LINCOLN ELECTRIC HOLDINGS INC Form 10-Q October 29, 2007

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549 FORM 10-Q

(Mark One) **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES** þ **EXCHANGE ACT OF 1934** For the quarterly period ended September 30, 2007 or TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES o **EXCHANGE ACT OF 1934** For the transition period from **Commission File Number 0-1402** LINCOLN ELECTRIC HOLDINGS, INC. (Exact name of registrant as specified in its charter) Ohio 34-1860551 (State or other jurisdiction of incorporation (I.R.S. Employer Identification No.) or organization) 22801 St. Clair Avenue, Cleveland, Ohio 44117 (Address of principal executive offices) (Zip Code) (216) 481-8100 (Registrant s telephone number, including area code) Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. Large Accelerated Filer b Accelerated Filer o Non-Accelerated Filer o Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Yes o No b The number of shares outstanding of the registrant s common shares as of September 30, 2007 was 43,119,057.

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#### PART I. FINANCIAL INFORMATION

#### **Item 1. Financial Statements (Unaudited)**

## LINCOLN ELECTRIC HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(In thousands, except per share data)

	Three Months Ended September 30,			Nine Months Ended September 30,				
		2007		2006		2007		2006
Net sales	\$	564,824	\$	495,137	\$	1,700,505	\$	1,466,041
Cost of goods sold		405,083		353,800		1,213,880		1,048,171
Gross profit		159,741		141,337		486,625		417,870
Selling, general & administrative expenses		92,140		81,019		274,977		241,126
Rationalization charges				665		396		3,006
Operating income		67,601		59,653		211,252		173,738
Other income (expense):								
Interest income		2,290		1,607		5,439		4,201
Equity earnings in affiliates		2,263		2,450		7,418		4,974
Other income		819		436		1,863		985
Interest expense		(2,866)		(2,504)		(8,379)		(7,343)
Total other income		2,506		1,989		6,341		2,817
Income before income taxes		70,107		61,642		217,593		176,555
Income taxes		20,129		17,787		64,366		53,332
Net income	\$	49,978	\$	43,855	\$	153,227	\$	123,223
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Per share amounts:								
Basic earnings per share	\$	1.16	\$	1.03	\$	3.57	\$	2.90
Diluted earnings per share	\$	1.15	\$	1.02	\$	3.53	\$	2.87
Cash dividends declared per share	\$	0.22	\$	0.19	\$	0.66	\$	0.57
See notes to these consolidated financial state	emer	ats. 3						

### LINCOLN ELECTRIC HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(In thousands)

	September 30, 2007 (UNAUDITED)		December 31, 2006 (NOTE A)	
ASSETS				
CURRENT ASSETS Cook and cook agriculants	\$	222 220	\$	120 212
Cash and cash equivalents Accounts receivable (less allowance for doubtful accounts of \$7,799 in	Ф	223,220	Ф	120,212
2007; \$8,484 in 2006)		353,316		298,993
Inventories		,		,
Raw materials		97,446		106,725
Work-in-process		50,028		50,736
Finished goods		208,503		193,683
		355,977		351,144
Deferred income taxes		14,243		5,534
Other current assets		51,111		53,527
		,		,
TOTAL CURRENT ASSETS		997,867		829,410
DRODEDTY DI ANT AND FOLUDIMENT				
PROPERTY, PLANT AND EQUIPMENT Land		40,843		34,811
Buildings		249,731		230,390
Machinery and equipment		613,391		574,133
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		903,965		839,334
Less accumulated depreciation and amortization		483,402		449,816
		420,563		389,518
OTHER ACCETS				
OTHER ASSETS Prepaid pension costs		28,823		16,773
Equity investments in affiliates		56,571		48,962
Intangibles, net		44,479		41,504
Goodwill		37,796		35,208
Long-term investments		29,874		28,886
Other		10,459		4,318
		208,002		175,651
TOTAL ASSETS	\$	1,626,432	\$	1,394,579

See notes to these consolidated financial statements.

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### LINCOLN ELECTRIC HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(In thousands, except share data)

	September 30, 2007 (UNAUDITED)		December 31, 2006 (NOTE A	
LIABILITIES AND SHAREHOLDERS EQUITY				
CURRENT LIABILITIES Amounts due banks	\$	11 272	\$	6,214
Trade accounts payable	Ф	11,272 140,203	Ф	142,264
Accrued employee compensation and benefits		109,430		45,059
Accrued expenses		24,313		24,652
Accrued taxes, including income taxes		23,416		35,500
Accrued pensions		1,333		1,483
Dividends payable		9,473		9,403
Other current liabilities		36,389		32,793
Current portion of long-term debt		781		40,920
Current portion of long term door		,01		10,520
TOTAL CURRENT LIABILITIES		356,610		338,288
Long-term debt, less current portion		114,586		113,965
Accrued pensions		34,179		33,417
Deferred income taxes		22,125		27,061
Accrued taxes, non-current		34,504		.,
Other long-term liabilities		30,909		28,872
		,		,
SHAREHOLDERS EQUITY				
Preferred shares, without par value at stated capital amount;				
authorized 5,000,000 shares; issued and outstanding none				
Common shares, without par value at stated capital amount; authorized				
120,000,000 shares; issued 49,290,717 shares in 2007 and in 2006;				
outstanding 43,119,057 shares in 2007 and 42,806,429 shares in 2006		4,929		4,929
Additional paid-in capital		146,606		137,315
Retained earnings		1,029,331		906,074
Accumulated other comprehensive loss		(12,802)		(54,653)
Treasury shares, at cost - 6,171,660 shares in 2007 and 6,484,288 shares in				
2006		(134,545)		(140,689)
TOTAL SHAREHOLDERS EQUITY		1,033,519		852,976
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	\$	1,626,432	\$	1,394,579
Can make to these consolidated financial statements				
See notes to these consolidated financial statements.				
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## LINCOLN ELECTRIC HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(In thousands)

	Nine Months Ended Septembe 30,			eptember
		2007	,	2006
OPERATING ACTIVITIES				
Net income	\$	153,227	\$	123,223
Adjustments to reconcile net income to net cash provided by operating				
activities:				
Rationalization charges		396		3,006
Depreciation and amortization		39,096		35,817
Equity earnings of affiliates, net		(5,531)		(3,541)
Deferred income taxes		(12,438)		2,462
Stock-based compensation		3,275		3,038
Amortization of terminated interest rate swaps		(880)		(1,584)
Other non-cash items, net		(233)		1,835
Changes in operating assets and liabilities net of effects from acquisitions:				
(Increase) in accounts receivable		(35,185)		(48,422)
Decrease (increase) in inventories		17,841		(54,982)
Decrease (increase) in other current assets		4,570		(6,139)
(Decrease) increase in accounts payable		(13,332)		6,843
Increase in other current liabilities		65,102		54,495
Contributions to pension plans		(12,292)		(19,656)
Increase in accrued pensions		915		12,395
Net change in other long-term assets and liabilities		(424)		(3,699)
NET CASH PROVIDED BY OPERATING ACTIVITIES		204,107		105,091
INVESTING ACTIVITIES				
Capital expenditures		(45,777)		(53,318)
Acquisition of businesses, net of cash acquired		(6,102)		(502)
Proceeds from sale of property, plant and equipment		607		859
NET CASH USED BY INVESTING ACTIVITIES		(51,272)		(52,961)
FINANCING ACTIVITIES				
Proceeds from short-term borrowings		4,529		2,035
Payments on short-term borrowings		(1,004)		(1,058)
Amounts due banks, net		(505)		(4,499)
Payments on long-term borrowings		(40,459)		(1,561)
Proceeds from exercise of stock options		7,589		10,282
Tax benefit from exercise of stock options		5,001		3,847
Purchase of treasury shares				(126)
Cash dividends paid to shareholders		(28,271)		(24,178)
NET CASH USED BY FINANCING ACTIVITIES		(53,120)		(15,258)

Effect of exchange rate changes on cash and cash equivalents	3,293	1,032
INCREASE IN CASH AND CASH EQUIVALENTS	103,008	37,904
Cash and cash equivalents at beginning of period	120,212	108,007
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 223,220	\$ 145,911
See notes to these consolidated financial statements.		

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LINCOLN ELECTRIC HOLDINGS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

(In thousands, except share and per share data)

September 30, 2007

#### NOTE A BASIS OF PRESENTATION

As used in this report, the term Company, except as otherwise indicated by the context, means Lincoln Electric Holdings, Inc., its wholly-owned and majority-owned subsidiaries and all non-majority owned entities for which it has a controlling interest. The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these consolidated financial statements do not include all of the information and notes required by GAAP for complete financial statements. However, in the opinion of management, these consolidated financial statements contain all the adjustments (consisting of normal recurring accruals) considered necessary to present fairly the financial position, results of operations and changes in cash flows for the interim periods. Operating results for the nine months ended September 30, 2007 are not necessarily indicative of the results to be expected for the year ending December 31, 2007. The balance sheet at December 31, 2006 has been derived from the audited financial statements at that date, but does not include all of the information and notes required by GAAP for complete financial statements. For further information, refer to the consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2006.

Certain reclassifications have been made to the prior year financial statements to conform to current year classifications.

#### NOTE B STOCK-BASED COMPENSATION

On April 28, 2006, the shareholders of the Company approved the 2006 Equity and Performance Incentive Plan, as amended (EPI Plan), which replaces the 1998 Stock Plan, as amended and restated in May 2003. The EPI Plan provides for the granting of options, appreciation rights, restricted shares, restricted stock units and performance-based awards up to an aggregate of 3,000,000 of the Company s common shares. In addition, on April 28, 2006, the shareholders of the Company approved the 2006 Stock Plan for Non-Employee Directors, as amended (Director Plan), which replaces the Stock Option Plan for Non-Employee Directors adopted in 2000. The Director Plan provides for the granting of options, restricted shares and restricted stock units up to an aggregate of 300,000 of the Company s common shares.

There were 541 restricted shares granted and issued from treasury during the nine months ended September 30, 2007 and 6,230 options granted during the nine months ended September 30, 2006. The Company issued 312,087 and 423,439 shares of common stock from treasury upon exercise of employee stock options during the nine months ended September 30, 2007 and 2006, respectively. The Company issued 8,411 shares of common stock from authorized but unissued shares upon vesting of deferred shares during the nine months ended September 30, 2006. In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. (SFAS) 123 (Revised 2004), *Share-Based Payment*, which is a revision of SFAS 123, *Accounting for Stock-Based Compensation*. SFAS 123(R) supersedes Accounting Principles Board Opinion No. (APB) 25,

Accounting for Stock Issued to Employees. SFAS 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. The Company adopted SFAS 123(R) on January 1, 2006 using the modified-prospective method. The adoption of the standard did not have a material impact on the Company s financial statements.

Expense is recognized for all awards of stock-based compensation by allocating the aggregate grant date fair value over the vesting period. No expense is recognized for any stock options or restricted stock options or restricted or deferred shares ultimately forfeited because recipients fail to meet vesting requirements. Total stock-based compensation expense recognized in the consolidated statements of income for the three months ended September 30, 2007 and 2006 was \$1,046 and \$1,100, respectively. The related tax benefit for the three months ended September 30, 2007 and 2006 was \$400 and \$420, respectively. Stock-based compensation expense recognized for the nine months ended September 30, 2007 and 2006 was \$3,275 and \$3,038, respectively. The related tax benefit for the nine months

ended September 30, 2007 and 2006 was \$1,252 and \$1,161, respectively.

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#### NOTE C GOODWILL AND INTANGIBLE ASSETS

The Company performs an annual impairment test of goodwill in the fourth quarter of each year. Goodwill is tested for impairment using models developed by the Company which incorporate estimates of future cash flows, allocations of certain assets and cash flows among reporting units, future growth rates, established business valuation multiples, and management judgments regarding the applicable discount rates to value those estimated cash flows. In addition, goodwill is tested as necessary if changes in circumstances or the occurrence of events indicate potential impairment. There were no impairments of goodwill during the first nine months of 2007 and 2006. Goodwill totaled \$37,796 and \$35,208 at September 30, 2007 and December 31, 2006, respectively. Goodwill by segment at September 30, 2007 was \$13,308 for North America, \$11,899 for Europe and \$12,589 for Other Countries.

Gross intangible assets other than goodwill as of September 30, 2007 and December 31, 2006 were \$63,071 and \$58,346, respectively, and related accumulated amortization was \$18,592 and \$16,842, respectively. Aggregate amortization expense was \$1,573 and \$1,568 for the nine months ended September 30, 2007 and 2006, respectively. Gross intangible assets other than goodwill with indefinite lives totaled \$13,521 at September 30, 2007 and \$12,585 at December 31, 2006.

#### NOTE D EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share amounts):

	Three Months Ended September 30,		Nine Mon Septem	
	2007	2006	2007	2006
Numerator:				
Net income	\$49,978	\$ 43,855	\$ 153,227	\$ 123,223
Denominator:				
Basic weighted average shares outstanding	42,969	42,608	42,875	42,468
Effect of dilutive securities Stock options and awards	498	511	498	492
Diluted weighted average shares outstanding	43,467	43,119	43,373	42,960
Basic earnings per share	\$ 1.16	\$ 1.03	\$ 3.57	\$ 2.90
Diluted earnings per share	\$ 1.15	\$ 1.02	\$ 3.53	\$ 2.87

#### NOTE E COMPREHENSIVE INCOME

The components of comprehensive income are as follows:

	Three Months Ended September 30,		Nine Mon Septem	
	2007	2006	2007	2006
Net income	\$49,978	\$43,855	\$ 153,227	\$ 123,223
Other comprehensive income:				
Unrealized (loss) gain on derivatives designated and				
qualified as cash flow hedges, net of tax	(592)	177	(3,045)	830
Currency translation adjustment	22,250	1,069	42,640	14,830
Amortization of defined benefit plan prior service costs				
and actuarial losses, net of tax	601		2,256	
Total comprehensive income	\$ 72,237	\$45,101	\$ 195,078	\$ 138,883

#### NOTE F INVENTORY VALUATION

Inventories are valued at the lower of cost or market. For most domestic inventories, cost is determined principally by the last-in, first-out (LIFO) method, and for non-U.S. inventories, cost is determined by the first-in, first-out (FIFO) method. The

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valuation of LIFO inventories is made at the end of each year based on inventory levels. Accordingly, interim LIFO calculations, by necessity, are based on estimates of expected year-end inventory levels and costs and are subject to final year-end LIFO inventory calculations. The excess of current cost over LIFO cost amounted to \$74,830 at September 30, 2007 and \$68,985 at December 31, 2006.

#### NOTE G ACCRUED EMPLOYEE COMPENSATION AND BENEFITS

Accrued employee compensation and benefits at September 30, 2007 and 2006 include accruals for year-end bonuses and related payroll taxes of \$77,307 and \$66,956, respectively, related to Lincoln employees worldwide. The payment of bonuses is discretionary and is subject to approval by the Board of Directors. A majority of annual bonuses are paid in December resulting in an increasing bonus accrual during the Company s fiscal year. The increase in the accrual from September 30, 2006 to September 30, 2007 is due to the increase in profitability of the Company.

#### NOTE H SEGMENT INFORMATION

The Company s primary business is the design, manufacture and sale, in the U.S. and international markets, of arc, cutting and other welding, brazing and soldering products. The Company manages its operations by geographic location and has two reportable segments, North America and Europe, and combines all other operating segments as Other Countries. Other Countries includes results of operations for the Company s businesses in Argentina, Australia, Brazil, Colombia, Indonesia, Mexico, People s Republic of China, Taiwan and Venezuela. Each operating segment is managed separately because each faces a distinct economic environment, a different customer base and a varying level of competition and market conditions. Segment performance and resource allocation is measured based on income before interest and income taxes. Financial information for the reportable segments is as follows:

	North America	Europe	Other Countries	Eliminations	Consolidated
Three months ended September 30, 2007:					
Net sales to unaffiliated customers Inter-segment sales	\$ 346,723 24,072	\$ 121,935 5,502	\$ 96,166 2,077	\$ (31,651)	\$ 564,824
Total	\$ 370,795	\$ 127,437	\$ 98,243	\$ (31,651)	\$ 564,824
Income before interest and income taxes Interest income Interest expense	\$ 52,050	\$ 15,812	\$ 3,385	\$ (564)	\$ 70,683 2,290 (2,866)
Income before income taxes					\$ 70,107
Three months ended September 30, 2006:					
Net sales to unaffiliated customers Inter-segment sales	\$ 330,387 22,392	\$ 89,482 5,501	\$ 75,268 3,773	\$ (31,666)	\$ 495,137
Total	\$ 352,779	\$ 94,983	\$ 79,041	\$ (31,666)	\$ 495,137
Income before interest and income taxes Interest income Interest expense	\$ 46,541	\$ 10,723	\$ 7,516	\$ (2,241)	\$ 62,539 1,607 (2,504)

Income before income taxes \$ 61,642

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	North America	Europe	Other Countries	Eliminations	Consolidated
Nine months ended September 30, 2007:					
Net sales to unaffiliated customers	\$ 1,056,289	\$ 375,935	\$ 268,281	\$	\$ 1,700,505
Inter-segment sales	73,744	16,686	10,373	(100,803)	