

HEWLETT PACKARD CO  
Form 10-Q  
September 09, 2013

Use these links to rapidly review the document

[TABLE OF CONTENTS](#)

[Table of Contents](#)

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**FORM 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended: July 31, 2013**

**Or**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from                      to**

**Commission file number 1-4423**

---

**HEWLETT-PACKARD COMPANY**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**94-1081436**

(I.R.S. employer  
identification no.)

**3000 Hanover Street, Palo Alto, California**

(Address of principal executive offices)

**94304**

(Zip code)

**(650) 857-1501**

(Registrant's telephone number, including area code)

---

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act") during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

|                                     |                                            |                                                |                                                    |
|-------------------------------------|--------------------------------------------|------------------------------------------------|----------------------------------------------------|
| Large accelerated filer             | Accelerated filer <input type="checkbox"/> | Non-accelerated filer <input type="checkbox"/> | Smaller reporting company <input type="checkbox"/> |
| <input checked="" type="checkbox"/> |                                            | (Do not check if a smaller reporting company)  |                                                    |

Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of HP common stock outstanding as of August 31, 2013 was 1,921,823,787 shares.

---

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**  
**INDEX**

|                                                                                                                                                | <b>Page<br/>No.</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| <b>Part I.</b>                                                                                                                                 |                     |
| <b><u>Financial Information</u></b>                                                                                                            |                     |
| <b><u>Item 1.</u></b>                                                                                                                          |                     |
| <b><u>Financial Statements</u></b>                                                                                                             | <b><u>4</u></b>     |
| <b><u>Consolidated Condensed Statements of Earnings for the three and nine months ended July 31, 2013 and 2012 (Unaudited)</u></b>             | <b><u>4</u></b>     |
| <b><u>Consolidated Condensed Statements of Comprehensive Income for the three and nine months ended July 31, 2013 and 2012 (Unaudited)</u></b> | <b><u>5</u></b>     |
| <b><u>Consolidated Condensed Balance Sheets as of July 31, 2013 (Unaudited) and as of October 31, 2012 (Audited)</u></b>                       | <b><u>6</u></b>     |
| <b><u>Consolidated Condensed Statements of Cash Flows for the nine months ended July 31, 2013 and 2012 (Unaudited)</u></b>                     | <b><u>7</u></b>     |
| <b><u>Notes to Consolidated Condensed Financial Statements (Unaudited)</u></b>                                                                 | <b><u>8</u></b>     |
| <b><u>Item 2.</u></b>                                                                                                                          |                     |
| <b><u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u></b>                                            | <b><u>60</u></b>    |
| <b><u>Item 3.</u></b>                                                                                                                          |                     |
| <b><u>Quantitative and Qualitative Disclosures About Market Risk</u></b>                                                                       | <b><u>101</u></b>   |
| <b><u>Item 4.</u></b>                                                                                                                          |                     |
| <b><u>Controls and Procedures</u></b>                                                                                                          | <b><u>101</u></b>   |
| <b>Part II.</b>                                                                                                                                |                     |
| <b><u>Other Information</u></b>                                                                                                                |                     |
| <b><u>Item 1.</u></b>                                                                                                                          |                     |
| <b><u>Legal Proceedings</u></b>                                                                                                                | <b><u>102</u></b>   |
| <b><u>Item 1A.</u></b>                                                                                                                         |                     |
| <b><u>Risk Factors</u></b>                                                                                                                     | <b><u>102</u></b>   |
| <b><u>Item 2.</u></b>                                                                                                                          |                     |
| <b><u>Unregistered Sales of Equity Securities and Use of Proceeds</u></b>                                                                      | <b><u>102</u></b>   |
| <b><u>Item 6.</u></b>                                                                                                                          |                     |
| <b><u>Exhibits</u></b>                                                                                                                         | <b><u>102</u></b>   |
| <b><u>Signature</u></b>                                                                                                                        | <b><u>103</u></b>   |
| <b><u>Exhibit Index</u></b>                                                                                                                    | <b><u>104</u></b>   |
| <b>Forward-Looking Statements</b>                                                                                                              |                     |

*This Quarterly Report on Form 10-Q, including "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 2 of Part I of this report, contains forward-looking statements that involve risks, uncertainties and assumptions. If the risks or uncertainties ever materialize or the assumptions prove incorrect, the results of Hewlett-Packard Company and its consolidated subsidiaries ("HP") may differ materially from those expressed or implied by such forward-looking statements and assumptions. All statements other than statements of historical fact are statements that could be deemed forward-looking statements, including but not limited to any projections of revenue, margins, expenses, earnings, earnings per share, tax provisions, cash flows, benefit obligations, share repurchases, currency exchange rates or other financial items; any projections of the amount, timing or impact of cost savings or restructuring charges; any statements of the plans, strategies and objectives of management for future operations, including the execution of restructuring plans and any resulting cost savings or revenue or profitability improvements; any statements concerning the expected development, performance, market share or competitive performance relating to products or services; any statements regarding current or future macroeconomic trends or events and the impact of those trends and events on HP and its financial performance; any statements regarding pending investigations, claims or disputes; any statements of expectation or belief; and any statements of assumptions underlying any of the foregoing. Risks, uncertainties and assumptions include the need to address the many challenges facing HP's businesses; the competitive pressures faced by HP's businesses; risks associated with executing HP's strategy; the impact of macroeconomic and geopolitical trends and events; the need to manage third-party suppliers and the distribution of HP's products and services effectively; the protection of HP's intellectual property assets, including intellectual property licensed from third parties; risks associated with HP's international operations; the development and transition of new products and services and the enhancement of existing products and*

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

### Table of Contents

*services to meet customer needs and respond to emerging technological trends; the execution and performance of contracts by HP and its suppliers, customers and partners; the hiring and retention of key employees; integration and other risks associated with business combination and investment transactions; the execution, timing and results of restructuring plans, including estimates and assumptions related to the cost and the anticipated benefits of implementing those plans; the resolution of pending investigations, claims and disputes; and other risks that are described herein, including but not limited to the items discussed in "Factors that Could Affect Future Results" set forth in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 2 of Part I of this report, and that are otherwise described from time to time in HP's Securities and Exchange Commission ("SEC") reports, including HP's Annual Report on Form 10-K for the fiscal year ended October 31, 2012. HP assumes no obligation and does not intend to update these forward-looking statements.*

Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements.****HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Consolidated Condensed Statements of Earnings****(Unaudited)**

|                                                                        | <b>Three months ended<br/>July 31</b>        |                   | <b>Nine months ended<br/>July 31</b> |                   |
|------------------------------------------------------------------------|----------------------------------------------|-------------------|--------------------------------------|-------------------|
|                                                                        | <b>2013</b>                                  | <b>2012</b>       | <b>2013</b>                          | <b>2012</b>       |
|                                                                        | <b>In millions, except per share amounts</b> |                   |                                      |                   |
| Net revenue:                                                           |                                              |                   |                                      |                   |
| Products                                                               | \$ 17,375                                    | \$ 19,053         | \$ 53,103                            | \$ 58,526         |
| Services                                                               | 9,741                                        | 10,503            | 29,722                               | 31,526            |
| Financing income                                                       | 110                                          | 113               | 342                                  | 346               |
| <b>Total net revenue</b>                                               | <b>27,226</b>                                | <b>29,669</b>     | <b>83,167</b>                        | <b>90,398</b>     |
| Costs and expenses:                                                    |                                              |                   |                                      |                   |
| Cost of products                                                       | 13,397                                       | 14,524            | 40,669                               | 44,754            |
| Cost of services                                                       | 7,385                                        | 8,216             | 23,036                               | 24,682            |
| Financing interest                                                     | 77                                           | 80                | 238                                  | 238               |
| Research and development                                               | 797                                          | 854               | 2,406                                | 2,490             |
| Selling, general and administrative                                    | 3,274                                        | 3,366             | 9,916                                | 10,273            |
| Amortization of purchased intangible assets                            | 356                                          | 476               | 1,056                                | 1,412             |
| Impairment of goodwill and purchased intangible assets                 |                                              | 9,188             |                                      | 9,188             |
| Restructuring charges                                                  | 81                                           | 1,795             | 619                                  | 1,888             |
| Acquisition-related charges                                            | 4                                            | 3                 | 19                                   | 42                |
| <b>Total operating expenses</b>                                        | <b>25,371</b>                                | <b>38,502</b>     | <b>77,959</b>                        | <b>94,967</b>     |
| <b>Earnings (loss) from operations</b>                                 | <b>1,855</b>                                 | <b>(8,833)</b>    | <b>5,208</b>                         | <b>(4,569)</b>    |
| Interest and other, net                                                | (146)                                        | (224)             | (518)                                | (688)             |
| <b>Earnings (loss) before taxes</b>                                    | <b>1,709</b>                                 | <b>(9,057)</b>    | <b>4,690</b>                         | <b>(5,257)</b>    |
| (Provision) benefit for taxes                                          | (319)                                        | 200               | (991)                                | (539)             |
| <b>Net earnings (loss)</b>                                             | <b>\$ 1,390</b>                              | <b>\$ (8,857)</b> | <b>\$ 3,699</b>                      | <b>\$ (5,796)</b> |
| Net earnings (loss) per share:                                         |                                              |                   |                                      |                   |
| Basic                                                                  | \$ 0.72                                      | \$ (4.49)         | \$ 1.91                              | \$ (2.93)         |
| Diluted                                                                | \$ 0.71                                      | \$ (4.49)         | \$ 1.89                              | \$ (2.93)         |
| Cash dividends declared per share                                      | \$ 0.29                                      | \$ 0.26           | \$ 0.55                              | \$ 0.50           |
| Weighted-average shares used to compute net earnings (loss) per share: |                                              |                   |                                      |                   |
| Basic                                                                  | 1,929                                        | 1,971             | 1,939                                | 1,977             |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|         |       |       |       |       |
|---------|-------|-------|-------|-------|
| Diluted | 1,948 | 1,971 | 1,952 | 1,977 |
|---------|-------|-------|-------|-------|

The accompanying notes are an integral part of these Consolidated Condensed Financial Statements.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Consolidated Condensed Statements of Comprehensive Income****(Unaudited)**

|                                                                       | <b>Three months ended<br/>July 31</b> |             | <b>Nine months ended<br/>July 31</b> |             |
|-----------------------------------------------------------------------|---------------------------------------|-------------|--------------------------------------|-------------|
|                                                                       | <b>2013</b>                           | <b>2012</b> | <b>2013</b>                          | <b>2012</b> |
|                                                                       | <b>In millions</b>                    |             |                                      |             |
| Net earnings (loss)                                                   | \$ 1,390                              | \$ (8,857)  | \$ 3,699                             | \$ (5,796)  |
| Other comprehensive income (loss) before tax:                         |                                       |             |                                      |             |
| Change in unrealized (losses) gains on available-for-sale securities: |                                       |             |                                      |             |
| Unrealized gains (losses) arising during the period                   | 11                                    | 8           | 33                                   | (11)        |
| (Gains) losses reclassified into earnings                             | (49)                                  |             | (49)                                 |             |
|                                                                       | (38)                                  | 8           | (16)                                 | (11)        |
| Change in unrealized gains (losses) on cash flow hedges:              |                                       |             |                                      |             |
| Unrealized gains (losses) arising during the period                   | 116                                   | 452         | (44)                                 | 668         |
| (Gains) losses reclassified into earnings                             | (21)                                  | (279)       | 19                                   | (366)       |
|                                                                       | 95                                    | 173         | (25)                                 | 302         |
| Change in unrealized components of defined benefit plans:             |                                       |             |                                      |             |
| Gains (losses) arising during the period                              | 30                                    | (7)         | 31                                   | (66)        |
| Amortization of actuarial loss and prior service (benefit)            | 78                                    | 41          | 242                                  | 125         |
| Curtailments, settlements and other                                   | 15                                    | (14)        | 28                                   | 151         |
|                                                                       | 123                                   | 20          | 301                                  | 210         |
| Change in cumulative translation adjustment                           | (99)                                  | (387)       | (157)                                | (111)       |
| Other comprehensive income (loss) before taxes                        | 81                                    | (186)       | 103                                  | 390         |
| Benefit (provision) for taxes                                         | 8                                     | (24)        | 23                                   | (168)       |
| Other comprehensive income (loss), net of tax                         | 89                                    | (210)       | 126                                  | 222         |
| Comprehensive income (loss)                                           | \$ 1,479                              | \$ (9,067)  | \$ 3,825                             | \$ (5,574)  |

The accompanying notes are an integral part of these Consolidated Condensed Financial Statements.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Consolidated Condensed Balance Sheets**

|                                                                                                                       | July 31,<br>2013                             | October 31,<br>2012 |
|-----------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------|
|                                                                                                                       | In millions, except par value<br>(Unaudited) |                     |
| ASSETS                                                                                                                |                                              |                     |
| Current assets:                                                                                                       |                                              |                     |
| Cash and cash equivalents                                                                                             | \$ 13,251                                    | \$ 11,301           |
| Accounts receivable, net                                                                                              | 14,336                                       | 16,407              |
| Financing receivables, net                                                                                            | 3,113                                        | 3,252               |
| Inventory                                                                                                             | 6,540                                        | 6,317               |
| Other current assets                                                                                                  | 12,718                                       | 13,360              |
| Total current assets                                                                                                  | 49,958                                       | 50,637              |
| Property, plant and equipment, net                                                                                    | 11,328                                       | 11,954              |
| Long-term financing receivables and other assets                                                                      | 9,913                                        | 10,593              |
| Goodwill                                                                                                              | 31,116                                       | 31,069              |
| Purchased intangible assets                                                                                           | 3,485                                        | 4,515               |
| Total assets                                                                                                          | \$ 105,800                                   | \$ 108,768          |
| LIABILITIES AND STOCKHOLDERS' EQUITY                                                                                  |                                              |                     |
| Current liabilities:                                                                                                  |                                              |                     |
| Notes payable and short-term borrowings                                                                               | \$ 7,624                                     | \$ 6,647            |
| Accounts payable                                                                                                      | 13,293                                       | 13,350              |
| Employee compensation and benefits                                                                                    | 4,075                                        | 4,058               |
| Taxes on earnings                                                                                                     | 979                                          | 846                 |
| Deferred revenue                                                                                                      | 6,571                                        | 7,494               |
| Accrued restructuring                                                                                                 | 841                                          | 771                 |
| Other accrued liabilities                                                                                             | 12,629                                       | 13,500              |
| Total current liabilities                                                                                             | 46,012                                       | 46,666              |
| Long-term debt                                                                                                        | 17,124                                       | 21,789              |
| Other liabilities                                                                                                     | 17,686                                       | 17,480              |
| Commitments and contingencies                                                                                         |                                              |                     |
| Stockholders' equity:                                                                                                 |                                              |                     |
| HP stockholders' equity                                                                                               |                                              |                     |
| Preferred stock, \$0.01 par value (300 shares authorized; none issued)                                                |                                              |                     |
| Common stock, \$0.01 par value (9,600 shares authorized; 1,929 and 1,963 shares issued and outstanding, respectively) | 19                                           | 20                  |
| Additional paid-in capital                                                                                            | 5,868                                        | 6,454               |
| Retained earnings                                                                                                     | 24,149                                       | 21,521              |
| Accumulated other comprehensive loss                                                                                  | (5,433)                                      | (5,559)             |
| Total HP stockholders' equity                                                                                         | 24,603                                       | 22,436              |
| Non-controlling interests                                                                                             | 375                                          | 397                 |
| Total stockholders' equity                                                                                            | 24,978                                       | 22,833              |
| Total liabilities and stockholders' equity                                                                            | \$ 105,800                                   | \$ 108,768          |

The accompanying notes are an integral part of these Consolidated Condensed Financial Statements.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Consolidated Condensed Statements of Cash Flows****(Unaudited)**

|                                                                                            | <b>Nine months<br/>ended July 31</b> |                |
|--------------------------------------------------------------------------------------------|--------------------------------------|----------------|
|                                                                                            | <b>2013</b>                          | <b>2012</b>    |
|                                                                                            | <b>In millions</b>                   |                |
| <b>Cash flows from operating activities:</b>                                               |                                      |                |
| Net earnings (loss)                                                                        | \$ 3,699                             | \$ (5,796)     |
| Adjustments to reconcile net earnings (loss) to net cash provided by operating activities: |                                      |                |
| Depreciation and amortization                                                              | 3,491                                | 3,894          |
| Impairment of goodwill and purchased intangible assets                                     |                                      | 9,188          |
| Stock-based compensation expense                                                           | 398                                  | 494            |
| Provision for doubtful accounts accounts and financing receivables                         | 43                                   | 60             |
| Provision for inventory                                                                    | 222                                  | 194            |
| Restructuring charges                                                                      | 619                                  | 1,888          |
| Deferred taxes on earnings                                                                 | 542                                  | (690)          |
| Excess tax benefit from stock-based compensation                                           | (1)                                  | (12)           |
| Other, net                                                                                 | 343                                  | 330            |
| <b>Changes in operating assets and liabilities:</b>                                        |                                      |                |
| Accounts and financing receivables                                                         | 2,640                                | 2,435          |
| Inventory                                                                                  | (445)                                | (2)            |
| Accounts payable                                                                           | (70)                                 | (2,196)        |
| Taxes on earnings                                                                          | (520)                                | (40)           |
| Restructuring                                                                              | (644)                                | (472)          |
| Other assets and liabilities                                                               | (1,525)                              | (2,763)        |
| <b>Net cash provided by operating activities</b>                                           | <b>8,792</b>                         | <b>6,512</b>   |
| <b>Cash flows from investing activities:</b>                                               |                                      |                |
| Investment in property, plant and equipment                                                | (2,280)                              | (2,833)        |
| Proceeds from sale of property, plant and equipment                                        | 507                                  | 321            |
| Purchases of available-for-sale securities and other investments                           | (793)                                | (793)          |
| Maturities and sales of available-for-sale securities and other investments                | 874                                  | 516            |
| Payments made in connection with business acquisitions, net of cash acquired               | (167)                                | (141)          |
| Proceeds from business divestiture, net                                                    |                                      | 87             |
| <b>Net cash used in investing activities</b>                                               | <b>(1,859)</b>                       | <b>(2,843)</b> |
| <b>Cash flows from financing activities:</b>                                               |                                      |                |
| Repayment of commercial paper and notes payable, net                                       | (170)                                | (2,553)        |
| Issuance of long-term debt                                                                 | 254                                  | 5,100          |
| Payment of long-term debt                                                                  | (3,473)                              | (3,222)        |
| Issuance of common stock under employee stock plans                                        | 279                                  | 710            |
| Repurchase of common stock                                                                 | (1,053)                              | (1,495)        |
| Excess tax benefit from stock-based compensation                                           | 1                                    | 12             |
| Cash dividends paid                                                                        | (821)                                | (755)          |
| <b>Net cash used in financing activities</b>                                               | <b>(4,983)</b>                       | <b>(2,203)</b> |
| <b>Increase in cash and cash equivalents</b>                                               | <b>1,950</b>                         | <b>1,466</b>   |
| <b>Cash and cash equivalents at beginning of period</b>                                    | <b>11,301</b>                        | <b>8,043</b>   |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|                                            |           |          |
|--------------------------------------------|-----------|----------|
| Cash and cash equivalents at end of period | \$ 13,251 | \$ 9,509 |
|--------------------------------------------|-----------|----------|

The accompanying notes are an integral part of these Consolidated Condensed Financial Statements.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements**

**(Unaudited)**

**Note 1: Basis of Presentation**

In the opinion of management, the accompanying unaudited Consolidated Condensed Financial Statements of Hewlett-Packard Company and its consolidated subsidiaries ("HP") contain all adjustments, including normal recurring adjustments, necessary to present fairly HP's financial position as of July 31, 2013, its results of operations for the three and nine months ended July 31, 2013 and 2012 and its cash flows for the nine months ended July 31, 2013 and 2012.

The results of operations for the three and nine months ended July 31, 2013 are not necessarily indicative of the results to be expected for the full year. The information included in this Quarterly Report on Form 10-Q should be read in conjunction with "Risk Factors," "Legal Proceedings," "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Quantitative and Qualitative Disclosures About Market Risk" and the Consolidated Financial Statements and notes thereto included in Items 1A, 3, 7, 7A and 8, respectively, of HP's Annual Report on Form 10-K for the fiscal year ended October 31, 2012.

The preparation of financial statements in accordance with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in HP's Consolidated Condensed Financial Statements and accompanying notes. Actual results could differ materially from those estimates.

The accompanying unaudited Consolidated Condensed Financial Statements include the accounts of HP and other subsidiaries and affiliates in which HP has a controlling financial interest. Non-controlling interests are presented as a separate component within Total stockholder's equity in the Consolidated Condensed Balance Sheets. Net earnings attributable to the non-controlling interests are included within Interest and other, net in the Consolidated Condensed Statements of Earnings and are not presented separately as they were not material for any period presented.

*Segment Reorganization and Reclassifications*

HP has made certain segment and business unit realignments in order to optimize its operating structure. Reclassifications of prior year financial information have been made to conform to the current year presentation. None of the changes impacts HP's previously reported consolidated net revenue, earnings from operations, net earnings or net earnings per share. See Note 16 for a further discussion of HP's segment reorganization.

*Accounting Pronouncements*

In July 2013, the Financial Accounting Standards Board ("FASB") issued a new accounting standard that will require the presentation of certain unrecognized tax benefits as reductions to deferred tax assets rather than as liabilities in the Consolidated Condensed Balance Sheets when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. HP will be required to adopt this new standard on a prospective basis in the first quarter of fiscal 2015; however, early adoption is permitted as is a retrospective application. HP is currently evaluating the timing, transition method and impact of this new standard on its Consolidated Condensed Financial Statements.

In July 2013, the FASB issued guidance which will permit the Fed Funds Effective Swap Rate (or Overnight Index Swap Rate) to be used as a U.S. benchmark interest rate for hedge accounting purposes. The guidance also removes the restriction on using different benchmark rates for similar

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 1: Basis of Presentation (Continued)**

hedges. The guidance is effective prospectively for qualifying new or redesignated hedging relationships entered into on or after July 17, 2013. The adoption of this guidance did not have any effect on HP's Consolidated Condensed Financial Statements.

**Note 2: Stock-Based Compensation**

HP's stock-based compensation plans include HP's principal equity plans as well as various equity plans assumed through acquisitions. HP's principal equity plans permit the issuance of restricted stock awards, stock options and performance-based restricted units ("PRUs").

Stock-based compensation expense and the resulting tax benefits were as follows:

|                                              | Three months<br>ended<br>July 31 |        | Nine months<br>ended<br>July 31 |        |
|----------------------------------------------|----------------------------------|--------|---------------------------------|--------|
|                                              | 2013                             | 2012   | 2013                            | 2012   |
|                                              | In millions                      |        |                                 |        |
| Stock-based compensation expense             | \$ 107                           | \$ 150 | \$ 398                          | \$ 494 |
| Income tax benefit                           | (36)                             | (43)   | (125)                           | (154)  |
| Stock-based compensation expense, net of tax | \$ 71                            | \$ 107 | \$ 273                          | \$ 340 |

*Restricted Stock Awards*

Restricted stock awards are non-vested stock awards that include grants of restricted stock and grants of restricted stock units. For the nine months ended July 31, 2013, HP granted only restricted stock units.

Non-vested restricted stock awards as of July 31, 2013 and changes during the nine months ended July 31, 2013 were as follows:

|                                 | Shares       | Weighted-<br>Average<br>Grant Date<br>Fair Value<br>Per Share |
|---------------------------------|--------------|---------------------------------------------------------------|
|                                 | In thousands |                                                               |
| Outstanding at October 31, 2012 | 25,532       | \$ 31                                                         |
| Granted                         | 19,677       | \$ 15                                                         |
| Vested                          | (10,341)     | \$ 33                                                         |
| Forfeited                       | (2,328)      | \$ 25                                                         |
| Outstanding at July 31, 2013    | 32,540       | \$ 21                                                         |

At July 31, 2013, there was \$392 million of unrecognized pre-tax stock-based compensation expense related to non-vested restricted stock awards, which HP expects to recognize over the remaining weighted-average vesting period of 1.3 years.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 2: Stock-Based Compensation (Continued)***Stock Options*

HP utilizes the Black-Scholes-Merton option pricing formula to estimate the fair value of stock options subject to service-based vesting conditions that are granted under its principal equity plans. HP estimates the fair value of stock options subject to performance-contingent vesting conditions using a combination of a Monte Carlo simulation model and a lattice model, as these awards contain market conditions.

The weighted-average fair value and the assumptions used to measure fair value were as follows:

|                                                                 | Three months ended<br>July 31 |         | Nine months ended<br>July 31 |         |
|-----------------------------------------------------------------|-------------------------------|---------|------------------------------|---------|
|                                                                 | 2013                          | 2012    | 2013                         | 2012    |
| Weighted-average fair value of grants per option <sup>(1)</sup> | \$ 6.53                       | \$ 6.70 | \$ 4.08                      | \$ 9.30 |
| Implied volatility                                              | 36%                           | 36%     | 42%                          | 42%     |
| Risk-free interest rate                                         | 1.14%                         | 1.20%   | 0.98%                        | 1.20%   |
| Expected dividend yield                                         | 2.36%                         | 2.40%   | 3.72%                        | 1.77%   |
| Expected term in months                                         | 62                            | 77      | 70                           | 67      |

<sup>(1)</sup>

The fair value calculation was based on stock options granted during the period.

Option awards outstanding as of July 31, 2013 and changes during the nine months ended July 31, 2013 were as follows:

|                                              | Shares<br>In thousands | Weighted-<br>Average<br>Exercise<br>Price | Weighted-<br>Average<br>Remaining<br>Contractual<br>Term<br>In years | Aggregate<br>Intrinsic<br>Value<br>In millions |
|----------------------------------------------|------------------------|-------------------------------------------|----------------------------------------------------------------------|------------------------------------------------|
| Outstanding at October 31, 2012              | 87,296                 | \$ 29                                     |                                                                      |                                                |
| Granted                                      | 23,967                 | \$ 14                                     |                                                                      |                                                |
| Exercised                                    | (9,455)                | \$ 19                                     |                                                                      |                                                |
| Forfeited/cancelled/expired                  | (17,224)               | \$ 25                                     |                                                                      |                                                |
| Outstanding at July 31, 2013                 | 84,584                 | \$ 27                                     | 4.1                                                                  | \$ 363                                         |
| Vested and expected to vest at July 31, 2013 | 80,322                 | \$ 27                                     | 3.9                                                                  | \$ 328                                         |
| Exercisable at July 31, 2013                 | 48,470                 | \$ 33                                     | 1.9                                                                  | \$ 69                                          |

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value that option holders would have received had all outstanding options been exercised on July 31, 2013. The aggregate intrinsic value is the difference between HP's closing stock price on the last trading day of the third quarter of fiscal 2013 and the exercise price, multiplied by the number of in-the-money options. Total intrinsic value of options exercised for the three and nine months ended July 31, 2013 was \$14 million and \$31 million, respectively.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 2: Stock-Based Compensation (Continued)**

At July 31, 2013, there was \$126 million of unrecognized pre-tax stock-based compensation expense related to stock options, which HP expects to recognize over the remaining weighted-average vesting period of 2.3 years.

*Performance-Based Restricted Units*

HP's PRU program provides for the issuance of PRUs representing hypothetical shares of HP common stock. Each PRU award reflects a target number of shares ("Target Shares") that may be issued to the award recipient before adjusting for performance and market conditions. The actual number of shares the recipient receives is determined at the end of a three-year performance period based on results achieved versus company performance goals and may range from 0% to 200% of the Target Shares granted. The performance goals for PRUs granted in fiscal year 2012 are based on HP's adjusted annual cash flow from operations as a percentage of revenue and on HP's adjusted annual revenue growth. The performance goals for PRUs granted prior to fiscal year 2012 are based on HP's adjusted annual cash flow from operations as a percentage of revenue and on a market condition based on total shareholder return ("TSR") relative to the S&P 500 over the three-year performance period.

For PRU awards granted in fiscal year 2012, HP estimates the fair value of the Target Shares using HP's closing stock price on the measurement date. The weighted-average fair value for these PRUs was as follows:

|                                                | <b>Nine months ended<br/>July 31</b> |                         |
|------------------------------------------------|--------------------------------------|-------------------------|
|                                                | <b>2013</b>                          | <b>2012</b>             |
| Weighted-average fair value of grants per unit | \$ 13.14 <sub>(1)</sub>              | \$ 27.00 <sub>(2)</sub> |

(1) Reflects the weighted-average fair value for the second year of the three-year performance period applicable to PRUs granted in fiscal 2012. The estimated fair value of the Target Shares for the third year for PRUs granted in fiscal year 2012 will be determined on the measurement date applicable to those PRUs, which will occur during the period that the annual performance goals are approved for those PRUs, and the expense will be amortized over the remainder of the applicable three-year performance period.

(2) Reflects the weighted-average fair value for the first year of the three-year performance period applicable to PRUs granted in fiscal 2012.

For PRU awards granted prior to fiscal year 2012, HP estimates the fair value of the Target Shares subject to those awards using the Monte Carlo simulation model, as the TSR modifier represents a market condition. The weighted-average fair values of these PRU awards and the following weighted-

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 2: Stock-Based Compensation (Continued)**

average assumptions, in addition to projections of market conditions, used to measure the weighted-average fair values were as follows:

|                                                | Nine months ended<br>July 31 |                        |
|------------------------------------------------|------------------------------|------------------------|
|                                                | 2013                         | 2012                   |
| Weighted-average fair value of grants per unit | \$ 0.00 <sup>(1)</sup>       | \$ 3.35 <sup>(2)</sup> |
| Expected volatility <sup>(3)</sup>             | 33%                          | 41%                    |
| Risk-free interest rate                        | 0.18%                        | 0.14%                  |
| Expected dividend yield                        | 3.94%                        | 1.78%                  |
| Expected term in months                        | 12                           | 15                     |

(1) Reflects the weighted-average fair value for the third year of the three-year performance period applicable to PRUs granted in fiscal 2011.

(2) Reflects the weighted-average fair value for the third year of the three-year performance period applicable to PRUs granted in fiscal 2010 and for the second year of the three-year performance period applicable to PRUs granted in fiscal 2011.

(3) HP uses historic volatility for PRU awards when simulating multivariate prices for companies in the S&P 500.

For the nine months ended July 31, 2013, HP did not grant any PRUs. Non-vested PRUs outstanding as of July 31, 2013 and changes during the nine months ended July 31, 2013 were as follows:

|                                                                  | Shares<br>In thousands |
|------------------------------------------------------------------|------------------------|
| Outstanding Target Shares at October 31, 2012                    | 5,688                  |
| Forfeited                                                        | (293)                  |
| Outstanding Target Shares at July 31, 2013                       | 5,395                  |
| Outstanding Target Shares assigned a fair value at July 31, 2013 | 5,052 <sup>(1)</sup>   |

(1) Excludes Target Shares for the third year for PRUs granted in fiscal 2012 as the measurement date has not yet been established. The measurement date and related fair value for the excluded PRUs will be established when the annual performance goals are approved.

At July 31, 2013, there was \$5 million of unrecognized pre-tax stock-based compensation expense related to PRUs with an assigned fair value, which HP expects to recognize over the remaining weighted-average vesting period of 0.6 years.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 3: Net Earnings Per Share**

HP calculates basic earnings per share ("EPS") using net earnings and the weighted-average number of shares outstanding during the reporting period. Diluted EPS includes any dilutive effect of outstanding stock options, PRUs, and restricted stock.

The reconciliations of the numerators and denominators of each of the basic and diluted EPS calculations were as follows:

|                                                     | Three months ended<br>July 31 |            | Nine months ended<br>July 31 |            |
|-----------------------------------------------------|-------------------------------|------------|------------------------------|------------|
|                                                     | 2013                          | 2012       | 2013                         | 2012       |
| In millions, except per share amounts               |                               |            |                              |            |
| Numerator:                                          |                               |            |                              |            |
| Net earnings (loss) <sup>(1)</sup>                  | \$ 1,390                      | \$ (8,857) | \$ 3,699                     | \$ (5,796) |
| Denominator:                                        |                               |            |                              |            |
| Weighted-average shares used to compute basic EPS   | 1,929                         | 1,971      | 1,939                        | 1,977      |
| Dilutive effect of employee stock plans             | 19                            |            | 13                           |            |
| Weighted-average shares used to compute diluted EPS | 1,948                         | 1,971      | 1,952                        | 1,977      |
| Net earnings (loss) per share:                      |                               |            |                              |            |
| Basic                                               | \$ 0.72                       | \$ (4.49)  | \$ 1.91                      | \$ (2.93)  |
| Diluted <sup>(2)</sup>                              | \$ 0.71                       | \$ (4.49)  | \$ 1.89                      | \$ (2.93)  |

(1) Net earnings (loss) available to participating securities were not significant for the three and nine months ended July 31, 2013 and 2012. HP considers restricted stock that provides the holder with a non-forfeitable right to receive dividends to be a participating security.

(2) For the three and nine months ended July 31, 2012, HP excluded from the calculation of diluted loss per share 4 million shares and 15 million shares, respectively, potentially issuable under employee stock plans, as their effect, if included, would have been anti-dilutive.

HP excludes options with exercise prices that are greater than the average market price from the calculation of diluted EPS because their effect would be anti-dilutive. As such, for both the three and nine months ended July 31, 2013, HP excluded from the calculation of diluted EPS options to purchase 43 million shares and 52 million shares, respectively, compared to 74 million shares and 48 million shares for the three and nine months ended July 31, 2012, respectively. HP also excluded from the calculation of diluted EPS options to purchase an additional 8 million shares and 2 million shares for the three and nine months ended July 31, 2013, respectively, compared to an additional 1 million and 9 million shares for the three and nine months ended July 31, 2012, respectively, as their combined exercise price, unamortized fair value and excess tax benefits were greater in each of those periods than the average market price for HP's common stock.

[Table of Contents](#)**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 4: Balance Sheet Details**

Balance sheet details were as follows:

*Accounts Receivable, Net*

|                                 | July 31,<br>2013 | October 31,<br>2012 |
|---------------------------------|------------------|---------------------|
| <b>In millions</b>              |                  |                     |
| Accounts receivable             | \$ 14,703        | \$ 16,871           |
| Allowance for doubtful accounts | (367)            | (464)               |
|                                 | <b>\$ 14,336</b> | <b>\$ 16,407</b>    |

HP has third-party financing arrangements consisting of revolving short-term financing intended to facilitate the working capital requirements of certain customers. These financing arrangements, which in one case provides for partial recourse, result in a transfer of HP's trade receivables and risk to the third party. As these transfers qualify for sales accounting treatment, the trade receivables are derecognized from the Consolidated Condensed Balance Sheets upon transfer, and HP receives a payment for the trade receivables from the third party within a mutually agreed upon time period. For the arrangement involving an element of recourse, the recourse obligation is measured using market data from similar transactions and reported as a current liability in the Consolidated Condensed Balance Sheets. The recourse obligations as of July 31, 2013 and October 31, 2012 were not material. The maximum program capacity and available program capacity under these arrangements were as follows:

|                                     | As of<br>July 31, 2013 | As of<br>October 31, 2012 |
|-------------------------------------|------------------------|---------------------------|
| <b>In millions</b>                  |                        |                           |
| <i>Non-recourse arrangements</i>    |                        |                           |
| Aggregate maximum program capacity  | \$ 748                 | \$ 636                    |
| Aggregate available capacity        | \$ 357                 | \$ 434                    |
| Aggregate utilized capacity         | \$ 391                 | \$ 202                    |
| <i>Partial-recourse arrangement</i> |                        |                           |
| Maximum program capacity            | \$ 866                 | \$ 876                    |
| Available capacity                  | \$ 481                 | \$ 413                    |
| Utilized capacity                   | \$ 385                 | \$ 463                    |
| <i>Total arrangements</i>           |                        |                           |
| Aggregate maximum program capacity  | \$ 1,614               | \$ 1,512                  |
| Aggregate available capacity        | \$ 838                 | \$ 847                    |
| Aggregate utilized capacity         | \$ 776                 | \$ 665                    |

For the three and nine months ended July 31, 2013, trade receivables sold under these facilities were \$1.1 billion and \$3.8 billion, respectively. For the comparable periods of fiscal 2012, trade receivables sold under these facilities were \$1.0 billion and \$3.1 billion, respectively. The amount of trade receivables sold approximates the amount of cash received. The resulting costs associated with the sales of trade receivables for three and nine months ended July 31, 2013 and July 31, 2012 were not material.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 4: Balance Sheet Details (Continued)***Inventory*

|                                           | <b>July 31,<br/>2013</b> | <b>October 31,<br/>2012</b> |
|-------------------------------------------|--------------------------|-----------------------------|
|                                           | <b>In millions</b>       |                             |
| Finished goods                            | \$ 4,322                 | \$ 4,094                    |
| Purchased parts and fabricated assemblies | 2,218                    | 2,223                       |
|                                           | \$ 6,540                 | \$ 6,317                    |

*Property, Plant and Equipment, Net*

|                                      | <b>July 31,<br/>2013</b> | <b>October 31,<br/>2012</b> |
|--------------------------------------|--------------------------|-----------------------------|
|                                      | <b>In millions</b>       |                             |
| Land                                 | \$ 634                   | \$ 636                      |
| Buildings and leasehold improvements | 8,847                    | 8,744                       |
| Machinery and equipment              | 16,471                   | 16,503                      |
|                                      | 25,952                   | 25,883                      |
| Accumulated depreciation             | (14,624)                 | (13,929)                    |
|                                      | \$ 11,328                | \$ 11,954                   |

For the nine months ended July 31, 2013, the change in gross property, plant and equipment was due primarily to investments of \$2.3 billion which were offset by sales and retirements totaling \$2.6 billion. Accumulated depreciation associated with the assets sold and retired was \$2.2 billion.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 5: Goodwill and Purchased Intangible Assets***Goodwill*

Goodwill allocated to HP's reportable segments as of July 31, 2013 and changes in the carrying amount of goodwill for the nine months ended July 31, 2013 are as follows:

|                                                | Personal<br>Systems | Printing | Enterprise<br>Group | Enterprise<br>Services | Software | HP<br>Financial<br>Services | Corporate<br>Investments | Total     |
|------------------------------------------------|---------------------|----------|---------------------|------------------------|----------|-----------------------------|--------------------------|-----------|
| In millions                                    |                     |          |                     |                        |          |                             |                          |           |
| Net balance at October 31, 2012 <sup>(1)</sup> | \$ 2,498            | \$ 2,487 | \$ 17,041           | \$                     | \$ 8,899 | \$ 144                      | \$                       | \$ 31,069 |
| Goodwill acquired during the period            |                     |          |                     |                        | 112      |                             |                          | 112       |
| Goodwill adjustments/reclassifications         |                     |          | 30                  | (14)                   | (81)     |                             |                          | (65)      |
| Net balance at July 31, 2013 <sup>(1)</sup>    | \$ 2,498            | \$ 2,487 | \$ 17,071           | \$ 98                  | \$ 8,818 | \$ 144                      | \$                       | \$ 31,116 |

(1)

Goodwill at October 31, 2012 and July 31, 2013 is net of accumulated impairment losses of \$14,518 million. Of that amount, \$7,961 million relates to Enterprise Services ("ES"), \$5,744 million relates to Software, and the remaining \$813 million relates to Corporate Investments.

In the first quarter of fiscal 2013, HP implemented certain organizational realignments. As a result of these realignments, HP has re-evaluated its segment financial reporting structure and, effective in the first quarter of fiscal 2013, created two new financial reporting segments, the Enterprise Group ("EG") segment and the ES segment, and eliminated two other financial reporting segments, the Enterprise Servers, Storage and Networking ("ESSN") segment and the Services segment. The EG segment consists of the business units within the former ESSN segment and most of the services offerings of the Technology Services ("TS") business unit, which was previously a part of the former Services segment. The ES segment consists of the Applications and Business Services ("ABS") and Infrastructure Technology Outsourcing ("ITO") business units from the former Services segment, along with the end-user workplace support services business that was previously part of TS. As a result of the reporting segment changes described above, the net goodwill balance at October 31, 2012 includes the reclassification of \$9.3 billion of goodwill related to the realignment of the TS business unit from the former Services segment to the EG segment. See Note 16 for a full description of the segment realignments.

In the second quarter of fiscal 2013, MphasiS Limited, a majority-owned subsidiary of HP, acquired Digital Risk LLC for \$174 million. HP recorded \$112 million of goodwill related to this acquisition.

HP reviews goodwill for impairment annually at the beginning of its fourth fiscal quarter and whenever events or changes in circumstances, such as significant adverse changes in business climate or operating results, changes in management's business strategy or significant declines in HP's stock price, indicate the carrying amount of goodwill may not be recoverable. Based on its last annual goodwill impairment test, the excess of fair value over carrying value for each of HP's reporting units as of August 1, 2012, the annual testing date, ranged from approximately 9% to approximately 330% of

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 5: Goodwill and Purchased Intangible Assets (Continued)**

carrying value. Based on that same test, the Autonomy and legacy HP software reporting units, both of which were included in the Software segment, had the lowest excess of fair value over carrying value at 10% and 9%, respectively.

*Purchased Intangible Assets*

HP's purchased intangible assets associated with completed acquisitions are composed of:

|                                                                | <b>July 31, 2013</b> |                     |             |            | <b>October 31, 2012</b> |                     |             |            |
|----------------------------------------------------------------|----------------------|---------------------|-------------|------------|-------------------------|---------------------|-------------|------------|
|                                                                | <b>Accumulated</b>   |                     |             |            | <b>Accumulated</b>      |                     |             |            |
|                                                                | <b>Gross</b>         | <b>Amortization</b> | <b>Loss</b> | <b>Net</b> | <b>Gross</b>            | <b>Amortization</b> | <b>Loss</b> | <b>Net</b> |
| <b>In millions</b>                                             |                      |                     |             |            |                         |                     |             |            |
| Customer contracts, customer lists and distribution agreements | \$ 5,784             | \$ (3,010)          | \$ (856)    | \$ 1,918   | \$ 5,807                | \$ (2,625)          | \$ (856)    | \$ 2,326   |
| Developed and core technology and patents                      | 6,467                | (2,964)             | (2,138)     | 1,365      | 6,580                   | (2,501)             | (2,138)     | 1,941      |
| "Compaq" trade name                                            | 1,422                | (47)                | (1,227)     | 148        | 1,422                   | (18)                | (1,227)     | 177        |
| Other product trademarks                                       | 311                  | (151)               | (109)       | 51         | 310                     | (137)               | (109)       | 64         |
| In-process research and development ("IPR&D")                  | 3                    |                     |             | 3          | 7                       |                     |             | 7          |
| Total purchased intangible assets                              | \$ 13,987            | \$ (6,172)          | \$ (4,330)  | \$ 3,485   | \$ 14,126               | \$ (5,281)          | \$ (4,330)  | \$ 4,515   |

For the first nine months of fiscal 2013, the majority of the decrease in gross intangibles was related to \$137 million of fully amortized intangible assets which have been eliminated from both the gross and accumulated amortization amounts.

Estimated future amortization expense related to finite-lived purchased intangible assets at July 31, 2013 is as follows:

| <b>Fiscal year:</b>           | <b>In millions</b> |
|-------------------------------|--------------------|
| 2013 (remaining three months) | \$ 315             |
| 2014                          | 1,028              |
| 2015                          | 838                |
| 2016                          | 682                |
| 2017                          | 256                |
| 2018                          | 145                |
| Thereafter                    | 218                |
| Total                         | \$ 3,482           |

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 6: Restructuring Charges**

HP records restructuring charges associated with management-approved restructuring plans to reorganize one or more of HP's business segments, to remove duplicative headcount and infrastructure associated with one or more business acquisitions or to simplify business processes and accelerate innovation. Restructuring charges can include severance costs to eliminate a specified number of employees, infrastructure charges to vacate facilities and consolidate operations, and contract cancellation costs. Restructuring charges are recorded based on estimated employee terminations and site closure and consolidation plans. The timing of associated cash payments is dependent upon the type of restructuring charge and can extend over a multi-year period. HP records the short-term portion of the restructuring liability in Accrued restructuring and the long-term portion in Other liabilities in the Consolidated Condensed Balance Sheets.

*Fiscal 2012 Restructuring Plan*

On May 23, 2012, HP adopted a multi-year restructuring plan (the "2012 Plan") designed to simplify business processes, accelerate innovation and deliver better results for customers, employees and stockholders. HP estimates that it will eliminate approximately 29,000 positions in connection with the 2012 Plan through fiscal year 2014, with a portion of those employees exiting the company as part of voluntary enhanced early retirement ("EER") programs in the United States and in certain other countries. The majority of the U.S. EER program was funded through HP's U.S. pension plan. In connection with the 2012 Plan, HP expects to record aggregate charges of approximately \$3.6 billion through the end of HP's 2014 fiscal year as accounting recognition criteria are met. Of that amount, HP expects approximately \$3.0 billion to relate to the workforce reductions and the EER programs and approximately \$0.6 billion to relate to infrastructure, including data center and real estate consolidation and other items. Due to uncertainties associated with attrition and the acceptance rates of future international EER programs, the total expected headcount reductions could vary as much as 15% from HP's original estimates. HP could also experience similar variations in the total expense of the 2012 Plan.

HP recorded a charge of approximately \$813 million for the nine months ended July 31, 2013 relating to the 2012 Plan, of which \$103 million related to data center and real estate consolidations. As of July 31, 2013, HP had eliminated approximately 22,700 positions as part of the 2012 Plan. The cash payments associated with the 2012 Plan are expected to be paid out through fiscal 2017.

*Fiscal 2010 Acquisitions*

In connection with the acquisitions of Palm, Inc. ("Palm") and 3Com Corporation ("3Com") in fiscal 2010, HP's management approved and initiated plans to restructure the operations of the acquired companies, including severance for employees, contract cancellation costs, costs to vacate duplicative facilities and other items. The total combined cost of the plans was \$91 million. As of October 31, 2011, HP had recorded all of the costs of the plans based upon the anticipated timing of planned terminations and facility closure costs. In the second quarter of fiscal 2013, \$10 million was credited to restructuring expense to close the Palm and 3Com plans as no further restructuring costs or payments are anticipated.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 6: Restructuring Charges (Continued)**

*Fiscal 2010 Enterprise Services Business Restructuring Plan*

On June 1, 2010, HP's management announced a plan to restructure its enterprise services business, which included the ITO and ABS business units. The multi-year restructuring program included plans to consolidate commercial data centers, tools and applications. The total expected cost of the plan is approximately \$813 million, which includes severance costs to eliminate approximately 8,200 positions and infrastructure charges. As of October 31, 2012 all 8,200 positions under the plan had been eliminated. As the restructuring plan was implemented, certain components and their related cost estimates were revised. For the nine months ended July 31, 2013, HP reversed \$179 million of the restructuring accrual to reflect an updated estimate of expected cash payments for severance. The majority of the infrastructure charges were paid out during fiscal 2012 with the remaining charges expected to be paid out through the first half of fiscal 2015. This plan is now closed with no further restructuring charges anticipated. HP expects the majority of the remaining severance for the plan to be paid out through fiscal year 2013.

*Fiscal 2008 HP/EDS Restructuring Plan*

In connection with the acquisition of Electronic Data Systems Corporation ("EDS") on August 26, 2008, HP's management approved and initiated a restructuring plan to combine and align HP's services businesses, eliminate duplicative overhead functions and consolidate and vacate duplicative facilities. The restructuring plan is expected to be implemented at a total expected cost of \$3.3 billion. Approximately \$1.5 billion of the expected costs were associated with pre-acquisition EDS and were reflected in the purchase price of EDS. The remaining costs were primarily associated with HP and were recorded as a restructuring charge.

The restructuring plan included severance costs related to eliminating approximately 25,000 positions. As of October 31, 2011, all actions had occurred and the associated severance costs had been paid out. The infrastructure charges in the restructuring plan included facility closure and consolidation costs and the costs associated with early termination of certain related contractual obligations. HP has recorded the majority of these costs based on the anticipated execution of site closure and consolidation plans. The associated cash payments are expected to be paid out through fiscal 2016.

Table of Contents

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 6: Restructuring Charges (Continued)***Summary of Restructuring Plans*

The adjustments to the accrued restructuring expenses related to all of HP's restructuring plans described above for the nine months ended July 31, 2013 were as follows:

|                                 | Three months ended        |                       | Nine months ended     |               | Other adjustments and non-cash settlements |                        | As of July 31, 2013          |                                     |  |
|---------------------------------|---------------------------|-----------------------|-----------------------|---------------|--------------------------------------------|------------------------|------------------------------|-------------------------------------|--|
|                                 | Balance, October 31, 2012 | July 31, 2013 charges | July 31, 2013 charges | Cash payments |                                            | Balance, July 31, 2013 | Total costs incurred to date | Total expected costs to be incurred |  |
| In millions                     |                           |                       |                       |               |                                            |                        |                              |                                     |  |
| <i>Fiscal 2012 Plan</i>         |                           |                       |                       |               |                                            |                        |                              |                                     |  |
| Severance and EER               | \$ 597                    | \$ 45                 | \$ 710                | \$ (500)      | \$ (14)                                    | \$ 793                 | \$ 2,694                     | \$ 3,000                            |  |
| Infrastructure and other        | 11                        | 45                    | 103                   | (72)          | (1)                                        | 41                     | 208                          | 600                                 |  |
| Total 2012 Plan                 | 608                       | 90                    | 813                   | (572)         | (15)                                       | 834                    | 2,902                        | 3,600                               |  |
| <i>Fiscal 2010 acquisitions</i> | 10                        |                       | (10)                  |               |                                            |                        | 91                           | 91                                  |  |
| <i>Fiscal 2010 ES Plan:</i>     |                           |                       |                       |               |                                            |                        |                              |                                     |  |
| Severance                       | 227                       | (8)                   | (179)                 | (33)          | 2                                          | 17                     | 444                          | 444                                 |  |
| Infrastructure                  | 1                         |                       |                       |               |                                            | 1                      | 369                          | 369                                 |  |
| Total ES Plan                   | 228                       | (8)                   | (179)                 | (33)          | 2                                          | 18                     | 813                          | 813                                 |  |
| <i>Fiscal 2008 HP/EDS Plan:</i> |                           |                       |                       |               |                                            |                        |                              |                                     |  |
| Severance                       |                           |                       |                       |               |                                            |                        | 2,195                        | 2,195                               |  |
| Infrastructure                  | 181                       | (1)                   | (5)                   | (39)          | (2)                                        | 135                    | 1,070                        | 1,073                               |  |
| Total HP/EDS Plan               | 181                       | (1)                   | (5)                   | (39)          | (2)                                        | 135                    | 3,265                        | 3,268                               |  |
| Total restructuring plans       | \$ 1,027                  | \$ 81                 | \$ 619                | \$ (644)      | \$ (15)                                    | \$ 987                 | \$ 7,071                     | \$ 7,772                            |  |

At July 31, 2013 and October 31, 2012, HP included the short-term portion of the restructuring liability of \$841 million and \$771 million, respectively, in Accrued restructuring, and the long-term portion of \$146 million and \$256 million, respectively, in Other liabilities in the accompanying Consolidated Condensed Balance Sheets.

**Note 7: Fair Value**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date.

*Fair Value Hierarchy*

Valuation techniques used by HP are based upon observable and unobservable inputs. Observable or market inputs reflect market data obtained from independent sources, while unobservable inputs reflect HP's assumptions about market participant assumptions based on the best

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

information available. Assets and liabilities are classified in the fair value hierarchy based on the lowest level input that is significant to the fair value measurement:

Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities.

[Table of Contents](#)**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 7: Fair Value (Continued)**

Level 2 Quoted prices in active markets for similar assets or liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs for the asset or liability.

The fair value hierarchy gives the highest priority to observable inputs and lowest priority to unobservable inputs.

The following table presents HP's assets and liabilities that are measured at fair value on a recurring basis:

|                              | As of July 31, 2013       |          |         |           | As of October 31, 2012    |          |         |          |
|------------------------------|---------------------------|----------|---------|-----------|---------------------------|----------|---------|----------|
|                              | Fair Value Measured Using |          |         | Total     | Fair Value Measured Using |          |         | Total    |
|                              | Level 1                   | Level 2  | Level 3 | Balance   | Level 1                   | Level 2  | Level 3 | Balance  |
| In millions                  |                           |          |         |           |                           |          |         |          |
| <b>Assets</b>                |                           |          |         |           |                           |          |         |          |
| Time deposits                | \$                        | \$ 2,618 | \$      | \$ 2,618  | \$                        | \$ 3,641 | \$      | \$ 3,641 |
| Money market funds           | 7,818                     |          |         | 7,818     | 4,630                     |          |         | 4,630    |
| Mutual funds                 |                           | 382      |         | 382       |                           | 469      |         | 469      |
| Marketable equity securities | 7                         | 6        |         | 13        | 60                        | 3        |         | 63       |
| Foreign bonds                | 8                         | 372      |         | 380       | 8                         | 377      |         | 385      |
| Other debt securities        |                           | 2        | 37      | 39        | 1                         |          | 44      | 45       |
| Derivatives:                 |                           |          |         |           |                           |          |         |          |
| Interest rate contracts      |                           | 162      |         | 162       |                           | 344      |         | 344      |
| Foreign exchange contracts   |                           | 523      | 2       | 525       |                           | 291      |         | 291      |
| Other derivatives            |                           | 10       |         | 10        |                           | 1        |         | 1        |
| Total Assets                 | \$ 7,833                  | \$ 4,075 | \$ 39   | \$ 11,947 | \$ 4,699                  | \$ 5,126 | \$ 44   | \$ 9,869 |
| <b>Liabilities</b>           |                           |          |         |           |                           |          |         |          |
| Derivatives:                 |                           |          |         |           |                           |          |         |          |
| Interest rate contracts      | \$                        | \$ 144   | \$      | \$ 144    | \$                        | \$ 29    | \$      | \$ 29    |
| Foreign exchange contracts   |                           | 421      | 2       | 423       |                           | 485      | 1       | 486      |
| Other derivatives            |                           |          |         |           |                           | 3        |         | 3        |
| Total Liabilities            | \$                        | \$ 565   | \$ 2    | \$ 567    | \$                        | \$ 517   | \$ 1    | \$ 518   |

For the three and nine months ended July 31, 2013, there were no transfers between the levels within the fair value hierarchy.

*Valuation Techniques*

Cash Equivalents and Investments: HP holds time deposits, money market funds, mutual funds, other debt securities primarily consisting of corporate and foreign government notes and bonds, and common stock and equivalents. HP values cash equivalents and equity investments using quoted market prices, alternative pricing sources, including net asset value, or models utilizing market observable



Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 7: Fair Value (Continued)**

inputs. The fair value of debt instruments were based on quoted market prices or model driven valuations using inputs primarily derived from or corroborated by observable market data, and in certain instances internally developed valuation models that utilize assumptions which cannot be corroborated with observable market data.

Derivative Instruments: As discussed in Note 8, HP mainly holds non-speculative forwards, swaps and options to hedge certain foreign currency and interest rate exposures. When prices in active markets are not available for the identical asset or liability, HP uses industry standard valuation models to measure fair value. Where applicable, these models project future cash flows and discount the future amounts to present value using market-based observable inputs, including interest rate curves, HP and counterparty credit risk, foreign exchange rates, and forward and spot prices for currencies.

*Other Fair Value Disclosures*

Short- and Long-Term Debt: HP calculates the estimated fair value of its debt primarily using an expected present value technique which is based upon observable market inputs using interest rates currently available to companies of similar credit standing for similar terms and remaining maturities and considers HP's own credit risk. The portion of HP's fixed-rate debt obligations that is hedged is reflected in the Consolidated Condensed Balance Sheets as an amount equal to the debt's carrying value, which includes a fair value adjustment representing changes in the fair value of the hedged debt obligations arising from movements in benchmark interest rates. The estimated fair value of HP's short- and long-term debt was approximately \$24.8 billion at July 31, 2013, compared to its carrying value of \$24.7 billion at that date. The estimated fair value of HP's short- and long-term debt approximated its carrying value of \$28.4 billion at October 31, 2012. If measured at fair value in the Consolidated Condensed Balance Sheets, short- and long-term debt would be classified in Level 2 of the fair value hierarchy.

Other Financial Instruments: For the balance of HP's financial instruments, primarily accounts receivable, accounts payable and financial liabilities in other accrued liabilities, the carrying amounts approximate fair value due to their short maturities. If measured at fair value in the Consolidated Condensed Balance Sheets, these other financial instruments would be classified in Level 3 of the fair value hierarchy.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 8: Financial Instruments***Cash Equivalents and Available-for-Sale Investments*

Cash equivalents and available-for-sale investments at fair value as of July 31, 2013 and October 31, 2012 were as follows:

|                                                                  | July 31, 2013    |              |                  | October 31, 2012 |              |                |                 |
|------------------------------------------------------------------|------------------|--------------|------------------|------------------|--------------|----------------|-----------------|
|                                                                  | Gross            | Gross        | Estimated        | Gross            | Gross        | Estimated      |                 |
|                                                                  | Unrealized       | Unrealized   | Fair             | Unrealized       | Unrealized   | Fair           |                 |
| Cost                                                             | Gain             | Loss         | Value            | Cost             | Gain         | Loss           | Fair Value      |
| In millions                                                      |                  |              |                  |                  |              |                |                 |
| <b>Cash Equivalents</b>                                          |                  |              |                  |                  |              |                |                 |
| Time deposits                                                    | \$ 2,605         | \$           | \$ 2,605         | \$ 3,633         | \$           | \$             | \$ 3,633        |
| Money market funds                                               | 7,818            |              | 7,818            | 4,630            |              |                | 4,630           |
| Mutual funds                                                     | 16               |              | 16               | 69               |              |                | 69              |
| <b>Total cash equivalents</b>                                    | <b>10,439</b>    |              | <b>10,439</b>    | <b>8,332</b>     |              |                | <b>8,332</b>    |
| <b>Available-for-Sale Investments</b>                            |                  |              |                  |                  |              |                |                 |
| Debt securities:                                                 |                  |              |                  |                  |              |                |                 |
| Time deposits                                                    | 13               |              | 13               | 8                |              |                | 8               |
| Foreign bonds                                                    | 302              | 78           | 380              | 303              | 82           |                | 385             |
| Other debt securities                                            | 55               | (16)         | 39               | 62               |              | (17)           | 45              |
| <b>Total debt securities</b>                                     | <b>370</b>       | <b>78</b>    | <b>432</b>       | <b>373</b>       | <b>82</b>    | <b>(17)</b>    | <b>438</b>      |
| Equity securities:                                               |                  |              |                  |                  |              |                |                 |
| Mutual funds                                                     | 373              | (7)          | 366              | 400              |              |                | 400             |
| Equity securities in public companies                            | 6                | 4            | 9                | 50               | 9            |                | 59              |
| <b>Total equity securities</b>                                   | <b>379</b>       | <b>4</b>     | <b>375</b>       | <b>450</b>       | <b>9</b>     |                | <b>459</b>      |
| <b>Total available-for-sale investments</b>                      | <b>749</b>       | <b>82</b>    | <b>807</b>       | <b>823</b>       | <b>91</b>    | <b>(17)</b>    | <b>897</b>      |
| <b>Total cash equivalents and available-for-sale investments</b> | <b>\$ 11,188</b> | <b>\$ 82</b> | <b>\$ 11,246</b> | <b>\$ 9,155</b>  | <b>\$ 91</b> | <b>\$ (17)</b> | <b>\$ 9,229</b> |

All highly liquid investments with original maturities of three months or less at the date of acquisition are considered to be cash equivalents. Time deposits were primarily issued by institutions outside the United States as of July 31, 2013 and October 31, 2012. The estimated fair values of the available-for-sale investments may not be representative of actual values that will be realized in the future.

The gross unrealized loss as of July 31, 2013 and October 31, 2012 was due primarily to decline in the fair value of a debt security of \$16 million and \$17 million, respectively, that has been in a continuous loss position for more than twelve months. HP does not intend to sell this debt security, and it is not likely that HP will be required to sell this debt security prior to the recovery of the amortized cost. HP has evaluated the near-term prospects of its debt and equity investments in a gross unrealized loss positions in relation to the severity and duration of the impairment and considers the decline in market value of these investments to be temporary in nature.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 8: Financial Instruments (Continued)**

Contractual maturities of short-term and long-term investments in available-for-sale debt securities were as follows:

|                             | <b>July 31, 2013</b> |                             |
|-----------------------------|----------------------|-----------------------------|
|                             | <b>Cost</b>          | <b>Estimated Fair Value</b> |
|                             | <b>In millions</b>   |                             |
| Due in one to five years    | \$ 14                | \$ 14                       |
| Due in more than five years | 356                  | 418                         |
|                             | <b>\$ 370</b>        | <b>\$ 432</b>               |

Equity securities in privately held companies include cost basis and equity method investments. These amounted to \$53 million and \$51 million for the periods ended July 31, 2013 and October 31, 2012 and are included in long-term financing receivables and other assets.

*Derivative Financial Instruments*

HP is a global company exposed to foreign currency exchange rate fluctuations and interest rate changes in the normal course of its business. As part of its risk management strategy, HP uses derivative instruments, primarily forward contracts, option contracts, interest rate swaps, and total return swaps, to hedge certain foreign currency, interest rate and, to a lesser extent, equity exposures. HP's objective is to offset gains and losses resulting from these exposures with losses and gains on the derivative contracts used to hedge them, thereby reducing volatility of earnings or protecting fair values of assets and liabilities. HP does not have any leveraged derivatives and does not use derivative contracts for speculative purposes. HP designates its derivatives as fair value hedges, cash flow hedges or hedges of the foreign currency exposure of a net investment in a foreign operation ("net investment hedges"). Additionally, for derivatives not designated as hedging instruments, HP categorizes those economic hedges as other derivatives. HP recognizes all derivatives, on a gross basis, in the Consolidated Condensed Balance Sheets at fair value. HP classifies cash flows from the derivative programs as operating activities in the Consolidated Condensed Statements of Cash Flows.

As a result of its use of derivative instruments, HP is exposed to the risk that its counterparties will fail to meet their contractual obligations. To mitigate this counterparty credit risk, HP has a policy of only entering into contracts with carefully selected major financial institutions based upon their credit ratings and other factors, and HP maintains dollar risk limits that correspond to each institution's credit rating and other factors. HP's established policies and procedures for mitigating credit risk include reviewing and establishing limits for credit exposure and periodically re-assessing the creditworthiness of counterparties. Master agreements with counterparties include master netting arrangements as further mitigation of credit exposure to counterparties. These arrangements permit HP to net amounts due from HP to a counterparty with amounts due to HP from the same counterparty.

To further mitigate credit exposure to counterparties, HP has collateral security arrangements with substantially all of its counterparties. These arrangements require HP to post collateral or to hold collateral from counterparties when derivative fair values exceed contractually established thresholds which are generally based on the credit ratings of HP and its counterparties. Such funds are generally transferred within two business days of the due date. As of July 31, 2013, HP held \$177 million of

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 8: Financial Instruments (Continued)**

collateral and posted \$114 million under these collateralized arrangements, of which \$101 million was through re-use of counterparty cash collateral and \$13 million was in cash. As of October 31, 2012, HP held \$198 million of collateral and posted \$72 million under these collateralized arrangements, of which \$49 million was through re-use of counterparty cash collateral and \$23 million in cash.

*Fair Value Hedges*

HP enters into derivatives to reduce the exposure of its debt portfolio to interest rate risk. HP issues long-term debt in U.S. dollars based on market conditions at the time of financing. HP uses interest rate swaps to mitigate the market risk exposures in connection with the debt to achieve a primarily U.S. dollar LIBOR-based floating interest expense. The swap transactions generally involve principal and interest obligations for U.S. dollar-denominated amounts. Alternatively, HP may choose not to swap fixed for floating interest payments or may terminate a previously executed swap if it believes a larger proportion of fixed-rate debt would be beneficial.

When investing in fixed-rate instruments, HP may enter into interest rate swaps that convert the fixed interest payments into variable interest payments and would classify these swaps as fair value hedges.

For derivative instruments that are designated and qualify as fair value hedges, HP recognizes the gain or loss on the derivative instrument, as well as the offsetting loss or gain on the hedged item, in Interest and other, net in the Consolidated Condensed Statements of Earnings in the period of change.

*Cash Flow Hedges*

HP uses a combination of forward contracts and options designated as cash flow hedges to protect against the foreign currency exchange rate risks inherent in its forecasted net revenue and, to a lesser extent, cost of sales, operating expenses, and intercompany loans denominated in currencies other than the U.S. dollar. HP's foreign currency cash flow hedges mature generally within twelve months. However, certain leasing revenue-related forward contracts and intercompany loan forward contracts extend for the duration of the lease term, which can be up to five years.

For derivative instruments that are designated and qualify as cash flow hedges, HP initially records the effective portion of the gain or loss on the derivative instrument in accumulated other comprehensive income or loss as a separate component of stockholders' equity and subsequently reclassifies these amounts into earnings in the period during which the hedged transaction is recognized in earnings. HP reports the effective portion of cash flow hedges in the same financial statement line item as the changes in value of the hedged item. During the three months ended July 31, 2013, HP did not discontinue any cash flow hedge for which it was probable that a forecasted transaction would not occur. During the nine months ended July 31, 2013 there was no significant impact to results of operations as a result of discontinued cash flow hedges. During the three and nine months ended July 31, 2012, HP did not discontinue any cash flow hedge for which it was probable that a forecasted transaction would not occur.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 8: Financial Instruments (Continued)**

*Net Investment Hedges*

HP uses forward contracts designated as net investment hedges to hedge net investments in certain foreign subsidiaries whose functional currency is the local currency. These derivative instruments are designated as net investment hedges and, as such, HP records the effective portion of the gain or loss on the derivative instrument together with changes in the hedged items in cumulative translation adjustment as a separate component of stockholders' equity.

*Other Derivatives*

Other derivatives not designated as hedging instruments consist primarily of forward contracts HP uses to hedge foreign currency balance sheet exposures. HP also uses total return swaps and, to a lesser extent, interest rate swaps, based on the equity and fixed income indices, to hedge its executive deferred compensation plan liability.

For derivative instruments not designated as hedging instruments, HP recognizes changes in the fair values in earnings in the period of change. HP recognizes the gain or loss on foreign currency forward contracts used to hedge balance sheet exposures in Interest and other, net in the same period as the remeasurement gain and loss of the related foreign currency denominated assets and liabilities. HP recognizes the gain or loss on the total return swaps and interest rate swaps in Interest and other, net in the same period as the gain or loss from the change in market value of the executive deferred compensation plan liability.

*Hedge Effectiveness*

For interest rate swaps designated as fair value hedges, HP measures effectiveness by offsetting the change in fair value of the hedged debt with the change in fair value of the derivative. For foreign currency options and forward contracts designated as cash flow or net investment hedges, HP measures effectiveness by comparing the cumulative change in the hedge contract with the cumulative change in the hedged item, both of which are based on forward rates. HP recognizes any ineffective portion of the hedge, as well as amounts not included in the assessment of effectiveness, in the Consolidated Condensed Statements of Earnings.

*Fair Value of Derivative Instruments in the Consolidated Condensed Balance Sheets*

As discussed in Note 7, HP estimates the fair values of derivatives primarily based on pricing models using current market rates and records all derivatives on the balance sheet at fair value. The

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 8: Financial Instruments (Continued)**

gross notional and fair value of derivative financial instruments in the Consolidated Condensed Balance Sheets were as follows:

|                                                         | As of July 31, 2013                   |                            |                        |                                 |                      | As of October 31, 2012                |                            |                        |                                 |                      |
|---------------------------------------------------------|---------------------------------------|----------------------------|------------------------|---------------------------------|----------------------|---------------------------------------|----------------------------|------------------------|---------------------------------|----------------------|
|                                                         | Long-term<br>Financing<br>Receivables |                            |                        |                                 |                      | Long-term<br>Financing<br>Receivables |                            |                        |                                 |                      |
|                                                         | Gross<br>Notional <sup>(1)</sup>      | Other<br>Current<br>Assets | Other<br>and<br>Assets | Other<br>Accrued<br>Liabilities | Other<br>Liabilities | Gross<br>Notional <sup>(1)</sup>      | Other<br>Current<br>Assets | Other<br>and<br>Assets | Other<br>Accrued<br>Liabilities | Other<br>Liabilities |
| <b>In millions</b>                                      |                                       |                            |                        |                                 |                      |                                       |                            |                        |                                 |                      |
| Derivatives designated as hedging instruments           |                                       |                            |                        |                                 |                      |                                       |                            |                        |                                 |                      |
| Fair value hedges:                                      |                                       |                            |                        |                                 |                      |                                       |                            |                        |                                 |                      |
| Interest rate contracts                                 | \$ 12,200                             | \$ 47                      | \$ 115                 | \$                              | \$ 144               | \$ 7,900                              | \$ 43                      | \$ 276                 | \$                              | \$                   |
| Cash flow hedges:                                       |                                       |                            |                        |                                 |                      |                                       |                            |                        |                                 |                      |
| Foreign exchange contracts                              | 20,286                                | 175                        | 89                     | 259                             | 47                   | 19,409                                | 160                        | 24                     | 277                             | 79                   |
| Net investment hedges:                                  |                                       |                            |                        |                                 |                      |                                       |                            |                        |                                 |                      |
| Foreign exchange contracts                              | 1,885                                 | 35                         | 50                     | 12                              | 8                    | 1,683                                 | 14                         | 15                     | 36                              | 24                   |
| Total derivatives designated as hedging instruments     | 34,371                                | 257                        | 254                    | 271                             | 199                  | 28,992                                | 217                        | 315                    | 313                             | 103                  |
| Derivatives not designated as hedging instruments       |                                       |                            |                        |                                 |                      |                                       |                            |                        |                                 |                      |
| Foreign exchange contracts                              | 16,783                                | 134                        | 42                     | 71                              | 26                   | 18,687                                | 61                         | 17                     | 51                              | 19                   |
| Interest rate contracts <sup>(2)</sup>                  | 2,200                                 |                            |                        |                                 |                      | 2,200                                 | 25                         |                        | 29                              |                      |
| Other derivatives                                       | 335                                   | 9                          | 1                      |                                 |                      | 383                                   | 1                          |                        | 3                               |                      |
| Total derivatives not designated as hedging instruments | 19,318                                | 143                        | 43                     | 71                              | 26                   | 21,270                                | 87                         | 17                     | 83                              | 19                   |
| Total derivatives                                       | \$ 53,689                             | \$ 400                     | \$ 297                 | \$ 342                          | \$ 225               | \$ 50,262                             | \$ 304                     | \$ 332                 | \$ 396                          | \$ 122               |

(1) Represents the face amounts of contracts that were outstanding as of July 31, 2013 and October 31, 2012, respectively.

(2) Represents offsetting swaps acquired through previous business combinations that were not designated as hedging instruments.

Table of Contents

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 8: Financial Instruments (Continued)

*Effect of Derivative Instruments on the Consolidated Condensed Statements of Earnings*

The before-tax effect of derivative instruments and related hedged items in fair value hedging relationships for the three and nine months ended July 31, 2013 and 2012 were as follows:

|                         |                         | Gain (Loss) Recognized in Earnings on Derivative and Related Hedged Item |                   |                 |                         |                    |                   |
|-------------------------|-------------------------|--------------------------------------------------------------------------|-------------------|-----------------|-------------------------|--------------------|-------------------|
| Derivative Instrument   | Location                | Three months ended                                                       | Nine months ended | Hedged Item     | Location                | Three months ended | Nine months ended |
|                         |                         | July 31, 2013                                                            | July 31, 2013     |                 |                         | July 31, 2013      | July 31, 2013     |
|                         |                         | In millions                                                              |                   |                 |                         | In millions        |                   |
| Interest rate contracts | Interest and other, net | \$ (229)                                                                 | \$ (300)          | Fixed-rate debt | Interest and other, net | \$ 230             | \$ 300            |

|                         |                         | Gain (Loss) Recognized in Earnings on Derivative and Related Hedged Item |                                 |                 |                         |                                  |                                 |
|-------------------------|-------------------------|--------------------------------------------------------------------------|---------------------------------|-----------------|-------------------------|----------------------------------|---------------------------------|
| Derivative Instrument   | Location                | Three months ended July 31, 2012                                         | Nine months ended July 31, 2012 | Hedged Item     | Location                | Three months ended July 31, 2012 | Nine months ended July 31, 2012 |
|                         |                         | In millions                                                              |                                 |                 |                         | In millions                      |                                 |
|                         |                         |                                                                          |                                 |                 |                         |                                  |                                 |
| Interest rate contracts | Interest and other, net | \$ (10)                                                                  | \$ (86)                         | Fixed-rate debt | Interest and other, net | \$ 13                            | \$ 93                           |

The before-tax effect of derivative instruments in cash flow and net investment hedging relationships for the three and nine months ended July 31, 2013 were as follows:

|                            | Gain (Loss)<br>Recognized in<br>Other<br>Comprehensive<br>Income ("OCI")<br>on Derivative<br>(Effective Portion) |                                             | Location                 | Gain (Loss) Reclassified from Accumulated OCI<br>Into Earnings (Effective Portion) |                                             |
|----------------------------|------------------------------------------------------------------------------------------------------------------|---------------------------------------------|--------------------------|------------------------------------------------------------------------------------|---------------------------------------------|
|                            | Three<br>months<br>ended<br>July 31,<br>2013                                                                     | Nine<br>months<br>ended<br>July 31,<br>2013 |                          | Three<br>months<br>ended<br>July 31,<br>2013                                       | Nine<br>months<br>ended<br>July 31,<br>2013 |
|                            | In millions                                                                                                      |                                             |                          | In millions                                                                        |                                             |
| Cash flow hedges:          |                                                                                                                  |                                             |                          |                                                                                    |                                             |
| Foreign exchange contracts | \$ 139                                                                                                           | \$ 146                                      | Net revenue              | \$ 88                                                                              | \$ 77                                       |
| Foreign exchange contracts | (11)                                                                                                             | (180)                                       | Cost of products         | (77)                                                                               | (107)                                       |
| Foreign exchange contracts | (28)                                                                                                             | (17)                                        | Other operating expenses | 1                                                                                  | 6                                           |
| Foreign exchange contracts | 16                                                                                                               | 7                                           | Interest and other, net  | 9                                                                                  | 5                                           |
| Total cash flow hedges     | \$ 116                                                                                                           | \$ (44)                                     |                          | \$ 21                                                                              | \$ (19)                                     |

Net investment hedges:

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|                            |    |    |    |    |                         |    |    |
|----------------------------|----|----|----|----|-------------------------|----|----|
| Foreign exchange contracts | \$ | 81 | \$ | 64 | Interest and other, net | \$ | \$ |
|----------------------------|----|----|----|----|-------------------------|----|----|

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 8: Financial Instruments (Continued)**

The before-tax effect of derivative instruments in cash flow and net investment hedging relationships for the three and nine months ended July 31, 2012 was as follows:

|                            | Gain (Loss)<br>Recognized in<br>OCI on Derivatives<br>(Effective Portion) |                                             | Gain (Loss) Reclassified from Accumulated<br>OCI<br>Into Earnings (Effective Portion) |                                              |                                             |  |
|----------------------------|---------------------------------------------------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------|--|
|                            | Three<br>months<br>ended<br>July 31,<br>2012                              | Nine<br>months<br>ended<br>July 31,<br>2012 | Location                                                                              | Three<br>months<br>ended<br>July 31,<br>2012 | Nine<br>months<br>ended<br>July 31,<br>2012 |  |
|                            | In millions                                                               |                                             |                                                                                       | In millions                                  |                                             |  |
| Cash flow hedges:          |                                                                           |                                             |                                                                                       |                                              |                                             |  |
| Foreign exchange contracts | \$ 418                                                                    | \$ 716                                      | Net revenue                                                                           | \$ 283                                       | \$ 369                                      |  |
| Foreign exchange contracts | 22                                                                        | (39)                                        | Cost of products                                                                      | (23)                                         | (5)                                         |  |
| Foreign exchange contracts | (5)                                                                       | (9)                                         | Other operating expenses                                                              | (2)                                          | (4)                                         |  |
| Foreign exchange contracts | 17                                                                        |                                             | Interest and other, net                                                               | 21                                           | 6                                           |  |
| Total cash flow hedges     | \$ 452                                                                    | \$ 668                                      |                                                                                       | \$ 279                                       | \$ 366                                      |  |
| Net investment hedges:     |                                                                           |                                             |                                                                                       |                                              |                                             |  |
| Foreign exchange contracts | \$ 33                                                                     | \$ 71                                       | Interest and other, net                                                               | \$                                           | \$                                          |  |

As of July 31, 2013, no portion of the hedging instruments gain or loss was excluded from the assessment of effectiveness for fair value, cash flow or net investment hedges. As of July 31, 2012, the portion of hedging instruments gain or loss excluded from the assessment of effectiveness was not material for fair value, cash flow or net investment hedges. Hedge ineffectiveness for fair value, cash flow and net investment hedges was not material for the three and nine months ended July 31, 2013 and July 31, 2012.

As of July 31, 2013, HP expects to reclassify an estimated net accumulated other comprehensive loss of approximately \$83 million, net of taxes, to earnings in the next twelve months along with the earnings effects of the related forecasted transactions in association with cash flow hedges.

The before-tax effect of derivative instruments not designated as hedging instruments on the Consolidated Condensed Statements of Earnings for the three and nine months ended July 31, 2013 and 2012 was as follows:

|                            | <b>Location</b>         | <b>Gain (Loss) Recognized in Earnings on Derivatives</b> |                                                    |
|----------------------------|-------------------------|----------------------------------------------------------|----------------------------------------------------|
|                            |                         | <b>Three months<br/>ended<br/>July 31,<br/>2013</b>      | <b>Nine months<br/>ended<br/>July 31,<br/>2013</b> |
|                            |                         | <b>In millions</b>                                       |                                                    |
| Foreign exchange contracts | Interest and other, net | \$ 288                                                   | \$ 233                                             |
| Other derivatives          | Interest and other, net | 2                                                        | 12                                                 |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|                         |                         |        |
|-------------------------|-------------------------|--------|
| Interest rate contracts | Interest and other, net | 3      |
| Total                   | \$ 290                  | \$ 248 |
|                         | 29                      |        |

---

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 8: Financial Instruments (Continued)****Gain (Loss) Recognized in Earnings on Derivatives**

|                            |                         | Three months<br>ended<br>July 31,<br>2012 | Nine months<br>ended<br>July 31,<br>2012 |
|----------------------------|-------------------------|-------------------------------------------|------------------------------------------|
| Location                   |                         |                                           |                                          |
| In millions                |                         |                                           |                                          |
| Foreign exchange contracts | Interest and other, net | \$ 172                                    | \$ 328                                   |
| Other derivatives          | Interest and other, net | 9                                         | (7)                                      |
| Interest rate contracts    | Interest and other, net |                                           | 11                                       |
| Total                      |                         | \$ 181                                    | \$ 332                                   |

**Note 9: Financing Receivables and Operating Leases**

Financing receivables represent sales-type and direct-financing leases resulting from the placement of HP and third-party products. These receivables typically have terms from two to five years and are usually collateralized by a security interest in the underlying assets. Financing receivables also include billed receivables from operating leases. The components of financing receivables, which are included in Financing receivables, net and Long-term financing receivables and other assets in the accompanying Consolidated Condensed Balance Sheets, were as follows:

|                                   | July 31,<br>2013 | October 31,<br>2012 |
|-----------------------------------|------------------|---------------------|
| In millions                       |                  |                     |
| Minimum lease payments receivable | \$ 7,460         | \$ 8,133            |
| Unguaranteed residual value       | 251              | 248                 |
| Unearned income                   | (625)            | (688)               |
| Financing receivables, gross      | 7,086            | 7,693               |
| Allowance for doubtful accounts   | (132)            | (149)               |
| Financing receivables, net        | 6,954            | 7,544               |
| Less current portion              | (3,113)          | (3,252)             |
| Amounts due after one year, net   | \$ 3,841         | \$ 4,292            |

Operating lease assets included in machinery and equipment were as follows:

|                               | July 31,<br>2013 | October 31,<br>2012 |
|-------------------------------|------------------|---------------------|
| In millions                   |                  |                     |
| Equipment leased to customers | \$ 3,671         | \$ 3,865            |
| Accumulated depreciation      | (1,392)          | (1,499)             |
| Operating lease assets, net   | \$ 2,279         | \$ 2,366            |

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Due to the homogenous nature of its leasing transactions, HP manages its financing receivables on an aggregate basis when assessing and monitoring credit risk. Credit risk is generally diversified due to the large number of entities comprising HP's customer base and their dispersion across many different

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 9: Financing Receivables and Operating Leases (Continued)**

industries and geographical regions. HP evaluates the credit quality of an obligor at lease inception and monitors that credit quality over the term of a transaction. HP assigns risk ratings to each lease based on the creditworthiness of the obligor and other variables that augment or mitigate the inherent credit risk of a particular transaction. Such variables include the underlying value and liquidity of the collateral, the essential use of the equipment, the term of the lease, and the inclusion of guarantees, letters of credit, security deposits or other credit enhancements.

The credit risk profile of gross financing receivables, based on internally assigned ratings, was as follows:

|                           | <b>July 31,<br/>2013</b> | <b>October 31,<br/>2012</b> |
|---------------------------|--------------------------|-----------------------------|
|                           | <b>In millions</b>       |                             |
| <b><u>Risk Rating</u></b> |                          |                             |
| Low                       | \$ 3,942                 | \$ 4,461                    |
| Moderate                  | 3,026                    | 3,151                       |
| High                      | 118                      | 81                          |
| <b>Total</b>              | <b>\$ 7,086</b>          | <b>\$ 7,693</b>             |

Accounts rated low risk typically have the equivalent of a Standard & Poor's rating of BBB- or higher, while accounts rated moderate risk generally have the equivalent of BB+ or lower. HP classifies accounts as high risk when it considers the financing receivable to be impaired or when management believes that there is a near-term risk of impairment.

The allowance for doubtful accounts is comprised of a general reserve and a specific reserve. HP maintains general reserve percentages on a regional basis and bases such percentages on several factors, including consideration of historical credit losses and portfolio delinquencies, trends in the overall weighted-average risk rating of the portfolio, current economic conditions and information derived from competitive benchmarking. HP excludes accounts evaluated as part of the specific reserve from the general reserve analysis. HP establishes a specific reserve for leases with identified exposures, such as customer defaults, bankruptcy or other events, that make it unlikely that HP will recover its investment in the lease. For individually evaluated receivables, HP determines the expected cash flow for the receivable, which includes consideration of estimated proceeds from disposition of the collateral, and calculates an estimate of the potential loss and the probability of loss. For those accounts where a loss is probable, HP records a specific reserve. HP generally records a write-off or specific reserve when an account reaches 180 days past due, or sooner if HP determines that the account is not collectible.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 9: Financing Receivables and Operating Leases (Continued)**

The allowance for doubtful accounts and the related financing receivables were as follows:

| <b>Nine months ended<br/>July 31, 2013</b> |    |      |  |
|--------------------------------------------|----|------|--|
| <b>In millions</b>                         |    |      |  |
| <u>Allowance for doubtful accounts</u>     |    |      |  |
| Balance, beginning of period               | \$ | 149  |  |
| Change in estimates                        |    | 22   |  |
| Deductions, net of recoveries              |    | (39) |  |
| Balance, end of period                     | \$ | 132  |  |

  

|                                                                          | <b>July 31,<br/>2013</b> | <b>October 31,<br/>2012</b> |
|--------------------------------------------------------------------------|--------------------------|-----------------------------|
|                                                                          | <b>In millions</b>       |                             |
| Allowance for financing receivables collectively evaluated for loss      | \$ 92                    | \$ 104                      |
| Allowance for financing receivables individually evaluated for loss      | 40                       | 45                          |
| Total                                                                    | \$ 132                   | \$ 149                      |
| Gross financing receivables collectively evaluated for loss              | \$ 6,662                 | \$ 7,355                    |
| Gross financing receivables individually evaluated for loss              | 424                      | 338                         |
| Total                                                                    | \$ 7,086                 | \$ 7,693                    |
| Gross financing receivables on non-accrual status                        | \$ 251                   | \$ 225                      |
| Gross financing receivables 90 days past due and still accruing interest | 173                      | 113                         |
| Total                                                                    | \$ 424                   | \$ 338                      |

HP considers a financing receivable to be past due when the minimum payment is not received by the contractually specified due date. HP generally places financing receivables on non-accrual status (suspension of interest accrual) and considers such receivables to be non-performing at the earlier of the time at which full payment of principal and interest becomes doubtful or the receivable becomes contractually 90 days past due. Subsequently, HP may recognize revenue on non-accrual financing receivables as payments are received (i.e., on a cash basis) if HP deems the recorded financing receivable to be fully collectible; however, if there is doubt regarding the ultimate collectability of the recorded financing receivable, HP applies all cash receipts to reduce the carrying value of the financing receivable (i.e., the cost recovery method). In certain circumstances, such as when HP deems a delinquency to be of an administrative nature, financing receivables may accrue interest after they reach 90 days past due. The non-accrual status of a financing receivable may not impact a customer's risk rating. After all of a customer's delinquent principal and interest balances are settled, HP may return the related financing receivable to accrual status.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 10: Guarantees***Guarantees and Indemnifications*

In the ordinary course of business, HP may provide certain clients with subsidiary performance guarantees and/or financial performance guarantees, which may be backed by standby letters of credit or surety bonds. In general, HP would be liable for the amounts of these guarantees in the event HP or HP's subsidiaries' non-performance permits termination of the related contract by the client, the likelihood of which HP believes is remote. HP believes it is in compliance with the performance obligations under all material service contracts for which there is a performance guarantee.

HP has certain service contracts supported by client financing or securitization arrangements. Under specific circumstances involving non-performance resulting in service contract termination or failure to comply with terms under the financing arrangement, HP would be required to acquire certain assets. HP considers the possibility of its failure to comply to be remote and the asset amounts involved to be immaterial.

In the ordinary course of business, HP enters into contractual arrangements under which HP may agree to indemnify the third party to such arrangement from any losses incurred relating to the services they perform on behalf of HP or for losses arising from certain events as defined within the particular contract, which may include, for example, litigation or claims relating to past performance. Such indemnification obligations may not be subject to maximum loss clauses. Historically, payments made related to these indemnifications have been immaterial.

*Warranty*

HP provides for the estimated cost of product warranties at the time it recognizes revenue. HP engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of its component suppliers; however, product warranty terms offered to customers, ongoing product failure rates, material usage and service delivery costs incurred in correcting a product failure, as well as specific product class failures outside of HP's baseline experience, affect the estimated warranty obligation. If actual product failure rates, repair rates or any other post sales support costs differ from these estimates, revisions to the estimated warranty liability would be required.

The changes in HP's aggregate product warranty liabilities for the nine months ended July 31, 2013 were as follows:

|                                                                                 | <b>In millions</b> |
|---------------------------------------------------------------------------------|--------------------|
| Product warranty liability at October 31, 2012                                  | \$ 2,170           |
| Accruals for warranties issued                                                  | 1,493              |
| Adjustments related to pre-existing warranties (including changes in estimates) | (4)                |
| Settlements made (in cash or in kind)                                           | (1,629)            |
| Product warranty liability at July 31, 2013                                     | \$ 2,030           |

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 11: Borrowings***Notes Payable and Short-Term Borrowings*

Notes payable and short-term borrowings, including the current portion of long-term debt, were as follows:

|                                                                  | July 31, 2013 |           | October 31, 2012 |           |
|------------------------------------------------------------------|---------------|-----------|------------------|-----------|
|                                                                  | Amount        | Weighted- | Amount           | Weighted- |
|                                                                  | Outstanding   | Average   | Outstanding      | Average   |
|                                                                  | In millions   | Interest  | In millions      | Interest  |
|                                                                  |               | Rate      |                  | Rate      |
| Current portion of long-term debt                                | \$ 6,907      | 2.6%      | \$ 5,744         | 1.6%      |
| Commercial paper <sup>(1)</sup>                                  | 293           | 0.4%      | 365              | 0.9%      |
| Notes payable to banks, lines of credit and other <sup>(1)</sup> | 424           | 1.3%      | 538              | 2.3%      |
|                                                                  | \$ 7,624      |           | \$ 6,647         |           |

(1)

Commercial paper includes \$293 million and \$365 million and Notes payable to banks, lines of credit and other includes \$350 million and \$465 million at July 31, 2013 and October 31, 2012, respectively, of borrowing and funding related activity associated with HP Financial Services ("HPFS") and its subsidiaries.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 11: Borrowings (Continued)***Long-Term Debt*

Long-term debt was as follows:

|                                                                                                         | July 31,<br>2013 | October 31,<br>2012 |
|---------------------------------------------------------------------------------------------------------|------------------|---------------------|
|                                                                                                         | In millions      |                     |
| U.S. Dollar Global Notes                                                                                |                  |                     |
| 2006 Shelf Registration Statement:                                                                      |                  |                     |
| \$500 issued at discount to par at a price of 99.694% in February 2007 at 5.4%, due March 2017          | \$ 499           | \$ 499              |
| \$1,500 issued at discount to par at a price of 99.921% in March 2008 at 4.5%, paid March 2013          |                  | 1,500               |
| \$750 issued at discount to par at a price of 99.932% in March 2008 at 5.5%, due March 2018             | 750              | 750                 |
| \$2,000 issued at discount to par at a price of 99.561% in December 2008 at 6.125%, due March 2014      | 1,999            | 1,998               |
| \$1,500 issued at discount to par at a price of 99.993% in February 2009 at 4.75%, due June 2014        | 1,500            | 1,500               |
| 2009 Shelf Registration Statement:                                                                      |                  |                     |
| \$1,100 issued at discount to par at a price of 99.921% in September 2010 at 1.25%, due September 2013  | 1,100            | 1,100               |
| \$1,100 issued at discount to par at a price of 99.887% in September 2010 at 2.125%, due September 2015 | 1,100            | 1,100               |
| \$650 issued at discount to par at a price of 99.911% in December 2010 at 2.2%, due December 2015       | 650              | 650                 |
| \$1,350 issued at discount to par at a price of 99.827% in December 2010 at 3.75%, due December 2020    | 1,348            | 1,348               |
| \$1,750 issued at par in May 2011 at three month USD LIBOR plus 0.28%, paid May 2013                    |                  | 1,750               |
| \$500 issued at par in May 2011 at three month USD LIBOR plus 0.4%, due May 2014                        | 500              | 500                 |
| \$500 issued at discount to par at a price of 99.971% in May 2011 at 1.55%, due May 2014                | 500              | 500                 |
| \$1,000 issued at discount to par at a price of 99.958% in May 2011 at 2.65%, due June 2016             | 1,000            | 1,000               |
| \$1,250 issued at discount to par at a price of 99.799% in May 2011 at 4.3%, due June 2021              | 1,248            | 1,248               |
| \$750 issued at discount to par at a price of 99.977% in September 2011 at 2.35%, due March 2015        | 750              | 750                 |
| \$1,300 issued at discount to par at a price of 99.784% in September 2011 at 3.0%, due September 2016   | 1,298            | 1,298               |
| \$1,000 issued at discount to par at a price of 99.816% in September 2011 at 4.375%, due September 2021 | 999              | 998                 |

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 11: Borrowings (Continued)**

|                                                                                                            | <b>July 31,<br/>2013</b> | <b>October 31,<br/>2012</b> |
|------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------|
| <b>In millions</b>                                                                                         |                          |                             |
| \$1,200 issued at discount to par at a price of 99.863% in September 2011 at 6.0%, due September 2041      | 1,198                    | 1,198                       |
| \$350 issued at par in September 2011 at three-month USD LIBOR plus 1.55%, due September 2014              | 350                      | 350                         |
| \$650 issued at discount to par at a price of 99.946% in December 2011 at 2.625%, due December 2014        | 650                      | 650                         |
| \$850 issued at discount to par at a price of 99.790% in December 2011 at 3.3%, due December 2016          | 849                      | 849                         |
| \$1,500 issued at discount to par at a price of 99.707% in December 2011 at 4.65%, due December 2021       | 1,496                    | 1,496                       |
| \$1,500 issued at discount to par at a price of 99.985% in March 2012 at 2.6%, due September 2017          | 1,500                    | 1,500                       |
| \$500 issued at discount to par at a price of 99.771% in March 2012 at 4.05%, due September 2022           | 499                      | 499                         |
|                                                                                                            | 21,783                   | 25,031                      |
| <b>EDS Senior Notes</b>                                                                                    |                          |                             |
| \$1,100 issued June 2003 at 6.0%, paid August 2013                                                         | 1,100                    | 1,109                       |
| \$300 issued October 1999 at 7.45%, due October 2029                                                       | 314                      | 314                         |
|                                                                                                            | 1,414                    | 1,423                       |
| Other, including capital lease obligations, at 0.00%-8.39%, due in calendar years 2014-2024 <sup>(1)</sup> | 710                      | 680                         |
| Fair value adjustment related to hedged debt                                                               | 124                      | 399                         |
| Less: current portion                                                                                      | (6,907)                  | (5,744)                     |
| <b>Total long-term debt</b>                                                                                | <b>\$ 17,124</b>         | <b>\$ 21,789</b>            |

<sup>(1)</sup> Other, including capital lease obligations includes \$257 million and \$225 million at July 31, 2013 and October 31, 2012, respectively, of borrowing and funding related activity associated with HPFS and its subsidiaries.

As disclosed in Note 8, HP uses interest rate swaps to mitigate interest rate risk in connection with certain fixed-rate global notes in order to achieve primarily U.S. dollar LIBOR-based floating interest expense. The interest rates in the table above have not been adjusted to reflect the impact of any interest rate swaps.

HP may redeem some or all of the Global Notes set forth in the above table at any time at the redemption prices described in the prospectus supplements relating thereto. The Global Notes are senior unsecured debt.

In May 2012, HP filed a shelf registration statement (the "2012 Shelf Registration Statement") with the SEC to enable the company to offer for sale, from time to time, in one or more offerings, an

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 11: Borrowings (Continued)**

unspecified amount of debt securities, common stock, preferred stock, depositary shares and warrants. The 2012 Shelf Registration Statement replaced the registration statement filed in May 2009.

HP's Board of Directors has authorized the issuance of up to \$16.0 billion in aggregate principal amount of commercial paper by HP. HP's subsidiaries are authorized to issue up to an additional \$1.0 billion in aggregate principal amount of commercial paper. HP maintains two commercial paper programs, and a wholly owned subsidiary maintains a third program. HP's U.S. program provides for the issuance of U.S. dollar-denominated commercial paper up to a maximum aggregate principal amount of \$16.0 billion. HP's euro commercial paper program, which was established in September 2012, provides for the issuance of commercial paper outside of the United States denominated in U.S. dollars, euros or British pounds up to a maximum aggregate principal amount of \$3.0 billion or the equivalent in those alternative currencies. The combined aggregate principal amount of commercial paper outstanding under those programs at any one time cannot exceed the \$16.0 billion authorized by HP's Board of Directors. The HP subsidiary's Euro Commercial Paper/Certificate of Deposit Programme provides for the issuance of commercial paper in various currencies of up to a maximum aggregate principal amount of \$500 million.

HP maintains senior unsecured committed credit facilities primarily to support the issuance of commercial paper. HP has a \$3.0 billion five-year credit facility that expires in March 2017 and a \$4.5 billion four-year credit facility that expires in February 2015. Both facilities support the U.S. commercial paper program and the euro commercial paper program. In addition, the five-year credit facility was amended in September 2012 to permit borrowings in euros and British pounds, with the amounts available in euros and pounds being limited to the U.S. dollar equivalent of \$2.2 billion and \$300 million, respectively. Commitment fees, interest rates and other terms of borrowing under the credit facilities vary based on HP's external credit ratings. HP's ability to have an outstanding U.S. commercial paper balance that exceeds the \$7.5 billion supported by these credit facilities is subject to a number of factors, including liquidity conditions and business performance.

Within Other, including capital lease obligations, are borrowings that are collateralized by certain financing receivable assets. As of July 31, 2013 and October 31, 2012, the carrying value of the assets approximated the carrying value of the borrowings of \$234 million and \$225 million, respectively.

As of July 31, 2013, HP had the capacity to issue an unspecified amount of additional debt securities, common stock, preferred stock, depositary shares and warrants under the 2012 Shelf Registration Statement. As of that date, HP also had up to \$17.6 billion of available borrowing resources, including \$16.2 billion in available capacity under its commercial paper programs and \$1.4 billion relating to uncommitted lines of credit. The extent to which HP is able to utilize the 2012 Shelf Registration Statement and the commercial paper programs as sources of liquidity at any given time is subject to a number of factors, including market demand for HP securities and commercial paper, HP's financial performance, HP's credit ratings and market conditions generally.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 11: Borrowings (Continued)**

Interest expense on borrowings was as follows:

|                               | <b>Three months<br/>ended July 31</b> |               | <b>Nine months<br/>ended July 31</b> |               |
|-------------------------------|---------------------------------------|---------------|--------------------------------------|---------------|
|                               | <b>2013</b>                           | <b>2012</b>   | <b>2013</b>                          | <b>2012</b>   |
|                               | <b>In millions</b>                    |               |                                      |               |
| Financing interest            | \$ 77                                 | \$ 80         | \$ 238                               | \$ 238        |
| Interest expense              | 107                                   | 141           | 332                                  | 379           |
| <b>Total interest expense</b> | <b>\$ 184</b>                         | <b>\$ 221</b> | <b>\$ 570</b>                        | <b>\$ 617</b> |

**Note 12: Income Taxes***Provision for taxes*

HP's effective tax rate was 18.7% and 2.2% for the three months ended July 31, 2013 and 2012, respectively, and 21.1% and (10.3)% for the nine months ended July 31, 2013 and 2012, respectively. HP's effective tax rate increased in the three and nine month periods ended July 31, 2013 due primarily to the absence of net tax effects in the current period resulting from the impairment of goodwill and purchased intangible assets and lower restructuring charges. HP's effective tax rate generally differs from the U.S. federal statutory rate of 35% due to favorable tax rates associated with certain earnings from HP's operations in lower-tax jurisdictions throughout the world. HP has not provided U.S. taxes for all of such earnings because HP plans to reinvest some of those earnings indefinitely outside the United States.

In the three months ended July 31, 2013, HP recorded discrete items resulting in a net tax charge of \$63 million, which included tax benefits of \$13 million on restructuring and acquisition-related charges and tax charges of \$76 million for various adjustments to estimated tax provisions, uncertain tax benefits and valuation allowances of U.S. and foreign jurisdictions. In the nine months ended July 31, 2013, HP recorded discrete items resulting in a net tax benefit of \$40 million, which included tax benefits of \$76 million on restructuring and acquisition-related charges and tax benefits of \$64 million for various adjustments to estimated tax provisions, uncertain tax benefits and valuation allowances of U.S. and foreign jurisdictions. In addition, in January 2013, the American Taxpayer Relief Act of 2012 was signed into law. In the first quarter of fiscal 2013, HP recorded a tax benefit of \$50 million arising from the retroactive research and development credit provided by that legislation. HP also recorded a tax charge of \$150 million in the first quarter of fiscal 2013 related to a past uncertain tax position, increasing the effective tax rate.

In the three and nine months ended July 31, 2012, HP recorded discrete items with a net tax benefit of \$670 million and \$744 million, respectively, decreasing the effective tax rate. These amounts included net tax benefits of \$564 million and \$614 million from restructuring and acquisition charges recorded for the three and nine months ended July 31, 2012, respectively. Also included in the three and nine months ended July 31, 2012 was an \$823 million discrete income tax charge to record U.S. valuation allowances on certain deferred tax assets related to the enterprise services business. The U.S. enterprise services business files a U.S. tax return separate from HP. As a result of the 2012 restructuring plan costs accompanied by market conditions and business trends, HP recognized a valuation allowance for the net deferred tax assets of the U.S. enterprise services business. In addition,

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 12: Income Taxes (Continued)**

HP recorded \$827 million of income tax benefits that were recognized from reversals of deferred income tax liabilities attributed to temporary basis differences related to certain foreign subsidiaries that were reduced by the impairment charges for goodwill and purchased intangible assets. There were also other miscellaneous discrete tax benefits in the three and nine months ended July 31, 2012 of \$102 million and \$126 million, respectively.

As of July 31, 2013, the amount of gross unrecognized tax benefits was \$3.0 billion, of which up to \$1.6 billion would affect HP's effective tax rate if realized. HP recognizes interest income from favorable settlements and income tax receivables and interest expense and penalties accrued on unrecognized tax benefits within income tax expense. As of July 31, 2013, HP had accrued a net payable of \$169 million for interest and penalties.

HP engages in continuous discussions and negotiations with taxing authorities regarding tax matters in various jurisdictions. HP does not expect complete resolution of any Internal Revenue Service audit cycle within the next 12 months. However, it is reasonably possible that certain federal, foreign and state tax issues may be concluded in the next 12 months, including issues involving transfer pricing and other matters. Accordingly, HP believes it is reasonably possible that its existing unrecognized tax benefits may be decreased by an amount up to \$129 million within the next 12 months.

In the Consolidated Condensed Financial Statements, current and long-term deferred tax assets and deferred tax liabilities are presented as follows:

|                                    | July 31,<br>2013 | October 31,<br>2012 |
|------------------------------------|------------------|---------------------|
| In millions                        |                  |                     |
| Current deferred tax assets        | \$ 3,841         | \$ 3,783            |
| Current deferred tax liabilities   | (324)            | (230)               |
| Long-term deferred tax assets      | 1,541            | 1,581               |
| Long-term deferred tax liabilities | (3,582)          | (2,948)             |
| Net deferred tax position          | \$ 1,476         | \$ 2,186            |

**Note 13: Stockholders' Equity***Share Repurchase Program*

HP's share repurchase program authorizes both open market and private repurchase transactions. In the three months ended July 31, 2013, HP executed share repurchases which were settled for \$3 million. In the nine months ended July 31, 2013, HP executed share repurchases of 56 million shares which were settled for \$1.1 billion. HP paid approximately \$365 million in connection with repurchases of 16 million shares during the three months ended July 31, 2012 and paid \$1.5 billion in connection with repurchases of approximately 59 million shares in the first nine months of fiscal 2012. As of July 31, 2013, HP had remaining authorization of \$8.1 billion for future share repurchases.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 13: Stockholders' Equity (Continued)***Taxes related to Other Comprehensive Income/Loss*

|                                                                                              | Three months<br>ended<br>July 31 |         | Nine months<br>ended<br>July 31 |          |
|----------------------------------------------------------------------------------------------|----------------------------------|---------|---------------------------------|----------|
|                                                                                              | 2013                             | 2012    | 2013                            | 2012     |
|                                                                                              | In millions                      |         |                                 |          |
| Tax benefit (expense) on change in unrealized gains/losses on available-for-sale securities: |                                  |         |                                 |          |
| Tax benefit (expense) on unrealized gains/losses arising during the period                   | \$ 27                            | \$ (2)  | \$ (11)                         | \$ 3     |
| Tax expense (benefit) on gains/losses reclassified into earnings                             |                                  |         |                                 |          |
|                                                                                              | 27                               | (2)     | (11)                            | 3        |
| Tax (expense) benefit on change in unrealized gains/losses on cash flow hedges:              |                                  |         |                                 |          |
| Tax (expense) benefit on unrealized gains/losses arising during the period                   | (14)                             | (157)   | 46                              | (249)    |
| Tax (benefit) expense on gains/losses reclassified into earnings                             | (4)                              | 91      | (11)                            | 128      |
|                                                                                              | (18)                             | (66)    | 35                              | (121)    |
| Tax (expense) benefit on change in unrealized components of defined benefit plans:           |                                  |         |                                 |          |
| Tax (expense) benefit on net losses arising during the period                                | (8)                              | 6       | (8)                             | 30       |
| Tax expense (benefit) on amortization of actuarial loss and prior service benefit            | 10                               | (7)     | (11)                            | (23)     |
| Tax (expense) benefit on curtailments, settlements and other                                 | (3)                              | 2       | (4)                             | (62)     |
|                                                                                              | (1)                              | 1       | (23)                            | (55)     |
| Tax benefit (expense) on change in cumulative translation adjustment                         |                                  | 43      | 22                              | 5        |
| Tax benefit (expense) on other comprehensive income/loss                                     | \$ 8                             | \$ (24) | \$ 23                           | \$ (168) |

*Components of accumulated other comprehensive loss, net of taxes:*

|                                                      | July 31,<br>2013 | October 31,<br>2012 |
|------------------------------------------------------|------------------|---------------------|
|                                                      | In millions      |                     |
| Net unrealized gain on available-for-sale securities | \$ 60            | \$ 87               |
| Net unrealized loss on cash flow hedges              | (89)             | (99)                |
| Unrealized components of defined benefit plans       | (4,812)          | (5,090)             |
| Cumulative translation adjustment                    | (592)            | (457)               |
| Accumulated other comprehensive loss                 | \$ (5,433)       | \$ (5,559)          |

[Table of Contents](#)**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 14: Retirement and Post-Retirement Benefit Plans**

HP's net pension and post-retirement benefit (credit) costs were as follows:

|                                    | Three months ended July 31       |        |                                      |       |                                      |        |
|------------------------------------|----------------------------------|--------|--------------------------------------|-------|--------------------------------------|--------|
|                                    | U.S.<br>Defined<br>Benefit Plans |        | Non-U.S.<br>Defined<br>Benefit Plans |       | Post-<br>Retirement<br>Benefit Plans |        |
|                                    | 2013                             | 2012   | 2013                                 | 2012  | 2013                                 | 2012   |
|                                    | In millions                      |        |                                      |       |                                      |        |
| Service cost                       | \$ 1                             | \$ 1   | \$ 83                                | \$ 72 | \$ 2                                 | \$ 2   |
| Interest cost                      | 140                              | 140    | 166                                  | 170   | 8                                    | 9      |
| Expected return on plan assets     | (211)                            | (198)  | (247)                                | (201) | (8)                                  | (9)    |
| Amortization and deferrals:        |                                  |        |                                      |       |                                      |        |
| Actuarial loss (gain)              | 19                               | 11     | 82                                   | 57    |                                      | (1)    |
| Prior service benefit              |                                  |        | (7)                                  | (6)   | (16)                                 | (20)   |
| Net periodic benefit (credit) cost | (51)                             | (46)   | 77                                   | 92    | (14)                                 | (19)   |
| Curtailment gain                   |                                  |        |                                      |       |                                      | (4)    |
| Settlement loss                    | 1                                | 5      | 11                                   |       |                                      |        |
| Special termination benefits       |                                  | 833    | 7                                    |       |                                      | 227    |
| Net benefit (credit) cost          | \$ (50)                          | \$ 792 | \$ 95                                | \$ 92 | \$ (14)                              | \$ 204 |

|                                    | Nine months ended July 31        |        |                                      |        |                                      |        |
|------------------------------------|----------------------------------|--------|--------------------------------------|--------|--------------------------------------|--------|
|                                    | U.S.<br>Defined<br>Benefit Plans |        | Non-U.S.<br>Defined<br>Benefit Plans |        | Post-<br>Retirement<br>Benefit Plans |        |
|                                    | 2013                             | 2012   | 2013                                 | 2012   | 2013                                 | 2012   |
|                                    | In millions                      |        |                                      |        |                                      |        |
| Service cost                       | \$ 1                             | \$ 1   | \$ 253                               | \$ 219 | \$ 5                                 | \$ 6   |
| Interest cost                      | 420                              | 424    | 507                                  | 519    | 23                                   | 26     |
| Expected return on plan assets     | (634)                            | (594)  | (754)                                | (614)  | (25)                                 | (28)   |
| Amortization and deferrals:        |                                  |        |                                      |        |                                      |        |
| Actuarial loss (gain)              | 58                               | 32     | 254                                  | 177    |                                      | (3)    |
| Prior service benefit              |                                  |        | (20)                                 | (18)   | (50)                                 | (63)   |
| Net periodic benefit (credit) cost | (155)                            | (137)  | 240                                  | 283    | (47)                                 | (62)   |
| Curtailment gain                   |                                  |        |                                      |        | (7)                                  | (4)    |
| Settlement loss (gain)             | 9                                | 5      | 11                                   | (20)   |                                      |        |
| Special termination benefits       |                                  | 833    | 12                                   | 2      |                                      | 227    |
| Net benefit (credit) cost          | \$ (146)                         | \$ 701 | \$ 263                               | \$ 265 | \$ (54)                              | \$ 161 |

*Employer Contributions and Funding Policy*

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

HP previously disclosed in its Consolidated Financial Statements for the fiscal year ended October 31, 2012 that it expected to contribute in fiscal 2013 approximately \$674 million to its non-U.S. pension plans and approximately \$33 million to cover benefit payments to U.S. non-qualified plan participants. HP expected to pay approximately \$124 million to cover benefit claims for HP's post-retirement benefit plans. HP's funding policy is to contribute cash to its pension plans so that it makes at least the minimum contribution required by local government, funding and taxing authorities.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 14: Retirement and Post-Retirement Benefit Plans (Continued)**

During the nine months ended July 31, 2013, HP made \$544 million of contributions to its non-U.S. pension plans, paid \$42 million to cover benefit payments to U.S. non-qualified plan participants, and paid \$72 million to cover benefit claims under HP's post-retirement benefit plans. During the remainder of fiscal 2013, HP anticipates making additional contributions of approximately \$112 million to its non-U.S. pension plans and approximately \$9 million to its U.S. non-qualified plan participants and expects to pay approximately \$52 million to cover benefit claims under HP's post-retirement benefit plans.

HP's pension and other post-retirement benefit costs and obligations are dependent on various assumptions. Differences between expected and actual returns on investments are reflected as unrecognized gains or losses, and such gains or losses are amortized to income in future periods. A deterioration in the funded status of a plan could result in a need for additional company contributions or an increase in post-retirement expense in future periods. Asset gains or losses are determined at the measurement date and amortized over the remaining service life for active plans or the life expectancy of plan participants for frozen plans.

**Note 15: Litigation and Contingencies**

HP is involved in lawsuits, claims, investigations and proceedings, including those identified below, consisting of intellectual property, commercial, securities, employment, employee benefits and environmental matters that arise in the ordinary course of business. HP accrues a liability when management believes that it is both probable that a liability has been incurred and the amount of loss can be reasonably estimated. HP believes it has adequate provisions for any such matters, and, as of July 31, 2013, it was not reasonably possible that an additional material loss had been incurred in an amount in excess of the amounts already recognized in HP's financial statements. HP reviews these provisions at least quarterly and adjusts these provisions to reflect the impact of negotiations, settlements, rulings, advice of legal counsel, and other information and events pertaining to a particular case. Based on its experience, HP believes that any damage amounts claimed in the specific matters discussed below are not a meaningful indicator of HP's potential liability. Litigation is inherently unpredictable. However, HP believes that it has valid defenses with respect to legal matters pending against it. Nevertheless, cash flows or results of operations could be materially affected in any particular period by the unfavorable resolution of one or more of these contingencies.

*Litigation, Proceedings and Investigations*

Copyright Levies. As described below, proceedings are ongoing or have been concluded involving HP in certain European Union ("EU") member countries, including litigation in Germany, Belgium and Austria, seeking to impose or modify levies upon equipment (such as multifunction devices ("MFDs"), personal computers ("PCs") and printers) and alleging that these devices enable producing private copies of copyrighted materials. Descriptions of some of the ongoing proceedings are included below. The levies are generally based upon the number of products sold and the per-product amounts of the levies, which vary. Some EU member countries that do not yet have levies on digital devices are expected to implement similar legislation to enable them to extend existing levy schemes, while some other EU member countries have phased out levies or are expected to limit the scope of levy schemes and applicability in the digital hardware environment, particularly with respect to sales to business users. HP, other companies and various industry associations have opposed the extension of levies to the digital environment and have advocated alternative models of compensation to rights holders.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

VerwertungsGesellschaft Wort ("VG Wort"), a collection agency representing certain copyright holders, instituted legal proceedings against HP in the Stuttgart Civil Court seeking levies on printers. On December 22, 2004, the court held that HP is liable for payments regarding all printers using ASCII code sold in Germany but did not determine the amount payable per unit. HP appealed this decision in January 2005 to the Stuttgart Court of Appeals. On May 11, 2005, the Stuttgart Court of Appeals issued a decision confirming that levies are due. On June 6, 2005, HP filed an appeal to the German Federal Supreme Court in Karlsruhe. On December 6, 2007, the German Federal Supreme Court issued a judgment that printers are not subject to levies under the existing law. The court issued a written decision on January 25, 2008, and VG Wort subsequently filed an application with the German Federal Supreme Court under Section 321a of the German Code of Civil Procedure contending that the court did not consider their arguments. On May 9, 2008, the German Federal Supreme Court denied VG Wort's application. VG Wort appealed the decision by filing a claim with the German Federal Constitutional Court challenging the ruling that printers are not subject to levies. On September 21, 2010, the Constitutional Court published a decision holding that the German Federal Supreme Court erred by not referring questions on interpretation of German copyright law to the Court of Justice of the European Union ("CJEU") and therefore revoked the German Federal Supreme Court decision and remitted the matter to it. On July 21, 2011, the German Federal Supreme Court stayed the proceedings and referred several questions to the CJEU with regard to the interpretation of the European Copyright Directive. On June 27, 2013, the CJEU issued its decision responding to those questions. The German Federal Supreme Court subsequently scheduled a joint hearing with other cases relating to reprographic levies on printers and PCs to be held on October 31, 2013, which will be followed by a decision.

In September 2003, VG Wort filed a lawsuit against Fujitsu Technology Solutions GmbH ("Fujitsu") in the Munich Civil Court in Munich, Germany seeking levies on PCs. This is an industry test case in Germany, and HP has agreed not to object to the delay if VG Wort sues HP for such levies on PCs following a final decision against Fujitsu. On December 23, 2004, the Munich Civil Court held that PCs are subject to a levy and that Fujitsu must pay €12 plus compound interest for each PC sold in Germany since March 2001. Fujitsu appealed this decision in January 2005 to the Munich Court of Appeals. On December 15, 2005, the Munich Court of Appeals affirmed the Munich Civil Court decision. Fujitsu filed an appeal with the German Federal Supreme Court in February 2006. On October 2, 2008, the German Federal Supreme Court issued a judgment that PCs were not photocopiers within the meaning of the German copyright law that was in effect until December 31, 2007 and, therefore, not subject to the levies on photocopiers established by that law. VG Wort subsequently filed a claim with the German Federal Constitutional Court challenging that ruling. In January 2011, the Constitutional Court published a decision holding that the German Federal Supreme Court decision was inconsistent with the German Constitution and revoking the German Federal Supreme Court decision. The Constitutional Court remitted the matter to the German Federal Supreme Court for further action. On July 21, 2011, the German Federal Supreme Court stayed the proceedings and referred several questions to the CJEU with regard to the interpretation of the European Copyright Directive. On June 27, 2013, the CJEU issued its decision responding to those questions. The German Federal Supreme Court subsequently scheduled a joint hearing with other cases relating to reprographic levies on printers to be held on October 31, 2013, which will be followed by a decision.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

Reprobel, a cooperative society with the authority to collect and distribute the remuneration for reprography to Belgian copyright holders, requested HP by extra-judicial means to amend certain copyright levy declarations submitted for inkjet MFDs sold in Belgium from January 2005 to December 2009 to enable it to collect copyright levies calculated based on the generally higher copying speed when the MFDs are operated in draft print mode rather than when operated in normal print mode. In March 2010, HP filed a lawsuit against Reprobel in the French-speaking chambers of the Court of First Instance of Brussels seeking a declaratory judgment that no copyright levies are payable on sales of MFDs in Belgium or, alternatively, that copyright levies payable on such MFDs must be assessed based on the copying speed when operated in the normal print mode set by default in the device. On November 16, 2012, the court issued a decision holding that Belgium law is not in conformity with EU law in a number of respects and ordered that, by November 2013, Reprobel substantiate that the amounts claimed by Reprobel are commensurate with the harm resulting from legitimate copying under the reprographic exception. HP subsequently appealed that court decision to the Courts of Appeal in Brussels seeking to confirm that the Belgian law is not in conformity with EU law and that, if Belgian law is interpreted in a manner consistent with EU law, no payments by HP are required or, alternatively, the payments already made by HP are sufficient to comply with its obligations under Belgian law. Hearings on the appeal are scheduled to be held in mid-September 2013.

Based on industry opposition to the extension of levies to digital products, HP's assessments of the merits of various proceedings and HP's estimates of the number of units impacted and the amounts of the levies, HP has accrued amounts that it believes are adequate to address the matters described above. However, the ultimate resolution of these matters and the associated financial impact on HP, including the number of units impacted, the amount of levies imposed and the ability of HP to recover such amounts through increased prices, remains uncertain.

Skold, et al. v. Intel Corporation and Hewlett-Packard Company is a lawsuit filed against HP on June 14, 2004 that is pending in state court in Santa Clara County, California. The lawsuit alleges that Intel Corporation ("Intel") concealed performance problems related to the Intel Pentium 4 processor by, among others things, the manipulation of performance benchmarks. The lawsuit alleges that HP aided and abetted Intel's allegedly unlawful conduct. The plaintiffs seek unspecified damages, restitution, attorneys' fees and costs. On April 19, 2012, the court issued an order granting in part and denying in part the plaintiffs' motion to certify a nationwide class asserting claims under the California Unfair Competition Law. As to Intel, the court certified a nationwide class excluding residents of Illinois. As to HP, the court certified a class limited to California residents who purchased their computers "from HP" for "personal, family or household use." As required by the same order, the plaintiffs filed an amended complaint that limits their claims against HP to a California class while reserving the right to seek additional state-specific subclasses as to HP. On May 9, 2013, the court entered an agreed order staying all claims against HP pending resolution of plaintiffs' claims against Intel.

Inkjet Printer Litigation. As described below, HP is involved in several lawsuits claiming breach of express and implied warranty, unjust enrichment, deceptive advertising and unfair business practices where the plaintiffs have alleged, among other things, that HP employed a "smart chip" in certain inkjet printing products in order to register ink depletion prematurely and to render the cartridge unusable through a built-in expiration date that is hidden, not documented in marketing materials to consumers, or both. The

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

plaintiffs have also contended that consumers received false ink depletion warnings and that the smart chip limits the ability of consumers to use the cartridge to its full capacity or to choose competitive products.

A consolidated lawsuit captioned *In re HP Inkjet Printer Litigation* was filed in the United States District Court for the Northern District of California seeking class certification, restitution, damages (including enhanced damages), injunctive relief, interest, costs, and attorneys' fees.

A lawsuit captioned *Blennis v. HP* was filed on January 17, 2007 in the United States District Court for the Northern District of California seeking class certification, restitution, damages (including enhanced damages), injunctive relief, interest, costs, and attorneys' fees.

A lawsuit captioned *Rich v. HP* was filed against HP on May 22, 2006 in the United States District Court for the Northern District of California alleging that HP designed its color inkjet printers to unnecessarily use color ink in addition to black ink when printing black and white images and text and seeking to certify a nationwide injunctive class and a California-only damages class.

Two class actions against HP and its subsidiary, Hewlett-Packard (Canada) Co., are pending in Canada, one commenced in British Columbia in February 2006 and one commenced in Ontario in June 2006, where the plaintiffs are seeking class certification, restitution, declaratory relief, injunctive relief and unspecified statutory, compensatory and punitive damages.

On August 25, 2010, HP and the plaintiffs in *In re HP Inkjet Printer Litigation*, *Blennis v. HP* and *Rich v. HP* entered into an agreement to settle those lawsuits on behalf of the proposed classes. Under the terms of the settlement, the lawsuits were consolidated, and eligible class members each have the right to obtain e-credits not to exceed \$5 million in the aggregate for use in purchasing printers or printer supplies through HP's website. As part of the settlement, HP also agreed to provide class members with additional information regarding HP inkjet printer functionality and to change the content of certain software and user guide messaging provided to users regarding the life of inkjet printer cartridges. In addition, the settlement provides for class counsel and the class representatives to be paid attorneys' fees and expenses and stipends. On March 29, 2011, the court granted final approval of the settlement. On April 27, 2011, certain class members who objected to the settlement filed an appeal in the United States Court of Appeals for the Ninth Circuit of the court's order granting final approval of the settlement. On May 15, 2013, the United States Court of Appeals for the Ninth Circuit reversed the District Court's grant of final approval of the settlement on the grounds that the District Court did not properly calculate attorneys' fees. On July 17, 2013, the Ninth Circuit Court of Appeals remanded the case to the District Court for further proceedings.

*Fair Labor Standards Act Litigation.* HP is involved in several lawsuits in which the plaintiffs are seeking unpaid overtime compensation and other damages based on allegations that various employees of EDS or HP have been misclassified as exempt employees under the Fair Labor Standards Act and/or in violation of the California Labor Code or other state laws. Those matters include the following:

*Cunningham and Cunningham, et al. v. Electronic Data Systems Corporation* is a purported collective action filed on May 10, 2006 in the United States District Court for the Southern District of New York claiming that current and former EDS employees allegedly involved in installing and/or maintaining computer software and hardware were misclassified as exempt employees. Another purported collective action, *Steavens, et al. v. Electronic Data Systems Corporation*, which was filed on



Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

(Unaudited)

**Note 15: Litigation and Contingencies (Continued)**

October 23, 2007, is also now pending in the same court alleging similar facts. The Steavens case has been consolidated for pretrial purposes with the Cunningham case. On December 14, 2010, the court granted conditional certification of a class consisting of employees in 20 legacy EDS job codes in the consolidated Cunningham and Steavens matter. Approximately 2,600 current and former EDS employees have filed consents to opt in to the litigation. Plaintiffs had alleged separate "opt-out" classes based on the overtime laws of the states of California, Washington, Massachusetts and New York, but plaintiffs have dismissed those claims.

Salva v. Hewlett-Packard Company is a purported collective action filed on June 15, 2012 in the United States District Court for the Western District of New York alleging that certain information technology employees allegedly involved in installing and/or maintaining computer software and hardware were misclassified as exempt employees under the Fair Labor Standards Act. On August 31, 2012, HP filed its answer to plaintiffs' complaint and counterclaims against two of the three named plaintiffs. Also on August 31, 2012, HP filed a motion to transfer venue to the United States District Court for the Eastern District of Texas. A hearing on HP's motion to transfer venue was scheduled for November 21, 2012, but was postponed by the court.

Heffelfinger, et al. v. Electronic Data Systems Corporation is a class action filed in November 2006 in California Superior Court claiming that certain EDS information technology workers in California were misclassified as exempt employees. The case was subsequently transferred to the United States District Court for the Central District of California, which, on January 7, 2008, certified a class of information technology workers in California. On June 6, 2008, the court granted the defendant's motion for summary judgment. The plaintiffs subsequently filed an appeal with the United States Court of Appeals for the Ninth Circuit. On June 7, 2012, the Court of Appeals affirmed summary judgment for two of the named plaintiffs, but reversed summary judgment on the third named plaintiff, remanding the case back to the trial court and inviting the trial court to revisit its prior certification order. On February 26, 2013, the trial court issued a final order and opinion granting the defendant's motion to decertify the class. Another purported class action originally filed in California Superior Court, Karlhom, et al. v. Electronic Data Systems Corporation, which was filed on March 16, 2009, alleges similar facts and is pending in San Diego County Superior Court.

Blake, et al. v. Hewlett-Packard Company is a purported nationwide collective action filed on February 17, 2011 in the United States District Court for the Southern District of Texas claiming that a class of information technology support personnel were misclassified as exempt employees under the Fair Labor Standards Act. On February 10, 2012, plaintiffs filed a motion requesting that the court conditionally certify the case as a collective action. On July 11, 2013, the court denied plaintiffs' motion for conditional certification in its entirety. Only one opt-in plaintiff had joined the named plaintiff in the lawsuit at the time that the motion was filed.

Benedict v. Hewlett-Packard Company is a purported collective action filed on January 10, 2013 in the United States District Court for the Northern District of California alleging that certain technical support employees allegedly involved in installing, maintaining and/or supporting computer software and/or hardware for HP were misclassified as exempt employees under the Fair Labor Standards Act. The plaintiff has also alleged that HP violated California law by, among other things, allegedly improperly classifying these employees as exempt.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

*State of South Carolina Department of Social Services Contract Dispute.* In October 2012, the State of South Carolina Department of Social Services and related government agencies ("SCDSS") filed a proceeding before South Carolina's Chief Procurement Officer ("CPO") against Hewlett-Packard State & Local Enterprise Services, Inc., a subsidiary of HP ("HPSLES"). The dispute arises from a contract between SCDSS and HPSLES for the design, implementation and maintenance of a Child Support Enforcement and a Family Court Case Management System (the "CFS System"). SCDSS seeks aggregate damages of approximately \$200 million, a declaration that HPSLES is in material breach of the contract and, therefore, that termination for cause by SCDSS would be appropriate, and a declaration that HPSLES is required to perform certain additional disputed work that expands the scope of the original contract. In November 2012, HPSLES filed responsive pleadings asserting defenses and seeking payment of past-due invoices totaling more than \$12 million. On July 10, 2013, SCDSS terminated the contract with HPSLES for cause, and, in its termination notice, SCDSS asserted that HPSLES is responsible for all future federal penalties until the CFS System achieves federal certification, sought an order requiring HPSLES to transfer to SCDSS all work completed and in progress, and indicated that it intends to seek suspension and debarment of HPSLES from contracting with the State of South Carolina. HPSLES is disputing the termination as improper and defective. In addition, on August 9, 2013, HPSLES filed its own affirmative claim within the proceeding alleging that SCDSS materially breached the contract by its improper termination and that SCDSS was a primary and material cause of the project delays. The CPO has scheduled a hearing for October 21, 2013 to consider the issues raised in the parties' pleadings. Pending resolution of the contract controversies, the parties are disputing the extent of HPSLES's transition obligations.

*India Directorate of Revenue Intelligence Proceedings.* On April 30 and May 10, 2010, the India Directorate of Revenue Intelligence (the "DRI") issued show cause notices to Hewlett-Packard India Sales Private Ltd ("HPI"), a subsidiary of HP, seven current HP employees and one former HP employee alleging that HP underpaid customs duties while importing products and spare parts into India and seeking to recover an aggregate of approximately \$370 million, plus penalties. Prior to the issuance of the show cause notices, HP deposited approximately \$16 million with the DRI and agreed to post a provisional bond in exchange for the DRI's agreement to not seize HP products and spare parts and to not interrupt the transaction of business by HP in India.

On April 11, 2012, the Bangalore Commissioner of Customs issued an order on the products show cause notice affirming certain duties and penalties against HPI and the named individuals of approximately \$386 million, of which HPI had already deposited \$9 million. On December 11, 2012, HPI voluntarily deposited an additional \$10 million in connection with the products show cause notice.

On April 20, 2012, the Commissioner issued an order on the parts show cause notice affirming certain duties and penalties against HPI and certain of the named individuals of approximately \$17 million, of which HPI had already deposited \$7 million. After the order, HPI deposited an additional \$3 million in connection with the parts show cause notice so as to avoid certain penalties.

HPI filed appeals of the Commissioner's orders before the Customs Tribunal along with applications for waiver of the pre-deposit of remaining demand amounts as a condition for hearing the appeals. The customs department has also filed cross-appeals before the Customs Tribunal. On January 24, 2013, the Customs Tribunal ordered HPI to deposit an additional \$24 million against the

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

products order, which HP deposited in March 2013. The Customs Tribunal did not order any additional deposit to be made under the parts order.

*Russia GPO and Other FCPA Investigations.* The German Public Prosecutor's Office ("German PPO") has been conducting an investigation into allegations that current and former employees of HP engaged in bribery, embezzlement and tax evasion relating to a transaction between Hewlett-Packard ISE GmbH in Germany, a former subsidiary of HP, and the General Prosecutor's Office of the Russian Federation. The approximately €35 million transaction, which was referred to as the Russia GPO deal, spanned the years 2001 to 2006 and was for the delivery and installation of an IT network. The German PPO has issued an indictment of four individuals, including one current and two former HP employees, on charges including bribery, breach of trust and tax evasion. The German PPO has also asked that HP be made an associated party to the case, and, if the German PPO's request is granted, HP would participate in any portion of the court proceedings that could ultimately bear on the question of whether HP should be subject to potential disgorgement of profits based on the conduct of the indicted current and former employees.

The U.S. Department of Justice and the SEC have been conducting an investigation into the Russia GPO deal and potential violations of the Foreign Corrupt Practices Act ("FCPA"). The agencies, as well as the Polish Central Anti-Corruption Bureau, are also conducting investigations into potential FCPA violations by an employee of Hewlett-Packard Polska Sp. z o.o., an indirect subsidiary of HP, in connection with certain public sector transactions in Poland. In addition, the agencies are conducting investigations into certain other public-sector transactions in Russia, Poland, the Commonwealth of Independent States, and Mexico, among other countries.

Under the FCPA, a person or an entity could be subject to fines, civil penalties of up to \$725,000 per violation and equitable remedies, including disgorgement of profits, pre-judgment interest and other injunctive relief. In addition, criminal penalties could range from the greater of \$25 million per violation or twice the gross pecuniary gain or loss from the violation.

HP is cooperating with these investigating agencies.

*ECT Proceedings.* In January 2011, the postal service of Brazil, Empresa Brasileira de Correios e Telégrafos ("ECT"), notified HP that it had initiated administrative proceedings against an HP subsidiary in Brazil ("HP Brazil") to consider whether to suspend HP Brazil's right to bid and contract with ECT related to alleged improprieties in the bidding and contracting processes whereby employees of HP Brazil and employees of several other companies coordinated their bids and fixed results for three ECT contracts in 2007 and 2008. In late July 2011, ECT notified HP it had decided to apply the penalties against HP Brazil, suspending HP Brazil's right to bid and contract with ECT for five years, based upon the evidence before it. In August 2011, HP appealed ECT's decision. In April 2013, ECT rejected HP's appeal, and the administrative proceedings were closed with the penalties against HP Brazil remaining in place. In parallel, in September 2011, HP filed a civil action against ECT seeking to have its decision revoked. HP also requested an injunction suspending the application of the penalties until a final ruling on the merits of the case. The court of first instance has not issued a decision on the merits of the case, but it has denied HP's request for injunctive relief. HP appealed the denial of its request for injunctive relief to the intermediate appellate court, which issued a preliminary ruling denying the request for injunctive relief but reducing the length of the sanctions from five to two years. HP appealed that decision and, in December 2011, obtained a ruling staying enforcement of ECT's

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

sanctions until a final ruling on the merits of the case. HP expects the court of first instance to issue a decision on the merits of the case during 2013 and any appeal on the merits to last several years.

Stockholder Litigation. As described below, HP is involved in various stockholder litigation commenced against certain current and former HP executive officers and/or certain current and former members of the HP Board of Directors in which the plaintiffs are seeking to recover damages related to HP's allegedly inflated stock price, certain compensation paid by HP to the defendants, other damages and/or injunctive relief:

Saginaw Police & Fire Pension Fund v. Marc L. Andreessen, et al. is a lawsuit filed on October 19, 2010 in the United States District Court for the Northern District of California alleging, among other things, that the defendants breached their fiduciary duties and were unjustly enriched by consciously disregarding HP's alleged violations of the FCPA. On August 15, 2011, the defendants filed a motion to dismiss the lawsuit. On March 21, 2012, the court granted the defendants' motion to dismiss, and the court entered judgment in the defendants' favor and closed the case on May 29, 2012. On June 28, 2012, the plaintiff filed an appeal with the United States Court of Appeals for the Ninth Circuit.

A.J. Copeland v. Raymond J. Lane, et al. is a lawsuit filed on March 7, 2011 in the United States District Court for the Northern District of California alleging, among other things, that the defendants breached their fiduciary duties and wasted corporate assets in connection with HP's alleged violations of the FCPA, HP's severance payments made to Mr. Hurd, and HP's acquisition of 3PAR Inc. The lawsuit also alleges violations of Section 14(a) of the Exchange Act in connection with HP's 2010 and 2011 proxy statements. On February 8, 2012, the defendants filed a motion to dismiss the lawsuit. On October 10, 2012, the Court granted the defendants' motion to dismiss with leave to file an amended complaint. On November 1, 2012, plaintiff filed an amended complaint adding an unjust enrichment claim and claims that the defendants violated Section 14(a) of the Exchange Act and breached their fiduciary duties in connection with HP's 2012 proxy statement. On December 13, 14 and 17, 2012, the defendants moved to dismiss the amended complaint. On December 28, 2012, plaintiff moved for leave to file a third amended complaint. On May 6, 2013, the court denied the motion for leave to amend, granted the motions to dismiss with prejudice and entered judgment in the defendants' favor. On May 31, 2013, plaintiff filed an appeal with the United States Court of Appeals for the Ninth Circuit.

Richard Gammel v. Hewlett-Packard Company, et al. is a putative securities class action filed on September 13, 2011 in the United States District Court for the Central District of California alleging, among other things, that from November 22, 2010 to August 18, 2011, the defendants violated Sections 10(b) and 20(a) of the Exchange Act by concealing material information and making false statements about HP's business model, the future of the webOS operating system, and HP's commitment to developing and integrating webOS products, including the TouchPad tablet PC. On April 11, 2012, the defendants filed a motion to dismiss the lawsuit. On September 4, 2012, the court granted the defendants' motion to dismiss and gave plaintiff 30 days to file an amended complaint. On October 19, 2012, plaintiff filed an amended complaint that asserts the same causes of action but drops one of the defendants and shortens the period that the alleged violations of the Exchange Act occurred to February 9, 2011 to

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

(Unaudited)

**Note 15: Litigation and Contingencies (Continued)**

August 18, 2011. On December 3, 2012, the defendants moved to dismiss the amended complaint. On May 8, 2013, the court granted the defendants' motion to dismiss in part and denied it in part. As a result of the court's ruling, the alleged class period in the action runs from June 1, 2011 to August 18, 2011.

Ernesto Espinoza v. Léo Apotheker, et al. and Larry Salat v. Léo Apotheker, et al. are consolidated lawsuits filed on September 21, 2011 in the United States District Court for the Central District of California alleging, among other things, that the defendants violated Section 10(b) and 20(a) of the Exchange Act by concealing material information and making false statements about HP's business model and the future of webOS, the TouchPad and HP's PC business. The lawsuits also allege that the defendants breached their fiduciary duties, wasted corporate assets and were unjustly enriched when they authorized HP's repurchase of its own stock on August 29, 2010 and July 21, 2011. These lawsuits were previously stayed pending developments in the Gammel matter, but those stays have been lifted.

Luis Gonzalez v. Léo Apotheker, et al. and Richard Tyner v. Léo Apotheker, et al. are consolidated lawsuits filed on September 29, 2011 and October 5, 2011, respectively, in California Superior Court alleging, among other things, that the defendants breached their fiduciary duties, wasted corporate assets and were unjustly enriched by concealing material information and making false statements about HP's business model and the future of webOS, the TouchPad and HP's PC business and by authorizing HP's repurchase of its own stock on August 29, 2010 and July 21, 2011. The lawsuits are currently stayed pending resolution of the Espinoza/Salat consolidated action in federal court.

Cement & Concrete Workers District Council Pension Fund v. Hewlett-Packard Company, et al. is a putative securities class action filed on August 3, 2012 in the United States District Court for the Northern District of California alleging, among other things, that from November 13, 2007 to August 6, 2010 the defendants violated Sections 10(b) and 20(a) of the Exchange Act by making statements regarding HP's Standards of Business Conduct ("SBC") that were false and misleading because Mr. Hurd, who was serving as HP's Chairman and Chief Executive Officer during that period, had been violating the SBC and concealing his misbehavior in a manner that jeopardized his continued employment with HP. On February 7, 2013, the defendants moved to dismiss the amended complaint. On August 9, 2013, the court granted the defendants' motion to dismiss with leave to amend the complaint by September 9, 2013.

*Autonomy-Related Legal Matters*

Investigations. As a result of the findings of an ongoing investigation, HP has provided information to the U.K. Serious Fraud Office, the U.S. Department of Justice and the SEC related to the accounting improprieties, disclosure failures and misrepresentations at Autonomy that occurred prior to and in connection with HP's acquisition of Autonomy. On November 21, 2012, representatives of the U.S. Department of Justice advised HP that they had opened an investigation relating to Autonomy. On February 6, 2013, representatives of the U.K. Serious Fraud Office advised HP that they had also opened an investigation relating to Autonomy. HP is cooperating with the three investigating agencies.

Litigation. As described below, HP is involved in various stockholder litigation relating to, among other things, its November 20, 2012 announcement that it recorded a non-cash charge for the

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

impairment of goodwill and intangible assets within its Software segment of approximately \$8.8 billion in the fourth quarter of its 2012 fiscal year and HP's statements that, based on HP's findings from an ongoing investigation, the majority of this impairment charge related to accounting improprieties, misrepresentations to the market and disclosure failures at Autonomy that occurred prior to and in connection with HP's acquisition of Autonomy and the impact of those improprieties, failures and misrepresentations on the expected future financial performance of the Autonomy business over the long term. This stockholder litigation was commenced against, among others, certain current and former HP executive officers, certain current and former members of the HP Board of Directors, and certain advisors to HP. The plaintiffs in these litigation matters are seeking to recover certain compensation paid by HP to the defendants and/or other damages. These matters include the following:

*In re HP Securities Litigation* consists of two consolidated putative class actions filed on November 26 and 30, 2012 in the United States District Court for the Northern District of California alleging, among other things, that from August 19, 2011 to November 20, 2012, the defendants violated Sections 10(b) and 20(a) of the Exchange Act by concealing material information and making false statements related to HP's acquisition of Autonomy and the financial performance of HP's enterprise services business. On May 3, 2013, the lead plaintiff filed a consolidated complaint alleging that, during that same period, all of the defendants violated Sections 10(b) and 20(a) of the Exchange Act and SEC Rule 10b-5(b) by concealing material information and making false statements related to HP's acquisition of Autonomy and that certain defendants violated SEC Rule 10b-5(a) and (c) by engaging in a "scheme" to defraud investors. On July 2, 2013, HP filed a motion to dismiss the lawsuit.

*In re Hewlett-Packard Shareholder Derivative Litigation* consists of seven consolidated lawsuits filed beginning on November 26, 2012 in the United States District Court for the Northern District of California alleging, among other things, that the defendants violated Sections 10(b) and 20(a) of the Exchange Act by concealing material information and making false statements related to HP's acquisition of Autonomy and the financial performance of HP's enterprise services business. The lawsuits also allege that the defendants breached their fiduciary duties, wasted corporate assets and were unjustly enriched in connection with HP's acquisition of Autonomy and by causing HP to repurchase its own stock at allegedly inflated prices between August 2011 and October 2012. One lawsuit further alleges that certain individual defendants engaged in or assisted insider trading and thereby breached their fiduciary duties, were unjustly enriched and violated Sections 25402 and 25403 of the California Corporations Code. On May 3, 2013, the lead plaintiff filed a consolidated complaint alleging, among other things, that the defendants concealed material information and made false statements related to HP's acquisition of Autonomy and Autonomy's IDOL technology and thereby violated Sections 10(b) and 20(a) of the Exchange Act, breached their fiduciary duties, engaged in "abuse of control" over HP and corporate waste and were unjustly enriched. The litigation was stayed by agreement until July 31, 2013. On July 30, 2013, HP filed a motion to further stay the litigation until HP's Board of Directors decides whether to pursue any of the claims asserted in the litigation or the court rules on HP's motion to dismiss the consolidated complaint in the *In re HP Securities Litigation* matter. The court has not yet ruled on that motion.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Litigation and Contingencies (Continued)**

In re HP ERISA Litigation consists of three consolidated putative class actions filed beginning on December 6, 2012 in the United States District Court for the Northern District of California alleging, among other things, that from August 18, 2011 to November 22, 2012, the defendants breached their fiduciary obligations to HP's 401(k) Plan and its participants and thereby violated Sections 404(a)(1) and 405(a) of the Employee Retirement Income Security Act of 1974, as amended, by concealing negative information regarding the financial performance of Autonomy and HP's enterprise services business and by failing to restrict participants from investing in HP stock. On August 16, 2013, HP filed a motion to dismiss the lawsuit.

Vincent Ho v. Margaret C. Whitman, et al. is a lawsuit filed on January 22, 2013 in California Superior Court alleging, among other things, that the defendants breached their fiduciary duties and wasted corporate assets in connection with HP's acquisition of Autonomy and by causing HP to repurchase its own stock at allegedly inflated prices between August 2011 and October 2012. On April 22, 2013, the court stayed the lawsuit pending resolution of the In re Hewlett-Packard Shareholder Derivative Litigation matter in federal court. Two additional derivative actions, James Gould v. Margaret C. Whitman, et al. and Leroy Noel v. Margaret C. Whitman, et al., were filed in California Superior Court on July 26, 2013 and August 16, 2013, respectively, containing substantially similar allegations and seeking substantially similar relief.

*Environmental*

HP's operations and products are subject to various federal, state, local and foreign laws and regulations concerning environmental protection, including laws addressing the discharge of pollutants into the air and water, the management and disposal of hazardous substances and wastes, the cleanup of contaminated sites, the content of HP's products and the recycling, treatment and disposal of those products. In particular, HP faces increasing complexity in its product design and procurement operations as it adjusts to new and future requirements relating to the chemical and materials composition of its products, their safe use, and the energy consumption associated with those products, including requirements relating to climate change. HP is also subject to legislation in an increasing number of jurisdictions that makes producers of electrical goods, including computers and printers, financially responsible for specified collection, recycling, treatment and disposal of past and future covered products (sometimes referred to as "product take-back legislation"). HP could incur substantial costs, its products could be restricted from entering certain jurisdictions, and it could face other sanctions, if it were to violate or become liable under environmental laws or if its products become non-compliant with environmental laws. HP's potential exposure includes fines and civil or criminal sanctions, third-party property damage or personal injury claims and clean up costs. The amount and timing of costs under environmental laws are difficult to predict.

HP is party to, or otherwise involved in, proceedings brought by U.S. or state environmental agencies under the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"), known as "Superfund," or state laws similar to CERCLA and may become a party to, or otherwise involved in, proceedings brought by private parties for contribution towards clean-up costs. HP is also conducting environmental investigations or remediations at several current or former operating sites pursuant to administrative orders or consent agreements with state environmental agencies.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Segment Information**

*Description of Segments*

HP is a leading global provider of products, technologies, software, solutions and services to individual consumers, small- and medium-sized businesses ("SMBs"), and large enterprises, including customers in the government, health and education sectors. HP's offerings span personal computing and other access devices; imaging and printing-related products and services; multi-vendor customer services, including infrastructure technology and business process outsourcing, application development and support services, and consulting and integration services; enterprise information technology ("IT") infrastructure, including enterprise storage and server technology, networking products and solutions, and technology support and maintenance; and IT management software, information management solutions and security intelligence/risk management solutions.

HP's operations are organized into seven reportable business segments for financial reporting purposes: Personal Systems, Printing, the Enterprise Group, Enterprise Services, Software, HP Financial Services ("HPFS") and Corporate Investments. HP's organizational structure is based on a number of factors that management uses to evaluate, view and run its business operations, which include, but are not limited to, customer base, homogeneity of products and technology. The reportable business segments are based on this organizational structure and information reviewed by HP's management to evaluate the business segment results.

The Personal Systems segment and the Printing segment are structured beneath a broader Printing and Personal Systems Group ("PPS"). While PPS is not a financial reporting segment, HP sometimes provides financial data aggregating the segments within it in order to provide a supplementary view of its business.

HP has implemented certain organizational realignments. As a result of these realignments, HP re-evaluated its segment financial reporting structure and, effective in the first quarter of fiscal 2013, created two new financial reporting segments, the EG segment and the ES segment, and eliminated two other financial reporting segments, the ESSN segment and the Services segment. The EG segment consists of the business units within the former ESSN segment and most of the services offerings of the TS business unit, which was previously a part of the former Services segment. The ES segment consists of the ABS and ITO business units from the former Services segment, along with the end-user workplace support services business that was previously a part of the TS business unit.

Also as a result of these realignments, the financial results of the Personal Systems commercial products support business, which were previously reported as part of the TS business unit, are now reported as part of the Other business unit within the Personal Systems segment, and the financial results of the portion of the business intelligence services business that had continued to be reported as part of the Corporate Investments segment following the implementation of prior realignment actions are now reported as part of the ABS business unit. In addition, the end-user workplace support business, which, as noted above, was previously a part of the TS business unit and is now a part of the ES segment, is reported as part of the ITO business unit within that segment.

A description of the types of products and services provided by each business segment follows.

The *Printing and Personal Systems Group's* mission is to leverage the respective strengths of the Personal Systems business and the Printing business in creating a unified business that is customer-

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Segment Information (Continued)**

focused and poised to capitalize on rapidly shifting industry trends. Each of the business segments within PPS is described in detail below.

*Personal Systems* provides commercial PCs, consumer PCs, workstations, thin clients, tablets, retail POS systems, calculators and other related accessories, software, support and services for the commercial and consumer markets. HP groups commercial notebooks, commercial desktops and workstations into commercial PC's and consumer notebooks and consumer desktops into consumer PC's when describing its performance in these markets. Described below are HP's global business capabilities within Personal Systems.

*Commercial PCs* are optimized for commercial uses, including enterprise and SMB customers, and for connectivity, reliability and manageability in networked environments. Commercial PCs include the HP ProBook and HP EliteBook lines of notebooks; the HP Compaq Pro, HP Compaq Elite, HP Pro and HP Elite lines of business desktops and all-in-ones, retail POS systems, HP Thin Clients and HP ElitePad Tablet PCs.

*Consumer PCs* include the HP Spectre, HP ENVY, HP Pavilion and Compaq Presario series of multi-media consumer notebooks, desktops, including the TouchSmart line of touch-enabled notebooks and all-in-one desktops.

*Workstations* are designed and optimized to reliably operate in high performance and demanding application environments, such as computer animation, graphic design, video and audio production, software development, financial trading, engineering design and analysis, architectural engineering, image analysis and energy exploration. HP offers Z desktop workstations, Z all-in-ones and EliteBook mobile workstations.

*Printing* provides consumer and commercial printer hardware, supplies, media, software and services, as well as scanning devices. Printing is also focused on imaging solutions in the commercial markets. HP groups laserjet, large format and Indigo printers into commercial hardware and inkjet printers into consumer hardware when describing our performance in these markets. Described below are HP's global business capabilities within Printing.

*Inkjet and Printing Solutions* delivers HP's consumer and SMB inkjet solutions (hardware, supplies, media, and web-connected hardware and services). It includes single-function and all-in-one inkjet printers targeted toward consumers and SMBs, as well as ePrintCenter.

*LaserJet and Enterprise Solutions* delivers products, services and solutions to the medium-sized business and enterprise segments, including LaserJet printers and supplies, multi-function devices, scanners, web-connected hardware and services, and enterprise software solutions, such as Exstream Software and Web Jetadmin. HP Managed Solutions include managed service products, support and solutions delivered to enterprise customers partnering with third-party software providers to offer workflow solutions in the enterprise environment.

*Graphics Solutions* include large format printing (Designjet and Scitex) and supplies, Indigo digital presses and supplies, inkjet high-speed production solutions and supplies, specialty printing systems and graphics services. Graphic Solutions targets print service providers, architects, engineers, designers, photofinishers and industrial solution providers.

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Segment Information (Continued)**

*Software and Web Services* delivers a robust platform and a suite of offerings, including photo-storage and printing offerings, such as Snapfish, document storage, entertainment services, web-connected printing, and PC back-up and related services.

The *Enterprise Group* provides servers, storage, networking, technology services and, when combined with HP's Cloud Service Automation software suite, the HP CloudSystem. The CloudSystem enables infrastructure, platform and software-as-a-service in private, public or hybrid environments. Described below are HP's business units and capabilities within EG.

*Industry Standard Servers* offers ProLiant servers, running primarily Windows, Linux and virtualization platforms from software providers, such as Microsoft Corporation and VMware, Inc., and open sourced software from other major vendors while leveraging Intel Corporation and Advanced Micro Devices, Inc. x86 processors. The business spans a range of server product lines, including pedestal-tower, traditional rack, density-optimized rack, blades as well as solutions for large, distributed computing companies (Hyperscale class) who buy and deploy nodes at a massive scale. HP recently launched its new HP Moonshot servers that deliver reductions in cost, space, energy and complexity.

*Business Critical Systems* offers HP Integrity servers based on the Intel Itanium-based processor, HP Integrity NonStop solutions and scale-up x86 ProLiant Servers.

*Storage* offers traditional storage and converged storage solutions. Traditional storage includes tape, storage networking and legacy external disk products such as EVA and XP. Converged storage solutions include 3PAR, StoreOnce, StoreVirtual and StoreAll products.

*Networking* offers switches and routers that span the data center, campus and branch environments and deliver network management and unified communications. HP's wireless networking offerings include wireless LAN access points and controllers/switches.

*Technology Services* differentiates the HP product experience for customers with consulting and support services focused on the data center. Support services includes Datacenter Care, Foundation Care, Proactive Care and Lifecycle Event services that help align support service levels to business needs, as well as warranty support across EG's product lines. Consulting services, which are tightly aligned and optimized for HP's enterprise product portfolio, include data center, network and storage consulting, and education services, as well as converged cloud, mobility and big data consulting services.

*Enterprise Services* provides technology consulting, outsourcing and support services across infrastructure, applications and business process domains. ES is divided into Infrastructure Technology Outsourcing and Application and Business Services.

*Infrastructure Technology Outsourcing* delivers comprehensive services that encompass the data center, IT security, cloud-based computing, workplace technology, network, unified communications, and enterprise service management.

*Application and Business Services* helps clients develop, revitalize and manage their applications and information assets. This full application life cycle approach encompasses application development, testing, modernization, system integration,

maintenance and management for both

Table of Contents

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Segment Information (Continued)**

packaged and custom-built applications. The ABS portfolio also includes intellectual property-based industry solutions, services and technologies to help clients better manage critical business processes. HP also offers services for customer relationship management, finance and administration, human resources, payroll and document processing.

*Software* provides IT management, information management and security solutions for businesses and enterprises of all sizes. HP's IT management solutions help customers around the world deliver applications and services that perform to defined standards and automate and assure the underlying infrastructure, be it traditional, cloud or hybrid. HP's information management solutions include its Autonomy platform, which is designed to help customers get faster answers from all of their structured and unstructured information. HP's security solutions provide customers with security at all levels of the enterprise from the infrastructure through applications and information. HP's Software offerings include licenses, support, professional services, and software-as-a-service in order to provide an end-to-end solution to customers.

*HP Financial Services* supports and enhances HP's global product and services solutions, providing a broad range of value-added financial life cycle management services. HPFS enables HP's worldwide customers to acquire complete IT solutions, including hardware, software and services. HPFS offers leasing, financing, utility programs, and asset recovery services, as well as financial asset management services for large global and enterprise customers. HPFS also provides an array of specialized financial services to SMBs and educational and governmental entities. HPFS offers innovative, customized and flexible alternatives to balance unique customer cash flow, technology obsolescence and capacity needs.

*Corporate Investments* includes HP Labs, the webOS business and certain business incubation projects.

*Segment Data*

HP derives the results of the business segments directly from its internal management reporting system. The accounting policies HP uses to derive business segment results are substantially the same as those the consolidated company uses. Management measures the performance of each business segment based on several metrics, including earnings from operations. Management uses these results, in part, to evaluate the performance of, and to assign resources to, each of the business segments. HP does not allocate to its business segments certain operating expenses, which it manages separately at the corporate level. These unallocated costs include restructuring charges and any associated adjustments related to restructuring actions, amortization of purchased intangible assets, stock-based compensation expense related to HP-granted employee stock options, PRUs, restricted stock awards and the employee stock purchase plan, certain acquisition-related charges and charges for purchased IPR&D, as well as certain corporate governance costs.

Segment revenue includes revenues from sales to external customers and intersegment revenues that reflect transactions between the segments that are carried out at an arm's-length transfer price. Intersegment revenues primarily consist of sales of hardware and software that are sourced internally and, in the majority of the cases, are classified as operating leases within HPFS. HP's Consolidated Net Revenue is derived and reported after elimination of intersegment revenues for such arrangements in accordance with U.S. GAAP.

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 16: Segment Information (Continued)**

To provide improved visibility and comparability, HP has reflected the 2013 changes to its reporting structure in prior financial reporting periods on an as-if basis, which has resulted in the transfer of revenue and operating profit among the Personal Systems, EG, ES and Corporate Investments segments. These changes had no impact on the previously reported financial results for the Printing, Software or HPFS segments. In addition, none of these changes impacted HP's previously reported consolidated net revenue, earnings from operations, net earnings or net earnings per share.

Selected operating results information for each business segment was as follows for the three months ended July 31:

|                                       | <b>Printing and<br/>Personal Systems</b> |                 | <b>HP</b>                   |                                |                 |                               |                                  | <b>Total</b> |        |
|---------------------------------------|------------------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-------------------------------|----------------------------------|--------------|--------|
|                                       | <b>Personal<br/>Systems</b>              | <b>Printing</b> | <b>Enterprise<br/>Group</b> | <b>Enterprise<br/>Services</b> | <b>Software</b> | <b>Financial<br/>Services</b> | <b>Corporate<br/>Investments</b> |              |        |
|                                       | <b>In millions</b>                       |                 |                             |                                |                 |                               |                                  |              |        |
| <b><u>2013</u></b>                    |                                          |                 |                             |                                |                 |                               |                                  |              |        |
| Net revenue                           | \$ 7,441                                 | \$ 5,752        | \$ 6,567                    | \$ 5,714                       | \$ 884          | \$ 863                        | \$ 5                             | \$           | 27,226 |
| Intersegment net revenue<br>and other | 263                                      | 51              | 219                         | 129                            | 98              | 16                            |                                  |              | 776    |
| Total segment net<br>revenue          | \$ 7,704                                 | \$ 5,803        | \$ 6,786                    | \$ 5,843                       | \$ 982          | \$ 879                        | \$ 5                             | \$           | 28,002 |
| Earnings (loss) from<br>operations    | \$ 228                                   | \$ 908          | \$ 1,033                    | \$ 192                         | \$ 201          | \$ 99                         | \$ (58)                          | \$           | 2,603  |
| <b><u>2012</u></b>                    |                                          |                 |                             |                                |                 |                               |                                  |              |        |
| Net revenue                           | \$ 8,388                                 | \$ 5,956        | \$ 7,222                    | \$ 6,271                       | \$ 893          | \$ 928                        | \$ 11                            | \$           | 29,669 |
| Intersegment net revenue<br>and other | 248                                      | 61              | 270                         | 126                            | 80              | 7                             |                                  |              | 792    |
| Total segment net<br>revenue          | \$ 8,636                                 | \$ 6,017        | \$ 7,492                    | \$ 6,397                       | \$ 973          | \$ 935                        | \$ 11                            | \$           | 30,461 |
| Earnings (loss) from<br>operations    | \$ 405                                   | \$ 949          | \$ 1,284                    | \$ 240                         | \$ 175          | \$ 97                         | \$ (57)                          | \$           | 3,093  |

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 16: Segment Information (Continued)**

Selected operating results information for each business segment was as follows for the nine months ended July 31:

|                                       | <b>Printing and<br/>Personal Systems</b> |                 | <b>Enterprise<br/>Group</b> | <b>Enterprise<br/>Services</b> | <b>Software</b> | <b>HP<br/>Financial Services Corporate<br/>Investments</b> |          | <b>Total</b> |
|---------------------------------------|------------------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|------------------------------------------------------------|----------|--------------|
|                                       | <b>Personal<br/>Systems</b>              | <b>Printing</b> |                             |                                |                 |                                                            |          |              |
|                                       | <b>In millions</b>                       |                 |                             |                                |                 |                                                            |          |              |
| <b>2013</b>                           |                                          |                 |                             |                                |                 |                                                            |          |              |
| Net revenue                           | \$ 22,806                                | \$ 17,669       | \$ 19,979                   | \$ 17,395                      | \$ 2,624        | \$ 2,675                                                   | \$ 19    | \$ 83,167    |
| Intersegment net<br>revenue and other | 686                                      | 141             | 610                         | 366                            | 225             | 42                                                         |          | 2,070        |
| Total segment net<br>revenue          | \$ 23,492                                | \$ 17,810       | \$ 20,589                   | \$ 17,761                      | \$ 2,849        | \$ 2,717                                                   | \$ 19    | \$ 85,237    |
| Earnings (loss) from<br>operations    | \$ 690                                   | \$ 2,819        | \$ 3,199                    | \$ 424                         | \$ 538          | \$ 297                                                     | \$ (179) | \$ 7,788     |
| <b>2012</b>                           |                                          |                 |                             |                                |                 |                                                            |          |              |
| Net revenue                           | \$ 26,271                                | \$ 18,250       | \$ 21,423                   | \$ 18,905                      | \$ 2,672        | \$ 2,830                                                   | \$ 47    | \$ 90,398    |
| Intersegment net<br>revenue and other | 727                                      | 157             | 897                         | 352                            | 217             | 23                                                         | 1        | 2,374        |
| Total segment net<br>revenue          | \$ 26,998                                | \$ 18,407       | \$ 22,320                   | \$ 19,257                      | \$ 2,889        | \$ 2,853                                                   | \$ 48    | \$ 92,772    |
| Earnings (loss) from<br>operations    | \$ 1,380                                 | \$ 2,518        | \$ 3,965                    | \$ 622                         | \$ 509          | \$ 284                                                     | \$ (155) | \$ 9,123     |

The reconciliation of segment operating results information to HP consolidated totals was as follows:

|                                                               | <b>Three months ended<br/>July 31</b> |             | <b>Nine months ended<br/>July 31</b> |             |
|---------------------------------------------------------------|---------------------------------------|-------------|--------------------------------------|-------------|
|                                                               | <b>2013</b>                           | <b>2012</b> | <b>2013</b>                          | <b>2012</b> |
|                                                               | <b>In millions</b>                    |             |                                      |             |
| <b>Net revenue:</b>                                           |                                       |             |                                      |             |
| Segment total                                                 | \$ 28,002                             | \$ 30,461   | \$ 85,237                            | \$ 92,772   |
| Elimination of intersegment net revenue and other             | (776)                                 | (792)       | (2,070)                              | (2,374)     |
| Total HP consolidated net revenue                             | \$ 27,226                             | \$ 29,669   | \$ 83,167                            | \$ 90,398   |
| <b>Earnings before taxes:</b>                                 |                                       |             |                                      |             |
| Total segment earnings from operations                        | \$ 2,603                              | \$ 3,093    | \$ 7,788                             | \$ 9,123    |
| Corporate and unallocated costs and eliminations              | (200)                                 | (314)       | (488)                                | (668)       |
| Unallocated costs related to stock-based compensation expense | (107)                                 | (150)       | (398)                                | (494)       |
| Amortization of purchased intangible assets                   | (356)                                 | (476)       | (1,056)                              | (1,412)     |
| Impairment of goodwill and purchased intangible assets        |                                       | (9,188)     |                                      | (9,188)     |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|                                                    |          |            |          |            |
|----------------------------------------------------|----------|------------|----------|------------|
| Restructuring charges                              | (81)     | (1,795)    | (619)    | (1,888)    |
| Acquisition-related charges                        | (4)      | (3)        | (19)     | (42)       |
| Interest and other, net                            | (146)    | (224)      | (518)    | (688)      |
| Total HP consolidated earnings (loss) before taxes | \$ 1,709 | \$ (9,057) | \$ 4,690 | \$ (5,257) |

58

---

Table of Contents**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES****Notes to Consolidated Condensed Financial Statements (Continued)****(Unaudited)****Note 16: Segment Information (Continued)**

In connection with certain fiscal 2013 organizational realignments, HP reclassified total assets between its EG and ES financial reporting segments. Following the realignments, the total assets of EG and ES were \$30.9 billion and \$16.4 billion, respectively, as of October 31, 2012. There have been no material changes to the total assets of HP's individual segments since October 31, 2012.

*Net revenue by segment and business unit*

|                                                    | <b>Three months ended<br/>July 31</b> |             | <b>Nine months ended<br/>July 31</b> |             |
|----------------------------------------------------|---------------------------------------|-------------|--------------------------------------|-------------|
|                                                    | <b>2013</b>                           | <b>2012</b> | <b>2013</b>                          | <b>2012</b> |
|                                                    | <b>In millions</b>                    |             |                                      |             |
| Net revenue:                                       |                                       |             |                                      |             |
| Notebooks                                          | \$ 3,722                              | \$ 4,416    | \$ 11,568                            | \$ 14,258   |
| Desktops                                           | 3,147                                 | 3,486       | 9,571                                | 10,519      |
| Workstations                                       | 537                                   | 526         | 1,593                                | 1,598       |
| Other                                              | 298                                   | 208         | 760                                  | 623         |
| Personal Systems                                   | 7,704                                 | 8,636       | 23,492                               | 26,998      |
| Supplies                                           | 3,839                                 | 4,005       | 11,854                               | 12,144      |
| Commercial Hardware                                | 1,399                                 | 1,445       | 4,151                                | 4,413       |
| Consumer Hardware                                  | 565                                   | 567         | 1,805                                | 1,850       |
| Printing                                           | 5,803                                 | 6,017       | 17,810                               | 18,407      |
| Printing and Personal Systems Group                | 13,507                                | 14,653      | 41,302                               | 45,405      |
| Industry Standard Servers                          | 2,851                                 | 3,187       | 8,651                                | 9,445       |
| Technology Services                                | 2,174                                 | 2,349       | 6,689                                | 6,948       |
| Storage                                            | 833                                   | 924         | 2,523                                | 2,869       |
| Networking                                         | 644                                   | 647         | 1,870                                | 1,847       |
| Business Critical Systems                          | 284                                   | 385         | 856                                  | 1,211       |
| Enterprise Group                                   | 6,786                                 | 7,492       | 20,589                               | 22,320      |
| Infrastructure Technology Outsourcing              | 3,662                                 | 3,934       | 11,119                               | 11,868      |
| Application and Business Services                  | 2,181                                 | 2,463       | 6,642                                | 7,389       |
| Enterprise Services                                | 5,843                                 | 6,397       | 17,761                               | 19,257      |
| Software                                           | 982                                   | 973         | 2,849                                | 2,889       |
| HP Financial Services                              | 879                                   | 935         | 2,717                                | 2,853       |
| Corporate Investments                              | 5                                     | 11          | 19                                   | 48          |
| Total segments                                     | 28,002                                | 30,461      | 85,237                               | 92,772      |
| Eliminations of intersegment net revenue and other | (776)                                 | (792)       | (2,070)                              | (2,374)     |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|                                   |    |        |    |        |    |        |    |        |
|-----------------------------------|----|--------|----|--------|----|--------|----|--------|
| Total HP consolidated net revenue | \$ | 27,226 | \$ | 29,669 | \$ | 83,167 | \$ | 90,398 |
|-----------------------------------|----|--------|----|--------|----|--------|----|--------|

Table of Contents

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Management's Discussion and Analysis of  
Financial Condition and Results of Operations**

*The following discussion should be read in conjunction with the Consolidated Condensed Financial Statements and the related notes that appear elsewhere in this document.*

**OVERVIEW**

We are a leading global provider of products, technologies, software, solutions and services to individual consumers, small- and medium-sized businesses ("SMBs"), and large enterprises, including customers in the government, health and education sectors. Our offerings span:

personal computing and other access devices;

imaging and printing-related products and services;

multi-vendor customer services, including infrastructure technology and business process outsourcing, application development and support services, and consulting and integration services;

enterprise information technology infrastructure, including enterprise server and storage technology, networking products and solutions, technology support and maintenance; and

IT management software, information management solutions and security intelligence/risk management solutions.

HP's operations are organized into seven reportable business segments for financial reporting purposes: Personal Systems, Printing, the Enterprise Group ("EG"), Enterprise Services ("ES"), Software, HP Financial Services ("HPFS") and Corporate Investments.

We are currently focused on the following initiatives:

*Strategic Focus*

The core of our business is our hardware and infrastructure products, which include our personal computer, imaging and printing, server, storage, and networking products. Our software business provides enterprise IT management software, information management solutions and security intelligence/risk management solutions delivered in the form of traditional software licenses or as software-as-a-service that allow us to differentiate our hardware products and deploy them in a manner that helps our customers solve problems and meets our customers' needs to manage their infrastructure, operations, application life cycles, application quality and security, business processes, and structured and unstructured data. Our Converged Infrastructure portfolio of servers, storage and networking combined with our Cloud Service Automation software suite enables enterprise and service provider clients to deliver infrastructure, platform and software-as-a-service in a private, public or hybrid cloud environment. Layered on top of our hardware and software businesses is our services business, which provides opportunities to drive usage of HP products and solutions, enables us to implement and manage all the technologies upon which our customers rely, and gives us a platform to be more solution-oriented, particularly in our focus areas of cloud, security, big data and mobility, and to be a better strategic partner with our customers.

Table of Contents

*Leveraging Our Portfolio and Scale*

We offer one of the IT industry's broadest portfolios of products and services, and we are leveraging that portfolio to our strategic advantage. For example, we are able to provide servers, storage and networking products packaged with services that can be delivered to customers in the manner of their choosing, be it in-house, outsourced as a service via the Internet, or via a hybrid environment. Our portfolio of management software completes the package by allowing our customers to manage their IT operations in an efficient and cost-effective manner. In addition, we are working to optimize our supply chain by eliminating complexity, reducing fixed costs, and leveraging our scale to ensure the availability of components at favorable prices even during shortages. We are also expanding our use of industry standard components in our enterprise products to further leverage our scale.

*Addressing the Challenges Facing Our Business*

Our business has experienced a multi-quarter decline in revenue and operating margins, and we are working to restore growth to all of our businesses and to do so profitably. This decline in financial performance reflects a series of challenges facing our business. We are addressing many of these challenges through increased focus, better execution, operational improvements, the implementation of cost reduction and efficiency initiatives, and, most importantly, superior products, services and solutions. Many of those challenges relate to structural and operational issues. For example, we are working to align our costs with our revenue trajectory; we are addressing our underinvestment in research and development ("R&D") and in our internal IT systems in recent years, which has made us less competitive, effective and efficient; we are implementing the data gathering and reporting tools and systems needed to track and report on all key business performance metrics so as to most effectively manage a company of our size, scale and diversity; and we are rebuilding our business relationships with our channel partners. Our execution challenges include, among other things, continuing to pursue new product innovation with a view towards developing new products aligned with market demand and industry trends, addressing business model and go-to-market execution challenges, strengthening our capabilities in our areas of strategic focus, and developing and capitalizing on market opportunities. In addition, we are facing dynamic market trends, such as weak demand in the PC market, the growth of mobility and the market shift towards tablet products within mobility, the increasing demand for hyperscale computing infrastructure, the shift to software-as-a-service, the transition towards cloud computing and very aggressive pricing conditions, and we are developing products and services that position us to win in a very competitive marketplace. Furthermore, we are facing a series of significant macroeconomic challenges, including broad-based weakness in consumer spending, weak demand in the Europe, the Middle East and Africa ("EMEA") region, and declining growth in some emerging markets.

*Investing in Our Business*

The cost-reduction and operational efficiency initiatives discussed above are also intended to facilitate increased investment in our business. We expect to invest savings from these efforts across our businesses, including investing to respond to market trends and customer expectations, strengthen our position in our core markets, accelerate growth in adjacent markets, and drive leadership in the four strategic areas of cloud computing, security, big data and mobility. Over time, we expect these investments to allow us to expand in higher margin and higher growth industry segments and further strengthen our portfolio of hardware, software and services to solve customer problems. However, the rate at which we are able to invest in our business and the returns that we are able to achieve from these investments will be affected by many factors, including the efforts to improve our execution and address the industry and macroeconomic challenges facing our business as discussed above.

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

The following provides an overview of our key financial metrics for the three and nine months ended July 31, 2013:

|                                                     | Printing and Personal Systems Group   |                     |          |           |                     |                        |          |        |
|-----------------------------------------------------|---------------------------------------|---------------------|----------|-----------|---------------------|------------------------|----------|--------|
|                                                     | HP <sup>(1)</sup><br>Consolidated     | Personal<br>Systems | Printing | Total     | Enterprise<br>Group | Enterprise<br>Services | Software | HPFS   |
|                                                     | In millions, except per share amounts |                     |          |           |                     |                        |          |        |
| Three Months Ended<br>July 31                       |                                       |                     |          |           |                     |                        |          |        |
| Net revenue                                         | \$ 27,226                             | \$ 7,704            | \$ 5,803 | \$ 13,507 | \$ 6,786            | \$ 5,843               | \$ 982   | \$ 879 |
| Year-over-year net revenue<br>% (decrease) increase | (8.2)%                                | (10.8)%             | (3.6)%   | (7.8)%    | (9.4)%              | (8.7)%                 | 0.9%     | (6.0)% |
| Earnings from operations                            | \$ 1,855                              | \$ 228              | \$ 908   | \$ 1,136  | \$ 1,033            | \$ 192                 | \$ 201   | \$ 99  |
| Earnings from operations as a<br>% of net revenue   | 6.8%                                  | 3.0%                | 15.6%    | 8.4%      | 15.2%               | 3.3%                   | 20.5%    | 11.3%  |
| Net earnings                                        | \$ 1,390                              |                     |          |           |                     |                        |          |        |
| Net earnings per share                              |                                       |                     |          |           |                     |                        |          |        |
| Basic                                               | \$ 0.72                               |                     |          |           |                     |                        |          |        |
| Diluted                                             | \$ 0.71                               |                     |          |           |                     |                        |          |        |

|                                                | Printing and Personal Systems Group |                  |           |           | Enterprise Group | Enterprise Services | Software | HPFS     |
|------------------------------------------------|-------------------------------------|------------------|-----------|-----------|------------------|---------------------|----------|----------|
|                                                | HP <sup>(1)</sup> Consolidated      | Personal Systems | Printing  | Total     |                  |                     |          |          |
| In millions, except per share amounts          |                                     |                  |           |           |                  |                     |          |          |
| Nine Months Ended July 31                      |                                     |                  |           |           |                  |                     |          |          |
| Net revenue                                    | \$ 83,167                           | \$ 23,492        | \$ 17,810 | \$ 41,302 | \$ 20,589        | \$ 17,761           | \$ 2,849 | \$ 2,717 |
| Year-over-year net revenue % (decrease)        | (8.0)%                              | (13.0)%          | (3.2)%    | (9.0)%    | (7.8)%           | (7.8)%              | (1.4)%   | (4.8)%   |
| Earnings from operations                       | \$ 5,208                            | \$ 690           | \$ 2,819  | \$ 3,509  | \$ 3,199         | \$ 424              | \$ 538   | \$ 297   |
| Earnings from operations as a % of net revenue | 6.3%                                | 2.9%             | 15.8%     | 8.5%      | 15.5%            | 2.4%                | 18.9%    | 10.9%    |
| Net earnings                                   | \$ 3,699                            |                  |           |           |                  |                     |          |          |
| Net earnings per share                         |                                     |                  |           |           |                  |                     |          |          |
| Basic                                          | \$ 1.91                             |                  |           |           |                  |                     |          |          |
| Diluted                                        | \$ 1.89                             |                  |           |           |                  |                     |          |          |

(1)

For the three and nine months ended July 31, 2013, HP consolidated net revenue includes a reduction of approximately \$0.8 billion and \$2.1 billion, respectively, primarily related to the elimination of intersegment net revenue and revenue from our Corporate Investments segment. HP consolidated earnings from operations includes amounts related to the amortization of purchased intangible assets, unallocated costs related to certain stock-based compensation expenses, restructuring charges, corporate and unallocated costs and eliminations, a loss from the Corporate Investments segment, and acquisition-related charges.

Cash and cash equivalents at July 31, 2013 totaled \$13.3 billion, an increase of \$2.0 billion from the October 31, 2012 balance of \$11.3 billion. The increase for the first nine months of fiscal 2013 was due primarily to \$8.8 billion of cash provided from operations, the effect of which was partially offset by \$3.4 billion in net debt repayments, \$1.9 billion of cash used to repurchase common stock and to pay dividends, and a \$1.8 billion net investment in property, plant and equipment.

As noted above, there are many challenges facing our business, including macroeconomic, industry and execution challenges, which represent trends and uncertainties that may affect our business and results of operations. We have experienced the effects of a difficult macroeconomic environment in recent quarters that we expect to continue, including broad-based weakness in consumer spending, weak demand in EMEA, and declining growth in some emerging markets. From an industry perspective, we are facing dynamic market trends including weak demand in the PC market, the growth of mobility and the market shift towards tablet products within mobility, the increasing demand for hyperscale computing infrastructure products, the shift to software-as-a-service, the transition towards



## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

### Table of Contents

cloud computing and very aggressive pricing conditions. Our execution challenges include, among other things, continuing to pursue new product innovation with a view towards developing new products aligned with market demand and industry trends, addressing business model and go-to-market execution challenges, strengthening our capabilities in our areas of strategic focus, and developing and capitalizing on market opportunities. A discussion of some of these challenges at the segment level is set forth below.

In Personal Systems, we continue to be negatively impacted by the market shift towards tablet products within mobility, which has reduced the demand for consumer and notebook products. If benefits from our new product investments in this area do not materialize, we will continue to be negatively impacted by this trend. Personal Systems is also being impacted by demand weakness, particularly in EMEA.

In Printing, we are experiencing the impact of the growth in mobility, weak consumer demand, weak demand in EMEA and a competitive pricing environment. To be successful in addressing these challenges, we need to execute on our key initiatives of focusing on products targeted at high and low print utilization market segments, developing emerging market opportunities, and introducing new revenue delivery models to consumer customers.

In the Enterprise Group, we are experiencing revenue declines due to multiple market trends and a highly competitive pricing environment, including the increasing demand for hyperscale computing infrastructure products and the transition to cloud computing. In addition, the market for our Business Critical Systems ("BCS") products continues to weaken as the overall market for UNIX products contracts. To be successful in overcoming these challenges, we must address business model and go-to-market challenges and continue to pursue new product innovation, such as hyperscale servers, HP Moonshot servers, 3PAR storage and the HP CloudSystem.

In Enterprise Services, we are facing market and macroeconomic pressures, a competitive pricing environment, internal execution challenges, and weak public sector spending. To be successful in addressing these challenges, we must execute on our multi-year turnaround plan, which includes a cost reduction initiative to align our costs to our revenue trajectory and initiatives targeted at improved execution in the areas of sales performance and accountability, contracting practices and pricing.

In Software, we are facing multiple challenges, including the market shift to software-as-a-service and go-to-market execution challenges. To be successful in addressing these challenges, we must improve our go-to-market execution with integrated customer solutions more aligned to customer demand and achieve broader integration across the overall HP product portfolio as we work to capitalize on the important market opportunities in the areas of cloud, big data, security and mobility.

For a further discussion of trends, uncertainties and other factors that could impact our business and results of operations, see the section entitled "Factors That Could Affect Future Results."

We intend the discussion of our financial condition and results of operations that follows to provide information that will assist in understanding our Consolidated Condensed Financial Statements, the changes in certain key items in those financial statements from year to year, and the primary factors that contributed to those changes, as well as how certain accounting principles, policies and estimates affect our Consolidated Condensed Financial Statements.

### **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Management's Discussion and Analysis of Financial Condition and Results of Operations is based on our Consolidated Condensed Financial Statements, which have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). The preparation of these financial statements

## Table of Contents

requires management to make estimates, judgments and assumptions that affect the reported amounts of assets, liabilities, net revenues and expenses, and disclosure of contingent liabilities. Management believes that there have been no significant changes during the nine months ended July 31, 2013 to the items that we disclosed as our critical accounting policies and estimates in Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended October 31, 2012.

## ACCOUNTING PRONOUNCEMENTS

For a summary of recent accounting pronouncements with application to our consolidated financial statements see Note 1 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

The discussion of results of operations at the consolidated level is followed by a more detailed discussion of results of operations by segment.

## RESULTS OF OPERATIONS

Set forth below is an analysis of our financial results comparing the three and nine months ended July 31, 2013 to the three and nine months ended July 31, 2012. Unless otherwise noted, all comparative performance data included below reflect year-over-year comparisons.

Results of operations in dollars and as a percentage of net revenue were as follows:

|                                                        | Three months ended July 31 |         |            |         | Nine months ended July 31 |         |            |         |
|--------------------------------------------------------|----------------------------|---------|------------|---------|---------------------------|---------|------------|---------|
|                                                        | 2013                       | % of    | 2012       | % of    | 2013                      | % of    | 2012       | % of    |
|                                                        | Dollars                    | Revenue | Dollars    | Revenue | Dollars                   | Revenue | Dollars    | Revenue |
| In millions                                            |                            |         |            |         |                           |         |            |         |
| Net revenue                                            | \$ 27,226                  | 100.0%  | \$ 29,669  | 100.0%  | \$ 83,167                 | 100.0%  | \$ 90,398  | 100.0%  |
| Cost of sales <sup>(1)</sup>                           | 20,859                     | 76.6%   | 22,820     | 76.9%   | 63,943                    | 76.9%   | 69,674     | 77.1%   |
| Gross profit                                           | 6,367                      | 23.4%   | 6,849      | 23.1%   | 19,224                    | 23.1%   | 20,724     | 22.9%   |
| Research and development                               | 797                        | 2.9%    | 854        | 2.9%    | 2,406                     | 2.9%    | 2,490      | 2.8%    |
| Selling, general and administrative                    | 3,274                      | 12.1%   | 3,366      | 11.3%   | 9,916                     | 11.9%   | 10,273     | 11.3%   |
| Amortization of purchased intangible assets            | 356                        | 1.3%    | 476        | 1.5%    | 1,056                     | 1.3%    | 1,412      | 1.6%    |
| Impairment of goodwill and purchased intangible assets |                            |         | 9,188      | 31.0%   |                           |         | 9,188      | 10.2%   |
| Restructuring charges                                  | 81                         | 0.3%    | 1,795      | 6.1%    | 619                       | 0.7%    | 1,888      | 2.1%    |
| Acquisition-related charges                            | 4                          |         | 3          |         | 19                        |         | 42         |         |
| Earnings (loss) from operations                        | 1,855                      | 6.8%    | (8,833)    | (29.7)% | 5,208                     | 6.3%    | (4,569)    | (5.1)%  |
| Interest and other, net                                | (146)                      | (0.5)%  | (224)      | (0.7)%  | (518)                     | (0.6)%  | (688)      | (0.8)%  |
| Earnings (loss) before taxes                           | 1,709                      | 6.3%    | (9,057)    | (30.4)% | 4,690                     | 5.7%    | (5,257)    | (5.9)%  |
| (Provision) benefit for taxes                          | (319)                      | (1.2)%  | 200        | 0.5%    | (991)                     | (1.3)%  | (539)      | (0.5)%  |
| Net earnings (loss)                                    | \$ 1,390                   | 5.1%    | \$ (8,857) | (29.9)% | \$ 3,699                  | 4.4%    | \$ (5,796) | (6.4)%  |

(1) Cost of products, cost of services and financing interest.

## Table of Contents

### Net Revenue

The components of the weighted net revenue change were as follows:

|                             | Three months<br>ended<br>July 31, 2013 | Nine months<br>ended<br>July 31, 2013 |
|-----------------------------|----------------------------------------|---------------------------------------|
|                             | Percentage Points                      |                                       |
| Personal Systems            | (3.1)                                  | (3.9)                                 |
| Enterprise Group            | (2.4)                                  | (1.9)                                 |
| Enterprise Services         | (1.9)                                  | (1.7)                                 |
| Printing                    | (0.7)                                  | (0.7)                                 |
| HP Financial Services       | (0.2)                                  | (0.2)                                 |
| Software                    |                                        |                                       |
| Corporate Investments/Other | 0.1                                    | 0.4                                   |
| Total HP                    | (8.2)                                  | (8.0)                                 |

For the three and nine months ended July 31, 2013, total HP net revenue decreased 8.2% and 8.0%, respectively (decreased 6.9% and 6.8%, respectively, on a constant currency basis). For the three months ended July 31, 2013, U.S. net revenue decreased 7.1% to \$9.9 billion, while net revenue from outside the United States decreased 8.9% to \$17.3 billion. For the nine months ended July 31, 2013, U.S. net revenue decreased 5.7% to \$29.8 billion, while net revenue from outside the United States decreased 9.2% to \$53.4 billion.

The decline in HP revenue for the three and nine months ended July 31, 2013 was primarily the result of a continuation of the factors we identified in the first half of fiscal 2013: a continued deterioration in our Personal Systems business, particularly in consumer and notebook products, due to the market contraction taking place; weak global macroeconomic demand, particularly in EMEA, a large market for us; and a continued soft enterprise spending environment. For the three months ended July 31, 2013 we also encountered execution challenges in certain of our businesses within EG.

For the three and nine months ended July 31, 2013, from a segment perspective, as mentioned above, in Personal Systems, we experienced a broad market decline, particularly with respect to consumer and notebook products and competitive pricing pressures. The net revenue decline in EG was due to several factors broadly impacting the segment: a highly competitive pricing environment; continued weak global macroeconomic demand; and softness in enterprise spending, particularly in EMEA. At the EG business unit level, we experienced a continued decline in demand for our BCS products, new product and technology transitions in Storage, and multiple challenges in our Industry Standard Servers ("ISS") business, including execution and competitive pricing challenges. The net revenue decrease in ES was driven primarily by net service revenue runoff, unfavorable currency impacts and contractual price declines in ongoing contracts. Net revenue in Printing declined due to lower supplies revenue and unfavorable currency impacts. An analysis of the change in net revenue for each business segment is included under "Segment Information" below.

### Gross Margin

Total HP gross margin increased by 0.3 percentage points and 0.2 percentage points for the three and nine months ended July 31, 2013, respectively.

### Three months ended July 31, 2013 compared with three months ended July 31, 2012

From a segment perspective, the increase in gross margin was primarily due to a gross margin increase in ES and, to a lesser extent, in HPFS. Printing, Personal Systems, EG and Software all

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

### Table of Contents

experienced gross margin declines. The primary factors impacting gross margin performance in each of our segments are summarized below:

ES gross margin increased due primarily to our continued focus on improving resource management and profit improvements on under-performing contracts;

HPFS gross margin increased slightly due primarily to a lower mix of operating leases, lower bad debt expense, and higher margins on remarketing sales;

Printing gross margin decreased slightly due to unfavorable currency impacts, lower average revenue per unit ("ARU's") in commercial and consumer printers, and increased hardware unit placements;

Personal Systems experienced a gross margin decline due primarily to competitive pricing pressures and unfavorable currency impacts;

EG experienced a gross margin decline due primarily to competitive pricing pressures in ISS and, to a lesser extent, in Storage; and

Software gross margin decreased due primarily to higher development costs in IT/cloud management products and higher supply chain costs in security products.

### Nine months ended July 31, 2013 compared with nine months ended July 31, 2012

From a segment perspective, the increase in gross margin was primarily due to a gross margin increase in Printing and, to a lesser extent, in HPFS. Personal Systems, EG, ES and Software all experienced gross margin declines. The primary factors impacting gross margin performance in each of our segments are summarized below:

Printing gross margin increased due to higher ARUs in higher-value consumer printers, improvement in toner gross margins due to lower discounting, and a higher mix of supplies;

HPFS gross margin increased slightly due primarily to a lower mix of operating leases and lower bad debt expense;

Personal Systems experienced a gross margin decline due primarily to competitive pricing pressures and unfavorable currency impacts;

EG experienced a gross margin decline due to competitive pricing pressures in ISS and, to a lesser extent, product mix impacts from lower BCS revenue;

ES gross margin decreased due primarily to net service revenue runoff and contractual price declines; and

Software gross margin decreased slightly due primarily to higher development costs in IT/cloud management products and higher supply chain costs in security products.

A more detailed discussion of segment gross margins is included under "Segment Information" below.

*Operating Expenses*

Research and Development

R&D expense decreased in the three and nine months ended July 31, 2013 due to cost savings from restructuring, lower investments in BCS and the elimination of R&D expense associated with the webOS device business. These decreases were partially offset by increased R&D expense for innovation-focused spending for Storage and HP Converged Cloud. For the three and nine months ended July 31, 2013, R&D expense as a percentage of revenue increased for Personal Systems, EG and ES, decreased for Software, and was flat for Printing.

Table of Contents

Selling, General and Administrative

Selling, general and administrative ("SG&A") expense decreased in the three and nine months ended July 31, 2013 due primarily to cost savings associated with our ongoing restructuring efforts. For the three months ended July 31, 2013, from a segment perspective, SG&A expense as a percentage of net revenue increased for Personal Systems, ES and HPFS due in part to the revenue declines taking place in these segments, and decreased for EG, Software and Printing. For the nine months ended July 31, 2013, SG&A expense as a percentage of net revenue increased for Personal Systems and HPFS and decreased for ES, EG, Software and Printing.

Amortization of Purchased Intangible Assets

The decrease in amortization expense for the three and nine months ended July 31, 2013 was due primarily to lower levels of amortization expense as a result of the purchased intangible asset impairment taken in the fourth quarter of fiscal 2012 related to Autonomy.

Restructuring Charges

The decrease in restructuring costs for the three and nine months ended July 31, 2013 was due primarily to the \$1.7 billion charge recorded in the prior-year period relating to the 2012 Plan. Restructuring charges for the three months ended July 31, 2013 include charges of \$90 million related to the 2012 Plan, the effect of which was partially offset by a reversal of \$8 million of severance charges related to the fiscal 2010 ES restructuring plan. Restructuring charges for the nine months ended July 31, 2013 include charges of \$813 million related to the 2012 Plan, the effect of which was partially offset by a reversal of \$179 million of severance charges related to the fiscal 2010 ES restructuring plan.

As part of our ongoing business operations, we incur workforce rebalancing charges for severance and related costs. Workforce rebalancing activities are considered part of normal operations as we continue to optimize our cost structure. Workforce rebalancing costs are included in our business segment results, and we expect to incur additional workforce rebalancing costs in the future.

Acquisition-Related Charges

The slight increase in acquisition-related charges for the three months ended July 31, 2013 was due to higher integration costs. The decrease in acquisitions-related charges for the nine months ended July 31, 2013 was due primarily to lower retention bonuses associated with acquisitions completed in fiscal 2010 and 2011. For the three and nine months ended July 31, 2013, we recorded acquisition-related charges of \$4 million and \$19 million, respectively.

*Interest and Other, Net*

For the three and nine months ended July 31, 2013, interest and other, net expense decreased by \$78 million and \$170 million, respectively. For the three months ended July 31, 2013 the decrease was driven by a gain on sale of investments and lower interest expense due to lower average debt balances. For the nine months ended July 31, 2013 the decrease was driven by a gain on sale of investments, lower investment losses and lower interest expense due to lower average debt balances.

*Provision for Taxes*

Our effective tax rate was 18.7% and 2.2% for the three months ended July 31, 2013 and 2012, respectively, and 21.1% and (10.3)% for the nine months ended July 31, 2013 and 2012, respectively. Our effective tax rate increased in the three and nine months ended July 31, 2013 due primarily to the absence of net tax effects in the current period resulting from the impairment of goodwill and

Table of Contents

purchased intangible assets and lower restructuring charges. Our effective tax rate generally differs from the U.S. federal statutory rate of 35% due to favorable tax rates associated with certain earnings from our operations in lower-tax jurisdictions throughout the world. We have not provided U.S. taxes for all of such earnings because we plan to reinvest some of those earnings indefinitely outside the United States.

In the three months ended July 31, 2013, we recorded discrete items resulting in a net tax charge of \$63 million, which included tax benefits of \$13 million on restructuring and acquisition-related charges and tax charges of \$76 million for various adjustments to estimated tax provisions, uncertain tax benefits and valuation allowances of U.S. and foreign jurisdictions. In the nine months ended July 31, 2013, we recorded discrete items resulting in a net tax benefit of \$40 million which included tax benefits of \$76 million on restructuring and acquisition-related charges and tax benefits of \$64 million for various adjustments to estimated tax provisions, uncertain tax benefits and valuation allowances of U.S. and foreign jurisdictions. In addition, in January 2013, the American Taxpayer Relief Act of 2012 was signed into law. In the first quarter of fiscal 2013, we recorded a tax benefit of \$50 million arising from the retroactive research and development credit provided by that legislation. We also recorded a tax charge of \$150 million in the first quarter of fiscal 2013 related to a past uncertain tax position increasing the effective tax rate.

In the three and nine months ended July 31, 2012, we recorded discrete items with a net tax benefit of \$670 million and \$744 million, respectively, decreasing the effective tax rate. These amounts included net tax benefits of \$564 million and \$614 million from restructuring and acquisition charges recorded for the three and nine months ended July 31, 2012, respectively. Also included in the three and nine months ended July 31, 2012 was an \$823 million discrete income tax charge to record U.S. valuation allowances on certain deferred tax assets related to the enterprise services business. The enterprise services business files a U.S. tax return separate from HP. As a result of the 2012 restructuring plan costs accompanied by market conditions and business trends, we recognized a valuation allowance for the net deferred tax assets of the U.S. enterprise services business. In addition, we recorded \$827 million of income tax benefits that were recognized from reversals of deferred income tax liabilities attributed to temporary basis differences related to certain foreign subsidiaries that were reduced by the impairment charges for goodwill and purchased intangible assets. There were also other miscellaneous discrete tax benefits in the three and nine months ended July 31, 2012 of \$102 million and \$126 million, respectively.

**Segment Information**

A description of the products and services for each segment can be found in Note 16 to the Consolidated Condensed Financial Statements. Future changes to this organizational structure may result in changes to the business segments disclosed.

HP has implemented certain organizational realignments. As a result of these realignments, HP re-evaluated its segment financial reporting structure and, effective in the first quarter of fiscal 2013:

HP created a new EG segment consisting of its Technology Services ("TS") business unit, which was previously a part of its former Services segment, and its former Enterprise Servers, Storage and Networking ("ESSN") segment;

HP created a new ES segment consisting of its Application and Business Services ("ABS") business unit and its Infrastructure Technology Outsourcing ("ITO") business unit, both of which were previously a part of its former Services segment;

HP transferred its Personal Systems commercial products support business from its TS business unit to the Other business unit within its Personal Systems segment;

## Table of Contents

HP transferred its end-user workplace support business from its TS business unit to its ITO business unit within its new ES segment; and

HP transferred the portion of its business intelligence services business that was a part of its Corporate Investments segment to its ABS business unit within its new ES segment.

As noted above, as a result of these changes, HP created two new financial reporting segments, the EG segment and the ES segment. Also as noted above, HP eliminated two existing financial reporting segments, the ESSN segment and the Services segment. Taking into account these changes, effective at the beginning of HP's first quarter of fiscal 2013, HP's seven financial reporting segments are Personal Systems, Printing, the Enterprise Group, Enterprise Services, Software, HP Financial Services and Corporate Investments.

### Printing and Personal Systems Group

The Personal Systems segment and the Printing segment are structured beneath a broader Printing and Personal Systems Group. We describe the results of the business segments within the Printing and Personal Systems Group below.

### Personal Systems

| Three months ended July 31                     |          |          |            |
|------------------------------------------------|----------|----------|------------|
|                                                | 2013     | 2012     | % Decrease |
| In millions                                    |          |          |            |
| Net revenue                                    | \$ 7,704 | \$ 8,636 | (10.8)%    |
| Earnings from operations                       | \$ 228   | \$ 405   | (43.7)%    |
| Earnings from operations as a % of net revenue | 3.0%     | 4.7%     |            |

| Nine months ended July 31                      |           |           |            |
|------------------------------------------------|-----------|-----------|------------|
|                                                | 2013      | 2012      | % Decrease |
| In millions                                    |           |           |            |
| Net revenue                                    | \$ 23,492 | \$ 26,998 | (13.0)%    |
| Earnings from operations                       | \$ 690    | \$ 1,380  | (50.0)%    |
| Earnings from operations as a % of net revenue | 2.9%      | 5.1%      |            |

The components of the weighted net revenue change by business unit were as follows:

|                        | Three months ended<br>July 31, 2013 | Nine months ended<br>July, 31, 2013 |
|------------------------|-------------------------------------|-------------------------------------|
| Percentage Points      |                                     |                                     |
| Notebook PCs           | (8.0)                               | (10.0)                              |
| Desktop PCs            | (3.9)                               | (3.5)                               |
| Workstations           | 0.1                                 |                                     |
| Other                  | 1.0                                 | 0.5                                 |
| Total Personal Systems | (10.8)                              | (13.0)                              |

### Three and nine months ended July 31, 2013 compared with three and nine months ended July 31, 2012

Personal Systems net revenue decreased 10.8% (decreased 9.8% on a constant currency basis) and decreased 13.0% (decreased 11.8% on a constant currency basis) for the three and nine months ended July 31, 2013, respectively. The Personal Systems business continues to experience significant challenges due to the overall PC market contraction as a result of a customer shift, particularly consumers, to tablet products. The business is also experiencing broad-based regional demand weakness, particularly



# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

in the EMEA region. The decline in Personal Systems revenue for both periods was driven by an 8% and 12% decline in unit volume along with a 4% and 2% decline in average selling prices ("ASPs"), respectively. The unit volume decrease for both periods was led by declines in consumer and notebook products as a result of the market shift towards tablet products. The decrease in ASPs for the three months ended July 31, 2013 was driven by a higher mix of lower-priced consumer products and a competitive pricing environment. The decline in ASPs for the nine months ended July 31, 2013 was due primarily to a competitive pricing environment. Net revenue for consumer clients decreased 22% for both periods while net revenue for commercial clients decreased 3% and 7% for the three and nine months ended July 31, 2013, respectively. Notebook PCs net revenue decreased 16% and 19% while Desktop PCs net revenue decreased 10% and 9% for the three and nine months ended July 31, 2013, respectively. For the three months ended July 31, 2013, Workstations net revenue increased 2%, and for the nine months ended July 31, 2013, Workstations revenue was flat. Other net revenue increased 43% and 22% for the three and nine months ended July 31, 2013, respectively. The net revenue increase for both periods in Other was related to increased sales of extended warranties and third-party branded options and sales of our newly introduced consumer tablets.

Personal Systems earnings from operations as a percentage of net revenue decreased 1.7 and 2.2 percentage points for the three and nine months ended July 31, 2013, respectively. The decrease was driven by a decline in gross margin combined with an increase in operating expenses as a percentage of net revenue. The decline in gross margin for both periods was due to competitive pricing pressures and unfavorable currency impacts. These unfavorable impacts to gross margin were partially offset by lower component, warranty and logistics costs and a favorable mix of higher-margin commercial products. Operating expenses as a percentage of net revenue increased due primarily to the size of the revenue decline as well as higher R&D costs. However, operating expenses declined across most other expense categories as a result of our ongoing restructuring efforts.

## Printing

| Three months ended July 31                     |          |          |            |
|------------------------------------------------|----------|----------|------------|
|                                                | 2013     | 2012     | % Decrease |
| In millions                                    |          |          |            |
| Net revenue                                    | \$ 5,803 | \$ 6,017 | (3.6)%     |
| Earnings from operations                       | \$ 908   | \$ 949   | (4.3)%     |
| Earnings from operations as a % of net revenue | 15.6%    | 15.8%    |            |

  

| Nine months ended July 31                      |           |           |                       |
|------------------------------------------------|-----------|-----------|-----------------------|
|                                                | 2013      | 2012      | % (Decrease) Increase |
| In millions                                    |           |           |                       |
| Net revenue                                    | \$ 17,810 | \$ 18,407 | (3.2)%                |
| Earnings from operations                       | \$ 2,819  | \$ 2,518  | 12.0%                 |
| Earnings from operations as a % of net revenue | 15.8%     | 13.7%     |                       |

The components of the weighted net revenue change by business unit were as follows:

|                     | Three months ended July 31, 2013 | Nine months ended July 31, 2013 |
|---------------------|----------------------------------|---------------------------------|
| Percentage Points   |                                  |                                 |
| Supplies            | (2.8)                            | (1.6)                           |
| Commercial Hardware | (0.8)                            | (1.4)                           |
| Consumer Hardware   |                                  | (0.2)                           |
| Total Printing      | (3.6)                            | (3.2)                           |

Table of Contents

Three months ended July 31, 2013 compared with three months ended July 31, 2012

Printing net revenue decreased 3.6% (decreased 1.4% on a constant currency basis) for the three months ended July 31, 2013 driven by lower toner supplies and unfavorable currency impacts, particularly weakness in the euro. Net revenue for Supplies decreased by 4% for the three months ended July 31, 2013, due to unfavorable currency impacts and soft demand, primarily in the EMEA region. The decline in Supplies was led by toner and was partially offset by growth in large format printing supplies. We are gaining market acceptance of our higher-value Ink Advantage and Ink in the Office products. Printer unit volumes increased by 5%, which was largely driven by growth in high-end consumer printers as well as low-end commercial printers. Partially offsetting the unit growth was a 7% decrease in ARUs driven by unfavorable currency impacts and increased discounts due to competitive pricing pressures. Net revenue for Commercial Hardware decreased 3%, which was driven by a 14% decrease in ARUs, the effect of which was partially offset by a volume increase of 12% and net revenue growth in the graphics services and managed print services businesses. Net revenue for Consumer Hardware was flat due to a 2% decrease in ARUs that was offset by a volume increase of 2% as we continued our focus on high-value printers.

Printing earnings from operations as a percentage of net revenue decreased by 0.2 percentage points for the three months ended July 31, 2013 due to a decrease in gross margin that was partially offset by lower operating expenses as a percentage of net revenue. The gross margin decrease was driven by unfavorable currency impacts, lower ARUs in commercial and consumer printers and increased hardware unit placements, the effects of which were partially offset by a higher mix of large format printing supplies. Operating expenses as a percentage of net revenue decreased due to lower administrative, R&D and field selling costs as a result of our ongoing restructuring efforts.

Nine months ended July 31, 2013 compared with nine months ended July 31, 2012

Printing net revenue decreased 3.2% (decreased 1.7% on a constant currency basis) for the nine months ended July 31, 2013. The decrease was driven by unfavorable currency impacts, particularly weakness in the euro, and declines in supplies, as well as commercial printers due to our shift in focus to high-end printers. Net revenue for Supplies decreased 2% for the nine months ended July 31, 2013, due to unfavorable currency impacts and lower volumes of toner and ink supplies. These effects were partially offset by growth in large format printing supplies. Printer unit volumes declined by 6% while ARUs increased by 1%. Printer unit volumes decreased largely due to declines in low-end consumer printers as we continued our focus on high value printers. The increase in ARUs was driven by a mix shift to high-value consumer printers. Net revenue for Commercial Hardware decreased 6%, which was driven by a 7% decline in ARUs while volume remained flat. These effects were partially offset by net revenue growth in the graphics services and managed print services businesses. Net revenue for Consumer Hardware decreased 2% due to a volume reduction of 9%, the effect of which was partially offset by a 7% increase in ARUs. Unit volume and ARUs increased within high-end printers as a result of our continued focus on those more profitable printers.

Printing earnings from operations as a percentage of net revenue increased by 2.1 percentage points for the nine months ended July 31, 2013, due to an increase in gross margin combined with lower operating expenses as a percentage of net revenue. The gross margin increase was due to higher ARUs in higher-value consumer printers, improvement in toner gross margins due to lower discounting, and a higher mix of supplies. These effects were partially offset by an unfavorable currency impact driven primarily by weakness in the euro. Operating expenses as a percentage of net revenue decreased due to lower administrative, R&D and field selling costs as a result of our ongoing restructuring efforts. These effects were partially offset by higher marketing expenses to support our product introductions.

Table of Contents*Enterprise Group*

| Three months ended July 31                     |          |          |            |
|------------------------------------------------|----------|----------|------------|
|                                                | 2013     | 2012     | % Decrease |
| In millions                                    |          |          |            |
| Net revenue                                    | \$ 6,786 | \$ 7,492 | (9.4)%     |
| Earnings from operations                       | \$ 1,033 | \$ 1,284 | (19.5)%    |
| Earnings from operations as a % of net revenue | 15.2%    | 17.1%    |            |

| Nine months ended July 31                      |           |           |            |
|------------------------------------------------|-----------|-----------|------------|
|                                                | 2013      | 2012      | % Decrease |
| In millions                                    |           |           |            |
| Net revenue                                    | \$ 20,589 | \$ 22,320 | (7.8)%     |
| Earnings from operations                       | \$ 3,199  | \$ 3,965  | (19.3)%    |
| Earnings from operations as a % of net revenue | 15.5%     | 17.8%     |            |

The components of the weighted net revenue change by business unit were as follows:

|                           | Three months<br>ended<br>July 31, 2013 | Nine months<br>ended<br>July 31, 2013 |
|---------------------------|----------------------------------------|---------------------------------------|
| Percentage Points         |                                        |                                       |
| Industry Standard Servers | (4.5)                                  | (3.6)                                 |
| Technology Services       | (2.3)                                  | (1.2)                                 |
| Business Critical Systems | (1.4)                                  | (1.6)                                 |
| Storage                   | (1.2)                                  | (1.5)                                 |
| Networking                |                                        | 0.1                                   |
| Total Enterprise Group    | (9.4)                                  | (7.8)                                 |

Three months ended July 31, 2013 compared with three months ended July 31, 2012

EG net revenue decreased 9.4% (decreased 8.3% on a constant currency basis) for the three months ended July 31, 2013, due primarily to continued macroeconomic demand challenges, execution challenges, new product and technology transitions in Storage and ISS, and a competitive pricing environment. Each of the business units within EG experienced year-over-year revenue declines except Networking, where growth was flat. ISS net revenue decreased by 11%, due to soft demand, competitive pricing and execution challenges. As a result, we experienced double-digit revenue declines in both mainstream and hyperscale server products. TS net revenue decreased by 7% due to revenue declines in the support and consulting businesses. Support revenue declined due to a reduction in support for BCS products and unfavorable currency impacts. The revenue decline in consulting was a result of our decision to focus on more profitable services offerings associated with certain storage and networking products. BCS net revenue decreased by 26% as a result of ongoing pressure from a declining UNIX market and lower demand for our Itanium-based servers. Storage net revenue decreased by 10% due to declines in traditional storage products, which include our tape, storage networking, and legacy external disk products, the effect of which was partially offset by growth in Converged Storage solutions, which include our 3PAR, StoreOnce, StoreVirtual and StoreAll products. Networking net revenue was flat due to lower revenue from switching products with particular weakness in the U.S. public sector, the effect of which was partially offset by higher revenue from our routing and wireless products.

EG earnings from operations as a percentage of net revenue decreased by 1.9 percentage points for the three months ended July 31, 2013. The decrease in earnings from operations as a percentage of net revenue was driven by a decrease in gross margin coupled with an increase in operating expenses as

## Table of Contents

a percentage of net revenue. The gross margin decrease was due primarily to competitive pricing pressures in ISS and, to a lesser extent, in Storage, the effect of which was partially offset by a gross margin increase in TS. The gross margin increase in TS was driven by a decline in delivery costs. Operating expenses as a percentage of net revenue increased due to the decline in revenue outpacing the decline in field selling costs, R&D and administrative expenses. Marketing expenses increased due to higher spending on product introductions. These effects were partially offset by cost savings associated with our ongoing restructuring efforts.

### Nine months ended July 31, 2013 compared with nine months ended July 31, 2012

EG net revenue decreased 7.8% (decreased 6.7% on a constant currency basis) for the nine months ended July 31, 2013, due primarily to continued macroeconomic demand challenges, execution challenges, new product and technology transitions in Storage and ISS, and a competitive pricing environment. Each of the business units within EG experienced year-over-year revenue declines except Networking. ISS net revenue decreased by 8% due to soft demand, competitive pricing and execution challenges. As a result we experienced revenue declines in both mainstream and hyperscale server products. TS net revenue decreased by 4% due to revenue declines in the support and consulting businesses. Support revenue declined due to a reduction in support for BCS products and unfavorable currency impacts. The revenue decline in consulting was a result of our decision to focus on more profitable services offerings associated with certain storage and networking products. BCS net revenue decreased by 29% as a result of an ongoing pressure from a declining UNIX market and lower demand for our Itanium-based servers. Storage net revenue decreased by 12% due to declines in traditional storage products, which include our tape, storage networking, and legacy external disk products, the effect of which was partially offset by growth in Converged Storage solutions, which include our 3PAR, StoreOnce, StoreVirtual and StoreAll products. Networking revenue increased by 1% due to higher demand for our core data center products, which include switching and routing products, the effect of which was partially offset by the impact of the divestiture of our video surveillance business in the first quarter of fiscal 2012.

EG earnings from operations as a percentage of net revenue decreased by 2.3 percentage points for the nine months ended July 31, 2013, driven by a decrease in gross margin coupled with an increase in operating expenses as a percentage of net revenue. The gross margin decrease was due primarily to competitive pricing pressures in ISS and, to a lesser extent, mix impacts from lower BCS revenue. Operating expenses as a percentage of net revenue increased due to the decline in revenue outpacing the decline in field selling costs and administrative expenses. R&D expenses increased as a result of innovation-focused spending, and marketing expenses increased due to higher spending on product introductions. These effects were partially offset by cost savings associated with our ongoing restructuring efforts and a value added tax subsidy credit related to R&D.

## Enterprise Services

|                                                | Three months ended July 31 |          |            |
|------------------------------------------------|----------------------------|----------|------------|
|                                                | 2013                       | 2012     | % Decrease |
|                                                | In millions                |          |            |
| Net revenue                                    | \$ 5,843                   | \$ 6,397 | (8.7)%     |
| Earnings from operations                       | \$ 192                     | \$ 240   | (20.0)%    |
| Earnings from operations as a % of net revenue | 3.3%                       | 3.8%     |            |

Table of Contents

|                                                | Nine months ended July 31 |           |            |
|------------------------------------------------|---------------------------|-----------|------------|
|                                                | 2013                      | 2012      | % Decrease |
|                                                | In millions               |           |            |
| Net revenue                                    | \$ 17,761                 | \$ 19,257 | (7.8)%     |
| Earnings from operations                       | \$ 424                    | \$ 622    | (31.8)%    |
| Earnings from operations as a % of net revenue | 2.4%                      | 3.2%      |            |

The components of the weighted net revenue increase by business unit were as follows:

|                                       | Three months<br>ended<br>July 31, 2013 | Nine months<br>ended<br>July 31, 2013 |
|---------------------------------------|----------------------------------------|---------------------------------------|
|                                       | Percentage Points                      |                                       |
| Application and Business Services     | (4.4)                                  | (3.9)                                 |
| Infrastructure Technology Outsourcing | (4.3)                                  | (3.9)                                 |
| Total Enterprise Services             | (8.7)                                  | (7.8)                                 |

Three and nine months ended July 31, 2013 compared with three and nine months ended July 31, 2012

ES net revenue decreased 8.7% (decreased 7.5% on a constant currency basis) and decreased 7.8% (decreased 6.7% on a constant currency basis) for the three and nine months ended July 31, 2013, respectively. ES continues to be impacted by public-sector sequestration in the United States and austerity measures in other countries, particularly in the United Kingdom. The net revenue decrease in ES was driven primarily by net service revenue runoff, contractual price declines in ongoing contracts and unfavorable currency impacts. ABS net revenue declined 11% and 10% for the three and nine months ended July 31, 2013, respectively. The net revenue decline was due primarily to net service revenue runoff, softness in contract signings and unfavorable currency impacts, the effects of which were partially offset by revenue growth in cloud and information and analytics offerings. Revenue for both periods was also negatively impacted by weakness in public-sector spending. ITO net revenue decreased by 7% and 6% for the three and nine months ended July 31, 2013, respectively, due to net service revenue runoff, contractual price declines in ongoing contracts and unfavorable currency impacts, the effects of which were partially offset by net revenue growth in security and cloud offerings.

ES earnings from operations as a percentage of net revenue decreased by 0.5 and 0.8 percentage points for the three and nine months ended July 31, 2013, respectively. The decrease for the three months ended July 31, 2013 was due to an increase in operating expenses as a percentage of net revenue that was partially offset by an increase in gross margin. Gross margin increased due primarily to our continued focus on improving resource management and profit improvements on under-performing contracts, the effects of which were partially offset by net service revenue runoff and contractual price declines. For the nine months ended July 31, 2013, ES earnings from operations as a percentage of net revenue decreased due to a decrease in gross margin combined with an increase in operating expenses as a percentage of net revenue. Gross margin declined due primarily to net service revenue runoff and contractual price declines. These unfavorable impacts to gross margin were partially offset by our continued focus on improving resource management, profit improvements on under-performing contracts and delayed account run-off. Operating expenses as a percentage of net revenue increased for both periods due to higher administrative, marketing and R&D costs. These effects were partially offset by reduced field selling costs related to lower headcount and other savings from our ongoing restructuring efforts.

Table of Contents**Software**

| Three months ended<br>July 31                  |        |        |            |
|------------------------------------------------|--------|--------|------------|
|                                                | 2013   | 2012   | % Increase |
| In millions                                    |        |        |            |
| Net revenue                                    | \$ 982 | \$ 973 | 0.9%       |
| Earnings from operations                       | \$ 201 | \$ 175 | 14.9%      |
| Earnings from operations as a % of net revenue | 20.5%  | 18.0%  |            |

| Nine months ended<br>July 31                   |          |          |                          |
|------------------------------------------------|----------|----------|--------------------------|
|                                                | 2013     | 2012     | % (Decrease)<br>Increase |
| In millions                                    |          |          |                          |
| Net revenue                                    | \$ 2,849 | \$ 2,889 | (1.4)%                   |
| Earnings from operations                       | \$ 538   | \$ 509   | 5.7%                     |
| Earnings from operations as a % of net revenue | 18.9%    | 17.6%    |                          |

Three and nine months ended July 31, 2013 compared with three and nine months ended July 31, 2012

Software net revenue increased 0.9% (increased 1.5% on a constant currency basis) and decreased 1.4% (decreased 0.4% on a constant currency basis) for the three and nine months ended July 31, 2013 respectively. For the three-month period, the increase was driven by improved sales execution resulting in higher revenue from security and big data analytics products. These effects were partially offset by lower professional services revenue as we manage this portfolio to focus on higher-margin solutions. The decrease in net revenue for the nine months ended July 31, 2013 was due primarily to a decline in revenue from information management products and IT/cloud management products. These declines were partially offset by revenue growth from our big data analytics and security products. For the three months ended July 31, 2013, net revenue from software-as-a-service and support both increased by 4%, while net revenue from professional services decreased by 11% and license revenue was flat. For the nine months ended July 31, 2013, net revenue from licenses and professional services decreased by 13% and 14%, respectively, while net revenue from support and software-as-a-service increased by 9% and 8%, respectively.

For the three and nine months ended July 31, 2013, Software earnings from operations as a percentage of net revenue increased by 2.5 percentage points and 1.3 percentage points, respectively, due to a decrease in operating expense as a percentage of net revenue, the effect of which was partially offset by a decrease in gross margin. The decrease in gross margin for both periods was due primarily to higher development costs in IT/cloud management products and higher supply chain costs in security products. The decrease in operating expense as a percentage of revenue was driven primarily by cost savings associated with our ongoing restructuring efforts.

**HP Financial Services**

| Three months ended<br>July 31                  |        |        |                          |
|------------------------------------------------|--------|--------|--------------------------|
|                                                | 2013   | 2012   | % (Decrease)<br>Increase |
| In millions                                    |        |        |                          |
| Net revenue                                    | \$ 879 | \$ 935 | (6.0)%                   |
| Earnings from operations                       | \$ 99  | \$ 97  | 2.1%                     |
| Earnings from operations as a % of net revenue | 11.3%  | 10.4%  |                          |

Table of Contents

|                                                | Nine months ended<br>July 31 |          |                          |
|------------------------------------------------|------------------------------|----------|--------------------------|
|                                                | 2013                         | 2012     | % (Decrease)<br>Increase |
|                                                | In millions                  |          |                          |
| Net revenue                                    | \$ 2,717                     | \$ 2,853 | (4.8)%                   |
| Earnings from operations                       | \$ 297                       | \$ 284   | 4.6%                     |
| Earnings from operations as a % of net revenue | 10.9%                        | 10.0%    |                          |

Three months ended July 31, 2013 compared with three months ended July 31, 2012

HPFS net revenue decreased by 6% for the three months ended July 31, 2013, due primarily to lower rental revenue from a decrease in operating lease assets, lower revenue from early customer buyouts, and lower asset recovery services revenue. These effects were partially offset by higher remarketing sales and higher finance income from an increase in finance lease assets.

HPFS earnings from operations as a percentage of net revenue increased by 0.9 percentage points for the three months ended July 31, 2013. The increase was due primarily to an increase in gross margin, the effect of which was partially offset by an increase in operating expenses as a percentage of net revenue due primarily to higher costs on IT investments. The increase in gross margin was the result of higher portfolio margin from a lower mix of operating leases, lower bad debt expense, and higher margins on remarketing sales.

Nine months ended July 31, 2013 compared with nine months ended July 31, 2012

HPFS net revenue decreased by 4.8% for the nine months ended July 31, 2013, due primarily to lower rental revenue from a decrease in operating lease assets, lower asset recovery services revenue, along with unfavorable currency impacts. These effects were partially offset by higher finance income from an increase in finance lease assets and higher revenue from remarketing sales.

HPFS earnings from operations as a percentage of net revenue increased by 0.9 percentage points for the nine months ended July 31, 2013. The increase was due primarily to an increase in gross margin, the effect of which was partially offset by an increase in operating expenses as a percentage of net revenue, which resulted from higher costs on IT investment and lower capitalization of initial direct costs on lower volume. The increase in gross margin was the result of higher portfolio margin from a lower mix of operating leases and lower bad debt expense.

Financing Originations

|                              | Three months<br>ended July 31 |          | Nine months<br>ended July 31 |          |
|------------------------------|-------------------------------|----------|------------------------------|----------|
|                              | 2013                          | 2012     | 2013                         | 2012     |
|                              | In millions                   |          |                              |          |
| Total financing originations | \$ 1,496                      | \$ 1,639 | \$ 3,960                     | \$ 4,903 |

New financing originations, which represent the amount of financing provided to customers for equipment and related software and services, including intercompany activity, decreased 9% and 19% for the three and nine months ended July 31, 2013, respectively. The decrease for both periods was driven by lower financing associated with HP product sales and service offerings and unfavorable currency impacts. For the nine months ended July 31, 2013, the decrease was also due to an increase in financing costs due to previous rating downgrades.

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

### Portfolio Assets and Ratios

HPFS maintains a strategy to generate a competitive return on equity by effectively leveraging its portfolio against the risks associated with interest rates and credit. The HPFS business model is asset-intensive and uses certain internal metrics to measure its performance against other financial services companies, including a segment balance sheet that is derived from our internal management reporting system. The accounting policies used to derive these amounts are substantially the same as those used by the consolidated company. However, certain intercompany loans and accounts that are reflected in the segment balances are eliminated in our Consolidated Condensed Financial Statements.

The portfolio assets and ratios derived from the segment balance sheet for HPFS were as follows:

|                                                | July 31,<br>2013 | October 31,<br>2012 |
|------------------------------------------------|------------------|---------------------|
| In millions                                    |                  |                     |
| Portfolio assets <sup>(1)</sup>                | \$ 12,218        | \$ 13,054           |
| Allowance for doubtful accounts <sup>(2)</sup> | 132              | 149                 |
| Operating lease equipment reserve              | 79               | 81                  |
| Total reserves                                 | 211              | 230                 |
| Net portfolio assets                           | \$ 12,007        | \$ 12,824           |
| Reserve coverage                               | 1.7%             | 1.8%                |
| Debt to equity ratio <sup>(3)</sup>            | 7.0x             | 7.0x                |

(1) Portfolio assets include gross financing receivables of approximately \$7.1 billion at July 31, 2013 and \$7.7 billion at October 31, 2012 and net equipment under operating leases of \$2.3 billion and \$2.4 billion at July 31, 2013 and October 31, 2012, respectively, as disclosed in Note 9 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference. Portfolio assets also include capitalized profit on intercompany equipment transactions of approximately \$0.7 billion at July 31, 2013 and \$0.9 billion at October 31, 2012, and intercompany leases of approximately \$2.1 billion at July 31, 2013 and at October 31, 2012, both of which are eliminated in consolidation.

(2) Allowance for doubtful accounts includes both the short-term and the long-term portions of the allowance on financing receivables.

(3) HPFS debt consists of intercompany equity that is treated as debt for segment reporting purposes, intercompany debt and \$0.9 billion of borrowing and funding related activity associated with HPFS and its subsidiaries. At July 31, 2013 and October 31, 2012, debt allocated to HPFS totaled \$10.7 billion and \$11.3 billion, respectively. We believe the allocated intercompany debt to equity ratio above is comparable to that of other similar financing companies.

At July 31, 2013 and October 31, 2012, HPFS cash balances were approximately \$0.8 billion and \$0.7 billion, respectively.

Net portfolio assets at July 31, 2013 decreased 6.4% from October 31, 2012. The decrease resulted from lower levels of new financing originations, early customer buyouts and unfavorable currency impacts. The overall percentage of portfolio asset reserves decreased as a percentage of portfolio assets.

For the three and nine months ended July 31, 2013, HPFS recorded net bad debt expenses of \$10 million and \$38 million, respectively. For the comparable periods of fiscal 2012, net bad debt expenses were \$14 million and \$46 million, respectively.

Table of Contents**Corporate Investments**

|                                            | Three months ended July 31 |         |                          |
|--------------------------------------------|----------------------------|---------|--------------------------|
|                                            | 2013                       | 2012    | % (Decrease)<br>Increase |
|                                            | In millions                |         |                          |
| Net revenue                                | \$ 5                       | \$ 11   | (54.5)%                  |
| Loss from operations                       | \$ (58)                    | \$ (57) | 1.8%                     |
| Loss from operations as a % of net revenue | N/M                        | N/M     |                          |

|                                            | Nine months ended July 31 |          |                          |
|--------------------------------------------|---------------------------|----------|--------------------------|
|                                            | 2013                      | 2012     | % (Decrease)<br>Increase |
|                                            | In millions               |          |                          |
| Net revenue                                | \$ 19                     | \$ 48    | (60.4)%                  |
| Loss from operations                       | \$ (179)                  | \$ (155) | 15.5%                    |
| Loss from operations as a % of net revenue | N/M                       | N/M      |                          |

Three and nine months ended July 31, 2013 compared with three and nine months ended July 31, 2012

The revenue decrease in Corporate Investments for the three and nine months ended July 31, 2013 was due primarily to residual activity from the webOS device business.

Corporate Investments reported a larger loss from operations for the three months ended July 31, 2013, due primarily to increased cost of sales and operating expenses associated with certain incubation projects. Corporate Investments reported a larger loss from operations for the nine months ended July 31, 2013, due to a favorable adjustment to supplier-related liabilities recorded in the first half of fiscal 2012 and increased cost of sales and operating expenses associated with certain incubation projects. The overall loss from operations in Corporate Investments for both periods was also due to expenses associated with corporate strategy, global alliances and HP Labs.

**LIQUIDITY AND CAPITAL RESOURCES**

We use cash generated by operations as our primary source of liquidity. We believe that internally generated cash flows are generally sufficient to support our operating businesses, capital expenditures, restructuring activities, maturing debt, income tax payments and the payment of stockholder dividends, in addition to discretionary investments and share repurchases. We are able to supplement this near-term liquidity, if necessary, with broad access to capital markets and credit line facilities made available by various foreign and domestic financial institutions. Our access to capital markets may be constrained and our cost of borrowing may increase under certain business, market and economic conditions; however, our use of a variety of funding sources to meet our liquidity needs is designed to facilitate continued access to borrowing resources under all such conditions.

Our cash balances are held in numerous locations throughout the world, with substantially all of those amounts held outside of the United States. We utilize a variety of planning and financing strategies in an effort to ensure that our worldwide cash is available when and where it is needed. Our cash position remains strong, and we expect that our cash balances, anticipated cash flow generated from operations and access to capital markets will be sufficient to cover our expected near-term cash outlays.

Amounts held outside of the United States are generally utilized to support non-U.S. liquidity needs, although a portion of those amounts may from time to time be subject to short-term intercompany loans into the United States. Most of the amounts held outside of the United States could be repatriated to the United States but, under current law, would be subject to U.S. federal

Table of Contents

income taxes, less applicable foreign tax credits. Repatriation of some foreign balances is restricted by local laws. Except for foreign earnings that are considered indefinitely reinvested outside of the United States, we have provided for the U.S. federal tax liability on these earnings for financial statement purposes. Repatriation could result in additional income tax payments in future years. Where local restrictions prevent an efficient intercompany transfer of funds, our intent is that cash balances would remain outside of the United States and we would meet liquidity needs through ongoing cash flows, external borrowings, or both. We do not expect restrictions or potential taxes incurred on repatriation of amounts held outside of the United States to have a material effect on HP's overall liquidity, financial condition or results of operations.

**FINANCIAL CONDITION (Sources and Uses of Cash)**

|                                           | Nine months<br>ended<br>July 31 |          |
|-------------------------------------------|---------------------------------|----------|
|                                           | 2013                            | 2012     |
|                                           | In millions                     |          |
| Net cash provided by operating activities | \$ 8,792                        | \$ 6,512 |
| Net cash used in investing activities     | (1,859)                         | (2,843)  |
| Net cash used in financing activities     | (4,983)                         | (2,203)  |
| Net increase in cash and cash equivalents | \$ 1,950                        | \$ 1,466 |

*Operating Activities*

Compared to the corresponding period in 2012, net cash provided by operating activities increased by \$2.3 billion for the nine months ended July 31, 2013. The increase was due primarily to the impact of favorable purchasing linearity on accounts payable, and a reduction in payments associated with webOS contract cancellations, the impact of which was partially offset by cash utilized as a result of higher inventory levels.

Our key working capital metrics are as follows:

|                                                   | Three months<br>ended<br>July 31 |      |
|---------------------------------------------------|----------------------------------|------|
|                                                   | 2013                             | 2012 |
| Days of sales outstanding in accounts receivable  | 47                               | 48   |
| Days of supply in inventory                       | 28                               | 29   |
| Days of purchases outstanding in accounts payable | (57)                             | (50) |
| Cash conversion cycle                             | 18                               | 27   |

Days of sales outstanding in accounts receivable ("DSO") measures the average number of days our receivables are outstanding. DSO is calculated by dividing ending accounts receivable, net of allowance for doubtful accounts, by a 90-day average net revenue. Our accounts receivable balance was \$14.3 billion as of July 31, 2013.

Days of supply in inventory ("DOS") measures the average number of days from procurement to sale of our product. DOS is calculated by dividing ending inventory by a 90-day average cost of goods sold. Our inventory balance was \$6.5 billion as of July 31, 2013.

Days of purchases outstanding in accounts payable ("DPO") measures the average number of days our accounts payable balances are outstanding. DPO is calculated by dividing ending accounts payable

Table of Contents

by a 90-day average cost of goods sold. Our accounts payable balance was \$13.3 billion as of July 31, 2013.

Our working capital requirements depend upon our effective management of the cash conversion cycle, which represents the number of days that elapse from the day we pay for the purchase of raw materials to the collection of cash from our customers. The cash conversion cycle is the sum of DSO and DOS less DPO.

The cash conversion cycle for the third quarter of fiscal 2013 decreased by nine days compared to the corresponding period in fiscal 2012 and is below what we expect to be a long-term sustainable rate. The decrease in DSO was due primarily to an increase in cash discounts usage, a decline in extended payment terms, and improved collections, the effects of which were partially offset by unfavorable revenue linearity. The decrease in DOS was due to lower inventory balances, relative to the rate of decline in cost of goods sold, in most segments as of July 31, 2013. The increase in DPO was primarily due to favorable purchasing linearity and favorable payment term changes.

*Investing Activities*

Compared to the corresponding period in fiscal 2012, net cash used in investing activities decreased by \$1.0 billion for the nine months ended July 31, 2013 due primarily to lower investment in property, plant and equipment and an increase in cash generated from sales of available-for-sale securities and other investments.

*Financing Activities*

Compared to the corresponding period in fiscal 2012, net cash used in financing activities increased by \$2.8 billion for the nine months ended July 31, 2013. The increase was due primarily to lower net proceeds from the issuance of U.S. Dollar Global Notes, the effect of which was partially offset by lower net repayments of commercial paper.

**CAPITAL RESOURCES**

*Debt Levels*

We maintain debt levels that we establish through consideration of a number of factors, including cash flow expectations, cash requirements for operations, investment plans (including acquisitions), share repurchase activities, overall cost of capital and targeted capital structure. Outstanding borrowings decreased to \$24.7 billion as of July 31, 2013, as compared to \$28.4 billion at October 31, 2012, bearing weighted-average interest rates of 2.87% and 2.95%, respectively. During the first nine months of fiscal 2013, we issued \$6.3 billion and repaid \$6.4 billion of commercial paper. We also repaid \$3.3 billion of U.S. Dollar Global Notes that matured during the first nine months of fiscal 2013.

During the next four fiscal quarters, \$6.7 billion of U.S. Dollar Global Notes is scheduled to mature. For more information on our borrowings, see Note 11 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

Our weighted-average interest rate reflects the average effective rate on our borrowings prevailing during the period and reflects the impact of interest rate swaps. For more information on our interest rate swaps, see Note 8 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

Table of Contents*Available Borrowing Resources*

At July 31, 2013, we had the following resources available to obtain short-term or long-term financings if we need additional liquidity:

|                                                  | At July 31, 2013 |
|--------------------------------------------------|------------------|
|                                                  | In millions      |
| 2012 Shelf Registration Statement <sup>(1)</sup> | Unspecified      |
| Commercial paper programs <sup>(1)</sup>         | \$ 16,206        |
| Uncommitted lines of credit <sup>(1)</sup>       | \$ 1,361         |

(1) For more information on our available borrowings resources, see Note 11 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

*Credit Ratings*

Our credit risk is evaluated by major independent rating agencies based upon publicly available information as well as information obtained in our ongoing discussions with them. Moody's Investors Service downgraded our long-term debt from A3 to Baa1 in November 2012. Accordingly, our ratings as of July 31, 2013 were:

|                         | Standard & Poor's<br>Ratings Services | Moody's Investors<br>Service | Fitch Ratings<br>Services |
|-------------------------|---------------------------------------|------------------------------|---------------------------|
| Short-term debt ratings | A-2                                   | Prime-2                      | F2                        |
| Long-term debt ratings  | BBB+                                  | Baa1                         | A-                        |

Our credit ratings remain under negative outlook by Moody's Investors Service. While we do not have any rating downgrade triggers that would accelerate the maturity of a material amount of our debt, previous downgrades have increased the cost of borrowing under our credit facilities, have reduced market capacity for our commercial paper and have required the posting of additional collateral under some of our derivative contracts. In addition, any further downgrade in our credit ratings by any of the three rating agencies may further impact us in a similar manner, and, depending on the extent of the downgrade, could have a negative impact on our liquidity and capital position. We expect to rely on alternative sources of funding, including drawdowns under our credit facilities or the issuance of debt or other securities under our existing shelf registration statement, if necessary to offset reductions in the market capacity for our commercial paper.

**CONTRACTUAL AND OTHER OBLIGATIONS***Income Tax Obligations*

At July 31, 2013 we had approximately \$2.3 billion of recorded liabilities and related interest and penalties pertaining to uncertain tax positions. These liabilities and related interest and penalties include \$93 million expected to be paid within one year. For the remaining amount, we are unable to make a reasonable estimate as to when cash settlement with the tax authorities might occur due to the uncertainties related to these tax matters. See Note 12 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference, for additional information on income tax obligations.

*Restructuring Funding Commitments*

As a result of our approved restructuring plans, we expect future cash expenditures of approximately \$1.7 billion. We expect to make cash payments of approximately \$0.4 billion during the remainder of fiscal 2013 with remaining cash payments through fiscal 2017. See Note 6 to the

Table of Contents

Consolidated Condensed Financial Statements in Item 1, which are incorporated herein by reference, for additional information on restructuring activities.

*Off-Balance Sheet Arrangements*

HP has third-party financing arrangements consisting of revolving short-term financing intended to facilitate the working capital requirements of certain customers. The total aggregate capacity of the facilities was \$1.6 billion as of July 31, 2013, including an aggregate capacity of \$0.7 billion in non-recourse facilities and a \$0.9 billion partial recourse facility. For more information on our third-party financing arrangements, see Note 4 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

**CONSTANT CURRENCY PRESENTATION**

Revenue from our international operations has historically represented, and we expect will continue to represent, a majority of our overall net revenue. As a result, our revenue growth has been impacted, and we expect will continue to be impacted, by fluctuations in foreign currency exchange rates. In order to provide a framework for assessing how each of our business segments performed excluding the impact of foreign currency fluctuations, we present the year-over-year percentage change in revenue performance on a constant currency basis, which assumes no change in the exchange rate from the prior-year period. This constant currency disclosure is provided in addition to, and not as a substitute for, the year-over-year percentage change in revenue on a GAAP basis.

**FACTORS THAT COULD AFFECT FUTURE RESULTS**

Because of the following factors, as well as other variables affecting our operating results, past financial performance may not be a reliable indicator of future performance, and historical trends should not be used to anticipate results or trends in future periods.

***If we are unsuccessful at addressing our business challenges, our business and results of operations may be adversely affected and our ability to invest in and grow our business could be limited.***

We are in the process of addressing many challenges facing our business. For example, we are working to align our costs with our revenue trajectory, we are addressing our underinvestment in R&D and in our internal IT systems in recent years, we are implementing the data gathering and reporting tools and systems needed to track and report on all key business performance metrics, and we are rebuilding our business relationships with our channel partners. In addition, we are working to address dynamic market trends, such as weak demand in the PC market, the growth of mobility and the market shift towards tablet products within mobility, the increasing demand for hyperscale computing infrastructure, the shift to software-as-a-service, the transition towards cloud computing and very aggressive pricing conditions, and we are developing products and services that position us to win in a very competitive marketplace. Furthermore, we are facing a series of significant macroeconomic challenges, including broad-based weakness in consumer spending, weak demand in EMEA and declining growth in some emerging markets. We may experience delays in the anticipated timing of activities related to these efforts and higher than expected or unanticipated execution costs. In addition, we are vulnerable to increased risks associated with these efforts given our large portfolio of businesses, the broad range of geographic regions in which we and our customers and partners operate, and the number of acquisitions that we have completed in recent years. If we do not succeed in these efforts, or if these efforts are more costly or time-consuming than expected, our business and results of operations may be adversely affected, which could limit our ability to invest in and grow our business.

In May 2012, we announced a company-wide restructuring plan expected to be implemented through the end of fiscal 2014. The restructuring plan includes both voluntary early retirement

Table of Contents

programs and non-voluntary workforce reductions. Significant risks associated with these actions and other workforce management issues that may impair our ability to achieve anticipated cost reductions or that may otherwise harm our business include delays in implementation of anticipated workforce reductions in highly regulated locations outside of the United States, particularly in Europe and Asia, decreases in employee morale and the failure to meet operational targets due to the loss of employees. In addition, our ability to achieve the anticipated cost savings and other benefits from these actions within the expected time frame is subject to many estimates and assumptions. These estimates and assumptions are subject to significant economic, competitive and other uncertainties, some of which are beyond our control. If these estimates and assumptions are incorrect, if we experience delays, or if other unforeseen events occur, our business and results of operations could be adversely affected.

***Competitive pressures could harm our revenue, gross margin and prospects.***

We encounter aggressive competition from numerous and varied competitors in all areas of our business, and our competitors may target our key market segments. We compete primarily on the basis of technology, performance, price, quality, reliability, brand, reputation, distribution, range of products and services, ease of use of our products, account relationships, customer training, service and support, security, availability of application software, and Internet infrastructure offerings. If our products, services, support and cost structure do not enable us to compete successfully based on any of those criteria, our operations, results and prospects could be harmed.

We have a large portfolio of businesses and must allocate resources across all of those businesses while competing with companies that have much smaller portfolios or specialize in one or more of these product lines. As a result, we may invest less in certain areas of our businesses than our competitors do, and these competitors may have greater financial, technical and marketing resources available to them than our businesses that compete against them. Industry consolidation also may affect competition by creating larger, more homogeneous and potentially stronger competitors in the markets in which we compete, and our competitors also may affect our business by entering into exclusive arrangements with existing or potential customers or suppliers.

Companies with whom we have alliances in some areas may be competitors in other areas. For example, in the second quarter of fiscal 2011, an alliance partner that also markets a line of competing servers announced that it intended to cease software development for our Itanium-based servers, which has resulted in orders for our servers being canceled or delayed. While we have obtained a court ruling finding that the alliance partner has an obligation to continue developing software for our Itanium-based servers, we may continue to experience reduced demand. In addition, companies with whom we have alliances also may acquire or form alliances with our competitors, thereby reducing their business with us. Any inability to effectively manage these complicated relationships with alliance partners could have an adverse effect on our results of operations.

We may have to continue lowering the prices of many of our products and services to stay competitive, while at the same time trying to maintain or improve revenue and gross margin. The markets in which we do business are highly competitive, and we encounter aggressive price competition for all of our products and services from numerous companies globally. In addition, competitors in some of the markets in which we compete who have a greater presence in lower-cost jurisdictions may be able to offer lower prices than we are able to offer. Our results of operations and financial condition may be adversely affected by these and other industry-wide pricing pressures.

Table of Contents

Because our business model is based on providing innovative and high-quality products, we may spend a proportionately greater amount on R&D than some of our competitors. If we cannot proportionately decrease our cost structure on a timely basis in response to competitive price pressures, our gross margin and, therefore, our profitability could be adversely affected. In addition, if our pricing and other factors are not sufficiently competitive, or if there is an adverse reaction to our product decisions, we may lose market share in certain areas, which could adversely affect our revenue and prospects.

Even if we are able to maintain or increase market share for a particular product, revenue could decline because the product is in a maturing industry. Revenue and margins also could decline due to increased competition from other types of products. For example, growing demand for an increasing array of mobile computing devices and the development of cloud-based solutions may reduce demand for some of our existing hardware products. In addition, refill and remanufactured alternatives for some of HP's LaserJet toner and inkjet cartridges compete with HP's supplies business. Other companies have also developed and marketed new compatible cartridges for HP's LaserJet and inkjet products, particularly in jurisdictions outside of the United States where adequate intellectual property protection may not exist.

***If we cannot successfully execute on our strategy and continue to develop, manufacture and market products, services and solutions that meet customer requirements for innovation and quality, our revenue and gross margin may suffer.***

Our long-term strategy is focused on leveraging our portfolio of hardware, software and services as we adapt to a changing/hybrid model of IT delivery and consumption driven by the growing adoption of cloud computing and increased demand for integrated IT solutions. To successfully execute on this strategy, we need to continue to further evolve the focus of our organization towards the delivery of integrated IT solutions for our customers and to invest and expand into cloud computing, security, and information management and analytics. Any failure to successfully execute this strategy could adversely affect our operating results.

The process of developing new high-technology products, software services and solutions and enhancing existing hardware and software products, services and solutions is complex, costly and uncertain, and any failure by us to anticipate customers' changing needs and emerging technological trends accurately could significantly harm our market share and results of operations. For example, as we transition to an environment characterized by cloud-based computing and software being delivered as a service, we must continue to successfully develop and deploy cloud-based solutions for our customers. We must make long-term investments, develop or obtain, and protect appropriate intellectual property and commit significant resources before knowing whether our predictions will accurately reflect customer demand for our products, services and solutions. In addition, after we develop a product, we must be able to manufacture appropriate volumes quickly and at low costs. To accomplish this, we must accurately forecast volumes, mixes of products and configurations that meet customer requirements, and we may not succeed at doing so within a given product's life cycle or at all. Any delay in the development, production or marketing of a new product, service or solution could result in us not being among the first to market, which could further harm our competitive position.

In the course of conducting our business, we must adequately address quality issues associated with our products, services and solutions, including defects in our engineering, design and manufacturing processes and unsatisfactory performance under service contracts, as well as defects in third-party components included in our products and unsatisfactory performance by third-party contractors. In order to address quality issues, we work extensively with our customers and suppliers and engage in product testing to determine the causes of problems and to determine appropriate solutions. However, the products, services and solutions that we offer are complex, and our regular testing and quality control efforts may not be effective in controlling or detecting all quality issues or errata, particularly

Table of Contents

with respect to faulty components manufactured by third parties. If we are unable to determine the cause, find an appropriate solution or offer a temporary fix (or "patch") to address quality issues with our products, we may delay shipment to customers, which would delay revenue recognition and could adversely affect our revenue and reported results. Addressing quality issues can be expensive and may result in additional warranty, replacement and other costs, adversely affecting our profits. If new or existing customers have difficulty operating our products or are dissatisfied with our services or solutions, our operating margins could be adversely affected, and we could face possible claims if we fail to meet our customers' expectations. In addition, quality issues can impair our relationships with new or existing customers and adversely affect our brand and reputation, which could, in turn, adversely affect our operating results.

***Economic weakness and uncertainty could adversely affect our revenue, gross margin and expenses.***

Our revenue and gross margin depend significantly on worldwide economic conditions and the demand for technology hardware, software and services in the markets in which we compete. Economic weakness and uncertainty have resulted, and may result in the future, in decreased revenue, gross margin, earnings or growth rates and in increased difficulty in managing inventory levels. For example, in recent periods we have experienced macroeconomic challenges across many geographic regions, particularly in the United States and Western Europe, broad-based weakness in consumer demand, the impact of the continuing uncertainties associated with the debt crisis in certain countries in the European Union and austerity measures being implemented or contemplated by various countries in the EMEA region. The U.S. federal government spending cuts that went into effect on March 1, 2013 may further reduce demand for our products, services and solutions from organizations that receive funding from the U.S. government and could negatively affect macroeconomic conditions in the United States, which could further reduce demand for our products, services and solutions. In addition, sustained uncertainty about current global economic conditions may adversely affect demand for our products, services and solutions. Economic weakness and uncertainty also make it more difficult for us to make accurate forecasts of revenue, gross margin and expenses.

We also have experienced, and may experience in the future, gross margin declines in certain businesses, reflecting the effect of items such as competitive pricing pressures, inventory write-downs and increases in component and manufacturing costs resulting from higher labor and material costs borne by our manufacturers and suppliers that, as a result of competitive pricing pressures or other factors, we are unable to pass on to our customers. In addition, our business may be disrupted if we are unable to obtain equipment, parts or components from our suppliers and our suppliers from their suppliers due to the insolvency of key suppliers or the inability of key suppliers to obtain credit.

Economic weakness and uncertainty could cause our expenses to vary materially from our expectations. Any financial turmoil affecting the banking system and financial markets or any significant financial services institution failures could negatively impact our treasury operations, as the financial condition of such parties may deteriorate rapidly and without notice in times of market volatility and disruption. Poor financial performance of asset markets combined with lower interest rates and the adverse effects of fluctuating currency exchange rates could lead to higher pension and post-retirement benefit expenses. Other income and expense could vary materially from expectations depending on changes in interest rates, borrowing costs, currency exchange rates, hedging expenses and the fair value of derivative instruments. Economic downturns also may lead to restructuring actions and associated expenses.

***We depend on third-party suppliers, and our revenue and gross margin could suffer if we fail to manage suppliers properly.***

Our operations depend on our ability to anticipate our needs for components, products and services, as well as our suppliers' ability to deliver sufficient quantities of quality components, products

Table of Contents

and services at reasonable prices in time for us to meet critical schedules. Given the wide variety of systems, products and services that we offer, the large number of our suppliers and contract manufacturers that are located around the world, and the long lead times required to manufacture, assemble and deliver certain components and products, problems could arise in production, planning, and inventory management that could seriously harm us. In addition, our ongoing efforts to optimize the efficiency of our supply chain could cause supply disruptions and be more expensive, time-consuming and resource intensive than expected. Other supplier problems that we could face include component shortages, excess supply, risks related to the terms of our contracts with suppliers, risks associated with contingent workers, and risks related to our relationships with single source suppliers, as described below.

*Shortages.* Occasionally we may experience a shortage of, or a delay in receiving, certain components as a result of strong demand, capacity constraints, supplier financial weaknesses, inability of suppliers to borrow funds in the credit markets, disputes with suppliers (some of whom are also customers), disruptions in the operations of component suppliers, other problems experienced by suppliers or problems faced during the transition to new suppliers. For example, our PC business relies heavily upon Outsourced Manufacturers ("OMs") to manufacture its products and is therefore dependent upon the continuing operations of those OMs to fulfill demand for our PC products. HP represents a substantial portion of the business of some of these OMs, and any changes to the nature or volume of business transacted by HP with a particular OM could adversely affect the operations and financial condition of the OM and lead to shortages or delays in receiving products from that OM. If shortages or delays persist, the price of certain components may increase, and we may be exposed to quality issues or the components may not be available at all. We may not be able to secure enough components at reasonable prices or of acceptable quality to build products or provide services in a timely manner in the quantities or according to the specifications needed. Accordingly, our revenue and gross margin could suffer as we could lose time-sensitive sales, incur additional freight costs or be unable to pass on price increases to our customers. If we cannot adequately address supply issues, we might have to reengineer some products or services offerings, resulting in further costs and delays.

*Oversupply.* In order to secure components for the provision of products or services, at times we may make advance payments to suppliers or enter into non-cancelable commitments with vendors. In addition, we may purchase components strategically in advance of demand to take advantage of favorable pricing or to address concerns about the availability of future components. If we fail to anticipate customer demand properly, a temporary oversupply could result in excess or obsolete components, which could adversely affect our gross margin.

*Contractual terms.* As a result of binding price or purchase commitments with vendors, we may be obligated to purchase components or services at prices that are higher than those available in the current market and be limited in our ability to respond to changing market conditions. In the event that we become committed to purchase components or services for prices in excess of the then-current market price, we may be at a disadvantage to competitors who have access to components or services at lower prices, and our gross margin could suffer. In addition, many of our competitors obtain products or components from the same OMs and suppliers that we utilize. Our competitors may obtain better pricing, more favorable contractual terms and conditions, and more favorable allocations of products and components during periods of limited supply, and our ability to engage in relationships with certain OMs and suppliers could be limited. The practice employed by our PC business of purchasing product components and transferring those components to its OMs may create large supplier receivables with the OMs that, depending on the financial condition of the OMs, may create collectibility risks. In addition, certain of our OMs and suppliers may decide in the future to discontinue conducting

Table of Contents

business with us. Any of these actions by our competitors, OMs or suppliers could adversely affect our future operating results and financial condition.

*Contingent workers.* We also rely on third-party suppliers for the provision of contingent workers, and our failure to manage our use of such workers effectively could adversely affect our results of operations. We have been exposed to various legal claims relating to the status of contingent workers in the past and could face similar claims in the future. We may be subject to shortages, oversupply or fixed contractual terms relating to contingent workers. Our ability to manage the size of, and costs associated with, the contingent workforce may be subject to additional constraints imposed by local laws.

*Single source suppliers.* Our use of single source suppliers for certain components could exacerbate any supplier issues. We obtain a significant number of components from single sources due to technology, availability, price, quality or other considerations. For example, we rely on Intel to provide us with a sufficient supply of processors for many of our PCs, workstations and servers, and some of those processors are customized for our products. New products that we introduce may utilize custom components obtained from only one source initially until we have evaluated whether there is a need for additional suppliers. Replacing a single source supplier could delay production of some products as replacement suppliers may be subject to capacity constraints or other output limitations. For some components, such as customized components and some of the processors that we obtain from Intel, alternative sources either may not exist or may be unable to produce the quantities of those components necessary to satisfy our production requirements. In addition, we sometimes purchase components from single source suppliers under short-term agreements that contain favorable pricing and other terms but that may be unilaterally modified or terminated by the supplier with limited notice and with little or no penalty. The performance of such single source suppliers under those agreements (and the renewal or extension of those agreements upon similar terms) may affect the quality, quantity and price of components to HP. The loss of a single source supplier, the deterioration of our relationship with a single source supplier, or any unilateral modification to the contractual terms under which we are supplied components by a single source supplier could adversely affect our revenue and gross margins.

***Business disruptions could seriously harm our future revenue and financial condition and increase our costs and expenses.***

Our worldwide operations could be disrupted by earthquakes, telecommunications failures, power or water shortages, tsunamis, floods, hurricanes, typhoons, fires, extreme weather conditions, medical epidemics or pandemics and other natural or manmade disasters or catastrophic events, for which we are predominantly self-insured. The occurrence of any of these business disruptions could result in significant losses, seriously harm our revenue, profitability and financial condition, adversely affect our competitive position, increase our costs and expenses, and require substantial expenditures and recovery time in order to fully resume operations. Our corporate headquarters and a portion of our research and development activities are located in California, and other critical business operations and some of our suppliers are located in California and Asia, near major earthquake faults known for seismic activity. In addition, six of our principal worldwide IT data centers are located in the southern United States, making our operations more vulnerable to natural disasters or other business disruptions occurring in that geographical area. The manufacture of product components, the final assembly of our products and other critical operations are concentrated in certain geographic locations, including Shanghai, Singapore and India. We also rely on major logistics hubs primarily in Asia to manufacture and distribute our products and in the southwestern United States to import products into the Americas region. Our operations could be adversely affected if manufacturing, logistics or other operations in these locations are disrupted for any reason, including natural disasters, information

Table of Contents

technology system failures, military actions or economic, business, labor, environmental, public health, regulatory or political issues. The ultimate impact on us, our significant suppliers and our general infrastructure of being located near locations more vulnerable to the occurrence of the aforementioned business disruptions, such as near major earthquake faults, and being consolidated in certain geographical areas is unknown and remains uncertain.

***System security risks, data protection breaches, cyber attacks and systems integration issues could disrupt our internal operations or information technology services provided to customers, and any such disruption could reduce our expected revenue, increase our expenses, damage our reputation and adversely affect our stock price.***

Experienced computer programmers and hackers may be able to penetrate our network security and misappropriate or compromise our confidential information or that of third parties, create system disruptions or cause shutdowns. Computer programmers and hackers also may be able to develop and deploy viruses, worms, and other malicious software programs that attack our products or otherwise exploit any security vulnerabilities of our products. In addition, sophisticated hardware and operating system software and applications that we produce or procure from third parties may contain defects in design or manufacture, including "bugs" and other problems that could unexpectedly interfere with the operation of the system. The costs to us to eliminate or alleviate cyber or other security problems, bugs, viruses, worms, malicious software programs and security vulnerabilities could be significant, and our efforts to address these problems may not be successful and could result in interruptions, delays, cessation of service and loss of existing or potential customers that may impede our sales, manufacturing, distribution or other critical functions.

We manage and store various proprietary information and sensitive or confidential data relating to our business. In addition, our outsourcing services business routinely processes, stores and transmits large amounts of data for our clients, including sensitive and personally identifiable information. Breaches of our security measures or the accidental loss, inadvertent disclosure or unapproved dissemination of proprietary information or sensitive or confidential data about us, our clients or customers, including the potential loss or disclosure of such information or data as a result of fraud, trickery or other forms of deception, could expose us, our customers or the individuals affected to a risk of loss or misuse of this information, result in litigation and potential liability for us, damage our brand and reputation or otherwise harm our business. We also could lose existing or potential customers of outsourcing services or other IT solutions or incur significant expenses in connection with our customers' system failures or any actual or perceived security vulnerabilities in our products. In addition, the cost and operational consequences of implementing further data protection measures could be significant.

Portions of our IT infrastructure also may experience interruptions, delays or cessations of service or produce errors in connection with systems integration or migration work that takes place from time to time. We may not be successful in implementing new systems and transitioning data, which could cause business disruptions and be more expensive, time-consuming, disruptive and resource intensive. Such disruptions could adversely impact our ability to fulfill orders and respond to customer requests and interrupt other processes. Delayed sales, lower margins or lost customers resulting from these disruptions have adversely affected, and in the future could adversely affect, our financial results, stock price and reputation.

***The revenue and profitability of our operations have historically varied, which makes our future financial results less predictable.***

Our revenue, gross margin and profit vary among our products and services, customer groups and geographic markets and therefore will likely be different in future periods than our current results. Our revenue depends on the overall demand for our products and services. Delays or reductions in IT

Table of Contents

spending could materially adversely affect demand for our products and services, which could result in a significant decline in revenues. Overall gross margins and profitability in any given period are dependent partially on the product, service, customer and geographic mix reflected in that period's net revenue. Competition, lawsuits, investigations and other risks affecting those businesses therefore may have a significant impact on our overall gross margin and profitability. Certain segments have a higher fixed cost structure and more variation in gross margins across their business units and product portfolios than others and may therefore experience significant operating profit volatility on a quarterly basis. In addition, newer geographic markets may be relatively less profitable due to investments associated with entering those markets and local pricing pressures, and we may have difficulty establishing and maintaining the operating infrastructure necessary to support the high growth rate associated with some of those markets. Market trends, industry shifts, competitive pressures, commoditization of products, seasonal rebates, increased component or shipping costs, regulatory impacts and other factors may result in reductions in revenue or pressure on gross margins of certain segments in a given period, which may necessitate adjustments to our operations. Moreover, the execution of our efforts to address the challenges facing our business could increase the level of variability in our financial results, as the rate at which we are able to realize the benefits from those efforts may vary from period to period.

***HP's stock price has historically fluctuated and may continue to fluctuate, which may make future prices of HP's stock difficult to predict.***

HP's stock price, like that of other technology companies, can be volatile. Some of the factors that could affect our stock price are:

speculation in the media or investment community about, or actual changes in, our business, strategic position, market share, organizational structure, operations, financial condition, financial reporting and results, effectiveness of cost-cutting efforts, value or liquidity of our investments, exposure to market volatility, prospects, business combination or investment transactions, stock price performance, board of directors or executive team;

the announcement of new, planned or contemplated products, services, technological innovations, acquisitions, divestitures or other significant transactions by HP or its competitors;

quarterly increases or decreases in revenue, gross margin, earnings or cash flow from operations, changes in estimates by the investment community or guidance provided by HP and variations between actual and estimated financial results;

announcements of actual and anticipated financial results by HP's competitors and other companies in the IT industry;

investor sentiment with respect to our company, competitors, business partners or industry in general;

media coverage of our business and financial performance;

any developments relating to pending investigations, claims and disputes; and

the timing and amount of share repurchases by HP.

General or industry specific market conditions or stock market performance or domestic or international macroeconomic and geopolitical factors unrelated to HP's performance also may affect the price of HP stock. For these reasons, investors should not rely on recent or historical trends to predict future stock prices, financial condition, results of operations or cash flows. In addition, as discussed in Note 15 to the Consolidated Condensed Financial Statements, we are involved in several securities class action litigation matters. Additional volatility in the price of our securities could result

Table of Contents

in the filing of additional securities class action litigation matters, which could result in substantial costs and the diversion of management time and resources.

***Our revenue, cost of sales, and expenses may suffer if we cannot continue to license or enforce the intellectual property rights on which our businesses depend or if third parties assert that we violate their intellectual property rights.***

We rely upon patent, copyright, trademark and trade secret laws in the United States, similar laws in other countries, and agreements with our employees, customers, suppliers and other parties, to establish and maintain intellectual property rights in the products and services we sell, provide or otherwise use in our operations. However, any of our intellectual property rights could be challenged, invalidated, infringed or circumvented, or such intellectual property rights may not be sufficient to permit us to take advantage of current market trends or to otherwise provide competitive advantages, either of which could result in costly product redesign efforts, discontinuance of certain product offerings or other harm to our competitive position. Further, the laws of certain countries do not protect proprietary rights to the same extent as the laws of the United States. Therefore, in certain jurisdictions we may be unable to protect our proprietary technology adequately against unauthorized third-party copying or use; this, too, could adversely affect our competitive position.

Because of the rapid pace of technological change in the information technology industry, much of our business and many of our products rely on key technologies developed or licensed by third parties. We may not be able to obtain or continue to obtain licenses and technologies from these third parties at all or on reasonable terms, or such third parties may demand cross-licenses to our intellectual property. In addition, it is possible that as a consequence of a merger or acquisition, third parties may obtain licenses to some of our intellectual property rights or our business may be subject to certain restrictions that were not in place prior to the transaction. Consequently, we may lose a competitive advantage with respect to these intellectual property rights or we may be required to enter into costly arrangements in order to terminate or limit these rights.

Third parties also may claim that we or customers indemnified by us are infringing upon their intellectual property rights. For example, individuals and groups frequently purchase intellectual property assets for the purpose of asserting claims of infringement and attempting to extract settlements from companies such as HP and their customers. The number of these claims has increased significantly in recent periods and may continue to increase in the future. If we cannot or do not license infringed intellectual property at all or on reasonable terms, or if we are required to substitute similar technology from another source, our operations could be adversely affected. Even if we believe that intellectual property claims are without merit, they can be time-consuming and costly to defend against and may divert management's attention and resources away from our business. Claims of intellectual property infringement also might require us to redesign affected products, enter into costly settlement or license agreements, pay costly damage awards, or face a temporary or permanent injunction prohibiting us from importing, marketing or selling certain of our products. Even if we have an agreement to indemnify us against such costs, the indemnifying party may be unable or unwilling to uphold its contractual obligations to us.

Finally, our results of operations and cash flows have been and could continue to be affected in certain periods and on an ongoing basis by the imposition, accrual and payment of copyright levies or similar fees. In certain countries (primarily in Europe), proceedings are ongoing or have been concluded involving HP in which groups representing copyright owners have sought to impose upon and collect from HP levies upon equipment (such as PCs, MFDs and printers) alleged to be copying devices under applicable laws. Other such groups have also sought to modify existing levy schemes to increase the amount of the levies that can be collected from HP. Other countries that have not imposed levies on these types of devices are expected to extend existing levy schemes, and countries that do not currently have levy schemes may decide to impose copyright levies on these types of devices. The total

Table of Contents

amount of the copyright levies will depend on the types of products determined to be subject to the levy, the number of units of those products sold during the period covered by the levy, and the per unit fee for each type of product, all of which are affected by several factors, including the outcome of ongoing litigation involving HP and other industry participants and possible action by the legislative bodies in the applicable countries, and could be substantial. Consequently, the ultimate impact of these copyright levies or similar fees, and the ability of HP to recover such amounts through increased prices, remains uncertain.

***Due to the international nature of our business, political or economic changes or other factors could harm our future revenue, costs and expenses and financial condition.***

Sales outside the United States make up approximately 64% of our net revenue. In addition, an increasing portion of our business activity is being conducted in emerging markets, including Brazil, Russia, India and China. Our future revenue, gross margin, expenses and financial condition could suffer due to a variety of international factors, including:

ongoing instability or changes in a country's or region's economic or political conditions, including inflation, recession, interest rate fluctuations and actual or anticipated military or political conflicts;

longer collection cycles and financial instability among customers;

trade regulations and procedures and actions affecting production, pricing and marketing of products;

local labor conditions and regulations, including local labor issues faced by specific HP suppliers and OMs;

managing a geographically dispersed workforce;

changes in the regulatory or legal environment;

differing technology standards or customer requirements;

import, export or other business licensing requirements or requirements relating to making foreign direct investments, which could increase our cost of doing business in certain jurisdictions, prevent us from shipping products to particular countries or markets, affect our ability to obtain favorable terms for components, increase our operating costs or lead to penalties or restrictions;

difficulties associated with repatriating cash generated or held abroad in a tax-efficient manner and changes in tax laws; and

fluctuations in freight costs, limitations on shipping and receiving capacity, and other disruptions in the transportation and shipping infrastructure at important geographic points of exit and entry for our products and shipments.

The factors described above also could disrupt our product and component manufacturing and key suppliers located outside of the United States. For example, we rely on manufacturers in Taiwan for the production of notebook computers and other suppliers in Asia for product assembly and manufacture.

Table of Contents

As approximately 64% of our sales are from countries outside of the United States, other currencies, including the euro, the British pound, Chinese yuan renminbi and the Japanese yen, can have an impact on HP's results (expressed in U.S. dollars). In particular, the uncertainty with respect to the ability of certain European countries to continue to service their sovereign debt obligations and the related European financial restructuring efforts may cause the value of the euro to fluctuate. Currency variations also contribute to variations in sales of products and services in impacted jurisdictions. For example, in the event that one or more European countries were to replace the euro with another currency, HP sales into such countries, or into Europe generally, would likely be adversely affected until stable exchange rates are established. Accordingly, fluctuations in foreign currency rates, most notably the strengthening of the dollar against the euro, could adversely affect our revenue growth in future periods. In addition, currency variations can adversely affect margins on sales of our products in countries outside of the United States and margins on sales of products that include components obtained from suppliers located outside of the United States. We use a combination of forward contracts and options designated as cash flow hedges to protect against foreign currency exchange rate risks. The effectiveness of our hedges depends on our ability to accurately forecast future cash flows, which is particularly difficult during periods of uncertain demand for our products and services and highly volatile exchange rates. As a result, we could incur significant losses from our hedging activities if our forecasts are incorrect. In addition, our hedging activities may be ineffective or may not offset any or more than a portion of the adverse financial impact resulting from currency variations. Gains or losses associated with hedging activities also may impact our revenue and to a lesser extent our cost of sales and financial condition.

In many foreign countries, particularly in those with developing economies, it is common to engage in business practices that are prohibited by laws and regulations applicable to us, such as the Foreign Corrupt Practices Act (the "FCPA"). For example, as discussed in Note 15 to the Consolidated Condensed Financial Statements, the German Public Prosecutor's Office, the U.S. Department of Justice and the SEC have been investigating allegations that certain current and former employees of HP engaged in bribery, embezzlement and tax evasion. In addition, the U.S. enforcement authorities, as well as the Polish Central Anti-Corruption Bureau, are conducting investigations into potential FCPA violations by a former employee of an HP subsidiary in connection with certain public-sector transactions in Poland, and the U.S. enforcement authorities are conducting investigations into certain other public-sector transactions in Russia, Poland, the Commonwealth of Independent States and Mexico, among other countries. Although we implement policies and procedures designed to facilitate compliance with these laws, our employees, contractors and agents, as well as those companies to which we outsource certain of our business operations, may take actions in violation of our policies. Any such violation could have an adverse effect on our business and reputation.

***If we fail to manage the distribution of our products and services properly, our revenue, gross margin and profitability could suffer.***

We use a variety of distribution methods to sell our products and services, including third-party resellers and distributors and both direct and indirect sales to enterprise accounts and consumers. Successfully managing the interaction of our direct and indirect channel efforts to reach various potential customer segments for our products and services is a complex process. Moreover, since each distribution method has distinct risks and gross margins, our failure to implement the most advantageous balance in the delivery model for our products and services could adversely affect our revenue and gross margins and therefore our profitability. Other distribution risks are described below.

Our financial results could be materially adversely affected due to channel conflicts or if the financial conditions of our channel partners were to weaken.

Our operating results may be adversely affected by any conflicts that might arise between our various sales channels, the loss or deterioration of any alliance or distribution arrangement or

Table of Contents

the loss of retail shelf space. Moreover, some of our wholesale and retail distributors may have insufficient financial resources and may not be able to withstand changes in business conditions, including economic weakness and industry consolidation. Many of our significant distributors operate on narrow product margins and have been negatively affected by business pressures. Considerable trade receivables that are not covered by collateral or credit insurance are outstanding with our distribution and retail channel partners. Revenue from indirect sales could suffer, and we could experience disruptions in distribution if our distributors' financial conditions, abilities to borrow funds in the credit markets or operations weaken.

Our inventory management is complex as we continue to sell a significant mix of products through distributors.

We must manage inventory effectively, particularly with respect to sales to distributors, which involves forecasting demand and pricing issues. Distributors may increase orders during periods of product shortages, cancel orders if their inventory is too high or delay orders in anticipation of new products. Distributors also may adjust their orders in response to the supply of our products and the products of our competitors and seasonal fluctuations in end-user demand. Our reliance upon indirect distribution methods may reduce visibility to demand and pricing issues, and therefore make forecasting more difficult. If we have excess or obsolete inventory, we may have to reduce our prices and write down inventory. Moreover, our use of indirect distribution channels may limit our willingness or ability to adjust prices quickly and otherwise to respond to pricing changes by competitors. We also may have limited ability to estimate future product rebate redemptions in order to price our products effectively.

*If we do not effectively manage our product and services transitions, our revenue may suffer.*

Many of the markets in which we compete are characterized by rapid technological advances in hardware performance and software features and functionality, frequent introduction of new products, short product life cycles, and continual improvement in product price characteristics relative to product performance. To maintain our competitive position in these markets, we must successfully develop and introduce new products and services. Among the risks associated with the introduction of new products and services are: delays in development or manufacturing, variations in costs, delays in customer purchases or reductions in the price of existing products in anticipation of new introductions, difficulty in predicting customer demand for the new offerings and challenges of effectively managing inventory levels so that they are in line with anticipated demand; risks associated with customer qualification and evaluation of new products; and the risk that new products may have quality or other defects or may not be supported adequately by application software. If we do not make an effective transition from existing products and services to future offerings, our revenue may decline.

Our revenue and gross margin also may suffer as a result of the timing of product or service introductions by our suppliers and competitors. This is especially challenging when a product has a short life cycle or a competitor introduces a new product just before our own product introduction. Furthermore, sales of our new products and services may replace sales or result in discounting of some of our current offerings, offsetting the benefit of even a successful introduction. There also may be overlaps in the current products and services of HP and portfolios acquired through mergers and acquisitions that we must manage. In addition, it may be difficult to ensure performance of new customer contracts in accordance with our revenue, margin and cost estimates and to achieve operational efficiencies embedded in our estimates. Given the competitive nature of our industry, if any of these risks materializes, future demand for our products and services and our results of operations may suffer.

Table of Contents

***Our revenue and profitability could suffer if we do not manage the risks associated with our services business properly.***

The risks that accompany our services business differ from those of our other businesses and include the following:

The success of our services business is to a significant degree dependent on our ability to retain our significant services clients and maintain or increase the level of revenues from these clients. We may lose clients due to their merger or acquisition, business failure, contract expiration or their conversion to a competing service provider or decision to in-source services. In addition, we may not be able to retain or renew relationships with our significant clients in the future. As a result of business downturns or for other business reasons, we are also vulnerable to reduced processing volumes from our clients, which can reduce the scope of services provided and the prices for those services. We may not be able to replace the revenue and earnings from any such lost clients or reductions in services in the short- or long-term. In addition, our contracts may allow a client to terminate the contract for convenience, and we may not be able to fully recover our investments in such circumstances.

The pricing and other terms of some of our IT services agreements, particularly our long-term IT outsourcing services agreements, require us to make estimates and assumptions at the time we enter into these contracts that could differ from actual results. Any increased or unexpected costs or unanticipated delays in connection with the performance of these engagements, including delays caused by factors outside our control, could make these agreements less profitable or unprofitable, which would have an adverse affect on the profit margin of our IT services business.

Some of our IT services agreements require significant investment in the early stages that is expected to be recovered through billings over the life of the agreement. These agreements often involve the construction of new IT systems and communications networks and the development and deployment of new technologies. Substantial performance risk exists in each agreement with these characteristics, and some or all elements of service delivery under these agreements are dependent upon successful completion of the development, construction and deployment phases. Any failure to perform satisfactorily under these agreements may expose us to legal liability, result in the loss of customers and harm our reputation, which could decrease the revenues and profitability of our IT services business.

Some of our outsourcing services agreements contain pricing provisions that permit a client to request a benchmark study by a mutually acceptable third party. The benchmarking process typically compares the contractual price of our services against the price of similar services offered by other specified providers in a peer comparison group, subject to agreed upon adjustment and normalization factors. Generally, if the benchmarking study shows that our pricing has a difference outside a specified range, and the difference is not due to the unique requirements of the client, then the parties will negotiate in good faith any appropriate adjustments to the pricing. This may result in the reduction of our rates for the benchmarked services performed after the implementation of those pricing adjustments, which could decrease the revenues and profitability of our IT services business.

If we do not hire, train, motivate and effectively utilize employees with the right mix of skills and experience in the right geographic regions to meet the needs of our services clients, our profitability could suffer. For example, if our employee utilization rate is too low, our profitability and the level of engagement of our employees could suffer. If that utilization rate is too high, it could have an adverse effect on employee engagement and attrition and the quality of the work performed, as well as our ability to staff projects. If we are unable to hire and retain a sufficient number of employees with the skills or backgrounds to meet current demand, we might need to

Table of Contents

redeploy existing personnel, increase our reliance on subcontractors or increase employee compensation levels, all of which could also negatively affect our profitability. In addition, if we have more employees than we need with certain skill sets or in certain geographies, we may incur increased costs as we work to rebalance our supply of skills and resources with client demand in those geographies.

***If we fail to comply with our customer contracts or government contracting regulations, our revenue could suffer.***

Our contracts with our customers may include unique and specialized performance requirements. In particular, our contracts with federal, state, provincial and local governmental customers are subject to various procurement regulations, contract provisions and other requirements relating to their formation, administration and performance. Any failure by us to comply with the specific provisions in our customer contracts or any violation of government contracting regulations could result in the imposition of various civil and criminal penalties, which may include termination of contracts, forfeiture of profits, suspension of payments and, in the case of our government contracts, fines and suspension from future government contracting. In addition, we have in the past been, and may in the future be, subject to qui tam litigation brought by private individuals on behalf of the government relating to our government contracts, which could include claims for up to treble damages. Further, any negative publicity related to our customer contracts or any proceedings surrounding them, regardless of its accuracy, may damage our business by affecting our ability to compete for new contracts. If our customer contracts are terminated, if we are suspended or disbarred from government work, or if our ability to compete for new contracts is adversely affected, we could suffer a reduction in expected revenue.

***Failure to maintain our credit ratings could adversely affect our liquidity, capital position, borrowing costs and access to capital markets.***

Our credit risk is evaluated by major independent rating agencies. Those rating agencies, Standard & Poor's Ratings Services, Fitch Ratings Services and Moody's Investors Service, downgraded our ratings on November 30, 2011, December 2, 2011 and January 20, 2012, respectively. In addition, Fitch Ratings Services and Moody's Investors Service downgraded our ratings a second time on October 5, 2012 and November 27, 2012, respectively. Our credit ratings remain under negative outlook by Moody's Investors Service. These downgrades have increased the cost of borrowing under our credit facilities, have reduced market capacity for our commercial paper, and may require the posting of additional collateral under some of our derivative contracts. There can be no assurance that we will be able to maintain our current credit ratings, and any additional actual or anticipated changes or downgrades in our credit ratings, including any announcement that our ratings are under further review for a downgrade, may further impact us in a similar manner and may have a negative impact on our liquidity, capital position and access to capital markets.

***We make estimates and assumptions in connection with the preparation of HP's Consolidated Condensed Financial Statements, and any changes to those estimates and assumptions could adversely affect our results of operations.***

In connection with the preparation of HP's Consolidated Condensed Financial Statements, we use certain estimates and assumptions based on historical experience and other factors. Our most critical accounting estimates are described in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this report. In addition, as discussed in Note 15 to the Consolidated Condensed Financial Statements, we make certain estimates, including decisions related to provisions for legal proceedings and other contingencies. While we believe that these estimates and assumptions are reasonable under the circumstances, they are subject to significant uncertainties, some of which are

Table of Contents

beyond our control. Should any of these estimates and assumptions change or prove to have been incorrect, it could adversely affect our results of operations.

***Unanticipated changes in HP's tax provisions, the adoption of new tax legislation or exposure to additional tax liabilities could affect our profitability.***

We are subject to income and other taxes in the United States and numerous foreign jurisdictions. Our tax liabilities are affected by the amounts we charge for inventory, services, licenses, funding and other items in intercompany transactions. We are subject to ongoing tax audits in various jurisdictions. Tax authorities may disagree with our intercompany charges, cross-jurisdictional transfer pricing or other matters and assess additional taxes. We regularly assess the likely outcomes of these audits in order to determine the appropriateness of our tax provision. However, there can be no assurance that we will accurately predict the outcomes of these audits, and the amounts ultimately paid upon resolution of audits could be materially different from the amounts previously included in our income tax expense and therefore could have a material impact on our tax provision, net income and cash flows. In addition, our effective tax rate in the future could be adversely affected by changes to our operating structure, changes in the mix of earnings in countries with differing statutory tax rates, changes in the valuation of deferred tax assets and liabilities, changes in tax laws and the discovery of new information in the course of our tax return preparation process. In particular, the carrying value of deferred tax assets, which are predominantly in the United States, is dependent on our ability to generate future taxable income in the United States. In addition, President Obama's administration has announced proposals for other U.S. tax legislation that, if adopted, could adversely affect our tax rate. There are also other tax proposals that have been introduced, that are being considered, or that have been enacted by the United States Congress or the legislative bodies in foreign jurisdictions that could affect our tax rate, the carrying value of deferred tax assets, or our other tax liabilities. Any of these changes could affect our profitability.

***Our sales cycle makes planning and inventory management difficult and future financial results less predictable.***

In some of our segments, our quarterly sales often have reflected a pattern in which a disproportionate percentage of each quarter's total sales occurs towards the end of such quarter. This uneven sales pattern makes prediction of revenue, earnings, cash flow from operations and working capital for each financial period difficult, increases the risk of unanticipated variations in quarterly results and financial condition and places pressure on our inventory management and logistics systems. If predicted demand is substantially greater than orders, there will be excess inventory. Alternatively, if orders substantially exceed predicted demand, we may not be able to fulfill all of the orders received in the last few weeks of each quarter. Other developments late in a quarter, such as a systems failure, component pricing movements, component shortages or global logistics disruptions, could adversely impact inventory levels and results of operations in a manner that is disproportionate to the number of days in the quarter affected.

We experience some seasonal trends in the sale of our products that also may produce variations in quarterly results and financial condition. For example, sales to governments (particularly sales to the U.S. government) are often stronger in the third calendar quarter, consumer sales are often stronger in the fourth calendar quarter, and many customers whose fiscal and calendar years are the same spend their remaining capital budget authorizations in the fourth calendar quarter prior to new budget constraints in the first calendar quarter of the following year. European sales are often weaker during the summer months. Demand during the spring and early summer also may be adversely impacted by market anticipation of seasonal trends. Moreover, to the extent that we introduce new products in anticipation of seasonal demand trends, our discounting of existing products may adversely affect our gross margin prior to or shortly after such product launches. Typically, our third fiscal quarter is our

Table of Contents

weakest and our fourth fiscal quarter is our strongest. Many of the factors that create and affect seasonal trends are beyond our control.

***In order to be successful, we must attract, retain, train, motivate, develop and transition key employees, and failure to do so could seriously harm us.***

In order to be successful, we must attract, retain, train, motivate, develop and transition qualified executives and other key employees, including those in managerial, technical, sales, marketing and IT support positions. Identifying, developing internally or hiring externally, training and retaining qualified executives, engineers, skilled solutions providers in the IT support business and qualified sales representatives are critical to our future, and competition for experienced employees in the IT industry can be intense. In order to attract and retain executives and other key employees in a competitive marketplace, we must provide a competitive compensation package, including cash- and share-based compensation. Our share-based incentive awards include stock options, restricted stock units and performance-based restricted units, some of which contain conditions relating to HP's stock price performance and HP's long-term financial performance that make the future value of those awards uncertain. If the anticipated value of such share-based incentive awards does not materialize, if our share-based compensation otherwise ceases to be viewed as a valuable benefit, if our total compensation package is not viewed as being competitive, or if we do not obtain the shareholder approval needed to continue granting share-based incentive awards in the amounts we believe are necessary, our ability to attract, retain, and motivate executives and key employees could be weakened. The failure to successfully hire executives and key employees or the loss of any executives and key employees could have a significant impact on our operations. Further, changes in our management team may be disruptive to our business, and any failure to successfully transition and assimilate key new hires or promoted employees could adversely affect our business and results of operations.

***Terrorist acts, conflicts, wars and geopolitical uncertainties may seriously harm our business and revenue, costs and expenses and financial condition and stock price.***

Terrorist acts, conflicts or wars (wherever located around the world) may cause damage or disruption to HP, our employees, facilities, partners, suppliers, distributors, resellers or customers or adversely affect our ability to manage logistics, operate our transportation and communication systems or conduct certain other critical business operations. The potential for future attacks, the national and international responses to attacks or perceived threats to national security, and other actual or potential conflicts or wars, including the ongoing military operations in Afghanistan, have created many economic and political uncertainties. In addition, as a major multinational company with headquarters and significant operations located in the United States, actions against or by the United States may impact our business or employees. Although it is impossible to predict the occurrences or consequences of any such events, if they occur, they could result in a decrease in demand for our products, make it difficult or impossible to provide services or deliver products to our customers or to receive components from our suppliers, create delays and inefficiencies in our supply chain and result in the need to impose employee travel restrictions. We are predominantly uninsured for losses and interruptions caused by terrorist acts, conflicts and wars.

***Any failure by us to identify, manage, complete and integrate acquisitions, divestitures and other significant transactions successfully could harm our financial results, business and prospects, and the costs, expenses and other financial and operational effects associated with managing, completing and integrating acquisitions may result in financial results that are different than expected.***

As part of our business strategy, we frequently acquire companies or businesses, divest businesses or assets, enter into strategic alliances and joint ventures and make investments to further our business (collectively, "business combination and investment transactions"). In order to pursue this strategy

Table of Contents

successfully, we must identify candidates for and successfully complete business combination and investment transactions, some of which may be large or complex, and manage post-closing issues such as the integration of acquired businesses, products, services or employees. Risks associated with business combination and investment transactions include the following, any of which could adversely affect our revenue, gross margin and profitability:

Managing business combination and investment transactions requires varying levels of management resources, which may divert our attention from other business operations.

We may not fully realize all of the anticipated benefits of any business combination and investment transaction, and the timeframe for realizing benefits of a business combination and investment transaction may depend partially upon the actions of employees, advisors, suppliers or other third parties.

Business combination and investment transactions have resulted, and in the future may result, in significant costs and expenses and charges to earnings, including those related to severance pay, early retirement costs, employee benefit costs, goodwill and asset impairment charges, charges from the elimination of duplicative facilities and contracts, in-process research and development charges, inventory adjustments, assumed litigation and other liabilities, legal, accounting and financial advisory fees, and required payments to executive officers and key employees under retention plans.

Any increased or unexpected costs, unanticipated delays or failure to meet contractual obligations could make business combination and investment transactions less profitable or unprofitable.

Our ability to conduct due diligence with respect to business combination and investment transactions, and our ability to evaluate the results of such due diligence, is dependent upon the veracity and completeness of statements and disclosures made or actions taken by third parties or their representatives.

Our due diligence process may fail to identify significant issues with the acquired company's product quality, financial disclosures, accounting practices or internal control deficiencies.

The pricing and other terms of our contracts for business combination and investment transactions require us to make estimates and assumptions at the time we enter into these contracts, and, during the course of our due diligence, we may not identify all of the factors necessary to estimate accurately our costs, timing and other matters.

In order to complete a business combination and investment transaction, we may issue common stock, potentially creating dilution for existing stockholders.

We may borrow to finance business combination and investment transactions, and the amount and terms of any potential future acquisition-related or other borrowings, as well as other factors, could affect our liquidity and financial condition.

HP's effective tax rate on an ongoing basis is uncertain, and business combination and investment transactions could adversely impact our effective tax rate.

An announced business combination and investment transaction may not close timely or at all, which may cause our financial results to differ from expectations in a given quarter.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Business combination and investment transactions may lead to litigation.

If we fail to identify and successfully complete and integrate business combination and investment transactions that further our strategic objectives, we may be required to expend

Table of Contents

resources to develop products, services and technology internally, which may put us at a competitive disadvantage.

HP has incurred and will incur additional depreciation and amortization expense over the useful lives of certain assets acquired in connection with business combination and investment transactions, and, to the extent that the value of goodwill or intangible assets with indefinite lives acquired in connection with a business combination and investment transaction becomes impaired, we may be required to incur additional material charges relating to the impairment of those assets. For example, in our third fiscal quarter of 2012, we recorded an \$8.0 billion impairment charge relating to the goodwill associated with our enterprise services reporting unit within our former Services segment and a \$1.2 billion impairment charge as a result of an asset impairment analysis of the "Compaq" trade name acquired in 2002. In addition, in our fourth fiscal quarter of 2012, we recorded an \$8.8 billion impairment charge relating to the goodwill and intangible assets associated with Autonomy. If there are future decreases in our stock price or significant changes in the business climate or operating results of our reporting units, we may incur additional goodwill impairment charges.

Integration issues are often complex, time-consuming and expensive and, without proper planning and implementation, could significantly disrupt our business, including the business acquired as a result of any business combination and investment transaction. The challenges involved in integration include:

combining product and service offerings and entering or expanding into markets in which we are not experienced or are developing expertise;

convincing customers and distributors that the transaction will not diminish client service standards or business focus, persuading customers and distributors to not defer purchasing decisions or switch to other suppliers (which could result in our incurring additional obligations in order to address customer uncertainty), minimizing sales force attrition and expanding and coordinating sales, marketing and distribution efforts;

consolidating and rationalizing corporate IT infrastructure, which may include multiple legacy systems from various acquisitions and integrating software code and business processes;

minimizing the diversion of management attention from ongoing business concerns;

persuading employees that business cultures are compatible, maintaining employee morale and retaining key employees, engaging with employee works councils representing an acquired company's non-U.S. employees, integrating employees into HP, correctly estimating employee benefit costs and implementing restructuring programs;

coordinating and combining administrative, manufacturing, R&D and other operations, subsidiaries, facilities and relationships with third parties in accordance with local laws and other obligations while maintaining adequate standards, controls and procedures;

achieving savings from supply chain integration; and

managing integration issues shortly after or pending the completion of other independent transactions.

While we do not currently plan to divest any of our major businesses, we do regularly evaluate the potential disposition of assets and businesses that may no longer help us meet our objectives. When we decide to sell assets or a business, we may encounter difficulty in finding buyers or alternative exit strategies on acceptable terms in a timely manner, which could delay the achievement of our strategic objectives. We may also dispose of a business at a price or on terms that are less desirable than we had anticipated. In addition, we may experience greater dis-synergies than expected, and the impact of the divestiture on our revenue growth may be larger than projected. After reaching an agreement with a buyer or seller for the acquisition or disposition of a business, we are subject to satisfaction of



Table of Contents

pre-closing conditions as well as to necessary regulatory and governmental approvals on acceptable terms, which may prevent us from completing the transaction. Dispositions may also involve continued financial involvement in the divested business, such as through continuing equity ownership, guarantees, indemnities or other financial obligations. Under these arrangements, performance by the divested businesses or other conditions outside of our control could affect our future financial results.

***Unforeseen environmental costs could impact our future net earnings.***

We are subject to various federal, state, local and foreign laws and regulations concerning environmental protection, including laws addressing the discharge of pollutants into the air and water, the management and disposal of hazardous substances and wastes, the cleanup of contaminated sites, the content of our products and the recycling, treatment and disposal of our products, including batteries. In particular, we face increasing complexity in our product design and procurement operations as we adjust to new and future requirements relating to the chemical and materials composition of our products, their safe use, the energy consumption associated with those products, climate change laws and regulations, and product take-back legislation. We could incur substantial costs, our products could be restricted from entering certain jurisdictions, and we could face other sanctions, if we were to violate or become liable under environmental laws or if our products become non-compliant with environmental laws. Our potential exposure includes fines and civil or criminal sanctions, third-party property damage, personal injury claims and clean up costs. Further, liability under some environmental laws relating to contaminated sites can be imposed retroactively, on a joint and several basis, and without any finding of noncompliance or fault. The amount and timing of costs to comply with environmental laws are difficult to predict.

***Some anti-takeover provisions contained in our certificate of incorporation and bylaws, as well as provisions of Delaware law, could impair a takeover attempt.***

We have provisions in our certificate of incorporation and bylaws, each of which could have the effect of rendering more difficult or discouraging an acquisition of HP deemed undesirable by our Board of Directors. These include provisions:

authorizing blank check preferred stock, which HP could issue with voting, liquidation, dividend and other rights superior to our common stock;

limiting the liability of, and providing indemnification to, HP's directors and officers;

specifying that HP stockholders may take action only at a duly called annual or special meeting of stockholders and otherwise in accordance with our bylaws and limiting the ability of our stockholders to call special meetings;

requiring advance notice of proposals by HP stockholders for business to be conducted at stockholder meetings and for nominations of candidates for election to our Board of Directors;

requiring a vote by the holders of two-thirds of HP's outstanding shares to amend certain bylaws relating to HP stockholder meetings, the Board of Directors and indemnification; and

controlling the procedures for conduct of HP's Board and stockholder meetings and election, appointment and removal of HP directors.

These provisions, alone or together, could deter or delay hostile takeovers, proxy contests and changes in control or management of HP. As a Delaware corporation, HP also is subject to provisions of Delaware law, including Section 203 of the Delaware General Corporation Law, which prevents some stockholders from engaging in certain business combinations without approval of the holders of substantially all of HP's outstanding common stock.

Table of Contents

Any provision of our certificate of incorporation or bylaws or Delaware law that has the effect of delaying or deterring a change in control of HP could limit the opportunity for our stockholders to receive a premium for their shares of HP common stock and also could affect the price that some investors are willing to pay for HP common stock.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

For quantitative and qualitative disclosures about market risk affecting HP, see "Quantitative and Qualitative Disclosures About Market Risk" in Item 7A of Part II of our Annual Report on Form 10-K for the fiscal year ended October 31, 2012, which is incorporated herein by reference. Our exposure to market risk has not changed materially since October 31, 2012.

**Item 4. Controls and Procedures.**

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this report (the "Evaluation Date"). Based on this evaluation, our principal executive officer and principal financial officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to HP, including our consolidated subsidiaries, required to be disclosed in our SEC reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to HP's management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during our most recently completed fiscal quarter. Based on that evaluation, our principal executive officer and principal financial officer concluded that there has not been any change in our internal control over financial reporting during that quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents**PART II. OTHER INFORMATION****Item 1. Legal Proceedings.**

The information set forth above under Note 15 contained in the "Notes to Consolidated Condensed Financial Statements" is incorporated herein by reference.

**Item 1A. Risk Factors.**

A description of factors that could materially affect our business, financial condition or operating results is included under "Factors that Could Affect Future Results" in "Management's Discussion and Analysis of Financial Condition and Results of Operations," contained in Item 2 of Part I of this report. This description includes any material changes to the risk factor disclosure in Item 1A of Part I of our Annual Report on Form 10-K for the fiscal year ended October 31, 2012 and is incorporated herein by reference.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.****Recent Sales of Unregistered Securities**

There were no unregistered sales of equity securities during the period covered by this report.

**Issuer Purchases of Equity Securities**

| Period                                 | Total<br>Number<br>of Shares<br>Purchased | Average<br>Price Paid<br>per Share | Total Number of<br>Shares Purchased<br>as<br>Part of Publicly<br>Announced Plans<br>or Programs | Approximate Dollar<br>Value of<br>Shares that May Yet Be<br>Purchased under the<br>Plans<br>or Programs |
|----------------------------------------|-------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| In thousands, except per share amounts |                                           |                                    |                                                                                                 |                                                                                                         |
| <b>Month #1</b>                        |                                           |                                    |                                                                                                 |                                                                                                         |
| (May 2013)                             | 168                                       | \$ 20.34                           | 168                                                                                             | \$ 8,123,511                                                                                            |
| <b>Month #2</b>                        |                                           |                                    |                                                                                                 |                                                                                                         |
| (June 2013)                            |                                           |                                    |                                                                                                 | \$ 8,123,511                                                                                            |
| <b>Month #3</b>                        |                                           |                                    |                                                                                                 |                                                                                                         |
| (July 2013)                            |                                           |                                    |                                                                                                 | \$ 8,123,511                                                                                            |
| <b>Total</b>                           | 168                                       | \$ 20.34                           | 168                                                                                             |                                                                                                         |

HP repurchases shares under an ongoing program when sufficient liquidity exists, the shares are trading at a discount relative to estimated intrinsic value, and there is no alternative investment opportunity expected to generate a higher risk-adjusted return on investment. This program, which does not have a specific expiration date, authorizes repurchases in the open market or in private transactions. All share repurchases settled in the third quarter of fiscal 2013 were open market transactions. As of July 31, 2013, HP had remaining authorization of \$8.1 billion for future share repurchases under the \$10.0 billion repurchase authorization approved by HP's Board of Directors on July 21, 2011.

**Item 6. Exhibits.**

The Exhibit Index beginning on page 104 of this report sets forth a list of exhibits.

Table of Contents

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HEWLETT-PACKARD COMPANY

/s/ CATHERINE A. LESJAK

---

Catherine A. Lesjak

*Executive Vice President and Chief Financial Officer*  
*(Principal Financial Officer and Authorized Signatory)*

Date: September 6, 2013

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

### HEWLETT-PACKARD COMPANY AND SUBSIDIARIES EXHIBIT INDEX

| Exhibit Number | Exhibit Description                                                                                                                                                                                                                                                                            | Form | Incorporated by Reference File No. | Exhibit(s)            | Filing Date        |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------------------------------------|-----------------------|--------------------|
| 3(a)           | Registrant's Certificate of Incorporation.                                                                                                                                                                                                                                                     | 10-Q | 001-04423                          | 3(a)                  | June 12, 1998      |
| 3(b)           | Registrant's Amendment to the Certificate of Incorporation.                                                                                                                                                                                                                                    | 10-Q | 001-04423                          | 3(b)                  | March 16, 2001     |
| 3(c)           | Registrant's Amended and Restated Bylaws effective July 15, 2013.                                                                                                                                                                                                                              | 8-K  | 001-04423                          | 3.1                   | July 15, 2013      |
| 4(a)           | Senior Indenture between HP and The Bank of New York Mellon Trust Company, National Association, as successor in interest to J.P. Morgan Trust Company, National Association (formerly known as Chase Manhattan Bank and Trust Company, National Association), as Trustee, dated June 1, 2000. | S-3  | 333-134327                         | 4.9                   | June 7, 2006       |
| 4(b)           | Indenture, dated as of June 1, 2000, between the Registrant and J.P. Morgan Trust Company, National Association (formerly Chase Manhattan Bank), as Trustee.                                                                                                                                   | S-3  | 333-134327                         | 4.9                   | June 7, 2006       |
| 4(c)           | Form of Registrant's Floating Rate Global Note due March 1, 2012, 5.25% Global Note due March 1, 2012 and 5.40% Global Note due March 1, 2017.                                                                                                                                                 | 8-K  | 001-04423                          | 4.1, 4.2 and 4.3      | February 28, 2007  |
| 4(d)           | Form of Registrant's Floating Rate Global Note due September 3, 2009, 4.50% Global Note due March 1, 2013 and 5.50% Global Note due March 1, 2018.                                                                                                                                             | 8-K  | 001-04423                          | 4.1, 4.2 and 4.3      | February 29, 2008  |
| 4(e)           | Form of Registrant's 6.125% Global Note due March 1, 2014 and form of related Officers' Certificate.                                                                                                                                                                                           | 8-K  | 001-04423                          | 4.1 and 4.2           | December 8, 2008   |
| 4(f)           | Form of Registrant's Floating Rate Global Note due February 24, 2011, 4.250% Global Note due February 24, 2012 and 4.750% Global Note due June 2, 2014 and form of related Officers' Certificate.                                                                                              | 8-K  | 001-04423                          | 4.1, 4.2, 4.3 and 4.4 | February 27, 2009  |
| 4(g)           | Form of Registrant's Floating Rate Global Note due September 13, 2012, 1.250% Global Note due September 13, 2013 and 2.125% Global Note due September 13, 2015 and form of related Officers' Certificate.                                                                                      | 8-K  | 001-04423                          | 4.1, 4.2, 4.3 and 4.4 | September 13, 2010 |

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

| <b>Exhibit Number</b> | <b>Exhibit Description</b>                                                                                                                                                                                                                                                                  | <b>Form</b> | <b>Incorporated by Reference File No.</b> | <b>Exhibit(s)</b>               | <b>Filing Date</b> |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------------------------|---------------------------------|--------------------|
| 4(h)                  | Form of Registrant's 2.200% Global Note due December 1, 2015 and 3.750% Global Note due December 1, 2020 and form of related Officers' Certificate.                                                                                                                                         | 8-K         | 001-04423                                 | 4.1, 4.2 and 4.3                | December 2, 2010   |
| 4(i)                  | Form of Registrant's Floating Rate Global Note due May 24, 2013, Floating Rate Global Note due May 30, 2014, 1.550% Global Note due May 30, 2014, 2.650% Global Note due June 1, 2016 and 4.300% Global Note due June 1, 2021 and form of related Officers' Certificate.                    | 8-K         | 001-04423                                 | 4.1, 4.2, 4.3, 4.4, 4.5 and 4.6 | June 1, 2011       |
| 4(j)                  | Form of Registrant's Floating Rate Global Note due September 19, 2014, 2.350% Global Note due March 15, 2015, 3.000% Global Note due September 15, 2016, 4.375% Global Note due September 15, 2021 and 6.000% Global Note due September 15, 2041 and form of related Officers' Certificate. | 8-K         | 001-04423                                 | 4.1, 4.2, 4.3, 4.4, 4.5 and 4.6 | September 19, 2011 |
| 4(k)                  | Form of Registrant's 2.625% Global Note due December 9, 2014, 3.300% Global Note due December 9, 2016, 4.650% Global Note due December 9, 2021 and related Officers' Certificate.                                                                                                           | 8-K         | 001-04423                                 | 4.1, 4.2, 4.3 and 4.4           | December 12, 2011  |
| 4(l)                  | Form of Registrant's 2.600% Global Note due September 15, 2017 and 4.050% Global Note due September 15, 2022 and related Officers' Certificate.                                                                                                                                             | 8-K         | 001-04423                                 | 4.1, 4.2 and 4.3                | March 12, 2012     |
| 4(m)                  | Specimen certificate for the Registrant's common stock.                                                                                                                                                                                                                                     | 8-A/A       | 001-04423                                 | 4.1                             | June 23, 2006      |
| 10(a)                 | Registrant's 2004 Stock Incentive Plan.*                                                                                                                                                                                                                                                    | S-8         | 333-114253                                | 4.1                             | April 7, 2004      |
| 10(b)                 | Registrant's 2000 Stock Plan, amended and restated effective September 17, 2008.*                                                                                                                                                                                                           | 10-K        | 001-04423                                 | 10(b)                           | December 18, 2008  |
| 10(c)                 | Registrant's Excess Benefit Retirement Plan, amended and restated as of January 1, 2006.*                                                                                                                                                                                                   | 8-K         | 001-04423                                 | 10.2                            | September 21, 2006 |
| 10(d)                 | Hewlett-Packard Company Cash Account Restoration Plan, amended and restated as of January 1, 2005.*                                                                                                                                                                                         | 8-K         | 001-04423                                 | 99.3                            | November 23, 2005  |
| 10(e)                 | Registrant's 2005 Pay-for-Results Plan, as amended.*                                                                                                                                                                                                                                        | 10-K        | 001-04423                                 | 10(h)                           | December 14, 2011  |
| 10(f)                 | Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*                                                                                                                                                                                 | 8-K         | 001-04423                                 | 10.1                            | September 21, 2006 |

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

| <b>Exhibit Number</b> | <b>Exhibit Description</b>                                                                                                                                                        | <b>Form</b> | <b>Incorporated by Reference File No.</b> | <b>Exhibit(s)</b> | <b>Filing Date</b> |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------------------------|-------------------|--------------------|
| 10(g)                 | First Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*                                                | 10-Q        | 001-04423                                 | 10(q)             | June 8, 2007       |
| 10(h)                 | Employment Agreement, dated June 9, 2005, between Registrant and R. Todd Bradley.*                                                                                                | 10-Q        | 001-04423                                 | 10(x)             | September 8, 2005  |
| 10(i)                 | Registrant's Executive Severance Agreement.*                                                                                                                                      | 10-Q        | 001-04423                                 | 10(u)(u)          | June 13, 2002      |
| 10(j)                 | Registrant's Executive Officers Severance Agreement.*                                                                                                                             | 10-Q        | 001-04423                                 | 10(v)(v)          | June 13, 2002      |
| 10(k)                 | Form letter regarding severance offset for restricted stock and restricted units.*                                                                                                | 8-K         | 001-04423                                 | 10.2              | March 22, 2005     |
| 10(l)                 | Form of Restricted Stock Agreement for Registrant's 2004 Stock Incentive Plan, Registrant's 2000 Stock Plan, as amended, and Registrant's 1995 Incentive Stock Plan, as amended.* | 10-Q        | 001-04423                                 | 10(b)(b)          | June 8, 2007       |
| 10(m)                 | Form of Restricted Stock Unit Agreement for Registrant's 2004 Stock Incentive Plan.*                                                                                              | 10-Q        | 001-04423                                 | 10(c)(c)          | June 8, 2007       |
| 10(n)                 | Second Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*                                               | 10-K        | 001-04423                                 | 10(l)(l)          | December 18, 2007  |
| 10(o)                 | Form of Agreement Regarding Confidential Information and Proprietary Developments (California).*                                                                                  | 8-K         | 001-04423                                 | 10.2              | January 24, 2008   |
| 10(p)                 | Form of Agreement Regarding Confidential Information and Proprietary Developments (Texas).*                                                                                       | 10-Q        | 001-04423                                 | 10(o)(o)          | March 10, 2008     |
| 10(q)                 | Form of Restricted Stock Agreement for Registrant's 2004 Stock Incentive Plan.*                                                                                                   | 10-Q        | 001-04423                                 | 10(p)(p)          | March 10, 2008     |
| 10(r)                 | Form of Restricted Stock Unit Agreement for Registrant's 2004 Stock Incentive Plan.*                                                                                              | 10-Q        | 001-04423                                 | 10(q)(q)          | March 10, 2008     |
| 10(s)                 | Form of Stock Option Agreement for Registrant's 2004 Stock Incentive Plan.*                                                                                                       | 10-Q        | 001-04423                                 | 10(r)(r)          | March 10, 2008     |
| 10(t)                 | Form of Option Agreement for Registrant's 2000 Stock Plan.*                                                                                                                       | 10-Q        | 001-04423                                 | 10(t)(t)          | June 6, 2008       |
| 10(u)                 | Form of Common Stock Payment Agreement for Registrant's 2000 Stock Plan.*                                                                                                         | 10-Q        | 001-04423                                 | 10(u)(u)          | June 6, 2008       |

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

| <b>Exhibit Number</b> | <b>Exhibit Description</b>                                                                                                          | <b>Form</b> | <b>Incorporated by Reference File No.</b> | <b>Exhibit(s)</b> | <b>Filing Date</b> |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------------------------|-------------------|--------------------|
| 10(v)                 | Third Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*  | 10-K        | 001-04423                                 | 10(v)(v)          | December 18, 2008  |
| 10(w)                 | Form of Stock Notification and Award Agreement for awards of restricted stock units.*                                               | 10-K        | 001-04423                                 | 10(w)(w)          | December 18, 2008  |
| 10(x)                 | Form of Stock Notification and Award Agreement for awards of non-qualified stock options.*                                          | 10-K        | 001-04423                                 | 10(y)(y)          | December 18, 2008  |
| 10(y)                 | Form of Stock Notification and Award Agreement for awards of restricted stock.*                                                     | 10-K        | 001-04423                                 | 10(z)(z)          | December 18, 2008  |
| 10(z)                 | Form of Restricted Stock Unit Agreement for Registrant's 2004 Stock Incentive Plan.*                                                | 10-Q        | 001-04423                                 | 10(a)(a)(a)       | March 10, 2009     |
| 10(a)(a)              | First Amendment to the Hewlett-Packard Company Excess Benefit Retirement Plan.*                                                     | 10-Q        | 001-04423                                 | 10(b)(b)(b)       | March 10, 2009     |
| 10(b)(b)              | Fourth Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.* | 10-Q        | 001-04423                                 | 10(c)(c)(c)       | June 5, 2009       |
| 10(c)(c)              | Fifth Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*  | 10-Q        | 001-04423                                 | 10(d)(d)(d)       | September 4, 2009  |
| 10(d)(d)              | Amended and Restated Hewlett-Packard Company 2004 Stock Incentive Plan.*                                                            | 8-K         | 001-04423                                 | 10.2              | March 23, 2010     |
| 10(e)(e)              | Form of Stock Notification and Award Agreement for awards of restricted stock units.*                                               | 10-K        | 001-04423                                 | 10(f)(f)(f)       | December 15, 2010  |
| 10(f)(f)              | Form of Stock Notification and Award Agreement for awards of performance-based restricted units.*                                   | 10-K        | 001-04423                                 | 10(g)(g)(g)       | December 15, 2010  |
| 10(g)(g)              | Form of Stock Notification and Award Agreement for awards of restricted stock.*                                                     | 10-K        | 001-04423                                 | 10(h)(h)(h)       | December 15, 2010  |
| 10(h)(h)              | Form of Stock Notification and Award Agreement for awards of non-qualified stock options.*                                          | 10-K        | 001-04423                                 | 10(i)(i)(i)       | December 15, 2010  |
| 10(i)(i)              | Form of Agreement Regarding Confidential Information and Proprietary Developments (California new hires).*                          | 10-K        | 001-04423                                 | 10(j)(j)(j)       | December 15, 2010  |
| 10(j)(j)              | Form of Agreement Regarding Confidential Information and Proprietary Developments (California current employees).*                  | 10-K        | 001-04423                                 | 10(k)(k)(k)       | December 15, 2010  |

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

| <b>Exhibit Number</b> | <b>Exhibit Description</b>                                                                                                           | <b>Form</b> | <b>Incorporated by Reference File No.</b> | <b>Exhibit(s)</b> | <b>Filing Date</b> |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------------------------|-------------------|--------------------|
| 10(k)(k)              | Letter Agreement, dated December 15, 2010, between the Registrant and Catherine A. Lesjak.*                                          | 10-K        | 001-04423                                 | 10(l)(l)(l)       | December 15, 2010  |
| 10(l)(l)              | First Amendment to the Registrant's Executive Deferred Compensation Plan, as amended and restated effective October 1, 2004.*        | 10-Q        | 001-04423                                 | 10(o)(o)(o)       | September 9, 2011  |
| 10(m)(m)              | Sixth Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*   | 10-Q        | 001-04423                                 | 10(p)(p)(p)       | September 9, 2011  |
| 10(n)(n)              | Employment offer letter, dated September 27, 2011, between the Registrant and Margaret C. Whitman.*                                  | 8-K         | 001-04423                                 | 10.2              | September 29, 2011 |
| 10(o)(o)              | Letter Agreement, dated November 17, 2011, among the Registrant, Relational Investors LLC and the other parties named therein.*      | 8-K         | 001-04423                                 | 99.1              | November 17, 2011  |
| 10(p)(p)              | Seventh Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.* | 10-K        | 001-04423                                 | 10(e)(e)(e)       | December 14, 2011  |
| 10(q)(q)              | Registrant's Severance Plan for Executive Officers, as amended and restated.*                                                        | 10-K        | 001-04423                                 | 10(f)(f)(f)       | December 14, 2011  |
| 10(r)(r)              | Aircraft Time Sharing Agreement, dated March 16, 2012, between the Registrant and Margaret C. Whitman.*                              | 10-Q        | 001-04423                                 | 10(h)(h)(h)       | June 8, 2012       |
| 10(s)(s)              | Second Amended and Restated Hewlett-Packard Company 2004 Stock Incentive Plan, as amended effective February 28, 2013.*              | 8-K         | 001-04423                                 | 10.2              | March 21, 2013     |
| 10(t)(t)              | Aircraft Time Sharing Agreement, dated April 22, 2013, between the Registrant and John M. Hinshaw.*                                  | 10-Q        | 001-04423                                 | 10(t)(t)          | June 6, 2013       |
| 10(u)(u)              | Aircraft Time Sharing Agreement, dated April 22, 2013, between the Registrant and R. Todd Bradley.*                                  | 10-Q        | 001-04423                                 | 10(u)(u)          | June 6, 2013       |
| 11                    | None.                                                                                                                                |             |                                           |                   |                    |
| 12                    | Statement of Computation of Ratio of Earnings to Fixed Charges.                                                                      |             |                                           |                   |                    |
| 15                    | None.                                                                                                                                |             |                                           |                   |                    |
| 18-19                 | None.                                                                                                                                |             |                                           |                   |                    |
| 22-24                 | None.                                                                                                                                |             |                                           |                   |                    |

# Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

## Table of Contents

| Exhibit Number | Exhibit Description                                                                                                                                                    | Form | Incorporated by Reference<br>File No. | Exhibit(s) | Filing Date |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|---------------------------------------|------------|-------------|
| 31.1           | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.                             |      |                                       |            |             |
| 31.2           | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.                             |      |                                       |            |             |
| 32             | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |      |                                       |            |             |
| 101.INS        | XBRL Instance Document.                                                                                                                                                |      |                                       |            |             |
| 101.SCH        | XBRL Taxonomy Extension Schema Document.                                                                                                                               |      |                                       |            |             |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase Document.                                                                                                                 |      |                                       |            |             |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase Document.                                                                                                                  |      |                                       |            |             |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase Document.                                                                                                                       |      |                                       |            |             |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase Document.                                                                                                                |      |                                       |            |             |

\*

Indicates management contract or compensatory plan, contract or arrangement.

Filed herewith.

Furnished herewith.

The registrant agrees to furnish to the Commission supplementally upon request a copy of (1) any instrument with respect to long-term debt not filed herewith as to which the total amount of securities authorized thereunder does not exceed 10% of the total assets of the registrant and its subsidiaries on a consolidated basis and (2) any omitted schedules to any material plan of acquisition, disposition or reorganization set forth above.