

FAIRCHILD CORP  
Form 10-Q  
November 30, 2007

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the Quarterly Period Ended June 30, 2007  
Commission File Number 1-6560**

**THE FAIRCHILD CORPORATION**

(Exact name of Registrant as specified in its charter)

**Delaware**

(State of incorporation or organization)

**34-0728587**

(I.R.S. Employer Identification No.)

**1750 Tysons Boulevard, Suite 1400, McLean, VA 22102**

(Address of principal executive offices)

**(703) 478-5800**

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past ninety (90) days:  Yes  No.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer:

Large accelerated file  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
 Yes  No

On October 31, 2007, the number of shares outstanding of each of the Registrant's classes of common stock was as follows:

**Title of Class**

<b>Class A Common Stock, \$0.10 Par Value</b>	<b>22,604,835</b>
<b>Class B Common Stock, \$0.10 Par Value</b>	<b>2,621,338</b>

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**THE FAIRCHILD CORPORATION INDEX TO QUARTERLY REPORT ON FORM 10-Q  
FOR THE PERIOD ENDED JUNE 30, 2007**

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All references in this Quarterly Report on Form 10-Q to the terms “we,” “our,” “us,” the “Company” and “Fairchild” mean The Fairchild Corporation and its subsidiaries. All references to “fiscal” in connection with a year shall mean the 12 months ended September 30<sup>th</sup>.

**PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands)

	June 30, 2007	September 30, 2006
	(Unaudited)	
<b><u>CURRENT ASSETS:</u></b>		
Cash and cash equivalents	\$ 10,428	\$ 8,541
Short-term investments - unrestricted	5,363	50,510
Short-term investments - restricted	49,379	6,002
Accounts receivable-trade, less allowances of \$1,226 and \$1,083	18,226	16,927
Finished goods inventories, less reserves of \$16,054 and \$15,223	137,162	106,718
Prepaid expenses and other current assets	14,195	10,795
<b>Total Current Assets</b>	<b>234,753</b>	<b>199,493</b>
Property, plant and equipment, net of accumulated depreciation of \$31,143 and \$24,989	61,846	58,698
Goodwill	12,346	14,128
Amortizable intangible assets, net of accumulated amortization of \$2,105 and \$1,673	867	1,279
Unamortizable intangible assets	33,037	30,969
Prepaid pension assets	34,648	33,373
Deferred loan fees	1,710	3,170
Long-term investments - unrestricted	3,499	4,370
Long-term investments - restricted	22,051	60,949
Notes receivable	3,255	5,396
Other assets	4,391	3,304
<b>TOTAL ASSETS</b>	<b>\$ 412,403</b>	<b>\$ 415,129</b>

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.

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**THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands, except per share data)

**LIABILITIES AND STOCKHOLDERS' EQUITY**

	June 30, 2007 (Unaudited)	September 30, 2006
<b><u>CURRENT LIABILITIES:</u></b>		
Bank notes payable and current maturities of long-term debt	\$ 47,699	\$ 25,492
Accounts payable	51,634	26,325
Accrued liabilities:		
Salaries, wages and commissions	10,501	10,044
Insurance	7,394	7,357
Interest	1,437	1,810
Other accrued liabilities	27,776	28,304
Income taxes	1,167	2,314
Current liabilities of discontinued operations	-	62
<b>Total Current Liabilities</b>	<b>147,608</b>	<b>101,708</b>
<b><u>LONG-TERM LIABILITIES:</u></b>		
Long-term debt, less current maturities	27,554	65,450
Other long-term liabilities	31,511	31,750
Pension liabilities	40,905	40,622
Retiree health care liabilities	24,196	26,008
Deferred tax liability	4,811	4,530
Noncurrent income taxes	7,582	39,923
Noncurrent liabilities of discontinued operations	16,120	16,120
<b>TOTAL LIABILITIES</b>	<b>300,287</b>	<b>326,111</b>
Commitments and contingencies		
<b><u>STOCKHOLDERS' EQUITY:</u></b>		
Class A common stock, \$0.10 par value; 40,000 shares authorized, 30,480 shares issued and 22,605 shares outstanding; entitled to one vote per share	3,047	3,047
Class B common stock, \$0.10 par value; 20,000 shares authorized, 2,621 shares issued and outstanding; entitled to ten votes per share	262	262
Paid-in capital	232,632	232,612
Treasury stock, at cost, 7,875 shares of Class A common stock	(76,352)	(76,352)
Retained earnings (accumulated deficit)	4,404	(15,680)
Notes due from stockholders	(43)	(43)
Accumulated other comprehensive loss	(51,834)	(54,828)
<b>TOTAL STOCKHOLDERS' EQUITY</b>	<b>112,116</b>	<b>89,018</b>
	<b>\$ 412,403</b>	<b>\$ 415,129</b>

**TOTAL LIABILITIES AND STOCKHOLDERS'  
EQUITY**

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.

**THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(In thousands, except per share data)

	Three Months Ended		Nine Months Ended	
	June 30,		June 30,	
	2007	2006	2007	2006
	(Unaudited)		(Unaudited)	
	(Restated)		(Restated)	
<b>REVENUE:</b>				
Net sales	\$ 117,928	\$ 105,578	\$ 259,088	\$ 219,615
Rental revenue	237	237	712	713
	<b>118,165</b>	<b>105,815</b>	<b>259,800</b>	<b>220,328</b>
<b>COSTS AND EXPENSES:</b>				
Cost of goods sold	65,893	61,376	153,171	132,440
Cost of rental revenue	56	60	174	167
Selling, general & administrative expense	49,629	44,367	126,387	108,848
Other income, net	(595)	(2,527)	(4,460)	(3,811)
Amortization of intangibles	145	135	423	391
	115,128	103,411	275,695	238,035
<b>OPERATING INCOME (LOSS)</b>	<b>3,037</b>	<b>2,404</b>	<b>(15,895)</b>	<b>(17,707)</b>
Interest expense	(2,780)	(2,788)	(11,927)	(7,546)
Interest income	729	616	2,479	1,575
Net interest expense	(2,051)	(2,172)	(9,448)	(5,971)
Investment income	3,536	396	5,467	1,713
Increase in fair market value of interest rate contract	-	-	-	836
Income (loss) from continuing operations before taxes	4,522	628	(19,876)	(21,129)
Income tax provision	(110)	(1,580)	(766)	(1,562)
Equity in earnings (loss) of affiliates, net	-	1	89	(42)
Income (loss) from continuing operations	4,412	(951)	(20,553)	(22,733)
Loss from discontinued operations, net	(1,934)	(1,192)	(4,678)	(982)
Gain on disposal of discontinued operations, net	-	1,000	45,315	13,500
<b>NET EARNINGS (LOSS)</b>	<b>\$ 2,478</b>	<b>\$ (1,143)</b>	<b>\$ 20,084</b>	<b>\$ (10,215)</b>
<b>BASIC AND DILUTED EARNINGS (LOSS) PER SHARE:</b>				
Income (loss) from continuing operations	\$ 0.18	\$ (0.04)	\$ (0.81)	\$ (0.90)
Loss from discontinued operations, net	(0.08)	(0.05)	(0.19)	(0.04)
Gain on disposal of discontinued operations, net	-	0.04	1.80	0.54
<b>NET EARNINGS (LOSS) PER SHARE</b>	<b>\$ 0.10</b>	<b>\$ (0.05)</b>	<b>\$ 0.80</b>	<b>\$ (0.40)</b>
<b>Weighted average shares outstanding:</b>				
Basic and Diluted	25,226	25,226	25,226	25,226

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.



**THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands)

	Nine Months Ended June 30, 2007          2006 (Unaudited) (Restated)	
<u>Cash flows from operating activities:</u>		
Net earnings (loss)	\$ 20,084	\$ (10,215)
Depreciation and amortization	6,311	5,057
Non-cash interest expense	3,217	815
Gain on collection of note receivable	(2,110)	-
Stock compensation expense	20	133
Increase in fair market value of interest rate contract	-	(836)
Equity in (earnings) loss of affiliates, net of distributions	(89)	42
Gain on sale of investments	(4,491)	(902)
Net proceeds from the sale of trading securities	42,797	11,147
Changes in operating assets and liabilities	(11,210)	(8,462)
Non-cash charges and working capital changes of discontinued operations	(45,378)	(13,003)
Net cash provided by (used for) operating activities	9,151	(16,224)
<u>Cash flows from investing activities:</u>		
Purchases of property, plant and equipment	(7,760)	(5,924)
Change in available-for-sale investment securities, net	1,802	(12,207)
Equity investment in affiliates	-	(44)
Proceeds from sale of equity investment in affiliates	95	-
Net proceeds from the sale of discontinued operations	12,500	13,850
Collections of notes receivable	4,048	548
Net cash used for investing activities of discontinued operations	-	(98)
Net cash provided by (used for) investing activities	10,685	(3,875)
<u>Cash flows from financing activities:</u>		
Proceeds from issuance of debt	14,703	49,503
Debt repayments	(32,935)	(25,613)
Payment of interest rate contract	-	(4,310)
Payment of financing fees	(25)	(2,400)
Loan repayments from stockholders	-	66
Net cash used for financing activities of discontinued operations	-	(504)
Net cash provided by (used for) financing activities	(18,257)	16,742
Net change in cash and cash equivalents	1,579	(3,357)
Effect of exchange rate changes on cash	308	370
Cash and cash equivalents, beginning of the period	8,541	12,582
Cash and cash equivalents, end of the period	\$ 10,428	\$ 9,595

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these statements.



**THE FAIRCHILD CORPORATION AND CONSOLIDATED SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The condensed consolidated balance sheet as of June 30, 2007, and the condensed consolidated statements of operations, and cash flows for the periods ended June 30, 2007 and 2006 have been prepared by us, without audit. In the opinion of management, all adjustments necessary to present fairly the financial position, results of operations, and cash flows at June 30, 2007, and for all periods presented, have been made. These adjustments include certain reclassifications, which reflect the sale of our shopping center and the sale of the remaining operations of a landfill development partnership as discontinued operations. These adjustments also include restatement adjustments. For additional discussion regarding the nature and impact of the restatement adjustments, see Note 2 of these condensed consolidated financial statements as well as Notes 2 and 18 of our audited financial statements in our 2006 Annual Report on Form 10-K.

During the three months ended December 31, 2006, we corrected the carrying value of the liability associated with our arrangement to acquire the remaining 7.5% of PoloExpress. As a result of this correction, we recognized \$1.3 million of interest expense during the nine months ended June 30, 2007 that pertained to periods prior to October 1, 2006. Management believes the impact of this error is immaterial in each applicable prior period.

The condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") for interim financial statements and the Securities and Exchange Commission's instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, certain information and footnote disclosures normally included in complete financial statements prepared in accordance with GAAP have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in our 2006 Annual Report on Form 10-K. The results of operations for the periods ended June 30, 2007 and 2006 are not necessarily indicative of the operating results for the full year. Certain amounts in the prior period financial statements have been reclassified to conform to the current presentation.

The financial position and operating results of our foreign operations are consolidated using, as the functional currency, the local currencies of the countries in which they are located. The balance sheet accounts are translated at exchange rates in effect at the end of the period, and the statement of operations accounts are translated at average exchange rates during the period. The resulting translation gains and losses are included as a separate component of stockholders' equity. Foreign currency transaction gains and losses are included in our statement of operations in the period in which they occur.

**Liquidity**

The Company has experienced losses from operations and negative operating cash flows in each of the years for the three years ended September 30, 2006. Although the Company believes its financial resources are sufficient to fund its operations and other contractual obligations in the near term, our cash needs could be substantially higher than projected. The Company believes it has sufficient financial flexibility to meet the near term liquidity needs, including the potential to refinance existing debt, borrow additional funds, sell non-core assets, or reduce operational cash disbursements. However, external factors could impact our ability to execute these alternatives.

**Stock-Based Compensation**

We adopted Statement of Financial Accounting Standards (“SFAS”) No. 123R, *Share Based Payment*, on October 1, 2005, and accordingly, we recognized a nominal amount of compensation cost in the three and nine months ended June 30, 2007 and 2006. No tax benefit and deferred tax asset were recognized on the compensation cost because our tax position reflects a full domestic valuation allowance against deferred tax assets.

Our employee stock option plan expired in April 2006 and our non-employee directors’ stock option plan expired in September 2006. As of June 30, 2007, outstanding stock options on Class A common stock reflected only those stock options granted prior to the expiration of the plans. During the nine months ended June 30, 2006, the Company granted 3,000 stock options at a weighted-average exercise price of \$2.46 per share. On June 30, 2007, we had outstanding stock option awards of 317,917, of which 227,917 stock option awards were vested. No new stock option plans are being proposed at this time.

**Comprehensive Income (Loss)**

The activity in other comprehensive income (loss), net of tax, was:

(In thousands)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2007	2006	2007	2006
Net earnings (loss)	\$ 2,478	\$ (1,143)	\$ 20,084	\$ (10,215)
Unrealized periodic holding gains (losses) on available-for-sale securities	(3,378)	888	(1,431)	4,005
Foreign currency translation adjustments	607	1,927	4,425	1,993
Unrealized holding gains on derivatives	-	-	-	299
Other comprehensive income (loss)	\$ (293)	\$ 1,672	\$ 23,078	\$ (3,918)

The components of accumulated other comprehensive loss were:

(In thousands)	June 30, 2007	September 30, 2006
Unrealized holding gains on available-for-sale securities	\$ 4,128	\$ 5,559
Foreign currency translation adjustments	6,061	1,636
Excess of additional pension liability over unrecognized prior service costs	(62,023)	(62,023)
Accumulated other comprehensive loss	\$ (51,834)	\$ (54,828)

**Recently Issued Accounting Pronouncements**

In February 2007, the Financial Accounting Standards Board (“FASB”) issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities*, permitting entities to elect fair value measurement for many financial instruments and certain other items. Unrealized gains and losses on designated items will be recognized in earnings at each subsequent period. SFAS No. 159 also establishes presentation and disclosure requirements for similar types of assets and liabilities measured at fair value. We are required to adopt this statement in October 2008 and we are currently evaluating the potential impact to our future results of operations, financial position, and cash flows.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*, which defines fair value, establishes a framework for measuring fair value in GAAP, and expands disclosures about fair value measurements. SFAS No. 157 does not require any new fair value measurements, but provides guidance on how to measure fair value by providing a fair value hierarchy used to classify the source of the information. We are required to adopt this statement in October 2008 and we are currently evaluating the potential impact to our future results of operations, financial position, and cash flows.

In September 2006, the FASB published SFAS No. 158, *Employers’ Accounting for Defined Benefit Pension and Other Postretirement Pension Plans – an amendment of FASB Statements No. 87, 88, 106, and 132(R)*. SFAS No. 158 requires an employer to recognize in its statement of financial position the overfunded or underfunded status of a defined benefit postretirement plan measured as the difference between the fair value of plan assets and the benefit obligation. Employers must also recognize as a component of other comprehensive income, net of tax, the actuarial gains and losses and the prior service costs and credits that arise during the period. SFAS No. 158 is effective for fiscal years ending after December 15, 2006 and will be adopted by the Company as of September 30, 2007. If SFAS No. 158 was adopted as of September 30, 2006, the Company would have recorded a reduction in prepaid assets and other assets of \$18.1 million and \$1.5 million, respectively, a decrease in pension liabilities of \$2.6 million, and a charge to other comprehensive income (loss) of \$17.0 million.

In July 2006, the FASB issued FIN No. 48, *Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109*. FIN No. 48 requires the use of a two-step approach for recognizing and measuring tax benefits taken or expected to be taken in a tax return and disclosures regarding uncertainties in income tax positions. We are required to adopt FIN No. 48 effective October 1, 2007. The cumulative effect of initially adopting FIN No. 48 will be recorded as an adjustment to opening retained earnings in the year of adoption and will be presented separately. Only tax positions that meet the more likely than not recognition threshold at the effective date may be recognized upon adoption of FIN No. 48. We are currently evaluating the impact this new standard will have on our future results of operations, financial position, and cash flows.

## 2.

**RESTATEMENT**

During the course of our fiscal 2006 audit and based upon discussions with our external independent registered public accounting firm and management, the Audit Committee of our Board of Directors concluded in January 2007 that our previously filed interim and audited consolidated financial statements should not be relied upon since they were prepared applying accounting practices in accounting for income taxes that did not comply with U.S. generally accepted accounting principles (“GAAP”) and, consequently, we would restate our consolidated financial statements. During the course of management’s review of the Company’s historical financial statements, additional errors were identified. The consolidated financial statements for the three and nine months ended June 30, 2006 included in this Quarterly Report on Form 10-Q include restatement adjustments that we have categorized into the following three areas: our accounting for income taxes; our accounting for commitments and contingencies; and our accounting for long-term investments.

As a result of the restatement, originally reported net loss for the three and nine months ended June 30, 2006 decreased by \$0.2 million (\$0.00 per share) and \$1.3 million (\$0.06 per share), respectively. The cumulative impact of errors related to periods prior to September 30, 2005 of \$1.4 million has been reflected as an increase to beginning retained earnings as of October 1, 2005.

The following table summarizes the impact of the restatement adjustments on net loss and basic and diluted earnings (loss) per share for the three and nine months ended June 30, 2006.

(In thousands, except per share data)	Three Months Ended June 30, 2006		Nine Months Ended June 30, 2006	
Net loss, as previously reported	\$	(1,293)	\$	(11,536)
Restatement adjustments for:				
Commitments and contingencies		1,390		1,477
Long-term investments		191		1,169
Income taxes		(1,431)		(1,325)
Net loss, as restated	\$	(1,143)	\$	(10,215)
Basic and diluted earnings (loss) per share:				
As previously reported	\$	(0.05)	\$	(0.46)
Total impact of restatement adjustments		0.00		0.06
As restated	\$	(0.05)	\$	(0.40)

**Financial Statement Impact***Statement of Operations Impact*

The following table displays the cumulative impact of the restatement on the condensed consolidated statements of operations for the three months ended June 30, 2006.

(In thousands)	Restatement Adjustments for:						As Restated
	As Previously Reported	Income Taxes	Commitments and Contingencies	Long-term Investments	Total Restatement Adjustments		
Revenues	\$ 105,815	\$ -	\$ -	\$ -	\$ -	\$ 105,815	
Cost of revenues	61,436	-	-	-	-	61,436	
Other operating expenses	41,965	-	10	-	10	41,975	
Operating income	2,414	-	(10)	-	(10)	2,404	
Net interest expense	(2,230)	-	-	58	58	(2,172)	
Investment income	396	-	-	-	-	396	
Income from continuing operations before taxes	580	-	(10)	58	48	628	
Income tax provision	(149)	(1,431)	-	-	(1,431)	(1,580)	
Equity in earnings (loss) of affiliates, net	(132)	-	-	133	133	1	
Income (loss) from continuing operations	299	(1,431)	(10)	191	(1,250)	(951)	
Loss from discontinued operations, net	(2,592)	-	1,400	-	1,400	(1,192)	
Gain on disposal of discontinued operations, net	1,000	-	-	-	-	1,000	
Net loss	\$ (1,293)	\$ (1,431)	\$ 1,390	\$ 191	\$ 150	\$ (1,143)	

The following table displays the cumulative impact of the restatement on the condensed consolidated statements of operations for the nine months ended June 30, 2006.

(In thousands)	Restatement Adjustments for:						As Restated
	As Previously Reported (a)	Income Taxes	Commitments and Contingencies	Long-term Investments	Total Restatement Adjustments		
Revenues	\$ 220,328	\$ -	\$ -	\$ -	\$ -	\$ 220,328	
Cost of revenues	132,607	-	-	-	-	132,607	
Other operating expenses	105,348	-	80	-	80	105,428	
Operating loss	(17,627)	-	(80)	-	(80)	(17,707)	
Net interest expense	(6,208)	-	157	80	237	(5,971)	
Investment income	1,713	-	-	-	-	1,713	
Increase in fair market value of interest rate contract	836	-	-	-	-	836	
Loss from continuing operations before taxes	(21,286)	-	77	80	157	(21,129)	



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Income tax provision	(237)	(1,325)	-	-	(1,325)	(1,562)
Equity in loss of affiliates, net	(1,131)	-	-	1,089	1,089	(42)
Loss from continuing operations	(22,654)	(1,325)	77	1,169	(79)	(22,733)
Loss from discontinued operations, net	(2,382)	-	1,400	-	1,400	(982)
Gain on disposal of discontinued operations, net	13,500	-	-	-	-	13,500
Net loss	\$ (11,536)	\$ (1,325)	\$ 1,477	\$ 1,169	\$ 1,321	\$ (10,215)

*Certain previously reported balances have been reclassified to conform to the current condensed (a) consolidated balance sheet presentation, including reclassification to discontinued operations of those assets and liabilities related to a landfill development partnership, sold in April 2006, and Airport Plaza shopping center, sold in July 2006.*

### 3. CASH EQUIVALENTS AND INVESTMENTS

Management determines the appropriate classification of our investments at the time of acquisition and reevaluates such determination at each balance sheet date. Cash equivalents and investments consist primarily of money market accounts, investments in United States government securities, investment grade corporate bonds, credit derivative obligations, and equity securities. Investments in common stock of public corporations are recorded at fair market value and classified as trading securities or available-for-sale securities. Investments in credit derivative obligations, characterized as other securities, are recorded at fair market value and classified as available-for-sale securities. Other long-term investments do not have readily determinable fair values and consist primarily of investments in preferred and common shares of private companies and limited partnerships.

Available-for-sale securities are carried at fair value, with unrealized holding gains and losses reported as a separate component of stockholders' equity, except to the extent that unrealized losses are deemed to be other than temporary, in which case such unrealized losses are reflected in earnings. Trading securities are carried at fair value, with unrealized holding gains and losses included in investment income. Investments in equity securities and limited partnerships that do not have readily determinable fair values are stated at cost and are categorized as other investments. Realized gains and losses are determined using the specific identification method based on the trade date of a transaction. Interest on government and corporate obligations are accrued at the balance sheet date. Investments in companies in which ownership interests range from 20 to 50 percent are accounted for using the equity method.

A summary of the cash equivalents and investments held by us follows:

(In thousands)	June 30, 2007		September 30, 2006	
	Fair Value	Cost Basis	Fair Value	Cost Basis
<b>Cash and cash equivalents:</b>				
Money market and other cash funds	\$ 10,428	\$ 10,428	\$ 8,541	\$ 8,541
<b>Total cash and cash equivalents</b>	<b>10,428</b>	<b>10,428</b>	<b>8,541</b>	<b>8,541</b>
<b>Short-term investments:</b>				
Money market funds – available-for-sale – restricted	11,517	11,517	6,002	6,002
Corporate bonds – available-for-sale – restricted	23,768	23,846	-	-
Corporate bonds – trading securities	3,462	3,462	42,919	42,919
Equity securities – trading securities	122	122	2,459	2,459
Equity and equivalent securities – available-for-sale	1,779	825	5,132	825
Equity and equivalent securities – available-for-sale – restricted	14,094	12,202	-	-
<b>Total short-term investments</b>	<b>54,742</b>	<b>51,974</b>	<b>56,512</b>	<b>52,205</b>
<b>Long-term investments:</b>				
U.S. government securities – available-for-sale – restricted	-	-	512	512
Money market funds – available-for-sale – restricted	6,576	6,576	10,313	10,313
Corporate bonds – available-for-sale – restricted	9,464	9,464	28,934	29,326
Equity and equivalent securities – available-for-sale – restricted	6,011	4,652	9,275	7,984
Other securities – available-for-sale – restricted	-	-	11,915	11,565
Other investments, at cost	3,499	3,499	4,370	4,370

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Total long-term investments	25,550	24,191	65,319	64,070
Total cash equivalents and investments	\$ 90,720	\$ 86,593	\$ 130,372	\$ 124,816

On June 30, 2007 and September 30, 2006, we had restricted investments of \$71.4 million and \$67.0 million, respectively, all of which are maintained as collateral for certain debt facilities, the Esser put option, environmental matters, and escrow arrangements. On June 30, 2007 and September 30, 2006, cash of \$5.3 million and \$3.4 million, respectively, is held by our European subsidiaries which have debt agreements that place restrictions on the amount of cash that may be transferred outside the borrowing companies. For additional information on debt see Note 4.

On June 30, 2007, we had gross unrealized holding gains from available-for-sale securities of \$4.2 million and gross unrealized losses from available-for-sale securities of \$0.1 million. On September 30, 2006, we had gross unrealized holding gains from available-for-sale securities of \$5.9 million and gross unrealized losses from available-for-sale securities of \$0.4 million. We use the specific identification method to determine the gross realized gains (losses) from sales of available-for-sale securities.

## 4.

**DEBT**

At June 30, 2007 and September 30, 2006, notes payable and long-term debt consisted of the following:

(In thousands)	June 30, 2007	September 30, 2006
Revolving credit facilities – Hein Gericke	\$ 12,489	\$ 11,425
Current maturities of long-term debt	35,210	14,067
Total notes payable and current maturities of long-term debt	47,699	25,492
GoldenTree term loan – Corporate	20,938	30,000
Term loan agreement – Hein Gericke	4,245	6,090
Term loan agreement – PoloExpress	7,950	11,292
Promissory note – Corporate	13,000	13,000
CIT revolving credit facility – Aerospace	8,942	9,603
GMAC credit facility – Hein Gericke	3,687	3,118
Other notes payable, collateralized by assets	2,990	3,837
Capital lease obligations	1,012	2,577
Less: current maturities of long-term debt	(35,210)	(14,067)
Net long-term debt	27,554	65,450
Total debt	\$ 75,253	\$ 90,942

***Term Loan at Corporate***

On May 3, 2006, we entered into a credit agreement with The Bank of New York, as administrative agent, and GoldenTree Asset Management, L.P., as collateral agent. The lenders under the Credit Agreement were GoldenTree Capital Opportunities, L.P. and GoldenTree Capital Solutions Fund Financing. Pursuant to the credit agreement, we borrowed from the lenders \$30.0 million. The loan matures on May 3, 2010, subject to certain mandatory prepayment events described in the credit agreement. Interest on the loan is LIBOR plus 7.5%, per annum, with an initial interest rate of 12.75% fixed through November 2006. As of June 30, 2007, the applicable interest rate increased to 12.9%. Subsequent interest periods may be selected by us, ranging from one month to nine months, or, if consented to by the lenders, for 12 months. Also, we may choose to convert the method of interest from a LIBOR based loan to a prime based loan.

The loan is collateralized by the stock of Banner Aerospace Holding Company I, Inc., (the parent of our Aerospace segment), certain undeveloped real estate owned by us in Farmingdale, N.Y., condemnation proceeds we expect to receive for certain other real estate in Farmingdale, N.Y., and any remaining proceeds to be received by us in the future from the Alcoa transaction. Upon the sale or other monetization of the collateral, the proceeds from such collateral must be used to prepay the loan. We may elect to retain 27.5% of the proceeds from the monetization of the collateral (instead of applying 100% of such proceeds to make a mandatory prepayment of the loan), provided that the remaining collateral meets or exceeds a collateral to loan value of 1.9:1 and we pay the lenders a fee of 3.0% of the retained proceeds. If the loan is voluntarily prepaid by us within the first three years of the loan, we must pay a prepayment penalty of 3.0% in year one, 2.0% in year two, or 1.0% in year three.

The credit agreement defines an “Available Amount” as \$30.0 million, plus net cash proceeds from the sale of the Company’s shopping center, plus new money from any equity offerings and earnings from investments. During the term of the loan, the aggregate of the following may not exceed the Available Amount (unless consented to by the lenders): additional investments by us in our PoloExpress or Hein Gericke segments or in any new company or new ventures; new acquisitions; guarantees by us of additional debt incurred by our PoloExpress or Hein Gericke segments (with an exception for the existing guarantees); loans by us to our sports and leisure segment (with an exception for the existing loans); and repurchases by us of our outstanding stock. The Available Amount was \$36.3 million at June 30, 2007.



During the term of the loan:

- We must maintain cash, cash equivalents, or public securities that meet or exceed a minimum liquidity threshold of between \$10.0 million and \$20.0 million. At June 30, 2007, our minimum liquidity requirement was \$10.0 million, and accordingly we have classified \$10.0 million of qualified investments as restricted long-term investments.
- A change of control whereby Jeffrey Steiner, Eric Steiner, or Natalia Hercot cease to own a controlling interest in The Fairchild Corporation would be an event of default under the loan.

Subject to the covenants in the credit agreement, the proceeds of the loan may be used for general working capital purposes, investments, or stock repurchases.

### ***Credit Facilities at Hein Gericke and PoloExpress***

On March 1, 2006, our PoloExpress segment entered into an €11.0 million (\$14.8 million at June 30, 2007) seasonal credit line with Stadtparkasse Düsseldorf, with half of the facility available to us for the 2006 season. Borrowings under the facility for the 2006 season were repaid prior to June 30, 2006. The seasonal credit line bears interest at 1.5% over the three-month Euribor rate (5.41% at June 30, 2007) when utilized as a short-term credit facility and 2.75% over the European Overnight Interest Average rate (6.89% at June 30, 2007) when utilized as an overdraft facility. In addition, we must pay a 1.25% per annum non-utilization fee on the available facility during the seasonal drawing period. The seasonal financing facility is 80% guaranteed by the German State of North Rhine-Westphalia. The seasonal facility will reduce by €1.0 million per year and expires on June 30, 2008. On November 30, 2006, we amended the seasonal credit line with Stadtparkasse Düsseldorf to include HSBC Trinkaus & Burkhardt AG as a second lender. This amendment allows us to borrow the entire €10.0 million (\$13.5 million at June 30, 2007) facility for the 2007 season.

At June 30, 2007, our German subsidiary, Hein Gericke Deutschland GmbH, and its German subsidiary, PoloExpress, had outstanding borrowings of \$24.7 million (€18.3 million) due under its credit facilities with Stadtparkasse Düsseldorf and HSBC Trinkaus & Burkhardt AG, which includes a revolving credit facility at Hein Gericke GmbH providing a credit line of €10.0 million (\$12.5 million outstanding and \$1.0 million available at June 30, 2007), at interest rates of 3.5% over the three-month Euribor (7.41% at June 30, 2007), which matures annually. For this revolving credit line, we must pay a 1.25% per annum non-utilization fee. Outstanding borrowings under the term loan facilities have blended interest rates, with \$10.8 million (€8.1 million) bearing interest at 1% over the three-month Euribor rate (4.91% at June 30, 2007), with an interest rate cap protection in which our interest expense would not exceed 6% on 50% of debt, and the remaining \$1.3 million (€1.0 million) bearing interest at a fixed rate of 6%. The term loans mature on March 31, 2009, and are secured by the assets of Hein Gericke Deutschland GmbH and PoloExpress and specified guarantees provided by the German State of North Rhine-Westphalia.

The loan agreements require Hein Gericke Deutschland and PoloExpress to maintain compliance with certain covenants. The most restrictive of the covenants requires Hein Gericke Deutschland to maintain equity of €44.5 million (\$60.0 million at June 30, 2007), as defined in the loan contracts. At June 30, 2007, equity was €56.2 million (\$75.7 million), which exceeded by €11.7 million (\$15.7 million) the covenant requirements. No dividends may be paid by Hein Gericke Deutschland unless such covenants are met and dividends may be paid only up to its consolidated after tax profits. As of June 30, 2007, Hein Gericke borrowed approximately \$29.5 million (€21.9 million) from our subsidiary, Fairchild Holding Corp., which is not subject to restriction against repayment. The loan agreements have certain restrictions on other forms of cash flow from Hein Gericke Deutschland. In addition, the loan covenants require Hein Gericke Deutschland and PoloExpress to maintain inventory and receivables in excess of €50.0 million (\$67.4 million). At June 30, 2007, inventory and accounts receivable at Hein Gericke Deutschland and PoloExpress were €84.6 million (\$114.0 million), which exceeded by €34.6 million (\$46.4 million), the covenant requirement. The loan covenants also require Hein Gericke Deutschland to maintain inventory and accounts receivable at a rate of one and one half times the net debt position. At June 30, 2007, we were in compliance with the loan covenants.

At June 30, 2007, our subsidiary, Hein Gericke UK Ltd had outstanding borrowings of \$3.7 million (£1.8 million) on its £5.0 million (\$10.0 million) credit facility with GMAC. The loan bears interest at 2.25% above the base rate of Lloyds TSB Bank Plc (7.75% at June 30, 2007) and matures on April 30, 2008. We must pay a 0.75% per annum non-utilization fee on the available facility. The financing is secured by the inventory of Hein Gericke UK Ltd and an investment with a fair market value of \$5.5 million at June 30, 2007. The most restrictive covenant requires Hein Gericke UK to maintain a maximum level of inventory turns ("Inventory Turns") as defined. At June 30, 2007, Hein Gericke UK was in compliance with the Inventory Turns covenant.

### ***Credit Facility at Aerospace Segment***

At June 30, 2007, we had outstanding borrowings of \$8.9 million on a \$20.0 million asset based revolving credit facility with CIT. The amount that we can borrow under the facility is based upon inventory and accounts receivable at our Aerospace segment, and \$2.8 million was available for future borrowings at June 30, 2007. Borrowings under the facility are collateralized by a security interest in the assets of our Aerospace segment. The loan bears interest at 1.0% over prime (9.25% at June 30, 2007) and we pay a non-usage fee of 0.5%. The credit facility matures in January 2008. The credit facility requires that our Aerospace segment maintain compliance with certain covenants. The most restrictive of the covenants requires the borrowing company, a subsidiary of our Aerospace segment, to maintain a minimum net worth on a quarterly basis, of \$14.0 million, plus 25% of cumulative net earnings through the end of the fiscal period. At December 31, 2006, the net worth of the borrowing company was short of the covenant requirement by approximately \$0.3 million, which, at CIT's option could result in an acceleration of the maturity of the loan. However, we were in compliance with all covenants under this credit agreement, including the minimum net worth covenant, on March 31, 2007 and June 30, 2007. We are currently involved in discussions with CIT to extend the maturity of the loan and to receive a waiver from the minimum net worth covenant compliance for December 31, 2006. Management expects to continue under the current terms and conditions of the arrangement until renegotiation of the credit facility is completed.

### ***Promissory Note – Corporate***

At June 30, 2007, we had an outstanding loan of \$13.0 million with Beal Bank, SSB. The loan is evidenced by a Promissory Note dated as of August 26, 2004, and is secured by a mortgage lien on the Company's real estate in Huntington Beach, California, Fullerton, California, and Wichita, Kansas. Interest on the note is at the rate of one-year LIBOR (determined on an annual basis), plus 6% (11.47% at June 30, 2007), and is payable monthly. The loan matures on October 31, 2007, provided that the Company may extend the maturity date for one year, during which time the interest rate will be one-year LIBOR plus 8%. The promissory note agreement contains a prepayment penalty of 3% if prepaid between September 2006 and October 30, 2007. On June 30, 2007, approximately \$1.2 million of the loan proceeds were held in escrow to fund specific improvements to the mortgaged property.

### ***Guarantees***

At June 30, 2007, we included \$0.9 million as debt for guarantees assumed by us of retail shop partners' indebtedness incurred for the purchase of store fittings in Germany. These guarantees were issued by our subsidiaries in the PoloExpress segment and are collateralized by the fittings in the stores of the shop partners for whom we have guaranteed indebtedness. In addition, at June 30, 2007, approximately \$0.9 million of bank loans received by retail shop partners in the PoloExpress segment were guaranteed by our subsidiaries prior to our acquisition of the PoloExpress business and are not reflected on our balance sheet because these loans have not been assumed by us.

### ***Letters of Credit***

We have entered into standby letter of credit arrangements with insurance companies and others, issued primarily to guarantee payment of our workers' compensation liabilities. At June 30, 2007, we had contingent liabilities of \$3.5 million, on commitments related to outstanding letters of credit which were secured by restricted cash collateral.



## 5. PENSIONS AND POSTRETIREMENT BENEFITS

The Company and its subsidiaries sponsor three qualified defined benefit pension plans and several other postretirement benefit plans. The components of net periodic benefit cost from these plans are as follows:

(In thousands)	Pension Benefits				Postretirement Benefits			
	Three Months Ended June 30,		Nine Months Ended June 30,		Three Months Ended June 30,		Nine Months Ended June 30,	
	2007	2006	2007	2006	2007	2006	2007	2006
Service cost	\$ 79	\$ 96	\$ 237	\$ 290	\$ 3	\$ 7	\$ 8	\$ 20
Interest cost	2,533	2,626	7,292	7,877	380	518	1,141	1,555
Expected return on plan assets	(3,047)	(3,405)	(9,141)	(10,214)	-	-	-	-
Amortization of:								
Prior service cost	65	91	195	272	(392)	(278)	(1,175)	(833)
Actuarial loss	793	894	2,403	2,681	264	379	791	1,136
Net periodic benefit cost	423	302	986	906	\$ 255	\$ 626	\$ 765	\$ 1,878
Settlement charge (a)	-	-	557	-				
Total net pension cost	\$ 423	\$ 302	\$ 1,543	\$ 906				

(a) Represents the settlement charge from \$2.3 million distributions of entitled benefits under our supplemental executive retiree plan, which requires us to expense a portion of the unrecognized actuarial loss and prior service costs during the three and nine months ended June 30, 2007.

Our funding policy is to make the minimum annual contribution required by the Employee Retirement Income Security Act of 1974 or local statutory law. Based upon our actuary's current assumptions and projections, we do not expect additional cash contributions to the largest pension plan to be required until 2008. Current actuarial projections indicate cash contribution requirements of \$5.1 million in 2008, \$7.2 million in 2009, \$7.4 million in 2010, \$7.4 million in 2011, and \$18.9 million thereafter. We are also required to make annual cash contributions of approximately \$0.3 million to fund a small pension plan.

In December 2003, the Medicare Prescription Drug, Improvement and Modernization Act of 2003 became law in the United States. The Prescription Drug, Improvement and Modernization Act of 2003 introduces a prescription drug benefit under Medicare as well as a federal subsidy to sponsors of retiree health care benefit plans that provide a benefit that is at least actuarially equivalent to the Medicare benefit. The Medicare Prescription Drug Improvement Act of 2003 is expected to result in improved financial results for employers, including us, that provide prescription drug benefits for their Medicare-eligible retirees. In October 2005, we amended our non-class action retiree medical plans to terminate the prescription drug coverage for Medicare eligible participants, effective January 1, 2006, and we have increased our retiree contributions from 35% to 50% and from 50% to 66.7% for the retiree medical plan costs in 2006 and 2007, respectively. The plan amendment had an estimated effect of reducing our postretirement liabilities by approximately \$15.6 million. The reduction in liabilities will be recognized over 13 years and our postretirement benefit expense will be reduced by approximately \$1.4 million in fiscal 2007 as a result of this plan amendment. In 2006, we have adjusted our liability to reflect benefits available to us from the Medicare Prescription Subsidy available for the 1991 class action settlement. We expect to receive \$0.4 million in each of the next 5 years for the Medicare Prescription Subsidy.



## 6. EARNINGS (LOSS) PER SHARE

The following table illustrates the computation of basic and diluted earnings (loss) per share:

(In thousands, except per share data)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2007	2006 (Restated)	2007	2006 (Restated)
<b>Basic earnings (loss) per share:</b>				
Income (loss) from continuing operations	\$ 4,412	\$ (951)	\$ (20,553)	\$ (22,733)
Weighted average common shares outstanding	25,226	25,226	25,226	25,226
Basic earnings (loss) from continuing operations per share	\$ 0.18	\$ (0.04)	\$ (0.81)	\$ (0.90)
<b>Diluted earnings (loss) per share:</b>				
Income (loss) from continuing operations	\$ 4,412	\$ (951)	\$ (20,553)	\$ (22,733)
Weighted average common shares outstanding	25,226	25,226	25,226	25,226
Options	antidilutive	antidilutive	antidilutive	antidilutive
Total shares outstanding	25,226	25,226	25,226	25,226
Diluted earnings (loss) from continuing operations per share	\$ 0.18	\$ (0.04)	\$ (0.81)	\$ (0.90)

The computation of diluted earnings (loss) from continuing operations per share for the three and nine months ended June 30, 2007 excluded the effect of 317,917 incremental common shares attributable to the potential exercise of common stock options outstanding because the effect was antidilutive. The computation of diluted loss from continuing operations per share for the three and nine months ended June 30, 2006 excluded the effect of 768,530 incremental common shares attributable to the potential exercise of common stock options outstanding because the effect was antidilutive.

## 7. EQUITY SECURITIES

We had 22,604,835 shares of Class A common stock and 2,621,338 shares of Class B common stock outstanding at June 30, 2007. Class A common stock is traded on the New York Stock Exchange. There is no public market for the Class B common stock. The shares of Class A common stock are entitled to one vote per share and cannot be exchanged for shares of Class B common stock. The shares of Class B common stock are entitled to ten votes per share and can be exchanged, at any time, for shares of Class A common stock on a share-for-share basis.

## 8. CONTINGENCIES

### *Environmental Matters*

Our operations are subject to stringent government imposed environmental laws and regulations concerning, among other things, the discharge of materials into the environment and the generation, handling, storage, transportation, and disposal of waste and hazardous materials. To date, such laws and regulations have had a material effect on our financial condition, results of operations, or net cash flows, and we have expended, and can be expected to expend in the future, significant amounts for the investigation of environmental conditions and installation of environmental control facilities, remediation of environmental conditions and other similar matters.

In connection with our plans to dispose of certain real estate, we must investigate environmental conditions and we may be required to take certain corrective action prior or pursuant to any such disposition. In addition, we have identified several areas of potential contamination related to, or arising from other facilities owned, or previously owned, by us, that may require us either to take corrective action or to contribute to a clean-up. We are also a

defendant in several lawsuits and proceedings seeking to require us to pay for investigation or remediation of environmental matters, and for injuries to persons or property allegedly caused thereby, and we have been alleged to be a potentially responsible party at various “superfund” sites. We believe that we have recorded adequate accruals in our financial statements to complete such investigation and take any necessary corrective actions or make any necessary contributions. No amounts have been recorded as due from third parties, including insurers, or set-off against, any environmental liability, unless such parties are contractually obligated to contribute and are not disputing such liability.

In October 2003, we learned that volatile organic compounds had been detected in amounts slightly exceeding regulatory thresholds in a town water supply well in East Farmingdale, New York. Subsequent sampling of groundwater from the extraction wells to be used in the remediation system for this site has indicated that contaminant levels at the extraction point are significantly higher than previous sampling results indicated. These compounds may, to an as yet undetermined extent, be attributable to a groundwater plume containing volatile organic compounds, which may have had its source, at least in part, from plant operations conducted by a predecessor of ours in Farmingdale. We are aiding East Farmingdale in its investigation of the source and extent of the volatile organic compounds, and may assist it in treatment. In the nine months ended June 30, 2007, we contributed approximately \$0.5 million toward this remediation, but may be required to pay additional amounts of up to \$7.3 million over the next 20 years.

We incurred \$1.7 million of expense in discontinued operations for environmental matters in the nine months ended June 30, 2007. As of June 30, 2007 and September 30, 2006, the consolidated total of our recorded liabilities for environmental matters was approximately \$13.6 million and \$13.5 million, respectively, which represented the estimated probable exposure for these matters. At June 30, 2007, \$1.2 million of these liabilities were classified as other accrued liabilities and \$12.4 million were classified as other long-term liabilities. It is reasonably possible that our exposure for these matters could be approximately \$20.1 million.

The sales agreement with Alcoa includes an indemnification for legal and environmental claims in excess of \$8.45 million, for our fastener business. As of June 30, 2007, Alcoa has contacted us concerning additional potential health and safety claims of approximately \$22.6 million. On June 25, 2007, the Company received an arbitration ruling awarding Alcoa approximately \$4.0 million from the Company's \$25.0 million escrow account. On October 31, 2007, the Company and Alcoa resolved all disputes related to the 2002 sale of the fastener business to Alcoa. Accordingly, \$25.3 million of the escrow account was released to us and Alcoa paid us an additional \$0.6 million.

### *Asbestos Matters*

On January 21, 2003, we and one of our subsidiaries were served with a third-party complaint in an action brought in New York by a non-employee worker and his spouse alleging personal injury as a result of exposure to asbestos-containing products. The defendant, who is one of many defendants in the action, had purchased a pump business from us, and asserts the right to be indemnified by us under its purchase agreement. The aforementioned case was discontinued as to all defendants, thereby extinguishing the indemnity claim against us in the instant case. However, in September 2003, the purchaser has notified us of, and claimed a right to indemnity from us in relation to thousands of other asbestos-related claims filed against it. We have not received enough information to assess the impact, if any, of the other claims. During the last forty five months, the Company has been served directly by plaintiffs' counsel in fifty nine cases related to the same pump business. Two of the fifty nine cases were dismissed as to all defendants based upon forum objections. The Company was voluntarily dismissed from eighteen additional pump business cases during the same period, without the payment of any consideration to plaintiffs. The Company, in coordination with its insurance carriers, intends to aggressively defend against the remaining thirty nine claims.

During the last forty five months, the Company, or its subsidiaries, has been served with a total of 330 separate complaints in actions filed in various venues by non-employee workers, alleging personal injury or wrongful death as a result of exposure to asbestos-containing products other than those related to the pump business. The plaintiffs' complaints do not specify which, if any, of the Company's former products are at issue, making it difficult to assess the merit and value, if any, of the asserted claims. The Company, in coordination with its insurance carriers, intends to aggressively defend against these claims.

During the same time period, the Company has resolved 206 similar, non-pump, asbestos-related lawsuits that were previously served upon the Company. In 201 cases, the Company was voluntarily dismissed, without the payment of any consideration to plaintiffs. The remaining five cases were settled for a nominal amount.

The Company's insurance carriers have participated in the defense of all of the aforementioned asbestos claims, both pump and non-pump related. Although insurance coverage amounts vary, depending upon the policy period(s) and product line involved in each case, management believes that the Company's insurance coverage levels are adequate, and that asbestos claims will not have a material adverse effect on our financial condition, future results of operation, or net cash flow.

### ***Commercial Lovelace Motor Freight Litigation***

In July 2005, we received notice that The Ohio Bureau of Workers' Compensation (the "Bureau") is seeking reimbursement from us of approximately \$7.3 million for Commercial Lovelace Motor Freight Inc. workers' compensation claims which were insured under a self-insured workers compensation program in Ohio from the 1950s until 1985. In March 2006, we received a letter from the Bureau increasing the amount of reimbursement it is seeking from us to approximately \$8.0 million and suggesting a meeting to discuss a settlement. With interest, the claim could be higher. For many years prior to July 2005, we had not received any communication from the Bureau. Commercial Lovelace Motor Freight is a former wholly-owned subsidiary of ours, which filed for Bankruptcy protection in 1985. Recently, two surety companies which had issued bonds in favor of the Bureau settled claims of the Bureau, and they too demanded from the Company payment in respect of the amounts they paid.

Settlement efforts to date have not been successful with either the Bureau or the two surety companies. On August 17, 2007, the Attorney General of Ohio filed a lawsuit on behalf of the Bureau in the Court of Common Pleas of Franklin County, Ohio, seeking to recover from the Company \$5.8 million, including interest to that date and other costs. This claim represents the amount remaining after the Bureau's settlements with the two surety companies. On August 21, 2007, the two surety companies sued the Company to recover on indemnification obligations allegedly due to them, in the aggregate amount of \$1.1 million, including interest to that date and other costs.

The Company has filed answers to the three complaints and a motion to consolidate the three actions is pending. The Company intends to vigorously defend these actions. As of June 30, 2007, we accrued \$2.0 million related to the claim made by the Bureau.

### ***Other Matters***

In early August 2006, three lawsuits were filed in the Delaware Court of Chancery, purportedly on behalf of the public stockholders of the Company, regarding a going private proposal by FA Holdings I, LLC, a limited liability company led by Jeffrey Steiner and Philip Sassower, Chairman of The Phoenix Group LLC. The defendants named in these actions included Jeffrey Steiner, Eric Steiner, Robert Edwards, Daniel Lebard, Michael Vantusko, Didier Choix, Glenn Myles, FA Holdings I, LLC and the Company. The allegations in each of the complaints, which were substantially similar, asserted that the individual defendants had breached their fiduciary duties to the Company's stockholders and that the FA Holdings offer of \$2.73 for each share of the Company's stock was inadequate and unfair. The suits sought injunctive relief, rescission of any transaction, damages, costs and attorneys' fees. On September 7, 2006, the Delaware Court of Chancery consolidated all three Delaware lawsuits into a single action, styled *In re The Fairchild Corporation Shareholders Litigation*, Consolidated C.A. No. 2325-N. On September 21, 2006, the Company announced that FA Holdings I, LLC had withdrawn its proposal, but that the parties subsequently had further discussions and agreed to meet again. On December 5, 2006, the Company announced that discussions with FA Holdings regarding a potential transaction had been terminated. On March 2, 2007, plaintiffs filed a stipulation with the Delaware Court of Chancery seeking to dismiss the consolidated action. On March 6, 2007, the Delaware Court of Chancery entered an order dismissing all of the claims in the consolidated action.

Two actions, styled *Noto v. Steiner, et al.*, and *Barbonel v. Steiner, et al.*, were commenced on November 18, 2004, and November 23, 2004, respectively, in the Court of Chancery of the State of Delaware in and for Newcastle County, Delaware. The plaintiffs allege that each is, or was, a shareholder of The Fairchild Corporation and purported to bring actions derivatively on behalf of the Company, claiming, among other things, that Fairchild executive officers received excessive pay and perquisites and that the Company's directors approved such excessive pay and perquisites in violation of fiduciary duties to the Company. The complaints name, as defendants, all of the Company's directors, its Chairman and Chief Executive Officer, its President and Chief Operating Officer, its former Chief Financial Officer, and its General Counsel. While the Company and its Officers and Directors believe it and they have meritorious defenses to these suits, and deny liability or wrongdoing with respect to any and all claims alleged in the

suits, it and its Officers and Directors elected to settle to avoid onerous costs of defense, inconvenience and distraction. On April 1, 2005, we mailed to our shareholders a Notice of Hearing and Proposed Settlement of The Fairchild Corporation Stockholder Derivative Litigation. On May 18, 2005, the Court of Chancery of the State of Delaware in and for Newcastle County declined to approve that proposed settlement of the actions. On October 24, 2005, we mailed to our shareholders a Notice of Hearing and Proposed Supplemental Settlement of The Fairchild Corporation Stockholder Derivative Litigation. On November 23, 2005, the Court of Chancery of the State of Delaware in and for Newcastle County approved the proposed settlement of these actions. The Court's order became final on December 23, 2005. As a result of the settlement, we recognized a reduction in our selling, general and administrative expense for approximately \$5.7 million of proceeds we received from Mr. J. Steiner and our insurance carriers. In January 2006, we received approximately \$0.9 million from our insurance carriers to pay for the plaintiffs' and objector's attorneys' fees. In April 2006, and July 2006, we received approximately \$0.8 million and \$1.1 million, respectively, from our insurance carriers to pay for certain of our legal costs associated with this matter.

Alcoa and the Company had certain disputes related to the sale of the fasteners business to Alcoa in December 2002. On October 31, 2007, the Company and Alcoa resolved all related disputes, and \$25.3 million of an escrow account established at the time of the sale was released to us and Alcoa paid us an additional \$0.6 million.



We are involved in various other claims and lawsuits incidental to our business. We, either on our own or through our insurance carriers, are contesting these matters. In the opinion of management, the ultimate resolution of litigation against us, including that mentioned above, will not have a material adverse effect on our financial condition, future results of operations or net cash flows.

## **9. DISCONTINUED OPERATIONS**

### ***Shopping Center***

On July 6, 2006, Republic Thunderbolt, LLC (an indirect, wholly-owned subsidiary of the Company) completed the sale of Airport Plaza, a shopping center located in Farmingdale, New York, to an affiliate of Kimco Realty Corporation. We decided to sell the shopping center to enhance our financial flexibility, allowing us to pursue other opportunities. We received net proceeds of approximately \$40.7 million from the sale. As a condition to closing, the buyer assumed our existing mortgage loan on Airport Plaza that had an outstanding principal balance of approximately \$53.5 million on the closing date. Also as a condition to closing, we provided the buyer with an environmental indemnification and agreed to remediate an environmental matter that was identified, the costs of which are estimated to be between \$1.0 million and \$2.7 million. We expect to recognize a gain of approximately \$15.1 million from this transaction. However, because of the uncertain environmental liabilities that we retained, the gain recognition is required to be delayed until the remediation efforts are complete.

### ***Landfill Development Partnership***

On April 28, 2006, our consolidated partnership, Eagle Environmental, L.P. II, completed the sale of its Royal Oaks landfill to Highstar Waste Acquisition for approximately \$1.4 million. This transaction concludes the operating activity of Eagle Environmental L.P. II, and there is no requirement or current intent by us to pursue any new operating activities through this partnership. In fiscal 2006, we recognized a \$1.1 million gain on disposal of discontinued operations as a result of this transaction.

### ***Fastener Business***

On December 3, 2002, we completed the sale of our fastener business to Alcoa Inc. for approximately \$657 million in cash and the assumption of certain liabilities. During the four-year period from 2003 to 2006, we are entitled to receive additional cash proceeds of \$0.4 million for each commercial aircraft delivered by Boeing and Airbus in excess of stated threshold levels, up to a maximum of \$12.5 million per year. Deliveries exceeded the threshold aircraft delivery level needed for us to earn the full \$12.5 million contingent payment for 2003, 2004, 2005, and 2006. Accordingly, we recognized a \$12.5 million gain on disposal of discontinued operations for the nine months ended June 30, 2007 and June 30, 2006. In February 2007, we received from Alcoa the final \$12.5 million payment related to the sale of this business. Of this amount received, we repaid approximately \$9.1 million of our loan from GoldenTree Asset Management.

On December 3, 2002, we deposited with an escrow agent \$25.0 million to secure indemnification obligations we may have to Alcoa. On October 31, 2007, the Company and Alcoa resolved all related disputes. Accordingly, \$25.3 million of the escrow account was released to us and Alcoa made an additional payment to us of \$0.6 million.

The results of the shopping center, landfill development partnership, and the fastener business are recorded as earnings from discontinued operations, the components of which are as follows:

(In thousands)	Three Months Ended		Nine Months Ended	
	June 30,		June 30,	
	2007	2006	2007	2006
Net revenues	\$ -	\$ 2,431	\$ -	\$ 7,320
Cost of revenues	-	915	-	3,463
Gross margin	-	1,516	-	3,857
Selling, general & administrative expense	1,866	1,955	4,754	2,729
Other income, net	(1)	(34)	(145)	(314)
Operating income (loss)	(1,865)	(405)	(4,609)	1,442
Investment income	-	-	-	23
Net interest expense	-	(787)	-	(2,431)
Loss from discontinued operations before taxes	(1,865)	(1,192)	(4,609)	(966)
Income tax provision	(69)	-	(69)	(16)
Loss from discontinued operations, net	\$ (1,934)	\$ (1,192)	\$ (4,678)	\$ (982)

Certain liabilities remaining from the sale of our shopping center that occurred in July 2006 are being reported as liabilities of discontinued operations at June 30, 2007 and September 30, 2006, and were as follows:

(In thousands)	June 30, 2007	September 30, 2006
Current liabilities of discontinued operations	\$ -	\$ (62)
	-	(62)
Noncurrent liabilities of discontinued operations:		
Other long-term liabilities (a)	(16,120)	(16,120)
	(16,120)	(16,120)
Total net liabilities of discontinued operations	\$ (16,120)	\$ (16,182)

(a) Represents a \$15.1 million deferred gain on the sale of the shopping center and \$1.0 million for the estimated minimum cost to remediate environmental matters.

## 10. BUSINESS SEGMENT INFORMATION

Our business consists of three segments: PoloExpress; Hein Gericke; and Aerospace. Our PoloExpress and Hein Gericke segments are engaged in the design and retail sale of protective clothing, helmets and technical accessories for motorcyclists in Europe, and our Hein Gericke segment is also engaged in the design, licensing, and distribution of apparel in the United States. Our Aerospace segment stocks and distributes a wide variety of aircraft parts to commercial airlines and air cargo carriers, fixed-base operators, corporate aircraft operators and other aerospace companies worldwide.

In fiscal 2006, we operated a Real Estate segment, which owned and leased a shopping center located in Farmingdale, New York, and owned and rented two improved parcels located in Southern California. During fiscal 2006, we sold the shopping center and reclassified the remaining portions of our Real Estate segment into our corporate and other segment.

(In thousands)	Corporate				Total
	PoloExpress	Hein Gericke	Aerospace	and Other	
<b>Three Months Ended June 30, 2007:</b>					
Revenues	\$ 51,755	\$ 44,889	\$ 21,284	\$ 237	\$ 118,165
Operating income (loss)	8,511	(1,427)	1,646	(5,693)	3,037
Total assets at June 30	99,536	107,547	46,199	159,121	412,403
<b>Nine Months Ended June 30, 2007:</b>					
Revenues	\$ 101,700	\$ 90,968	\$ 66,420	\$ 712	\$ 259,800
Operating income (loss)	8,645	(15,108)	4,999	(14,431)	(15,895)
Total assets at June 30	99,536	107,547	46,199	159,121	412,403
<b>Three Months Ended June 30, 2006:</b>					
Revenues	\$ 43,465	\$ 41,627	\$ 20,486	\$ 237	\$ 105,815
Operating income (loss) (restated)	8,545	(2,011)	1,437	(5,567)	2,404
Total assets at June 30 (restated)	84,573	98,104	47,318	257,317	487,312
<b>Nine Months Ended June 30, 2006:</b>					
Revenues	\$ 79,814	\$ 83,023	\$ 56,778	\$ 713	\$ 220,328
Operating income (loss) (restated)	8,032	(15,147)	3,235	(13,827)	(17,707)
Total assets at June 30 (restated)	84,573	98,104	47,318	257,317	487,312

## 11. SUBSEQUENT EVENTS

In August 2007, we purchased annuities to settle the liabilities of an overfunded pension plan, which resulted in net remaining assets of approximately \$7.3 million. This action triggered settlement accounting, which requires us to expense approximately \$27.9 million relating to the previous unrecognized actuarial losses and the costs associated with purchasing annuity contracts. In September 2007, the pension plan, including its \$7.3 million net remaining assets, was merged with one of our underfunded pension plans. This action reduced the amount we will be required to contribute to our underfunded pension plan by in excess of \$1.0 million annually, in accordance with the Pension Protection Act of 2006.

On October 31, 2007, the Company and Alcoa resolved all disputes related to the 2002 sale of the fastener business to Alcoa. Accordingly, \$25.3 million of the escrow account was released to us and Alcoa made an additional payment to us of \$0.6 million and assumed specified liabilities for foreign taxes, environmental matters, and worker compensation claims. We used \$20.9 million of these proceeds to fully repay the GoldenTree loan. On October 31, 2007, we sold our property in Fullerton, California to Alcoa for \$19.0 million. We used \$13.0 million of these proceeds to fully repay the Beal Bank loan. We expect to recognize a pre-tax gain of approximately \$26.0 million from these transactions with Alcoa in the quarter ending December 31, 2007.

In November 2007, we amended certain retiree medical plans to eliminate supplemental Medicare insurance coverage for all of our current and future retirees effective January 1, 2008. This action provides income recognition of approximately \$11.9 million, as a result of the reduction in our postretirement benefits liabilities.



## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION**

### **CAUTIONARY STATEMENT**

The discussion below contains forward-looking statements, which are subject to safe harbors under the Securities Act of 1933 and the Securities Exchange Act of 1934. Forward-looking statements include references to the expected results of the cost reduction program that was announced in January 2007 and statements including words such as "expects," "plans," "anticipates," "believes," "estimates," "predicts," "projects," and similar expressions. In addition, statements refer to projections of our future financial performance, anticipated growth and trends in our businesses and in our industries, the anticipated impacts of acquisitions, and other characterizations of future events or circumstances are forward-looking statements. These statements are only predictions, based on our current expectations about future events and may not prove to be accurate. We do not undertake any obligation to update these forward-looking statements to reflect events occurring or circumstances arising after the date of this report. These forward-looking statements involve risks and uncertainties, and our actual results, performance, or achievements could differ materially from those expressed or implied by the forward-looking statements on the basis of several factors, including those that we discuss in *Risk Factors*, set forth in Part II, Item 1A of this Quarterly Report and in Part I, Item 1A, of our Annual Report on Form 10-K for the fiscal year ended September 30, 2006. We encourage you to read these sections carefully.

### **FINANCIAL RESTATEMENT**

This report contains our condensed consolidated financial statements and related notes as of, and for the three and nine months ended, June 30, 2007 as well as a restatement of our previously issued condensed consolidated financial statements for the three and nine months ended June 30, 2006.

Based upon discussions with our external independent registered public accounting firm and management during the course of our fiscal 2006 audit, the Audit Committee of our Board of Directors concluded in January 2007 that our previously filed interim and audited consolidated financial statements should not be relied upon since they were prepared applying accounting practices in accounting for income taxes that did not comply with U.S. generally accepted accounting principles ("GAAP") and, consequently, we would restate our consolidated financial statements. During the course of the Company's review of its historical financial statements, additional errors were identified. The condensed consolidated financial statements for the three and nine months ended June 30, 2006 included in this Quarterly Report on Form 10-Q include restatement adjustments that we have categorized into the following three areas: our accounting for income taxes; our accounting for commitments and contingencies; and our accounting for long-term investments. See Note 2 of our condensed consolidated financial statements included in this Form 10-Q for additional information regarding the restatement of our condensed consolidated financial statements for the three and nine months ended June 30, 2006.

As a result of the restatement, originally reported net loss for the three and nine months ended June 30, 2006 decreased by \$0.2 million (\$0.00 per share) and \$1.3 million (\$0.06 per share), respectively. The cumulative impact of errors related to periods prior to September 30, 2005 of \$1.4 million has been reflected as an increase to beginning retained earnings as of October 1, 2005.

### **EXECUTIVE OVERVIEW**

The Fairchild Corporation was incorporated in October 1969, under the laws of the State of Delaware. Our business consists of three segments: PoloExpress; Hein Gericke; and Aerospace. Both our PoloExpress and Hein Gericke segments are engaged in the design and retail sale of motorcycle apparel, protective clothing, helmets, and technical accessories for motorcyclists in Europe. In addition, Hein Gericke is engaged in the design and distribution

of motorcycle apparel in the United States. Our Aerospace segment stocks a wide variety of aircraft parts and distributes them to commercial airlines and air cargo carriers, fixed-base operators, corporate aircraft operators, and other aerospace companies worldwide. Additionally, our Aerospace segment performs component repair and overhaul services. In fiscal 2006, we operated a Real Estate segment, which owned and leased a shopping center located in Farmingdale, New York, and owned and rented two improved parcels located in Southern California. During fiscal 2006, we sold the shopping center and reclassified the remaining portions of our Real Estate segment into our corporate and other segment.

On July 6, 2006, we completed the sale of our Farmingdale, New York, shopping center, Airport Plaza, to an affiliate of Kimco Realty Corporation. We received net proceeds of approximately \$40.7 million from the sale. As a condition to closing, the buyer assumed our existing mortgage loan on Airport Plaza that had an outstanding principal balance of approximately \$53.5 million on the closing date.

On December 3, 2002, we completed the sale of our fastener business to Alcoa Inc. for approximately \$657.0 million in cash and the assumption of certain liabilities. In addition, we earned additional proceeds of \$12.5 million in each of fiscal 2004, 2005, and 2006 as the number of commercial aircraft delivered by Boeing and Airbus exceeded specified annual levels. We received the final \$12.5 million earn-out payment in February 2007.

## Financial Results and Trends

For the nine months ended June 30, 2007, we reported loss from continuing operations before taxes of \$19.9 million compared to a loss of \$21.1 million for the nine months ended June 30, 2006. The loss from continuing operations for the nine months ended June 30, 2006 benefited from the settlement of the shareholder derivative litigation, which improved results by approximately \$5.7 million. Excluding this item, the loss from continuing operations for the nine months ended June 30, 2007 improved by \$6.9 million compared to the nine months ended June 30, 2006. Our \$9.2 million cash provided by operating activities primarily resulted from the \$42.8 million proceeds from the sale of trading securities partially offset by the seasonal inventory demands of our PoloExpress and Hein Gericke businesses. As of June 30, 2007, we have unrestricted cash, cash equivalents and short-term investments of \$15.8 million and available borrowing under lines of credit of \$5.0 million. In February 2007, we received the final payment of \$12.5 million from Alcoa under the terms of our 2002 sale agreement, of which approximately \$9.1 million was used to repay debt. On October 31, 2007, the Company and Alcoa resolved all disputes related to the 2002 sale of the fastener business. Accordingly, \$25.3 million of the escrow account was released to us and Alcoa paid us an additional \$0.6 million, of which \$20.9 million was used to fully repay the GoldenTree loan. Also on October 31, 2007, we sold our property in Fullerton, California to Alcoa for \$19.0 million, of which \$13.0 million was used to fully repay the Beal Bank loan. We expect to recognize a pre-tax gain of approximately \$26.0 million from these transactions with Alcoa in the quarter ended December 31, 2007.

We have undertaken a number of actions, which we believe will improve the results of Hein Gericke in 2007 and beyond including:

- Consolidating and centralizing our warehouse facilities to one location to service all of Europe.
- Improving timeliness of product deliveries from suppliers to our warehouse and delivery to the stores.
- Reintroducing our Hein Gericke product catalog to expand brand awareness and attract customer traffic.
  - Optimizing store location and appearance.

In addition, we plan to continue cost structure improvements at Hein Gericke by taking aggressive actions to reduce expenses, including:

- Consolidating and restructuring back office functions, achieving significant reduction in staff levels.
  - Closing stores which do not provide a positive contribution.
  - Reducing advertising expense.
- Researching opportunities to further reduce warehousing expenses.

We also have taken action to reduce the cash needs of Fairchild Sports USA by significantly downsizing the operations and focusing efforts primarily on its design and licensing businesses.

On July 6, 2006, Republic Thunderbolt, LLC (our indirect, wholly-owned subsidiary) completed the sale of Airport Plaza, a shopping center located in Farmingdale, New York, to an affiliate of Kimco Realty Corporation. The sale does not include several other undeveloped parcels of real estate that we own in Farmingdale, New York, the largest of which is under contract of sale to the market chain, Stew Leonards. We decided to sell the shopping center to enhance our financial flexibility, allowing us to pursue other opportunities. We received net proceeds of approximately \$40.7 million from the sale. As a condition to closing, the buyer assumed our existing mortgage loan on Airport Plaza that had an outstanding principal balance of approximately \$53.5 million on the closing date. Also as

a condition to closing, we provided the buyer with an environmental indemnification and agreed to remediate an environmental matter that was identified, the costs of which are estimated to be between \$1.0 million and \$2.7 million. We expect to recognize a gain of approximately \$15.1 million from this transaction. However, because of the uncertain nature of the environmental liabilities that we retained, the gain recognition is required to be delayed until the remediation efforts are complete.

On May 3, 2006, we borrowed \$30.0 million from GoldenTree Capital Opportunities, L.P. and GoldenTree Capital Solutions Fund Financing to further improve our liquidity and provide us with flexible opportunities to:



- Invest in our existing operations;
- Pursue acquisition opportunities;
- Provide a source for any additional cash needs of our Hein Gericke operations during the 2007 season; or
  - Consider the repurchase of our outstanding stock.

Subsequent to December 31, 2006, and directly resulting from the financial statement restatement process, we were unable to provide to the lenders timely financial statements for the quarters ended December 31, 2006, March 31, 2007, and June 30, 2007, as required by the credit agreement. Our lenders have waived certain provisions in the credit agreement and granted us an extension in time to provide these financial statements.

Our cash needs are generally the highest during our second and third quarters of our fiscal year, when our Hein Gericke and PoloExpress segments purchase inventory in advance of the spring and summer selling seasons. Accordingly, €10.0 million was available and utilized to finance the fiscal 2007 seasonal trough to support our PoloExpress operations, and €9.0 million will be available to finance the fiscal 2008 season. We expect that cash on hand, which includes cash proceeds received from the sale of our shopping center, the Alcoa earn-out and escrow, the proceeds available from additional seasonal borrowings, cash available from lines of credit, and proceeds received from dispositions of short-term investments and other non-core assets, will be adequate to satisfy our cash requirements through June 2008.

In the event our cash needs are substantially higher than projected, particularly during the fiscal 2008 seasonal trough, we will take additional actions to generate the required cash. These actions may include one or any combination of the following:

- Liquidating investments and other non-core assets.
- Refinancing existing debt and borrowing additional funds which may be available to us from improved performances at our Aerospace and PoloExpress operations or increased values of certain real estate we own.
- Eliminating, reducing, or delaying all non-essential services provided by outside parties, including consultants.
  - Significantly reducing our corporate overhead expenses.
  - Delaying inventory purchases.

However, if we need to implement one or more of these actions, there remains some uncertainty that we will actually receive a sufficient amount of cash in time to meet all of our needs during the fiscal 2008 seasonal trough. Even if sufficient cash is realized, any or all of these actions may have adverse effects on our operating results or business.

We may also consider raising cash to meet the subsequent needs of our operations by issuing additional stock or debt, entering into partnership arrangements, liquidating one or more of our core businesses, or other means. Should these actions be insufficient, we may be forced to liquidate other non essential assets and significantly reduce overhead expenses.

## **CRITICAL ACCOUNTING POLICIES**

Our financial statements and accompanying notes are prepared in accordance with U.S. generally accepted accounting principles. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, and expenses. These estimates and assumptions are affected by management's application of accounting policies. Critical accounting policies for us are more fully described in our Annual Report on Form 10-K and include: valuation of long-lived assets; impairment of goodwill and intangible assets with indefinite lives; pension and postretirement benefits; deferred and noncurrent income taxes; environmental and litigation accruals; and revenue recognition. Estimates in each of these areas are based on historical experience and a variety of assumptions that we believe are appropriate. Actual results may differ from these estimates.

**RESULTS OF OPERATIONS**

*Business Transactions*

On October 18, 2006, we collected \$2.75 million in cash in full payment of our note receivable from Voyager Kibris. We recognized a gain of approximately \$2.1 million in the nine months ended June 30, 2007.

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On July 6, 2006, Republic Thunderbolt, LLC (an indirect, wholly-owned subsidiary of the Company) completed the sale of Airport Plaza, a shopping center located in Farmingdale, New York, to an affiliate of Kimco Realty Corporation. The sale does not include several other undeveloped parcels of real estate that we own in Farmingdale, New York, the largest of which is under contract of sale to the market chain, Stew Leonards. We decided to sell the shopping center to enhance our financial flexibility, allowing us to pursue other opportunities. We received net proceeds of approximately \$40.7 million from the sale. As a condition to closing, the buyer assumed our existing mortgage loan on Airport Plaza that had an outstanding principal balance of approximately \$53.5 million on the closing date. Also as a condition to closing, we provided the buyer with an environmental indemnification and agreed to remediate an environmental matter that was identified, the costs of which are estimated to be between \$1.0 million and \$2.7 million. We expect to recognize a gain of approximately \$15.1 million from this transaction. However, because of the uncertain nature of the environmental liabilities that we retained, the gain recognition is required to be delayed until the remediation efforts are complete.

### *Consolidated Results*

We currently report in three principal business segments: PoloExpress; Hein Gericke; and Aerospace. Because PoloExpress and Hein Gericke are highly seasonal businesses, with an historic trend of a higher volume of sales and profits during the months of March through September, the discussion below should not be relied upon as a trend of our future results. The following table provides the revenues and operating income (loss) of our segments:

(In thousands)	Three Months Ended		Nine Months Ended	
	June 30,		June 30,	
	2007	2006	2007	2006
<b>Revenues</b>				
PoloExpress Segment	\$ 51,755	\$ 43,465	\$ 101,700	\$ 79,814
Hein Gericke Segment	44,889	41,627	90,968	83,023
Aerospace Segment	21,284	20,486	66,420	56,778
Corporate and Other	259	259	777	778
Intercompany Eliminations	(22)	(22)	(65)	(65)
<b>Total</b>	<b>\$ 118,165</b>	<b>\$ 105,815</b>	<b>\$ 259,800</b>	<b>\$ 220,328</b>
<b>Operating Income (Loss)</b>				
PoloExpress Segment	8,511	8,545	8,645	8,032
Hein Gericke Segment	(1,427)	(2,011)	(15,108)	(15,147)
Aerospace Segment	1,646	1,437	4,999	3,235
Corporate and Other	(5,693)	(5,567)	(14,431)	(13,827)
<b>Total</b>	<b>\$ 3,037</b>	<b>\$ 2,404</b>	<b>\$ (15,895)</b>	<b>\$ (17,707)</b>

Revenues increased \$12.4 million, or 11.7%, for the three months ended June 30, 2007 compared to the three months ended June 30, 2006. This revenue improvement was driven by increased revenue in each of our three operating segments as revenue increased \$8.3 million at our PoloExpress segment, \$3.3 million at our Hein Gericke segment, and \$0.8 million at our Aerospace segment. Revenues increased by \$39.5 million, or 17.9%, for the nine months ended June 30, 2007 compared to the nine months ended June 30, 2006. This revenue improvement was driven by increased revenue in each of our three operating segments as revenue increased \$21.9 million at our PoloExpress segment, \$9.6 million at our Aerospace segment, and \$7.9 million at our Hein Gericke segment. See segment discussion below for further details.

Gross margin as a percentage of sales increased to 44.1% for the three months ended June 30, 2007 compared to 41.9% for the three months ended June 30, 2006. Gross margin as a percentage of sales increased to 40.9% for the nine months ended June 30, 2007 compared to 39.7% for the nine months ended June 30, 2006. This margin

improvement was primarily driven by the increased gross margin at our Hein Gericke business to 43.6% for the nine months ended June 30, 2007 from 40.8% for the nine months ended June 30, 2006, respectively, primarily driven by improved inventory management and product pricing.

Selling, general, and administrative expense includes pension and postretirement expense of \$0.7 million and \$2.3 million for the three and nine months ended June 30, 2007, respectively, and \$0.9 million and \$2.8 million for the three and nine months ended June 30, 2006, respectively, primarily relating to inactive and retired employees of businesses that we sold and for which we retained the pension or postretirement liability. Selling, general, and administrative expense, excluding pension and postretirement expense, as a percentage of sales increased to 41.4% for the three months ended June 30, 2007 compared to 41.1% for the three months ended June 30, 2006. Selling, general, and administrative expense for the three months ended June 30, 2006 benefited from \$1.1 million received by us from the settlement of the shareholder derivative litigation. Without this benefit, selling, general, and administrative expense, excluding pension and postretirement expense, as a percentage of sales would have been approximately 42.1% for the three months ended June 30, 2006. Selling, general, and administrative expense, excluding pension and postretirement expense, as a percentage of sales decreased to 47.8% for the nine months ended June 30, 2007 compared to 48.1% for the nine months ended June 30, 2006. Selling, general, and administrative expense for the nine months ended June 30, 2006 benefited from \$5.7 million received by us from the settlement of the shareholder derivative litigation, offset partially by \$0.6 million of related legal fees. Without this benefit, selling, general, and administrative expense, excluding pension and postretirement expense, as a percentage of sales would have been approximately 50.5% for the nine months ended June 30, 2006. This effective improvement in selling, general, and administrative expense as a percentage of sales primarily resulted from increased sales in our Aerospace segment without a commensurate increase in operating expenses. See segment discussion below for further details.

Interest expense for the nine months ended June 30, 2007 increased \$4.4 million compared to the nine months ended June 30, 2006. This increase principally resulted from \$3.7 million of interest and loan fee amortization related to the GoldenTree loan, which was entered into in May 2006, as well as \$1.7 million of interest expense from the correction of the carrying value of the liability associated with our arrangement to acquire the remaining 7.5% of PoloExpress.

The fair market value adjustment of our position in a ten-year \$100.0 million interest rate contract improved by \$0.8 million in the nine months ended June 30, 2006. The fair market value adjustment of this agreement reflected increasing interest rates and caused the favorable change in fair market value of the contract in these periods. We settled the interest rate contract at the end of December 2005. Accordingly, we will have no further income or loss from this contract. The settlement allowed us to increase cash available for operations by releasing approximately \$2.5 million of cash held in escrow in excess of the liability.

The tax provision for the nine months ended June 30, 2007 represents \$0.8 million of state taxes. No federal tax provision was accrued, due to our foreign operations reporting a loss for the nine month period and our annual projected loss for domestic operations.

Loss from discontinued operations includes the results of the Airport Plaza shopping center prior to its sale and certain legal and environmental expenses associated with our former businesses. The loss from discontinued operations for the three months ended June 30, 2007 consists primarily of \$1.7 million to cover legal expenses and workers compensation obligations associated with businesses we sold several years ago. The loss from discontinued operations for the nine months ended June 30, 2007 consists primarily of \$6.0 million to cover legal expenses and workers compensation obligations associated with businesses we sold several years ago and a \$1.6 million increase in our environmental accrual, offset partially by \$3.3 million insurance reimbursement. The earnings from discontinued operations for the three months ended June 30, 2006 primarily resulted from a \$0.7 million increase in our environmental accrual and a \$0.6 million accrual for the claim by Ohio Bureau of Workers' Compensation offset partially by income of \$0.6 million from our shopping center. The loss from discontinued operations for the nine months ended June 30, 2006 primarily resulted from a \$0.9 million increase in our environmental accrual and a \$0.6 million accrual for the claim by Ohio Bureau of Workers' Compensation offset partially by income of \$1.2 million from our shopping center.

We recognized a \$45.3 million gain on the disposal of discontinued operations for the nine months ended June 30, 2007, an increase of \$31.8 million compared to the nine months ended June 30, 2006. The gain for the nine months ended June 30, 2007 resulted from \$32.8 million tax reserve releases resulting from the expiration of the related statutes of limitations and closure of the related tax period as well as \$12.5 million of additional proceeds earned from the sale of the fastener business. The gain for the three months ended June 30, 2006 reflected the \$1.0 million gain on the sale of a landfill partnership. The gain for the nine months ended June 30, 2006 reflected the \$12.5 million of additional proceeds earned from the sale of the fastener business and the \$1.0 million gain on the sale of a landfill partnership. No related income tax expense was recorded due to our overall domestic tax loss.

### *Segment Results*

#### **PoloExpress Segment**

Our PoloExpress segment designs and sells motorcycle apparel, protective clothing, helmets, and technical accessories for motorcyclists. As of June 30, 2007, PoloExpress operated 88 retail shops in Germany and 4 shops in Switzerland. While the PoloExpress retail stores primarily sell PoloExpress brand products, these retail stores also sell products of other manufacturers, the inventory of which is owned by the Company. The PoloExpress segment is a seasonal business, with an historic trend of a higher volume of sales and profits during March through September.

Sales in our PoloExpress segment increased by \$8.3 million, or 19.1%, for the three months ended June 30, 2007 compared to the three months ended June 30, 2006. Sales in our PoloExpress segment increased by \$21.9 million, or 27.4%, for the nine months ended June 30, 2007 compared to the year-ago period. Retail sales per square meter was approximately \$1,047 and \$2,086 for the three and nine months ended June 30, 2007, respectively, compared to \$1,025 and \$1,873 for the three and nine months ended June 30, 2006, respectively. The sales increase for the three months ended June 30, 2007 resulted from an improvement in same store sales of 0.8%. The sales increase for the nine months ended June 30, 2007 resulted from an improvement in same store sales of 9.2% and the effect of 5 stores, which were newly opened or relocated during fiscal 2006. Foreign currency exchange rates on the translation of European sales into U.S. dollars changed favorably and increased our revenues by approximately \$3.4 million and \$7.6 million for the three and nine months ended June 30, 2007, respectively. Operating income in our PoloExpress segment increased \$0.6 million for the nine months ended June 30, 2007 compared to the year-ago period. This improvement reflected the increase in sales during this period and their related economies of scale and the favorable increase in the Euro compared to the U.S. Dollar in the current period.

### **Hein Gericke Segment**

Our Hein Gericke segment designs and sells motorcycle apparel, protective clothing, helmets, and technical accessories for motorcyclists. As of June 30, 2007, Hein Gericke operated 146 retail shops in Austria, Belgium, France, Germany, Italy, Luxembourg, the Netherlands, Turkey, and the United Kingdom. Although the Hein Gericke retail stores primarily sell Hein Gericke brand items, these retail stores also sell products of other manufacturers, the inventory of which is owned by the Company. Fairchild Sports USA, located in Tustin, California, designs and sells apparel and accessories under private labels for third parties and sells licensed product to Harley-Davidson dealers. The Hein Gericke segment is a seasonal business, with an historic trend of a higher volume of sales during March through September.

Sales in our Hein Gericke segment increased \$3.3 million, or 7.8%, for the three months ended June 30, 2007 compared to the three months ended June 30, 2006. Sales at Hein Gericke retail locations increased \$4.8 million, or 12.1%, for the three months ended June 30, 2007 compared to the three months ended June 30, 2006. Sales in our Hein Gericke segment increased \$7.9 million, or 9.6%, for the nine months ended June 30, 2007 compared to the year-ago period. Sales at Hein Gericke retail locations increased \$12.4 million, or 16.6%, for the nine months ended June 30, 2007 compared to the nine months ended June 30, 2006. Retail sales per square meter increased to \$835 and \$1,663 for the three and nine months ended June 30, 2007, respectively, compared to \$744 and \$1,417 for the three and nine months ended June 30, 2006, respectively. The increase in Hein Gericke retail sales reflected a same store sales increase of 2.8% and 6.7% for the three and nine months ended June 30, 2007, respectively. The improvement in retail sales was offset by a \$4.5 million decrease in sales at Fairchild Sports USA, whose operations were substantially downsized in fiscal 2006. Foreign currency exchange rates on the translation of European sales into U.S. dollars changed favorably and increased our revenues by approximately \$3.0 million and \$6.5 million for the three and nine months ended June 30, 2007, respectively, compared to the three and nine months ended June 30, 2006. The operating results in our Hein Gericke segment improved by \$0.6 million for the three months ended June 30, 2007, compared to the three months ended June 30, 2006, due primarily to improved gross margins at our Hein Gericke retail locations and reduced losses generated by the downsized Fairchild Sports USA business. The operating results in our Hein Gericke segment for the nine months ended June 30, 2007 remained consistent with the year-ago period as the segment's operating expenses increased at a greater rate than sales.

### **Aerospace Segment**

Our Aerospace segment has five locations in the United States, and is an international supplier to the aerospace industry. Four locations specialize in the distribution of avionics, airframe accessories, and other components, and one location provides overhaul and repair capabilities. The products distributed include: navigation and radar systems; instruments and communication systems; flat panel technologies; and rotatables. Our location in Titusville, Florida

overhauls and repairs landing gear, pressurization components, instruments, and other components. Customers include original equipment manufacturers, commercial airlines, corporate aircraft operators, fixed-base operators, air cargo carriers, general aviation suppliers, and the military. Sales in our Aerospace segment increased by \$0.8 million and \$9.6 million for the three and nine months ended June 30, 2007, respectively, compared to the three and nine months ended June 30, 2006. This increase reflected an overall improvement in the areas of the aerospace industry for which we provide products.



Operating income increased \$0.2 million to \$1.6 million for the three months ended June 30, 2007 from \$1.4 million for the three months ended June 30, 2006. Operating income increased \$1.8 million to \$5.0 million for the nine months ended June 30, 2007 from \$3.2 million for the year-ago period. The improved operating income resulted from increased sales accompanied by stable gross margin and decreased selling, general, and administrative expenses as a percentage of sales for the three and nine months ended June 30, 2007 compared to the three and nine months ended June 30, 2006.

### **Corporate and Other**

Our other operations consist of a 208,000 square foot manufacturing facility located in Fullerton, California that we own and lease to Alcoa, and a 58,000 square foot manufacturing facility located in Huntington Beach, California that we own and lease to PCA Aerospace. The Fullerton property is leased to Alcoa through October 2007. On October 31, 2007, we sold the Fullerton property to Alcoa for \$19.0 million.

The Huntington Beach property is leased to PCA Aerospace through October 2011 and is expected to generate revenues and operating income in excess of \$0.4 million per year. In October 2007, we amended our lease with PCA Aerospace whereby we can cause PCA Aerospace to purchase the Huntington Beach property at the greater of fair market value or \$5.0 million under a put option we hold which can be exercised at any time through January 12, 2012. PCA Aerospace also holds a similar purchase option. In November 2007, we exercised our put option. Accordingly, PCA Aerospace will have up to six months to purchase the property at fair market value, which we believe is \$8.0 million. At June 30, 2007, the book value of the Huntington Beach property was \$2.9 million.

The operating loss at corporate increased by \$0.1 million for the three months ended June 30, 2007 compared to the three months ended June 30, 2006. The corporate results for the three months ended June 30, 2006 benefited by \$1.1 million from the net proceeds we received due to the settlement of the shareholder derivative litigation. Excluding this one-time benefit, our corporate results improved by \$1.0 million, which resulted from reduced insurance premiums and lower personnel and related costs.

The operating loss at corporate increased by \$0.6 million for the nine months ended June 30, 2007 compared to the nine months ended June 30, 2006, due primarily to the settlement of shareholder derivative litigation during the December 2005 quarter. We recognized a net reduction in general and administrative expenses of \$5.7 million in the nine months ended June 30, 2006 from net proceeds we received as a result of settlement of shareholder derivative litigation. After adjusting for the one-time benefit in the nine months ended June 30, 2006 from the shareholder litigation settlement, the Company actually experienced a \$5.1 million decrease in operating loss. This improvement primarily resulted from the \$2.1 million gain recognized on the full collection of a note receivable in October 2006 as well as reduced insurance premiums and lower personnel and related costs.

### **FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES**

Total capitalization as of June 30, 2007 and September 30, 2006 was \$187.4 million and \$180.0 million, respectively. The nine-month change in capitalization included a net decrease of \$15.7 million in debt resulting from \$14.7 million of additional borrowings from our credit facilities, offset partially by approximately \$32.9 million of debt repayments and a \$2.5 million increase due to the change in foreign currency on debt denominated in Euros. Equity increased by \$23.1 million, reflecting our \$20.1 million net income and \$3.0 million from other comprehensive income. Our combined cash and investment balances totaled \$90.7 million on June 30, 2007 compared to \$130.4 million on September 30, 2006, and included restricted investments of \$71.4 million and \$67.0 million at June 30, 2007 and September 30, 2006, respectively.

Net cash provided by operating activities for the nine months ended June 30, 2007 was \$9.2 million principally resulting from \$42.8 million of proceeds from the sale of trading securities liquidated to fund our operating expenses

offset partially by a \$11.2 million increase in net operating assets, principally related to the \$30.4 million increase in inventory offset partially by \$23.7 million increase in accounts payable and accrued expenses as well as the \$32.8 million tax reserve release. Net cash used for operating activities for the nine months ended June 30, 2006 was \$16.2 million and included a \$8.5 million increase in net operating assets, principally related to the \$30.6 million increase in inventory offset partially by \$22.0 million increase in accounts payable and accrued expenses.

Net cash provided by investing activities for the nine months ended June 30, 2007 was \$10.7 million, including \$12.5 million received from the calendar 2006 earn-out associated with our 2002 sale of our fastener business to Alcoa and \$4.0 million from the collections of notes receivable, offset partially by \$7.8 million of capital expenditures. Net cash used in investing activities for the nine months ended June 30, 2006 was \$3.9 million, including \$12.2 million to purchase investment securities and \$5.9 million of capital expenditures, offset partially by \$13.9 million of cash received from the sale of discontinued operations, including \$12.5 million received from the calendar 2005 earn-out associated with our 2002 sale of our fastener business to Alcoa.

Net cash used in financing activities was \$18.3 million for the nine months ended June 30, 2007, reflecting \$32.9 million of debt repayments offset partially by \$14.7 million received on additional borrowings. Net cash provided by financing activities was \$16.7 million for the nine months ended June 30, 2006, reflecting a \$49.5 million received from additional borrowings, offset partially by \$25.6 million of debt repayments, \$4.3 million payment to settle the interest rate contract, and payments of \$2.4 million for financing fees.

Our principal cash requirements include supporting our current operations, general and administrative expenses, capital expenditures, and the payment of other liabilities including pension and postretirement benefits, environmental investigation and remediation costs, and litigation related costs.

Our cash needs are generally the highest during our second and third quarters of our fiscal year, when our Hein Gericke and PoloExpress segments purchase inventory in advance of the spring and summer selling seasons. Accordingly, €10.0 million was available and utilized to finance the fiscal 2007 seasonal trough to support our PoloExpress operations, and €9.0 million will be available to finance the fiscal 2008 season. We expect that cash on hand, including the Alcoa earn-out and escrow, the proceeds available from additional seasonal borrowings, cash available from lines of credit, and proceeds received from dispositions of short-term investments and other non-core assets, will be adequate to satisfy our cash requirements through June 2008.

Although we believe that our relationship with the principal lenders to our PoloExpress and Hein Gericke segments is strong, a significant portion of our debt facilities are subject to annual renewal. We expect that the facilities will be renewed annually in the normal course of business. Should the lenders decide not to renew the facilities, we believe that we could secure alternative funding sources on commercially reasonable terms.

The costs of being a small to mid-sized public company have increased substantially with the introduction and implementation of controls and procedures mandated by the Sarbanes-Oxley Act of 2002. Audit and corporate governance related fees have significantly increased over the past two years. Our increased costs also include the effects of acquisitions and additional costs related to compliance with various financing agreements. The costs to comply with Section 404 of the Sarbanes-Oxley Act of 2002 alone substantially increased our audit and related costs to approximately \$3.1 million in fiscal 2005, as compared to only \$1.6 million in fiscal 2004. This increase is significant for a company of our size. However, on March 31, 2006, our market capitalization was below the \$50.0 million threshold and remained below \$75.0 million as of March 31, 2007. Accordingly, on September 30, 2007, we will continue to be deemed a non-accelerated filer in accordance with the United States Securities and Exchange Commission regulations and will not be required to have an external audit of our internal controls under Section 404 of the Sarbanes-Oxley Act of 2002 in fiscal 2007. We did not have an external audit of our internal controls resulting in a reduction in our audit fees in fiscal 2006. However, audit expenses associated with the restatement increased our 2006 audit fees to \$3.5 million. As a result of the escalating costs, we decided to change our independent registered public accountants in an effort to bring audit expenses back in line with what is commercially reasonable for a company of our size.

We considered additional options for reducing our public costs, including opportunities to take our company private, or “going dark”. An offer to take our company private at \$2.73 per share, led by Jeffrey Steiner, our Chairman and Chief Executive Officer, and Philip Sassower, was terminated. As of this date, no further discussions are on-going. However, our senior management will continue to pursue opportunities to reduce our public costs and our corporate expenses and consider any other opportunities to restructure our existing debt and pursue additional merger, acquisition, and divestiture opportunities.

In the event our cash needs are substantially higher than projected, particularly during the fiscal 2008 seasonal trough, we will take additional actions to generate the required cash. These actions may include one or any combination of the following:

- Liquidating investments and other non-core assets.
- Refinancing existing debt and borrowing additional funds which may be available to us from improved performance at our Aerospace and PoloExpress operations or increased values of certain real estate we own.
- Eliminating, reducing, or delaying all non-essential services provided by outside parties, including consultants.
  - Significantly reducing our corporate overhead expenses.
  - Delaying inventory purchases.

However, if we need to implement one or more of these actions, there remains some uncertainty that we will actually receive a sufficient amount of cash in time to meet all of our needs during the fiscal 2008 seasonal trough. Even if sufficient cash is realized, any or all of these actions may have adverse effects on our operating results or business.

We may also consider raising cash to meet the subsequent needs of our operations by issuing additional stock or debt, entering into partnership arrangements, liquidating one or more of our core businesses, or other means. Should these actions be insufficient, we may be forced to liquidate other non essential assets and significantly reduce overhead expenses.

### ***Off Balance Sheet Items***

On June 30, 2007, approximately \$0.9 million of bank loans received by retail shop partners in the PoloExpress and Hein Gericke segments were guaranteed by our subsidiaries and are not reflected on our balance sheet because these loans have not been assumed by us. These guarantees were assumed by us when we acquired the PoloExpress and Hein Gericke businesses. We have guaranteed loans to shop partners for the purchase of store fittings in certain locations where we sell our products. The loans are secured by the store fittings purchased to outfit these retail stores.

### ***Contractual and Other Obligations***

At June 30, 2007, we had contractual commitments to repay debt, to make payments under operating and capital lease obligations, to make pension contribution payments, and to purchase the remaining 7.5% interest in PoloExpress. Our operations enter into purchase commitments in the normal course of business.

Payments due under our debt obligations, including capital lease obligations, are expected to be \$18.9 million for the remainder of fiscal 2007, \$31.6 million in fiscal 2008, \$2.9 million in fiscal 2009, \$21.3 million in fiscal 2010, \$0.6 million in 2011, and none thereafter. Payments due under our operating lease obligations will be \$5.5 million for the remainder of fiscal 2007, \$17.5 million in fiscal 2008, \$13.2 million in fiscal 2009, \$9.7 million in fiscal 2010, \$7.2 million in fiscal 2011, and \$23.7 million thereafter.

At June 30, 2007, we had outstanding borrowings of \$8.9 million on a \$20.0 million asset based revolving credit facility with CIT. The amount that we can borrow under the facility is based upon inventory and accounts receivable at our Aerospace segment, and \$2.8 million was available for future borrowings at June 30, 2007. Borrowings under the facility are collateralized by a security interest in the assets of our Aerospace segment. The loan bears interest at 1.0% over prime (9.25% at June 30, 2007) and we pay a non-usage fee of 0.5%. The credit facility matures in January 2008. The credit facility requires that our Aerospace segment maintain compliance with certain covenants. The most restrictive of the covenants requires the borrowing company, a subsidiary of our Aerospace segment, to maintain a minimum net worth on a quarterly basis, of \$14.0 million, plus 25% of cumulative net earnings through the end of the fiscal period. At December 31, 2006, the net worth of the borrowing company was short of the covenant requirement by approximately \$0.3 million, which, at CIT's option could result in an acceleration of the maturity of the loan. However, we were in compliance with all covenants under this credit agreement, including the minimum net worth covenant, on March 31, 2007 and June 30, 2007. We are currently involved in discussions with CIT to extend the maturity of the loan and to receive a waiver from the minimum net worth covenant compliance for December 31, 2006. Management expects to continue under the current terms and conditions of the arrangement until renegotiation of the credit facility is completed.

Based upon the Employee Retirement Income Security Act of 1974 and our actuary's assumptions and projections completed for last fiscal year, we would not have to provide additional cash contributions to our largest pension plan until 2008. However, recently the Pension Protection Act of 2006 was enacted into law. The Pension Protection Act of 2006 will change significantly the timing and amount of our annual contribution requirements from those we previously disclosed under the Employee Retirement Income Security Act of 1974. Our actuaries currently project that the amount of our future contribution requirements under the Pension Protection Act of 2006 will be \$5.1 million in fiscal 2008, \$7.2 million in fiscal 2009, \$7.4 million in fiscal 2010, \$7.4 million in fiscal 2011, and \$18.9 million thereafter. In lieu of these changes, we are currently evaluating the pension asset portfolio mix to determine the appropriate level of maximizing investment returns while maintaining a reasonable and tolerable level of risk.

In addition, we are required to make annual cash contributions of approximately \$0.3 million to fund a small pension plan.

We have entered into standby letter of credit arrangements with insurance companies and others, issued primarily to guarantee our future performance of contracts. At June 30, 2007, we had contingent liabilities of \$3.5 million on commitments related to outstanding letters of credit.

Currently, we are not being audited by the IRS for any years. However, we are currently being audited in Germany for 1997 through 2002. In March 2007, our tax liability was reduced by approximately \$32.8 million due to the expiration of the related statute of limitations and closure of the related tax period. Thus, our tax liability was \$13.6 million at June 30, 2007. However, based on tax planning strategies, we do not anticipate having to satisfy the tax liability over the short-term.

We have \$31.5 million classified as other long-term liabilities at June 30, 2007, including \$14.4 million due to purchase the remaining 7.5% interest in PoloExpress in April 2008. The remaining \$17.1 million of other long-term liabilities includes environmental and other liabilities, which do not have specific payment terms or other similar contractual arrangements.

Should any of these liabilities become immediately due, we may be obligated to obtain financing, raise capital, and/or liquidate assets to satisfy our obligations.

### **RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS**

In February 2007, the Financial Accounting Standards Board (“FASB”) issued Statement of Financial Accounting Standards (“SFAS”) No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities*, permitting entities to elect fair value measurement for many financial instruments and certain other items. Unrealized gains and losses on designated items will be recognized in earnings at each subsequent period. SFAS No. 159 also establishes presentation and disclosure requirements for similar types of assets and liabilities measured at fair value. We are required to adopt this statement in October 2008 and we are currently evaluating the potential impact to our future results of operations, financial position, and cash flows.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*, which defines fair value, establishes a framework for measuring fair value in GAAP, and expands disclosures about fair value measurements. SFAS No. 157 does not require any new fair value measurements, but provides guidance on how to measure fair value by providing a fair value hierarchy used to classify the source of the information. We are required to adopt this statement in October 2008 and we are currently evaluating the potential impact to our future results of operations, financial position, and cash flows.

In September 2006, the FASB published SFAS No. 158, *Employers’ Accounting for Defined Benefit Pension and Other Postretirement Pension Plans – an amendment of FASB Statements No. 87, 88, 106, and 132(R)*. SFAS No. 158 requires an employer to recognize in its statement of financial position the overfunded or underfunded status of a defined benefit postretirement plan measured as the difference between the fair value of plan assets and the benefit obligation. Employers must also recognize as a component of other comprehensive income, net of tax, the actuarial gains and losses and the prior service costs and credits that arise during the period. SFAS No. 158 is effective for fiscal years ending after December 15, 2006 and will be adopted by the Company as of September 30, 2007. If SFAS No. 158 was adopted as of September 30, 2006, the Company would have recorded a reduction in prepaid assets and other assets of \$18.1 million and \$1.5 million, respectively, a decrease in pension liabilities of \$2.6 million, and a charge to other comprehensive income (loss) of \$17.0 million.

In July 2006, the FASB issued FIN No. 48, *Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109*. FIN No. 48 requires the use of a two-step approach for recognizing and measuring tax benefits taken or expected to be taken in a tax return and disclosures regarding uncertainties in income tax positions. We are required to adopt FIN No. 48 effective October 1, 2007. The cumulative effect of initially adopting FIN No. 48 will be recorded as an adjustment to opening retained earnings in the year of adoption and will be presented separately. Only tax positions that meet the more likely than not recognition threshold at the effective date may be recognized upon adoption of FIN No. 48. We are currently evaluating the impact this new standard will have on our future results of operations and financial position.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

We are exposed to certain market risks as part of our ongoing business operations, including risks from changes in interest rates and foreign currency exchange rates that could impact our financial condition, results of operations and cash flows. We manage our exposure to these and other market risks through regular operating and financing

activities. We may use derivative financial instruments on a limited basis as additional risk management tools and not for speculative investment purposes.

*Interest Rate Risk:* In May 2004, we issued a floating rate note with a principal amount of €25.0 million. Embedded within the promissory note agreement is an interest rate cap protecting one half of the €25.0 million borrowed. The embedded interest rate cap limits to 6% the 3-month EURIBOR interest rate that we must pay on the promissory note. We paid approximately \$0.1 million to purchase the interest rate cap. In accordance with SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, the embedded interest rate cap is considered to be clearly and closely related to the debt of the host contract and is not required to be separated and accounted for separately from the host contract. We are accounting for the hybrid contract, comprised of the variable rate note and the embedded interest rate cap, as a single debt instrument. At June 30, 2007, the fair value of this instrument is nominal.



Essentially all of our other outstanding debt is variable rate debt. We are exposed to risks of rising interest rates, which could result in rising interest costs.

*Foreign Currency Risk:* We are exposed to foreign currency risks that arise from normal business operations. These risks include the translation of local currency balances of our foreign subsidiaries, intercompany loans with foreign subsidiaries and transactions denominated in foreign currencies. Our objective is to minimize our exposure to these risks through our normal operating activities and, if we deem it appropriate, we may consider utilizing foreign currency forward contracts in the future. For the nine months ended June 30, 2007, we estimate that approximately 73% of our total revenues were derived from customers outside of the United States, with approximately 73% of our total revenues denominated in currencies other than the U.S. dollar. We estimate that revenue and operating expenses for the nine months ended June 30, 2007 were higher by \$14.2 million and \$6.9 million, respectively, as a result of changes in exchange rates compared to the nine months ended June 30, 2006. At June 30, 2007, we had \$55.2 million of working capital denominated in foreign currencies. At June 30, 2007, we had no outstanding foreign currency forward contracts. The following table shows the approximate split of these foreign currency exposures by principal currency at June 30, 2007:

		British		Other	Total
	Euro	Pound	Swiss Franc		Exposure
Revenues	78%	18%	4%	-	100%
Operating Expenses	80%	17%	3%	-	100%
Working Capital	84%	13%	2%	1%	100%

A hypothetical 10% strengthening of the U.S. dollar during the nine months ended June 30, 2007 versus the foreign currencies in which we have exposure would have reduced revenue by approximately \$17.2 million and reduced operating expenses by approximately \$8.4 million, resulting in a \$0.4 million improvement in our operating loss as compared to what was actually reported. Working capital at June 30, 2007, would have been approximately \$5.0 million lower than actually reported, if we had used this hypothetical stronger U.S. dollar.

*Inflation:* We believe that inflation has not had a material impact on our results of operations for the nine months ended June 30, 2007. However, we cannot assure you that future inflation would not have an adverse impact on our operating results and financial condition.

## **ITEM 4. CONTROLS AND PROCEDURES**

### **Material Weaknesses in Disclosure Controls and Procedures**

As described in Item 9A of our Annual Report on Form 10-K for the fiscal year ended September 30, 2006, our management evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2006, and based on this evaluation, noted the continued existence of a material weaknesses in our disclosure controls and procedures related to accounting for income taxes and accounting for complex and non-routine transactions in accordance with U.S. generally accepted accounting principles. A material weakness is a significant deficiency, as defined in Public Company Accounting Oversight Board Auditing Standard No. 2, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of a company's annual or interim financial statements would not be prevented or detected by company personnel in the normal course of performing their assigned functions.

### **Changes in Disclosure Controls and Procedures**

Our Chief Executive Officer and our Chief Financial Officer have evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this quarterly report, which we refer to as the evaluation date. We aim to maintain a system of internal accounting controls that are designed to provide reasonable assurance that our books and records accurately reflect our transactions and that our established policies and procedures are followed.

Notwithstanding the foregoing efforts, we are continuing to undertake steps to resolve the material weaknesses described above. During the quarter ended December 31, 2006, we hired an additional person with significant technical accounting experience. Additionally, we accelerated the timing of internal communication to discuss the accounting for non-routine or complex transactions. Subsequent to December 31, 2006, we hired an additional person with significant tax experience. However, a determination that these material weaknesses have been corrected can only be substantiated by the passage of time and displayed by staff performance.

### **Evaluation of Disclosure Controls and Procedures**

Our Chief Executive Officer and our Chief Financial Officer have concluded, based on an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934) by our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, that, as a result of the material weaknesses described above, such disclosure controls were not effective as of the end of the period covered by this report.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

The information required to be disclosed under this Item is set forth in Footnote 8 (Contingencies) of the condensed consolidated financial statements (unaudited) included in this Form 10-Q.

### **Item 1A. Risk Factors**

A description of the risks associated with our business, financial condition, and results of operations is set forth in Part I, Item 1A, of our Annual Report on Form 10-K for the fiscal year ended September 30, 2006. There have been no material changes in our risks from such description.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

There were no unregistered sales of equity securities.

### **Item 5. Other Information**

The Board of Directors has established a Governance and Nominating Committee consisting of non-employee independent directors, which, among other functions, identifies individuals qualified to become board members, and selects, or recommends that the Board select, the director nominees for the next annual meeting of shareholders. As part of its director selection process, the Committee considers recommendations from many sources, including: management, other board members and the Chairman. The Committee will also consider nominees suggested by stockholders of the Company. Stockholders wishing to nominate a candidate for director may do so by sending the candidate's name, biographical information and qualifications to the Chairman of the Governance and Nominating Committee c/o the Corporate Secretary, The Fairchild Corporation, 1750 Tysons Blvd., Suite 1400, McLean, Virginia 22102.

In identifying candidates for membership on the Board of Directors, the Committee will take into account all factors it considers appropriate, which may include (a) ensuring that the Board of Directors, as a whole, is diverse and consists of individuals with various and relevant career experience, relevant technical skills, industry knowledge and experience, financial expertise, including expertise that could qualify a director as a "financial expert," as that term is defined by the rules of the SEC, local or community ties, (b) minimum individual qualifications, including strength of character, mature judgment, familiarity with the Company's business and industry, independence of thought and an ability to work collegially, and (c) appreciation of contemporary forms of governance, and the current regulatory environment. The Committee also may consider the extent to which the candidate would fill a present need on the Board of Directors.

### **Item 6. Exhibits**

(a) Exhibits:

- \*31.1 Certification of Chief Executive Officer required by Section 302 of the Sarbanes-Oxley Act.
- \*31.2 Certification of Chief Financial Officer required by Section 302 of the Sarbanes-Oxley Act.
- \*32.1 Certification of Chief Executive Officer required by Section 906 of the Sarbanes-Oxley Act.
- \*32.2 Certification of Chief Financial Officer required by Section 906 of the Sarbanes-Oxley Act.

\* Filed herewith.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to the signed on its behalf by the undersigned hereunto duly authorized.

For THE FAIRCHILD CORPORATION  
(Registrant) and as its Chief  
Financial Officer:

By: /s/ MICHAEL L. McDONALD  
Michael L. McDonald  
Chief Financial Officer

Date: November 30, 2007