

ALLIANCE HEALTHCARD INC  
Form 10KSB  
December 29, 2005  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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***FORM 10-KSB***

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x **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

For the fiscal year ended September 30, 2005

or

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-30099

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**Alliance HealthCard, Inc.**

(Exact name of registrant as specified in its charter)

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**GEORGIA**  
(State or other jurisdiction of  
incorporation or organization)

**58-2445301**  
(I.R.S. Employer  
Identification No.)

**3500 Parkway Lane, Suite 720, Norcross, GA 30092**

(Address of principal executive offices and zip code)

**Registrant's telephone number, including area code: (770) 734-9255**

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**Securities registered pursuant to Section 12 (b) of the Act: None**

**Securities to be registered pursuant to Section 12 (g) of the Act:**

**Common Stock, \$.001 Par Value**

(Title of Class)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-B is not contained herein, and will not be contained to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Parts III of this Form 10-KSB or any amendment to this Form 10-KSB.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.): Yes  No

Registrant's revenues for the fiscal year ended September 30, 2005 were \$3,591,618.

Aggregate market value of the voting and non-voting Common Stock held by non-affiliates of the Registrant, computed using the last sale price as reported for the Registrant's common stock on December 8, 2005 was \$3,528,925.

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Indicate the number of shares outstanding of the Registrant's common stock as of the latest practicable date.

<u>Class</u>	<u>Outstanding at December 8, 2005</u>
Common Stock, \$.001 par value	4,524,263

Transitional Small Business Disclosure Format (Check One): Yes  No

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**ITEM 1. BUSINESS**

Certain statements contained in this filing are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements relating to financial results and plans for future business development activities, and are thus prospective. Such forward-looking statements are subject to risks, uncertainties and other factors that could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. Potential risks and uncertainties include, but are not limited to, economic conditions, competition and other uncertainties detailed from time to time in the Company's filings with the Securities and Exchange Commission.

**GENERAL**

Alliance HealthCard, Inc. (hereinafter referred to as Alliance or the Company) is a national health-care savings organization that creates, markets, and distributes membership savings programs to predominantly underserved markets where individuals either have limited health benefits, or no insurance. Alliance HealthCard offers third-party organizations self-branded or private-label healthcare savings programs through its existing provider networks and systems. Founded in 1998 by health-care and finance experts to address the need for affordable health care nationwide, Alliance HealthCard now accesses a network of more than 600,000 healthcare professionals. These programs allow the Company's subscribers to obtain substantial discounts in over 16 major healthcare services.

The Company does not sell insured plans. However, the discounts realized by its members through its programs typically range from 10% to 75% off providers' usual and customary fees. The Company's programs require members to pay the provider at the time of service, thereby eliminating the need for any insurance claims filing. These discounts, which are similar to managed care discounts, typically save the individual more than the cost of the program itself.

**PRODUCTS**

Based on the target market, Alliance offers several different healthcare benefit card programs that provide benefits that range from prescription drug discounts only to the physician benefit categories available through its Platinum Card program. The Company offers its Gold and Platinum Cards directly or co-brands them with its customers. It also offers its clients cards with custom-designed benefit packages.

**Gold Card**

The Gold Card generally presumes the member has some level of basic medical insurance coverage. It offers services that are typically not covered under a traditional health insurance plan or an insurance plan that may have certain coverage limits. The Gold Card provides individuals and families national access to over 465,000 healthcare providers. This program typically is marketed as add-on services alongside an existing health plan or as a stand-alone plan for those who have health insurance but with minimal benefits for prescription or other ancillary services. The benefit categories of the Gold Card are:

Pharmacy  
Vision  
Dental  
Hearing  
24-hour nurse line

Chiropractic  
Alternative Medicine  
Long-Term Care  
Mental Health  
Physical Therapy

Medical Supplies  
Medical Lab Services  
Podiatry  
Emergency Medical Response

**Platinum Card**

For individuals who generally do not have an insurance plan, Alliance offers the Platinum Card product. This product includes all of the benefit categories of the Gold Card plus primary care physicians, specialists, hospitals and outpatient facilities. The Platinum Card targets those who have little or no insurance, or those who only have catastrophic coverage. The Platinum Card gives members access to all of the Gold Card services listed above, plus additional access to several thousand hospitals and over 300,000 physicians in specialties such as:

Family Practice  
Orthopedics  
Radiology  
ENT

Internists  
Pediatricians  
Ophthalmology  
Neurology

OB/GYN  
Cardiology  
Urology  
Surgery

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This specialized plan offers dental and pharmacy benefits and provides access to either of two highly recognized networks in the dental industry: CIGNA and United Health/DBP. Discounts typically range from 10 to 75 percent.

**NETWORKS AND SERVICES**

Alliance HealthCard contracts with preferred provider organizations and other medical networks for access to their negotiated rates. The Company does not contract directly with any medical providers. Alliance will only select and utilize those networks that we believe can deliver savings to our members, while providing support for our program with the healthcare providers. Alliance offers its members 16 healthcare provider services nationwide. Provider services are typically discounted an average of 30% off retail or usual and customary charges with discounts ranging from 10% to 75%. Depending upon the membership level selected, cardholders can access up to 465,000 providers. The Company is a leader in providing one of the most varied and unique blends of healthcare savings programs in the industry. We pay each network utilized, a per member per month fee for use of the network. These fees range from \$0.02 to \$4.00 per member per month. The contracts guarantee access and discounts off the networks' usual and customary fee schedules. Each network is only paid for those members authorized to utilize the network.

<b>Providers</b>	150,000 professionals (Gold Card Members) 400,000 specialists and primary care physicians (Platinum Card Members)
<b>Facilities</b>	5,000 hospitals 75,000 ancillary facilities including, but not limited to, laboratories and radiology clinics
<b>Dental, Orthodontics</b>	58,000 CIGNA dentists 50,000 DBP/United Health dentists
<b>Vision</b>	20,000 vision care professionals
<b>Pharmacy</b>	55,000 national and regional chain pharmacies including CVS, Wal-Mart, Kroger among many others
<b>Chiropractic &amp; CAM</b>	14,000 chiropractors, acupuncturist, massage therapists, health clubs
<b>Behavioral Counseling</b>	20,000 mental health-care professionals
<b>24-Hour Nurse Line</b>	24 hours, seven days a week
<b>Link-to-Life</b>	20% discount on personal emergency equipment, installation and monitoring services
<b>Physical Therapy</b>	1,000 physical therapy and rehabilitation facilities
<b>Diabetes Supplies</b>	15 percent discount
<b>Advocacy Programs</b>	Senior advocacy for families of seniors that are investigating nursing homes, hospice facilities, retirement communities, counseling, and long-term care needs; and patient advocacy for financially burdened members.
<b>Travel Assistance</b>	Services ranging from physician referrals to medical evacuations worldwide.

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**MEMBER SERVICES**

The Company believes that providing high quality customer service to its members is extremely important in order to encourage memberships and to strengthen the affinity of those members for the client that offered the service program. Currently, the Company maintains a call center in Atlanta, Georgia. The Company's service center is available to members and may be accessed via email or toll free numbers, Monday through Friday from 8:00 a.m. to 8:00 p.m. eastern time. In order to achieve our anticipated growth and to ensure client, member and marketing representative loyalty, we continue to develop and invest significantly in our member service systems. Alliance developed a proprietary computer database system that provides member service representatives immediate access to provider demographic data, and member information, including the components of each member program or plan and the details a member requires to properly utilize the program. All new member service representatives are required to complete a training course before beginning to take calls and attend on-the-job training thereafter. Through its training programs, systems and software, the Company seeks to provide members with friendly, rapid and effective answers to questions. The Company continues to work closely with its clients' customer service staffs to ensure that their representatives are knowledgeable in matters relating to membership service programs offered by the Company.

**INDUSTRY OVERVIEW**

Alliance provides healthcare solutions for individuals and families who are insured, underinsured (limited benefit insurance plans), and uninsured. It is estimated that 43.6 million individuals, were without health insurance coverage in 2002, up from 14.6% in 2001, an increase of 2.4 million people Source: U.S. Census Bureau Statistics published by the U.S. Department of Commerce.]. The individual or family who benefits from membership in Alliance's healthcare networks generally has a gap in healthcare benefits because of high cost or limited product availability. It has been estimated that 74.7 million people under the age of 65 were without health insurance for part or all of 2001 and 2002, approximately one in three Americans. [Source: Going Without Health Insurance published by the Robert Wood Johnson Foundation.] The market is not limited to self-paying healthcare consumers; it includes employers, insurers and other affinity groups that offer Alliance membership services. Some members purchase an Alliance product to gain access to a specific product or service not covered by a health plan. Examples of the products and services not covered by certain plans would be alternative medicine, dental services, vision care or prescription drugs.

**MEMBERSHIP SERVICE PROGRAM INDUSTRY**

Membership service programs offer selected products and services from a variety of vendors with the objective of enhancing the existing relationship between businesses and their customers. When designed, marketed, and managed effectively, membership service programs can be of significant value to:

Consumers, who become members of the membership program;

Vendors, through sales and marketing of their products and services; and

Wholesale clients, through which the program memberships are offered or sold in connection with other benefits or sales



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Product vendors and service providers are seeking more cost-effective and efficient methods to expand their customer base and market share, other than through the traditional mass-marketing channels of distribution. In addition, vendors are seeking to reach new customers and strengthen relationships with existing customers.

Alliance HealthCard designs and offers healthcare membership programs for employer groups, retailers and association-based organizations. Membership in these programs are offered and sold by direct sales or through independent marketing consultants. We believe that our clients, their members, and the vendors of the products and services offered through the programs, all benefit from our membership service programs. The products and services are bundled, priced and marketed utilizing relationship marketing strategies to target the profiled needs of the clients particular member base.

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**HISTORY OF THE COMPANY**

The Company was founded in September 1998 as a limited liability company and was reorganized as a Georgia corporation in February 1999. The Company is a national health-care savings organization that creates, markets, and distributes membership savings programs to predominantly underserved markets where individuals either have limited health benefits, or no insurance. Programs encompass services in more than 16 areas of health care, including physician visits, hospital stays, chiropractics, vision, dental, pharmacy, hearing and patient advocacy. Alliance offers its programs to predominantly underserved markets, where individuals either have limited health benefits, or no insurance. These markets may vary widely, from senior populations with Medicare who have limited prescription benefits to part-time employees and the uninsured looking for lower cost medical services and access to providers.

On September 30, 1999, we completed the sale of 1,079,400 shares of our common stock at a purchase price of \$0.83 per share for total proceeds before expenses of \$899,500. These securities were issued pursuant to Rule 504 of Regulation D promulgated pursuant to the Securities Act.

After completing the private stock offering in September 1999, the Company registered its securities with the Securities and Exchange Commission on March 10, 2000, and received approval from the NASD on November 29, 2000, to begin trading its Common Stock under the trading symbol of ALHC on the Over The Counter Bulletin Board. The Company's board of directors also approved a three for one stock split effective November 1, 2000.

The Company issued an Offering Memorandum on December 15, 2000, pursuant to the exemption set forth in Regulation D, Rule 506, for the sale of 333,333 Units of its securities at a price of \$4.50 per Unit, with each Unit being comprised of three shares of Common Stock plus one Warrant to purchase one share of Common Stock at \$1.50 per share. As of September 30, 2002, the Company had sold a total of 346,378 Units of its securities at \$4.50 per Unit with aggregate proceeds equaling \$1,558,703 from such sales. The Company issued 1,039,134 shares of Common Stock to 65 investors in a private placement exempt from registration under Section 4(2) of the Securities Act and Rule 506 of Regulation D as promulgated thereunder.

**BUSINESS STRATEGY**

Our objective is to sustain and expand our leadership position as a provider of unique healthcare membership service programs. The Company intends to focus predominantly in underserved markets where individuals either have limited healthcare benefits, or no insurance. The Company has developed programs that give individuals access to healthcare providers at reduced fees, and offers value and savings to healthcare consumers throughout the country. Through product design, competitive membership pricing and strong distribution channel partners, Alliance plans to fill a significant void in the healthcare market that insurance plans have not addressed.

The Company's primary target markets consist of: 1) the Medicare population without supplemental coverage 2) individuals with limited benefit insurance plans, and 3) uninsured individuals. Each of these markets has unique characteristics and, therefore, require a specialized means of distribution. Alliance provides a wide degree of flexibility to its distribution partners in both product design and network services.

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Alliance HealthCard utilizes three methods to reach the end consumer and offer its memberships on an individual and family basis:

### **Indirect, Leveraged Sales Channels**

Alliance provides networks, systems and services to third-party organizations that in turn provide or sell them to their constituencies in a co-branded program.

Alliance's private-label program, like the CVS Health Savings Plan and Health Savings Plus Plan, equip organizations with an added-value service that further positions them as a resource for wide-ranging health care. Organizations like CVS utilize their own systems to generate membership sales, and typically earn a marketing fee for each membership. The customized sales model is ideal for large pharmacy chains, as well as trade groups and healthcare provider organizations.

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### **Private-Labeled /Affinity Model**

For organizations with a large number of members who may not have traditional health care coverage, Alliance provides a way to increase their membership value and strengthen organizational ties.

Our current affinity program designed for State Farm Insurance illustrates the role Alliance takes in filling a group's unmet health-care need or focus. It provides State Farm policyholders that qualify for Medicare with Alliance's ancillary health benefits such as prescription, dental and alternative medicine. Depending on the need of an organization, Alliance's affinity program benefits could range from Platinum Card-level services to prescription only. Typically, commercial or government programs do not include ancillary benefits.

The Company's private-label affinity model is also ideal for groups with high-deductible plans, in which benefit managers embed an Alliance program to ease members' early, out-of-pocket expenses. Individuals that participate in high-deductible health care plans are eligible for tax-preferred Health Savings Accounts (HSA), a relatively new and increasingly popular benefit option. Because HSAs are portable, the combination of a high-deductible plan, HSA and Alliance HealthCard can mean life-long savings for consumers.

### **Direct Sales Model**

The Gold and Platinum Cards are Alliance's principal consumer-oriented products and are issued through the Company's retail distribution model. Alliance's commission-sharing arrangement with agents, brokers and employee benefit consultants enables them to market and distribute the cards to individual consumers through large employer groups, insurance brokers, and associations. Individual purchases of the cards outside the realm of commission programs represent a small percentage of the mix and currently result from word of mouth and recent direct mail campaigns.

In an industry that takes a "one size fits all" approach to program design, The Company believes it stands alone in its commitment to flexibility in product design, systems and operations for a range of distribution models. This accommodating and adaptable approach to meeting clients' needs should contribute directly to the success of Alliance's business strategy.

## **SALES AND MARKETING**

Historically, Alliance has generated sales leads from health-care contacts linked to our executive officers, referrals from our board of directors, and the efforts of sales professionals. The Company currently employs two full-time sales professionals and retains a number of independent sales consultants, who are compensated solely on the basis of actual sales closed.

We continue to expand our marketing programs and visibility in the industry. Programs currently underway include targeted public relations, internet sales, direct mailings and industry meetings.

**Physician-Issued Pharmacy Cards**

During 2005, Alliance began offering physicians the opportunity to issue free pharmacy benefit cards to their uninsured patients who leave the office with a prescription. The initial target has been offices and clinics that only serve a largely Hispanic population. Alliance will earn rebate income from pharmacies visited by the new cardholders and have the opportunity to upgrade prescription cards to Gold or Platinum levels by calling an 800-number listed on the back of the card. A pilot program has begun in the Atlanta area and will expand to other high-density Hispanic populations thereafter.

**Employer Benefits Programs**

Alliance's outbound sales call efforts have intensified on companies that have 500 or more employees and a significant workforce of non-benefit part-time employees. Alliance is targeting service industry companies with non-union workers primarily in the retail and food industry sectors. The Company is offering the Gold, Platinum, and Co-branded Card group programs, where membership fees that may be evenly split between the employer and individual and secured in part by payroll deduction. Revenues are generated by group membership payments and pharmacy rebate transactions.

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**CUSTOMERS**

The Company executed six new contracts during the fiscal year ended September 30, 2005. In addition to the new contracts for 2005, contracts are still in force for the following customers: a) CVS Pharmacy, Inc., a major retail chain consisting of over 5,000 locations that are selling the cards at their pharmacy counters to certain individuals who lack pharmacy and other health benefits; b) State Farm Mutual Automobile Insurance Company's whose Good Neighbor Advantage card gives its policyholders discounts on eight major services, and c) Melaleuca, Inc., an international manufacturer and marketer of unique home, health and personal care products, which sells a version of the Company's Gold Card to their customers.

Two of our customers contributed 72% of the Company's revenue for 2005. There is no certainty that any of the abovementioned contracts will not cancel after the initial term. There can be no assurances that the Company could replace these revenues when the agreements expire or if one or both are terminated prior to expiration. Accordingly, termination or expiration of these relationships would substantially reduce the Company's revenues and profits, and, thus, have a material adverse effect on the Company's business, financial performance and operations.

**COMPETITION**

There are several companies that compete with the Company. The Company's principal competitors are New Benefits, Ltd. and CAREINGTON International Corporation. Our other competitors include large retailers, financial institutions, insurance companies, preferred provider organization networks, and other organizations, which offer benefit programs to their customers. Many of our competitors have substantially larger customer bases and greater financial and other resources.

The environment within which we operate is intensely competitive and subject to rapid change. To maintain or increase our market share position, we must continually enhance our current product offerings, introduce new product features and enhancements, and expand our client service capabilities. We currently compete principally on the basis of the specialized nature of our products and services.

**GOVERNMENT REGULATION**

The Company does not sell or market insurance products, and, thus, believes that its business is not subject to material regulation under the insurance laws of the United States or any of the states in which it offers or plans to offer services. Licensing laws and regulations often differ materially among states and within individual states such laws and regulations are subject to amendment and reinterpretation by the agencies charged with their enforcement. If the Company becomes subject to any licensing or regulatory requirements, the failure to comply with any such requirements could lead to a revocation, suspension or loss of licensing status, termination of contracts and legal and administrative enforcement actions. In addition, the use of the Internet in the marketing and distribution of the Company's services is relatively new and presents issues, such as the limitations on an insurance regulator's jurisdiction and whether Internet service providers, gateways or cybermalls are (a) engaged in the solicitation or sale of insurance policies or (b) otherwise transacting business requiring licensure under the laws of one or more states. Accordingly, the insurance laws and regulations and interpretations thereof are subject to uncertainty and change. The Company cannot be sure that a review of its current and proposed operations will not result in a determination that could materially and adversely affect its business, results of operations and financial condition. Moreover, regulatory requirements are subject to change from time to time and may in the future become more restrictive, thereby making compliance more difficult or expensive or otherwise affecting or restricting the Company's ability to conduct its business as now conducted or proposed to be conducted.

**EMPLOYEES**

As of November 30, 2005, the Company employed 18 individuals on a full-time basis. None of the Company's employees are represented by a labor union. The Company believes that its employee relations are good.

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**ITEM 2. PROPERTIES**

The Company leases the space for its office in Norcross, Georgia under a lease that expires in October 2009. The lease is in the name of Alliance HealthCard, Inc. and NovaNet, Inc., a company partially owned by Robert D. Garces, the Chairman of the Board of the Company. The total space consists of approximately 8,712 square feet and NovaNet leases approximately 3,537 square feet of that space. The lease was executed on May 1, 2004, amended on December 16, 2004 with a revised termination date of October 31, 2009. The Company believes that it has adequate office space for its current operations.

**ITEM 3. LEGAL PROCEEDINGS**

On October 20, 2003, Medco Health Solutions, Inc. made a written demand for payment from Alliance HealthCard, Inc., in the amount of \$486,269. The demand was based on allegations that Alliance was liable for these amounts based on an Integrated Prescription Drug Program Master Agreement dated July 1, 2000 (the Agreement). Thereafter, on November 19, 2003, Alliance filed a lawsuit against Medco Health Solutions, Inc. The lawsuit, styled Alliance HealthCard, Inc. v. Medco Health Solutions, Inc. was filed in the Superior Court of Gwinnett County, State of Georgia. The lawsuit alleged that Medco Health Solutions, Inc. had breached certain representations and warranties contained in that same contract and its addendums by failing to pay the Company the fees and/or rebates owed to the Company.

As of December 22, 2005, Alliance has entered into a Mutual Release and Settlement Agreement with Medco for a full settlement and release of all claims in exchange for a settlement payment to Medco of \$200,000. The Mutual Release and Settlement Agreement has not yet been countersigned by Medco, but it is anticipated that they will and a final settlement and release of all claims related to this dispute will be obtained shortly. The Company has recorded other expense of \$169,574 on its financial statements for the year ended September 30, 2005, to reflect this settlement payment. The remaining expense of \$30,426 had been recorded in prior periods.

On December 14, 2005, Bankers Fidelity Life Insurance Company filed a demand for arbitration with Alliance HealthCard, Inc. The dispute is about the relative rights of the parties arising out of the Prescription Drug Card and Multi-Service Benefits Agreement entered into by Bankers Fidelity Life Insurance Company and Alliance HealthCard, Inc. It involves a determination of the responsibilities of Alliance HealthCard, Inc., as well as certain other contract rights between the parties hereto.

Bankers Fidelity Life Insurance Company seeks the following relief: (1) payment by Alliance HealthCard, Inc. for prescriptions purchased by an Rx Card Holder or a Basic Card Holder; (2) full and complete copies of the following Reports: Utilization Summary; Customer Inquiry Report, Cancellation Report, and Membership Information Report; and (3) damages for fraud. The dollar amount of the claim sought is \$75,000. Other relief sought includes attorneys fees, interest and arbitration costs.

The Company intends to vigorously defend all claims made by Bankers Fidelity Life Insurance Company. The Demand for Arbitration is in a very early procedural stage, however, and therefore it is not possible at this time to determine the outcome of the actions or the effect, if any, that their outcome may have on the Company's results of operations and financial condition. There can be no assurances that this litigation will not have a material adverse effect on the Company's results of operations and financial condition.





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We submitted a definitive information statement to our shareholders on July 15, 2005, that notified our shareholders of record on July 1, 2005, that shareholders owning 2,270,033 shares of our common stock representing 50.2% of our outstanding Common Stock on July 1, 2005, have executed a written consent in lieu of an annual meeting approving:

1. The election of 5 directors to serve on the Company's board of directors for a one-year term; and
2. Ratification of the appointment of Miller Ray Houser & Stewart LLP as the company's independent auditors for the fiscal year ending September 30, 2005.

**PART II.****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS**

Alliance's Common Stock began trading on the Over The Counter Bulletin Board in January 2001. As of November 29, 2005 there were 138 holders of record of Alliance Common Stock. The table below sets forth for the periods indicated the high and low price per share (using the closing average of best bid and best ask price) of Alliance Common Stock as reported on the Over The Counter Bulletin Board. These quotations also reflect inter-dealer prices without retail mark-ups, mark-downs or commissions, and may not necessarily represent actual transactions.

	<b>Price Per Common Share</b>	
	<b>High</b>	<b>Low</b>
Year Ended September 30, 2005		
First Quarter ended December 31, 2004	\$ 1.00	\$ 0.40
Second Quarter ended March 31, 2005	\$ 0.85	\$ 0.72
Third Quarter ended June 30, 2005	\$ 0.95	\$ 0.50
Fourth Quarter ended September 30, 2005	\$ 0.77	\$ 0.50
Year ended September 30, 2004		
First Quarter ended December 31, 2003	\$ 0.52	\$ 0.28
Second Quarter ended March 31, 2004	\$ 1.35	\$ 0.28
Third Quarter ended June 30, 2004	\$ 1.30	\$ 0.60
Fourth Quarter ended September 30, 2004	\$ 1.24	\$ 0.60

**DIVIDEND POLICY**

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The Company declared a three-for-one stock dividend to shareholders of record as of November 1, 2000. However, the Company has never paid cash dividends or made other cash distributions to Common Stock shareholders, and does not expect to declare or pay any cash dividends in the foreseeable future. The Company intends to retain future earnings, if any, for working capital and to finance current operations and expansion of its business. Payments of dividends in the future will depend upon the Company's growth, profitability, financial condition and other factors the Company's Board of Directors may deem relevant.

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**ITEM 6. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**General**

The Company was founded in September 1998 as a limited liability company and reorganized into a Georgia corporation in February 1999. The Company is not an insurance provider, but is a provider of an innovative membership organization that receives discounts for healthcare-related products and services from networks of providers. Alliance offers its programs to consumers who are underinsured, uninsured and to individuals who participate in employer sponsored health plans that provide primary health insurance, but do not provide insurance coverage for certain healthcare-related services and products. The Company began sales of its membership cards in November 1999. The Company has financed its operations to date through the sale of its securities and a line of credit obtained in May 2000 and in July 2004. See Liquidity and Capital Resources.

**Results of Operations**

***Year Ended September 30, 2005 Compared to Year Ended September 30, 2004***

Net revenues for the company decreased \$355,726 to \$3,591,618 for the year ending September 30, 2005, from \$3,947,344 for the same prior year period. The net decrease of \$355,726 was attributable to: (a) an increase of revenue of \$264,883 resulting from an increase of fees for our dental card program and an increase of members for the Melaleuca contract signed in August of 2003; (b) a decrease of revenue of \$620,609 primarily related to a decline in membership cards for the CVS and State Farm contracts and a slight decrease of transaction fees for the Advance PCS contract, also signed in August of 2003.

Gross profit decreased \$253,466 to \$2,341,664 for the year ended 2005 from \$2,595,130 for the same prior year. The decrease in gross profit was attributable to a decline in revenue for the CVS and State Farm contracts and a decrease in transaction fees from Advance PCS.

Marketing and sales expenses decreased \$146,957 to \$189,421 for the year ending September 30, 2005, from \$336,378 for the year ending September 30, 2004. The decrease is a result of: a) a decline for royalty and commission expenses of \$110,931 for the CVS contract related to an amendment finalized in December of 2003 and the expiration of a commission agreement that terminated on June 30, 2004; b) a decline of \$10,338 in salary expense due to a change in sales personnel; c) a decline in travel expense of \$12,793 and d) a decline in other expenses of \$12,895.

General and administrative expenses decreased \$138,868 to \$1,396,500 for the year ending September 30, 2005 from \$1,535,368 in the prior year. The decrease is primarily attributable to: (a) a decrease of \$125,000 in bad debt expense for allowance for doubtful accounts; (b) an increase in compensation and consulting expense of approximately \$16,162 for additional personnel; (c) a decrease of \$30,030 in general office expense related to travel, rent, phone and other general expenses.

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Other expenses increased \$88,342 for the year ending September 30, 2005, as a result of the following: (a) other income of \$75,000 related to bad debt recovery; (b) other expense of \$169,574 for the Medco Health Solutions, Inc., settlement and an additional accrual of \$17,712 for Bankers Fidelity (see Item 3 Legal Proceedings); (c) a decrease of interest expense of \$18,512 due to the repayment of the Company's line of credit for 2004 and (d) interest income of \$5,432. The Company has recorded other expense of \$169,574 on its financial statements for the year ended September 30, 2005. The remaining expense of \$30,426 had been recorded in prior periods.

The Company recognized a deferred tax benefit of \$175,500 for the year ended September 30, 2005 as a result of the net operating loss carryforwards.

The Company reported net income of \$824,389 in 2005 compared to \$704,872 for the prior year. The increase in net income is attributable to: (a) a decrease in marketing and general administrative expense; (b) an increase in other expense for the Medco settlement and Bankers Fidelity reserve and (c) a deferred tax benefit of \$175,500 for the year ended September 30, 2005.

### **OFF-BALANCE SHEET ARRANGEMENTS**

The Company does not have any off-balance sheet arrangements.

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**LIQUIDITY AND CAPITAL RESOURCES**

The Company's operations provided cash of \$504,867 for the year ended September 30, 2005, primarily as a result of the following: (a) net income of \$824,389; (b) other adjustments to reconcile net income to net cash of \$31,057 for depreciation expense and a deferred tax asset of \$175,500; (c) an increase in accounts receivable of \$42,633 due to net changes in several customer account balances, an increase in other assets of \$23,918 that consisted of a deposit of \$35,000 placed with the State of Florida for compliance purposes for discount provider organizations and a decrease in prepaid expenses and other deposits of \$11,082; (d) a decrease in accrued wages of \$137,553 attributable to the payment of bonuses for the year ended September 30, 2004, and the repayment of deferred salaries initiated in 2003; (e) a decrease in deferred revenue of \$167,315 attributable to the decline of deferred revenue for the CVS and State Farm contracts; (f) an increase in other accrued expenses of \$234,815 related to the Medco settlement expense and Bankers Fidelity reserve and (g) a decrease in accounts payable of \$38,475.

The Company's net working capital increased \$814,688 to \$(664,659) during the 12 months ended September 30, 2005 from \$(1,479,347) at September 30, 2004. The increase in working capital was attributable to the following: (a) an increase in cash of \$503,543 attributable to the Company's net income of \$824,389; (b) an increase in deferred tax assets of \$175,500 based on a reduction of the deferred tax asset valuation in the amount of \$450,000; (c) a decrease in deferred revenue of \$167,315 attributable to the CVS and State Farm contracts (d) a decrease in accrued wages of \$137,553 due to the payment of bonuses for the year ended September 30, 2004 and the re-payment of deferred salaries for the year ended September 30, 2005; (e) an increase in other accrued expenses of \$234,815 related to the Medco settlement and Bankers Fidelity reserve and (f) an increase in other assets of \$26,914 and (g) a decrease in other liabilities of 38,678.

The Company's investing activities during the year ended September 30, 2005, used cash of \$1,121 for capital expenditures for computers and equipment for additional personnel and card fulfillment administration.

The Company's financing activities during the year ended September 30, 2005, used cash of \$203 consisting of repayments for capital lease obligations.

The Company secured a new working capital facility on July 10, 2003, with Branch Banking And Trust Company. The agreement provided the Company with a \$650,000 working capital facility secured by personal guaranties from certain officers and board members of the Company. The Company granted certain officers and board members 400,000 stock options relating to 400,000 shares of Common Stock during the year ended September 30, 2004 for their personal guarantees. The credit agreement was renewed on July 20, 2004 with a new maturity date of July 20, 2005 with an interest rate of the bank's prime rate plus 0.9% per annum to be adjusted daily. The Company did not renew its line of credit for 2005.

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**IMPACT OF INFLATION**

Inflation has not had a material effect on the Company to date. However, the effects of inflation on future operating results will depend in part, on the Company's ability to increase prices or lower expenses, or both, in amounts that offset inflationary cost increases.

**QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

The Company has no material exposure to market risk from derivatives or other financial instruments.

**ITEM 7. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

The following financial statements are filed with this report:

Report of Independent Accountants

Consolidated Balance Sheets as of September 30, 2005 and 2004

Consolidated Statements of Operations for the years ended September 30, 2005 and 2004

Consolidated Statements of Stockholders' Equity for the years ended September 30, 2005 and 2004

Consolidated Statements of Cash Flows for the years ended September 30, 2005 and 2004

Notes to Consolidated Financial Statements

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**Report of Independent Accountants**

The Board of Directors and Stockholders

Alliance HealthCard, Inc.

We have audited the accompanying consolidated balance sheets of Alliance HealthCard, Inc. (a Georgia corporation) and subsidiary as of September 30, 2005 and 2004, and the related consolidated statements of operations, stockholders' equity and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Alliance HealthCard, Inc. and subsidiary, as of September 30, 2005 and 2004, and the results of operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States.

Miller Ray Houser & Stewart LLP

Atlanta, Georgia

November 11, 2005



**Table of Contents****Index to Financial Statements****Alliance HealthCard, Inc. & Subsidiary****Consolidated Balance Sheets**

	<b>September 30,</b>	
	<b>2005</b>	<b>2004</b>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 961,391	\$ 457,848
Accounts receivable, net	332,499	289,866
Deferred tax asset	175,500	
Prepaid expenses and other current assets	28,038	43,757
<b>Total current assets</b>	<b>1,497,428</b>	<b>791,471</b>
Furniture and equipment, net	22,179	52,115
Other assets	39,637	
<b>Total assets</b>	<b>\$ 1,559,244</b>	<b>\$ 843,586</b>
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Accounts payable	\$ 418,268	\$ 456,743
Accrued salaries and benefits	93,911	231,464
Deferred revenue	1,259,978	1,427,293
Other accrued liabilities	389,930	155,115
Current portion of capital lease obligations		203
<b>Total current liabilities</b>	<b>2,162,087</b>	<b>2,270,818</b>
Commitments		
Stockholders' equity:		
Common stock, \$.001 par value; 100,000,000 shares authorized; 4,524,263 shares issued and outstanding at September 30, 2005 and September 30, 2004	2,323	2,323
Additional paid-in-capital	2,882,977	2,882,977
Accumulated deficit	(3,488,143)	(4,312,532)
<b>Total stockholders' equity (deficit)</b>	<b>(602,843)</b>	<b>(1,427,232)</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 1,559,244</b>	<b>\$ 843,586</b>

*See accompanying notes and report of independent accountants.*

**Table of Contents****Index to Financial Statements****Alliance HealthCard, Inc. & Subsidiary****Consolidated Statements of Operations**

	<b>Twelve Months Ending</b>	
	<b>September 30,</b>	
	<b>2005</b>	<b>2004</b>
	<u>          </u>	<u>          </u>
Net revenues	\$ 3,591,618	\$ 3,947,344
Direct costs	1,249,954	1,352,214
	<u>          </u>	<u>          </u>
Gross profit	2,341,664	2,595,130
Marketing and sales expenses	189,421	336,378
General and administrative expenses	1,396,500	1,535,368
	<u>          </u>	<u>          </u>
Operating income (loss)	755,743	723,384
	<u>          </u>	<u>          </u>
Other income (expense):		
Other income	80,432	
Other expense	(187,286)	(18,512)
	<u>          </u>	<u>          </u>
	(106,854)	(18,512)
	<u>          </u>	<u>          </u>
Net income before income taxes	648,889	704,872
Deferred tax benefit	175,500	
	<u>          </u>	<u>          </u>
Net income	\$ 824,389	\$ 704,872
	<u>          </u>	<u>          </u>
Per share data:		
Basic income	\$ 0.18	\$ 0.16
	<u>          </u>	<u>          </u>
Diluted income	\$ 0.18	\$ 0.15
	<u>          </u>	<u>          </u>
Basic weighted average shares Outstanding	4,524,263	4,478,373
	<u>          </u>	<u>          </u>
Diluted weighted average shares Outstanding	4,638,692	4,576,846
	<u>          </u>	<u>          </u>

*See accompanying notes and report of independent accountants.*

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## Alliance HealthCard, Inc. &amp; Subsidiary

## Consolidated Statements of Stockholders' Equity

	Common Stock		Additional	Deficit	Total
	Shares	Amount	Paid-In	Accumulated	Stockholders' Equity
			Capital		
Balance at September 30, 2003	4,474,263	\$ 2,273	\$ 2,848,027	\$ (5,017,404)	\$ (2,167,104)
Stock issued August 31, 2004	50,000	50	34,950		35,000
Net income				704,872	704,872
Balance at September 30, 2004	4,524,263	2,323	2,882,977	(4,312,532)	\$ (1,427,232)
Net income				824,389	824,389
Balance at September 30, 2005	4,524,263	\$ 2,323	\$ 2,882,977	\$ (3,488,143)	\$ (602,843)

See accompanying notes and report of independent accountants.

**Table of Contents****Index to Financial Statements****Alliance HealthCard, Inc. & Subsidiary****Consolidated Statements of Cash Flows**

	<b>For The Year Ending</b>	
	<b>September 30,</b>	
	<b>2005</b>	<b>2004</b>
<b>Cash flows from operating activities</b>		
Net income	\$ 824,389	\$ 704,872
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	31,057	34,480
Deferred tax asset	(175,500)	
Stock issued in connection with employment services		35,000
Change in operating assets and liabilities:		
Accounts receivable	(42,633)	1,218,760
Prepaid expenses and other assets	(23,918)	121,264
Accounts payable	(38,475)	(1,293,216)
Accrued wages	(137,553)	(16,775)
Other accrued expenses	67,500	(404,484)
Net cash provided by operating activities	<u>504,867</u>	<u>399,901</u>
<b>Cash flows from investing activities</b>		
Purchase of equipment	(1,121)	(10,886)
Net cash used in investing activities	<u>(1,121)</u>	<u>(10,886)</u>
<b>Cash flows from financing activities</b>		
Repayments of short-term debt		(176,951)
Repayments of lease obligations	(203)	(4,047)
Net cash used in financing activities	<u>(203)</u>	<u>(180,998)</u>
Net increase in cash	503,543	208,017
Cash at beginning of period	457,848	249,831
Cash at end of period	<u>\$ 961,391</u>	<u>\$ 457,848</u>

*See accompanying notes and report of independent accountants.*

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**Alliance HealthCard, Inc. & Subsidiary**

**Notes to Consolidated Financial Statements**

**September 30, 2005 and 2004**

**1. Description of the Business**

Alliance HealthCard was founded in September 1998 as a limited liability company and was reorganized as a Georgia corporation in February 1999. The Company is a national health-care savings organization that creates, markets, and distributes membership savings programs to predominantly underserved markets where individuals either have limited health benefits, or no insurance. Programs encompass services in more than 16 areas of health care, including physician visits, hospital stays, chiropractics, vision, dental, pharmacy, hearing and patient advocacy. Alliance offers its programs to predominantly underserved markets, where individuals either have limited health benefits, or no insurance. These markets may vary widely, from senior populations with Medicare who have no prescription benefits to part-time employees and the uninsured looking for lower cost medical services and access to providers.

**2. Summary of Significant Accounting Policies**

**Basis of Presentation**

The consolidated financial statements include the accounts of the Company and its wholly owned subsidiary, Alliance HealthCard of Florida, Inc. The subsidiary was formed to comply with the State of Florida regulations for discount health card organizations. All intercompany accounts and transactions have been eliminated in consolidation.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results inevitably will differ from those estimates and such differences may be material to the financial statements.

**Cash and Cash Equivalents**

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For the purposes of the balance sheets and statements of cash flows, the Company considers investments purchased with maturities of three months or less at the time of purchase to be cash equivalents.

### **Furniture and Equipment**

Furniture and equipment are recorded at cost. Depreciation (which includes amortization of assets under capital leases) is computed on a straight-line basis based on management's estimates of the useful lives of the assets (or the term of the related lease, if less), which ranges from three to five years.

### **Stock Options**

Statement of Financial Accounting Standards No. 123 (SFAS 123), Accounting for Stock-Based Compensation, encourages but does not require companies to record compensation cost for their employee stock compensation plans at the fair value of the options granted. The Company has elected to measure compensation costs for stock-based compensation plans using the intrinsic value-based method of accounting prescribed by Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees (APB 25).

### **Income Taxes**

Prior to February 1999, the Company was a limited liability corporation and therefore, the owners assumed responsibility for the income taxes of the Company. Effective February 1999, the Company has changed its tax status to a C Corporation. The Company has since adopted FASB Statement No. 109, Accounting for Income Taxes, which requires, among other things, a liability approach to calculating deferred income taxes. The objective is to measure a deferred income tax liability or asset using the tax rates expected to apply to taxable income in the periods in which the

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deferred income tax liability or asset is expected to be settled or realized. Any resulting net deferred income tax assets should be reduced by a valuation allowance sufficient to reduce such assets to the amount that is more likely than not to be realized.

**Alliance HealthCard, Inc. & Subsidiary**

*Notes to Consolidated Financial Statements, Continued*

**Accounts Receivable**

Accounts receivables are recorded net of an allowance for doubtful accounts established to provide for losses on un-collectible accounts based on management's estimates and historical collection experience. The provision for doubtful accounts was \$34,876 for the year ended September 30, 2005 and \$128,000 for the year ended September 30, 2004. The bad debt expense was \$0 and \$125,000 for the years ended September 30, 2005 and 2004, respectively.

**Revenue Recognition**

In general, members subscribe for renewable one-year memberships in the Company's programs. Membership fees are generally paid to the Company on a monthly or annual basis. For those members paying monthly, the membership fees are recognized on a monthly basis. Membership fees paid in advance on an annual basis are recognized monthly over the applicable twelve-month membership term.

**Implementation Expense Recognition**

Contracts with insurance companies or other large companies often generate substantial implementation expense. For total contract implementation costs in excess of \$5,000, the Company records that expense over the first twelve-month term of the contract. Costs less than \$5,000 are expensed as incurred. If the contract provides for payments to offset implementation costs, the aggregate amount of such payments is also recognized over the first twelve-month term of the contract.

**Advertising Expense**

The Company's advertising is non-direct and the costs are expensed as incurred. During the years ended September 30, 2005 and 2004, the Company incurred \$10,264 and \$11,194 of advertising expense, respectively.

## **Fair Values of Financial Instruments**

Statement of Financial Accounting Standards No. 107, "Disclosures about Fair Value of Financial Instruments", requires the Company to disclose estimated fair values for its financial instruments. Fair value estimates, methods, and assumptions are set forth below for the Company's financial instruments.

The carrying amounts of cash, accounts receivables, other current assets, accounts payable, accrued expenses and current portion and non-current portion of notes payable approximate fair value because of the short maturity of those instruments.

## **2. Notes Payable**

The Company secured a working capital facility on July 10, 2003 with Branch Banking And Trust Company. The agreement provided the Company with a \$650,000 working capital facility secured by personal guaranties from certain officers and directors of the Company. The credit agreement was renewed on July 20, 2004 with a new maturity date of July 20, 2005 and bears an interest rate of the bank's prime rate plus 0.9% per annum to be adjusted daily. The Company did not renew the credit agreement for an additional year.



**Table of Contents****Index to Financial Statements****Alliance HealthCard, Inc. & Subsidiary***Notes to Consolidated Financial Statements, Continued***3. Furniture and Equipment**

Furniture and equipment consists of the following at September 30, 2005 and 2004:

	<b>September 30,</b>	
	<b>2005</b>	<b>2004</b>
Furniture	\$ 12,023	\$ 12,023
Equipment	108,765	107,644
Equipment under capital leases	18,865	18,865
	<u>139,653</u>	<u>138,532</u>
Less: accumulated depreciation and amortization	(117,474)	(86,417)
	<u>\$ 22,179</u>	<u>\$ 52,115</u>

**4. Stockholders' Equity**

The Company recognized consulting expense of \$0 and \$35,000 for the years ended September 30, 2005 and 2004, respectively, paid to a vendor, other than an officer, in the form of Common Stock. The Company granted certain officers and board members options to purchase 100,000 shares of Common Stock at \$0.74 and 300,000 shares of Common Stock at \$0.68 per share in return for their personal guaranties on the Company's line of credit for the years ended 2004. (See Liquidity and Capital Resources. )

**5. Stock Options**

In conjunction with certain employment and consulting agreements, the Company granted stock options relating to 483,994 shares of Common Stock for the year ending September 30, 2004. The Company granted certain board members stock options relating to 400,000 shares of Common Stock during the year ended September 30, 2004 related to the personal guaranties for the Company's line of credit. The Company has reserved 1,300,000 shares of the Common Stock in connection with the stock option plan and 1,256,691 warrants related to the line of credit guarantee for Branch Banking And Trust Company and the Offering Memorandum dated December 15, 2000. The vesting schedules relating to these options granted range from immediate vesting to a three-year vesting period.

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The Company has elected to follow APB 25 and related interpretations in accounting for its employee stock options because, as discussed below, the alternative fair value accounting provided for under SFAS 123 requires use of option valuation models that were not developed for use in valuing employee stock options. Under APB 25, because the exercise price of the Company's employee stock options equals the market price of the underlying stock on the grant date, no compensation expense is recognized.

Pro forma information regarding net income and earnings per share is required by SFAS 123, which also requires that the information be determined as if the Company has accounted for its employee stock options granted under the fair value method.

The fair value of each option is estimated on the date of grant using the Black-Scholes method with the following weighted average assumptions used for grants for the years ending September 30, 2005 and September 30, 2004.

	September 30,	
	2005	2004
Expected volatility	.1	.1
Dividend yield	0%	0%
Risk free interest rate	4.3%	2.6%
Expected lives	5 Years	5 Years

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## Alliance HealthCard, Inc. &amp; Subsidiary

*Notes to Consolidated Financial Statements, Continued***5. Stock Options (Continued)**

For purposes of fair value disclosures, the estimated fair values of the options are amortized to expense over the options' vesting periods. The Company's pro forma net income and loss for the years ending September 30, 2005 and 2004, as determined using the fair value method of accounting of Statement 123, was \$769,693 and \$678,117 respectively.

Information regarding the options is as follows:

	Weighted Average Exercise Price	Options Outstanding	Options Exercisable
Balance, September 30, 2003		1,402,900	1,295,213
Granted	.72	483,994	400,000
Forfeited	1.14	(17,999)	(3,333)
Became exercisable	.90		91,020
		<u>1,868,895</u>	<u>1,782,900</u>
Balance, September 30, 2004		1,868,895	1,782,900
Granted	.00		
Forfeited	.88	(100,999)	(50,000)
Became exercisable	1.10		13,338
		<u>1,767,896</u>	<u>1,746,238</u>
Balance, September 30, 2005		1,767,896	1,746,238

The aggregate fair value of options granted for the year ending September 30, 2004 was \$267,169 respectively. The following table summarizes information about stock options outstanding at September 30, 2005.

September 30,	
2005	2004

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Range of exercise price	\$0.23-\$1.50	\$0.23 - \$1.50
Number outstanding	1,767,896	1,868,895
Weighted average remaining contractual life	6.2 Years	7.3 Years
Weighted average exercise price	\$0.89	\$0.89

During the year ending September 30, 2005, no options were exercised.

**6. Income Taxes**

There was no current income tax expense or benefit recorded in the statements of operations for the period ending September 30, 2005 because the Company has adequate net operating loss carryforwards to offset any current period income tax expense that would have been recorded, therefore the net result would have been \$0.

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Deferred income taxes arise from temporary differences resulting from income and expense items reported for financial reporting and tax purposes in different periods and the estimated future tax effects of carry-forwards. Deferred income taxes are classified as current or non-current, depending on the classification of the assets and liabilities to which they relate. The Company has established approximately an 80% valuation allowance for its net deferred tax assets based on a reduction of the deferred tax asset valuation based on the increased likelihood that the Company will have taxable income to utilize the net deferred asset in future years. The benefit created as a result of the reduction of the valuation allowance is \$175,500.

<b>Reconciliation of Tax Rates:</b>	<b>2005</b>	<b>2004</b>
Federal	34%	34%
State	5%	5%
Net operating loss carryforwards	(8)%	0%
Valuation allowance	(31)%	(39)%
	0%	0%
Effective tax rate	0%	0%

	<b>September 30,</b>	
	<b>2005</b>	<b>2004</b>
Deferred tax assets:		
Net operating loss carry forwards	\$ 890,648	\$ 1,064,569
Other	(14,777)	(10,090)
	875,871	1,054,479
Gross deferred tax asset	875,871	1,054,479
Less valuation allowance	(700,371)	(1,054,479)
	\$ 175,500	\$
Net deferred tax assets	\$ 175,500	\$

Significant components of the provision for income taxes are as follows:

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	September 30,	
	2005	2004
Deferred		
Federal	\$ 744,490	\$ 896,307
State	131,381	158,172
Total income tax benefit	875,871	1,054,479
Less valuation allowance	(700,371)	(1,054,479)
	\$ 175,500	\$

The Company has unused net operating loss carry forwards available to offset future taxable income as follows:

Expires 2020	381,492
Expires 2021	985,235
Expires 2023	902,846
	\$ 2,269,573

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The Company leases the space for its office in Norcross, Georgia under a lease that expires in October 2009. The lease is in the name of Alliance HealthCard, Inc. and NovaNet, Inc., a company partially owned by Robert D. Garces, the Chairman of the Board of the Company. The total space consists of approximately 8,712 square feet and NovaNet leases approximately 3,902 square feet of that space. The lease was executed on May 1, 2004, amended on December 16, 2004 with a revised termination date of October 31, 2009. The Company's share of the minimum future rental payments due under the non-cancelable operating lease arrangement is as follows:

<u>Year Ending September 30,</u>	<u>Amount</u>
2006	91,257
2007	93,505
2008	95,843
2009	98,233
Thereafter	8,203
	<u>          </u>
Total	<u>\$ 387,041</u>

Prior to May 1, 2004, the Company subleased its office space from an affiliated company. The Company's office consisted of approximately 5,800 square feet of space subleased from NovaNet, Inc. a company partially owned by Robert D. Garces, the Chairman of the Board of the Company. The Company expensed approximately \$81,997 and \$104,176 for the years ending September 30, 2005 and September 30, 2004 respectively. The sublease was executed on April 1, 2002 and terminated on April 30, 2004 at approximately \$8,389 per month through June 2003 and increases to \$8,922 per month for the period from July 2003 through April 2004. The sublease includes the use of reception, office furniture, copying and other office equipment. The Company has also paid deposits of \$9,692 for this sublease to NovaNet. While the sublease was not negotiated at arms-length, the terms of the sublease include lease rental rates equal to those in the primary lease. The Company believes the terms of the sublease are comparable to what it would pay for such space on the open market.

Accounts receivable includes \$5,813 and \$8,568 from NovaNet, Inc. for expenses paid on their behalf for the years ended September 30, 2005 and 2004 respectively.

The Company paid approximately \$98,605 and \$269,394 for the years ending September 30, 2005 and September 30, 2004 respectively relating to printing and card member fulfillment services provided by one company related indirectly through common ownership.

**8. Equipment Leases**

The Company leased certain equipment under capital leases that expired in 2005. As of September 30, 2005 all capital leases had been paid in full.

Assets acquired under non-cancelable capital leases consist of computer equipment with an aggregate cost of \$18,865 at September 30, 2005 and at September 30, 2004 and accumulated amortization of \$18,865 at September 30, 2005 and September 30, 2004. Amortization of leased assets is included in depreciation expense.



**Table of Contents****Index to Financial Statements****Alliance HealthCard, Inc. & Subsidiary***Notes to Consolidated Financial Statements, Continued***9. Supplemental Cash Flows Information**

The following information supplements the statements of cash flows:

	<u>2005</u>	<u>2004</u>
Cash paid for interest		\$ 25,107

**10. Concentration of Credit Risk Arising**

The Company uses financial institutions in which it maintains cash balances, which at times may exceed federally insured limits. The Company has not experienced any losses in such accounts and management believes it is not exposed to any significant credit risk on cash. The Company's uninsured cash balance totaled \$654,405 and \$332,518 at September 30, 2005 and 2004, respectively.

Concentration of credit risk with respect to accounts receivable and revenue is due to a high volume of business conducted with one customer. Approximately \$95,514 (29%) and \$74,092 (26%) of total accounts receivable were due from one customer as of September 30, 2005 and 2004, respectively. Approximately \$1,131,740 (32%) and \$1,512,172 (38%) of total sales were generated from the same customer for the years ending September 30, 2005 and 2004, respectively. Another customer generated revenue of approximately \$1,434,340 (40%) and \$1,615,967 (41%) for the years ending September 30, 2005 and 2004, respectively.

Approximately \$362,841 (87%) and \$362,841 (79%) of the total accounts payable relate to the party from which more than 29% and 26% of the Company's accounts receivable were due for the years ended September 30, 2005 and 2004, respectively.

**11. Defined Contribution Plan**

The Company implemented a 401(k) plan on August 1, 2004. Eligible employees contribute to the 401(k) Plan. Employees become eligible after attaining age 18. The employee may become a participant of the 401(k) plan on the first day of the month following the completion of the eligibility requirements. The Company may decide to make a Non-elective Contribution to the Plan, although the Company is not required to do so. The Non-elective Contribution will be allocated to all employees eligible to participate in the Plan. The Non-elective Contributions are subject to a vesting schedule that takes six years of service to become 100% vested. All accounts are participant-directed accounts. The

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Company has not made any Non-elective Contributions for the years ended September 30, 2005 and 2004.

**12. Selected Quarterly Financial Data (Un-audited)**

	<b>First</b>	<b>Second</b>	<b>Third</b>	<b>Fourth</b>
	<b>Quarter</b>	<b>Quarter</b>	<b>Quarter</b>	<b>Quarter</b>
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>2005</b>				
Revenue	\$ 898,747	\$ 876,940	\$ 899,365	\$ 916,566
Gross profit	\$ 584,650	\$ 556,104	\$ 620,087	\$ 580,823
Net income	\$ 174,766	\$ 143,472	\$ 215,479	\$ 290,672
Diluted net income per share	\$ 0.04	\$ 0.03	\$ 0.05	\$ 0.06
<b>2004</b>				
Revenue	\$ 1,011,165	\$ 950,756	\$ 962,737	\$ 1,022,686
Gross profit	\$ 574,222	\$ 662,660	\$ 666,175	\$ 692,073
Net income	\$ 125,688	\$ 211,924	\$ 255,691	\$ 111,569
Diluted net income per share	\$ 0.03	\$ 0.05	\$ 0.05	\$ 0.02

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**Alliance HealthCard, Inc. & Subsidiary**

*Notes to Consolidated Financial Statements, Continued*

**13. Legal Proceedings**

On October 20, 2003, Medco Health Solutions, Inc. made a written demand for payment from Alliance HealthCard, Inc., in the amount of \$486,269. The demand was based on allegations that Alliance was liable for these amounts based on an Integrated Prescription Drug Program Master Agreement dated July 1, 2000 (the Agreement). Thereafter, on November 19, 2003, Alliance filed a lawsuit against Medco Health Solutions, Inc. The lawsuit, styled Alliance HealthCard, Inc. v. Medco Health Solutions, Inc. was filed in the Superior Court of Gwinnett County, State of Georgia. The lawsuit alleged that Medco Health Solutions, Inc. had breached certain representations and warranties contained in that same contract and its addendums by failing to pay the Company the fees and/or rebates owed to the Company.

As of December 22, 2005, Alliance has entered into a Mutual Release and Settlement Agreement with Medco for a full settlement and release of all claims in exchange for a settlement payment to Medco of \$200,000. The Mutual Release and Settlement Agreement has not yet been countersigned by Medco, but it is anticipated that they will and a final settlement and release of all claims related to this dispute will be obtained shortly. The Company has recorded other expense of \$169,574 on its financial statements for the year ended September 30, 2005, to reflect this settlement payment. The remaining expense of \$30,426 had been recorded in prior periods.

On December 14, 2005, Bankers Fidelity Life Insurance Company filed a Demand For Arbitration with Alliance HealthCard, Inc. The dispute is about the relative rights of the parties arising out of the Prescription Drug Card and

Multi-Service Benefits Agreement entered into by Bankers Fidelity Life Insurance Company and Alliance HealthCard, Inc. It involves a determination of the responsibilities of Alliance HealthCard, Inc., as well as certain other contract rights between the parties hereto.

Bankers Fidelity Life Insurance Company seeks the following relief: (1) payment by Alliance HealthCard, Inc. for prescriptions purchased by an Rx Card Holder or a Basic Card Holder; (2) full and complete copies of the following Reports: Utilization Summary; Customer Inquiry Report, Cancellation Report, and Membership Information Report; and (3) damages for fraud. The dollar amount of the claim sought is \$75,000. Other relief sought includes attorneys fees, interest and arbitration costs.

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**Alliance HealthCard, Inc. & Subsidiary**

*Notes to Consolidated Financial Statements, Continued*

**13. Legal Proceedings (Continued)**

The Company intends to vigorously defend all claims made by Bankers Fidelity Life Insurance Company. The Demand for Arbitration is in a very early procedural stage, however, and therefore it is not possible at this time to determine the outcome of the actions or the effect, if any, that their outcome may have on the Company's results of operations and financial condition. There can be no assurances that this litigation will not have a material adverse effect on the Company's results of operations and financial condition.

**14. Prior Period Adjustments**

The Company recorded prior period adjustments for the year ended September 30, 2004, consisting of the following items: (a) prior year revenue of \$105,809 resulting from a retroactive amendment to the CVS Pharmacy contract with an effective date of April 1, 2003; (b) prior year royalty expense of \$69,082 related to the termination of a provider network directly associated with the CVS contract. These adjustments resulted in a net increase in revenue of \$36,727, increase in accounts receivable of \$105,809, increase in accounts payable of \$69,082 and a reduction in accumulated deficit of \$36,727 for the year ended September 30, 2003.

**15. Reclassifications**

Certain reclassifications have been made to the 2004 financial statements to conform to the 2005 presentation.

**Table of Contents****Index to Financial Statements****ITEM 8. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

There has been no occurrence requiring response to this item.

**PART III.****ITEM 9. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT****Executive Officers and Directors**

The executive officers and directors of the Company, and their respective ages as of September 30, 2005, are as follows:

<u>Name</u>	<u>Age</u>	<u>Position</u>	<u>Term</u>
Robert D. Garces	56	Chairman of the Board of Directors and Chief Executive Officer	One Year
Thomas W. Kiser	42	Director and President	One Year
Robert R. Goodyear	58	Chief Operating Officer and Secretary/Treasurer	One Year
Rita W. McKeown	52	Chief Financial Officer	One Year
Howard C. Chandler, Jr. M.D.	44	Director	One Year
Larry G. Gerdes	56	Director	One Year
Richard L. Jackson	51	Director	One Year

**Robert D. Garces, Chairman of the Board of Directors and Chief Executive Officer**

Mr. Garces is a co-founder of the Company and has served as the Chairman of the Board of Directors and Chief Executive Officer since the Company was organized. Mr. Garces also serves as Chairman of NovaNet, Inc., a company he founded in 1994 that provides a network of physicians, hospitals and other ancillary health services to self-insured employers and insurance companies. In 1996, Mr. Garces co-founded Better Image, Inc. a consolidation of Plastic Surgeons around the United States. In 1974, Mr. Garces started the Atlanta company of Southeastern Medical Consultants, a physician billing and management company. During this same period he also founded two companies, which grew into one of the largest physician billing companies in the southeast. (i) ARTAC, a software and receivables management company for hospital business offices; (ii) Southern Medical Imaging, a mobile imaging company comprising 41 mobile CT units and 40 mobile MRI units. In 1989 he developed a physician billing company for anesthesia departments for hospitals.

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**Thomas W. Kiser, Director and President**

Mr. Kiser is a co-founder of the Company with Mr. Garces and has served as its President since the Company was organized. In 1996, Mr. Kiser founded TWK Enterprises, Inc., a real estate acquisition and development company in Atlanta, Georgia. Mr. Kiser also serves as President of TWK Enterprises, Inc., however, operations are handled by outside property management, reporting to Mr. Kiser. From 1991 to 1996, Mr. Kiser formed two franchise companies, TC Concepts, Inc. in Orlando, Florida and MKM, Inc. in Atlanta, Georgia, which were sold in 1994 and 1997 respectively. From 1989 through 1991, Mr. Kiser held retail and institutional sales positions with Bear Stearns Company and Shapiro Carter and Company. In 1988, Mr. Kiser joined Marshall and Company, an Atlanta based regional investment banking firm specializing in the private placement and underwriting of securities of small-capitalization southeastern companies. From 1986 through 1988, Mr. Kiser was an assistant manager with Stuart James Co, an investment banking and brokerage company. Mr. Kiser holds a Bachelor of Science degree in economics from Vanderbilt University in Nashville, Tennessee.

**Robert R. Goodyear, Chief Operating Officer and Secretary/Treasurer**

Mr. Goodyear joined the Company in 1999 and has served as the chief operating officer since 1999. In 1997 and 1998, Mr. Goodyear served as president and chief executive officer of Lumen, a Marietta, Georgia healthcare consulting firm specializing in process re-design and re-engineering, management transformation and leadership development services. From 1991 through 1996, Mr. Goodyear was senior vice-president of the Marietta based healthcare division of First Data Corp. Mr. Goodyear has also held senior marketing and sales positions with other healthcare companies such as Inforum, Inc. in Nashville, Tennessee and HBO & Co. in Atlanta. From 1981 through 1986, he served as the chief executive officer of Community Memorial Hospital in Monmouth, Illinois and during four years prior thereto was the assistant administrator and chief financial officer of St. Joseph Medical Center in Ponca City, Oklahoma. Mr. Goodyear received his Bachelor of Science degree in business administration from the University of Arkansas in Fayetteville, Arkansas and received an MBA from the University of Evansville in Evansville, Indiana. Among other activities, Mr. Goodyear is a Fellow of the Healthcare Financial Management Association and a member of the American College of Healthcare Executives.

**Rita W. McKeown, Chief Financial Officer**

Ms. McKeown joined the Company in 2000 as the chief financial officer. From 1994 to 1999, Ms. McKeown served as director of finance of Transcend Services, Inc., an Atlanta Georgia healthcare company specializing in patient information management solutions for hospitals and other associated healthcare providers. From 1991 to 1994, Ms. McKeown served as director of accounting of Premier Anesthesia, Inc. From 1981 to 1991, Ms. McKeown held multiple senior accounting positions with HBO & Co in Atlanta. Ms. McKeown is a Certified Public Accountant and received her Bachelor of Business Administration from Kennesaw State University in Kennesaw, Georgia.

**Howard C. Chandler, Jr. M.D., Director**

Dr. Chandler has served as a Director of the Company since 1998. Dr. Chandler is a Board Certified practicing neurosurgeon and is the President and Chief Executive Officer of the Montana Neuroscience Institute, located in Missoula, Montana. He is also founder and Chairman of Interwest Health, LLC, a managed care organization that develops and maintains networks of physicians, hospitals and ancillary health services used by insurance companies and self-insured employers. He has been the program director of the Montana Neurosurgery Symposium since 1995. Dr. Chandler holds a Bachelor of Science degree in chemistry from the University of the South in Sewanee, Tennessee where he graduated cum

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laude. He completed medical school at Bowman Gray School of Medicine of Wake Forest University in Winston - Salem, North Carolina. Dr. Chandler holds licenses in the states of Montana and Florida. He is a member in good standing of the American Medical Association, Montana Medical Association and the Congress of Neurological Surgeons.

### **Larry G. Gerdes, Director**

Mr. Gerdes has served as a Director of the Company since February 1, 2001. Mr. Gerdes has served as the President and Chief Executive Officer of Transcend Services, Inc. since May 1993. From 1991 to 1993, Mr. Gerdes was a private investor and from May 1992 until January 1995, Mr. Gerdes was the Chairman of the Board of Directors of the former

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Transcend Services, Inc. For the five years prior to 1991, Mr. Gerdes held various executive positions with HBO & Company, including Chief Financial Officer and Executive Vice President. Mr. Gerdes also serves as a Director of the Chicago Board of Trade.

**Richard L. Jackson, Director**

Mr. Jackson has served as a Director of the Company since 1998. Mr. Jackson is currently Chief Executive Officer and Chairman of the Board of Surgical Information Systems, which he founded in 1997. In 1992, Mr. Jackson co-founded Premier Ambulatory Surgery Center out of Pasadena, CA, which became the 3rd largest surgery center company in America and recently became a part of HealthSouth. In 1987, Mr. Jackson founded and served as chairman of the board of a hospital staffing firm that subsequently became Premier Anesthesia, one of the largest anesthesia contract management firms in the industry. In 1978, Mr. Jackson founded Jackson & Coker, a physician-recruiting firm.

**Audit Committee Financial Expert**

The entire Board of Directors performs the functions of the audit committee. The Company does not have an audit committee financial expert serving on the audit committee. The Company is in the process of creating an Audit Committee and is actively searching for a person to add to the Board of Directors and the Audit Committee that meets the qualifications required of an audit committee financial expert.

**Code of Ethics**

We have a code of ethics (the Code) that applies to members of our Board of Directors, our officers including our president (being our principal executive officer), and our chief financial officer (being our principal financial and accounting officer). The Code sets forth written standards that are designed to deter wrongdoing and to promote: honest and ethical conduct, full, fair, accurate, timely, and understandable disclosure in reports and documents that we file with, or submit to, the Securities and Exchange Commission and in other public communications made by us; compliance with applicable governmental laws, rules and regulations; prompt internal reporting of violations of the Code to an appropriate person or persons identified in the Code; and accountability for adherence to the Code.

A copy of the Code is attached to this Form 10-KSB as an exhibit.



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The following table sets forth the cash and non-cash compensation paid by the Company to its Chief Executive Officer and all other executive officers for services rendered during the fiscal year ended September 30, 2005.

**SUMMARY COMPENSATION TABLE**

Name and Principle	Year	Annual Compensation		Long Term Compensation
		Salary	Bonus	Securities Underlying Options/SARs
Position		\$	\$	(#)
Robert Garces, Chairman & Chief Executive Officer	2005	170,809		
	2004	133,339	37,500	80,000
	2003	97,855	35,000	50,000
Thomas Kiser, Director & President	2005	147,517		
	2004	122,207	22,500	80,000
	2003	70,849	10,000	15,000
Robert Goodyear, Chief Operating Officer & Secretary/Treasurer	2005	125,440		
	2004	105,614	22,500	
	2003	88,000	25,000	25,000
Rita McKeown, Chief Financial Officer	2005	82,895		
	2004	70,538	7,500	5,000
	2003	63,531	1,000	6,000

**Options/SAR Grants in Last Fiscal Year**

The Company did not grant any options or warrants to purchase Alliance HealthCard Common Stock during the twelve months ended September 30, 2005 to any of the Named Executive Officers.

**Compensation of Directors**

The Company's Directors do not receive any compensation for their services on the Board of Directors or any committee thereof, but are reimbursed for expenses incurred in connection with their attendance at Board or committee meetings. However, non-employee directors have

received options to purchase shares of Common Stock pursuant to the 1999 Stock Option Plan.

**Table of Contents****Index to Financial Statements****ITEM 11. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT**

The following table sets forth, as of September 30, 2005, certain information regarding the shares of the Company's outstanding Common Stock beneficially owned by each person who is known by the Company to own beneficially or exercise voting or dispositive control over more than 5% of the Company's Common Stock and (ii) by each of the Company's officers and directors. (1) The address for all persons listed below is: 3500 Parkway Lane, Suite 720, Norcross, Georgia 30092.

	<b>Shares of</b>	
	<b>Common Stock</b>	
	<b>Beneficially</b>	<b>% of</b>
	<b>Owned (1)</b>	<b>Ownership</b>
Robert D. Garces (2)	1,095,800	22.2%
Thomas W. Kiser	1,020,050	20.8%
Robert R. Goodyear	193,000	4.1%
Rita W. McKeown	37,067	0.8%
Howard C. Chandler, Jr. (3)	750,100	16.1%
Larry G. Gerdes (4)	316,665	6.8%
Richard Jackson (5)	325,668	6.9%
All directors and officers as a group	3,738,350	61.9%

- (1) Beneficially Owned includes shares for which an individual, directly or indirectly, has or shares voting or investment power or both and also includes shares of Common Stock underlying options and warrants to purchase Common Stock which are exercisable within sixty days of the date hereof. Beneficial ownership as reported in the above table has been determined in accordance with Rule 13d-3 of the Securities Exchange Act of 1934. The percentages are based upon 4,524,263 shares outstanding as of September 30, 2005 except for certain parties who hold presently exercisable options to purchase Common Stock, which are exercisable within 60 days of September 30, 2005. The percentages for those parties who hold presently exercisable options to purchase Common Stock, which are exercisable within 60 days of September 30, 2005, are based upon the sum of 4,524,263 shares plus the number of shares subject to presently exercisable options to purchase Common Stock, which are exercisable within 60 days of September 30, 2005, held by them as indicated in the following notes. Unless otherwise indicated, each person has sole voting and dispositive power with respect to all shares listed opposite his name.
- (2) Includes 1,200 shares held by Mr. Garces' minor children and 1,050 shares held by Mr. Garces' spouse.
- (3) Includes 3,600 shares held by Mr. Chandler's minor children and 192,000 shares held by Mr. Chandler's spouse.
- (4) Includes 166,666 shares held by Gerdes Huff Investments of which Mr. Gerdes is a general partner and 9,999 shares held by Gerdes Family Partnership of which Mr. Gerdes is a general partner.
- (5) Includes 116,668 shares held by Jackson Investment Group of which Mr. Jackson is a general partner.

**ITEM 12. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS****Management Relationships**

Robert D. Garces and Howard Chandler, Jr., a director of the Company, are brothers-in-law.



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**ITEM 13. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K**

(a) The following documents are filed as a part of this Annual Report for Alliance HealthCard, Inc.:

1. Financial Statements

The Financial Statements, the Notes to Financial Statements and the Report of Independent Auditors listed below are included in Item 7.

Reports of Independent Auditors.

Balance Sheets as of September 30, 2005 and 2004

Statements of Operations for the years ended September 30, 2005 and 2004

Statements of Stockholders' Equity for the years ended September 30, 2005 and 2004

Statements of Cash Flows for the years ended September 30, 2005 and 2004

Notes to Financial Statements

Financial Statement Schedules are not required

(b) Reports on Form 8-K.

The Company filed a report on Form 8-K on January 25, 2005.

(c) Exhibits

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- Exhibit 14.1 Alliance HealthCard, Inc. Code of Business Conduct and Ethics Policy
- Exhibit 31.1 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- Exhibit 31.2 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- Exhibit 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- Exhibit 32.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

**Audit Fees**

The aggregate fees billed by Miller Ray Houser & Stewart LLP for professional services rendered for the audit of the Company's annual financial statements for the years ended September 30, 2005 and 2004 and the reviews of the financial statements included in the Company's Quarterly Reports on Form 10-Q for those years were \$39,000 per year for 2005 and 2004. No person or firm other than Miller Ray Houser & Stewart LLP performed audit related services for the Company in either 2005 or 2004.

**Tax Fees**

The aggregate fees billed by Miller Ray Houser & Stewart LLP for professional services rendered in conjunction with federal, state and local income tax return preparation and signature in 2005 and 2004 were \$1,500 per year.

**All Other Fees**

There were no other fees billed by Miller Ray Houser & Stewart LLP for the years ended September 30, 2005 and 2004.

The Company has no audit committee. The Board of Directors pre-approves all audit and non-audit services to be performed by the Company's independent auditors.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Alliance HealthCard, Inc.

December 21, 2005

/s/ Robert D. Garces

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Robert D. Garces  
Chairman and Chief Executive Officer  
(Principal Executive Officer)

December 21, 2005

By: /s/ Rita McKeown

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Rita McKeown  
Chief Financial Officer  
(Principal Financial and Accounting Officer)