth for the brands. In Tommy Bahama, we also operate a limited number of restaurants, generally adjacent to a Tommy Bahama full-price retail store location, which we believe further enhance the brand's image with consumers.
Additionally, our e-commerce websites, which represented $17 \%$ of our consolidated net sales in Fiscal 2015, provide the opportunity to increase revenues by reaching a larger population of consumers and at the same time allow our brands to provide a broader range of products. Our e-commerce flash clearance sales on our websites and our Tommy Bahama outlet stores play an important role in overall brand and inventory management by allowing us to sell discontinued and out-of-season products in brand appropriate settings and at better prices than are typically available from third parties.
The wholesale operations of our lifestyle brands complement our direct to consumer operations and provide access to a larger group of consumers. As we seek to maintain the integrity of our lifestyle brands by limiting promotional activity in our full-price retail stores and e-commerce websites, we generally target wholesale customers that follow this same approach in their stores. Our wholesale customers for our Tommy Bahama, Lilly Pulitzer and Southern Tide brands include better department stores and specialty stores.
Within our Lanier Apparel operating group, we sell tailored clothing and sportswear products under licensed brands, private labels and owned brands. Lanier Apparel's customers include department stores, national chains, warehouse clubs, discount retailers, specialty retailers and others throughout the United States.
All of our operating groups operate in highly competitive apparel markets in which numerous U.S.-based and foreign apparel firms compete. No single apparel firm or small group of apparel firms dominates the apparel industry, and our direct competitors vary by operating group and distribution channel. We believe the principal competitive factors in the apparel industry are reputation, value, and image of brand names; design; consumer preference; price; quality; marketing; and customer service.

The apparel industry is cyclical and very dependent upon the overall level and focus of discretionary consumer spending, which changes as regional, domestic and international economic conditions change. Often, negative economic conditions have a longer and more severe impact on the apparel industry than these conditions may have on other industries. We believe the global economic conditions and resulting economic uncertainty that have prevailed in recent years continue to impact our business, and the apparel industry as a whole. Although general signs of economic improvements exist, the apparel retail environment continues to be impacted adversely by declines in consumer traffic and remains highly promotional.

We believe the retail apparel market is evolving very rapidly and in ways that are having a disruptive impact on traditional fashion retailing. The application of technology, including the internet and mobile devices, to fashion retail provides consumers increasing access to multiple, responsive distribution platforms and an unprecedented ability to
communicate directly with brands, retailers and others. As a result, consumers have more information and broader, faster and cheaper access to goods than they have ever had before. This, along with the coming of age of the "millennial" generation, is revolutionizing the way that consumers shop for fashion and other goods. The evidence is increasingly apparent with marked weakness in department stores and mall-based retailers and growth in internet purchases.

While this evolution in the fashion retail industry presents significant risks, especially for traditional retailers who fail or are unable to adapt, we believe it also presents a tremendous opportunity for brands and retailers. We believe our brands have attributes that are true competitive advantages in this new retailing paradigm and we are leveraging technology to serve our consumers when and where they want to be served. We continue to believe that our lifestyle brands are well suited to succeed and thrive in the long-term while managing the various challenges facing our industry. Specifically, we believe our

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lifestyle brands have significant opportunities for long-term growth in their direct to consumer businesses. This growth can be achieved through prudent expansion of bricks and mortar retail store operations, by adding additional retail store locations and increasing comparable retail store sales, and higher sales in our e-commerce operations, which are expected to grow at a faster rate than bricks and mortar comparable retail store sales. Our lifestyle brands also have an opportunity for moderate sales increases in their wholesale businesses in the long-term primarily from current customers adding to their existing door count and increasing their on-line business, increased sales to on-line retailers and the selective addition of new wholesale customers who generally follow a full-price retail model. We also believe that there are opportunities for modest sales growth for Lanier Apparel in the future through new product programs for existing and new customers.

We believe we must continue to invest in our lifestyle brands to take advantage of their long-term growth opportunities. Investments include capital expenditures primarily related to the direct to consumer operations such as technology enhancements, e-commerce initiatives, retail store and restaurant build-out for new and relocated locations as well as remodels, and distribution center and administrative office expansion initiatives. Additionally, while we anticipate increased employment, advertising and other costs in key functions to support the ongoing business operations and fuel future sales growth, we remain focused on appropriately managing our operating expenses.

We continue to believe it is important to maintain a strong balance sheet and liquidity. We believe positive cash flow from operations in the future coupled with the strength of our balance sheet and liquidity will provide us with sufficient resources to fund future investments in our owned lifestyle brands. While we believe we have significant opportunities to appropriately deploy our capital and resources in our existing lifestyle brands, we will continue to evaluate opportunities to add additional lifestyle brands to our portfolio if we identify appropriate targets which meet our investment criteria.
The following table sets forth our consolidated operating results from continuing operations (in thousands, except per share amounts) for the First Half of Fiscal 2016 compared to the First Half of Fiscal 2015:

First HalfFirst Half
Fiscal Fiscal

Net sales
Operating income
Net earnings from continuing operations
\$539,231 \$511,084
\$70,696 \$70,229

Net earnings from continuing operations per diluted share $\quad \$ 2.65 \quad \$ 2.56$
The primary reason for the higher net earnings from continuing operations per diluted share in the First Half of Fiscal 2016 was improved operating results in Lilly Pulitzer and Corporate and Other and a lower effective tax rate partially offset by lower operating income in Tommy Bahama, each as discussed below in our results of operations discussion.

## Southern Tide Acquisition

On April 19, 2016, we acquired Southern Tide, LLC, which owns the Southern Tide lifestyle apparel brand. Southern Tide carries an extensive selection of men's shirts, pants, shorts, outerwear, ties, swimwear, footwear and accessories, as well as a women's collection. The brand's products are sold through its wholesale operations to specialty stores and department stores as well as through its direct to consumer operations on the Southern Tide website.
The purchase price for the acquisition was $\$ 85$ million in cash, subject to adjustment based on net working capital as of the closing date for the acquisition. After giving effect to the working capital adjustment, the purchase price paid was $\$ 92.0$ million, net of the acquired cash of $\$ 2.4$ million. We used borrowings under our revolving credit facility to finance the transaction. For additional information about the Southern Tide acquisition refer to note 4 to the unaudited condensed consolidated financial statements contained in this report.
Revolving Credit Agreement

On May 24, 2016, we amended and restated our revolving credit agreement primarily to (1) increase the borrowing capacity of the facility from $\$ 235$ million to $\$ 325$ million, (2) extend the maturity from November 2018 to May 2021 and (3) modify certain other provisions and restrictions from our Prior Credit Agreement. For additional information about our Revolving Credit Agreement, refer to "Liquidity and Capital Resources" included below and note 6 to the unaudited condensed consolidated financial statements contained in this report.

COMPARABLE STORE SALES

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We often disclose comparable store sales in order to provide additional information regarding changes in our results of operations between periods. Our disclosures of comparable store sales include net sales from full-price stores and our e-commerce sites, excluding sales associated with e-commerce flash clearance sales. We believe that the inclusion of both our full-price stores and e-commerce sites in the comparable store sales disclosures is a more meaningful way of reporting our comparable store sales results, given similar inventory planning, allocation and return policies, as well as our cross-channel marketing and other initiatives for the direct to consumer channel. For our comparable store sales disclosures, we exclude (1) outlet store sales, warehouse sales and e-commerce flash clearance sales, as those sales are used primarily to liquidate end of season inventory, which may vary significantly depending on the level of end of season inventory on hand and generally occur at lower gross margins than our full-price direct to consumer sales, and (2) restaurant sales, as we do not currently believe that the inclusion of restaurant sales is meaningful in assessing our consolidated results of operations. Comparable store sales information reflects net sales, including shipping and handling revenues, if any, associated with product sales.

For purposes of our disclosures, we consider a comparable store to be, in addition to our e-commerce sites, a physical full-price retail store that was owned and open as of the beginning of the prior fiscal year and that did not have during the relevant periods, and is not within the current fiscal year scheduled to have, (1) a remodel resulting in the store being closed for an extended period of time (which we define as a period of two weeks or longer), (2) a greater than $15 \%$ change in the size of the retail space due to expansion, reduction or relocation to a new retail space, (3) a relocation to a new space that was significantly different from the prior retail space, or (4) a closing or opening of a Tommy Bahama restaurant adjacent to the retail store. For those stores which are excluded from comparable stores based on the preceding sentence, the stores continue to be excluded from comparable store sales until the criteria for a new store is met subsequent to the remodel, relocation or restaurant closing or opening. A store that is remodeled generally will continue to be included in our comparable store sales metrics as a store is not typically closed for a two week period during a remodel; however, in some cases a store may be closed for more than two weeks during a remodel. A store that is relocated generally will not be included in our comparable store sales metrics until that store has been open in the relocated space for the entirety of the prior fiscal year as the size or other characteristics of the store typically change significantly from the prior location. Additionally, any stores that were closed during the prior fiscal year or current fiscal year, or which we plan to close or vacate in the current fiscal year, are excluded from the definition of comparable store sales.

Definitions and calculations of comparable store sales differ among retail companies, and therefore comparable store sales metrics disclosed by us may not be comparable to the metrics disclosed by other companies.

## RESULTS OF OPERATIONS

## SECOND QUARTER OF FISCAL 2016 COMPARED TO SECOND QUARTER OF FISCAL 2015

The following table sets forth the specified line items in our unaudited condensed consolidated statements of operations both in dollars (in thousands) and as a percentage of net sales. The table also sets forth the dollar change and the percentage change of the data as compared to the same period of the prior year. We have calculated all percentages based on actual data, but percentage columns may not add due to rounding.

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Net sales
Cost of goods sold
Gross profit
SG\&A
Royalties and other operating income
Operating income
Interest expense, net
Earnings from continuing operations before income taxes Income taxes
Net earnings from continuing operations
Loss from discontinued operations, net of taxes
Net earnings (loss)

| Second Quarter <br> Fiscal 2016 |  | Second Quarter |  | $\%$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Fiscal 2 |  |  | ${ }^{\text {Change }}$ |
| \$282,996 | 100.0 | \% \$250,689 | 10 | \% \$ 32,307 | 12.9 \% |
| 117,290 | 41.4 | \%99,603 | 39.7 | \% 17,687 | 17.8 |
| \$165,706 | 58.6 | \% \$ 151,086 | 60.3 | \% \$ 14,620 | 9.7 |
| 130,348 | 46.1 | \% 119,963 | 47.9 | \% 10,385 | 8.7 |
| 3,332 | 1.2 | \%3,623 | 1.4 | \% (291 | )(8.0 |
| \$38,690 | 13.7 | \% \$34,746 | 13.9 | \% \$3,944 | 11.4 |
| 1,177 | 0.4 | \%737 | 0.3 | \% 440 | 59.7 |
| \$37,513 | 13.3 | \% \$34,009 | 13.6 | \% \$3,504 | 10.3 |
| 13,638 | 4.8 | \% 12,959 | 5.2 | \% 679 | 5.2 |
| \$23,875 | 8.4 | \% \$ 21,050 | 8.4 | \% \$2,825 | 13.4 \% |
|  | NM | (23,070 | )NM | 23,070 | 100.0 |
| \$23,875 | 8.4 | \% \$ $(2,020$ | )NM | \$25,895 | NM |

The discussion and tables below compare certain line items included in our statements of operations for the Second Quarter of Fiscal 2016 to the Second Quarter of Fiscal 2015. Each dollar and percentage change provided reflects the change between these periods unless indicated otherwise. Each dollar and share amount included in the tables is in thousands except for per share amounts. Individual line items of our consolidated statements of operations may not be directly comparable to those of our competitors, as classification of certain expenses may vary by company.

Unless otherwise indicated, all references to assets, liabilities, revenues and expenses reflect continuing operations and exclude any amounts related to our former Ben Sherman operating group, which is classified as discontinued operations, as discussed in note 5 in our unaudited condensed consolidated financial statements included in this report.

Net Sales

|  | Second | Second | \$ Change | \% ${ }_{\text {\% }}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | Quarter | Quarter |  |  |
|  | Fiscal | Fiscal |  |  |
|  | 2016 | 2015 |  |  |
| Tommy Bahama | \$184,111 | \$ 165,842 | \$18,269 | 11.0 \% |
| Lilly Pulitzer | 69,724 | 64,676 | 5,048 | 7.8 \% |
| Lanier Apparel | 19,541 | 20,715 | (1,174 | )(5.7)\% |
| Southern Tide | 9,155 | - | 9,155 | NM |
| Corporate and Other | 465 | (544 | )1,009 | NM |
| Total net sales | \$282,996 | \$250,689 | \$32,307 | 12.9 \% |

Consolidated net sales increased $\$ 32.3$ million, or $12.9 \%$, in the Second Quarter of Fiscal 2016 compared to the Second Quarter of Fiscal 2015. The increase in consolidated net sales was primarily driven by (1) an incremental net sales increase of $\$ 9.5$ million associated with the operation of additional full-price retail stores, (2) the $\$ 9.2$ million of net sales of Southern Tide, which was acquired on April 19, 2016, (3) an $\$ 8.6$ million increase in wholesale sales, (4) a $\$ 6.2$ million, or $5 \%$, increase in comparable store sales to $\$ 133.3$ million in the Second Quarter of Fiscal 2016 from $\$ 127.1$ million in the Second Quarter of Fiscal 2015 and (5) a $\$ 2.0$ million increase in restaurant sales in Tommy Bahama. These increases were partially offset by a $\$ 3.1$ million decrease in direct to consumer clearance sales through our outlet stores, e-commerce flash clearance sales and warehouse sales. We believe that certain macroeconomic factors, including lower traffic and a focus away from fashion apparel by consumers continued to impact the sales of each of our direct to consumer and wholesale businesses unfavorably in the Second Quarter of Fiscal 2016.

The following table presents the proportion of our consolidated net sales by distribution channel for each period presented:

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|  | Second |  |  | Second |
| :--- | :--- | :--- | :--- | :--- |
| Quarter | Quarter |  |  |  |

## Tommy Bahama:

The Tommy Bahama net sales increase of $\$ 18.3$ million, or $11.0 \%$, was primarily driven by (1) a $\$ 6.5$ million, or $7 \%$, increase in comparable store sales to $\$ 95.7$ million in the Second Quarter of Fiscal 2016 from $\$ 89.2$ million in the Second Quarter of Fiscal 2015, (2) an incremental net sales increase of $\$ 5.4$ million associated with the operation of additional full-price retail stores, (3) a $\$ 3.4$ million increase in wholesale sales reflecting an increase in off-price wholesale sales as well as an increase in full-price sales as certain wholesale orders shifted from the First Quarter of Fiscal 2016 to the Second Quarter of Fiscal 2016, (4) a $\$ 2.0$ million increase in restaurant sales resulting from the operation of the Waikiki restaurant and higher sales in other locations and (5) a $\$ 0.9$ million increase in net sales through our direct to consumer clearance channels, including outlet stores and e-commerce flash clearance sales. We believe the improved comparable store sales benefited from a shift in the timing of certain of our loyalty gift card mailers from April in 2015 to May in 2016 and increased consumer participation in our Flip-Side and Friends \& Family marketing events.

As of July 30, 2016, we operated 168 Tommy Bahama stores globally, consisting of 111 full-price retail stores, 16 restaurant-retail locations and 41 outlet stores. As of August 1, 2015, we operated 161 Tommy Bahama stores consisting of 104 full-price retail stores, 15 restaurant-retail locations and 42 outlet stores. The following table presents the proportion of net sales by distribution channel for Tommy Bahama for each period presented:

Second Second
Quarter Quarter
Fiscal Fiscal
20162015
Full-price retail stores and outlets 53 \% 55 \%
E-commerce $\quad 19$ \% 17 \%
Restaurant $\quad 10 \quad \% 10 \quad \%$
Wholesale $\quad 18$ \% 18 \%
Total $100 \% 100 \%$
Lilly Pulitzer:
The Lilly Pulitzer net sales increase of $\$ 5.0$ million, or $7.8 \%$, was primarily a result of (1) a $\$ 5.4$ million increase in wholesale sales primarily reflecting increased orders from existing wholesale customers and a shift in sales from the First Quarter of Fiscal 2016 to the Second Quarter of 2016 and (2) an incremental net sales increase of $\$ 3.9$ million associated with the operation of additional retail stores. These sales increases were partially offset by (1) a $\$ 4.0$ million decrease in warehouse sales as Lilly Pulitzer did not anniversary its warehouse sale in 2016 and (2) a $\$ 0.3$ million, or $1 \%$, decrease in comparable store sales to $\$ 37.6$ million in the Second Quarter of Fiscal 2016 compared to $\$ 37.9$ million in the Second Quarter of Fiscal 2015. As of July 30, 2016, we operated 37 Lilly Pulitzer retail stores, compared to 33 retail stores as of August 1, 2015. The following table presents the proportion of net sales by distribution channel for Lilly Pulitzer for each period presented:

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Second Second
Quarter Quarter
Fiscal Fiscal
20162015
Full-price retail stores and warehouse sales 41 \% 45 \%
E-commerce
25 \% 27 \%
Wholesale
34 \% 28 \%
Total
100 \% 100 \%

Lanier Apparel:
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The decrease in net sales for Lanier Apparel of $\$ 1.2$ million, or $5.7 \%$, was primarily due to lower volume in both the private label and branded businesses resulting from the exit or reduction of various replenishment and other programs partially offset by increases in certain programs.

## Southern Tide:

During the Second Quarter of Fiscal 2016, approximately 78\% of Southern Tide's net sales were wholesale sales with the remainder being e-commerce sales. The amount of net sales and the allocation of net sales between wholesale and e-commerce sales for the quarter may not necessarily be indicative of sales for a full year or future periods due to the impact of seasonality on Southern Tide's business.

Corporate and Other:
Corporate and Other net sales primarily consist of the net sales of our Lyons, Georgia distribution center to third party warehouse customers as well as the impact of the elimination of any intercompany sales between our operating groups. Net sales in the Second Quarter of Fiscal 2015 were unfavorably impacted by the elimination of intercompany sales between our operating groups.

## Gross Profit

The table below presents gross profit by operating group and in total for the Second Quarter of Fiscal 2016 and the Second Quarter of Fiscal 2015 as well as the change between those two periods. Our gross profit and gross margin, which is calculated as gross profit divided by net sales, may not be directly comparable to those of our competitors, as the statement of operations classification of certain expenses may vary by company.

Tommy Bahama
Lilly Pulitzer
Lanier Apparel
Southern Tide
Corporate and Other
Total gross profit
LIFO (credit) charge included in Corporate and Other
Inventory step-up charge included in Southern Tide

Second Second
Quarter Quarter Fiscal Fiscal \$ Change ${ }_{\text {\% }}^{\text {\% }}$ Change 20162015
\$ 108,192 \$100,472\$7,720 7.7 \%
$47,374 \quad 44,044 \quad 3,330 \quad 7.6 \quad \%$
$5,099 \quad 6,535 \quad(1,436)(22.0) \%$
3,771 - 3,771 NM
1,270 $35 \quad 1,235 \quad \mathrm{NM}$
\$165,706 \$151,086\$14,620 9.7 \%
\$(959 ) \$714
\$976 \$-

The increase in consolidated gross profit was primarily due to higher net sales and the favorable impact of LIFO accounting. The impact of the higher net sales and LIFO accounting were partially offset by lower gross margins in each operating group, as discussed below, and the inclusion of Southern Tide, which has lower gross margins than our typical consolidated gross margin, particularly after the incremental cost of goods sold associated with the step-up of inventory recognized pursuant to the purchase method of accounting. The table below presents gross margin by operating group and in total for the Second Quarter of Fiscal 2016 and Second Quarter of Fiscal 2015.

$$
\begin{array}{ll}
\text { Second Second } \\
\text { Quarter Quarter } \\
\text { Fiscal } & \text { Fiscal } \\
2016 & 2015
\end{array}
$$

Tommy Bahama $\quad 58.8 \% 60.6 \%$

Lilly Pulitzer
Lanier Apparel
Southern Tide
Corporate and Other
Consolidated gross margin 58.6 \% 60.3 \%

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On a consolidated basis, gross margin decreased in the Second Quarter of Fiscal 2016, primarily as a result of (1) lower gross margins in Tommy Bahama and Lanier Apparel and (2) the impact of the incremental cost of goods sold in Southern Tide associated with the step-up of inventory recognized pursuant to the purchase method of accounting at acquisition. The unfavorable impact of these items were partially offset by the favorable impact of LIFO accounting.

## Tommy Bahama:

The decrease in Tommy Bahama's gross margin in the Second Quarter of Fiscal 2016 reflects lower gross margins in both the direct to consumer and wholesale distribution channels, particularly the off-price businesses. The lower gross margins in the off-price channels were primarily due to our efforts to manage inventory and dispose of prior season and excess inventory timely. The liquidation efforts were generally concentrated in women's and footwear, particularly as we transition to a license arrangement for our footwear business. In addition, we had lower gross margins in our full-price direct to consumer business primarily due to a greater proportion of sales in the Second Quarter of Fiscal 2016 occurring in connection with our loyalty gift card, Flip-Side and Friends \& Family marketing events, due in part to the shift in the timing of the loyalty gift card event.

Lilly Pulitzer:
The decrease in gross margin for Lilly Pulitzer was primarily driven by a change in sales mix with wholesale sales representing a larger proportion of total sales for Lilly Pulitzer in the Second Quarter of Fiscal 2016.

Lanier Apparel:
The decrease in gross margin for Lanier Apparel was primarily due to the Second Quarter of Fiscal 2016 including a larger unfavorable impact of inventory markdowns.

Southern Tide:
The gross profit of Southern Tide for the Second Quarter of Fiscal 2016 includes $\$ 1.0$ million of incremental cost of goods sold associated with the step-up of inventory recognized pursuant to the purchase method of accounting at acquisition. Due to the impact of the incremental cost of goods sold associated with the step-up of inventory, we do not consider the gross profit or gross margin for the Second Quarter of Fiscal 2016 to be indicative of expected gross profit, or gross margin, on an annual basis or for future periods.

Corporate and Other:
The gross profit in Corporate and Other in each period primarily reflects (1) the gross profit of our Lyons, Georgia distribution center operations, (2) the impact of LIFO accounting adjustments and (3) the impact of certain consolidating adjustments, including the elimination of intercompany sales between our operating groups, if any. The primary driver for the higher gross profit was that the Second Quarter of Fiscal 2016 was favorably impacted by a LIFO accounting credit of $\$ 1.0$ million, while the Second Quarter of Fiscal 2015 was unfavorably impacted by a LIFO accounting charge of $\$ 0.7$ million.

SG\&A

SG\&A
SG\&A as \% of net sales

| Second |
| :--- |
| Quarter | | Second |
| :--- |
| Quarter |$\quad \$$ \%

Fiscal 2016 Fiscal 2015 Change Change

| Amortization of intangible assets included in Tommy Bahama associated | $\$ 379$ | $\$ 392$ |
| :--- | :--- | :--- |
| with Tommy Bahama Canada acquisition | $\$ 159$ | $\$-$ |
| Amortization of intangible assets included in Southern Tide | $\$ 454$ | $\$-$ |

The increase in SG\&A was primarily due to (1) $\$ 5.3$ million of incremental costs in the Second Quarter of Fiscal 2016 associated with additional Tommy Bahama retail stores and restaurants and Lilly Pulitzer retail stores, (2) $\$ 3.8$ million of SG\&A associated with the Southern Tide business including the distribution center integration charges, (3) an increase in brand

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advertising and marketing expense and (4) $\$ 0.6$ million of increased occupancy costs associated with the higher rent structure related to the 2015 relocation of Tommy Bahama's office in Seattle. These items were partially offset by $\$ 2.0$ million of lower incentive compensation. SG\&A included $\$ 0.6$ million and $\$ 0.5$ million of amortization of intangible assets in the Second Quarter of Fiscal 2016 and the Second Quarter of Fiscal 2015, respectively.

Royalties and other operating income
Second Second
Quarter Quarter \$ \%
Fiscal Fiscal Change Change
20162015
Royalties and other operating income $\$ 3,332$ \$3,623 \$(291)(8.0)\%
Royalties and other operating income in the Second Quarter of Fiscal 2016 primarily reflect income received from third parties from the licensing of our Tommy Bahama, Lilly Pulitzer and Southern Tide brands. The $\$ 0.3$ million decrease in royalties and other operating income primarily reflects decreased royalty income for Lilly Pulitzer.

Operating income (loss)

## Tommy Bahama

Lilly Pulitzer
Lanier Apparel
Southern Tide
Corporate and Other
Total operating income
LIFO (credit) charge included in Corporate and Other
Inventory step-up charge included in Southern Tide
Amortization of intangible assets included in Tommy Bahama associated with
Tommy Bahama Canada acquisition
Amortization of intangible assets included in Southern Tide \$159 \$—
Distribution center integration charges

| Second | Second |  |  |
| :---: | :---: | :---: | :---: |
| Quarter | Quarter | \$ | \% |
| Fiscal | Fiscal | Change | Change |
| 2016 | 2015 |  |  |
| \$20,578 | \$20,142 | \$436 | 2.2 \% |
| 22,640 | 19,515 | 3,125 | 16.0 \% |
| 78 | 1,070 | (992 | )(92.7)\% |
| (1 | )- | (1 | )NM |
| (4,605 | ) (5,981 | ) 1,376 | 23.0 \% |
| \$38,690 | \$34,746 | \$3,944 | 11.4 \% |
| \$(959 | )\$714 |  |  |
| \$976 | \$- |  |  |
| \$379 | \$392 |  |  |
| \$159 | \$- |  |  |
| \$454 | \$- |  |  |

The higher operating income in the Second Quarter of Fiscal 2016 was primarily due to the increased operating results in Lilly Pulitzer and Corporate and Other partially offset by the lower operating income in Lanier Apparel. Changes in operating income (loss) by operating group are discussed below.

Tommy Bahama:

Net sales
Gross margin
Operating income
Operating income as \% of net sales
Amortization of intangible assets included in Tommy Bahama associated with Tommy Bahama Canada acquisition

Second | Second |
| :--- |
| Quarter |
| Quarter |
| Fiscal 2016 Fiscal 2015 | \%hange Change

\$184,111 \$165,842 \$18,26911.0 \%
58.8 \% 60.6 \%
\$20,578 \$20,142 \$436 $2.2 \quad \%$ 11.2 \% 12.1 \%
\$379 \$392

The higher operating income for Tommy Bahama was primarily due to higher sales, partially offset by lower gross margin and higher SG\&A, although SG\&A increased at a lower percentage than sales. The higher SG\&A for the Second Quarter of Fiscal 2016 includes (1) $\$ 3.7$ million of incremental SG\&A associated with operating additional retail stores and restaurants, including pre-opening rent and set-up costs associated with new stores and restaurants, (2) an increase in brand advertising and marketing expense, (3) an increase in employment costs including salaries, incentive compensation and benefits

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and (4) $\$ 0.6$ million of increased occupancy costs associated with the higher rent structure related to the 2015 relocation of Tommy Bahama's office in Seattle.

Lilly Pulitzer:

Net sales
Gross margin
Operating income $\quad \$ 22,640 \quad \$ 19,515 \quad \$ 3,125 \quad 16.0 \%$
Operating income as \% of net sales $32.5 \quad \% 30.2$ \%
The increase in operating income in Lilly Pulitzer was primarily due to the higher net sales. SG\&A for the Second Quarter of Fiscal 2016 includes $\$ 1.6$ million of incremental SG\&A associated with the cost of operating additional Lilly Pulitzer retail stores, which was offset by lower incentive compensation amounts during the Second Quarter of Fiscal 2016 resulting in SG\&A being comparable between periods.

Lanier Apparel:

Net sales
Gross margin
Operating income $\quad \$ 78 \quad \$ 1,070 \quad \$(992)(92.7) \%$
Operating income as \% of net sales $0.4 \quad \% 5.2$ \%
The decrease in operating income for Lanier Apparel was primarily due to lower gross margin and lower sales partially offset by lower SG\&A. The lower SG\&A was primarily due to lower incentive compensation expense and variable expenses which generally fluctuate with sales.

Southern Tide:


We do not consider the gross margin or operating income in the Second Quarter of Fiscal 2016 to necessarily be indicative of expected results on an annual basis or for future periods due to the unfavorable impact of the inventory step-up charge and the distribution center integration charges incurred during the Second Quarter of Fiscal 2016.

## Corporate and Other:

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Net sales
Operating loss
LIFO (credit) charge included in Corporate and Other

Second Second
Quarter Quarter \$ \%

Fiscal Fiscal Change Change
20162015
\$465 \$(544 )\$ 1,009 NM
\$(4,605) \$(5,981)\$ 1,376 $23.0 \%$
\$(959 )\$714
The improved operating results in Corporate and Other were primarily due to the net favorable impact of LIFO accounting.

Interest expense, net

| Second Second |  |  |  |
| :---: | :---: | :---: | :---: |
| Quarter | Quarter |  | \% |
| Fiscal | Fiscal | Change | Change |
| 2016 | 2015 |  |  |
| \$ 1,177 | \$ 737 | \$ 440 | 59.7 |

Interest expense for the Second Quarter of Fiscal 2016 increased from the prior year primarily due to the write off of approximately $\$ 0.3$ million of deferred financing costs associated with our amendment and restatement of our revolving credit agreement as well as higher average debt outstanding during the Second Quarter of Fiscal 2016 compared to the Second Quarter of Fiscal 2015. The higher average debt outstanding in the Second Quarter of Fiscal 2016 was primarily a result of increased debt used to fund the acquisition of Southern Tide.

Income taxes

| Second | Second |  |  |
| :---: | :---: | :---: | :---: |
| Quarter | Quarter | \$ | \% |
| Fiscal | Fiscal | Change | Change |
| 2016 | 2015 |  |  |
| \$13,638 | \$12,959 | \$ 679 | 5.2 \% |
| 36.4 | 38.1 |  |  |

Income tax expense for the Second Quarter of Fiscal 2016 increased, reflecting higher earnings and a lower effective tax rate. The lower effective tax rate in the Second Quarter of Fiscal 2016 compared to the Second Quarter of Fiscal 2015 was primarily due to improved operating results in our Hong Kong-based sourcing operations and Tommy Bahama Asia-Pacific retail operations resulting in the utilization of certain foreign net operating loss carryforward amounts for which the benefit was not recognized in prior years.

Net earnings from continuing operations

|  | Second Second <br> Quarter Quarter |  |
| :--- | :--- | :--- |
|  | Fiscal Fiscal |  |
| 2016 | 2015 |  |
| Net earnings from continuing operations | $\$ 23,875 \$ 21,050$ |  |
| Net earnings from continuing operations per diluted share | $\$ 1.44$ | $\$ 1.27$ |
| Weighted average shares outstanding - diluted | 16,623 | 16,547 |

The higher net earnings from continuing operations per diluted share in the Second Quarter of Fiscal 2016 was primarily due to the increased operating results in Lilly Pulitzer and Corporate and Other and a lower effective tax rate

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partially offset by the lower operating income in Lanier Apparel, each as discussed above.
Discontinued operations

|  | Second Second |  |  |
| :--- | :--- | :--- | :--- |
|  | Quarter Quarter | $\$$ | $\%$ |
|  | Fiscal | Fiscal | Change Change |
|  | 2016 | 2015 |  |
| Loss from discontinued operations, net of taxes | $\$$ | $\$(23,070)$ | $\$ 23,070$ |
|  |  |  |  |

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The loss from discontinued operations, net of taxes in the Second Quarter of Fiscal 2016 reflects the loss on sale and the operations of our former Ben Sherman operating group, which was sold during the Second Quarter of Fiscal 2015. We do not anticipate significant operations or earnings related to the discontinued operations in future periods, with cash flow attributable to discontinued operations in the future primarily limited to amounts associated with certain retained lease obligations. The estimated lease liability represents our best estimate of the net loss anticipated with respect to the retained lease obligations; however, the ultimate loss to be recognized remains uncertain as the amount of any sub-lease income is dependent upon negotiated terms of any sub-lease agreements entered into for the spaces in the future.

## FIRST HALF OF FISCAL 2016 COMPARED TO FIRST HALF OF FISCAL 2015

The following table sets forth the specified line items in our unaudited condensed consolidated statements of operations both in dollars (in thousands) and as a percentage of net sales. The table also sets forth the dollar change and the percentage change of the data as compared to the same period of the prior year. We have calculated all percentages based on actual data, but percentage columns may not add due to rounding.

Net sales
Cost of goods sold
Gross profit
SG\&A
Royalties and other operating income
Operating income
Interest expense, net
Earnings from continuing operations before income taxes Income taxes
Net earnings from continuing operations
Loss from discontinued operations, net of taxes
Net earnings (loss)

| First Half | Fiscal | 1 Fi | cal | \$ Change \% |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 |  | 2015 |  | \$ Chang | $\mathrm{Ch}$ |  |
| \$539,23 | \% | \%\$511,084 | 100 | \$28,147 | 5.5 | \% |
| 221,393 | 41.1 | \% 205,605 | 40.2 | \% 15,788 | 7.7 | \% |
| \$317,838 | 58.9 | \% \$305,479 | 59.8 | \% \$ 12,359 | 4.0 | \% |
| 254,514 | 47.2 | \% 242,643 | 47.5 | \% 11,871 | 4.9 | \% |
| 7,372 | 1.4 | \% 7,393 | 1.4 | \% (21 | )(0.3 | \% |
| \$70,696 | 13.1 | \% \$70,229 | 13.7 | \% \$467 | 0.7 | \% |
| 1,791 | 0.3 | \% 1,512 | 0.3 | \%279 | 18.5 | \% |
| \$68,905 | 12.8 | \% \$68,717 | 13.4 | \% \$ 188 | 0.3 | \% |
| 24,853 | 4.6 | \% 26,344 | 5.2 | \% (1,491 | )(5.7 | \% |
| \$44,052 | 8.2 | \% \$ 42,373 | 8.3 | \% \$ 1,679 | 4.0 | \% |
|  | NM | (27,138 ) | ) NM | 27,138 | 100.0 |  |
| \$44,052 | 8.2 | \% \$ 15,235 | NM | \$28,817 | NM |  |

The discussion and tables below compare certain line items included in our statements of operations for the First Half of Fiscal 2016 to the First Half of Fiscal 2015. Each dollar and percentage change provided reflects the change between these periods unless indicated otherwise. Each dollar and share amount included in the tables is in thousands except for per share amounts. Individual line items of our consolidated statements of operations may not be directly comparable to those of our competitors, as classification of certain expenses may vary by company.

Unless otherwise indicated, all references to assets, liabilities, revenues and expenses in these financial statements reflect continuing operations and exclude any amounts related to our former Ben Sherman operating group, which is classified as discontinued operations, as discussed in note 5 in our unaudited condensed consolidated financial statements included in this report.

## Net Sales

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|  | First HalfFirst Half <br>  <br>  <br>  <br> Fiscal Fiscal |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

Consolidated net sales increased $\$ 28.1$ million, or $5.5 \%$, in the First Half of Fiscal 2016 compared to the First Half of Fiscal 2015. The increase in consolidated net sales was primarily driven by (1) an incremental net sales increase of $\$ 14.9$ million associated with the operation of additional full-price retail stores, (2) the $\$ 10.6$ million of net sales of Southern Tide, which was acquired on April 19, 2016, (3) a $\$ 6.4$ million increase in wholesale sales and (4) a $\$ 2.6$ million increase in restaurant sales in Tommy Bahama. These sales increases were partially offset by (1) a $\$ 3.0$ million, or $1 \%$, decrease in comparable store sales to $\$ 231.7$ million in the First Half of Fiscal 2016 from $\$ 234.7$ million in the First Half of Fiscal 2015, and (2) a $\$ 3.3$ million net decrease in direct to consumer clearance sales through our outlet stores, e-commerce flash clearance sales and warehouse sales. We believe that certain macroeconomic factors including lower traffic and a focus away from fashion apparel by consumers impacted the sales of each of our direct to consumer and wholesale businesses unfavorably in the First Half of Fiscal 2016.

The following table presents the proportion of our consolidated net sales by distribution channel for each period presented:

$$
\begin{array}{ll}
\text { First } & \text { First } \\
\text { Half } & \text { Half } \\
\text { Fiscal } & \text { Fiscal } \\
2016 & 2015
\end{array}
$$

Full-price retail stores and outlets $42 \% 44 \%$
E-commerce $16 \% 15 \%$
Restaurant 7 \% 7 \%
Wholesale $35 \% 34 \%$
Total
$100 \% 100 \%$

## Tommy Bahama:

The Tommy Bahama net sales increase of $\$ 8.3$ million, or $2.5 \%$, was primarily driven by (1) an incremental net sales increase of $\$ 7.8$ million associated with the operation of additional full-price retail stores, (2) a $\$ 2.6$ million increase in restaurant sales resulting from the operation of the Waikiki restaurant partially offset by lower sales in other locations, (3) a $\$ 0.6$ million increase in net sales through our direct to consumer clearance channels, including outlet stores and e-commerce flash clearance sales and (4) a $\$ 0.3$ million increase in wholesale sales as off-price wholesale sales increases offset full-price wholesale sales decreases. These sales increases were partially offset by a $\$ 3.1$ million, or $2 \%$, decrease in comparable store sales to $\$ 163.2$ million in the First Half of Fiscal 2016 from $\$ 166.3$ million in the First Half of Fiscal 2015.

As of July 30, 2016, we operated 168 Tommy Bahama stores globally, consisting of 111 full-price retail stores, 16 restaurant-retail locations and 41 outlet stores. As of August 1, 2015, we operated 161 Tommy Bahama stores consisting of 104 full-price retail stores, 15 restaurant-retail locations and 42 outlet stores. The following table presents the proportion of net sales by distribution channel for Tommy Bahama for each period presented:

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First First
Half Half
Fiscal Fiscal
20162015
Full-price retail stores and outlets $50 \% 51 \%$
E-commerce
$15 \% 14 \%$
Restaurant
$12 \% 11 \%$
Wholesale
23 \% 24 \%
Total
100 \% 100 \%
Lilly Pulitzer:
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The Lilly Pulitzer net sales increase of $\$ 10.8$ million, or $8.7 \%$, was primarily a result of (1) an incremental net sales increase of $\$ 7.1$ million associated with the operation of additional retail stores, (2) a $\$ 7.6$ million increase in wholesale sales primarily resulting from increased orders from existing wholesale customers and (3) a $\$ 0.1$ million increase in comparable store sales to $\$ 68.5$ million in the First Half of Fiscal 2016 compared to $\$ 68.3$ million in the First Half of Fiscal 2015. These sales increases were partially offset by a $\$ 4.0$ million decrease in warehouse sales as Lilly Pulitzer did not anniversary its warehouse sale in 2016. As of July 30, 2016, we operated 37 Lilly Pulitzer retail stores, after opening five and closing one retail store during the First Half of Fiscal 2016, compared to 33 retail stores as of August 1, 2015. The following table presents the proportion of net sales by distribution channel for Lilly Pulitzer for each period presented:

First First
Half Half
Fiscal Fiscal
20162015
Full-price retail stores and warehouse sales $38 \% 40 \%$
E-commerce $22 \% 23 \%$
Wholesale 40 \% 37 \%
Total $\quad 100 \% 100 \%$
Lanier Apparel:
The decrease in net sales for Lanier Apparel of $\$ 2.6$ million, or $5.3 \%$, was primarily due to a $\$ 4.3$ million decrease in net sales in the tailored clothing business, which was partially offset by $\$ 1.6$ million of increased sales in the sportswear business. The lower sales in the tailored clothing business was due to lower volume in certain programs, including a private label pants program and various replenishment programs, as some programs were reduced while others were exited, which was partially offset by increased volume in other programs, some of which are new programs. The increased sales in the sportswear business was primarily due to increased volume in private label sportswear programs.

## Southern Tide:

The net sales of Southern Tide reflect the sales of Southern Tide for the period from the date of acquisition on April 19,2016 through July 30, 2016. We do not consider the net sales for this short period to be indicative of expected net sales on an annual basis or for future periods. We estimate that net sales for the period from April 19, 2016 through the end of Fiscal 2016 will be approximately $\$ 30$ million with about $75 \%$ to $80 \%$ of the sales being wholesale sales and the remainder being e-commerce sales on the Southern Tide website.

Corporate and Other:
Corporate and Other net sales primarily consist of the net sales of our Lyons, Georgia distribution center to third party warehouse customers as well as the impact of the elimination of any intercompany sales between our operating groups. Net sales in the First Half of Fiscal 2015 were unfavorably impacted by the elimination of intercompany sales between our operating groups.

## Gross Profit

The table below presents gross profit by operating group and in total for the First Half of Fiscal 2016 and the First Half of Fiscal 2015 as well as the change between those two periods. Our gross profit and gross margin, which is calculated as gross profit divided by net sales, may not be directly comparable to those of our competitors, as the
statement of operations classification of certain expenses may vary by company.

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Tommy Bahama
Lilly Pulitzer
Lanier Apparel
Southern Tide
Corporate and Other
Total gross profit

| First Half | First Half |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Fiscal | Fiscal | \$ Change | \% |  |
| 2016 | 2015 |  | Change |  |
| $\$ 206,984$ | $\$ 205,705 \$ 1,279$ | 0.6 | $\%$ |  |
| 90,717 | 84,149 | 6,568 | 7.8 | $\%$ |
| 13,689 | 14,644 | $(955$ | $)(6.5) \%$ |  |
| 4,340 | - | 4,340 | NM |  |
| 2,108 | 981 | 1,127 | NM |  |
| $\$ 317,838$ | $\$ 305,479 \$ 12,359$ | 4.0 | $\%$ |  |
| $\$(1,253$ | $)$ | $\$ 384$ |  |  |
| $\$ 1,129$ | $\$-$ |  |  |  |

The increase in consolidated gross profit was primarily due to higher net sales and the favorable impact of LIFO accounting. The impact of the higher net sales and LIFO accounting were partially offset by lower gross margins in each operating group, as discussed below, and the inclusion of Southern Tide, which has lower gross margins than our typical consolidated gross margin, particularly after the incremental cost of goods sold associated with the step-up of inventory recognized pursuant to the acquisition method of accounting at acquisition. The table below presents gross margin by operating group and in total for the First Half of Fiscal 2016 and First Half of Fiscal 2015.

|  | First First |
| :--- | :--- |
|  | Half Half |
|  | Fiscal Fiscal |
|  | $2016 \quad 2015$ |
| Tommy Bahama | $59.7 \% 60.8 \%$ |
| Lilly Pulitzer | $67.5 \% 68.1 \%$ |
| Lanier Apparel | $29.7 \% 30.0 \%$ |
| Southern Tide | $41.0 \% \mathrm{NA}$ |
| Corporate and Other | NM NM |
| Consolidated gross margin | $58.9 \% 59.8 \%$ |

On a consolidated basis, gross margin decreased in the First Half of Fiscal 2016, primarily as a result of lower gross margins in each operating group. The unfavorable impact of lower gross margins in each operating group were partially offset by the favorable impact of LIFO accounting.

## Tommy Bahama:

The decrease in Tommy Bahama's gross margin in the First Half of Fiscal 2016 reflects lower gross margins in both the direct to consumer and wholesale distribution channels, particularly the off-price businesses. The lower gross margins in the off-price channels were primarily due to our efforts to manage inventory and dispose of prior season and excess inventory timely. The liquidation efforts were generally concentrated in women's and footwear, particularly as we transition to a license arrangement for our footwear business. In addition, we had lower gross margins in our full-price direct to consumer business primarily due to a greater proportion of sales in the First Half of Fiscal 2016 occurring in connection with our loyalty gift card, Flip-Side and Friends \& Family marketing events.

## Lilly Pulitzer:

The decrease in gross margin for Lilly Pulitzer in the First Half of Fiscal 2016 was primarily driven by a change in sales mix as wholesale sales represented a greater proportion of Lilly Pulitzer sales and lower gross margins in retail stores resulting from more in-store markdowns. This was partially offset by the favorable gross margin impact of
having no warehouse clearance sale, which historically had lower gross margins than full-price direct to consumer sales, in the Second Quarter of Fiscal 2016, and higher e-commerce gross margins.

Lanier Apparel:
The decrease in gross margin for Lanier Apparel was primarily due to a larger unfavorable impact of inventory markdowns which offset a change in sales mix towards a greater proportion of branded business sales and a greater proportion of net sales from higher gross margin programs.

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## Southern Tide:

The gross profit of Southern Tide for the First Half of Fiscal 2016 includes the gross profit of Southern Tide for the period from the date of acquisition on April 19, 2016 through July 30, 2016, which was impacted by $\$ 1.1$ million of incremental cost of goods sold associated with the step-up of inventory recognized pursuant to the purchase method of accounting at acquisition. We do not consider the gross profit or gross margin for this period to be indicative of expected gross profit, or gross margin, on an annual basis or for future periods. During the full year of Fiscal 2016, we expect that the gross profit of Southern Tide will be unfavorably impacted by $\$ 3.0$ million of incremental cost of goods sold related to the step-up of inventory which will be expensed as the acquired inventory is sold.

Corporate and Other:
The gross profit in Corporate and Other in each period primarily reflects (1) the gross profit of our Lyons, Georgia distribution center operations, (2) the impact of LIFO accounting adjustments and (3) the impact of certain consolidating adjustments, including the elimination of intercompany sales between our operating groups, if any. The primary driver for the higher gross profit was that the First Half of Fiscal 2016 was favorably impacted by a LIFO accounting credit of $\$ 1.3$ million and the First Half of Fiscal 2015 was unfavorably impacted by a LIFO accounting charge of $\$ 0.4$ million.

## SG\&A

## SG\&A

SG\&A as \% of net sales
Amortization of intangible assets included in Tommy Bahama associated with Tommy Bahama Canada acquisition
Amortization of intangible assets included in Southern Tide
Transaction expenses associated with the Southern Tide acquisition included in Corporate and Other
Distribution center integration charges

First Half First Half \$ \% Fiscal 2016 Fiscal 2015 Change Change \$254,514 \$242,643 \$11,8714.9 \% 47.2 \% 47.5 \% \$749 \$786 \$209 \$— \$762 \$—
\$454 \$—
The increase in SG\&A was primarily due to (1) $\$ 9.7$ million of incremental costs in the First Half of Fiscal 2016 associated with additional Tommy Bahama retail stores and restaurants and Lilly Pulitzer retail stores, (2) $\$ 4.4$ million of SG\&A associated with the Southern Tide business including the distribution center integration charges, (3) an increase in brand advertising and marketing expense, (4) $\$ 1.5$ million of increased occupancy costs associated with the higher rent structure related to the 2015 relocation of Tommy Bahama's office in Seattle and (5) $\$ 0.8$ million of transaction expenses associated with the Southern Tide acquisition, which are included in Corporate and Other. These SG\&A increases were partially offset by $\$ 6.5$ million of lower incentive compensation.

SG\&A included $\$ 1.1$ million of amortization of intangible assets in both the First Half of Fiscal 2016 and the First Half of Fiscal 2015. We anticipate that amortization of intangible assets for Fiscal 2016 will be approximately $\$ 2.5$ million, with approximately $\$ 0.5$ million of the amortization related to the intangible assets acquired as part of the Southern Tide acquisition and $\$ 1.4$ million of amortization related to Tommy Bahama's Canada acquisition. We expect that amortization in Fiscal 2017 will likely be higher than the anticipated amount for Fiscal 2016, as Fiscal 2017 will include a full year of amortization expense related to the Southern Tide acquisition.

Royalties and other operating income

First First \$ \%
Half Half Change Change
Fiscal Fiscal
20162015
Royalties and other operating income $\$ 7,372 \$ 7,393 \$(21)(0.3) \%$
Royalties and other operating income in the First Half of Fiscal 2016 primarily reflect income received from third parties from the licensing of our Tommy Bahama, Lilly Pulitzer and Southern Tide brands. The comparable amounts for the

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First Half of Fiscal 2016 and the First Half of Fiscal 2015 reflect an increase in royalty income in Tommy Bahama offset by a decrease in royalty income in Lilly Pulitzer.

Operating income (loss)

Tommy Bahama
Lilly Pulitzer
Lanier Apparel
Southern Tide
Corporate and Other
Total operating income
LIFO (credit) charge included in Corporate and Other
Inventory step-up charge included in Southern Tide
Amortization of intangible assets included in Tommy Bahama associated with
Tommy Bahama Canada acquisition
Amortization of intangible assets included in Southern Tide
Transaction expenses associated with the Southern Tide acquisition included in
Corporate and Other
Distribution center integration charges

| First | First |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Half | Half | $\$$ | $\%$ |  |
| Fiscal | Fiscal | Change | Change |  |
| 2016 | 2015 |  |  |  |
| $\$ 33,896$ | $\$ 40,916$ | $\$(7,020)$ | $(17.2) \%$ |  |
| 43,434 | 37,258 | 6,176 | 16.6 | $\%$ |
| 2,943 | 2,915 | 28 | 1.0 | $\%$ |
| 47 | - | 47 | NM |  |
| $(9,624$ | $)(10,860)$ | 1,236 | 11.4 | $\%$ |
| $\$ 70,696$ | $\$ 70,229$ | $\$ 467$ | 0.7 | $\%$ |
| $\$(1,253)$ | $\$ 384$ |  |  |  |
| $\$ 1,129$ | $\$-$ |  |  |  |
| $\$ 749$ | $\$ 786$ |  |  |  |
| $\$ 209$ | $\$-$ |  |  |  |
| $\$ 762$ | $\$-$ |  |  |  |
| $\$ 454$ | $\$-$ |  |  |  |

The comparable operating income in the First Half of Fiscal 2016 as compared to the First Half of Fiscal 2015 was primarily due to the improved operating results in Lilly Pulitzer and Corporate and Other partially offset by lower operating income in Tommy Bahama. Changes in operating income (loss) by operating group are discussed below.

Tommy Bahama:

Net sales
Gross margin
Operating income
Operating income as \% of net sales
Amortization of intangible assets included in Tommy Bahama associated with Tommy Bahama Canada acquisition

The lower operating results for Tommy Bahama were primarily due to lower gross margin and higher SG\&A, which were partially offset by increased sales. The higher SG\&A for the First Half of Fiscal 2016 includes (1) $\$ 7.1$ million of incremental SG\&A associated with operating additional retail stores and restaurants, including pre-opening rent and set-up costs associated with new stores and restaurants, (2) an increase in brand advertising and marketing expense and (3) $\$ 1.5$ million of increased occupancy costs associated with the higher rent structure related to the 2015 relocation of Tommy Bahama's office in Seattle. These SG\&A increases were partially offset by lower incentive compensation amounts.

Lilly Pulitzer:

Net sales
First Half First Half \$ \%
Fiscal 2016 Fiscal 2015 Change Change
Net sales

$$
\$ 134,458 \quad \$ 123,654 \quad \$ 10,8048.7 \quad \%
$$

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| Gross margin | 67.5 | $\% 68.1$ | $\%$ |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Operating income | $\$ 43,434$ | $\$ 37,258$ | $\$ 6,176$ | 16.6 | $\%$ |

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The increase in operating income in Lilly Pulitzer was primarily due to the higher net sales partially offset by the impact of the lower gross margin. SG\&A for the First Half of Fiscal 2016 includes $\$ 2.6$ million of incremental SG\&A associated with the cost of operating additional Lilly Pulitzer retail stores as well as increased advertising and other expenses to support the growing business. These increases in SG\&A were offset by a $\$ 4.6$ million reduction in incentive compensation amounts during the First Half of Fiscal 2016.

Lanier Apparel:

Net sales $\quad \$ 46,152 \quad \$ 48,739 \quad \$(2,587)(5.3) \%$
Gross margin
Operating income $\quad \$ 2,943 \quad \$ 2,915 \quad \$ 28 \quad 1.0 \quad \%$
Operating income as \% of net sales 6.4 \%6.0 \%

The comparable operating income for Lanier Apparel reflects lower SG\&A offset by lower sales and gross margin. The lower SG\&A primarily reflects lower incentive compensation, royalty, advertising and sample expenses.

Southern Tide:


The net sales, gross margin and operating income of Southern Tide reflects the results of Southern Tide for the period from the date of acquisition on April 19, 2016 through July 30, 2016. We do not consider the results for this period to be indicative of expected results on an annual basis or for future periods. During the full year of Fiscal 2016, we expect that the gross profit of Southern Tide will be unfavorably impacted by the incremental cost of goods sold related to the step-up of inventory at acquisition, which will be recognized in cost of goods sold as the acquired inventory is sold, and the distribution center integration charges incurred during the Second Quarter of Fiscal 2016. We do not anticipate any inventory step-up charges subsequent to Fiscal 2016, but we expect that the amortization of intangible assets will be recognized over a period of 15 years.

Corporate and Other:

Net sales
Operating loss
LIFO (credit) charge included in Corporate and Other

| First | First Half |  |  |
| :--- | :--- | :--- | :--- |
| Half | Fiscal | \% |  |
| Fiscal | 2015 |  |  |
| 2016 |  |  |  |
| $\$ 1,211$ | $\$ 180$ | $\$ 1,031$ | NM |
| $\$(9,624)$ | $\$(10,860) \$ 1,236$ | 11.4 | $\%$ |
| $\$(1,253) \$ 384$ |  |  |  |

Transaction expenses associated with the Southern Tide acquisition included in Corporate and Other

The improved operating results in Corporate and Other were primarily due to the net favorable impact of LIFO accounting and lower incentive compensation amounts which were partially offset by $\$ 0.8$ million of transactions expenses associated with the Southern Tide acquisition.

Interest expense, net
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First First
Half Half \$ \%
Fiscal Fiscal Change Change
20162015
Interest expense, net \$1,791\$1,512\$279 18.5 \%

Interest expense for the First Half of Fiscal 2016 increased from the prior year primarily due to the write off of approximately $\$ 0.3$ million of deferred financing costs associated with our amendment and restatement of our revolving credit agreement. We anticipate that interest expense for Fiscal 2016 will be approximately $\$ 3.5$ million.

Income taxes

|  | First Half | First Half | \$ | \% |
| :---: | :---: | :---: | :---: | :---: |
|  | Fiscal | Fiscal | Change | Change |
| Income taxes | \$24,853 | \$26,344 | \$(1,491) | 5.7 \% |
| Effective tax | 36.1 \%38.3 \% |  |  |  |

Income tax expense for the First Half of Fiscal 2016 decreased, reflecting lower earnings and a lower effective tax rate. The lower effective tax rate in the First Half of Fiscal 2016 compared to the First Half of Fiscal 2015 was primarily due to (1) improved operating results in our Hong Kong-based sourcing operations and Tommy Bahama Asia-Pacific retail operations resulting in the utilization of certain foreign net operating loss carryforward amounts, (2) lower domestic earnings and (3) certain favorable discrete items, including the tax benefit associated with the vesting of certain restricted stock awards. Our effective tax rate for Fiscal 2016 is expected to be approximately $36 \%$, reflecting the favorable impact of our foreign operations, including the utilization of foreign operating loss carryforward amounts for which the benefit was not recognized in prior years, on our consolidated effective tax rate.

Net earnings from continuing operations

|  | First | First |
| :--- | :--- | :--- |
|  | Half | Half |
|  | Fiscal | Fiscal |
|  | 2016 | 2015 |
| Net earnings from continuing operations | $\$ 44,052 \$ 42,373$ |  |
| Net earnings from continuing operations per diluted share | $\$ 2.65$ | $\$ 2.56$ |
| Weighted average shares outstanding - diluted | 16,620 | 16,536 |

The primary reason for the higher net earnings from continuing operations per diluted share in the First Half of Fiscal 2016 was higher operating results in Lilly Pulitzer and Corporate and Other and a lower effective tax rate partially offset by lower operating income in Tommy Bahama, each as discussed above.

Discontinued operations


Loss from discontinued operations, net of taxes $\$ \quad \$(27,138) \$ 27,138100.0 \%$

The loss from discontinued operations, net of taxes in the First Half of Fiscal 2015 reflects the loss on sale and the operations of our former Ben Sherman operating group, which was sold during the Second Quarter of Fiscal 2015. We do not anticipate significant operations or earnings related to the discontinued operations in future periods, with cash
flow attributable to discontinued operations in the future primarily limited to amounts associated with certain retained lease obligations. The estimated lease liability represents our best estimate of the net loss anticipated with respect to the retained lease obligations; however, the ultimate loss to be recognized remains uncertain as the amount of any sub-lease income is dependent upon negotiated terms of any sub-lease agreements entered into for the spaces in the future.

FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES
Our primary source of revenue and cash flow is through our design, sourcing, marketing and distribution of branded apparel products bearing the trademarks of our Tommy Bahama, Lilly Pulitzer and Southern Tide lifestyle brands, as well as certain licensed and private label products. Our primary uses of cash flow include the purchase of products in the operation of our business, as well as operating expenses including employee compensation and benefits, occupancy-related costs, marketing and advertising costs, other general and administrative expenses and the payment of periodic interest payments related to our

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financing arrangements. Additionally, we use cash for the funding of capital expenditures and dividends and repayment of indebtedness. In the ordinary course of business, we maintain certain levels of inventory and extend credit to our wholesale customers. Thus, we require a certain amount of working capital to operate our business. If cash inflows are less than cash outflows, we have access to amounts under our Revolving Credit Agreement, subject to its terms, which is described below. We may seek to finance our future cash requirements through various methods, including cash flow from operations, borrowings under our current or additional credit facilities, sales of debt or equity securities and cash on hand.
As of July 30, 2016, we had $\$ 8.2$ million of cash and cash equivalents on hand, with $\$ 105.9$ million of borrowings outstanding and $\$ 157.2$ million of availability under our Revolving Credit Agreement. We believe our balance sheet and anticipated future positive cash flow from operating activities provide us with ample opportunity to continue to invest in our brands and our direct to consumer initiatives.

Key Liquidity Measures

|  | July 30, | January 30, August 1, | January 31, |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| (\$ in thousands) | 2016 | 2016 | 2015 | 2015 |  |
| Total current assets | $\$ 225,852$ | $\$ 216,796$ | $\$ 197,767$ | $\$ 258,545$ |  |
| Total current liabilities | $\$ 112,609$ | $\$ 128,899$ | $\$ 117,539$ | $\$ 159,942$ |  |
| Working capital | $\$ 113,243$ | $\$ 87,897$ | $\$ 80,228$ | $\$ 98,603$ |  |
| Working capital ratio | 2.01 | 1.68 | 1.68 | 1.62 |  |
| Debt to total capital ratio | 22 | $\% 12$ | $\% 12$ | $\% 27$ | $\%$ |

Our working capital ratio is calculated by dividing total current assets by total current liabilities. Current assets increased from August 1, 2015 to July 30, 2016 primarily due to the current assets related to the Southern Tide business acquired during the First Quarter of Fiscal 2016. Current liabilities as of July 30, 2016 decreased compared to August 1, 2015 primarily due to a decrease in accrued compensation and the reduction in current liabilities related to discontinued operations, partially offset by an increase in accounts payable reflecting the timing of payment of inventory and operating expenses and the addition of current liabilities associated with Southern Tide.

For the ratio of debt to total capital, debt is defined as short-term and long-term debt included in continuing operations, and total capital is defined as debt plus shareholders' equity. Debt was $\$ 105.9$ million at July 30, 2016 and $\$ 45.0$ million at August 1, 2015, while shareholders' equity was $\$ 373.4$ million at July 30, 2016 and $\$ 324.7$ million at August 1, 2015. The increase in debt since August 1, 2015 was primarily due to the payment of $\$ 92.0$ million related to the Southern Tide acquisition, $\$ 56.3$ million of capital expenditures and the payment of $\$ 17.4$ million of dividends which were partially offset by $\$ 105.5$ million of cash flow from operations. Shareholders' equity increased from August 1,2015 , primarily as a result of net earnings less dividends paid. Our debt levels and ratio of debt to total capital in future periods may not be comparable to historical amounts as we continue to assess, and possibly make changes to, our capital structure. Changes in our capital structure in the future, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The amounts involved may be material.

## Balance Sheet

The following tables set forth certain information included in our consolidated balance sheets (in thousands). As a result of the acquisition of Southern Tide during the Second Quarter of Fiscal 2016, a number of line items in our balance sheet increased as discussed below. Below each table are explanations for any significant changes in the balances from August 1, 2015 to July 30, 2016.

Current Assets:

| Cash and cash equivalents | $\$ 8,192$ | $\$ 6,323$ | $\$ 13,661$ | $\$ 5,281$ |
| :--- | :--- | :--- | :--- | :--- |
| Receivables, net | 61,081 | 59,065 | 57,108 | 64,587 |
| Inventories, net | 133,662 | 129,136 | 104,786 | 120,613 |
| Prepaid expenses | 22,917 | 22,272 | 22,163 | 19,941 |
| Assets related to discontinued operations, net | - | - | 49 | 48,123 |
| Total current assets | $\$ 225,852 \$ 216,796$ | $\$ 197,767 \$ 258,545$ |  |  |

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Cash and cash equivalents as of July 30, 2016 represents typical cash amounts maintained on an ongoing basis in our operations, which generally ranges from $\$ 5$ million to $\$ 10$ million at any given time, and any excess cash is generally used to repay amounts outstanding under our Revolving Credit Agreement. Cash and cash equivalents as of August 1, 2015 was higher than our typical cash amounts maintained on an ongoing basis in our operations due to the receipt of cash late in the quarter and cash in foreign locations, which were not utilized to reduce outstanding debt until after quarter end. The increase in receivables, net as of July 30, 2016 was primarily a result of receivables related to the Southern Tide business, partially offset by lower net receivables in our other businesses resulting from lower wholesale sales in the last two months of the Second Quarter of Fiscal 2016 compared to the last two months of the Second Quarter of Fiscal 2015.

Inventories, net as of July 30, 2016 increased from August 1, 2015 primarily as a result of (1) inventories related to the Southern Tide business and (2) increased inventories in each of our Lilly Pulitzer and Lanier Apparel operating groups for anticipated sales increases in the Third Quarter of Fiscal 2016. These increases were partially offset by lower inventory levels in Tommy Bahama reflecting Tommy Bahama's focus on managing inventory buys on a total operating group basis and sale of a greater amount of inventory units through outlet stores, ecommerce flash sales and off-price wholesale channels during the period. We believe that inventory levels in each operating group are appropriate to support the anticipated sales growth for the Third Quarter of Fiscal 2016. Prepaid expenses increased primarily as a result of the prepaid expenses associated with the Southern Tide business.

Non-current Assets:

Property and equipment, net
Intangible assets, net
Goodwill
Other non-current assets, net
Assets related to discontinued operations, net - $\quad$ - $\quad 31,747$
Total non-current assets \$450,712\$365,894 \$355,300\$363,862
The increase in property and equipment, net at July 30, 2016 from August 1, 2015 primarily resulted from capital expenditures in the twelve months ended July 30, 2016 partially offset by depreciation expense subsequent to August 1, 2015. The increases in intangible assets, net and goodwill at July 30, 2016 were primarily due to the acquisition of the Southern Tide business.

Liabilities:

Total current liabilities
Long-term debt
Other non-current liabilities
Deferred taxes
Non-current liabilities related to discontinued operations
Total liabilities

| July 30, January | 30 , August | 1, January 31, |  |
| :--- | :--- | :--- | :--- |
| 2016 | 2016 | 2015 | 2015 |
| $\$ 112,609 \$ 128,899$ | $\$ 117,539 \$ 159,942$ |  |  |
| 105,941 | 43,975 | 45,000 | 104,842 |
| 68,529 | 67,188 | 63,420 | 56,286 |
| 12,620 | 3,657 | 2,452 | 5,161 |
| 3,469 | 4,571 | - | 5,571 |
| $\$ 303,168 \$ 248,290$ | $\$ 228,411 \$ 331,802$ |  |  |

Current liabilities as of July 30, 2016 decreased compared to August 1, 2015 primarily due to a decrease in accrued compensation of $\$ 9.8$ million and the reduction in current liabilities related to discontinued operations of $\$ 6.9$ million partially offset by an increase in accounts payable reflecting the timing of payment of inventory and operating expenses and the addition of current liabilities associated with Southern Tide. The increase in debt since August 1,

2015 was primarily due to the payment of $\$ 92.0$ million related to the Southern Tide acquisition, $\$ 56.3$ million of capital expenditures and the payment of $\$ 17.4$ million of dividends, which were partially offset by $\$ 105.5$ million of cash flow from operations. Other non-current liabilities increased as of July 30, 2016 compared to August 1, 2015 primarily due to increases in deferred rent liabilities, including tenant improvement allowances from landlords. The increase in deferred taxes was primarily due to the impact of purchase accounting on the basis differences for the acquired assets of Southern Tide and timing differences associated with depreciation,

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amortization and accrued compensation. Non-current liabilities related to discontinued operations as of July 30, 2016 represents our best estimate of the future net loss anticipated with respect to certain retained lease obligations; however, the ultimate liability is dependent upon negotiated terms of any sub-lease agreements entered into for the spaces in the future.

## Statement of Cash Flows

The following table sets forth the net cash flows, including continuing and discontinued operations, for the First Half of Fiscal 2016 and First Half of Fiscal 2015 (in thousands):

| First | First |
| :--- | :--- |
| Half | Half |
| Fiscal | Fiscal |
| 2016 | 2015 |
| $\$ 72,875$ | $\$ 72,731$ |
| $(121,632$ | 17,911 |
| 50,328 | $(82,801)$ |
| $\$ 1,571$ | $\$ 7,841$ |

Cash and cash equivalents on hand were $\$ 8.2$ million and $\$ 13.7$ million at July 30, 2016 and August 1, 2015, respectively. Changes in cash flows in the First Half of Fiscal 2016 and the First Half of Fiscal 2015 related to operating activities, investing activities and financing activities which are discussed below.

Operating Activities:
In the First Half of Fiscal 2016 and First Half of Fiscal 2015, operating activities provided $\$ 72.9$ million and $\$ 72.7$ million of cash, respectively. The cash flow from operating activities was primarily the result of net earnings for the relevant period adjusted, as applicable, for non-cash activities including depreciation, amortization and equity-based compensation expense as well as the net impact of changes in our working capital accounts. Working capital account changes had a relatively neutral impact on cash flow from operations in the First Half of Fiscal 2016 and a favorable impact on cash flow from operations in the First Half of Fiscal 2015. In the First Half of Fiscal 2016 the more significant changes in working capital accounts were a decrease in current liabilities which decreased cash flow from operations and a decrease in inventories which increased cash flow from operations. During the First Half of Fiscal 2015 the more significant changes in working capital accounts were a decrease in inventories, net, and receivables, net, partially offset by a decrease in current liabilities.

## Investing Activities:

During the First Half of Fiscal 2016, investing activities used $\$ 121.6$ million of cash, while in the First Half of Fiscal 2015, investing activities provided $\$ 17.9$ million of cash. In the First Half of Fiscal 2016, we paid $\$ 92.0$ million of cash for the acquisition of Southern Tide, $\$ 24.6$ million for capital expenditures, $\$ 3.0$ million for the acquisition of a trademark and related inventory and $\$ 2.0$ million for the final working capital settlement associated with our Ben Sherman discontinued operations. During the First Half of Fiscal 2015, we received $\$ 59.3$ million of proceeds for the sale of our Ben Sherman business, which was partially offset by the use of $\$ 41.4$ million for capital expenditures.

Financing Activities:
During the First Half of Fiscal 2016, financing activities provided $\$ 50.3$ million of cash while in the First Half of Fiscal 2015 financing activities used $\$ 82.8$ million of cash. In the First Half of Fiscal 2016, we increased debt primarily for the purpose of purchasing the Southern Tide business, funding our capital expenditures and payment of
dividends, which in the aggregate exceeded our cash flow from operations. During the First Half of Fiscal 2015, we decreased debt as cash provided by our operating activities and the proceeds from the sale of Ben Sherman exceeded our cash requirements for capital expenditures, contingent consideration payments and dividends. During the First Half of Fiscal 2016 and the First Half of Fiscal 2015, we paid $\$ 9.1$ million and $\$ 8.3$ million of dividends, respectively.

Liquidity and Capital Resources
On May 24, 2016, we entered into the Revolving Credit Agreement in order to (i) increase the borrowing capacity of the facility, (ii) extend the maturity from November 2018 to May 2021 and (iii) modify certain other provisions and restrictions from the Prior Credit Agreement. As of July 30, 2016, we had $\$ 105.9$ million of borrowings outstanding under our Revolving Credit Agreement. The Revolving Credit Agreement generally (i) is limited to a borrowing base consisting of specified percentages of eligible categories of assets, (ii) accrues variable-rate interest (weighted average borrowing rate of $1.9 \%$ as of

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July 30 , 2016), unused line fees and letter of credit fees based on average unused availability and/or utilization, (iii) requires periodic interest payments with principal due at maturity (May 2021) and (iv) is secured by a first priority security interest in substantially all of the assets of Oxford Industries, Inc. and substantially all of its domestic subsidiaries including accounts receivable, books and records, chattel paper, deposit accounts, equipment, certain general intangibles, inventory, investment property (including the equity interests of certain subsidiaries), negotiable collateral, life insurance policies, supporting obligations, commercial tort claims, cash and cash equivalents, eligible trademarks, proceeds and other personal property.

To the extent cash flow needs exceed cash flow provided by our operations, we will have access, subject to its terms, to our Revolving Credit Agreement to provide funding for operating activities, capital expenditures and acquisitions, if any. Our credit facility is also used to finance trade letters of credit for product purchases, which reduce the amounts available under our line of credit when issued. As of July 30, 2016, $\$ 4.7$ million of letters of credit were outstanding against our Revolving Credit Agreement. After considering these limitations and the amount of eligible assets in our borrowing base, as applicable, as of July 30, 2016, we had $\$ 157.2$ million in unused availability under our Revolving Credit Agreement, subject to certain limitations on borrowings.

## Covenants and Other Restrictions:

The Revolving Credit Agreement is subject to a number of affirmative covenants regarding the delivery of financial information, compliance with law, maintenance of property, insurance requirements and conduct of business. Also, our Revolving Credit Agreement is subject to certain negative covenants or other restrictions including, among other things, limitations on our ability to (i) incur debt, (ii) guaranty certain obligations, (iii) incur liens, (iv) pay dividends to shareholders, (v) repurchase shares of our common stock, (vi) make investments, (vii) sell assets or stock of subsidiaries, (viii) acquire assets or businesses, (ix) merge or consolidate with other companies or (x) prepay, retire, repurchase or redeem debt.

Further, the Revolving Credit Agreement contains a financial covenant that applies if excess availability under the agreement for three consecutive days is less than the greater of (i) $\$ 23.5$ million or (ii) $10 \%$ of availability. In such case, our fixed charge coverage ratio as defined in the Revolving Credit Agreement must not be less than 1.0 to 1.0 for the immediately preceding 12 fiscal months for which financial statements have been delivered. This financial covenant continues to apply until we have maintained excess availability under the Revolving Credit Agreement of more than the greater of (i) $\$ 23.5$ million or (ii) $10 \%$ of availability for 30 consecutive days.
We believe that the affirmative covenants, negative covenants, financial covenants and other restrictions under the Revolving Credit Agreement are customary for those included in similar facilities entered into at the time we entered into our agreement. During the Second Quarter of Fiscal 2016 and as of July 30, 2016, no financial covenant testing was required pursuant to our Revolving Credit Agreement as the minimum availability threshold was met at all times. As of July 30, 2016, we were compliant with all covenants related to our Revolving Credit Agreement. Other Liquidity Items:
We anticipate that we will be able to satisfy our ongoing cash requirements, which generally consist of working capital and other operating activity needs, capital expenditures, interest payments on our debt and dividends, if any, primarily from positive cash flow from operations supplemented by borrowings under our Revolving Credit Agreement. Our need for working capital is typically seasonal with the greatest requirements generally in the fall and spring of each year. Our capital needs will depend on many factors including our growth rate, the need to finance inventory levels and the success of our various products. We anticipate that at the maturity of the Revolving Credit Agreement or as otherwise deemed appropriate, we will be able to refinance the facility and/or obtain other financing on terms available in the market at that time. The terms of any future financing arrangements may not be as favorable as the terms of the current agreement or current market terms.
We have paid dividends in each quarter since we became a public company in July 1960. However, we may discontinue or modify dividend payments at any time if we determine that other uses of our capital, including payment
of outstanding debt, repurchases of outstanding shares, funding of acquisitions and/or funding of capital expenditures, may be in our best interest; if our expectations of future cash flows and future cash needs outweigh the ability to pay a dividend; or if the terms of our credit facility, other debt instruments or applicable law limit our ability to pay dividends. We may borrow to fund dividends in the short-term based on our expectation of operating cash flows in future periods subject to the terms and conditions of our credit facility or other debt instruments and applicable law. All cash flow from operations will not necessarily be paid out as dividends in all periods. For details about limitations on our ability to pay dividends, see the discussion of our Revolving Credit Agreement above.
Our contractual obligations as of July 30, 2016 have not changed materially from the contractual obligations outstanding at January 30, 2016, as disclosed in our Annual Report on Form 10-K for Fiscal 2015 filed with the SEC, other

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than the amendment and restatement of our Prior Credit Agreement, as discussed above and in note 6 to the unaudited condensed consolidated financial statements contained in this report, and changes in amounts outstanding under our Revolving Credit Agreement as discussed above.
Our anticipated capital expenditures for Fiscal 2016, including the $\$ 24.6$ million incurred in the First Half of Fiscal 2016, are expected to be approximately $\$ 55$ million compared to $\$ 73.1$ million in Fiscal 2015. These expenditures are expected to consist primarily of costs associated with information technology initiatives, including e-commerce capabilities, opening and relocating retail stores and remodeling retail stores and restaurants.
Off Balance Sheet Arrangements
We have not entered into agreements which meet the SEC's definition of an off balance sheet financing arrangement, other than operating leases, and have made no financial commitments to or guarantees with respect to any unconsolidated subsidiaries or special purpose entities.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with GAAP. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosures. On an ongoing basis, we evaluate our estimates, including those related to receivables, inventories, goodwill, intangible assets, income taxes, contingencies and other accrued expenses. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. We believe that we have appropriately applied our critical accounting policies. However, in the event that inappropriate assumptions or methods were used relating to our critical accounting policies, our consolidated statements of operations could be misstated. Our critical accounting policies and estimates are discussed in Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for Fiscal 2015. There have not been any significant changes to the application of our critical accounting policies and estimates during the First Half of Fiscal 2016.

Additionally, a detailed summary of significant accounting policies is included in Note 1 to our consolidated financial statements contained in our Annual Report on Form 10-K for Fiscal 2015.

## SEASONAL ASPECTS OF OUR BUSINESS

Each of our operating groups is impacted by seasonality as the demand by specific product or style, as well as by distribution channel, may vary significantly depending on the time of year. For details of the impact of seasonality on each of our operating groups, see the business discussion under the caption "Seasonal Aspects of Business" for each operating group as discussed in Part I, Item 1, Business in our Annual Report on Form 10-K for Fiscal 2015. The following table presents our percentage of net sales and operating income from continuing operations by quarter for Fiscal 2015:

First Second Third Fourth QuarterQuarterQuarterQuarter
Net sales $\quad 27 \% 26 \% 20 \% 27 \%$
Operating income (loss) 36 \% 36 \% (1) \% $29 \%$
As the timing of certain unusual or non-recurring items, economic conditions, wholesale product shipments, weather or other factors affecting our business may vary from one year to the next, we do not believe that net sales or operating income for any particular quarter or the distribution of net sales and operating income for Fiscal 2015 are necessarily indicative of anticipated results for a full fiscal year or expected distribution in future years. As an example, the Third Quarter of Fiscal 2015 was unfavorably impacted by the increased occupancy costs associated
with duplicate rent expense, moving costs and higher rent structure related to the relocation of Tommy Bahama's office in Seattle, Washington as well as pre-opening rent and set-up costs associated with the Tommy Bahama Waikiki retail-restaurant location. Our third quarter has historically been our smallest net sales and operating income quarter and that result is expected to continue as we continue the expansion of our retail store operations in the future. ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

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We are exposed to certain interest rate, foreign currency, commodity and inflation risks as discussed in Part II, Item 7A, Quantitative and Qualitative Disclosures About Market Risk in our Annual Report on Form 10-K for Fiscal 2015. There have not been any significant changes in our exposure to these risks during the First Half of Fiscal 2016 except that as a result of our acquisition of the assets and operations of Southern Tide in the First Quarter of Fiscal 2016, our debt levels in Fiscal 2016 are expected to be higher than our debt levels in Fiscal 2015, resulting in a more significant exposure to changes in interest rates.

## ITEM 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

Our principal executive officer and our principal financial officer have evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based upon that evaluation, our principal executive officer and our principal financial officer concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in our Securities Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and then communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

Changes in Internal Control over Financial Reporting
There were no changes in our internal control over financial reporting during the Second Quarter of Fiscal 2016 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

In the ordinary course of business, we may become subject to litigation or claims. We are not currently a party to any litigation or regulatory action that we believe could reasonably be expected to have a material adverse effect on our financial position, results of operations or cash flows.

## ITEM 1A. RISK FACTORS

Our business is subject to numerous risks. Investors should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for Fiscal 2015, which could materially affect our business, financial condition or operating results. The risks described in our Annual Report on Form 10-K for Fiscal 2015 are not the only risks facing our company.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(a) During the Second Quarter of Fiscal 2016, we did not make any unregistered sales of our equity securities.
(c) We have certain stock incentive plans as described in Note 7 to our consolidated financial statements included in our Annual Report on Form 10-K for Fiscal 2015, all of which are publicly announced plans. During the the Second Quarter of Fiscal 2016, we purchased the following equity awards pursuant to these plans to cover employee tax liabilities related to the vesting of equity awards:

Average Total Number of Maximum


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In Fiscal 2012, our Board of Directors authorized us to spend up to $\$ 50$ million to repurchase shares of our stock. This authorization superseded and replaced all previous authorizations to repurchase shares of our stock and has no automatic expiration. As of July 30, 2016, no shares of our stock had been repurchased pursuant to this authorization.

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None

## ITEM 4. MINE SAFETY DISCLOSURES

None

## ITEM 5. OTHER INFORMATION

None

## ITEM 6. EXHIBITS

3.1 Restated Articles of Incorporation of Oxford Industries, Inc. Incorporated by reference to Exhibit 3.1 to the Company's Form 10-Q for the fiscal quarter ended August 29, 2003.
3.2 Bylaws of Oxford Industries, Inc., as amended. Incorp

Fourth Amended and Restated Credit Agreement, dated as of May 24, 2016, by and among Oxford Industries, Inc.; Tommy Bahama Group, Inc.; the Persons party thereto from time to time as Guarantors, the financial institutions party thereto as lenders, the financial institutions party thereto as Issuing Banks; and
10.1 SunTrust Robinson Humphrey, Inc. as a Joint Lead Arranger and a Joint Bookrunner; JPMorgan Chase Bank, N.A. as a Joint Lead Arranger, a Joint Bookrunner, and the Syndication Agent; and Bank of America, N.A. and KeyBank National Association, as the Co-Documentation Agents. Incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed on May 24, 2016.
Fourth Amended and Restated Pledge and Security Agreement, dated as of May 24, 2016, among Oxford Industries, Inc.; Tommy Bahama Group, Inc.; the additional entities grantor thereto, as Grantors, and SunTrust Bank, as administrative agent. Incorporated by reference to Exhibit 10.2 to the Company's Form 8-K filed on May 24, 2016.
10.3 First Amendment to Oxford Industries, Inc. Deferred Compensation Plan dated July 1, 2016.*
31.1 Section 302 Certification by Principal Executive Officer.*
31.2 Section 302 Certification by Principal Financial Officer.*

32 Section 906 Certification by Principal Executive Officer and Principal Financial Officer.*
101.INS XBRL Instance Document*
101.SCH XBRL Taxonomy Extension Schema Document*
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document*
101.DEF XBRL Taxonomy Extension Definition Linkbase Document*
101.LAB XBRL Taxonomy Extension Label Linkbase Document*
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document*
*Filed herewith.
$\dagger$ Exhibit is a management contract or compensatory plan or arrangement.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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September 1, 2016 OXFORD INDUSTRIES, INC.
(Registrant)
/s/ K. Scott Grassmyer
K. Scott Grassmyer

Executive Vice President - Finance, Chief Financial Officer and Controller (Authorized Signatory)

