

Edgar Filing: I TRAX INC - Form 10QSB

I TRAX INC  
Form 10QSB  
November 15, 2004

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-QSB

(Mark One)

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: September 30, 2004

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT

Commission File Number: 0-30275

I-TRAX, INC.

-----  
(Exact name of small business issuer as specified in its charter)

Delaware

-----  
(State or other jurisdiction of incorporation or organization)

23-3057155

-----  
(I.R.S. Employer Identification No.)

4 Hillman Drive, Suite 130  
Chadds Ford, Pennsylvania 19317

-----  
(Address of principal executive offices)

(610) 459-2405

-----  
(Issuer's telephone number)

One Logan Square, 130 N. 18th Street, Suite 2615  
Philadelphia, Pennsylvania 19103

-----  
(Former name, former address and former fiscal year,  
if changed since last report)

Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

State the number of shares outstanding of each of the issuer's classes of common equity, as of the latest practicable date: As of November 11, 2004, the number of outstanding shares of common stock, par value \$.001 per share, was 28,655,871.

Transitional Small Business Disclosure Format (check one): Yes  No

INDEX

PART I. FINANCIAL INFORMATION.....

Item 1. Financial Statements .....

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Oper.....

Item 3. Controls and Procedures.....

PART II. OTHER INFORMATION.....

Item 1. Legal Proceedings.....

Item 2. Changes in Securities and Small Business Issuer Purchases of Securities.....

Item 6. Exhibits .....

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

I-TRAX, INC.  
INDEX TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

Page No.

Report of Independent Registered Public Accounting Firm

4

Condensed Consolidated Balance Sheets at September 30, 2004

## Edgar Filing: I TRAX INC - Form 10QSB

(unaudited) and December 31, 2003	5
Condensed Consolidated Statements of Operations for the three month periods ended September 30, 2004 and 2003 (unaudited)	6
Condensed Consolidated Statements of Operations for the nine month periods ended September 30, 2004 and 2003 (unaudited)	7
Condensed Consolidated Statement of Stockholders' Equity for the nine month period ended September 30, 2004 (unaudited)	8
Condensed Consolidated Statements of Cash Flows for the nine month periods ended September 30, 2004 and 2003 (unaudited)	9
Notes to Condensed Consolidated Financial Statements	11

### Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders  
of I-trax, Inc.

We have reviewed the accompanying condensed consolidated balance sheet of I-trax, Inc. (a Delaware corporation) and Subsidiaries as of September 30, 2004, and the related condensed consolidated statements of operations for the three month and nine month periods ended September 30, 2004 and 2003, the condensed consolidated statements of stockholders' equity for the nine month period ended September 30, 2004 and the condensed consolidated statements of cash flows for the nine month periods ended September 30, 2004 and 2003. These interim financial statements are the responsibility of the company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board, the objective of which is the expression of an opinion regarding the condensed consolidated financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with United States generally accepted accounting principles.

## Edgar Filing: I TRAX INC - Form 10QSB

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the balance sheet as of December 31, 2003, and the related consolidated statements of operations, stockholders' equity and cash flows for the year then ended (not presented herein); and in our report dated February 16, 2004, we expressed an unqualified opinion on those financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2003 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

GOLDSTEIN GOLUB KESSLER LLP  
New York, New York

October 27, 2004

4

### I-TRAX, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, except share data)

	ASSETS	September 30, 2004 (unaudited) -----
Current assets		
Cash and cash equivalents		\$ 5,453
Accounts receivable, net		12,363
Income tax receivable		132
Other current assets		2,105
		-----
Total current assets		20,053
Property and equipment, net		5,784
Goodwill		46,064
Customer list, net		28,374
Other intangible assets, net		1,805
Other long term assets		113
		-----
Total assets		\$ 102,193 =====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Accounts payable		\$ 6,024
Accrued expenses		4,765
Due to officers and related parties		--
Notes payable		2,000

Edgar Filing: I TRAX INC - Form 10QSB

Net liabilities of discontinued operations	1,299
Other current liabilities	8,730
	-----
Total current liabilities	22,818
Common stock warrants	--
Note payable	5,500
Other long term liabilities	2,437
	-----
Total liabilities	30,755
	-----
Commitments and contingencies	--
Stockholders' equity	
Preferred stock - \$.001 par value, 2,000,000 shares authorized, 1,200,000 and -0- issued and outstanding, respectively	1
Common stock - \$.001 par value, 100,000,000 shares authorized, 24,796,671 and 13,966,817 shares issued and outstanding, respectively	24
Additional paid in capital	130,593
Accumulated deficit	(59,180)
	-----
Total stockholders' equity	71,438
	-----
Total liabilities and stockholders' equity	\$ 102,193
	=====

See accompanying notes to consolidated financial statements (unaudited)

I-TRAX, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003  
(UNAUDITED)  
(in thousands, except share data)

	Three months ended September 30, 2004	Three months ended September 2003
	-----	-----
Net revenue	\$ 24,136	\$ 1,000
	-----	-----
Costs and expenses:		
Operating expenses	18,816	6,000

Edgar Filing: I TRAX INC - Form 10QSB

General and administrative expenses	4,670	1,0
Depreciation and amortization	1,097	4
	-----	-----
Total costs and expenses	24,583	2,1
	-----	-----
Operating loss	(447)	(1,1
	-----	-----
Other expenses (income):		
Interest expense	124	9
Amortization of financing costs	13	
Other income	--	(5
	-----	-----
Total other expenses	137	5
	-----	-----
Loss before provision for income taxes	(584)	(1,6
	-----	-----
Provision for income taxes	251	
Net loss	(835)	(1,6
	-----	-----
Less preferred stock dividend	(605)	
	-----	-----
Net loss applicable to common stockholders	\$ (1,440)	\$ (1,6
	=====	=====
Loss per common share, basic and diluted	\$ (0.06)	\$ (0.
	=====	=====
Weighted average number of shares outstanding, basic and diluted	24,730,933	11,121,7
	=====	=====

See accompanying notes to consolidated financial statements (unaudited).

I-TRAX, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003  
(UNAUDITED)  
(in thousands, except share data)

Nine months ended  
September 30,

Nine mont  
Septemb

Edgar Filing: I TRAX INC - Form 10QSB

	2004	2003
Net revenue	\$ 49,968	\$ 49,968
Costs and expenses:		
Operating expenses	38,631	38,631
General and administrative expenses	11,342	11,342
Depreciation and amortization	2,889	2,889
Total costs and expenses	52,862	52,862
Operating loss	(2,894)	(2,894)
Other expenses (income):		
Interest expense	900	900
Amortization of financing costs	60	60
Other expenses (income)	350	350
Total other expenses	1,310	1,310
Loss before provision for income taxes	(4,204)	(4,204)
Provision for income taxes	251	251
Net loss	(4,455)	(4,455)
Less preferred stock dividend	(1,282)	(1,282)
Less deemed dividends applicable to preferred stockholders	(15,820)	(15,820)
Net loss applicable to common stockholders	\$ (21,557)	\$ (21,557)
Loss per common share, basic and diluted:	\$ (1.00)	\$ (1.00)
Weighted average number of shares outstanding, basic and diluted:	21,613,701	10,113,701

See accompanying notes to consolidated financial statements (unaudited).

Edgar Filing: I TRAX INC - Form 10QSB

I-TRAX, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY  
 FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2004  
 (UNAUDITED)  
 (in thousands, except share data)

	Preferred Stock		Common Stock	
	Shares	Amount	Shares	Amount
Balances at January 1, 2004	--	\$ --	13,966,817	\$ 14
Reclassification of common stock warrants to paid in capital	--	--	--	--
Issuance of common stock in connection with conversion of promissory note and other settlement, net of costs	--	--	69,165	--
Issuance of common stock for conversion of debenture and accrued interest	--	--	427,106	--
Issuance of common stock for exercise of warrants	--	--	333,583	--
Sale of preferred stock, net of costs	1,000,000	1	--	--
Issuance of preferred stock for acquisition of CHD Meridian	400,000	--	--	--
Redemption of preferred stock	(200,000)	--	--	--
Issuance of common stock for acquisition of CHD Meridian	--	--	10,000,000	10
Beneficial conversion feature in connection with issuance of preferred stock	--	--	--	--
Preferred stock dividend	--	--	--	--
Net loss for the nine months ended September 30, 2004	--	--	--	--
Balances at September 30, 2004	1,200,000	\$ 1	24,796,671	\$ 24

See accompanying notes to consolidated financial statements (unaudited)

## Edgar Filing: I TRAX INC - Form 10QSB

I-TRAX, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003  
 (UNAUDITED)  
 (in thousands, except share data)

	Nine months ended September 30, 2004 -----
Operating activities:	
Net loss	\$ (4,455)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:	
Depreciation and amortization	2,889
Accretion of discount on notes payable charged to interest expense and beneficial conversion value of debenture	573
Increase in fair value of common stock warrants	350
Amortization of debt issuance costs	47
Write-off of deposit on cancelled acquisition	--
Issuance of securities for services	--
Other non-cash items	--
Changes in operating assets and liabilities, net of acquisition:	
Decrease in accounts receivable	996
Decrease in income tax receivable	147
Increase in other current assets	(920)
Increase in other long term assets	(52)
Decrease in accounts payable	(948)
Increase in accrued expenses	1,463
(Decrease) increase in other current liabilities	260
Net cash provided by (used in) operating activities	350 -----
Investing activities:	
Purchases of property, plant and equipment	(1,628)
Acquisition of intangible assets	(688)
Acquisition of CHD Meridian, net of acquired cash	(18,134)
Net cash used in investing activities	(20,450) -----
Financing activities:	
Principal payments on capital leases	(35)
Proceeds from/ repayment to related parties	(280)
Proceeds (repayment) of note payable	(618)
Proceeds from exercise of warrants	52
Proceeds from bank credit facility, net of issuance costs	7,350
Proceeds from sale of preferred stock, net of issuance costs	23,510
Proceeds from sale of common stock	--
Redemption of preferred stock	(5,000)
Net cash provided by financing activities	24,979 -----
Net increase (decrease) in cash and cash equivalents	4,879

Edgar Filing: I TRAX INC - Form 10QSB

Cash and cash equivalents at beginning of period	574 -----
Cash and cash equivalents at end of period	\$ 5,453 =====
Supplemental disclosure of non-cash flow information:	
Cash paid during the year for:	
Interest	\$ 377 =====

(Continues on following page.)

See accompanying notes to consolidated financial statements (unaudited).

9

I-TRAX, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003

(Continues from previous page.)

	Nine months ended September 30, 2004 -----
Income taxes	\$ 257 =====
Schedule of non-cash financing activities:	
Reclassification of common stock warrants to paid in capital	\$ 3,110 =====
Issuance of common stock in connection with conversion of promissory note and other settlement	\$ 71 =====
Issuance of common stock in connection with conversion of debenture payable	\$ 747 =====
Beneficial conversion feature in connection with issuance of preferred stock	\$ 15,820 =====
Issuance of common and preferred stock in connection with the acquisition of CHD Meridian	\$ 46,300 =====
Preferred stock dividend	\$ 1,282 =====
Issuance of common stock in connection with the conversion of deferred salaries	\$ -- =====

## Edgar Filing: I TRAX INC - Form 10QSB

Purchase of all capital stock of CHD Meridian and assumption of liabilities in the acquisition as follows:

Fair value of non-cash tangible assets acquired	\$ 17,257
Goodwill	37,429
Customer list	29,184
Other intangibles	1,167
Cash paid, net of cash acquired (includes \$85 of transaction costs incurred in a prior period)	(18,834)
Common stock issued	(36,300)
Preferred stock issued	(10,000)
	=====
Liabilities assumed	\$(19,903)
	=====

See accompanying notes to consolidated financial statements (unaudited).

10

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 1--ORGANIZATION

I-trax, Inc. (the "Company") was incorporated in the State of Delaware on September 15, 2000. On March 19, 2004, the Company consummated a merger with Meridian Occupational Healthcare Associates, Inc., a private company, which does business as CHD Meridian Healthcare ("CHD Meridian"). (See Note 3--Business Combination.)

Following the merger, the Company offers two categories of services: (1) on-site health related services such as occupational health, primary care, corporate health, and pharmacy; and (2) personalized health management programs.

The Company conducts its on-site services through CHD Meridian Healthcare, LLC, a Delaware limited liability company ("CHD Meridian LLC"), and its subsidiary companies, and its personalized health management programs through I-trax Health Management Solutions, LLC, a Delaware limited liability company, and I-trax Health Management Solutions, Inc., a Delaware corporation.

Physician services at the Company's on-site locations are provided under management agreements with affiliated physician associations, which are organized professional corporations that hire licensed physicians who provide medical services (the "Physician Groups"). The Physician Groups provide all medical aspects of the Company's on-site services, including the development of professional standards, policies and procedures. The Company provides a wide array of business services to the Physician Groups, including administrative services, support personnel, facilities, marketing, and non-medical services.

#### NOTE 2--INTERIM RESULTS AND BASIS OF PRESENTATION

## Edgar Filing: I TRAX INC - Form 10QSB

The accompanying unaudited financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and the instructions to Form 10-QSB and Item 310(b) of Regulation S-B promulgated under the Securities Exchange Act of 1934. In the opinion of management, the unaudited financial statements have been prepared on the same basis as the annual financial statements and reflect all adjustments necessary to present fairly the financial position as of September 30, 2004 and the results of the operations and cash flows for the three and nine months ended September 30, 2004. Because the combination of the Company and CHD Meridian for accounting purposes was effective as of April 1, 2004, the results for the nine months ended September 30, 2004 only include the operations of CHD Meridian for the six months ended September 30, 2004. The balance sheet at December 31, 2003 has been derived from the audited financial statements of the Company at that date.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to the Securities and Exchange Commission's rules and regulations.

Loss per common share is computed pursuant to SFAS No. 128, "Earnings Per Share." Basic loss per share is computed as net income (loss) available to common stockholders divided by the weighted average number of common shares outstanding for the period. Diluted loss per share reflects the potential dilution that could occur from common shares issuable through stock options, warrants and convertible preferred stock. As of September 30, 2004 and 2003, 18,910,561 and 5,809,093 shares issuable upon exercise of options, warrants and convertible preferred stock, respectively, were excluded from the diluted loss per share computation because their effect would be anti-dilutive.

11

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 2--INTERIM RESULTS AND BASIS OF PRESENTATION (continued)

These unaudited financial statements should be read in conjunction with the Company's audited financial statements for the year ended December 31, 2003 included in the Company's annual report on Form 10-KSB/A filed on August 11, 2004, and the financial statements of CHD Meridian and notes thereto included in the Company's current report on Form 8-K/A filed on November 10, 2004.

The consolidated financial statements include the balance sheet of CHD Meridian LLC, its wholly owned subsidiaries, the Physician Groups and Green Hills Insurance, a risk retention group (see Note 9- Risk Retention Group). The financial statements of the Physician Groups are consolidated with CHD Meridian LLC in accordance with the nominee shareholder model of Emerging Issues Task Force ("EITF") Issue No. 97-2, "Application of FASB Statement No. 94 and APB Opinion No. 16 to Physician Practice Management Entities and Certain Other Entities with Contractual Management Arrangements." CHD Meridian LLC has unilateral control over the assets and operations of the Physician Groups. Control of the Physician Groups is perpetual and other than temporary because of the nominee shareholder model and the management agreements between the entities. The net tangible assets of the Physician Groups were not material at

## Edgar Filing: I TRAX INC - Form 10QSB

September 30, 2004.

The Company records pass-through pharmaceutical purchases on a net basis in compliance with EITF Issue No. 99-19, "Reporting Gross Revenue as a Principal vs. Net as an Agent." The amounts of pass-through pharmaceuticals purchased by the Company for the three and nine months ended September 30, 2004 were \$25,357,000 and \$50,228,000, respectively.

For comparability, certain 2003 amounts have been reclassified to conform to the financial statement presentation used in 2004.

As shown in the accompanying financial statements, the Company has suffered recurring losses from operations, has an accumulated a deficit, and a working capital deficiency. The Company borrowed funds under its senior secured credit facility (see Note 6 - Long Term Debt) and has entered into agreements with new customers which management expects to provide increased revenue. The Company believes these measures will sustain operations through December 31, 2004.

### NOTE 3--BUSINESS COMBINATION

On March 19, 2004, the Company merged with CHD Meridian, a privately held company and a major provider of outsourced, employer-sponsored healthcare services. CHD Meridian provides such services to large self-insured employers, including Fortune 1,000 companies.

Pursuant to the merger agreement, the Company, (1) issued 10,000,000 shares of common stock, (2) issued 400,000 shares of convertible preferred stock (with each share convertible into 10 shares of common stock) at \$25.00 per share or \$10,000,000 in the aggregate, and (3) paid approximately \$25,508,000 in cash to the CHD Meridian stockholders. Immediately following the closing of the merger, the Company also redeemed from former CHD Meridian stockholders that participated in the merger, pro rata, an aggregate of 200,000 shares of convertible preferred stock at its original issue price of \$25.00 per share or \$5,000,000. The total value of the merger consideration is \$73,592,000, made up of common stock valued at \$36,300,000, preferred stock valued at \$10,000,000, cash of \$25,908,000 and transaction expenses of \$1,384,000. The Company has filed a registration statement with the Securities and Exchange Commission to register for resale the (a) common stock issued in the merger, and (b) common stock issuable upon conversion of convertible preferred stock issued in the merger.

12

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

### NOTE 3--BUSINESS COMBINATION (continued)

The former CHD Meridian stockholders will also receive additional shares of the Company's common stock if CHD Meridian, continuing its operations following the closing of the merger as CHD Meridian LLC, achieves calendar 2004 milestones for earnings before interest, taxes, depreciation and amortization (or EBITDA) as follows: If EBITDA equals or exceeds \$8,100,000, the number of such additional common shares payable will be 3,473,280; the number of such shares will increase

## Edgar Filing: I TRAX INC - Form 10QSB

proportionately with EBITDA above \$8,100,000, up to a maximum of 3,859,200 additional shares of the Company's common stock if EBITDA equals or exceeds \$9,000,000. In connection with this earn-out, the Company placed 3,859,200 shares in escrow. The shares are not recorded as outstanding for accounting purposes until the earn-out target is satisfied.

The Company funded the cash portion of the merger consideration by (1) selling 1,000,000 shares of convertible preferred stock at \$25.00 per share (with each share convertible into 10 shares of common stock), for gross proceeds of \$25,000,000, and (2) drawing \$12,000,000 under a new senior secured credit facility with a national lender. (See Note 6 - Long Term Debt.)

In connection with the sale and issuance of the convertible preferred stock, the Company reported \$15,820,000 as a deemed dividend to preferred stockholders representing the beneficial conversion value for the underlying common stock as of the date of the merger agreement. The beneficial conversion value is treated as a dividend on the convertible preferred stock solely for the purpose of computing earnings per share. The dividend is computed by multiplying (1) the difference between the value of the underlying common stock calculated using the average closing price for the three days prior and three days after the announcement of the merger (\$3.63 per share) and the conversion price (\$2.50 per share) by (2) the number of shares of common stock into which the convertible preferred stock outstanding at the merger's effective time was convertible (14,000,000 shares).

The acquisition was accounted for using the purchase method of accounting. The Company incurred acquisition costs of \$1,384,000 that are included in the purchase price. In addition, \$832,000 of transaction related bonuses and termination pay are included in the general and administrative expense item on the condensed consolidated statement of operations.

The aggregate purchase price of \$73,592,000 for this transaction is summarized as follows:

Fair value of tangible assets acquired (includes cash of \$8,444,000)	\$ 25,715,000
Liabilities assumed	(19,903,000)
Goodwill	37,429,000
Customer list	29,184,000
Other intangibles	1,167,000
	-----
	\$ 73,592,000
	=====

The following are the Company's unaudited pro forma results of operations giving effect to the acquisition of CHD Meridian as though the transaction had occurred on January 1, 2003. The results exclude transaction costs of \$1,938,000 and transaction related bonuses and termination pay of \$832,000 included in the CHD Meridian and the Company's statements of operations, respectively. The pro forma results also include adjustments to amortization expense associated with the intangibles acquired and interest expense related to the new senior secured credit facility.

Edgar Filing: I TRAX INC - Form 10QSB

NOTE 3--BUSINESS COMBINATION (continued)

	Nine months ended September 30, 2004	Nine months ended September 30, 2003
	-----	-----
Net revenue	73,322,000	73,018,000
	-----	-----
Operating loss	(1,453,000)	(1,070,000)
	-----	-----
Net loss	(3,166,000)	(4,253,000)
	=====	=====
Loss per share	(0.13)	(0.21)
	=====	=====

NOTE 4--GOODWILL AND INTANGIBLE ASSETS

During the quarter ended September 30, 2004, goodwill increased by \$211,000. This increase is related to the cost of continuing directors and officers' insurance coverage for former directors and officers of CHD Meridian. The changes in the carrying amount of goodwill for the nine months ended September 30, 2004 are as follows:

	Total
	-----
Balance as of January 1, 2004	\$ 8,424,000
Goodwill acquired in the nine months ended September 30, 2004	37,640,000
	-----
Balance as of September 30, 2004	46,064,000
	=====

The components of identifiable intangible assets, which are included in the consolidated balance sheet as of September 30, 2004, are as follows:

	Gross Carrying Amount	Accumulated Amortization	Net A
	-----	-----	-----
Amortized intangible assets:			
Customer lists	36,492,000	8,118,000	
Other intangibles	5,124,000	3,319,000	
	-----	-----	-----
Total	41,616,000	11,437,000	
	=====	=====	=====

## Edgar Filing: I TRAX INC - Form 10QSB

Customer lists are amortized on a straight-line basis over the expected periods to be benefited, generally 12 to 15 years. Other intangible assets represent technology and deferred marketing costs, which are amortized on a straight-line basis over the expected periods to be benefited, generally 3 to 5 years. In accordance with SFAS No. 142, the Company completes a test for impairment of goodwill and certain other intangible assets annually.

14

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 5--CONVERTIBLE DEBENTURE

During the first quarter of 2004, Palladin Opportunity Fund LLC converted the remaining balance of the debenture payable and accrued interest into common stock. Accordingly, the Company issued 427,106 shares of common stock for the conversion of principal and accrued interest amounting to \$747,000.

Interest expense associated with the convertible debenture amounted to \$368,000 for the nine months ended September 30, 2004. This amount includes \$362,000 that represents accelerated accretion to interest expense for the discount of the value assigned to the warrants issued to the debenture holder and the beneficial conversion value at date of issuance.

#### NOTE 6--LONG TERM DEBT

On March 19, 2004, in connection with the CHD Meridian acquisition, the Company obtained a \$20,000,000 senior secured credit facility from a national lender. The credit facility expires on April 1, 2007. The credit facility originally had a \$6,000,000 term loan commitment with a \$14,000,000 revolving credit commitment. Outstanding letters of credit liabilities reduce the amount available to be borrowed under the revolving credit commitment. The credit facility has subsequently been amended, as discussed below.

In addition to funding the merger and related costs, the Company used a portion of the proceeds from the credit facility to repay \$280,000 in related party loans and \$944,000 in principal and interest for all other outstanding promissory notes.

The credit facility is secured by substantially all of the Company's assets. Borrowings, at the Company's election, may be either Base rate or Eurodollar rate loans. Base rate loans bear interest at the prime rate as published from time to time, plus up to 0.75% per annum depending on the Company's debt service coverage ratios. Eurodollar rate loans bear interest at the Eurodollar rate plus up to 3.0% per annum likewise depending on the Company's debt service coverage ratios.

As of September 30, 2004, the Company had outstanding \$10,500,000 under the credit facility, \$2,000,000 of which is classified as short term, \$5,500,000 of which is classified as long term, and an aggregate of \$3,000,000 under letters

## Edgar Filing: I TRAX INC - Form 10QSB

of credit.

The credit facility includes certain financial covenants, including a covenant measuring: (1) the ratio of the Company's funded indebtedness to earnings before income, taxes, depreciation and amortization, or EBITDA, (2) the ratio of the Company's funded indebtedness to capitalization, and (3) the Company's fixed charges coverage ratio. As of September 30, 2004, the Company was in compliance with these financial covenants.

On August 12, 2004, the Company and the senior lender amended the credit facility. Among other things, the amendment added two additional covenants that required the Company to achieve: (1) minimum stockholders' equity of \$82,878,000 as of October 31, 2004, an increase of \$10,000,000 from the stockholder's equity reflected on the balance sheet as of June 30, 2004, and (2) pro forma 2004 EBITDA (giving effect to the acquisition of CHD Meridian Healthcare as though the transaction had occurred on January 1, 2004) of \$3,560,000. The credit facility amendment also limited the amount the Company could borrow under the facility through October 31, 2004 to \$8,500,000, although the amount of the revolving credit commitments under the facility remained at \$14,000,000.

15

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 6--LONG TERM DEBT (continued)

On October 27, 2004, the Company amended its credit facility with its senior secured lender. The amendment: (1) increased the funded indebtedness to EBITDA ratio and the fixed charge coverage ratio; (2) moved the first measurement date for the consolidated net worth covenant to December 31, 2005, and restated the covenant as a maintenance of minimum stockholders' equity at 90% of the level as of December 31, 2005; (3) excluded the outstanding letters of credit from the credit facility borrowing base through January 1, 2006; and (4) converted amounts outstanding under the term loan commitment of the credit facility into the revolving credit commitment, and eliminated the term loan commitment. The Company continues to have access to \$14,000,000 under the credit facility, of which \$3,000,000 is currently allocated to outstanding letters of credit and up to \$11,000,000 is available under the revolving portion.

#### NOTE 7--COMMITMENTS AND CONTINGENCIES

##### Litigation

CHD Meridian is a defendant in a lawsuit seeking a return of approximately \$556,000 in payments received in the ordinary course of business from a client that filed for protection under bankruptcy laws during 2003. Management believes that such amounts were not preference payments, and as such are not subject to repayment. The outcome of this lawsuit, however, cannot be determined. During the three months ended September 30, 2004, a second lawsuit seeking a return of approximately \$475,000 as preference payments was settled for substantially less than the demand amount.

CHD Meridian is also involved in certain legal actions and claims on a variety

## Edgar Filing: I TRAX INC - Form 10QSB

of matters related to the normal course of business. Management believes that such legal actions will not have a material effect on the results of operations or the financial position of the Company. (See also Note 9 - Risk Retention Group.)

### Compliance with Healthcare Regulations

Because the Company operates in the healthcare industry, it is subject to numerous laws and regulations of Federal, state, and local governments. These laws and regulations include, but are not limited to, matters regarding licensure, accreditation, government healthcare program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Recently, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in, among other things, expulsion from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed.

Management believes that the Company is in compliance with fraud and abuse statutes as well as other applicable government laws and regulations. Compliance with such laws and regulations can be subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time.

### Significant Customers

As of September 30, 2004, one customer represented 15% of the Company's accounts receivable as reflected on the Company's consolidated balance sheet.

For the three and nine months ended September 30, 2004, one customer of the Company accounted for 12% of the Company's revenue as reflected on the Company's condensed consolidated statement of operations.

## I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

### NOTE 7--COMMITMENTS AND CONTINGENCIES (continued)

#### Risk-Sharing Contracts

From time to time the Company enters into risk-sharing contracts. A risk-sharing contract generally requires the Company to manage the health and wellness of a predetermined set of individuals for a term of three to five years. A risk-sharing contract provides that the Company is required to refund to its client a percentage of the Company's fees if its program does not save the client an agreed upon percentage of the client's healthcare costs. The Company did not generate material risk revenue, which may be subject to a refund, during the quarter or nine months ended September 30, 2004.

### NOTE 8--STOCKHOLDERS' EQUITY

## Edgar Filing: I TRAX INC - Form 10QSB

### Preferred Stock

The Company has 2,000,000 authorized shares of preferred stock. As of September 30, 2004, the Company had issued and outstanding 1,200,000 shares of Series A Convertible Preferred Stock. Each share of Series A Convertible Preferred Stock is convertible, at any time, into 10 shares of common stock, has a liquidation preference of \$25.00 per share, the original purchase price, and accrues dividends on that amount at a rate of 8% per year. Dividends are payable, at the Company's option, in cash or common stock, and only upon the Company's liquidation or conversion of the Series A Convertible Preferred Stock into common stock. For the nine months ended September 30, 2004, the Company recorded approximately \$1,282,000 in accrued dividends.

The placement agents that assisted the Company in the sale of 1,000,000 shares of the Series A Convertible Preferred Stock to fund the acquisition of CHD Meridian received a commission of \$1,490,000, and warrants to acquire 492,000 shares of common stock exercisable at \$2.50 per share. Such warrants were valued at \$1,506,000 utilizing the Black-Scholes valuation model. The amount of the cash paid and the value of the warrants have been classified as a cost of equity in the condensed consolidated statement of stockholders' equity.

### Common Stock

The Company has 100,000,000 authorized shares of common stock. As of September 30, 2004, the Company had issued and outstanding 24,796,671 shares, which excludes 3,859,200 shares held in escrow for purposes of the CHD Meridian merger earn out.

### Warrants

Under the terms of a private placement completed during October 2003, the Company filed a registration statement under the Securities Act of 1933, as amended, covering the resale of the common stock and the common stock underlying warrants issued in the private placement. The Securities and Exchange Commission declared the registration statement effective on February 17, 2004.

In accordance with EITF Issue No. 00-19, "Accounting for Derivative Financial Instruments Indexed To, and Potentially Settled In a Company's Own Stock," upon issuance of such warrants, the Company recorded a liability in the amount of \$2,459,000, representing the fair value of the warrants to acquire 890,000 shares of common stock. The fair value of the warrants was estimated using the Black-Scholes valuation model with the following assumptions: no dividends; risk-free interest rate of 4%; the contractual life of 5 years; and volatility of 112%. The fair value of the warrants was estimated to be \$2,760,000 and \$3,110,000 at December 31, 2003 and February 17, 2004, respectively. The Company recorded an additional liability, with a corresponding charge to operations, of \$301,000 and \$350,000 on December 31, 2003 and February 17, 2004, respectively, associated with the increase in fair value of the warrants.

## Edgar Filing: I TRAX INC - Form 10QSB

NOTE 8--STOCKHOLDERS' EQUITY (continued)

Warrants (continued)

The adjustments required by EITF Issue No. 00-19 were triggered by the terms of the private placement subscription agreement, which imposed penalties if the Company did not timely register the common stock underlying the warrants issued in the private placement. The Securities and Exchange Commission declared the related registration statement effective within the contractual deadline and the Company incurred no penalties. The adjustments for EITF Issue No. 00-19 had no impact on the Company's working capital, liquidity or business operations.

The warrants were accounted for as a liability, with an offsetting reduction to additional paid-in capital received in the private placement. The warrant liability has been reclassified to equity as of February 17, 2004, the effective date of the registration statement, evidencing the non-impact of these adjustments on the Company's financial position and business operations.

The following table summarizes the Company's activity as it relates to its warrants for the nine months ended September 30, 2004:

	Shares Underlying Warrants
Balance outstanding at January 1, 2004	3,351,372
Quarter ended March 31, 2004:	
Granted	492,000
Exercised	(179,278)
	3,664,094
Balance outstanding at March 31, 2004	3,664,094
Quarter ended June 30, 2004:	
Granted	--
Exercised	(7,500)
	3,656,594
Balance outstanding at June 30, 2004	3,656,594
	--
Granted	--
Exercised	(361,700)
	3,294,894
Balance outstanding at September 30, 2004	3,294,894

Warrants issued during the nine months ended September 30, 2004 are exercisable at \$2.50 per share. Such warrants were valued at \$1,506,000 and recorded as a cost of equity because they were granted to placement agents in connection with sales of convertible preferred stock.

On October 27, 2004, in connection with the amendment of the Company's senior credit facility (see Note 6 - Long-Term Debt), the Company issued a warrant to purchase 100,000 shares of the Company's common stock at an exercise price of \$.01 per share to its senior secured creditor. The warrant expires on December 31, 2014.

## Edgar Filing: I TRAX INC - Form 10QSB

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 8--STOCKHOLDERS' EQUITY (continued)

##### Stock Options

The table below summarizes the activity in the Company's stock option plans for the nine months ended September 30, 2004:

	Incentive Options	Non-Qualified Options	Non-Plan Non-Qualified Options
Outstanding as of January 1, 2004	652,941	795,973	669,000
Granted	70,921	--	--
Exercised	--	--	--
Forfeited/Expired	--	(30,000)	--
Outstanding as of March 31, 2004	723,862	765,973	669,000
Granted	--	--	--
Exercised	--	--	--
Forfeited/Expired	(95,875)	--	--
Outstanding as of June 30, 2004	627,987	765,973	669,000
Granted	1,147,000	595,000	--
Exercised	--	--	--
Forfeited/Expired	(14,291)	--	(175,002)
Outstanding as of September 30, 2004	1,760,696	1,360,973	493,998
Vesting Dates:			
December 31, 2004	10,530	31,083	6,666
December 31, 2005	580,357	330,578	26,668
December 31, 2006	436,493	248,329	--
December 31, 2007	291,964	148,762	--
December 31, 2008	--	--	20,000
Thereafter	--	--	--

As of September 30, 2004, exercisable plan and non-plan options to purchase an aggregate of 1,410,307 shares, with exercise prices ranging from \$.005 to \$10.00, were outstanding.

The Company accounts for its employee incentive stock option plans using the intrinsic value method in accordance with the recognition and measurement

## Edgar Filing: I TRAX INC - Form 10QSB

principles of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," as permitted by SFAS No. 123. The adoption of the disclosure requirements of SFAS No. 148 did not have a material effect on the Company's financial position or results of operations.

19

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 8--STOCKHOLDERS' EQUITY (continued)

Had the Company determined compensation expense based on the fair value at the grant dates for those awards consistent with the method of SFAS 123, the Company's net loss per share would have been increased to the following pro forma amounts:

	For the three months ended September 30, 2004 -----	For the three months ended September 30, 2003 -----	For the nine months ended September 30, 2004 -----
Net loss as reported	\$ (835,000)	\$ (1,610,000)	\$ (4,455,000)
Add back intrinsic value of the options issued to employee and charged to operations	-	-	-
Deduct stock based employee compensation expense determined under fair value based methods for all awards	(370,000)	(817,000)	(788,000)
	-----	-----	-----
Pro forma net loss	\$ (1,205,000)	\$ (2,427,000)	\$ (5,243,000)
	=====	=====	=====
Basic and diluted net loss per share as reported	\$ (0.06)	\$ (0.14)	\$ (1.00)
	=====	=====	=====
Pro forma basic and diluted net loss per share	\$ (0.07)	\$ (0.22)	\$ (1.03)
	=====	=====	=====

## Edgar Filing: I TRAX INC - Form 10QSB

The above pro forma disclosure may not be representative of the effects on reported net operations for future years as options vest over several years and the Company may continue to grant options to employees.

The fair market value of each option grant is estimated at the date of grant using the Black-Scholes valuation model with the following weighted-average assumptions:

Dividend yield	0.00%
Expected volatility	112%
Risk-free interest rate	4%
Expected life	5 years

### Securities and Exchange Commission Registration

Pursuant to the terms of the merger agreement between the Company and CHD Meridian, on April 19, 2004 the Company filed a registration statement under the Securities Act of 1933, as amended, covering the resale of (1) the common stock issued in the merger, (2) the common stock underlying the convertible preferred stock issued in the merger and the related financing, and (3) the common stock issuable upon exercise of warrants issued to the placement agents in connection with the merger.

20

### I-TRAX, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 9--Risk Retention Group

During the first quarter of 2004, CHD Meridian formed Green Hills Insurance, a Risk Retention Group (the "RRG"), licensed in the State of Vermont for the purposes of self-insuring a portion of the merged companies' professional and general liability insurance.

The RRG was capitalized with \$2,000,000 in cash and a \$1,000,000 letter of credit under the Company's credit facility. The RRG began issuing policies on a claims-made basis to CHD Meridian LLC, its direct subsidiaries and Physician Groups in May 2004. As of September 30, 2004, cash held by the RRG, which includes \$2,000,000 contributed to RRG's capital, is invested in cash equivalents in accordance with the regulations promulgated by the State of Vermont and is reflected on the balance sheet as cash and cash equivalents.

Loss and loss adjustment expense reserves are recorded monthly and represent management's best estimate of the ultimate net cost of all reported and unreported losses incurred from May 1, 2004 through September 30, 2004. Management's estimates are based on an independent actuarial report. The Company does not discount loss and loss adjustment expense reserves. The reserves for unpaid losses and loss adjustment expenses are estimated using individual case-basis valuations and statistical analyses. Those estimates are subject to the effects of trends in severity and frequency. Although considerable variability is inherent in such estimates, management believes the reserves for losses and loss adjustment expenses are adequate. The estimates are reviewed and adjusted continuously as experience develops or new information becomes known;

## Edgar Filing: I TRAX INC - Form 10QSB

such adjustments are included in current operations. No claims have been filed against these policies as of September 30, 2004. To the extent claims are made against the policies in the future, the Company expects such claims to be resolved within five years of original date of claim.

The RRG does not plan to pay dividends to the policyholders in the foreseeable future.

21

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Readers of this report should review the following Management's Discussion and Analysis of Financial Condition and Results of Operations of I-trax, Inc. and its subsidiaries in conjunction with our financial statements and related notes appearing on the preceding pages as well as our audited financial statements and related notes included in our Annual Report on Form 10-KSB for the year ended December 31, 2003, as amended, and the audited financial statements of CHD Meridian Healthcare and related notes for the year ended December 31, 2003 included in our current report on Form 8-K/A filed on November 10, 2004.

The following discussion also contains forward-looking statements. All statements, other than statements of historical facts, included in this quarterly report regarding our strategy, future operations, financial position, future revenues, projected costs, prospects, plans and objectives of management are forward-looking statements. The words "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "will," "would" and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. We cannot guarantee that we will actually achieve the plans, intentions or expectations disclosed in our forward-looking statements, and readers of this report should not place undue reliance on our forward-looking statements. Actual results or events could differ, possibly materially, from the plans, intentions and expectations disclosed in our forward-looking statements. We have identified important factors in the cautionary statements below and in our Annual Report on Form 10-KSB for the fiscal year ended December 31, 2003, as amended, that we believe could cause actual results or events to differ, possibly materially, from our forward-looking statements. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures or investments we may make.

The accompanying unaudited financial statements have been prepared in accordance with accounting principles generally accepted in the United States of

## Edgar Filing: I TRAX INC - Form 10QSB

America for interim financial information, the instructions to Form 10-QSB and Item 310(b) of Regulation S-B. In our opinion, the unaudited financial statements have been prepared on the same basis as the annual financial statements and reflect all adjustments necessary to present fairly the financial position as of September 30, 2004 and the results of the operations and cash flows for the nine months ended September 30, 2004. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets and liabilities and the reported amounts of revenues and expenses during the covered periods. We base our estimates and judgments on our historical experience and on various other factors that we believe are reasonable under the circumstances. We evaluate our estimates and judgments, including those related to revenue recognition, bad debts, and goodwill and other intangible assets on an ongoing basis. Notwithstanding these efforts, there can be no assurance that actual results will not differ from the respective amount of those estimates.

### Our Business

I-trax is an integrated health and productivity management company formed by the merger on March 19, 2004 of I-trax, Inc. and Meridian Occupational Healthcare Associates, Inc., which does business as CHD Meridian Healthcare. For accounting purposes, the consolidation of results of operations of the two constituent companies was effective April 1, 2004. As a result, our consolidated results of operations for the nine months ended September 30, 2004 include the operations of CHD Meridian Healthcare only from April 1, 2004 until September 30, 2004.

We offer two categories of services that can be integrated or blended as necessary or appropriate based on each client's needs. The first category includes on-site health related services - occupational health, primary care, corporate health, and pharmacy - which were historically offered by CHD Meridian Healthcare. We believe we are the nation's largest provider of on-site corporate health management services. The second category includes personalized health management programs, which were historically offered by I-trax.

Our services are designed to allow employers to contract directly for a wide range of employee healthcare needs. We can deliver these services at or near the client's work site by opening, staffing and managing a clinic or pharmacy dedicated to the client and its employees, or remotely by using the Internet and our state-of-the-art Care Communication Center staffed with trained nurses and other healthcare professionals who are available 24 hours per

22

day, 7 days per week. Our array of services provides each client with flexibility to meet its specific pharmacy, primary care, occupational health, corporate health, wellness, lifestyle management, or disease management needs.

We provide services to approximately 150 clients, including automotive and automotive parts manufacturers, consumer products manufacturers, large financial institutions, health plans, integrated delivery networks, and third party administrators. These services include operating for certain of such clients approximately 168 on-site facilities in 32 states. Our client retention rate is high because we establish strong client relationships that are supported by the critical nature of our services, the benefits achieved by employer and employee constituents, and the utilization of multi-year service contracts.

### Key Financial Trends and Analytical Points

## Edgar Filing: I TRAX INC - Form 10QSB

The following is a summary of key trends and analytical points affecting our business and, unless otherwise noted, reflects pro forma results of operations giving effect to the acquisition of CHD Meridian Healthcare as though the transaction had occurred on January 1, 2003:

**Business Integration.** On March 19, 2004, we finalized the acquisition of CHD Meridian Healthcare and commenced reporting financial results that include CHD Meridian Healthcare operations as of April 1, 2004. Since that time, we have substantially completed the integration of the two companies' management teams and operations, as well as the finance and information technology functions. We are now focusing on integrating our population health and productivity management solutions with our on-site services, and reorganizing our sales and marketing efforts to deliver a wide range of value-added services to our clients.

**Revenue Restatement.** On November 10, 2004, we amended the audited financial statements of CHD Meridian Healthcare and related notes for the year ended December 31, 2003 in our current report on Form 8-K/A, and our quarterly financial statements included on our quarterly reports on Form 10-QSB/A for the quarters ended March 31, 2004 and June 30, 2004. With these amendments, we are reporting our revenues net of all sales of pharmaceuticals offered at on-site pharmacies we operate for the benefit of our clients. In the past, we included in reported revenue a portion of such sales in arrangements where we maintained legal ownership of the pharmaceuticals. We believe that the current approach is more appropriate under applicable accounting literature. The discussion of financial results below is based on this revised approach. Comparable numbers for prior periods are reported in the above referenced current and quarterly reports.

**Revenue Trend.** As a result of the CHD Meridian Healthcare acquisition, our revenue increased significantly from the nine-month period ended September 30, 2003 to the nine-month period ended September 30, 2004.

On a pro forma basis, however, revenue growth was modest from the nine-month period ended September 30, 2003 to the nine-month period ended September 30, 2004. Although we added 17 new on-site facilities during the nine months ended September 30, 2004, we also closed 13 existing facilities during such period because of client bankruptcies or facility shutdowns. We expect, however, to implement 20 new on-sites facilities prior to March 31, 2005 with few, if any, closures. We believe that these new facilities will add approximately \$7,000,000 in annualized revenue when fully operational, and therefore, we expect better revenue growth in coming periods than we experienced from the nine-month period ended September 30, 2003 to the nine-month period ended September 30, 2004. By contrast, our health management products are experiencing only measured growth. We are continuing to de-emphasize software sales and traditional nurse call center business in favor of our health management solutions services launched in October 2003. We added approximately 41,000 lives under management during the first six months period ended June 30, 2004, and expect to add up to an additional 45,000 to 55,000 lives in the three months ended December 31, 2004. When fully implemented by June 30, 2005, we expect to have approximately 86,000 to 96,000 lives under management, with annualized revenue of approximately \$5,000,000. These new products, however, are still in an early stage of development, and there can be no assurance that we will be successful in completing pending contracts or fully implementing the related services.

**Profitability.** The pro forma gross profit contribution, which is net revenues less direct costs of operation, for our on-site services has shown growth from the nine month period ended September 30, 2003 to the nine month period ended September 30, 2004. Our gross profit margins for on-site services are stable because these services are

well established and priced on a reimbursable cost model. The gross profit contribution from our population health management services is less predictable because we are continuing to develop and implement these services.

Liquidity. Our on-site operations continue to generate positive cash flow. During the six months ended September 30, 2004, we invested substantially all of such free cash flow in developing and implementing our health management programs for existing customers. In coming periods, we expect to continue to invest free cash flow in developing and implementing our health management programs, but only to support continued revenue growth from such programs.

Working Capital. At September 30, 2004, we had a working capital deficiency of \$2,765,000. On October 27, 2004 we amended the terms of our senior credit facility. This amendment has substantially reduced our working capital deficiency. Please refer to "Liquidity and Capital Resources - Working Capital" section below for a further discussion.

CHD Meridian Acquisition Earn-out. An aggregate of 3,859,200 shares of our common stock is in escrow. These shares will be released to former CHD Meridian Healthcare stockholders if CHD Meridian Healthcare, continuing its operations following the closing of the merger as our subsidiary, achieves agreed upon calendar 2004 milestones for earnings before interest, taxes, depreciation and amortization (or EBITDA). Based on CHD Meridian Healthcare's results of operations as of September 30, 2004, we believe that CHD Meridian Healthcare will achieve at least the minimum EBITDA target, which will result in 3,473,280 shares being released to former CHD Meridian Healthcare stockholders.

#### Results of Operations

As noted above, we commenced reporting financial results that include CHD Meridian Healthcare operations beginning as of April 1, 2004, and consequently, our historic results from the periods prior to the second quarter ended June 30, 2004 only reflect the separate operations of I-trax. Accordingly, in addition to providing comparative analysis on a historical basis, we are also providing supplemental unaudited pro forma information that we believe is useful to understand how our results of operations have performed on a comparative basis as if the acquisition of CHD Meridian Healthcare occurred on January 1, 2003.

Three Months ended September 30, 2004 (Actual) Compared to Three Months ended September 30, 2003 (Actual)

Revenue for the three months ended September 30, 2004 was \$24,136,000, an increase of \$23,135,000 from \$1,001,000 for the three months ended September 30, 2003. Of the total revenue for the three months ended September 30, 2004, \$747,000 was from our personalized health management programs and \$23,389,000 from our on-site facilities.

Operating expenses, which represent our direct costs associated with the operation of our on-site and health management services, amounted to \$18,816,000 for the three months ended September 30, 2004, an increase of \$18,174,000 from \$642,000 for the three months ended September 30, 2003.

General and administrative expenses which represent our corporate costs, increased to \$4,670,000 for the three months ended September 30, 2004 from \$1,024,000 for the three months ended September 30, 2003. The increase of

## Edgar Filing: I TRAX INC - Form 10QSB

\$3,646,000 is primarily attributable to an increase of \$3,008,000 related to the CHD Meridian Healthcare acquisition, offset by a non-cash charge incurred during 2003 associated with issuing common stock, granting warrants and having certain shareholders contribute shares to an investor relations firm as consideration for services rendered.

Depreciation and amortization expenses were \$1,097,000 for the three months ended September 30, 2004, an increase of \$657,000 as compared to \$440,000 for the three months ended September 30, 2003. Approximately \$435,000 of the increase relates to amortization for the intangibles recorded as part of the CHD Meridian transaction. The remaining increase relates to intangible assets acquired from CHD Meridian Healthcare.

24

Interest expense for the three months ended September 30, 2004 was \$124,000, representing a decrease of \$824,000 or 87% from \$948,000 for the three months ended September 30, 2003. For the three months ended September 30, 2004, interest expense includes interest payable under the credit facility. For the three months ended September 30, 2003, interest expense includes a charge of \$517,000 attributable to the unamortized portion of the discount and beneficial conversion value associated with a convertible debenture.

Amortization of financing costs for the three months ended September 30, 2004 was \$13,000 representing a decrease of \$44,000 or 77% from \$57,000 for the three months ended September 30, 2003. As of September 30, 2004, these financing costs are fully amortized.

Other income was \$500,000 for the three months ended September 30, 2003. This consists of \$500,000 of proceeds from a key-person life insurance policy.

The provision for income taxes for the three months ended September 30, 2004 was \$251,000, representing an increase of \$251,000 from the three months ended September 30, 2003. This increase is related to certain state taxes for CHD Meridian operations.

For the three months ended September 30, 2004, our net loss was \$835,000, as compared to a net loss of \$1,610,000 for the three months ended September 30, 2003.

Nine Months ended September 30, 2004 (Actual) Compared to Nine Months ended September 30, 2003 (Actual)

Revenue for the nine months ended September 30, 2004 was \$49,968,000, an increase of \$46,300,000 from \$3,668,000 for the nine months ended September 30, 2003. Of the total revenue for the nine months ended September 30, 2004, \$2,776,000 was from our personalized health management programs and \$47,192,000 from our on-site facilities.

Operating expenses, which represent our direct costs associated with the operation of our on-site and health management services, amounted to \$38,631,000 for the nine months ended September 30, 2004, an increase of \$37,125,000 from \$1,506,000 for the nine months ended September 30, 2003.

General and administrative expenses, which represent our corporate costs, increased to \$11,342,000 for the nine months ended September 30, 2004 from \$4,243,000 for the nine months ended September 30, 2003. The increase of

## Edgar Filing: I TRAX INC - Form 10QSB

\$7,099,000 is primarily attributable to the addition of \$6,366,000 related to the CHD Meridian Healthcare acquisition, and to an increase of \$1,040,000 in salaries and wages expenses, offset by a non-cash charge incurred during 2003 associated with issuing common stock, granting warrants and having certain shareholders contribute shares to an investor relations firm as consideration for services rendered.

Depreciation and amortization expenses were \$2,889,000 for the nine months ended September 30, 2004, an increase of \$1,571,000 as compared to \$1,318,000 for the nine months ended September 30, 2003. Approximately \$435,000 of the increase relates to amortization for the intangibles recorded as part of the CHD Meridian Healthcare acquisition. The remaining increase relates to intangible assets acquired from CHD Meridian Healthcare.

Interest expense for the nine months ended September 30, 2004 was \$900,000, representing a decrease of \$1,022,000 from \$1,922,000 for the nine months ended September 30, 2003. For the nine months ended September 30, 2004, interest expense includes a charge of \$573,000 attributable to the unamortized portion of the discount and beneficial conversion value associated with the convertible debenture and certain other promissory notes. The discount amount is expensed because the convertible debenture was converted into common stock and the promissory notes were repaid during March 2004. During the nine months ended September 30, 2003, interest expense includes a charge of \$1,302,000 attributable to the unamortized portion of the discount and beneficial conversion value associated with a convertible debenture.

25

Amortization of financing costs for the nine months ended September 30, 2004 was \$60,000 representing a decrease of \$235,000 or 80% from \$295,000 for the nine months ended September 30, 2003. As of September 30, 2004, these financing costs are fully amortized.

The provision for income taxes for the nine months ended September 30, 2004 was \$251,000, representing an increase of \$251,000 from the nine months ended September 30, 2003. This increase is related to certain state taxes for CHD Meridian operations.

Other expense for the nine months ended September 30, 2004, represents a one-time non-cash charge of \$350,000 associated with the warrants to acquire common stock issued in a private placement completed during October 2003. The charge represents the increase in the value of the common stock underlying the warrants until the effective time of a registration statement we filed with the Securities and Exchange Commission to register the underlying shares. The initial value of the warrants was recorded as a liability and any fluctuation in the value was passed through the statement of operations. Once the registration became effective, any balance in the liability account was reclassified to equity. The registration became effective during February 2004, and accordingly, we reclassified \$3,110,000 of liability into equity. Other expense for the nine months ended September 30, 2003, reflects a charge of \$200,000 in connection with the termination in January 2003 of our agreement to acquire DxCG, Inc., a Boston-based predictive modeling company. This sum was paid to DxCG following DxCG's termination of the merger agreement because certain conditions to closing, including third party financing for the cash portion of the purchase price, were not satisfied. It also includes \$500,000 of proceeds from a key-person life insurance policy.

For the nine months ended September 30, 2004, our net loss was

## Edgar Filing: I TRAX INC - Form 10QSB

\$4,455,000, as compared to a net loss of \$5,316,000 for the nine months ended September 30, 2003. The net loss for the nine months ended September 30, 2004, includes non-cash and merger related expenses of \$1,755,000, comprised of: (1) \$573,000 in non-cash interest expense attributable to the unamortized discount and beneficial conversion value of a previously outstanding convertible debenture and certain other promissory notes which were converted into common stock in March 2004; (2) \$350,000 of non-cash charges related to an increase in the fair market value of common stock underlying warrants issued in a private placement completed during October 2003; and (3) \$832,000 of merger related costs, which were included in general and administrative expense.

### Pro Forma Results of Operations

The following are our unaudited pro forma results of operations giving effect to the acquisition of CHD Meridian Healthcare as though the transaction had occurred on January 1, 2003. The results exclude transaction costs of \$1,938,000 and transaction related bonuses and termination pay of \$832,000 included in the CHD Meridian Healthcare's and our statements of operations, respectively. The pro forma results also include adjustments to amortization expense associated with the intangibles acquired and interest expense related to the new credit facility.

	Nine months ended September 30, 2004	Nine months ended September 30, 2003
	-----	-----
Net revenue	73,322,000	73,018,000
	-----	-----
Operating loss	(1,453,000)	(1,070,000)
	-----	-----
Net loss	(3,166,000)	(4,253,000)
	=====	=====
Loss per share	(0.13)	(0.21)
	=====	=====

Nine Months ended September 30, 2004 (pro forma) Compared to Nine Months ended September 30, 2003 (pro forma)

Pro forma revenue for the nine months ended September 30, 2004 increased to \$73,322,000, an increase of \$304,000, from \$73,018,000 for the nine months ended September 30, 2003. In accordance with management's expectations, our on-site revenue and personalized health management revenue increased from a combination of expansion of existing business and new sales growth. Technology revenue decreased as we continue to emphasize services over technology sales. We expect this trend to continue.

Total costs and expenses include direct costs of our operations (operating expenses), corporate overhead (general and administrative expenses), and depreciation and amortization. Total costs and expenses for the nine months ended September 30, 2004 increased to \$74,775,000, a \$687,000 increase, from

## Edgar Filing: I TRAX INC - Form 10QSB

\$74,088,000 reported for the nine months ended September 30, 2003 on a pro forma basis. The increase is primarily related to the incremental costs associated with new and expanded business discussed above offset by a slight reduction in general and administrative expenses. Depreciation and amortization decreased by \$36,000 on a pro forma basis. In coming periods, we expect total costs and expenses to increase as our revenue increases.

Interest expense and financing costs for the nine months ended September 30, 2004 decreased from the corresponding expenses for the nine months ended September 30, 2003 on a pro forma basis. During the nine months ended September 30, 2004 and September 30, 2003, the company recorded non-recurring charges to interest expense and other expenses in the amount of \$923,000 and \$1,002,000, respectively. We expect interest expense related to outstanding amounts due under the senior secured credit facility to increase in future periods.

We record pass-through pharmaceutical purchases on a net basis. These purchases were \$69,778,000 and \$63,122,000 for the nine months ended September 30, 2004 and 2003, respectively.

During the three months ended March 31, 2004, CHD Meridian Healthcare formed Green Hills Insurance, a Risk Retention Group, to self-insure a portion of the merged companies' professional and general liability insurance. Green Hills was capitalized with \$2,000,000 in cash and a \$1,000,000 letter of credit under our credit facility. Green Hills contributed an estimated \$150,000 and \$300,000 to our pre-tax profits in the three and nine month periods ended September 30, 2004, respectively. Green Hills' loss and loss adjustment reserves are adjusted monthly and represent management's best estimate of the ultimate net cost of all reported and unreported losses. Management's estimates are based on an independent actuarial report.

Green Hills has permitted us to reduce our insurance costs, while maintaining our level of exposure as under our prior insurance strategy, which involved a self-insured retention of \$500,000 per claim. We obtain excess insurance to mitigate risk in excess of Green Hills' policy limits. Nonetheless, we are now subject to the risks associated with any insurance business, which include investment risk relating to the performance of our invested assets set aside as reserves for future claims, the uncertainty of making actuarial estimates of projected future professional liability losses, and loss adjustment expenses. Failure to make an adequate return on our investments, to maintain the principal of invested funds, or to estimate future losses and loss adjustment expenses accurately, could cause us to sustain losses. Also, maintaining the insurance subsidiary has exposed us to substantial additional regulatory requirements, with attendant risks if we fail to comply with applicable regulations.

### Liquidity and Capital Resources

#### Working Capital

As of September 30, 2004, we had a working capital deficiency of \$2,765,000, an increase of \$264,000 from a working capital deficiency of \$2,501,000 as of June 30, 2004.

On October 27, 2004, we amended our credit facility with our senior secured lender. The amendment: (1) increased the funded indebtedness to EBITDA ratio and the fixed charge coverage ratio; (2) moved the first measurement date for the consolidated net worth covenant to December 31, 2005, and restated the covenant as a maintenance of minimum stockholders' equity at 90% of the level as of December 31, 2005; (3) excluded the outstanding letters of credit from the

## Edgar Filing: I TRAX INC - Form 10QSB

credit facility borrowing base through January 1, 2006; and (4) converted amounts outstanding under the term loan commitment of the credit facility into the revolving credit commitment, and eliminated the term loan commitment. We continue to have access to \$14,000,000 under the credit facility, of which \$3,000,000 is currently allocated to outstanding letters of credit and up to \$11,000,000 is available under the revolving portion.

27

The amendment strengthened our cash position by providing us access to the full amount available under the credit facility and by excluding outstanding letters of credit from the credit facility's borrowing base through January 1, 2006. Consequently, we believe that amounts available under the credit facility, together with cash flow from operations, are sufficient to meet our operating needs through December 31, 2004.

### Sources and Uses of Cash

Cash provided by operations was \$350,000 for the nine months ended September 30, 2004. A portion of the cash used for operations is the result of an increase in accounts receivable from the CHD Meridian Healthcare acquisition and billings on the implementation costs of new clients. Other current assets also increased due to additional carrying balances in prepaid insurance. Finally, accrued expenses increased because the higher carrying amount of accrued payroll and vacation.

In connection with the CHD Meridian Healthcare merger, we received funds from selling 1,000,000 shares of Series A Convertible Preferred Stock for \$25,000,000, before commission expenses and other transaction costs, which amounted to approximately \$1,490,000 in the aggregate. We also received funds from borrowings of \$12,000,000 from our new senior secured credit facility with a national lender. These funds were primarily used to fund \$30,508,000 required for the cash portion of the CHD Meridian Healthcare acquisition, including the \$5,000,000 redemption of Series A Convertible Preferred Stock issued directly to the CHD Meridian Healthcare stockholders and for working capital.

In addition to funding the merger and related costs, we used a portion of the proceeds from the credit facility to repay \$280,000 in related party loans and \$944,000 in principal and interest for all other outstanding promissory notes.

During the first quarter of 2004, Palladin Opportunity Fund LLC converted the remaining balance of the debenture payable and accrued interest into common stock. Accordingly, the Company issued 427,106 shares of common stock for the conversion of principal and accrued interest amounting to \$747,000.

### Critical Accounting Policies

#### Impairment of Goodwill and Intangible Assets

We operate in an industry that is rapidly evolving and extremely competitive. It is reasonably possible that our accounting estimates with respect to the useful life and ultimate recoverability of our carrying basis of goodwill and intangible assets could change in the near term and that the effect of such changes on the financial statements could be material. In accordance with SFAS No. 142, we complete a test for impairment of goodwill and certain other intangible assets annually.

## Edgar Filing: I TRAX INC - Form 10QSB

### Revenue Recognition

Service Revenue - On-site Facilities. We generate revenue from contractual client obligations for occupational health, primary care, pharmacy and corporate health services rendered on either a fixed fee or a cost-plus arrangement. For fixed fee contracts, revenues are recorded on a straight-line basis as services are rendered. For cost-plus contracts, revenues are recorded as costs are incurred with the management fee component recorded as earned based on the method of calculation stipulated in the client contracts.

Revenue is recorded at estimated net amounts to be received from customers for services rendered. The allowance for doubtful accounts represents management's estimate of potential credit issues associated with amounts due from customers.

We record pass-through pharmaceutical purchases on a net basis in accordance with EITF Issue No. 99-19, "Reporting Gross Revenue as a Principal vs. Net as an Agent." Under our pharmacy arrangements, we provide pharmaceuticals to a client as a component of our pharmacy agreement, which typically requires us to staff and operate a pharmacy for the sole benefit of the client's employees and, in certain instances, dependents and retirees.

28

The substance of our pharmacy agreement in relation to pharmaceutical purchases demonstrates an agent-like arrangement and points to net reporting. Our agreements stipulate that we must be reimbursed upon purchasing pharmaceuticals, and not upon dispensing, thus limiting inventory risk. We also price pharmaceuticals on a pass-through basis and mitigate credit risk through structured payment terms with our clients. Consequently, we do not have unmitigated credit risk.

Cash we receive prior to the performance of services is reflected as deferred revenue on the balance sheet.

Service Revenue - Personalized Health Management Programs. We recognize service revenue as services are rendered. We contract with our customers to provide services for a monthly fee based on the number of employees, members or covered lives, a per-call charge to our Care Communication Center, or a combination of both.

Upon execution of a contract for services, we assess whether the fee associated with our revenue transactions is fixed and determinable and whether collection is reasonably assured. We assess whether the fee is fixed and determinable based on the payment terms associated with such contract. If a significant portion of a fee is due after our normal payment terms, which are generally 30 to 90 days from invoice date, we account for such fee as services are provided.

From time to time we enter into risk-sharing contracts. A risk-sharing contract generally requires us to manage the health and wellness of a predetermined set of individuals for a term of three to five years. A risk-sharing contract may also provide that we are required to refund to our client a percentage of our fees if our program does not save the client a stipulated percentage of the client's healthcare costs. We did not generate material risk revenue that may be subject to a refund during the quarter or nine

## Edgar Filing: I TRAX INC - Form 10QSB

months ended September 30, 2004.

Technology Revenue. We derive our revenue pursuant to different contract types, including perpetual software licenses, subscription licenses and custom development services, all of which may include support services revenue such as licensed software maintenance, training, consulting and web-hosting arrangements. As described below, significant management judgments and estimates must be made and used in connection with the revenue recognized in any accounting period. Material differences may result in the amount and timing of our revenue for any period if management made different judgments or utilized different estimates.

We license our software products for a specific term or on a perpetual basis. Most of our license contracts also require maintenance and support. We apply the provisions of Statement of Position 97-2, "Software Revenue Recognition," as amended by Statement of Position 98-9 "Modification of SOP 97-2, Software Revenue Recognition, With Respect to Certain Transactions" to all transactions involving the sale of software products and hardware transactions where the software is not incidental. For hardware transactions where software is not incidental, we do not unbundle our fee and, accordingly, do not apply separate accounting guidance to the hardware and software elements. For hardware transactions where software is not involved, we apply the provisions of Staff Accounting Bulletin 101 "Revenue Recognition." In addition, we apply the provisions of EITF 00-03 "Application of AICPA Statement of Position 97-2 to Arrangements that Include the Right to Use Software Stored on Another Entity's Hardware" to our hosted software service transactions.

We recognize revenue from the sale of software licenses when persuasive evidence of an arrangement exists, the product has been delivered, the fee is fixed and determinable, and collection of the resulting receivable is reasonably assured. Delivery generally occurs when the product is delivered to a common carrier.

We assess collection based on a number of factors, including past transaction history with the customer and the creditworthiness of the customer. We do not request collateral from our customers. If we determine that collection of a fee is not reasonably assured, we defer the fee and recognize revenue at the time collection becomes reasonably assured, which is generally upon receipt of cash.

For technology arrangements with multiple obligations (for example, undelivered software maintenance and support), we allocate revenue to each component of the arrangement using the residual value method based on the fair value of the undelivered elements. Accordingly, we defer technology revenue in the amount equivalent to the fair value of the undelivered elements.

We recognize revenue for maintenance services ratably over the contract term. Our training and consulting services are billed based on hourly rates, and we generally recognize revenue as these services are performed. However, upon execution of a contract, we determine whether any services included within the arrangement require us to perform significant work either to alter the underlying software or to build additional complex interfaces so that the software performs as the customer requests. If these services are included as part of an arrangement, we recognize the fee using the percentage of completion method. We determine the percentage of completion based on our estimate of costs incurred to date compared with the total costs budgeted to complete the project.

## Edgar Filing: I TRAX INC - Form 10QSB

### Material Equity Transactions

During the nine months ended September 30, 2004, we executed equity transactions with unrelated parties in connection with the CHD Meridian Healthcare merger and related financing. We believe that we have valued all such transactions pursuant to the various accounting rules and that they ultimately represent the economic substance of each transaction. Please refer to "Management's Discussion and Analysis of Financial Condition and Results of Operations - Sources and Uses of Cash" and Part II, "Item 2 - Changes in Securities and Small Business Issuer's Purchases of Securities."

### Item 3. Controls and Procedures

Our management, under the supervision and with the participation of the principal executive officer and principal financial officer, has evaluated the effectiveness of our controls and procedures related to our reporting and disclosure obligations as of September 30, 2004, which is the end of the period covered by this quarterly report on Form 10-QSB. Based on that evaluation, the principal executive officer and principal financial officer have concluded that our controls and procedures are effective.

There were no changes that occurred during the fiscal quarter ended September 30, 2004 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

Other than as described in Note 7 - Commitments and Contingencies to the condensed consolidated financial statements, there have been no material developments in any reported legal proceedings.

Subsidiaries of I-trax are involved in various other claims and legal actions arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on I-trax's overall consolidated financial position, results of operations or liquidity.

### Item 2. Changes in Securities and Small Business Issuer's Purchases of Securities

#### Issuance of Unregistered Securities

Effective July 30, 2004, an investor and former executive, exercised warrants to purchase an aggregate of 361,500 shares of our common stock at exercise prices of \$.75 to \$2.50. In lieu of paying the exercise price in cash, such investor used the warrants' cashless exercise feature, such that the investor received 201,597 shares of our common stock and surrendered to us for cancellation 160,103 shares of our common stock. The investor is an accredited investor. In undertaking this issuance, we relied on an exemption from registration under Section 4(2) of the Securities Act.

### Item 6. Exhibits

- 10.1 Lease Agreement made as on August 12, 2004 by and between Henderson Birmingham Associates and I-trax Health Management Solutions, Inc.

Edgar Filing: I TRAX INC - Form 10QSB

30

- 10.2 Guarantee and Suretyship Agreement made as on August 12, 2004 by I-trax, Inc. for the benefit of Henderson Birmingham Associates.
- 10.3 Amended and Restated 2001 Equity Compensation Plan.
- 31.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

31

SIGNATURE

In accordance with the requirements of the Securities Exchange Act of 1934, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

I-TRAX, INC.

Date: November 12, 2004

By: /s/ Frank A. Martin

-----  
Name: Frank A. Martin  
Title: Chief Executive Officer

32