

XEROX CORP  
Form 10-Q  
October 29, 2007  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

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(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended: September 30, 2007

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission File Number 1-4471

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**XEROX CORPORATION**

(Exact Name of Registrant as specified in its charter)

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**New York**  
(State or other jurisdiction of

incorporation or organization)

**P.O. Box 4505**

**16-0468020**  
(IRS Employer

Identification No.)

**06856-4505**

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45 Glover Avenue

Norwalk, Connecticut  
(Address of principal executive offices)

(203) 968-3000

(Zip Code)

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by a check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer: ☒ Accelerated filer: ☐ Non-accelerated filer: ☐

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes: ☐ No: ☒

**APPLICABLE ONLY TO CORPORATE ISSUERS:**

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class                       |
|-----------------------------|
| Common Stock, \$1 par value |

| Outstanding at September 30, 2007 |
|-----------------------------------|
| 924,426,231 shares                |

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**Forward-Looking Statements**

This Quarterly Report on Form 10-Q and any exhibits to this Report may contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. The words anticipate, believe, estimate, expect, intend, will, should and other expressions, as they relate to us, are intended to identify forward-looking statements. These statements reflect management's current beliefs, assumptions and expectations and are subject to a number of factors that may cause actual results to differ materially. These factors include but are not limited to: the risk that the future business operations of Global Imaging Systems (GIS) will not be successful; the risk that customer retention and revenue expansion goals for the GIS transaction will not be met and that disruptions from the GIS transaction will harm relationships with customers, employees, agents, distributors and suppliers; the risk that unexpected costs will be incurred; the outcome of litigation and regulatory proceedings to which we may be a party; actions of competitors; changes and developments affecting our industry; quarterly or cyclical variations in financial results; development of new products and services; interest rates and cost of borrowing; our ability to maintain and improve cost efficiency of operations; changes in foreign currency exchange rates; changes in economic conditions, political conditions, trade protection measures, licensing requirements and tax matters in the foreign countries in which we do business; reliance on third parties for manufacturing of products and provision of services and other risks that are set forth in the Risk Factors section, the Legal Proceedings section, the Management's Discussion and Analysis of Financial Condition and Results of Operations section and other sections of this Quarterly Report on Form 10-Q, as well as in our Quarterly Report on Form 10-Q for the quarters ended March 31, 2007 and June 30, 2007 and our 2006 Form 10-K filed with the Securities and Exchange Commission (SEC). The company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments, except as required by law.

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**XEROX CORPORATION**

**Form 10-Q**

**September 30, 2007**

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Restated Certificate of Incorporation of Registrant filed with the Department of State of the State of New York on November 7, 2003 as amended by Certificate of Amendment to Certificate of Incorporation filed with the Department of State of New York on August 19, 2004 and Certificate of Change filed with the Department of State of New York on October 24, 2007.

By-Laws of Registrant, as amended through May 24, 2007.

Amended and Restated Severance Letter Agreement

Computation of Ratio of Earnings to Fixed Charges and Computation of Ratio of Earnings to Combined Fixed Charges and Preferred Stock Dividends.

Certification of CEO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

Certification of CFO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

For additional information about Xerox Corporation and access to our Annual Reports to Shareholders and SEC filings, free of charge, please visit our website at [www.xerox.com/investor](http://www.xerox.com/investor). Any information on or linked from the website is not incorporated by reference into this Form 10-Q.



**Table of Contents****Item 1****PART I FINANCIAL INFORMATION****XEROX CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)**

|                                                     | <b>Three Months</b>  |                | <b>Nine Months</b>   |                |
|-----------------------------------------------------|----------------------|----------------|----------------------|----------------|
|                                                     | <b>Ended</b>         |                | <b>Ended</b>         |                |
|                                                     | <b>September 30,</b> |                | <b>September 30,</b> |                |
| <b>(in millions, except per-share data)</b>         | <b>2007</b>          | <b>2006</b>    | <b>2007</b>          | <b>2006</b>    |
| <b>Revenues</b>                                     |                      |                |                      |                |
| Sales                                               | \$ 2,030             | \$ 1,736       | \$ 5,713             | \$ 5,284       |
| Service, outsourcing and rentals                    | 2,068                | 1,900          | 6,019                | 5,600          |
| Finance income                                      | 204                  | 208            | 614                  | 632            |
| <b>Total Revenues</b>                               | <b>4,302</b>         | <b>3,844</b>   | <b>12,346</b>        | <b>11,516</b>  |
| <b>Costs and Expenses</b>                           |                      |                |                      |                |
| Cost of sales                                       | 1,316                | 1,142          | 3,686                | 3,417          |
| Cost of service, outsourcing and rentals            | 1,183                | 1,083          | 3,449                | 3,211          |
| Equipment financing interest                        | 79                   | 75             | 236                  | 227            |
| Research, development and engineering expenses      | 233                  | 230            | 674                  | 685            |
| Selling, administrative and general expenses        | 1,091                | 985            | 3,126                | 2,988          |
| Restructuring and asset impairment charges          | (3)                  | 110            | (7)                  | 146            |
| Other expenses, net                                 | 79                   | 128            | 214                  | 278            |
| <b>Total Costs and Expenses</b>                     | <b>3,978</b>         | <b>3,753</b>   | <b>11,378</b>        | <b>10,952</b>  |
| <b>Income before Income Taxes and Equity Income</b> | <b>324</b>           | <b>91</b>      | <b>968</b>           | <b>564</b>     |
| Income tax expense (benefit)                        | 97                   | (416)          | 275                  | (347)          |
| Equity in net income of unconsolidated affiliates   | 27                   | 29             | 60                   | 85             |
| <b>Net Income</b>                                   | <b>\$ 254</b>        | <b>\$ 536</b>  | <b>\$ 753</b>        | <b>\$ 996</b>  |
| <b>Basic Earnings per Share</b>                     | <b>\$ 0.27</b>       | <b>\$ 0.55</b> | <b>\$ 0.80</b>       | <b>\$ 1.03</b> |
| <b>Diluted Earnings per Share</b>                   | <b>\$ 0.27</b>       | <b>\$ 0.54</b> | <b>\$ 0.79</b>       | <b>\$ 0.99</b> |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

**Table of Contents****XEROX CORPORATION****CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)**

|                                                            | September 30,    | December 31,     |
|------------------------------------------------------------|------------------|------------------|
| (in millions, except share data in thousands)              | 2007             | 2006             |
| <b>Assets</b>                                              |                  |                  |
| Cash and cash equivalents                                  | \$ 848           | \$ 1,399         |
| Short-term investments                                     |                  | 137              |
| Total cash, cash equivalents and short-term investments    | 848              | 1,536            |
| Accounts receivable, net                                   | 2,572            | 2,199            |
| Billed portion of finance receivables, net                 | 323              | 273              |
| Finance receivables, net                                   | 2,628            | 2,649            |
| Inventories                                                | 1,450            | 1,163            |
| Other current assets                                       | 955              | 934              |
| Total current assets                                       | 8,776            | 8,754            |
| Finance receivables due after one year, net                | 4,897            | 4,922            |
| Equipment on operating leases, net                         | 553              | 481              |
| Land, buildings and equipment, net                         | 1,579            | 1,527            |
| Investments in affiliates, at equity                       | 901              | 874              |
| Intangible assets, net                                     | 622              | 286              |
| Goodwill                                                   | 3,482            | 2,024            |
| Deferred tax assets, long-term                             | 1,472            | 1,790            |
| Other long-term assets                                     | 1,115            | 1,051            |
| <b>Total Assets</b>                                        | <b>\$ 23,397</b> | <b>\$ 21,709</b> |
| <b>Liabilities and Common Shareholders' Equity</b>         |                  |                  |
| Short-term debt and current portion of long-term debt      | \$ 1,021         | \$ 1,485         |
| Accounts payable                                           | 1,260            | 1,133            |
| Accrued compensation and benefits costs                    | 595              | 663              |
| Other current liabilities                                  | 1,401            | 1,417            |
| Total current liabilities                                  | 4,277            | 4,698            |
| Long-term debt                                             | 7,038            | 5,660            |
| Liability to subsidiary trust issuing preferred securities | 620              | 624              |
| Pension and other benefit liabilities                      | 1,336            | 1,336            |
| Post-retirement medical benefits                           | 1,512            | 1,490            |
| Other long-term liabilities                                | 756              | 821              |
| Total Liabilities                                          | 15,539           | 14,629           |
| Common stock, including additional paid-in-capital         | 4,375            | 4,666            |
| Treasury stock, at cost                                    | (212)            | (141)            |
| Retained earnings                                          | 4,953            | 4,202            |
| Accumulated other comprehensive loss                       | (1,258)          | (1,647)          |
| Total Common Shareholders' Equity                          | 7,858            | 7,080            |
| <b>Total Liabilities and Common Shareholders' Equity</b>   | <b>\$ 23,397</b> | <b>\$ 21,709</b> |

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|                                    |          |         |
|------------------------------------|----------|---------|
| Shares of common stock issued      | 936,765  | 954,568 |
| Treasury stock                     | (12,339) | (8,363) |
| Shares of common stock outstanding | 924,426  | 946,205 |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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## XEROX CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

|                                                                                       | Three Months                |        | Nine Months                 |         |
|---------------------------------------------------------------------------------------|-----------------------------|--------|-----------------------------|---------|
|                                                                                       | Ended September 30,<br>2007 | 2006   | Ended September 30,<br>2007 | 2006    |
| (in millions)                                                                         |                             |        |                             |         |
| <b>Cash Flows from Operating Activities:</b>                                          |                             |        |                             |         |
| Net income                                                                            | \$ 254                      | \$ 536 | \$ 753                      | \$ 996  |
| Adjustments required to reconcile net income to cash flows from operating activities: |                             |        |                             |         |
| Depreciation and amortization                                                         | 171                         | 163    | 485                         | 481     |
| Provisions for receivables and inventory                                              | 48                          | 38     | 142                         | 104     |
| Net gain on sales of businesses and assets                                            | (1)                         | (11)   | (5)                         | (23)    |
| Undistributed equity in net income of unconsolidated affiliates                       | (25)                        | (27)   | (43)                        | (61)    |
| Stock-based compensation                                                              | 27                          | 17     | 62                          | 45      |
| Restructuring and asset impairment charges                                            | (3)                         | 110    | (7)                         | 146     |
| Cash payments for restructurings                                                      | (61)                        | (42)   | (195)                       | (184)   |
| Contributions to pension benefit plans                                                | (197)                       | (40)   | (252)                       | (320)   |
| Increase in inventories                                                               | (29)                        | (74)   | (189)                       | (226)   |
| Increase in equipment on operating leases                                             | (84)                        | (73)   | (229)                       | (186)   |
| Decrease in finance receivables                                                       | 50                          | 108    | 270                         | 343     |
| (Increase) decrease in accounts receivable and billed portion of finance receivables  | (111)                       | 9      | (227)                       | (103)   |
| Decrease in other current and long-term assets                                        | 22                          | 28     | 76                          | 57      |
| Increase in accounts payable and accrued compensation                                 | 150                         | 134    | 77                          | 164     |
| Net change in income tax assets and liabilities                                       | 57                          | (422)  | 200                         | (420)   |
| Net change in derivative assets and liabilities                                       | (20)                        | 18     | (44)                        | 24      |
| Increase (decrease) in other current and long-term liabilities                        | 19                          | 45     | (8)                         | 38      |
| Other, net                                                                            | 19                          | 13     | (5)                         | 22      |
| Net cash provided by operating activities                                             | 286                         | 530    | 861                         | 897     |
| <b>Cash Flows from Investing Activities:</b>                                          |                             |        |                             |         |
| Purchases of short-term investments                                                   |                             | (22)   | (18)                        | (121)   |
| Proceeds from sales of short-term investments                                         | 19                          | 101    | 155                         | 245     |
| Cost of additions to land, buildings and equipment                                    | (56)                        | (54)   | (164)                       | (131)   |
| Proceeds from sales of land, buildings and equipment                                  | 7                           | 15     | 13                          | 18      |
| Cost of additions to internal use software                                            | (29)                        | (21)   | (83)                        | (52)    |
| Proceeds from divestitures and investments, net                                       |                             | 3      |                             | 153     |
| Acquisitions, net of cash acquired                                                    | (27)                        | (175)  | (1,557)                     | (175)   |
| Net change in escrow and other restricted investments                                 | 12                          | (42)   | 52                          | (64)    |
| Net cash used in investing activities                                                 | (74)                        | (195)  | (1,602)                     | (127)   |
| <b>Cash Flows from Financing Activities:</b>                                          |                             |        |                             |         |
| Cash proceeds from new secured financings                                             | 4                           | 28     | 62                          | 102     |
| Debt payments on secured financings                                                   | (885)                       | (288)  | (1,317)                     | (1,393) |
| Net cash proceeds on other debt                                                       | 859                         | 495    | 1,855                       | 1,286   |
| Payment of liability to subsidiary trust issuing preferred securities                 |                             |        |                             | (100)   |
| Preferred stock dividends                                                             |                             | (14)   |                             | (43)    |
| Proceeds from issuances of common stock                                               | 8                           | 21     | 59                          | 49      |
| Excess tax benefits from stock-based compensation                                     | 3                           | 5      | 21                          | 15      |
| Payments to acquire treasury stock                                                    | (212)                       | (226)  | (501)                       | (689)   |

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|                                                              |               |                 |               |                 |
|--------------------------------------------------------------|---------------|-----------------|---------------|-----------------|
| Other                                                        | (20)          | (2)             | (35)          | (5)             |
| Net cash (used in) provided by financing activities          | (243)         | 19              | 144           | (778)           |
| Effect of exchange rate changes on cash and cash equivalents | 29            |                 | 46            | 22              |
| (Decrease) increase in cash and cash equivalents             | (2)           | 354             | (551)         | 14              |
| Cash and cash equivalents at beginning of period             | 850           | 982             | 1,399         | 1,322           |
| <b>Cash and cash equivalents at end of period</b>            | <b>\$ 848</b> | <b>\$ 1,336</b> | <b>\$ 848</b> | <b>\$ 1,336</b> |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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**XEROX CORPORATION**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Dollars in millions, except per-share data and where otherwise noted)**

**Note 1-Basis of Presentation**

References herein to we, us, our, the Company and Xerox refer to Xerox Corporation and its consolidated subsidiaries unless context specifically requires otherwise.

We have prepared the accompanying unaudited Condensed Consolidated Financial Statements in accordance with the accounting policies described in our 2006 Annual Report to Shareholders, which is incorporated by reference in our 2006 Annual Report on Form 10-K ( 2006 Annual Report ), and the interim reporting requirements of Form 10-Q. Accordingly, certain information and note disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. You should read these Condensed Consolidated Financial Statements in conjunction with the Consolidated Financial Statements included in our 2006 Annual Report.

In our opinion, all adjustments which are necessary for a fair statement of financial position, operating results and cash flows for the interim periods presented have been made. Interim results of operations are not necessarily indicative of the results of the full year.

For convenience and ease of reference, we refer to the financial statement caption Income before Income Taxes and Equity Income as pre-tax income.

**Note 2-Recent Accounting Pronouncements**

**Income Taxes**

We adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109 ( FIN 48 ), on January 1, 2007. FIN 48 clarifies the accounting for uncertainty in income taxes by prescribing a minimum recognition threshold for a tax position taken or expected to be taken in a tax return that is required to be met before being recognized in the financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition. The cumulative effect of adopting FIN 48 of \$2 was recorded as a reduction to Retained earnings. The total amount of unrecognized tax benefits as of the date of adoption was \$287.

We have filed claims in certain jurisdictions to assert our position should the law be clarified by judicial means. At this point in time, we believe it is unlikely that we will receive any benefit from these claims but we will continue to analyze as the issues develop. Accordingly, we have not included any benefit for these claims in the amount of unrecognized tax benefits.

Included in the balance at adoption are \$59 of tax positions that are highly certain but for which there is uncertainty about the timing. Because of the impact of deferred tax accounting, other than interest and penalties, the disallowance of these positions would not affect the annual effective tax rate but would accelerate the payment of cash to the tax authority to an earlier period.

We recognize interest and penalties accrued on unrecognized tax benefits as well as interest received from favorable settlements within income tax expense. As of the date of adoption, we had \$28 of interest and penalties accrued associated with unrecognized tax benefits.

We file income tax returns in the U.S. federal jurisdiction and various foreign jurisdictions. In the U.S. we are no longer subject to U.S. federal income tax examinations by tax authorities for years before 2006. With respect to our major foreign jurisdictions, we are no longer subject to tax examinations by tax authorities before 2000.

**Table of Contents****Other Pronouncements**

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements ( FAS 157 ). FAS 157 defines fair value, establishes a market-based framework or hierarchy for measuring fair value, and expands disclosures about fair value measurements. FAS 157 is applicable whenever another accounting pronouncement requires or permits assets and liabilities to be measured at fair value. FAS 157 does not expand or require any new fair value measures, however the application of this statement may change current practice. The requirements of FAS 157 are effective for our fiscal year beginning January 1, 2008. We are in the process of evaluating this guidance and therefore have not yet determined the impact that FAS 157 will have on our financial statements upon adoption.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115 ( FAS 159 ). FAS 159 permits entities to choose to measure many financial instruments and certain other items at fair value. Entities that elect the fair value option will report unrealized gains and losses in earnings at each subsequent reporting date. The fair value option may be elected on an instrument-by-instrument basis, with few exceptions. FAS 159 also establishes presentation and disclosure requirements to facilitate comparisons between companies that choose different measurement attributes for similar assets and liabilities. The requirements of FAS 159 are effective for our fiscal year beginning January 1, 2008. We do not believe that the adoption of this statement will have a material effect on our financial condition or results of operations.

**Note 3-Acquisition of GIS**

On May 9, 2007, we completed our tender offer for Global Imaging Systems, Inc. ( GIS ), a provider of office technology for small and mid-size businesses in the United States, and acquired 90.4% of GIS stock for cash consideration of \$29 per common share. On May 11, 2007, we acquired the remaining outstanding shares of GIS and GIS became a wholly-owned subsidiary of the Company. The acquisition of GIS expanded our access to the U.S. small and mid-size business market. The aggregate purchase price was approximately \$1.5 billion, consisting of cash paid for outstanding stock, vested employee stock options and restricted stock and direct transaction costs. In addition, in connection with the closing, we also repaid \$200 of GIS outstanding bank debt. The acquisition and the repayment of the outstanding bank debt was funded through cash on hand, borrowing of \$300 under our bank revolving credit facility and borrowing of \$1 billion under an interim bridge credit facility. The interim bridge facility was subsequently repaid on May 17<sup>th</sup>, using the proceeds from our issuance of \$1.1 billion 5.50% Senior Notes due 2012, and terminated in accordance with its terms. The results of operations for GIS are included in our Condensed Consolidated Statements of Income as of May 9, 2007, the effective date of acquisition. Refer to Note 8-Segment Reporting for a discussion of the segment classification of GIS.

The total cost of the acquisition has been allocated to the assets acquired and the liabilities assumed based on their respective estimated fair values. Goodwill and other intangibles recorded in connection with the acquisition totaled \$1.7 billion. Aggregate amortization expense associated with the intangibles acquired as part of the acquisition was \$6 and \$10 for the three and nine months ended September 30, 2007, respectively, based on estimated values for those acquired intangible assets.

We are still finalizing certain closing date adjustments, including the valuation of intangible assets acquired; therefore the allocation of the purchase price is subject to future adjustment.

The preliminary estimated fair values of assets acquired and liabilities assumed at the acquisition date as reflected in the financial statements are as follows:

|                                       | <b>As of May 9, 2007</b> |
|---------------------------------------|--------------------------|
| Current assets (includes cash of \$2) | \$ 299                   |
| Other long-term assets                | 40                       |
| Intangible Assets and Goodwill        | 1,736                    |
| <br>Total assets acquired             | <br>2,075                |
| Current liabilities                   | 158                      |
| Other long-term liabilities           | 386                      |

|                     |    |       |
|---------------------|----|-------|
| Net assets acquired | \$ | 1,531 |
|---------------------|----|-------|

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The unaudited pro forma results presented below include the effects of the GIS acquisition as if it had been consummated as of January 1, 2006. The pro-forma results include the amortization associated with the estimated value of acquired intangible assets and interest expense associated with debt used to fund the acquisition. However, pro forma results do not include any anticipated synergies or other expected benefits of the acquisition. Accordingly, the unaudited pro forma financial information below is not necessarily indicative of either future results of operations or results that might have been achieved had the acquisition been consummated as of January 1, 2006.

|                            | Three Months        |          | Nine Months         |           |
|----------------------------|---------------------|----------|---------------------|-----------|
|                            | Ended September 30, |          | Ended September 30, |           |
|                            | 2007                | 2006     | 2007                | 2006      |
| Revenue                    | \$ 4,302            | \$ 4,130 | \$ 12,737           | \$ 12,336 |
| Net income                 | 254                 | 539      | 757                 | 1,002     |
| Basic earnings per share   | 0.27                | 0.55     | 0.81                | 1.04      |
| Diluted earnings per share | \$ 0.27             | \$ 0.54  | \$ 0.79             | \$ 1.00   |

**Note 4-Restructuring Programs**

Information related to restructuring program activity during the nine months ended September 30, 2007 is outlined below.

| Restructuring Activity                    | Severance and<br>Related<br>Costs | Lease<br>Cancellation<br>and Other<br>Costs | Asset<br>Impairments | Total         |
|-------------------------------------------|-----------------------------------|---------------------------------------------|----------------------|---------------|
| <b>Ending Balance December 31, 2006</b>   | <b>\$ 293</b>                     | <b>\$ 44</b>                                | <b>\$</b>            | <b>\$ 337</b> |
| Restructuring Provision                   | 25                                | 3                                           | 1                    | 29            |
| Reversals of prior accruals               | (34)                              | (2)                                         |                      | (36)          |
| Net current period charges <sup>(1)</sup> | (9)                               | 1                                           | 1                    | (7)           |
| Charges against reserve and currency      | (177)                             | (8)                                         | (1)                  | (186)         |
| <b>Ending Balance September 30, 2007</b>  | <b>\$ 107</b>                     | <b>\$ 37</b>                                | <b>\$</b>            | <b>\$ 144</b> |

<sup>(1)</sup> Represents net amount recognized within the Condensed Consolidated Statements of Income for the period shown.

**Reconciliation to the Condensed Consolidated Statements of Cash Flows**

|                                                | Three Months        |                | Nine Months         |                 |
|------------------------------------------------|---------------------|----------------|---------------------|-----------------|
|                                                | Ended September 30, |                | Ended September 30, |                 |
|                                                | 2007                | 2006           | 2007                | 2006            |
| Charges to reserve, all programs               | \$ (56)             | \$ (46)        | \$ (186)            | \$ (183)        |
| Asset impairments                              |                     | 4              | 1                   | 5               |
| Effects of foreign currency and other non-cash | (5)                 |                | (10)                | (6)             |
| <b>Cash payments for restructurings</b>        | <b>\$ (61)</b>      | <b>\$ (42)</b> | <b>\$ (195)</b>     | <b>\$ (184)</b> |

The following table summarizes the total amount of costs incurred in connection with these restructuring programs by segment:

| Three Months | Nine Months |
|--------------|-------------|
|--------------|-------------|

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|                          | Ended September 30, |               | Ended September 30, |               |
|--------------------------|---------------------|---------------|---------------------|---------------|
|                          | 2007                | 2006          | 2007                | 2006          |
| Production               | \$ (4)              | \$ 52         | \$ (8)              | \$ 55         |
| Office                   |                     | 40            | 2                   | 48            |
| DMO                      | 1                   | 5             | 1                   | 14            |
| Other                    |                     | 13            | (2)                 | 29            |
| <b>Total net charges</b> | <b>\$ (3)</b>       | <b>\$ 110</b> | <b>\$ (7)</b>       | <b>\$ 146</b> |

**Table of Contents****Note 5-Inventories**

The following is a summary of Inventories by major category:

|                          | September 30,   | December 31,    |
|--------------------------|-----------------|-----------------|
|                          | 2007            | 2006            |
| Finished goods           | \$ 1,208        | \$ 967          |
| Work-in-process          | 80              | 67              |
| Raw materials            | 162             | 129             |
| <b>Total Inventories</b> | <b>\$ 1,450</b> | <b>\$ 1,163</b> |

**Note 6-Common Shareholders' Equity**

Common shareholders' equity consisted of:

|                                                     | September 30,   | December 31,    |
|-----------------------------------------------------|-----------------|-----------------|
|                                                     | 2007            | 2006            |
| Common stock                                        | \$ 938          | \$ 956          |
| Additional paid-in-capital                          | 3,437           | 3,710           |
| Treasury stock <sup>(1)</sup>                       | (212)           | (141)           |
| Retained earnings                                   | 4,953           | 4,202           |
| Accumulated other comprehensive loss <sup>(2)</sup> | (1,258)         | (1,647)         |
| <b>Total</b>                                        | <b>\$ 7,858</b> | <b>\$ 7,080</b> |

<sup>(1)</sup> The following is a summary of the purchases of common stock made under our stock repurchase programs as described in our 2006 Annual Report for the period (shares in thousands):

|                                                | Total Authorized Repurchase |               |
|------------------------------------------------|-----------------------------|---------------|
|                                                | Programs of \$2,500         |               |
|                                                | Shares                      | Amount        |
| <b>Treasury stock as of December 31, 2006</b>  | <b>8,363</b>                | <b>\$ 141</b> |
| Purchases                                      | 28,794                      | 501*          |
| Less cancellations                             | (24,818)                    | (430)         |
| <b>Treasury stock as of September 30, 2007</b> | <b>12,339</b>               | <b>\$ 212</b> |

\* Includes associated fees of less than \$1.

Through September 30, 2007, we have repurchased a cumulative total of 129,407 shares at a cost of \$2,003 (including associated fees of \$3) under these stock repurchase programs. In October 2007, 12,339 repurchased shares were cancelled upon the Board

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of Directors approval and were recorded as a reduction to both Common stock of \$12 and Additional paid-in-capital of \$200.

- <sup>(2)</sup> As of September 30, 2007, Accumulated other comprehensive loss is composed of cumulative translation adjustments of (\$87), benefit plans net actuarial losses and prior service credit of (\$1,171) including our share of Fuji Xerox. The Fuji Xerox amount includes a charge of (\$5) for their initial adoption of SFAS 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106 and 132(R) ( FAS 158 ) as of its fiscal year-end of March 31, 2007.

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**Comprehensive income** consists of:

|                                                               | <b>Three Months</b>                 |             | <b>Nine Months</b>                  |             |
|---------------------------------------------------------------|-------------------------------------|-------------|-------------------------------------|-------------|
|                                                               | <b>Ended September 30,<br/>2007</b> | <b>2006</b> | <b>Ended September 30,<br/>2007</b> | <b>2006</b> |
| Net Income                                                    | \$ 254                              | \$ 536      | \$ 753                              | \$ 996      |
| Translation adjustments                                       | 242                                 | 57          | 445                                 | 350         |
| Changes in benefit plan assets and obligations <sup>(1)</sup> | (11)                                |             | (5)                                 |             |
| Minimum pension liability <sup>(2)</sup>                      |                                     |             | (44)                                | 17          |
| Unrealized (losses) gains                                     | (2)                                 | 2           | (2)                                 | 2           |
| Comprehensive income                                          | \$ 483                              | \$ 595      | \$ 1,147                            | \$ 1,365    |

<sup>(1)</sup> 2007 amount includes currency impacts of (\$20) and (\$44) for the three and nine months ended September 30, 2007, respectively.

<sup>(2)</sup> Represents our portion of a minimum pension liability adjustment recorded by Fuji Xerox, prior to their adoption of FAS 158 as of March 31, 2007. Refer to our 2006 Annual Report regarding our fourth quarter 2006 adoption of FAS 158.

**Note 7-Interest Expense and Income**

Interest expense and interest income were as follows:

|                                 | <b>Three Months</b>                 |             | <b>Nine Months</b>                  |             |
|---------------------------------|-------------------------------------|-------------|-------------------------------------|-------------|
|                                 | <b>Ended September 30,<br/>2007</b> | <b>2006</b> | <b>Ended September 30,<br/>2007</b> | <b>2006</b> |
| Interest expense <sup>(1)</sup> | \$ 154                              | \$ 138      | \$ 439                              | \$ 404      |
| Interest income <sup>(2)</sup>  | \$ 216                              | \$ 226      | \$ 657                              | \$ 681      |

<sup>(1)</sup> Includes Equipment financing interest, as well as non-financing interest expense that is included in Other expenses, net in the Condensed Consolidated Statements of Income.

<sup>(2)</sup> Includes Finance income, as well as other interest income that is included in Other expenses, net in the Condensed Consolidated Statements of Income.

**Note 8-Segment Reporting**

Our reportable segments are consistent with how we manage the business and view the markets we serve. Our reportable segments are Production, Office, Developing Markets Operations ( DMO ) and Other. The Production and Office segments are centered around strategic product groups which share common technology, manufacturing and product platforms, as well as classes of customers.

The Production segment includes black-and-white products that operate at speeds over 90 pages per minute ( ppm ) excluding 95 ppm with an embedded controller and color products that operate at speeds over 40 ppm excluding 50 and 60 ppm products with an embedded controller. Products include the Xerox iGen3<sup>®</sup> digital color production press, Xerox Nuvera<sup>®</sup>, DocuTech<sup>®</sup>, DocuPrint<sup>®</sup> and DocuColor<sup>®</sup> families, as well as older technology light-lens products. These products are sold predominantly through direct sales channels in North America and Europe to Fortune 1000, graphic arts, government, education and other public sector customers.

The Office segment includes black-and-white products that operate at speeds up to 90 ppm as well as 95 ppm with an embedded controller and color products up to 40 ppm as well as 50 and 60 ppm products with an embedded controller. Products include the

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suite of CopyCentre®, WorkCentre®, and WorkCentre Pro digital multifunction systems, DocuColor color multifunction products, color laser, solid ink color printers and multifunction devices, monochrome laser desktop printers, digital and light-lens copiers, facsimile products and non-Xerox branded products with similar specifications. These products are sold through direct and indirect sales channels in North America and Europe to global, national and mid-size commercial customers as well as government, education and other public sector customers. Approximately 75% of GIS revenue is included in our Office segment representing those sales and services that align to our Office segment.

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The DMO segment includes our operations in Latin America, Brazil, the Middle East, India, Eurasia, Central and Eastern Europe, and Africa. This segment's sales consist of office and production products including a large proportion of office devices and printers that operate at speeds of 11-40 ppm. Management serves and evaluates these markets on an aggregate geographic basis, rather than on a product basis.

The segment classified as Other includes several units, none of which met the thresholds for separate segment reporting. This group primarily includes Xerox Supplies Business Group (predominantly paper), value-added services, Wide Format Systems, Xerox Technology Enterprises, royalty and licensing revenues, GIS network integration solutions and electronic presentation systems, equity net income and non-allocated Corporate items. Value-added services includes the results of our July 2006 acquisition of Amici LLC (now Xerox Litigation Services). Other segment profit (loss) includes the operating results from these entities, other less significant businesses, our equity income from Fuji Xerox, and certain costs which have not been allocated to the Production, Office and DMO segments, including non-financing interest as well as other items included in Other expenses, net.

Operating segment revenues and profitability for the three months ended September 30, 2007 and 2006 were as follows:

|                        | Production | Office   | DMO    | Other  | Total    |
|------------------------|------------|----------|--------|--------|----------|
| <b>2007</b>            |            |          |        |        |          |
| Total Segment revenues | \$ 1,151   | \$ 2,099 | \$ 535 | \$ 517 | \$ 4,302 |
| Segment profit         | \$ 97      | \$ 225   | \$ 32  | \$ 6   | \$ 360   |
| <b>2006</b>            |            |          |        |        |          |
| Total Segment revenues | \$ 1,088   | \$ 1,849 | \$ 478 | \$ 429 | \$ 3,844 |
| Segment profit         | \$ 73      | \$ 183   | \$ 28  | \$ 15  | \$ 299   |

Operating segment revenues and profitability for the nine months ended September 30, 2007 and 2006 were as follows:

|                        | Production | Office   | DMO      | Other    | Total     |
|------------------------|------------|----------|----------|----------|-----------|
| <b>2007</b>            |            |          |          |          |           |
| Total Segment revenues | \$ 3,389   | \$ 5,975 | \$ 1,524 | \$ 1,458 | \$ 12,346 |
| Segment profit         | \$ 279     | \$ 683   | \$ 85    | \$ 22    | \$ 1,069  |
| <b>2006</b>            |            |          |          |          |           |
| Total Segment revenues | \$ 3,257   | \$ 5,580 | \$ 1,383 | \$ 1,296 | \$ 11,516 |
| Segment profit         | \$ 228     | \$ 556   | \$ 79    | \$ 5     | \$ 868    |

The following is a reconciliation to pre-tax income:

|                                            | Three Months Ended    |                       | Nine Months Ended     |                       |
|--------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|                                            | September 30,<br>2007 | September 30,<br>2006 | September 30,<br>2007 | September 30,<br>2006 |
| <b>Total Segment profit</b>                | <b>\$ 360</b>         | <b>\$ 299</b>         | <b>\$ 1,069</b>       | <b>\$ 868</b>         |
| Reconciling items:                         |                       |                       |                       |                       |
| Restructuring and asset impairment charges | 3                     | (110)                 | 7                     | (146)                 |

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|                                                   |               |              |               |               |
|---------------------------------------------------|---------------|--------------|---------------|---------------|
| Restructuring charges of Fuji Xerox               | (5)           |              | (28)          |               |
| Provision for litigation matters                  |               | (68)         |               | (68)          |
| Miscellaneous expenses                            | (7)           | (1)          | (20)          | (5)           |
| Equity in net income of unconsolidated affiliates | (27)          | (29)         | (60)          | (85)          |
| <b>Pre-tax income</b>                             | <b>\$ 324</b> | <b>\$ 91</b> | <b>\$ 968</b> | <b>\$ 564</b> |

**Table of Contents****Note 9-Investment in Fuji Xerox**

Our equity in net income of our unconsolidated affiliates was as follows:

|                   | <b>Three Months<br/>Ended September 30,</b> |              | <b>Nine Months<br/>Ended September 30,</b> |              |
|-------------------|---------------------------------------------|--------------|--------------------------------------------|--------------|
|                   | <b>2007</b>                                 | <b>2006</b>  | <b>2007</b>                                | <b>2006</b>  |
| Fuji Xerox        | \$ 25                                       | \$ 27        | \$ 55                                      | \$ 80        |
| Other investments | 2                                           | 2            | 5                                          | 5            |
| <b>Total</b>      | <b>\$ 27</b>                                | <b>\$ 29</b> | <b>\$ 60</b>                               | <b>\$ 85</b> |

Condensed financial data of Fuji Xerox was as follows:

|                              | <b>Three Months<br/>Ended September 30,</b> |               | <b>Nine Months<br/>Ended September 30,</b> |               |
|------------------------------|---------------------------------------------|---------------|--------------------------------------------|---------------|
|                              | <b>2007</b>                                 | <b>2006</b>   | <b>2007</b>                                | <b>2006</b>   |
| <b>Summary of Operations</b> |                                             |               |                                            |               |
| Revenues                     | \$ 2,512                                    | \$ 2,493      | \$ 7,515                                   | \$ 7,458      |
| Costs and Expenses           | 2,334                                       | 2,320         | 7,104                                      | 6,909         |
| Income before income taxes   | 178                                         | 173           | 411                                        | 549           |
| Income taxes                 | 70                                          | 58            | 159                                        | 204           |
| Minorities' interests        | 1                                           | 2             | 4                                          | 4             |
| <b>Net income</b>            | <b>\$ 107</b>                               | <b>\$ 113</b> | <b>\$ 248</b>                              | <b>\$ 341</b> |

Equity in net income of Fuji Xerox is affected by certain adjustments to reflect the deferral of profit associated with intercompany sales. These adjustments may result in recorded equity income that is different from that implied by our 25% ownership interest. Equity income for the nine months ended September 30, 2007 includes after-tax restructuring charges of \$28 primarily reflecting employee related costs as part of Fuji Xerox's continued cost-reduction actions to improve its competitive position.

**Note 10-Debt**

On April 30, 2007, we amended and restated our \$1.25 billion unsecured revolving credit facility that was originally entered into in April 2006 (the "2006 Credit Facility"). The amended and restated facility (the "2007 Credit Facility") increased the maximum amount available for borrowing to \$2 billion and includes a \$300 letter of credit subfacility. The 2007 Credit Facility includes provisions that would allow us to increase the overall size of the facility to an aggregate amount not to exceed \$2.5 billion. The 2007 Credit Facility matures on April 30, 2012, although we have the right to request a one year extension on each of the first and second anniversaries of the facility.

In May 2007, we issued \$1.1 billion of Senior Notes due 2012 (the "2012 Senior Notes") at 99.613 percent of par, resulting in net proceeds of \$1,088. The 2012 Senior Notes accrue interest at the rate of 5.50% per annum, payable semiannually, and as a result of the discount, have a weighted average effective interest rate of 5.59%. In conjunction with the issuance of the 2012 Senior Notes, debt issuance costs of \$7 were deferred. The 2012 Senior Notes are subordinated to our secured indebtedness and rank equally with our other existing senior unsecured indebtedness. Refer to Note 3-Acquisition of GIS for more details on the funding of the GIS acquisition.

In July and August 2007, we issued \$300 and \$100, respectively, zero coupon bonds in private placement transactions. The bonds mature in 2022 and the final amounts due at maturity are \$706 and \$233, respectively. The bonds are puttable annually at the option of the bond holder after two years.



**Table of Contents****Note 11-Employee Benefit Plans**

The components of Net periodic benefit cost and other amounts recognized in Other comprehensive income were as follows:

|                                                                                                           | Three Months                               |              |                   |              | Nine Months                                |               |                   |              |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------------|--------------|-------------------|--------------|--------------------------------------------|---------------|-------------------|--------------|
|                                                                                                           | Ended September 30,<br>Pension<br>Benefits |              | Retiree<br>Health |              | Ended September 30,<br>Pension<br>Benefits |               | Retiree<br>Health |              |
|                                                                                                           | 2007                                       | 2006         | 2007              | 2006         | 2007                                       | 2006          | 2007              | 2006         |
| <b>Net periodic benefit cost:</b>                                                                         |                                            |              |                   |              |                                            |               |                   |              |
| Service cost                                                                                              | \$ 61                                      | \$ 58        | \$ 4              | \$ 4         | \$ 181                                     | \$ 184        | \$ 13             | \$ 15        |
| Interest cost                                                                                             | 132                                        | 128          | 22                | 25           | 389                                        | 379           | 65                | 72           |
| Expected return on plan assets                                                                            | (153)                                      | (146)        |                   |              | (453)                                      | (427)         |                   |              |
| Recognized net actuarial loss                                                                             | 19                                         | 26           | 2                 | 3            | 56                                         | 76            | 7                 | 16           |
| Amortization of prior service credit                                                                      | (6)                                        | (6)          | (3)               | (7)          | (16)                                       | (12)          | (9)               | (11)         |
| Recognized settlement loss                                                                                | 4                                          | 31           |                   |              | 16                                         | 64            |                   |              |
| <b>Net periodic benefit cost</b>                                                                          | <b>\$ 57</b>                               | <b>\$ 91</b> | <b>\$ 25</b>      | <b>\$ 25</b> | <b>\$ 173</b>                              | <b>\$ 264</b> | <b>\$ 76</b>      | <b>\$ 92</b> |
| <b>Other changes in plan assets and benefit obligations<br/>recognized in Other comprehensive income:</b> |                                            |              |                   |              |                                            |               |                   |              |
| Amortization of net prior service credit                                                                  | 6                                          |              | 3                 |              | 16                                         |               | 9                 |              |
| Net actuarial losses                                                                                      | (23)                                       |              | (2)               |              | (72)                                       |               | (7)               |              |
| <b>Total recognized in Other comprehensive income<sup>(1)</sup></b>                                       | <b>(17)</b>                                |              | <b>1</b>          |              | <b>(56)</b>                                |               | <b>2</b>          |              |
| <b>Total recognized in Net periodic benefit cost and Other<br/>comprehensive income</b>                   | <b>\$ 40</b>                               |              | <b>\$ 26</b>      |              | <b>\$ 117</b>                              |               | <b>\$ 78</b>      |              |

<sup>(1)</sup> Amount represents the pre-tax effect included within Other comprehensive income. The net of tax amount and the effect of translation adjustments are included within the table in Note 6.

As of September 30, 2007 contributions of \$252 and \$73 were made to our pension plans in 2007 and our other post-retirement benefit plans, respectively. Currently we anticipate contributing an additional \$41 to our pension plans and \$30 to our other post-retirement benefit plans in 2007 for a total of \$293 for pension plans and \$103 for other post-retirement benefit plans. We disclosed in our 2006 Annual Report that we expected to contribute approximately \$130 to our worldwide pension plans and approximately \$100 to our other post-retirement benefit plans in 2007. The increase in expected 2007 defined benefit pension plan contributions is primarily due to our election to contribute \$158 to our U.S. plans in September 2007 following a review of the 2007 actuarial valuation results. The \$158 contribution to the U.S. plans was made for the purpose of making those plans 100% funded on an estimated current liability basis under ERISA funding rules using a corporate bond rate.

**Table of Contents****Note 12-Earnings per Share**

The following table sets forth the computation of basic and diluted earnings per share of common stock (shares in thousands):

|                                                                                    | <b>Three Months</b>        |                | <b>Nine Months</b>         |                |
|------------------------------------------------------------------------------------|----------------------------|----------------|----------------------------|----------------|
|                                                                                    | <b>Ended September 30,</b> | <b>2006</b>    | <b>Ended September 30,</b> | <b>2006</b>    |
|                                                                                    | <b>2007</b>                |                | <b>2007</b>                |                |
| <b>Basic Earnings per Share:</b>                                                   |                            |                |                            |                |
| Net Income                                                                         | \$ 254                     | \$ 536         | \$ 753                     | \$ 996         |
| Accrued dividends on Series C Mandatory Convertible Preferred Stock <sup>(1)</sup> |                            |                |                            | (29)           |
| Adjusted net income available to common shareholders                               | \$ 254                     | \$ 536         | \$ 753                     | \$ 967         |
| Weighted Average Common Shares Outstanding                                         | 932,217                    | 974,737        | 938,729                    | 938,690        |
| <b>Basic Earnings per Share</b>                                                    | <b>\$ 0.27</b>             | <b>\$ 0.55</b> | <b>\$ 0.80</b>             | <b>\$ 1.03</b> |
| <b>Diluted Earnings per Share:</b>                                                 |                            |                |                            |                |
| Net Income                                                                         | \$ 254                     | \$ 536         | \$ 753                     | \$ 996         |
| Interest on Convertible Securities, net                                            |                            |                | 1                          | 1              |
| Adjusted net income available to common shareholders                               | \$ 254                     | \$ 536         | \$ 754                     | \$ 997         |
| Weighted Average Common Shares Outstanding                                         | 932,217                    | 974,737        | 938,729                    | 938,690        |
| Common shares issuable with respect to:                                            |                            |                |                            |                |
| Stock options                                                                      | 8,265                      | 8,585          | 9,005                      | 8,499          |
| Restricted stock and performance shares                                            | 9,071                      | 4,115          | 6,889                      | 3,499          |
| Series C Mandatory Convertible Preferred Stock <sup>(1)</sup>                      |                            |                |                            | 49,865         |
| Convertible securities                                                             | 1,992                      | 1,992          | 1,992                      | 1,992          |
| Adjusted Weighted Average Common Shares                                            |                            |                |                            |                |
| Outstanding                                                                        | 951,545                    | 989,429        | 956,615                    | 1,002,545      |
| <b>Diluted Earnings per Share</b>                                                  | <b>\$ 0.27</b>             | <b>\$ 0.54</b> | <b>\$ 0.79</b>             | <b>\$ 0.99</b> |

<sup>(1)</sup> Series C Mandatory Convertible Preferred Stock were converted to common shares in July 2006.

**Note 13-Contingencies**

*Indemnification of Officers and Directors:* Our corporate by-laws require that, except to the extent expressly prohibited by law, we must indemnify Xerox Corporation's officers and directors against judgments, fines, penalties and amounts paid in settlement, including legal fees and all appeals, incurred in connection with civil or criminal action or proceedings, as it relates to their services to Xerox Corporation and our subsidiaries. Although the by-laws provide no limit on the amount of indemnification, we may have recourse against our insurance carriers for certain payments made by us. However, certain indemnification payments may not be covered under our directors' and officers' insurance coverage. In addition, we indemnify certain fiduciaries of our employee benefit plans for liabilities incurred in their service as fiduciary whether or not they are officers of the Company.

**Other contingencies**

*Brazil Tax and Labor Contingencies:* Our Brazilian operations are involved in various litigation matters and have received, or been the subject of, numerous governmental assessments related to indirect and other taxes as well as disputes associated with former employees and contract labor. The tax matters, which comprise a significant portion of the total contingencies, principally relate to claims for taxes on the internal transfer of inventory, municipal service taxes on rentals and gross revenue taxes. We are disputing these tax matters and intend to vigorously defend our position. Based on the opinion of legal counsel, we do not believe that the ultimate resolution of these matters will materially impact our results of operations, financial position or cash flows. The labor matters principally relate to claims made by former employees and contract labor for the equivalent payment of all social security and other related labor benefits, as well as consequential tax claims, as if they were regular employees. As of September 30, 2007, the total amounts related to the unreserved portion of the tax and labor contingencies, inclusive of any related interest, amounted to approximately \$1,115, with the change from December 31, 2006 balance of \$960 primarily related to indexation, interest and currency.

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In connection with the above proceedings, customary local regulations may require us to make escrow cash deposits or post other security of up to half of the total amount in dispute. As of September 30, 2007, we had \$192 of escrow cash deposits for matters we are disputing and there are liens on certain Brazilian assets with a net book value of \$61 and additional letters of credit of approximately \$71. Generally, any escrowed amounts would be refundable and any liens would be removed to the extent the matters are resolved in our favor. We routinely assess all these matters as to probability of ultimately incurring a liability against our Brazilian operations and record our best estimate of the ultimate loss in situations where we assess the likelihood of an ultimate loss as probable of occurring.

## **Legal Matters**

As more fully discussed below, we are involved in a variety of claims, lawsuits, investigations and proceedings concerning securities law, intellectual property law, environmental law, employment law and the Employee Retirement Income Security Act ( ERISA ). We determine whether an estimated loss from a contingency should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. We assess our potential liability by analyzing our litigation and regulatory matters using available information. We develop our views on estimated losses in consultation with outside counsel handling our defense in these matters, which involves an analysis of potential results, assuming a combination of litigation and settlement strategies. Should developments in any of these matters cause a change in our determination as to an unfavorable outcome and result in the need to recognize a material accrual, or should any of these matters result in a final adverse judgment or be settled for significant amounts, they could have a material adverse effect on our results of operations, cash flows and financial position in the period or periods in which such change in determination, judgment or settlement occurs.

### **Litigation Against the Company:**

*In re Xerox Corporation Securities Litigation:* A consolidated securities law action (consisting of 17 cases) is pending in the United States District Court for the District of Connecticut. Defendants are the Company, Barry Romeril, Paul Allaire and G. Richard Thoman. The consolidated action purports to be a class action on behalf of the named plaintiffs and all other purchasers of common stock of the Company during the period between October 22, 1998 through October 7, 1999 ( Class Period ). The amended consolidated complaint in the action alleges that in violation of Section 10(b) and/or 20(a) of the Securities Exchange Act of 1934, as amended ( 1934 Act ), and SEC Rule 10b-5 thereunder, each of the defendants is liable as a participant in a fraudulent scheme and course of business that operated as a fraud or deceit on purchasers of the Company's common stock during the Class Period by disseminating materially false and misleading statements and/or concealing material facts relating to the defendants' alleged failure to disclose the material negative impact that the April 1998 restructuring had on the Company's operations and revenues. The amended complaint further alleges that the alleged scheme: (i) deceived the investing public regarding the economic capabilities, sales proficiencies, growth, operations and the intrinsic value of the Company's common stock; (ii) allowed several corporate insiders, such as the named individual defendants, to sell shares of privately held common stock of the Company while in possession of materially adverse, non-public information; and (iii) caused the individual plaintiffs and the other members of the purported class to purchase common stock of the Company at inflated prices. The amended consolidated complaint seeks unspecified compensatory damages in favor of the plaintiffs and the other members of the purported class against all defendants, jointly and severally, for all damages sustained as a result of defendants' alleged wrongdoing, including interest thereon, together with reasonable costs and expenses incurred in the action, including counsel fees and expert fees. On September 28, 2001, the Court denied the defendants' motion for dismissal of the complaint. On November 5, 2001, the defendants answered the complaint. On or about January 7, 2003, the plaintiffs filed a motion for class certification. Xerox and the individual defendants filed their opposition to that motion on June 28, 2005. On or about November 8, 2004, the International Brotherhood of Electrical Workers Welfare Fund of Local Union No. 164 ( IBEW ) filed a motion to intervene as a named plaintiff and class representative. Separately, on June 8, 2005, IBEW and Robert W. Roten ( Roten ) moved to substitute as lead plaintiffs and proposed class representatives. On May 12, 2006, the Court denied, without prejudice to refiling, plaintiffs' motion for class certification, IBEW's motion to intervene and serve as named plaintiff and class representative, and IBEW and Roten's joint motion to substitute as lead plaintiffs and proposed class representatives. The Court also ordered the parties to submit to it a notice to certain putative class members to inform them of the circumstances surrounding the withdrawal of several lead plaintiffs, and to advise them of the opportunity to express their desire to serve as a representative of the putative class. On July 25, 2006, the Court so-ordered a form of notice, and plaintiffs thereafter distributed the notice. Thereafter, Roten, Robert Agius ( Agius ) and Georgia Stanley ( Stanley ) filed applications to be considered lead plaintiff. On November 13, 2006, IBEW, Roten, Agius and Stanley filed a motion for appointment as additional lead plaintiffs. Defendants filed their

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response on November 28, 2006. On February 2, 2007, the Court granted the motion of IBEW, Roten, Agius and Stanley and appointed them as additional lead plaintiffs. On February 15, 2007, lead plaintiffs IBEW, Roten, Agius, Stanley and Thomas Dalberth filed their renewed motion for class certification. On July 18, 2007, the Court entered an order denying plaintiffs' renewed motion for class certification, without prejudice to renewal after the Court holds a pre-filing conference to identify factual disputes the Court will be required to resolve in ruling on the motion. The parties are currently engaged in discovery. The individual defendants and we deny any wrongdoing and are vigorously defending the action. Based on the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Carlson v. Xerox Corporation, et al.*: A consolidated securities law action (consisting of 21 cases) is pending in the United States District Court for the District of Connecticut against the Company, KPMG and Paul A. Allaire, G. Richard Thoman, Anne M. Mulcahy, Barry D. Romeril, Gregory Tayler and Philip Fishbach. On September 11, 2002, the Court entered an endorsement order granting plaintiffs' motion to file a third consolidated amended complaint. The defendants' motion to dismiss the second consolidated amended complaint was denied, as moot. According to the third consolidated amended complaint, plaintiffs purport to bring this case as a class action on behalf of an expanded class consisting of all persons and/or entities who purchased Xerox common stock and/or bonds during the period between February 17, 1998 through June 28, 2002 and who were purportedly damaged thereby ( "Class" ). The third consolidated amended complaint sets forth two claims: one alleging that each of the Company, KPMG, and the individual defendants violated Section 10(b) of the 1934 Act and SEC Rule 10b-5 thereunder; the other alleging that the individual defendants are also allegedly liable as "controlling persons" of the Company pursuant to Section 20(a) of the 1934 Act. Plaintiffs claim that the defendants participated in a fraudulent scheme that operated as a fraud and deceit on purchasers of the Company's common stock and bonds by disseminating materially false and misleading statements and/or concealing material adverse facts relating to various of the Company's accounting and reporting practices and financial condition. The plaintiffs further allege that this scheme deceived the investing public regarding the true state of the Company's financial condition and caused the plaintiffs and other members of the alleged Class to purchase the Company's common stock and bonds at artificially inflated prices, and prompted a SEC investigation that led to the April 11, 2002 settlement which, among other things, required the Company to pay a \$10 penalty and restate its financials for the years 1997-2000 (including restatement of financials previously corrected in an earlier restatement which plaintiffs contend was improper). The third consolidated amended complaint seeks unspecified compensatory damages in favor of the plaintiffs and the other Class members against all defendants, jointly and severally, including interest thereon, together with reasonable costs and expenses, including counsel fees and expert fees. On December 2, 2002, the Company and the individual defendants filed a motion to dismiss the complaint. On July 13, 2005, the Court denied the motion. On October 31, 2005, the defendants answered the complaint. On January 19, 2006, plaintiffs filed a motion for class certification. On July 18, 2007, the Court entered an order denying plaintiffs' motion for class certification, without prejudice to renewal after the Court holds a pre-filing conference to identify factual disputes the Court will be required to resolve in ruling on the motion. Plaintiffs have filed notices of withdrawal of proposed class representatives Sol Sachs, Leonard Nelson and Fernan Cepero. The Court has approved plaintiffs' notice of withdrawal of proposed class representative Fernan Cepero. The parties are engaged in discovery. The individual defendants and we deny any wrongdoing and are vigorously defending the action. Based on the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Florida State Board of Administration, et al. v. Xerox Corporation, et al.*: A securities law action brought by four institutional investors, namely the Florida State Board of Administration, the Teachers' Retirement System of Louisiana, Franklin Mutual Advisers and PPM America, Inc., is pending in the United States District Court for the District of Connecticut against the Company, Paul Allaire, G. Richard Thoman, Barry Romeril, Anne Mulcahy, Philip Fishbach, Gregory Tayler and KPMG. The plaintiffs bring this action individually on their own behalves. In an amended complaint filed on October 3, 2002, one or more of the plaintiffs allege that each of the Company, the individual defendants and KPMG violated Sections 10(b) and 18 of the 1934 Act, SEC Rule 10b-5 thereunder, the Florida Securities Investors Protection Act, Fl. Stat. ss. 517.301, and the Louisiana Securities Act, R.S. 51:712(A). The plaintiffs further claim that the individual defendants are each liable as "controlling persons" of the Company pursuant to Section 20 of the 1934 Act and that each of the defendants is liable for common law fraud and negligent misrepresentation. The complaint generally alleges that the defendants participated in a scheme and course of conduct that deceived the investing public by disseminating materially false and misleading statements and/or concealing material adverse facts relating to the Company's financial condition and accounting and reporting practices. The plaintiffs contend that in relying on false and misleading statements allegedly made by the defendants, at various times from 1997 through 2000 they bought shares of the Company's common stock at artificially inflated prices. As a result, they allegedly suffered aggregated cash losses in excess of \$200. The

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plaintiffs further contend that the alleged fraudulent scheme prompted a SEC investigation that led to the April 11, 2002 settlement which, among other things, required the Company to pay a \$10 penalty and restate its financials for the years 1997-2000 including restatement of financials previously corrected in an earlier restatement which plaintiffs contend was false and misleading. The plaintiffs seek, among other things, unspecified compensatory damages against the Company, the individual defendants and KPMG, jointly and severally, including prejudgment interest thereon, together with the costs and disbursements of the action, including their actual attorneys' and experts' fees. On December 2, 2002, the Company and the individual defendants filed a motion to dismiss all claims in the complaint that are in common with the claims in the Carlson action. On July 13, 2005, the Court denied the motion. On December 9, 2005, the defendants moved to dismiss claims based on issues uniquely related to plaintiffs. On September 28, 2007, the Court entered an order proposed by the parties to resolve motions to dismiss, pursuant to which plaintiffs voluntarily dismissed certain claims, the Xerox defendants withdrew as moot their partial motion to dismiss the amended complaint and KPMG withdrew without prejudice its motion to dismiss the amended complaint. Defendants' answer with respect to claims unique to this case is due on November 9, 2007. The parties are engaged in discovery. The individual defendants and we deny any wrongdoing and are vigorously defending the action. Based on the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*In Re Xerox Corp. ERISA Litigation:* On July 1, 2002, a class action complaint captioned Patti v. Xerox Corp. et al. was filed in the United States District Court for the District of Connecticut (Hartford) alleging violations of the ERISA. Three additional class actions (Hopkins, Uebele and Saba) were subsequently filed in the same court making substantially similar claims. On October 16, 2002, the four actions were consolidated as In Re Xerox Corporation ERISA Litigation. On November 15, 2002, a consolidated amended complaint was filed. A fifth class action (Wright) was filed in the District of Columbia. It has been transferred to Connecticut and consolidated with the other actions. The purported class includes all persons who invested or maintained investments in the Xerox Stock Fund in the Xerox 401(k) Plans (either salaried or union) during the proposed class period, May 12, 1997 through November 15, 2002, and allegedly exceeds 50,000 persons. The defendants include Xerox Corporation and the following individuals or groups of individuals during the proposed class period: the Plan Administrator, the Board of Directors, the Fiduciary Investment Review Committee, the Joint Administrative Board, the Finance Committee of the Board of Directors, and the Treasurer. The complaint claims that all the foregoing defendants were fiduciaries of the Plan under ERISA and, as such, were obligated to protect the Plan's assets and act in the interest of Plan participants. The complaint alleges that the defendants failed to do so and thereby breached their fiduciary duties. Specifically, plaintiffs claim that the defendants failed to provide accurate and complete material information to participants concerning Xerox stock, including accounting practices which allegedly artificially inflated the value of the stock, and misled participants regarding the soundness of the stock and the prudence of investing their retirement assets in Xerox stock. Plaintiffs also claim that defendants failed to invest Plan assets prudently, to monitor the other fiduciaries and to disregard Plan directives they knew or should have known were imprudent, and failed to avoid conflicts of interest. The complaint does not specify the amount of damages sought. However, it asks that the losses to the Plans be restored, which it describes as millions of dollars. It also seeks other legal and equitable relief, as appropriate, to remedy the alleged breaches of fiduciary duty, as well as interest, costs and attorneys' fees. Defendants filed a motion to dismiss the complaint for failure to state claim. The plaintiffs subsequently filed a motion for class certification and a motion to commence discovery. Defendants opposed both motions, contending that both are premature before there is a decision on their motion to dismiss. On March 31, 2006, the Court granted defendants' motion to postpone consideration of class certification pending disposition of defendants' motion to dismiss, and granted plaintiffs' motion to commence formal discovery. On April 17, 2007, the Court ruled on the motion to dismiss, granting it in part and denying it in part, and giving the plaintiffs an opportunity to replead. In essence, the Court stated that the class period does not extend past the date on which the complaint was filed, November 15, 2002. The Court also required the plaintiffs to plead with greater specificity with regard to which defendants are alleged to have breached which duties, and granted the motion with respect to the duty of loyalty count, agreeing with defendants that ERISA does not require fiduciaries to avoid conflicts of interest but rather sets a loyalty standard to which fiduciaries must adhere when faced with a conflict of interest. However, the Court did give the plaintiffs leave to replead the duty of loyalty count. Further, the Court granted the motion as to plaintiffs' prayer for relief seeking to enjoin the defendants from violating ERISA, holding that an injunction must be more specific than a simple command that the defendants obey the law. The Court denied the motion as to the prudence count and the monitoring count, ruling that further fact development is needed as to those counts, and, on the disclosure count, determined that plaintiffs have set forth a claim, rejecting defendants' assertion that SEC filings made by the Company in its corporate capacity and required by the federal securities laws cannot be the basis of a fiduciary breach under ERISA even if subsequently included in disclosures made directly to plan participants. Finally, the Court held that the plaintiffs are not precluded from pursuing their claims under section 502(a)(2) merely because any recovery

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will not be shared by all participants in the plan but rather by a sub-class of participants who had invested in Xerox stock during the class period. Also on April 17, 2007, the Court denied plaintiffs' motion to certify a class and said that subject needs to be addressed in a scheduling conference that the Court will convene in the future. The plaintiffs subsequently filed a Second Consolidated Amended Complaint, alleging that some or all defendants breached their ERISA fiduciary duties during 1997-2002 by (1) maintaining the Xerox Stock Fund as an investment option under the Plan; (2) failing to monitor the conduct of Plan fiduciaries; and (3) misleading Plan participants about Xerox stock as an investment option under the Plans. On July 18, 2007, Defendants answered the new complaint and also filed a partial motion to dismiss. On August 9, 2007, the plaintiffs filed their motion for class certification and on August 31, 2007 filed their opposition to defendants' partial motion to dismiss. Discovery is ongoing. The Company and the other defendants deny any wrongdoing and will continue to vigorously defend the action. At this stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Digwamaje et al. v. IBM et al.*: A purported class action was filed in the United States District Court for the Southern District of New York on September 27, 2002. Service of the First Amended Complaint on the Company was deemed effective as of December 6, 2002. On March 19, 2003, Plaintiffs filed a Second Amended Complaint that eliminated a number of corporate defendants but was otherwise identical in all material respects to the First Amended Complaint. The defendants include Xerox and a number of other corporate defendants who are accused of providing material assistance to the apartheid government in South Africa from 1948 to 1994, by engaging in commerce in South Africa and with the South African government and by employing forced labor, thereby violating both international and common law. Specifically, plaintiffs claim violations of the Alien Tort Claims Act, the Torture Victims Protection Act and RICO. They also assert human rights violations and crimes against humanity. Plaintiffs seek compensatory damages in excess of \$200 billion and punitive damages in excess of \$200 billion. The foregoing damages are being sought from all defendants, jointly and severally. Xerox filed a motion to dismiss the Second Amended Complaint. Oral argument of the motion was heard on November 6, 2003. By Memorandum Opinion and Order filed November 29, 2004, the Court granted the motion to dismiss. A clerk's judgment of dismissal was filed on November 30, 2004. On December 27, 2004, the Company received a notice of appeal dated December 24, 2004. On February 16, 2005, the parties filed a stipulation withdrawing the December 24, 2004 appeal on the ground that the November 30, 2004 judgment of dismissal was not appealable. On March 28, 2005, Plaintiffs submitted a letter requesting permission to file a motion for leave to file an amended and consolidated complaint. By Summary Order filed April 6, 2005, the Court denied the request. In a second Summary Order filed the same day, the Court amended its November 29, 2004, Opinion and Order, which dismissed the action, so as to render the Opinion and Order appealable and plaintiffs filed a new appeal on May 3, 2005. On August 19, 2005, plaintiffs-appellants filed their brief in the Second Circuit Court of Appeals. On October 4, 2005, defendants-appellees filed their brief in the Second Circuit Court of Appeals. Oral argument in the Second Circuit Court of Appeals was held on January 24, 2006. On October 12, 2007, the United States Court of Appeals affirmed the dismissal of the claims asserted under the Torture Victim Protection Act, vacated the dismissal of the claims asserted under the Alien Tort Claims Act and remanded those claims to the district court for further proceedings. Xerox denies any wrongdoing and is vigorously defending the action. Based upon the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Arbitration between MPI Technologies, Inc. and Xerox Canada Ltd. and Xerox Corporation*: In an arbitration proceeding the hearing of which commenced on January 18, 2005, MPI Technologies, Inc. and MPI Tech S.A. (collectively MPI) sought damages from Xerox Corporation and Xerox Canada Ltd. (XCL) for royalties owed under a license agreement made as of March 15, 1994 between MPI and XCL (the Agreement) and breach of fiduciary duty, breach of confidence, equitable royalties and punitive damages and disgorgement of profits and injunctive relief with respect to a claim of copyright infringement. On September 9, 2005, the arbitration panel rendered its decision, holding in part that the Agreement had been assigned to Xerox and that no punitive damages should be granted, and awarded MPI approximately \$89, plus interest thereon. On December 12, 2005, the arbitration panel rendered its decision on the applicable rate of pre-judgment interest resulting in an award of \$13 for pre- and post-judgment interest. In June 2006, Xerox's application for judicial review of the award, seeking to have the award set aside in its entirety, was heard by the Ontario Superior Court in Toronto. The Ontario Superior Court issued a decision on November 30, 2006 dismissing Xerox's appeal. In December 2006, Xerox released all monies and software it had placed in escrow prior to its application for review in satisfaction of the arbitration panel's final award. On January 30, 2007, Xerox and XCL served an arbitration claim against MPI seeking a declaratory award concerning the preclusive effect of the remedy awarded by the prior arbitration panel. On March 27, 2007, MPI delivered to Xerox a statement of defense and counterclaim in response to Xerox's arbitration claim. MPI claims entitlement to an unspecified amount of damages for royalties. In addition, MPI claims damages of \$50 for alleged misuse of its licensed software by Xerox after December 2006. MPI also

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claims entitlement to unspecified amounts of pre and post-judgment interest and its costs of the arbitration. Xerox delivered a reply and answer to MPI's defense and counterclaim on May 29, 2007 and MPI delivered a Reply to that pleading on July 5, 2007. Based on the stage of the proceeding, it is not possible to estimate the amount of any material loss or range of material loss that might result from any adverse resolution of any of the claims advanced in such counterclaim.

*National Union Fire Insurance Company v. Xerox Corporation, et al.*: On October 24, 2003, a declaratory judgment action was filed in the Supreme Court of the State of New York, County of New York against the Company and several current and former officers and/or members of the Board of Directors. Plaintiff claims that it issued an Excess Directors & Officers Liability and Corporate Reimbursement Policy to the Company in reliance on information from the Company that allegedly misrepresented the Company's financial condition and outlook. The policy at issue provides for \$25 of coverage as a component of the company reimbursement portion of an insurance program that provides for up to \$135 coverage (after deductibles and coinsurance and subject to other policy limitations and requirements) over a three-year period. However, \$10 of the entire amount may be unavailable due to the liquidation of one of the other insurers. Plaintiff seeks judgment (i) that it is entitled to rescind the policy as void from the outset; (ii) in the alternative, limiting coverage under the policy and awarding plaintiff damages in an unspecified amount representing that portion of any required payment under the policy that is attributable to the Company's and the individual defendants' own misconduct; and (iii) for the costs and disbursement of the action and such other relief as the court deems just and proper. On December 19, 2003, the Company and individual defendants moved to dismiss the complaint. On November 10, 2004, the Court issued an opinion partially granting and partially denying the motions. Among other things, the Court granted the motions to dismiss all of the claims for rescission and denied plaintiff's request to replead. The Court denied the Company's and some of the individual defendants' motions to dismiss certain claims that seek to limit coverage based on particular provisions in the policy and that at least in part related to settlement with the SEC. Plaintiff filed notices of appeal on January 10, 2005 and February 11, 2005. By order entered on January 3, 2006, the Appellate Division affirmed the portions of the Court's November 10, 2004 decision which dismissed several of plaintiff's claims and denied leave to replead. On February 2, 2006, plaintiff moved for reargument or for leave to appeal to the Court of Appeals. On May 30, 2006, the Appellate Division denied plaintiff's motion. Separately, on February 22, 2005, the defendants filed a motion seeking dismissal of any remaining claims in light of Xerox's representation that it will not seek coverage from plaintiff for settlement payments to the SEC. By order dated July 12, 2005, the Court denied the motion. On August 23, 2005, defendants moved for leave to reargue the February 22 motion and separately moved for leave to renew the December 19, 2003 motions. On April 10, 2006, the Court issued an order granting those motions, dismissing one cause of action and partially dismissing the two other causes of action that were the subject of those motions. Subsequently, at a status conference on May 4, 2006, the parties appeared before the Court and discussed inconsistencies between the Court's April 10, 2006 order and its November 10, 2004 decision. As a result, on May 5, 2006 the Court executed an order, which was later rendered on July 27, 2006, withdrawing the April 10, 2006 order and substituting a new order which clarified and confirmed the dismissal of all claims asserted in the original complaint. On August 31, 2006, plaintiff filed a notice of appeal (to the Appellate Division) of the May 5, 2006 order and subsequently filed a withdrawal of such notice of appeal, without prejudice, dated May 11, 2007. On September 5, 2006, plaintiff served a motion to the Court of Appeals seeking leave to appeal directly to that court from the May 5, 2006 order, and seeking review of the Appellate Division's January 3, 2006 order. On November 20, 2006, the Court of Appeals denied plaintiff's motion. Plaintiff had earlier filed an amended complaint on February 27, 2006, naming all defendants named in the original complaint and adding four causes of action against Xerox only, as well as a demand for unspecified monetary relief. On May 11, 2006, Xerox served its motion to dismiss the amended complaint and for sanctions. On August 2, 2006, the Court granted Xerox's motion to dismiss and for sanctions. All claims asserted by National Union now have been dismissed. In accordance with the Court's instructions during the August 2, 2006 oral argument, Xerox submitted an affidavit, sworn to on August 16, 2006, specifying the precise amount of fees and sanctions requested by Xerox. On September 11, 2006, National Union submitted an opposition to Xerox's specific request for fees and sanctions and requested a hearing before the Court. The Court has not scheduled a hearing on the fees issues, nor has it issued a decision.

*Warren, et al. v. Xerox Corporation*: On March 11, 2004, the United States District Court for the Eastern District of New York entered an order certifying a nationwide class of all black salespersons employed by Xerox from February 1, 1997 to the present under Title VII of the Civil Rights Act of 1964, as amended, and the Civil Rights Act of 1871. The suit was commenced on May 9, 2001 by six black sales representatives. The plaintiffs allege that Xerox has engaged in a pattern or practice of race discrimination against them and other black sales representatives by assigning them to less desirable sales territories, denying them promotional opportunities, and paying them less than their white counterparts. Although the complaint does not specify the amount of damages sought, plaintiffs do seek, on behalf of themselves and the classes they seek to represent, front and back pay,

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compensatory and punitive damages, and attorneys' fees. We deny any wrongdoing. Fact discovery has concluded and expert reports have been exchanged. Following three days of mediation with a private mediator, a tentative settlement agreement was reached, the terms of which are not material to Xerox. On March 16, 2007, the parties submitted the settlement agreement to the Court for preliminary approval. At a status conference held on June 6, 2007, the judge indicated that he would not approve the current version of the settlement agreement. He is concerned that the named plaintiffs may be receiving a disproportionate amount of damages as compared to the other class members. He has directed the parties to revise this aspect of the agreement and bring it back to him. If preliminary approval is obtained, the agreement will then be subject to a fairness hearing at which any objections to the agreement shall be heard. If the Court still finds the agreement to be acceptable, it will give its final approval and administration of the settlement shall commence.

### Other Matters:

It is our policy to promptly and carefully investigate, often with the assistance of outside advisers, allegations of impropriety that may come to our attention. If the allegations are substantiated, appropriate prompt remedial action is taken. When and where appropriate, we report such matters to the U.S. Department of Justice and to the SEC, and/or make public disclosure.

*India:* In recent years we have become aware of a number of matters at our Indian subsidiary, Xerox India Ltd. (formerly Xerox Modicorp Ltd.), that occurred over a period of several years, much of which occurred before we obtained majority ownership of these operations in mid 1999. These matters include misappropriations of funds and payments to other companies that may have been inaccurately recorded on the subsidiary's books and certain improper payments in connection with sales to government customers. These transactions were not material to the Company's financial statements. We have reported these transactions to the Indian authorities, the U.S. Department of Justice and to the SEC. The private Indian investigator engaged by the Indian Ministry of Company Affairs has completed an investigation of these matters. In February 2005, the Indian Ministry of Company Affairs provided our Indian subsidiary with the investigator's report which addresses the previously disclosed misappropriation of funds and improper payments and requested comments. The report included allegations that Xerox India Ltd.'s senior officials and the Company were aware of such activities. The report also asserted the need for further investigation into potential criminal acts related to the improper activities addressed by the report. The matter is now pending in the Indian Ministry of Company Affairs. The Company reported these developments and made a copy of the report received by Xerox India Ltd. available to the U.S. Department of Justice and the SEC.

On November 17, 2005, Xerox filed its 40-page Reply (plus attachments) with the DCA. Xerox has sent copies of the Xerox Reply to the SEC and DOJ in the United States. In our Reply, we argue that the alleged violations of Indian Company Law by means of alleged improper payments and alleged defaults/failures of the Xerox India Ltd. board of directors were generally unsubstantiated and without any basis in law. Further, we stated that the Report's findings of other alleged violations were unsubstantiated and unproven. The DCA (now called the Ministry of Company Affairs or MCA) will consider our Reply and will let us know their conclusions in the coming months. There is the possibility of fines or criminal penalties if conclusive proof of wrongdoing is found. We have told the DCA that Xerox's conduct in voluntarily disclosing the initial information and readily and willingly submitting to investigation, coupled with the non-availability of earlier records, warrants complete closure and early settlement. In January 2006, we learned that the DCA has issued a Show Cause Notice to certain former executives of Xerox India Ltd. seeking a response to allegations of potential violations of the Indian Companies Act. We have also learned that Xerox India Ltd. has received a formal Notice of Enquiry from the Indian Monopolies & Restrictive Trade Practices Commission (MRTP Commission) alleging that Xerox India Ltd. committed unfair trading practices arising from the events described in the DCA investigator's Report. Following a hearing on August 29, 2006, the MRTP Commission ordered a process with deadlines between Xerox India Ltd. and the investigating officer for provision of relevant documents to Xerox India Ltd., after which Xerox India Ltd. will have four weeks to file its reply. The MRTP Commission scheduled a hearing for framing of the issues on January 9, 2007, but this hearing was delayed. A new hearing was scheduled for January 29, 2007 for consideration of Xerox India Ltd.'s motion for the MRTP Commission to direct the investigating officer to supply us the relevant documents. At the hearing on January 29<sup>th</sup>, no additional documents were supplied to us. The MRTP Commission directed us to file our reply to the original Notice of Enquiry within four weeks. At a hearing on April 2, 2007, the investigating officer requested another copy of our reply for the purpose of filing a response. A further time of four weeks to file this response was granted, and the next hearing date was set for May 15, 2007 for further consideration and framing of issues. The matter was heard on May 15, 2007, but the investigating officer sought additional time to file his response, which in fact was filed on June 27, 2007. The Commission rescheduled the matter for August 17, 2007 for further proceedings. At the hearing on August 17, 2007, counsel

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for Xerox India Ltd. argued that the Enquiry is not properly maintainable under the Commission's jurisdiction. The issue of maintainability of the Notice of Enquiry has been framed as the preliminary issue and the Commission will decide this at the next hearing date, which has been scheduled for January 2008. Our Indian subsidiary plans to contest the Notice of Enquiry and has been fully cooperating with the authorities.

### **Note 14-Subsequent Events**

#### **Acquisition of Advectis, Inc.**

On September 12, 2007, we agreed to acquire Advectis, Inc. ( Advectis ), a privately-owned provider of a web-based solution to electronically manage the process needed to underwrite, audit, collaborate, deliver and archive mortgage loan documents for \$32 cash. The purchase agreement requires us to pay the sellers an additional \$11 if certain performance conditions are achieved over the next three years. The operating results of Advectis are not material to our financial statements, and will be included within our Other segment from the date of acquisition. The purchase price is expected to be primarily allocated to intangible assets and goodwill and will be based on third party valuations and management's estimates which have not yet been finalized. The acquisition of Advectis closed on October 12, 2007.

#### **France Secured Borrowing Facility**

On October 12, 2007, our secured warehouse financing facility in France matured and we repaid the outstanding borrowings of \$31 million (U.S. \$469) under this program. To fund this repayment we borrowed \$30 million through a floating rate unsecured bank bridge loan due March 31, 2008.

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**XEROX CORPORATION**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF**

**FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following Management's Discussion and Analysis ( MD&A ) is intended to help the reader understand the financial condition and results of operations of Xerox Corporation. MD&A is provided as a supplement to, and should be read in conjunction with, our consolidated financial statements and the accompanying notes.

Throughout this document, references to we, our, the Company, and Xerox refer to Xerox Corporation and its subsidiaries. References to Xerox Corporation refer to the stand-alone parent company and do not include its subsidiaries.

To understand the trends in the business, we believe that it is helpful to analyze the impact of changes in the translation of foreign currencies into U.S. dollars on revenue and expense growth. We refer to this analysis as currency impact or the impact from currency. This includes translating the most recent financial results of operations using foreign currency of the earliest period presented. Revenues and expenses from our Developing Markets Operations ( DMO ) are analyzed at actual exchange rates for all periods presented, since these countries generally have volatile currency and inflationary environments, and our operations in these countries have historically implemented pricing actions to recover the impact of inflation and devaluation. We do not hedge the translation effect of revenues or expenses denominated in currencies where the local currency is the functional currency.

**Summary****Revenues**

| (in millions)                              | Three Months<br>Ended September 30, |                 |            | Nine Months<br>Ended September 30, |                  |           |
|--------------------------------------------|-------------------------------------|-----------------|------------|------------------------------------|------------------|-----------|
|                                            | 2007                                | 2006            | Change     | 2007                               | 2006             | Change    |
| Equipment sales                            | \$ 1,156                            | \$ 1,012        | 14%        | \$ 3,228                           | \$ 3,068         | 5%        |
| Post sale and other revenue <sup>(1)</sup> | 2,942                               | 2,624           | 12%        | 8,504                              | 7,816            | 9%        |
| Finance income                             | 204                                 | 208             | (2)%       | 614                                | 632              | (3)%      |
| <b>Total Revenues</b>                      | <b>\$ 4,302</b>                     | <b>\$ 3,844</b> | <b>12%</b> | <b>\$ 12,346</b>                   | <b>\$ 11,516</b> | <b>7%</b> |

***Reconciliation to Condensed Consolidated Statements of Income***

|                                       |                 |                 |  |                 |                 |
|---------------------------------------|-----------------|-----------------|--|-----------------|-----------------|
| Sales                                 | \$ 2,030        | \$ 1,736        |  | \$ 5,713        | \$ 5,284        |
| Less: Supplies, paper and other sales | (874)           | (724)           |  | (2,485)         | (2,216)         |
| <b>Equipment sales</b>                | <b>\$ 1,156</b> | <b>\$ 1,012</b> |  | <b>\$ 3,228</b> | <b>\$ 3,068</b> |
| Service, outsourcing and rentals      | \$ 2,068        | \$ 1,900        |  | \$ 6,019        | \$ 5,600        |
| Add: Supplies, paper and other sales  | 874             | 724             |  | 2,485           | 2,216           |
| <b>Post sale and other revenue</b>    | <b>\$ 2,942</b> | <b>\$ 2,624</b> |  | <b>\$ 8,504</b> | <b>\$ 7,816</b> |
| Memo: Color <sup>(2)</sup>            | \$ 1,564        | \$ 1,379        |  | \$ 4,517        | \$ 3,957        |

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Post sale revenue is largely a function of the equipment placed at customer locations, the volume of prints and copies that our customers make on that equipment, the mix of color pages, as well as associated services.

<sup>2</sup> Color revenues represent a subset of total revenues and exclude GIS revenues.

Third quarter 2007 total revenues grew 12% compared to the third quarter 2006. Currency had a 3-percentage point positive impact on total revenues in the quarter. Our consolidated 2007 results include the results of Global Imaging Systems (GIS) since May 9, 2007, the effective date of the acquisition. When including GIS in our 2006 results<sup>3</sup>, third quarter 2007 total revenue grew 4%, with a 2-percentage point benefit from currency. Total revenues included the following:

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11% increase in post sale, financing and other revenue, or 6% including GIS in our 2006 results<sup>3</sup>. This included a 3-percentage point benefit from currency. Growth in GIS, color products, DMO, document management services and licensing revenue more than offset a decline in black-and-white digital office revenue and light lens products.

9% increase in service, outsourcing, and rentals revenue to \$2,068 million reflected the inclusion of GIS, growth in document management services and technical service revenue. Supplies, paper, and other sales of \$874 million grew 21% year-over-year due to the inclusion of GIS as well as growth in DMO.

14% increase in equipment sales revenue, or unchanged including GIS in our 2006 results<sup>3</sup>. This included a 2-percentage point benefit from currency. Growth in office multifunction color and production color install activity was offset by overall price declines of between 5% and 10%, declines in production black-and-white products and color printers, as well as an increased proportion of equipment installed under operating lease contracts where revenue is recognized over-time in post sale. More than two-thirds of the third quarter 2007 equipment sales were generated from products launched in the past 24 months.

13% growth in color revenue<sup>2</sup>. Color revenue of \$1,564 million comprised 39% of total revenue in the third quarter 2007, excluding GIS, compared to 36% in the third quarter 2006<sup>4</sup>, reflecting:

17% growth in color post sale, financing and other revenue. Color represented 35% of post sale, financing and other revenue in the third quarter 2007, excluding GIS, versus 31% in the third quarter 2006<sup>4</sup>.

8% growth in color equipment sales revenue. Color sales represented 51% of total equipment sales in the third quarter 2007, excluding GIS, versus 48% in the third quarter 2006<sup>4</sup>.

Total revenues for the nine months ended September 30, 2007 increased 7% compared to the prior period, or 3% including GIS in our 2006 results<sup>3</sup>. Currency had a 2-percentage point positive impact on total revenues. Total revenues included the following:

8% increase in post sale, financing and other revenue, or 5% including GIS in our 2006 results<sup>3</sup>. This included a 3-percentage point benefit from currency. Growth in GIS, color products, DMO and document management services more than offset a decline in black-and-white digital office revenue and light lens products.

7% increase in service, outsourcing, and rentals revenue to \$6,019 million reflected the inclusion of GIS, growth in document management services and technical service revenue. Supplies, paper, and other sales of \$2,485 million grew 12% year-over-year due to the inclusion of GIS as well as growth in DMO.

5% increase in equipment sales revenue, or a decrease of 2% when including GIS in our 2006 results<sup>3</sup>. This included a 2-percentage point benefit from currency. Growth in office multifunction color and production color install activity was offset by overall price declines of between 5% and 10%, declines in production black-and-white products and color printers, as well as an increased proportion of equipment installed under operating lease contracts where revenue is recognized over-time in post sale.

14% growth in color revenue<sup>2</sup>. Color revenue of \$4,517 million comprised 38% of total revenue during the nine months ended September 30, 2007, excluding GIS, compared to 34% during the nine months ended September 30, 2006<sup>4</sup>, reflecting:

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18% growth in color post sale, financing and other revenue. Color represented 34% and 31% of post sale, financing and other revenue, excluding GIS, in the nine months ended September 30, 2007 and 2006, respectively<sup>4</sup>.

7% growth in color equipment sales revenue. Color sales represented 49% and 45% of total equipment sales, excluding GIS, in the nine months ended September 30, 2007 and 2006, respectively<sup>4</sup>.

30% growth in color pages. Color pages represented 12% of total pages, excluding GIS, during the nine months ended September 30, 2007 versus 9% in the corresponding period of 2006<sup>4</sup>.

<sup>3</sup> The percentage point impacts from GIS reflect the revenue growth year-over-year after including GIS results from 2006 on a proforma basis. See page 36 for an explanation of this non-GAAP measure.

<sup>4</sup> For the three and nine months ended September 30, 2007, total color, color post sale, financing and other, and color equipment sales revenues comprised 36%, 33% and 45%, and 37%, 33%, and 46%, respectively, if calculated on total, total post sale, financing and other, and total equipment sales revenues, including GIS. GIS is excluded from the color information presented, as the breakout of the information required to make this computation for all periods is not available.

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### **Net Income**

Third quarter 2007 net income of \$254 million, or \$0.27 per diluted share decreased \$282 million or \$0.27 per diluted share from the third quarter 2006.

Third quarter 2006 net income of \$536 million, or \$0.54 per diluted share, included the following items:

\$448 million income tax benefit from the favorable resolution of certain tax matters related to the finalization of the 1999-2003 Internal Revenue Service ( IRS ) tax audit.

\$110 million pre-tax (\$72 million after-tax), charge related to restructuring.

\$68 million (pre-tax and after-tax) for litigation matters related to probable losses for Brazilian labor-related contingencies. Net income for the nine months ended September 30, 2007 of \$753 million or \$0.79 per diluted share, decreased \$243 million or \$0.20 per diluted share from the nine months ended September 30, 2006 primarily reflecting:

Gross profit increase of \$314 million due to increased revenue of \$830 million including the addition of GIS.

Increase in selling, administrative and general expenses of \$138 million primarily due to the inclusion of GIS.

Decrease in restructuring and asset impairment charges of \$153 million due to restructuring charges of \$146 million (\$97 million after-tax) in 2006.

Decrease in Other expenses, net of \$64 million due to \$68 million (pre-tax and after-tax) related to probable losses for Brazilian labor-related contingencies and a \$13 million charge (\$9 million after-tax) from the write-off of the remaining unamortized deferred debt issuance costs as a result of the termination of our 2003 Credit Facility, both in 2006.

Increase in income tax expense of \$622 million due to higher pre-tax income as well as the following 2006 income tax benefits:

\$472 million (\$24 million in first quarter 2006) related to the favorable resolution of certain tax matters from the 1999-2003 IRS audit, which was finalized in the third quarter of 2006.

\$46 million tax benefit resulting from the resolution of certain tax matters associated with foreign tax audits in the second quarter 2006.

Decrease in equity income of \$25 million primarily attributable to \$28 million in charges for our share of Fuji Xerox restructuring charges.



**Table of Contents****Operations Review**

| (in millions)               | Three Months Ended September 30, |                 |                 |                 |                  |
|-----------------------------|----------------------------------|-----------------|-----------------|-----------------|------------------|
|                             | Production                       | Office          | DMO             | Other           | Total            |
| <b>2007</b>                 |                                  |                 |                 |                 |                  |
| Equipment sales             | \$ 290                           | \$ 653          | \$ 156          | \$ 57           | \$ 1,156         |
| Post sale and other revenue | 785                              | 1,323           | 378             | 456             | 2,942            |
| Finance income              | 76                               | 123             | 1               | 4               | 204              |
| <b>Total Revenues</b>       | <b>\$ 1,151</b>                  | <b>\$ 2,099</b> | <b>\$ 535</b>   | <b>\$ 517</b>   | <b>\$ 4,302</b>  |
| <b>Segment Profit</b>       | <b>\$ 97</b>                     | <b>\$ 225</b>   | <b>\$ 32</b>    | <b>\$ 6</b>     | <b>\$ 360</b>    |
| <b>Operating Margin</b>     | <b>8.4%</b>                      | <b>10.7%</b>    | <b>6.0%</b>     | <b>1.2%</b>     | <b>8.4%</b>      |
| <b>2006</b>                 |                                  |                 |                 |                 |                  |
| Equipment sales             | \$ 285                           | \$ 555          | \$ 143          | \$ 29           | \$ 1,012         |
| Post sale and other revenue | 723                              | 1,172           | 333             | 396             | 2,624            |
| Finance income              | 80                               | 122             | 2               | 4               | 208              |
| <b>Total Revenues</b>       | <b>\$ 1,088</b>                  | <b>\$ 1,849</b> | <b>\$ 478</b>   | <b>\$ 429</b>   | <b>\$ 3,844</b>  |
| <b>Segment Profit</b>       | <b>\$ 73</b>                     | <b>\$ 183</b>   | <b>\$ 28</b>    | <b>\$ 15</b>    | <b>\$ 299</b>    |
| <b>Operating Margin</b>     | <b>6.7%</b>                      | <b>9.9%</b>     | <b>5.9%</b>     | <b>3.5%</b>     | <b>7.8%</b>      |
| (in millions)               | Nine Months Ended September 30,  |                 |                 |                 |                  |
|                             | Production                       | Office          | DMO             | Other           | Total            |
| <b>2007</b>                 |                                  |                 |                 |                 |                  |
| Equipment sales             | \$ 847                           | \$ 1,792        | \$ 451          | \$ 138          | \$ 3,228         |
| Post sale and other revenue | 2,309                            | 3,817           | 1,069           | 1,309           | 8,504            |
| Finance income              | 233                              | 366             | 4               | 11              | 614              |
| <b>Total Revenues</b>       | <b>\$ 3,389</b>                  | <b>\$ 5,975</b> | <b>\$ 1,524</b> | <b>\$ 1,458</b> | <b>\$ 12,346</b> |
| <b>Segment Profit</b>       | <b>\$ 279</b>                    | <b>\$ 683</b>   | <b>\$ 85</b>    | <b>\$ 22</b>    | <b>\$ 1,069</b>  |
| <b>Operating Margin</b>     | <b>8.2%</b>                      | <b>11.4%</b>    | <b>5.6%</b>     | <b>1.5%</b>     | <b>8.7%</b>      |
| <b>2006</b>                 |                                  |                 |                 |                 |                  |
| Equipment sales             | \$ 874                           | \$ 1,683        | \$ 409          | \$ 102          | \$ 3,068         |
| Post sale and other revenue | 2,140                            | 3,524           | 968             | 1,184           | 7,816            |
| Finance income              | 243                              | 373             | 6               | 10              | 632              |
| <b>Total Revenues</b>       | <b>\$ 3,257</b>                  | <b>\$ 5,580</b> | <b>\$ 1,383</b> | <b>\$ 1,296</b> | <b>\$ 11,516</b> |

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|                         |               |               |              |             |               |
|-------------------------|---------------|---------------|--------------|-------------|---------------|
| <b>Segment Profit</b>   | <b>\$ 228</b> | <b>\$ 556</b> | <b>\$ 79</b> | <b>\$ 5</b> | <b>\$ 868</b> |
| <b>Operating Margin</b> | <b>7.0%</b>   | <b>10.0%</b>  | <b>5.7%</b>  | <b>0.4%</b> | <b>7.5%</b>   |

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See Note 8 Segment Reporting in the Condensed Consolidated Financial Statements for further discussion on our segment operating revenues and segment operating profit.

Approximately 75% of GIS revenue is included in the Office segment representing those sales and services that align to our Office segment, and 25% is in the Other segment.

Install activity percentages include the Xerox-branded shipments to GIS.

### **Production**

#### Revenue

Third quarter 2007 Production revenue of \$1,151 million increased 6%, including a 4-percentage point benefit from currency, reflecting:

9% increase in post sale and other revenue as growth from digital products more than offset declines in revenue from older light lens technology.

2% increase in equipment sales revenue reflecting growth in production color systems offset by declines in production black-and-white systems and an increased proportion of equipment installed under operating lease contracts where revenue is recognized over-time in post sale.

14% growth in installs of production color products driven by DocuColor® 242/252/260 family, Docucolor 5000, 8000 and iGen3® activity.

8% decline in installs of production black-and-white systems including a decline in installs of light production and high-volume production printing systems partially offset by recently launched Xerox Nuvera® systems and continuous feed systems install growth.

Production revenue for the nine months ended September 30, 2007 of \$3,389 million increased 4%, including a 3 percentage point benefit from currency, reflecting:

8% increase in post sale and other revenue, including a 4-percentage point benefit from currency, as growth from digital products more than offset declines in revenue from older light lens technology.

3% decrease in equipment sales revenue, including a 4-percentage point benefit from currency, reflecting growth in production color systems offset by declines in production black-and-white systems and an increased proportion of equipment installed under operating lease contracts where revenue is recognized over-time in post sale.

7% growth in installs of production color products driven by DocuColor® 242/252/260 family, Docucolor 5000, 8000 and iGen3® activity.

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7% decline in installs of production black-and-white systems primarily reflecting a decline in installs of high-volume production printing systems.

### Operating Profit

Third quarter 2007 Production profit of \$97 million increased \$24 million from third quarter 2006 primarily reflecting higher gross profit due to increased revenue.

For the nine months ended September 30, 2007, Production profit of \$279 million increased \$51 million from the nine months ended September 30, 2006. The increase is primarily the result of higher gross profit as well as lower R,D&E and SAG expenses reflecting, in part, the benefits from the 2006 restructuring programs.

### **Office**

#### Revenue

Third quarter 2007 Office revenue of \$2,099 million increased 14%, including a 3-percentage point benefit from currency, reflecting:

13% increase in post sale and other revenue, reflecting the inclusion of GIS as well as growth from color multifunction devices and color printers.

18% increase in equipment sales revenue, reflecting the inclusion of GIS as well as color multifunction products install growth.

69% color multifunction device install growth led by strong demand for Xerox WorkCentre® products.

9% increase in installs of black-and-white copiers and multifunction devices, including 9% growth in Segment 1&2 products (11-30 ppm) and 8% growth in Segment 3-5 products (31-90 ppm).

10% decline in color printer installs due to lower OEM sales.

Office revenue during the nine months ended September 30, 2007 of \$5,975 million increased 7%, including a 2-percentage point benefit from currency, reflecting:

8% increase in post sale and other revenue, reflecting the inclusion of GIS as well as growth from color multifunction devices and color printers.

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6% increase in equipment sales revenue, reflecting the inclusion of GIS as well as color multifunction products install growth.

64% color multifunction device install growth led by strong demand for Xerox WorkCentre products.

4% increase in installs of black-and-white copiers and multifunction devices, including 3% growth in Segment 1&2 products (11-30 ppm) and 9% growth in Segment 3-5 products (31-90 ppm).

13% decline in color printer installs due to lower OEM sales.

### **Operating Profit**

Third quarter 2007 Office profit of \$225 million increased \$42 million from third quarter 2006 as a result of higher gross profit due to increased revenue.

For the nine months ended September 30, 2007, Office profit of \$683 million increased \$127 million from the 2006 comparable period. The increase was primarily due to higher gross profit reflecting increased revenue partially offset by higher SAG expenses as a result of the inclusion of GIS.

## **DMO**

### **Revenue**

DMO revenue for the three and nine months ended September 30, 2007 increased by \$57 million and \$141 million, respectively, or 12% and 10%, respectively, from the 2006 comparable periods reflecting:

Strong performance in Eurasia and Central and Eastern Europe.

14% and 10% increases, respectively in post sale and other revenue, driven primarily by increased supplies, document management services and paper revenue.

9% and 10% increases, respectively, in equipment sales revenue, reflecting install growth in office multifunction devices, light production black-and-white and production color systems. DMO equipment sales consist of Office and Production products, including a large proportion of sales of Segment 1&2 office products.

### **Operating Profit**

Third quarter 2007 DMO profit of \$32 million increased \$4 million from the third quarter of 2006. For the nine months ended September 30, 2007, DMO profit of \$85 million increased \$6 million from the 2006 comparable period. These increases reflect higher gross profit primarily from increased revenue partially offset by increased SAG expenses.

## **Other**

### **Revenue**

Third quarter 2007 Other revenue of \$517 million increased 21%, including a 3-percentage point benefit from currency, primarily reflecting the inclusion of GIS and increased licensing revenue as well as increased paper, value-added services and wide-format revenue. Paper comprised approximately half of third quarter 2007 Other segment revenue.

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For the nine months ended September 30, 2007, Other revenue of \$1,458 million increased 13%, including a 3-percentage point benefit from currency, primarily reflecting the inclusion of GIS as well as increased paper and value-added services. Paper comprised approximately half of third quarter 2007 Other segment revenue.

### Operating Profit

Third quarter 2007 Other profit of \$6 million decreased \$9 million from third quarter 2006 due to higher 2007 interest expense and the 2006 gain from the sale of a facility that were only partially offset by increased licensing revenue.

For the nine months ended September 30, 2007, Other profit of \$22 million increased \$17 million from September 30, 2006 as higher revenue, currency exchange gains and lower litigation matter charges were partially offset by higher interest expense and lower gains on the sales of businesses and assets.

**Table of Contents****Costs, Expenses and Other Income****Gross Margin**

|                                  | Three Months Ended<br>September 30, |       |           |  | Nine Months Ended<br>September 30, |       |           |
|----------------------------------|-------------------------------------|-------|-----------|--|------------------------------------|-------|-----------|
|                                  | 2007                                | 2006  | Change    |  | 2007                               | 2006  | Change    |
| Gross Margin                     |                                     |       |           |  |                                    |       |           |
| Sales                            | 35.2%                               | 34.2% | 1.0 pts   |  | 35.5%                              | 35.3% | 0.2 pts   |
| Service, outsourcing and rentals | 42.8%                               | 43.0% | (0.2) pts |  | 42.7%                              | 42.7% | pts       |
| Financing Income                 | 61.3%                               | 63.9% | (2.6) pts |  | 61.6%                              | 64.1% | (2.5) pts |
| Total                            | 40.1%                               | 40.2% | (0.1) pts |  | 40.3%                              | 40.5% | (0.2) pts |

Total gross margin for the three and nine months ended September 30, 2007 decreased 0.1 and 0.2-percentage points, respectively, as compared to the 2006 comparable periods.

Sales gross margin increased 1.0-percentage points compared to the third quarter 2006 primarily as cost improvements, product mix and other variances more than offset the 2.1-percentage point impact of price declines. Sales gross margin increased 0.2-percentage points for the nine months ended September 30, 2007 as cost improvements effectively offset price declines.

Service, outsourcing and rentals margin decreased 0.2-percentage points compared to the third quarter 2006 as cost improvements and favorable product mix did not fully offset price declines and other variances. Service, outsourcing and rentals margin was flat for the nine months ended September 30, 2007 as cost improvements offset price declines and mix.

Financing income margin declined 2.6 and 2.5-percentage points in both periods, respectively, primarily from additional interest expense due to higher interest rates.

**Research, Development and Engineering Expenses ( R,D&E )**

|                 | Three Months Ended<br>September 30, |      |           |  | Nine Months Ended<br>September 30, |      |           |
|-----------------|-------------------------------------|------|-----------|--|------------------------------------|------|-----------|
|                 | 2007                                | 2006 | Change    |  | 2007                               | 2006 | Change    |
| R,D&E % Revenue | 5.4%                                | 6.0% | (0.6) pts |  | 5.5%                               | 5.9% | (0.4) pts |

R,D&E of \$233 million and \$674 million for the three and nine months ended September 30, 2007 increased \$3 million and decreased \$11 million, respectively, from the 2006 comparable periods. R&D of \$195 million and \$564 million for the three and nine months ended September 30, 2007 increased \$3 million and \$7 million, respectively. Sustaining engineering costs of \$38 million and \$110 million for the three and nine months ended September 30, 2007 were unchanged and \$18 million lower, respectively from the 2006 comparable periods. The year-to-date decline was primarily in the Production segment reflecting lower spending related to environmental compliance activities and maturing product platforms.

We invest in technological development, particularly in color, and believe our R&D spending is sufficient to remain technologically competitive. Xerox R&D is strategically coordinated with Fuji Xerox.

**Table of Contents****Selling, Administrative and General Expenses ( SAG )**

|                                                                                                                                                                                                                            | Three Months Ended    |       |           | Nine Months Ended     |       |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------|-----------|-----------------------|-------|-----------|
|                                                                                                                                                                                                                            | September 30,<br>2007 | 2006  | Change    | September 30,<br>2007 | 2006  | Change    |
| SAG % Revenue                                                                                                                                                                                                              | 25.4%                 | 25.6% | (0.2) pts | 25.3%                 | 25.9% | (0.6) pts |
| SAG expenses of \$1,091 million in the third quarter 2007 were \$106 million higher than the third quarter 2006, including a \$26 million negative impact from currency. The SAG expense increase reflected the following: |                       |       |           |                       |       |           |

\$50 million increase in selling expenses primarily reflecting the inclusion of GIS and the negative impact of currency, partially offset by the benefits from 2006 restructuring programs intended to realign our sales infrastructure.

\$59 million increase in general and administrative ( G&A ) expenses primarily from the inclusion of GIS expenses.

\$3 million decrease in bad debt expense of \$27 million in the third quarter of 2007.

SAG expenses for the nine months ended September 30, 2007 of \$3,126 million were \$138 million higher than the comparable period in 2006, including a \$79 million negative impact from currency. The SAG expense change reflected the following:

\$34 million increase in selling expenses primarily reflecting the negative impact from currency and the inclusion of GIS. These increases were partially offset by the benefits from 2006 restructuring programs intended to realign our sales infrastructure as well as the second quarter 2006 IPEX trade show expenses not repeated in 2007.

\$82 million increase in general and administrative ( G&A ) expenses primarily from the inclusion of GIS expenses.

Bad debt expense for the nine months ended September 30, 2007 of \$93 million increased \$22 million primarily as a result of an increase in reserves recorded during the second quarter of 2007 for several customers in a European country.

**Worldwide Employment**

Worldwide employment of 57,100 at September 30, 2007, increased approximately 3,400 from year-end 2006 primarily reflecting the addition of GIS personnel and the hiring of former contract employees in certain Latin American subsidiaries, partially offset by reductions from the 2006 restructuring programs.

**Restructuring and Asset Impairment Charges**

During the three and nine months ended September 30, 2007, we recorded net restructuring reversals of \$3 million and \$7 million, respectively, primarily due to changes in estimated reserves for prior year initiatives. The restructuring reserve balance as of September 30, 2007, for all programs was \$144 million, of which approximately \$115 million is expected to be spent over the next twelve months.

**Table of Contents****Other Expenses, Net**

| (in millions)                           | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |               |
|-----------------------------------------|-------------------------------------|---------------|------------------------------------|---------------|
|                                         | 2007                                | 2006          | 2007                               | 2006          |
| Non-financing interest expense          | \$ 75                               | \$ 63         | \$ 203                             | \$ 177        |
| Interest income                         | (12)                                | (18)          | (43)                               | (49)          |
| Gains on sales of businesses and assets | (1)                                 | (11)          | (5)                                | (23)          |
| Currency (gains) losses, net            | (8)                                 | 7             | (6)                                | 31            |
| Amortization of intangible assets       | 13                                  | 10            | 29                                 | 30            |
| Legal matters                           | (1)                                 | 69            |                                    | 82            |
| Other expenses, net                     | 13                                  | 8             | 36                                 | 30            |
| <b>Total</b>                            | <b>\$ 79</b>                        | <b>\$ 128</b> | <b>\$ 214</b>                      | <b>\$ 278</b> |

**Non-Financing Interest Expense**

Non-financing interest expense of \$75 million and \$203 million for the three and nine months ended September 30, 2007 was \$12 million and \$26 million higher than the 2006 comparable periods primarily due to higher average debt balances.

**Gains on Sales of Businesses and Assets**

Gains during the three and nine months ended September 30, 2006 primarily consisted of the following:

\$11 million third quarter 2006 gain on the sale of a manufacturing facility.

\$10 million second quarter 2006 gain from the receipt from escrow of additional proceeds related to our first quarter 2005 sale of Integic. The proceeds were placed in escrow upon the sale of Integic pending completion of an indemnification period, which ended in May 2006.

**Currency (Gains) Losses, Net**

Net currency gains and losses primarily reflect the mark-to-market of derivative contracts which economically hedge the cost of anticipated foreign currency denominated payments. The changes from 2006 are primarily attributable to currency fluctuations.

**Amortization of Intangible Assets**

Amortization of intangible assets expense of \$13 million and \$29 million for the three and nine months ended September 30, 2007, respectively, reflects amortization expenses of approximately \$6 million and \$10 million associated with intangible assets acquired as part of our acquisition of GIS as well as a decrease associated with the end of the amortization period for certain acquired intangible assets from previous acquisitions.

**Legal Matters**

Legal matters of \$69 million and \$82 million for the three and nine months ended September 30, 2006, primarily reflected the following:

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\$68 million in the third quarter 2006 for additional probable losses on Brazilian labor-related contingencies see Note 13 Contingencies within the Condensed Consolidated Financial Statements for additional details.

\$22 million in the first and second quarters of 2006 associated with probable losses from various other legal matters partially offset by \$12 million of proceeds from the second quarter 2006 Palm litigation matter.

### Income Taxes

|                              | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |         |
|------------------------------|-------------------------------------|----------|------------------------------------|---------|
|                              | 2007                                | 2006     | 2007                               | 2006    |
| Pre-tax income               | \$ 324                              | \$ 91    | \$ 968                             | \$ 564  |
| Income tax expense (benefit) | 97                                  | (416)    | 275                                | (347)   |
| Effective tax rate           | 29.9%                               | (457.1)% | 28.4%                              | (61.5)% |

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In the third quarter 2007, we recorded income tax expense of \$97 million compared to a \$(416) million income tax benefit in the third quarter 2006. The effective tax rate for the third quarter 2007 was 29.9% versus (457.1)% in the third quarter 2006.

The effective tax rates for the three and nine months ended September 30, 2007 of 29.9% and 28.4% were lower than the U.S. statutory tax rate of 35.0% primarily reflecting tax benefits from the geographical mix of income before taxes along with the related effective tax rates in those jurisdictions and the utilization of foreign tax credits, partially offset by changes in tax law.

The 2006 third quarter effective tax rate of (457.1)% was lower than the U.S. statutory tax rate of 35.0% primarily due to:

\$448 million of income tax benefits associated with the finalization of the 1999-2003 IRS audit.

\$11 million tax benefit from a treaty change.

The geographical mix of income and the related effective tax rates in those jurisdictions.

These tax benefits were partially offset by losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.

The 2006 year-to-date effective tax rate of (61.5%) was lower than the U.S. statutory rate primarily due to:

Tax benefits of \$519 million from the resolution of tax issues associated with domestic and foreign tax audits.

Tax benefits of \$14 million as a result of tax law changes in foreign jurisdictions and tax treaty changes.

\$11 million from the reversal of a valuation allowance on deferred tax assets associated with foreign net operating loss carryforwards.

The geographical mix of income and the related effective tax rates in those jurisdictions.

These benefits were partially offset by losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.

Our effective tax rate is based on nonrecurring events as well as recurring factors including the geographical mix of income before taxes and the related tax rates in those jurisdictions, as well as available foreign tax credits. In addition, our effective tax rate will change based on discrete or other nonrecurring events that may not be predictable. We anticipate that our effective tax rate for the fourth quarter will approximate 30%, excluding the effects of any future discrete events and we expect our full year 2007 tax rate to be approximately 29%.

## **Equity in Net Income of Unconsolidated Affiliates**

Equity in net income of unconsolidated affiliates of \$27 million in the 2007 third quarter decreased \$2 million compared to third quarter 2006 primarily due to our 25% share of Fuji Xerox's lower net income. For the nine months ended September 30, 2007, equity in net income of unconsolidated affiliates decreased \$25 million compared to the same period of 2006. The decline was attributable to a \$28 million in charges representing our share of a 2007 Fuji Xerox restructuring charges.

**Capital Resources and Liquidity**

The following table summarizes our cash flows and cash, cash equivalents and short-term investments as of and for the nine months ended September 30, 2007 and 2006:

|                                                                | Nine Months Ended |                 |                 |
|----------------------------------------------------------------|-------------------|-----------------|-----------------|
|                                                                | September 30,     |                 | Amount          |
| (in millions)                                                  | 2007              | 2006            | Change          |
| Net cash provided by operating activities                      | \$ 861            | \$ 897          | \$ (36)         |
| Net cash used in investing activities                          | (1,602)           | (127)           | (1,475)         |
| Net cash provided by (used in) financing activities            | 144               | (778)           | 922             |
| Effect of exchange rate changes on cash and cash equivalents   | 46                | 22              | 24              |
| (Decrease) increase in cash and cash equivalents               | (551)             | 14              | (565)           |
| Cash and cash equivalents at beginning of period               | 1,399             | 1,322           | 77              |
| Cash and cash equivalents at end of period                     | 848               | 1,336           | (488)           |
| Short-term investments                                         |                   | 120             | (120)           |
| <b>Total cash, cash equivalents and short-term investments</b> | <b>\$ 848</b>     | <b>\$ 1,456</b> | <b>\$ (608)</b> |

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### **Cash Flows from Operating Activities**

Net cash provided by operating activities of \$861 million for the nine months ended September 2007 decreased \$36 million from the nine months ended September 2006 primarily due to the following:

\$251 million increase in pre-tax income before restructuring.

\$124 million decrease due to higher accounts receivable primarily reflecting increased revenue as well as the timing of collections. The third quarter 2007 also included a \$64 million sale of receivables.

\$87 million decrease primarily due to a reduction in accounts payable based on timing of payments.

\$73 million decrease due to lower net run-off of finance receivables.

### **Cash Flows from Investing Activities**

Net cash used in investing activities was \$1,602 million for the nine months ended September 2007. The decrease in cash flow of \$1,475 million from the nine months ended September 2006 was primarily due to the following:

\$1,382 million decrease due to \$1,531 million acquisition of GIS in 2007 as compared to \$175 million acquisition of Amici LLC in 2006.

\$153 million decrease primarily as a result of a \$119 million 2006 distribution related to the sale of investments held by Ridge Re and a \$21 million distribution from the liquidation of our investment in Xerox Capital LLC in 2006.

\$64 million decrease due to higher capital and internal use software expenditures in 2007.

\$116 million increase due to a reduction in escrow and restricted investments in 2007, as 2006 included a \$103 million escrow deposit related to the MPI litigation matter.

### **Cash Flows from Financing Activities**

Net cash provided by financing activities was \$144 million for the nine months ended September 2007. The increase in cash flows of \$922 million from the nine months ended September 2006 was primarily due to the following:

\$569 million increase due to higher net cash proceeds from unsecured debt. This reflects the May 2007 issuance of the \$1.1 billion Senior Notes, as well as, the issuances of two zero coupon bonds in 2007 resulting in net proceeds of approximately \$400 million and lower repayments on other unsecured debt in 2007 as compared to 2006. These higher net proceeds were partially offset by the March 2006 issuance of the \$700 million Senior Notes and the August 2006 issuances of an additional \$650 million of Senior Notes.

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\$188 million increase due to lower purchases under our share repurchase program.

\$100 million increase due to the first quarter 2006 payment of our liability to Xerox Capital LLC in connection with their redemption of Canadian deferred preferred shares.

\$43 million increase relating to the 2006 payment of preferred stock dividends. The conversion of our Series C Mandatory Convertible Preferred Stock occurred in the third quarter of 2006.

\$36 million increase due to lower net repayments of secured financing.

### Customer Financing Activities and Debt

The following represents our total finance assets associated with our lease and finance operations:

|                                               | September 30,<br>2007 | December 31,<br>2006 |
|-----------------------------------------------|-----------------------|----------------------|
| Total Finance receivables, net <sup>(1)</sup> | \$ 7,848              | \$ 7,844             |
| Equipment on operating leases, net            | 553                   | 481                  |
| <b>Total Finance Assets, net</b>              | <b>\$ 8,401</b>       | <b>\$ 8,325</b>      |

<sup>(1)</sup> Includes (i) billed portion of finance receivables, net, (ii) finance receivables, net and (iii) finance receivables due after one year, net as included in our Condensed Consolidated Balance Sheets.

As of September 30, 2007, approximately 11% of total debt was secured by finance receivables and other assets compared to 29% at December 31, 2006.

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In July 2007, we gave notice to GE and repaid the outstanding £293 million (U.S. \$593 million) loan under the U.K. secured funding program using a combination of the proceeds from our July \$300 million private placement (refer to Note 10-Debt in the Condensed Consolidated Financial Statements) a \$75 million borrowing under our 2007 Credit Facility and cash on hand. In July 2007, we also delivered notice to GE to terminate our secured borrowing program in Canada effective July 31, 2008.

In July 2007, we completed a transaction with De Lage Landen ( DLL ) to purchase their 51% ownership interest in our lease financing joint venture in the Netherlands (the DLL Joint Venture ) for approximately \$25 million. In connection with the purchase, the secured borrowings to DLL of approximately \$153 million were repaid and the related finance receivables are no longer encumbered. To fund the purchase and repayment we borrowed approximately \$161 million of unsecured debt due July 1, 2008. Other than the repayment of the secured debt and the borrowing under a new unsecured bank facility, the effects from this transaction were immaterial as the DLL Joint Venture continues to be consolidated in our financial statements.

Refer to Note 14-Subsequent Events in the Condensed Consolidated Financial Statements for information related to our secured warehousing facility in France.

## Liquidity, Financial Flexibility and Funding Plans:

We manage our worldwide liquidity using internal cash management practices, which are subject to (1) the statutes, regulations and practices of each of the local jurisdictions in which we operate, (2) the legal requirements of the agreements to which we are a party and (3) the policies and cooperation of the financial institutions we utilize to maintain and provide cash management services.

Our credit ratings as of September 30, 2007 were as follows:

### Senior Unsecured

|                                          | Debt | Outlook  | Comments                                                                                                           |
|------------------------------------------|------|----------|--------------------------------------------------------------------------------------------------------------------|
| Moody's Investors Service <sup>(1)</sup> | Baa3 | Positive | The Moody's rating was upgraded from Ba1 in November 2006. Moody's affirmed the positive outlook on April 2, 2007. |
| Standard & Poors ( S&P <sup>(2)</sup> )  | BBB- | Stable   | The S&P rating was upgraded from BB+ to investment grade, BBB-, in May 2007. Outlook is stable.                    |
| Fitch Ratings <sup>(3)</sup>             | BBB- | Stable   | The Fitch rating was upgraded from BB+ in August 2006. The stable outlook was affirmed on April 2, 2007.           |

<sup>(1)</sup> In November 2006, Moody's upgraded the Senior Unsecured rating from Ba1 to Baa3, a one notch upgrade. Moody's maintains a Positive Outlook on the credit. In conjunction with the upgrade to investment grade ratings for the senior unsecured debt, Moody's has withdrawn all Loss Given Default assessments and Speculative Grade Liquidity ratings as they are only appropriate for non-investment grade issuers. Moody's ratings upgrades also included: Senior unsecured shelf registration to Baa3 from Ba1; Trust preferred to Ba1 from Ba2; subordinated shelf registration to Ba1 from Ba2 and preferred shelf registration to Ba1 from Ba2. On April 2, 2007, Moody's affirmed its ratings and positive outlook on Xerox, stating they are not affected by our acquisition of GIS. On October 25, 2007, Moody's placed Xerox on review for a positive upgrade.

<sup>(2)</sup> In May 2007, S&P upgraded the Senior Unsecured and Corporate Credit ratings from BB+ to BBB-, investment grade, with a stable outlook. At the same time, S&P upgraded the ratings on Subordinated debt from BB- to BB+ and Preferred Stock from B+ to BB. The ratings upgrade followed our announcement that we completed our tender offer for GIS.

<sup>(3)</sup> In August 2006, Fitch upgraded its debt ratings and assigned a stable outlook on Xerox. Fitch had upgraded the senior unsecured debt of Xerox from BB+ to BBB- and also upgraded the Trust Preferred securities from BB- to BB, both one notch upgrades. On April 2, 2007, Fitch affirmed Xerox's ratings and stable outlook following Xerox's announcement of an agreement in principal to acquire GIS.



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Our credit ratings, which are periodically reviewed by major rating agencies, have substantially improved over the past three years. We are currently rated investment grade by Moody's Investors Service, S&P and Fitch Ratings.

### *Acquisition of GIS:*

Refer to Note 3-Acquisition of GIS in the Condensed Consolidated Financial Statements for additional information regarding this acquisition.

The acquisition of GIS resulted in an increase in our minimum operating lease commitments reported in our 2006 Annual Report on Form 10-K of approximately \$65 million.

### *2007 Debt Activity:*

In addition to the repayments of secured debt totaling \$1.2 billion and related refinancing thereof noted above, the following is a summary of our debt activity in 2007:

amended and restated our \$1.25 billion unsecured revolving credit facility in April (now \$2 billion);

issued \$1.1 billion of Senior Notes due 2012 in May; and

issued \$400 million of zero coupon bonds in private placement transactions in July/August.

For more details on these transactions, see Note 10-Debt in the Condensed Consolidated Financial Statements.

### *Summary Financial Flexibility and Liquidity:*

Our liquidity is a function of our ability to successfully generate cash flows from a combination of efficient operations and improvement therein, access to capital markets, securitizations, funding from third parties and borrowings secured by our finance receivables portfolios. As of September 30, 2007, total cash and cash equivalents was \$848 million and our borrowing capacity under our 2007 Credit Facility was \$1.3 billion, reflecting outstanding borrowings of \$700 million. Our ability to maintain positive liquidity going forward depends on our ability to continue to generate cash from operations and have access to the financial markets, both of which are subject to general economic, financial, competitive, legislative, regulatory and other market factors that are beyond our control.

## **Financial Risk Management**

We are exposed to market risk from foreign currency exchange rates and interest rates, which could affect operating results, financial position and cash flows. We manage our exposure to these market risks through our regular operating and financing activities and, when appropriate, through the use of derivative financial instruments. These derivative financial instruments are utilized to hedge economic exposures as well as reduce earnings and cash flow volatility resulting from shifts in market rates. As permitted, certain of these derivative contracts have been designated for hedge accounting treatment under SFAS No. 133. Certain of our derivatives do not qualify for hedge accounting but are effective as economic hedges of our inventory purchases and currency exposure. These derivative contracts are accounted for using the mark-to-market accounting method and accordingly are exposed to some level of volatility. Under this method, the contracts are carried at their fair value on our Condensed Consolidated Balance Sheets within Other assets and Other liabilities. The level of volatility will vary with the type and amount of derivative hedges outstanding, as well as fluctuations in the currency and interest rate market during the period. The related cash flow impacts of all of our derivative activities are reflected as cash flows from operating activities.

We enter into limited types of derivative contracts, including interest rate and cross currency interest rate swap agreements, foreign currency spot, forward and swap contracts and net purchased foreign currency options to manage foreign currency exposures. Our primary foreign currency market exposures include the Japanese Yen, Euro, British Pound Sterling, Canadian Dollar and Brazilian Real. The fair market values of all our derivative contracts change with fluctuations in interest rates and/or currency rates and are

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designed so that any changes in their values are offset by changes in the values of the underlying exposures. Derivative financial instruments are held solely as risk management tools and not for trading or speculative purposes.

By their nature, all derivative instruments involve, to varying degrees, elements of market and credit risk not recognized in our financial statements. The market risk associated with these instruments resulting from currency exchange and interest rate movements is expected to offset the market risk of the underlying transactions, assets

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and liabilities being hedged. We do not believe there is a significant risk of loss in the event of non-performance by the counterparties associated with these instruments because these transactions are executed with a diversified group of major financial institutions. Further, our policy is to deal with counterparties having a minimum investment-grade or better credit rating. Credit risk is managed through the continuous monitoring of exposures to such counterparties.

Some of our derivative and other material contracts at September 30, 2007 may require us to post cash collateral or maintain minimum cash balances in escrow. These cash amounts are reported in our Condensed Consolidated Balance Sheets within Other current assets or Other long-term assets, depending on when the cash will be contractually released.

**Non-GAAP Financial Measures**

We reported our financial results in accordance with generally accepted accounting principles ( GAAP ). In addition, we discussed our revenue growth for the three and nine months ended September 30, 2007 and 2006 using non-GAAP financial measures. Management believes these measures give investors an additional perspective of revenue trends, as well as the impact to the company of the acquisition of GIS that was completed in May 2007. To understand these trends in the business, we believe that it is helpful to adjust revenue to illustrate the impact on revenue growth rates of our acquisition of GIS. We have done this by including GIS revenue for the comparable 2006 period. We refer to this adjusted revenue as adjusted revenue in the following reconciliation table. Management believes that these non-GAAP financial measures can provide an additional means of analyzing the current periods results against the corresponding prior periods results. However, all of these non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the company's reported results prepared in accordance with GAAP. A reconciliation of these non-GAAP financial measures and the most directly comparable financial measures calculated and presented in accordance with GAAP is as follows:

| <b>Three Months Ended</b>                        |             |                               |                 |
|--------------------------------------------------|-------------|-------------------------------|-----------------|
| <b>(in millions)</b>                             | <b>2007</b> | <b>September 30,<br/>2006</b> | <b>% Change</b> |
| <b>Equipment Sales Revenue:</b>                  |             |                               |                 |
| As Reported                                      | \$ 1,156    | \$ 1,012                      | 14%             |
| As Adjusted                                      | \$ 1,156    | \$ 1,154                      | %               |
| <b>Post Sale, Financing &amp; Other Revenue:</b> |             |                               |                 |
| As Reported                                      | \$ 3,146    | \$ 2,832                      | 11%             |
| As Adjusted                                      | \$ 3,146    | \$ 2,976                      | 6%              |
| <b>Total Revenues:</b>                           |             |                               |                 |
| As Reported                                      | \$ 4,302    | \$ 3,844                      | 12%             |
| As Adjusted                                      | \$ 4,302    | \$ 4,130                      | 4%              |

| <b>Nine Months Ended</b>                         |             |                               |                 |
|--------------------------------------------------|-------------|-------------------------------|-----------------|
| <b>(in millions)</b>                             | <b>2007</b> | <b>September 30,<br/>2006</b> | <b>% Change</b> |
| <b>Equipment Sales Revenue:</b>                  |             |                               |                 |
| As Reported                                      | \$ 3,228    | \$ 3,068                      | 5%              |
| As Adjusted                                      | \$ 3,228    | \$ 3,295                      | (2)%            |
| <b>Post Sale, Financing &amp; Other Revenue:</b> |             |                               |                 |
| As Reported                                      | \$ 9,118    | \$ 8,448                      | 8%              |
| As Adjusted                                      | \$ 9,118    | \$ 8,681                      | 5%              |
| <b>Total Revenues:</b>                           |             |                               |                 |
| As Reported                                      | \$ 12,346   | \$ 11,516                     | 7%              |
| As Adjusted                                      | \$ 12,346   | \$ 11,976                     | 3%              |

Revenue As Adjusted adds GIS's results for the period from May<sup>9</sup> through September 30th 2006 to our 2006 reported revenue.



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### **Item 3 Quantitative and Qualitative Disclosures About Market Risk**

The information set forth under the caption "Financial Risk Management" on Page 35 of this Quarterly Report on Form 10-Q is hereby incorporated by reference in answer to this Item.

### **Item 4 Controls and Procedures**

#### **(a) Evaluation of Disclosure Controls and Procedures**

The Company's management evaluated, with the participation of our principal executive officer and principal financial officer, or persons performing similar functions, the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective to ensure that information we are required to disclose in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms relating to Xerox Corporation, including our consolidated subsidiaries, and was accumulated and communicated to the Company's management, including the principal executive officer and principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

#### **(b) Changes in Internal Controls**

In connection with the evaluation required by paragraph (d) of Rule 13a-15 under the Exchange Act, there was no change identified in our internal control over financial reporting that occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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### PART II OTHER INFORMATION

#### Item 1 Legal Proceedings

The information set forth under Note 13-Contingencies contained in the Notes to Condensed Consolidated Financial Statements of this Quarterly Report on Form 10-Q is incorporated by reference in answer to this Item.

#### Item 1A Risk Factors

Reference is made to the Risk Factors set forth in Part I, Item 1A of our 2006 Annual Report. The Risk Factors remain applicable from our 2006 Annual Report, with the exception of the following changes:

***Our significant debt could adversely affect our financial health and pose challenges for conducting our business.***

We have and will continue to have a significant amount of debt and other obligations, primarily to support our customer financing activities. As of September 30, 2007, we had \$8.1 billion of total debt (\$883 million of which is secured by finance receivables) and \$620 million of liabilities to trusts issuing preferred securities. The total value of financing activities, shown on the balance sheet as Finance Receivables and On-Lease equipment, was \$8.4 billion at September 30, 2007. The total cash and cash equivalents balance was \$848 million at September 30, 2007. Our substantial debt and other obligations could have important consequences. For example, it could (i) increase our vulnerability to general adverse economic and industry conditions; (ii) limit our ability to obtain additional financing for future working capital, capital expenditures, acquisitions and other general corporate requirements; (iii) increase our vulnerability to interest rate fluctuations because a portion of our debt has variable interest rates; (iv) require us to dedicate a substantial portion of our cash flows from operations to service debt and other obligations thereby reducing the availability of our cash flows from operations for other purposes; (v) limit our flexibility in planning for, or reacting to, changes in our business and the industry in which we operate; (vi) place us at a competitive disadvantage compared to our competitors that have less debt; and (vii) become due and payable upon a change in control. If new debt is added to our current debt levels these related risks could increase.

***We need to maintain adequate liquidity in order to have sufficient cash to meet operating cash flow requirements and to repay maturing debt and other obligations. If we fail to comply with the covenants contained in our various borrowing agreements, it may adversely affect our liquidity, results of operations and financial condition.***

Our liquidity is a function of our ability to successfully generate cash flows from a combination of efficient operations and improvement therein, access to capital markets, securitizations, funding from third parties and borrowings secured by our finance receivables portfolios. As of September 30, 2007, total cash and cash equivalents was \$848 million, and our borrowing capacity under our 2007 Credit Facility was \$1.3 billion, reflecting outstanding borrowings of \$700 million. We also have funding available through various secured borrowing arrangements. We believe our liquidity (including operating and other cash flows that we expect to generate) will be sufficient to meet operating requirements as they occur; however, our ability to maintain sufficient liquidity going forward depends on our ability to generate cash from operations and access to the capital markets, secured borrowings, securitizations and funding from third parties, all of which are subject to general economic, financial, competitive, legislative, regulatory and other market factors that are beyond our control.

The 2007 Credit Facility contains affirmative and negative covenants including limitations on: (i) liens of Xerox and certain of our subsidiaries securing debt, (ii) certain fundamental changes to corporate structure, (iii) changes in nature of business and (iv) limitations on debt incurred by certain subsidiaries. The 2007 Credit Facility contains financial maintenance covenants, including maximum leverage (debt for borrowed money divided by consolidated EBITDA, as defined) and a minimum interest coverage ratio (consolidated EBITDA divided by consolidated interest expense, as defined). The indentures governing our outstanding senior notes contain affirmative and negative covenants including limitations on: issuance of secured debt and preferred stock; investments and acquisitions; mergers; certain transactions with affiliates; creation of liens; asset transfers; hedging transactions; payment of dividends and certain other payments. They do not, however, contain any financial maintenance covenants, except the fixed charge coverage ratio applicable to certain types of payments. Our U.S. Loan Agreement with General Electric Capital Corporation ( GECC ) (effective through 2010) relating to our customer financing program (the Loan Agreement ) provides for loans secured by eligible finance receivables up to \$5 billion outstanding at any one time. As of September 30, 2007, \$416 million was outstanding under the



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Loan Agreement, including a similar loan agreement with GE in Canada. These agreements incorporate the financial maintenance covenants contained in the 2007 Credit Facility and contain other affirmative and negative covenants.

At September 30, 2007, we were in full compliance with the covenants and other provisions of the 2007 Credit Facility, the senior notes and the Loan Agreement. Any failure to be in compliance with any material provision or covenant of the 2007 Credit Facility or the senior notes could have a material adverse effect on our liquidity, results of operations and financial condition. Failure to be in compliance with the covenants in the Loan Agreement, including the financial maintenance covenants incorporated from the 2007 Credit Facility, would result in an event of termination under the Loan Agreement and in such case GECC would not be required to make further loans to us. If GECC were to make no further loans to us, and assuming a similar facility was not established and that we were unable to obtain replacement financing in the public debt markets, it could materially adversely affect our liquidity and our ability to fund our customers' purchases of our equipment and ultimately, our results of operations.

***We need to successfully bring GIS into our operations in order to realize all of the anticipated benefits from the transaction.***

Our ability to realize the anticipated benefits of the Global Imaging Systems, Inc. ( GIS ) acquisition is subject to certain risks including, but not limited to the risks that; the future business operations of GIS will not be successful; customer retention and revenue expansion goals for the GIS transaction will not be met; and disruptions from the GIS transaction will harm relationships with customers, employees, agents, distributors and suppliers.

## **Item 2 Unregistered Sales of Equity Securities and Use of Proceeds**

### **(a) Sales of Unregistered Securities during the Quarter ended September 30, 2007**

During the quarter ended September 30, 2007, registrant issued the following securities in transactions that were not registered under the Securities Act of 1933, as amended (the Act ).

- (a) Securities issued on July 13, 2007: Registrant issued 21,383 deferred stock units ( DSU ), representing the right to receive shares of Common Stock, par value \$1 per share, at a future date.
- (b) No underwriters participated. The DSUs were issued to each of the non-employee Directors of Registrant: Glenn A. Britt, Richard J. Harrington, William Curt Hunter, Vernon E. Jordan, Jr., Ralph S. Larsen, Robert A. McDonald, N. J. Nicholas, Jr., Ann N. Reese and Mary Agnes Wilderotter.
- (c) The DSUs were issued at a deemed purchase price of \$19.82 per DSU (aggregate price \$423,811), based upon the market value of our Common Stock on the date of issuance, in payment of the semi-annual Directors' fees pursuant to Registrant's 2004 Equity Compensation Plan for Non-Employee Directors.
- (d) Exemption from registration under the Act was claimed based upon Section 4(2) as a sale by an issuer not involving a public offering.

**Table of Contents****(b) Issuer Purchases of Equity Securities during the Quarter ended September 30, 2007*****Repurchases of Xerox Common Stock, par value \$1.00 per Share***

|                                      | <b><i>Total Number of<br/>Shares<br/>Purchased</i></b> | <b><i>Average Price<br/>Paid per Share<sup>(1)</sup></i></b> | <b><i>Total Number of<br/>Shares Purchased<br/>as Part of Publicly<br/>Announced Plans<br/>or Programs<sup>(2)</sup></i></b> | <b><i>Maximum Number<br/>(or Approximate<br/>Dollar Value) of<br/>Shares That<br/>May<br/>Yet Be<br/>Purchased<br/>under the Plans or<br/>Programs<sup>(2)</sup></i></b> |
|--------------------------------------|--------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b><i>July 1 through 31</i></b>      | <b><i>100,000</i></b>                                  | <b><i>\$ 18.5621</i></b>                                     | <b><i>100,000</i></b>                                                                                                        | <b><i>\$ 710,027,342</i></b>                                                                                                                                             |
| <b><i>August 1 through 31</i></b>    | <b><i>12,238,697</i></b>                               | <b><i>17.1691</i></b>                                        | <b><i>12,238,697</i></b>                                                                                                     | <b><i>499,900,016</i></b>                                                                                                                                                |
| <b><i>September 1 through 30</i></b> |                                                        |                                                              |                                                                                                                              | <b><i>499,900,016</i></b>                                                                                                                                                |
| <b><i>Total</i></b>                  | <b><i>12,338,697</i></b>                               |                                                              | <b><i>12,338,697</i></b>                                                                                                     |                                                                                                                                                                          |

(1) Exclusive of fees and costs.

(2) The original \$500 million Stock Repurchase Program was authorized by our Board of Directors in October, 2005. In each of January 2006, July 2006, November 2006 and February 2007 our Board of Directors authorized additional \$500 million Stock Repurchase Programs covering the aggregate repurchase of up to \$2.5 billion of our common stock, par value \$1.00 per share. The most recently adopted program covers purchases through the period ending January 31, 2008. The \$2.5 billion is exclusive of fees and expenses. The repurchases under these programs may be made on the open market, or through derivative or negotiated transactions. Open-market repurchases will be made in compliance with the Securities and Exchange Commission's Rule 10b-18, and are subject to market conditions as well as applicable legal and other considerations.

**Item 5. Other Information*****Rule 10b5-1 Plans***

Registrant has been advised on October 26, 2007 that Anne M. Mulcahy, its Chairman and Chief Executive Officer, Ursula M. Burns, its President, and James A. Firestone, Executive Vice President, Xerox North America, have each entered into a pre-arranged plan with the Smith Barney Division of Citigroup Global Markets Inc. to exercise certain Xerox stock options and sell the stock acquired upon such exercises. These plans were adopted in compliance with Rule 10b5-1 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Under her plan, Mulcahy may exercise up to 1,000,000 options which were granted in 2001. Under her plan, Burns may exercise up to 249,600 options which were granted in 2002. Under his plan, Firestone may exercise up to 182,357 options which were granted in 2000 and 2002. In addition, Firestone may sell up to 120,206 additional shares of common stock acquired in 2000-2004. These transactions are scheduled to occur in 2008.

Both Mulcahy and Burns entered into similar plans in 2006, which are scheduled to expire by their terms by the end of 2007. Mulcahy, Burns and Firestone elected to participate in the planned selling program for diversification and tax planning purposes. Their stock ownership level of Registrant's common stock will not be affected by these transactions and their current holdings are in excess of Registrant's mandatory equity holding requirements. Transactions by Mulcahy, Burns and Firestone under their Rule 10b5-1 plans will be publicly disclosed with the SEC through Form 4 filings.

**Item 6 Exhibits**

Exhibit 3(a) Restated Certificate of Incorporation of Registrant filed with the Department of State of the State of New York on November 7, 2003 as amended by Certificate of Amendment to Certificate of Incorporation filed with the Department of State of New York on August 19, 2004 and Certificate of Change filed with the Department of State of New York on October 24, 2007.

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Exhibit 3(b) By-Laws of Registrant, as amended through May 24, 2007.

Exhibit 10 (i) Form of Amended and Restated Severance Letter Agreement

Incorporated by reference to Exhibit 10 to Registrant's Current Report on Form 8-K dated October 11, 2007.

Exhibit 12 Computation of Ratio of Earnings to Fixed Charges and Computation of Ratio of Earnings to Combined Fixed Charges and Preferred Stock Dividends.

Exhibit 31 (a) Certification of CEO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

(b) Certification of CFO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

Exhibit 32 Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: October 26, 2007

**XEROX CORPORATION**  
(Registrant)

By: **/s/ GARY R. KABURECK**  
**Gary R. Kabureck**

**Vice President and**

**Chief Accounting Officer**

***(Principal Accounting Officer)***

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