

INSTEEL INDUSTRIES INC

Form 10-K/A

May 17, 2005

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549**

**FORM 10-K/A**

**(Amendment No. 2)**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the Fiscal Year Ended October 2, 2004**

**Commission File Number 1-9929**

**INSTEEL INDUSTRIES, INC.**

(Exact name of registrant as specified in its charter)

**North Carolina**  
(State or other jurisdiction of  
incorporation or organization)

**56-0674867**  
(I.R.S. Employer  
Identification No.)

**1373 Boggs Drive, Mount Airy, North Carolina 27030**  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **(336) 786-2141**

**SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT: NONE**

**SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:**

Title of Each Class

**Common Stock (No Par Value)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to the Form 10-K.

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes  No

The aggregate market value of the common stock held by non-affiliates of the registrant as of March 27, 2004 was \$12,024,120.

The number of shares outstanding of the registrant's common stock as of May 16, 2005 was 9,360,606.

**DOCUMENTS INCORPORATED BY REFERENCE**

Certain portions of the registrant's proxy statement to be delivered to shareholders in connection with the 2005 Annual Meeting of Shareholders are incorporated by reference as set forth in Part III hereof.

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## INTRODUCTORY NOTE

Insteel Industries, Inc. ( Insteel or the Company ) is filing this Amendment No. 2 to Form 10-K to reflect additional disclosures in its financial statements for the fiscal year ended October 2, 2004 as filed in the Company's amended Form 10-K dated February 23, 2005. Under the requirements of Statement of Financial Accounting Standards No. 131, Disclosures about Segments of an Enterprise and Related Information, the Company is providing additional financial information pertaining to its business units as two reportable segments in this amended filing rather than one reportable segment as had been previously reported.

No changes are being made to the Company's consolidated balance sheets, consolidated statements of operations, consolidated statements of cash flows or consolidated statements of shareholders' equity and comprehensive income.

The following items of the original Form 10-K are amended in the Amendment No. 2 in order to reflect the additional disclosures:

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Notes to Consolidated Financial Statements:

(12) Business Segment Information

Item 9A. Controls and Procedures

## PART I

### Cautionary Note Regarding Forward-Looking Statements

This report contains forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. When used in this report, the words believes, anticipates, expects, plans, similar expressions are intended to identify forward-looking statements. Although the Company believes that its plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, such forward-looking statements are subject to a number of risks and uncertainties, and the Company can provide no assurances that such plans, intentions or expectations will be achieved. All forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by these cautionary statements. All forward-looking statements speak only to the respective dates on which such statements are made and the Company does not undertake and specifically declines any obligation to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

It is not possible to anticipate and list all risks and uncertainties that may affect the future operations or financial performance of the Company; however, they would include, but are not limited to, the following:

- § general economic and competitive conditions in the markets in which the Company operates;
- § the cyclical nature of the steel industry;
- § fluctuations in the cost and availability of the Company's primary raw material, hot-rolled steel wire rod from domestic and foreign suppliers;
- § the Company's ability to raise selling prices in order to recover increases in wire rod prices;
- § changes in U.S. or foreign trade policy affecting imports or exports of steel wire rod or the Company's products;
- § interest rate volatility;
- § unanticipated changes in customer demand, order patterns and inventory levels;
- § the Company's ability to successfully develop and expand the volume of niche products, such as engineered structural mesh;
- § legal, environmental or regulatory developments that significantly impact the Company's operating costs;
- § unanticipated plant outages, equipment failures or labor difficulties;
- § continuing escalation in medical costs that affect employee benefit expenses; and
- § the risks discussed herein under the caption Risk Factors .

### Risk Factors

#### Risks Related to the Company's Business

***The Company's business is seasonal and cyclical where prolonged economic declines could have a material adverse effect on its financial performance.***

Demand for most of the Company's products is both seasonal and cyclical and sensitive to general economic conditions. The Company's concrete reinforcing products are used for a broad range of commercial, residential and infrastructure construction applications. Demand in these markets is driven by the level of construction activity, which generally is highest in the third and fourth quarters of the Company's fiscal year when weather conditions are more conducive. As a result of the seasonal nature of the construction industry, sales and profitability generally are lower in the first and second fiscal quarters.

The Company's industrial wire products are used in the manufacture of tires and other industrial applications where the seasonal changes are not as pronounced as they are for concrete reinforcing products. However, demand for these products is cyclical based on general economic conditions in the markets served and the overall level of manufacturing activity. A prolonged slowdown in the economy or weakening conditions in any of the markets that the Company serves could have a material adverse impact on its results of operations, financial condition and cash flows.

***Fluctuations in the cost and availability of the Company's primary raw material from domestic and foreign suppliers could***

***have a material adverse effect on its financial performance due to reduced spreads between wire rod costs and selling prices, and increased production costs associated with the underutilization of its facilities.***

The primary raw material used to manufacture the Company's products is hot-rolled carbon steel wire rod, which is purchased from both domestic and foreign suppliers. During 2004, imported wire rod represented approximately 52% of the Company's total wire rod purchases compared with 33% in 2003. Demand for hot-rolled steel wire rod in the U.S. contracted between 2000 and the first half of 2003. During the last half of 2003, however, demand began to recover and continued to rise through 2004. Wire rod prices have increased sharply since July 2003 due to reductions in domestic capacity related to mill closures, the pricing impact of the lower value of the U.S. dollar, and anti-dumping duties imposed in 2002 by the U.S. Department of Commerce on seven wire rod producing countries. While favorable market conditions have enabled the Company to raise its selling prices to recover higher wire rod cost, there can be no assurance that such favorable conditions will continue or that future cost increases will be recovered. Additionally, should rod costs decline significantly in the future, the Company's financial results may be negatively impacted due to unfavorable inventory revaluation adjustments and reduced spreads if the selling prices for its products were to decrease by an even greater extent.

During 2004, the Company lost production time at certain facilities because it was unable to obtain sufficient quantities of wire rod due to unanticipated delays in foreign deliveries and the opportunistic policies of domestic suppliers. In August 2004 a domestic mill that ceased production in October 2003 restarted production. The production ramp up of this mill, which is favorably located relative to several of the Company's manufacturing facilities, has significantly improved the availability of domestically produced wire rod. Additionally, the availability of imported wire rod improved in the second half of 2004 as offshore producers took advantage of rising prices in the United States to increase their participation in the domestic market. While the lower value of the U.S. dollar and comparatively high prices for steel scrap and other metallics are expected to contribute to the continuation of higher prices for wire rod, raw material availability is expected to be adequate for the Company to maintain normal production schedules without supply-related interruptions. Although there can be no assurances as to continued availability, as of the first quarter of fiscal 2005 the shortfall had subsided to where the Company expects that the supply of wire rod will be adequate to meet its anticipated future requirements.

***Unexpected equipment failures or operational interruptions may lead to curtailments in production or shutdowns.***

If the Company were to experience operational interruptions for any reason, it would be negatively impacted by increased production costs as well as reduced sales and earnings. In addition to equipment failures, the Company's manufacturing facilities are also subject to the risk of catastrophic loss due to unanticipated events such as fires, explosions or adverse weather conditions. The manufacturing processes depend on the efficient operation of critical equipment, which may be out of service on occasion because of unanticipated failures. In the future, any such equipment failures could subject the Company to material plant shutdowns or periods of reduced production or unexpected down-time. Furthermore, any operational interruptions may require significant capital expenditures to remedy the situation, which could have a negative effect on the Company's profitability and cash flows. Although the Company maintains business interruption insurance, any recoveries for such claims could potentially be insufficient to offset the lost revenues or increased costs that may be experienced. In addition to the revenue losses, which may be recoverable under the policy, business disruptions of a repeated or long-term nature could result in a loss of customers which could adversely affect future sales, profitability and cash flow.

***The Company's production costs may increase should commodity prices continue to rise because it does not hedge its exposure to price fluctuations for its raw materials.***

The Company does not use derivative commodity instruments to hedge its exposures to changes in commodity prices, including prices of hot-rolled carbon steel wire rod. Historically, the Company has typically negotiated

quantities and pricing on a quarterly basis for both domestic and foreign steel wire rod purchases to manage its exposure to price fluctuations and to ensure adequate availability of material consistent with its requirements. However, a tightening of supply in the rod market together with the rising costs of rod producers has resulted in increased price volatility which could continue in the future. In some instances, wire rod producers have resorted to increasing the frequency of price adjustments, typically on a monthly basis as well as unilaterally changing the terms of prior commitments. Because the Company generally does not hedge against price fluctuations, it may be forced to purchase wire rod at higher than anticipated prices. Although changes in its wire rod costs and selling prices tend to be correlated, depending upon market conditions, there may be periods during which the Company is unable to fully recover increased rod costs through higher selling prices, which would reduce gross profit and cash flow from operations.



***The Company's variable rate indebtedness subjects it to interest rate risk, which could cause its annual debt service obligations to increase significantly.***

All of the Company's debt obligations under its senior secured credit facility are at variable rates of interest which exposes it to interest rate risk. In connection with the refinancing of its senior secured credit facility in June 2004, the Company terminated certain interest rate swap agreements which were entered as required under the terms of its previous credit facility to reduce the future impact of interest rate fluctuations on earnings and cash flows. Because the Company has not entered into interest rate hedging instruments relating to its refinanced credit facility, if interest rates rise, interest expense on its variable rate indebtedness would increase, decreasing earnings and cash flow.

***The Company could have difficulty meeting its funding requirements for debt service, capital investment and maintenance expenditures if there was a substantial downturn in its financial performance.***

As of October 2, 2004, the Company had approximately \$52.9 million of long-term debt, consisting of approximately \$52.3 million outstanding under its senior secured credit facility and \$560,000 outstanding under its industrial revenue refunding bonds. The Company's operations are capital intensive and require substantial recurring expenditures for routine maintenance of its equipment and facilities. Although the Company expects to finance its business requirements through internally generated funds or from borrowings under its senior secured credit facility, it cannot provide any assurances this will be the case. In the event of a material adverse change in the Company's financial condition or business operations, the Company may not be able to access funds under its senior secured credit facility. In the event that the Company cannot meet its funding obligations through internally generated funds or from borrowings on its credit facility and cannot access other sources of capital, its financial condition and results of operations would be materially adversely impacted.

***The Company's ability and the ability of some of its subsidiaries to engage in some business transactions may be limited by the terms of its debt.***

The Company's senior secured credit facility contains a number of financial covenants requiring it to meet certain financial ratios and financial condition tests, as well as other covenants that restrict or limit its ability to:

- § incur additional debt;
- § pay dividends on, redeem or repurchase capital stock;
- § allow its subsidiaries to issue new stock to any person other than itself or any of its other subsidiaries;
- § make investments;
- § incur or permit to exist liens;
- § enter into transactions with affiliates;
- § guarantee the debt of other entities, including joint ventures;
- § merge or consolidate or otherwise combine with another company; and
- § transfer or sell its assets.

The Company's ability to borrow under its credit facility will depend upon its ability to comply with these covenants and borrowing base requirements. The Company's ability to meet these covenants and requirements may be

affected by events beyond its control which may result in the inability to meet these obligations. The Company's failure to comply with these covenants and requirements could result in an event of default under its credit facility that, if not cured or waived, could terminate its ability to borrow further, permit acceleration of the relevant debt and permit foreclosure on any collateral granted as security under its credit facility.

***Environmental compliance and remediation could result in substantially increased capital requirements and operating costs.***

The Company's businesses are subject to numerous federal, state and local laws and regulations relating to the protection of the environment that could result in substantially increased capital, operating and compliance costs or investments. These laws are constantly evolving and becoming increasingly stringent. The ultimate impact of complying with existing laws and regulations is not always clearly known or determinable because regulations under some of these laws have not yet been promulgated or are undergoing revision.

***The Company's production and earnings could be reduced by strikes or work stoppages by its unionized employees.***

As of October 2, 2004, the Company employed 669 people, of which approximately 62 were union members (approximately 55 employees at its Wilmington, Delaware facility and 7 employees at its Jacksonville, Florida facility). The Company has collective bargaining agreements in place with each union, which expire in November 2006 for the Wilmington facility and April 2005 for the Jacksonville facility. Although the Company believes that its current relations with the labor unions and its unionized employees are satisfactory, any strikes or work stoppages organized by the unions, particularly the union representing certain employees at its Wilmington facility, could reduce production and negatively affect its profitability. Although the Company has a contingency plan to continue serving customers should it experience a disruption of production at any facility, there can be no assurances that a strike or work stoppage would not adversely impact the Company's operating costs and reduce its earnings.

***The Company's operating costs and earnings could be negatively impacted by the continued escalation in medical costs.***

Although the Company has implemented a number of measures to offset the impact of the ongoing escalation in medical costs, there can be no assurance that such actions will be effective going forward. Continued increases in medical costs could potentially be substantial enough to significantly increase the Company's operating costs and reduce its earnings.

**Risks Related to Its Common Stock**

***The Company may not pay dividends for the foreseeable future.***

In November 2000, the Company suspended its quarterly cash dividend in connection with the terms of a covenant waiver with its lenders under its previous senior secured credit facility. Under the terms of its new credit facility the Company is currently restricted from paying dividends in excess of \$750,000 in the aggregate in any fiscal year. Accordingly, investors must rely on sales of their common stock after price appreciation (which may never occur) as the only way to realize income on their investment. The payment of any future dividends, to the extent permitted under the terms of the credit facility, will be at the discretion of its board of directors after taking into account various factors, including its financial condition, operating results, cash needs, and expansion plans.

***Anti-takeover provisions in the Company's organizational documents and North Carolina law make any change in control more difficult. This could have an adverse affect on the price of the Company's common stock.***

The Company's articles of incorporation and bylaws contain provisions that may delay or prevent a change in control, may discourage bids at a premium over the market price of its common stock and may have an adverse affect on the market price of its common stock as well as the voting and other rights of the holders of its common stock. These provisions include:

- § the division of its Board of Directors into three classes servicing staggered three-year terms;
- § prohibiting its shareholders from calling a special meeting of shareholders;
- § the ability to issue additional shares of its common stock or preferred stock without shareholder approval;
- §

the existence of a rights agreement, or poison pill, that results in the dilution of the value of its common stock held by a potential acquirer and forces any acquirer to negotiate the potential acquisition of the Company with its Board of Directors;

§ prohibiting its shareholders from amending its articles of incorporation or bylaws except with 66 2/3% shareholder approval; and

§ advance notice requirements for raising matters of business or making nominations at shareholder meetings.

## **Item 1. Business**

### **General**

Insteel Industries, Inc. ( Insteel or the Company ) is one of the nation's largest manufacturers of wire products. Insteel is the parent holding company for a wholly-owned operating subsidiary, Insteel Wire Products Company ( IWP ), which manufactures and markets concrete reinforcing products, including welded wire fabric ( WWF ) and prestressed concrete strand ( PC strand ), and industrial wire products, including tire bead wire and other industrial wire products for a broad range of construction and industrial applications. Insteel's business strategy is focused on achieving leadership positions in its markets and operating as the lowest cost producer. The Company pursues growth opportunities in existing or related product lines sold to

the same customers that leverage off of its infrastructure and core competencies in the manufacture and marketing of wire products.

### **Internet Access to Company Information**

Additional information about the Company and its filings with the U.S. Securities and Exchange Commission ( SEC ) are available, at no cost, on the Company's web site at [www.insteel.com](http://www.insteel.com). The information available on the Company's web site is not part of this report and shall not be deemed incorporated into any of the Company's SEC filings.

### **Products**

**Concrete Reinforcing Products.** The Company's concrete reinforcing products consist of welded wire fabric and prestressed concrete strand ( PC strand ).

**Welded wire fabric** ( WWF ) is produced as either a commodity or a specially engineered reinforcing product for use in infrastructure, residential, and commercial construction. Insteel produces a full range of WWF products, including pipe mesh, building mesh and engineered structural mesh ( ESM ). Pipe mesh is an engineered made-to-order product that is used as the primary reinforcement in concrete pipe, box culverts and precast manholes for drainage and sewage systems, water treatment facilities and other related applications. Building mesh is a secondary reinforcing product that is produced in standard styles for crack control applications in residential and light nonresidential construction, including driveways, sidewalks and a variety of slab-on-grade applications. ESM is an engineered made-to-order product that is used as the primary reinforcement for concrete elements or structures serving as a replacement for hot-rolled rebar. For 2004, WWF sales represented 53% of the Company's consolidated net sales.

**PC strand** is a high carbon seven-wire strand that is used to impart compression forces into precast concrete elements and structures, which may be either prestressed or posttensioned, providing reinforcement for bridges, parking decks, buildings and other concrete structures. For 2004, PC strand sales represented 37% of the Company's consolidated net sales.

**Industrial Wire Products.** In addition to its concrete reinforcing products, the Company also produces tire bead wire and other industrial wire.

**Tire bead wire** is a bronze-plated steel wire that is used by tire manufacturers to reinforce the inside diameter of a tire and hold the tire to the wheel. The bronze coating serves to provide the product with rubber adhesion properties, which is critical to its application. For 2004, tire bead wire sales represented 8% of the Company's consolidated net sales.

**Other industrial wire** is specialty small diameter wire sold as an intermediate product to manufacturers for a broad range of industrial and commercial applications. Industrial wire is produced to customer specifications based upon the specific requirements of their manufacturing processes and the end use for the finished product. Product attributes vary with the specific application and can include intermediate heat-treating as well as stringent dimensional tolerance specifications and mechanical properties. For 2004, industrial wire sales represented 2% of the Company's consolidated net sales.

### **Marketing and Distribution**

Insteel markets its products through sales representatives that are employees of the Company and a sales agent. The Company's sales force is organized by product line and trained in the technical applications of its products. The

Company's products are sold directly to users as well as through numerous wholesalers and distributors located nationwide as well as into Canada, Mexico, and Central and South America.

Insteel delivers its products primarily by truck, using common or contract carriers. The delivery method selected is dependent upon backhaul opportunities, comparative costs and scheduling requirements.

**Customers**

The Company sells its products to a broad range of customers including manufacturers, distributors and wholesalers. There were no customers that represented 10% or more of the Company's net sales in 2004, 2003 or 2002.

## **Product Warranties**

The Company's products are used in applications which are subject to inherent risks including performance deficiencies, personal injury, property damage, environmental contamination, or loss of production. The Company warrants its products to meet certain specifications and actual or claimed deficiencies from these specifications may give rise to claims. The Company does not maintain a reserve for warranties due to immateriality. The Company maintains product liability insurance coverage to minimize its exposure to such risks.

## **Seasonality and Cyclical**

The Company's concrete reinforcing products are used for a broad range of nonresidential, infrastructure and residential construction applications. Demand in these markets is both seasonal and cyclical, driven by the level of construction activity, which significantly impacts the sales and profitability of the Company. From a seasonal standpoint, the highest level of sales within the year typically occurs when weather conditions are the most conducive to construction activity. As a result, sales and profitability are usually higher in the third and fourth quarters of the fiscal year and lower in the first and second quarters.

The Company's tire bead wire and industrial wire products are used in the manufacture of tires and for a broad range of other industrial applications. Demand for these products tends to be cyclical based on changes in general economic conditions, sales of new vehicles as well as replacement tires, and the overall level of manufacturing activity. As a result, seasonality in demand does not tend to be as pronounced as it is for concrete reinforcing products.

## **Raw Materials**

The primary raw material used to manufacture Insteel's products is hot-rolled carbon steel wire rod, which the Company purchases from both domestic and foreign suppliers. Wire rod can generally be characterized as a commodity-type product. The Company purchases several different grades and sizes of wire rod with varying specifications based on the diameter, chemistry, mechanical properties, and metallurgical characteristics that are required for its various end products. In spite of the tight market conditions that prevailed for much of fiscal 2004, the Company believes that wire rod is available in sufficient quantities to meet its future requirements.

Pricing for wire rod tends to fluctuate with domestic market conditions as well as the global economic environment. Domestic demand for wire rod exceeds domestic production, and as such, imports of wire rod are essential to provide adequate supply to U.S. consumers of wire rod. In recent years, the Company has relied on imported wire rod to satisfy between 20% and 52% of its total requirements. During 2004, imported wire rod represented approximately 52% of the Company's total wire rod purchases compared with 33% in 2003. The Company believes that the substantial volume and desirable mix of products represented by its wire rod requirements makes it an attractive customer to suppliers thereby providing it with the opportunity to purchase rod at more favorable pricing relative to its competitors. As the Company's purchases are dollar denominated, there are no exchange rate risks.

In recent years, trade actions initiated by domestic rod producers have impacted the balance of supply and demand in the market as well as pricing. In January 1999, domestic rod producers initiated a Section 201 filing with the U.S. International Trade Commission (ITC) alleging that rising import levels had resulted in serious injury to the domestic industry. In response to the ITC's report, in February 2000, President Clinton announced import relief for the domestic industry in the form of a tariff-rate-quota (TRQ), under which imported rod would be subject to duties once the imported quantities exceeded certain levels. The TRQ framework that was implemented provided for a gradual increase in the annual tonnage that may enter the domestic market each year as well as a gradual reduction in the applicable tariff for imports in excess of the quota. In November 2001, President Bush amended the terms of the TRQ by changing the administration of the quota system to a regional approach from the previous worldwide structure. In

addition, administrative changes were made intended to balance the entry of imported material into the market. For the final year of the quota program, which was March 2002 to February 2003, the duty rate for imports in excess of the quota decreased to 5.0% from 7.5%.

In addition to the TRQ limitations, in August 2001, four domestic producers of wire rod filed anti-dumping and countervailing duty complaints against twelve wire rod exporting countries. These countries accounted for over 80% of the imported wire rod that entered the domestic market during the year preceding the filing. In October 2002, the ITC determined that domestic producers were materially injured by imports of carbon steel wire rod from seven countries. The Department of Commerce ( DOC ) found that wire rod had been sold in the United States at less than fair value and imposed anti-dumping duty margins ranging from 4% to 369%. Subsequently, administrative reviews have reduced anti-dumping margins for certain



exporting countries to the extent that the Company believes they may become more active in the domestic wire rod market.

In 2002, demand for wire rod in the United States was curtailed by the continued weakness in economic conditions. In spite of the reduced demand, wire rod prices rose primarily due to the decreasing supply of foreign rod resulting from trade restrictions as well as reductions in domestic capacity related to mill closures. Although alternative sources of foreign rod were available to meet the Company's requirements, prices increased as a result of the uncertainty caused by the pending anti-dumping and countervailing duty cases. In 2003, demand for wire rod remained at depressed levels due to the continuation of weak economic conditions. Additional reductions in domestic capacity, including the closure of a major rod mill that was previously one of the Company's primary suppliers, significantly curtailed the domestic supply alternatives available to wire rod consumers. Prices escalated due to the combined impact of the decrease in domestic supply and the reduced availability of rod from foreign countries that were subject to the anti-dumping and countervailing duty orders. Additionally, the weakening in the value of the dollar drove import prices higher. In 2004, demand for wire rod increased due to improved economic conditions. Domestic market prices increased dramatically between January and August 2004 driven by increased demand, the lower value of the dollar, and rising prices for metallics, energy, and other inputs required in the steel making process. During this period, the Company adopted a pricing policy with respect to its wire products driven off of the replacement costs of wire rod rather than the inventory carrying value. The rapidly increasing cost environment together with the Company's modified pricing policy favorably impacted its profit margins beginning in January 2004.

The Company expects to be able to obtain adequate quantities of wire rod going forward to avoid operational disruptions due to increasing supplies of imported material and the recent startup of additional domestic production capacity. Wire rod prices are expected to remain at historically high levels for the near future due to high cost of metallics and rising costs of energy and other manufacturing inputs.

Selling prices for the Company's products tend to move closely with changes in rod prices - typically within a three-month period - although the timing varies based on market conditions and competitive factors. The relative supply and demand conditions in the Company's markets for its finished products determines whether its margins expand or contract during periods of rising or falling wire rod prices.

## **Competition**

The markets in which Insteel's business is conducted are highly competitive, including competition from other manufacturers of wire products whose revenues and financial resources are much larger than the Company's. Some of its competitors are integrated steelmakers that produce both wire rod and wire products and offer multiple product lines over broad geographical areas. Other competitors are smaller independent companies that offer limited competition in certain markets. Market participants compete on the basis of price, quality and service. Quality and service expectations of customers have risen substantially over the years and are key factors that impact their selection of suppliers. Technology has become a critical factor in maintaining competitive levels of conversion costs and quality. The Company believes that it is one of the leading low cost producers of wire products based upon its technologically-advanced manufacturing facilities and production capabilities. In addition, the Company believes that it offers a broader range of products through more diverse distribution channels than any of its competitors. The Company believes that it is well positioned to compete favorably with other producers of wire products.

## **Employees**

As of October 2, 2004, the Company employed 669 people, of which approximately 62 were union members (approximately 55 employees at its Wilmington, Delaware facility and 7 employees at its Jacksonville, Florida facility). The Company has collective bargaining agreements in place with each union, which expire in

November 2006 for the Wilmington facility and April 2005 for the Jacksonville facility. Although the Company believes that its current relations with the labor unions and its unionized employees are satisfactory, any strikes or work stoppages organized by the unions, particularly the union representing certain employees at its Wilmington facility, could reduce production and negatively affect its profitability. Although the Company has a contingency plan to continue serving customers should it experience a disruption of production at any facility, there can be no assurances that a strike or work stoppage would not adversely impact the Company's operating costs and reduce its earnings.

### **Environmental Matters**

The Company believes that it is in compliance in all material respects with applicable environmental laws and regulations. The Company has experienced no material difficulties in complying with legislative or regulatory standards and

believes that these standards have not materially impacted its financial position or results of operations. Compliance with future additional environmental requirements could necessitate capital outlays. However, the Company does not believe that these expenditures should ultimately result in a material adverse effect on its financial position or results of operations.

### Executive Officers of the Company

The executive officers of the Company are as follows:

Name	Age	Position with the Company
Howard O. Woltz, Jr.	79	Chairman of the Board and a Director
H.O. Woltz III	48	President, Chief Executive Officer and a Director
Michael C. Gazmarian	45	Chief Financial Officer and Treasurer
Gary D. Kniskern	59	Vice President Administration and Secretary

Howard O. Woltz, Jr., has been a Director and Chairman of the Board since 1958 and has served in various capacities for more than 51 years. He had been President of the Company from 1958 to 1968 and from 1974 to 1989. He previously served as Vice President, General Counsel and a director of Quality Mills, Inc., a publicly held manufacturer of knit apparel and fabrics, for more than 35 years prior to its acquisition in 1988 by Russell Corporation.

H. O. Woltz III, a son of Howard O. Woltz, Jr., was elected Chief Executive Officer in 1991 and has served in various capacities for more than 26 years. He was named President and Chief Operating Officer in 1989. He had been Vice President of the Company since 1988 and, previously, President of Rappahannock Wire Company, formerly a subsidiary of the Company, from 1981 to 1989. Mr. Woltz has been a director of the Company since 1986 and also serves as President of IWP. Mr. Woltz serves on the Executive Committee of the Company's Board of Directors.

Michael C. Gazmarian joined Insteel as Chief Financial Officer and was elected Treasurer in 1994. He had been with Guardian Industries Corp., a privately held glass manufacturer, since 1986, serving in various financial capacities.

Gary D. Kniskern was elected Vice President Administration in 1994 and has served in various capacities for more than 23 years. He had been Secretary and Treasurer since 1984 and, previously, internal auditor since 1979.

The executive officers listed above were elected by the Board of Directors at a meeting held February 23, 2004 for a term that will expire at the next annual meeting of the Board of Directors or until their successors are elected and qualify. The next meeting at which officers will be elected is scheduled for February 15, 2005.

### Item 2. Properties.

Insteel's corporate headquarters and Insteel Wire Products sales and administrative offices are located in Mount Airy, North Carolina. The Company operates seven manufacturing facilities located in Dayton, Texas; Fredericksburg, Virginia; Gallatin, Tennessee; Hickman, Kentucky; Mount Airy, North Carolina; Sanderson, Florida; and Wilmington, Delaware. In connection with its exits from certain businesses, the Company is pursuing a sale of idle facilities located in Jacksonville, Florida, Brunswick, Georgia and Andrews, South Carolina.

The Company owns all of its real estate, all of which is pledged as security under long-term financing agreements. The Company believes that its properties are in good operating condition and that its machinery and equipment have been well maintained. The Company's manufacturing facilities are suitable for their intended purposes and have capacities adequate for current and projected needs for existing products.

**Item 3. Legal Proceedings.**

From time to time, the Company is subject to various legal proceedings. However, there are no material legal proceedings currently pending to which the Company or any of its subsidiaries is a party or which any of their property is a subject.

**Item 4. Submission of Matters to a Vote of Security Holders.**

No matters were submitted to a vote of security holders during the fourth quarter of fiscal 2004.

**PART II**

**Item 5. Market for the Registrant's Common Equity, Related Shareholder Matters and Issuer Repurchases of Equity Securities**

The Company's common stock traded on the OTC Bulletin Board (OTCBB) from February 8, 2002 to February 18, 2004. On February 19, 2004, the Company's common stock ceased trading on the OTCBB and began trading on the Pink Sheets due to the Company's noncompliance with certain OTCBB filing requirements. The Company cured its noncompliance issues with the OTCBB with the filing of its late reports with the SEC, and on July 1, 2004, its common stock resumed trading on the OTCBB. On September 28, 2004, the Company's common stock began trading on the NASDAQ National Market under the symbol "IIN". The Company's common stock was listed on the New York Stock Exchange from 1992 through February 7, 2002.

At December 6, 2004, there were 1,511 shareholders of record. For information regarding the Company's stock price and dividend history, see Item 8(b) "Supplementary Data" in this report.

In November 2000, the Company suspended its quarterly cash dividend in connection with the terms of a covenant waiver with its senior lenders under its previous credit facility. Pursuant to the restrictions of its new credit facility, the Company is subject to limitations on the payment of dividends (see Management's Discussion and Analysis of Financial Condition and Results of Operations "Liquidity and Capital Resources - Credit Facilities").

In April 1999, the Company's Board of Directors adopted a Rights Agreement between the Company and First Union National Bank, as Rights Agent. In connection with adopting the Rights Agreement, the Company declared a dividend of one right per share of the Company's common stock to shareholders of record as of May 17, 1999. Generally, the Rights Agreement provides that one right will attach to each share of the Company's common stock issued after that date. Each right entitles the registered holder to purchase from the Company on certain dates described in the Rights Agreement one one-hundredth of a share of the Company's Series A Junior Participating Preferred Stock. For more information regarding the Company's Rights Agreement, see Note 17 under Item 8(a) - Financial Statements in this report.

**Equity Compensation Plan Information  
October 2, 2004  
(In thousands, except exercise price amounts)**

Plan category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans
	449	\$ 4.57	

Equity compensation plans approved by security holders

Equity compensation plans not approved by security holders related to a non-qualified stock option grant to one Director

	20	\$	7.88
Total	469	\$	4.71

**Item 6. Selected Financial Data.**

**Financial Highlights**  
(In thousands, except per share amounts)

	Year Ended				
	As restated (53 weeks) October 2, 2004	(52 weeks) September 27, 2003	(52 weeks) September 28, 2002	(52 weeks) September 29, 2001	(52 weeks) September 30, 2000
Net sales	\$ 332,632	\$ 212,125	\$ 251,034	\$ 299,798	\$ 315,285
Restructuring charges			12,978	28,299	
Earnings (loss) before accounting change	31,489	6,722	(11,364)	(23,754)	2,121
Net earnings (loss)	31,489	6,722	(25,722)	(23,754)	2,121
Earnings (loss) per share before accounting change (basic)	3.64	0.79	(1.34)	(2.81)	0.25
Earnings (loss) per share before accounting change (diluted)	3.51	0.78	(1.34)	(2.81)	0.25
Net earnings (loss) per share (basic)	3.64	0.79	(3.04)	(2.81)	0.25
Net earnings (loss) per share (diluted)	3.51	0.78	(3.04)	(2.81)	0.25
Cash dividends per share					0.24
Total assets	151,291	132,930	136,388	196,553	245,688
Total long-term debt	52,928	70,293	73,640	100,705	105,000
Shareholders' equity	71,211	31,272	23,324	50,064	77,439

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The matters discussed in this section include forward-looking statements that are subject to numerous risks. You should carefully read the **Cautionary Note Regarding Forward-Looking Statements and Risk Factors** at the beginning of this Form 10-K.

**Overview**

The Company's operations are organized into two business units: Concrete Reinforcing Products and Industrial Wire Products, each of which constitutes a reportable segment. The Concrete Reinforcing Products business unit manufactures and markets welded wire fabric and PC strand for the concrete construction industry. The Industrial Wire Products business unit manufactures and markets tire bead wire and industrial wire for tire manufacturers as well as other commercial and industrial applications.

**Critical Accounting Policies**

The Company's financial statements have been prepared in accordance with accounting principles generally accepted in the United States. The Company's discussion and analysis of its financial condition and results of operations are based on these financial statements. The preparation of the Company's financial statements requires the

application of these accounting principles in addition to certain estimates and judgments by the Company's management. The Company's estimates and judgments are based on current available information, actuarial estimates, historical results and other assumptions believed to be reasonable. Actual results could differ from these estimates.

The following critical accounting policies are used in the preparation of the financial statements:

***Revenue recognition and credit risk.*** The Company recognizes revenue from product sales in accordance with Staff Accounting Bulletin No. 104 when products are shipped and risk of loss and title has passed to the customer. Substantially all of the Company's accounts receivable are due from customers that are located in the U.S. and the Company generally requires no collateral depending upon the creditworthiness of the account. The Company provides an allowance for doubtful accounts based upon its assessment of the credit risk of specific customers, historical trends and other information. There is no disproportionate concentration of credit risk.



**Allowance for doubtful accounts.** The Company maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. If the financial condition of the Company's customers were to change significantly, adjustments to the allowances may be required. While the Company believes its recorded trade receivables will be collected, in the event of default in payment of a trade receivable, the Company would follow normal collection procedures.

**Excess and obsolete inventory reserves.** The Company writes down the carrying value of its inventory for estimated obsolescence to reflect the lower of the cost of the inventory or its estimated net realizable value based upon assumptions about future demand and market conditions. If actual market conditions for the Company's wire products are substantially different than those projected by management, adjustments to these reserves may be required.

**Valuation allowances for deferred income tax assets.** The Company has recorded valuation allowances related to a portion of its deferred income tax assets for which it cannot support the presumption that expected realization meets a more likely than not criteria. If the timing or amount of future taxable income is different than management's current estimates, adjustments to the valuation allowances may be necessary.

**Accruals for self-insured liabilities and litigation.** The Company has accrued its estimate of the probable costs related to self-insured medical and workers' compensation claims and legal matters. These estimates have been developed in consultation with actuaries, the Company's legal counsel and other advisors and are based on management's current understanding of the underlying facts and circumstances. Because of uncertainties related to the ultimate outcome of these issues as well as the possibility of changes in the underlying facts and circumstances, adjustments to these reserves may be required in the future.

**Recent accounting pronouncements.** In December 2003, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 132 (revised 2003), Employers' Disclosures about Pensions and Other Postretirement Benefits. This Statement changes the disclosure requirements for pension plans and other post-retirement benefit plans. It does not change the measurement or recognition of those plans required by SFAS No. 87, Employers' Accounting for Pensions, SFAS No. 88, Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits, or SFAS No. 106, Employers' Accounting for Postretirement Benefits Other Than Pensions. This Statement requires additional disclosures to those required in the original SFAS No. 132 about the assets, obligations, cash flows and net periodic benefit cost of defined benefit pension plans and other post-retirement benefit plans. SFAS No. 132 requires that information be provided separately for pension plans and for other post-retirement benefit plans and is effective for annual financial statements with fiscal years ending after December 15, 2003, and for interim periods beginning after December 15, 2003. The Company adopted SFAS No. 132 as of the beginning of the second quarter of fiscal 2004 (December 28, 2003) and its adoption did not have any impact on the Company's operating results or financial position.

In January 2003, the FASB issued FASB Interpretation ( FIN ) 46, Consolidation of Variable Interest Entities an interpretation of Accounting Research Bulletin ( ARB ) No. 51. This Interpretation is intended to clarify the application of the majority voting interest requirement of ARB No. 51, Consolidated Financial Statements, to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. The controlling financial interest may be achieved through arrangements that do not involve voting interests.

Subsequent to issuing FIN 46, the FASB issued FIN 46 (revised) ( FIN 46R ), which replaces FIN 46. Among other things, FIN 46R clarified and changed the definition and application of a number of provisions of FIN 46 including de facto agents, variable interests and variable interest entity ( VIE ). FIN 46R also expanded instances when FIN 46 should not be applied. FIN 46R was issued December 23, 2003 and, for the Company, was effective no later than the end of the second quarter of fiscal 2004. FIN 46R may be applied prospectively with a cumulative-effect adjustment

as of the date on which it is first applied or by restating previously issued financial statements for one or more years with a cumulative-effect adjustment as of the beginning of the first year restated. The Company has not identified any significant variable interests that would have a material impact on its financial statements since its adoption of FIN 46 at the end of the second quarter of fiscal 2004.

In December 2004, the FASB issued SFAS No. 123R, Share-Based Payment, to be effective for the interim or annual periods beginning after June 15, 2005. SFAS No. 123R requires all share-based payments to employees, including grants of employee stock options and purchases under employee stock purchase plans, to be recognized as an operating expense in the income statement. The cost of such share-based payments is to be recognized over the requisite service period based on fair

values measured on grant dates. SFAS No. 123R may be adopted using either the modified prospective transition method or the modified retrospective method. Although the Company's earnings per share may be slightly impacted, the Company does not expect the adoption of SFAS No. 123R to have a material impact on its operating results or financial condition.

## **Results of Operations**

### **Statements of Operations Selected Data** (Dollars in thousands)

	<b>Year Ended</b>					
	<b>As restated (53 weeks) October 2, 2004</b>		<b>(52 weeks) September 27, 2003</b>		<b>(52 weeks) September 28, 2002</b>	
		<b>Change</b>		<b>Change</b>		
Net sales	\$ 332,632	57%	\$ 212,125	(15%)	\$ 251,034	
Gross profit	81,339	282%	21,287	(12%)	24,084	
<i>Percentage of net sales</i>	24.5%		10.0%		9.6%	
Selling, general and administrative expense	\$ 21,368	89%	\$ 11,334	(2%)	\$ 11,560	
<i>Percentage of net sales</i>	6.4%		5.3%		4.6%	
Restructuring charges	\$		\$	(100%)	\$ 12,978	
Other expense (income)	(1,589)	N/M	7	N/M	(797)	
Earnings before interest, income taxes and accounting change	61,560	519%	9,946	N/M	343	
Interest expense	8,953	(11%)	10,077	(15%)	11,815	
<i>Percentage of net sales</i>	2.7%		4.8%		4.7%	
Effective income tax rate	40.2%		N/M		0.1%	
Cumulative effect of accounting change	\$		\$	(100%)	\$ (14,358)	
Net earnings (loss)	31,489	368%	6,722	N/M	(25,722)	
<i>Percentage of net sales</i>	9.5%		3.2%		(10.2%)	

*N/M = not meaningful*

### **2004 Compared with 2003**

#### *Net Sales*

Net sales increased 57% to \$332.6 million in 2004 from \$212.1 million in 2003 primarily due to higher selling prices for the Company's products largely driven by escalating raw material costs that the Company was able to pass through to its customers. Average selling prices for the year increased 48% while shipments rose 6% from the prior year levels. Sales of the Company's concrete reinforcing products increased 62% to \$298.7 million, or 90% of consolidated sales in 2004 from \$184.9 million, or 87% of consolidated sales in 2003. Sales of industrial wire products rose 24% to \$33.9 million, or 10% of consolidated sales in 2004 from \$27.2 million, or 13% of consolidated sales in 2003. The changes in product mix were primarily due to reduced shipments for industrial wire products and

lower price increases relative to the average price increases for the Company's concrete reinforcing products. Based on the Company's fiscal calendar, sales for the current year benefited from reflecting one additional week than the prior year (2004 was a 53-week fiscal year versus 52 weeks in the prior fiscal year).

*Gross Profit*

Gross profit increased 382% to \$81.3 million, or 24.5% of net sales in 2004 from \$21.3 million, or 10.0% of net sales in 2003. The increase in gross profit was largely driven by higher spreads between average selling prices and raw material costs resulting from the Company's efforts to recover rapidly escalating raw material costs and improve its gross margins together with increased shipments. In addition, gross profit for the current year benefited from the sale of lower cost inventory in view of the increases in raw material costs and average selling prices that occurred over the course of the year. Gross profit for the Company's concrete reinforcing products increased 402% to \$79.0 million, or 26.4% of net sales in 2004 from \$19.6 million, or 10.6% of net sales in 2003, Gross profit for industrial wire products rose 44% to \$2.4 million, or 7.0% of net sales in 2004 from \$1.7 million, or 6.1% of net sales in 2003,

*Selling, General and Administrative Expense*

Selling, general and administrative expense ( SG&A expense ) increased 89% to \$21.4 million, or 6.4% of net sales in

2004 from \$11.3 million, or 5.3% of net sales in 2003. The increase in SG&A expense was primarily due to compensation expense associated with the Company's stock options that are accounted for as variable awards resulting from the appreciation in the price of the Company's stock (\$6.2 million), higher incentive plan expense driven by the improved financial performance of the Company (\$2.2 million), higher employee medical insurance costs (\$752,000), an increase in the allowance for doubtful accounts (\$213,000) and legal fees related to the dumping and countervailing duty cases that were filed by a coalition of domestic PC strand producers, including the Company, against certain countries exporting into the U.S. market (\$93,000).

#### *Other Expense (Income)*

Other income was \$1.6 million in 2004 compared with other expense of \$7,000 in 2003. The income for the current year was primarily comprised of an \$830,000 gain resulting from the settlement of the litigation related to a supply agreement with a vendor and \$572,000 of profit from the sale of raw material to a vendor.

#### *Earnings Before Interest, Income Taxes and Accounting Change*

The Company's earnings before interest, income taxes and accounting change increased to \$61.6 million in 2004 compared with \$9.9 million in 2003 primarily due to the higher sales and gross profit in the current year partially offset by higher SG&A expense.

#### *Interest Expense*

Interest expense decreased \$1.1 million, or 11%, to \$9.0 million in 2004 from \$10.1 million in 2003. The decrease was primarily due to reductions in the average borrowing levels on the Company's senior secured credit facility (\$1.5 million) and average interest rates (\$890,000), partially offset by higher amortization expense associated with the unrealized loss on the terminated interest rate swaps and capitalized financing costs (\$1.3 million).

#### *Income Taxes*

The Company's effective income tax rate was 40.2% in 2004. In 2003, the effective income tax rate was impacted by a reduction in the valuation allowance on deferred income tax assets from \$7.5 million to \$1.3 million combined with the near break-even pre-tax earnings (*a pre-tax loss of \$112,000*). In 2004, the valuation allowance was further reduced to \$864,000 based upon the Company's utilization of state net operating loss carryforwards against which an allowance had previously been established. However the reduction in the valuation allowance did not significantly impact the effective tax rate in view of the magnitude of the Company's pre-tax earnings in 2004.

#### *Net Earnings*

The Company's net earnings for 2004 increased to \$31.5 million, or \$3.51 per diluted share, compared to \$6.7 million, or \$0.78 per diluted share, in 2003 primarily due to the higher sales and gross profit together with the other income and reduction in interest expense in the current year partially offset by higher SG&A expense.

### ***2003 Compared with 2002***

#### *Net Sales*

Net sales decreased 15% to \$212.1 million in 2003 from \$251.0 million in 2002 primarily due to the elimination of revenues from the product lines that the Company has exited, including certain segments of the industrial wire business and the nail business, together with lower sales of concrete reinforcing products. Shipments for the year

decreased 20% while average selling prices rose 5% from the prior year levels. Sales of the Company's concrete reinforcing products (welded wire fabric and PC strand) declined 5% to \$184.9 million, or 87% of consolidated sales in 2003 from \$194.2 million, or 77% of consolidated sales in 2002. Sales of industrial wire products (tire bead wire and other industrial wire excluding revenues from the industrial wire and nail businesses that the Company has exited) rose 10% to \$27.2 million, or 13% of consolidated sales in 2003 from \$24.8 million, or 10% of consolidated sales in 2002. Sales of the product lines that the Company has exited represented \$32.0 million, or 13% of consolidated sales in 2002. The changes in product mix were primarily due to the impact of the Company's exit from certain segments of the industrial wire business and the nail business in the prior year together with increased sales of industrial wire products in the current year.

### *Gross Profit*

Gross profit decreased 12% to \$21.3 million, or 10.0% of net sales in 2003 from \$24.1 million, or 9.6% of net sales in 2002. The decrease in gross profit was largely driven by the reduction in sales and compression in spreads between average selling prices and raw material costs in certain product lines together with the unfavorable impact of reduced schedules and downtime on the operating costs of the Company's manufacturing facilities. Gross profit for the Company's concrete reinforcing products decreased 16% to \$19.6 million, or 10.6% of net sales in 2004 from \$23.5 million, or 12.1% of net sales in 2003, Gross profit for industrial wire products rose 286% to \$1.7 million, or 6.1% of net sales in 2004 from \$579,000, or 1.0% of net sales in 2003,

### *Selling, General and Administrative Expense*

Selling, general and administrative expense ( SG&A expense ) decreased 2% to \$11.3 million, or 5.3% of net sales in 2003 from \$11.6 million, or 4.6% of net sales in 2002. The decrease in SG&A expense was primarily due to the elimination of selling and administration costs associated with the product lines that the Company exited (\$671,000) as well as the savings generated from previously implemented cost reduction measures. These decreases were partially offset by legal fees related to the dumping and countervailing duty cases that were filed by a coalition of domestic PC strand producers, including the Company, against certain countries exporting into the U.S. markets (\$398,000) and higher selling expenses in support of the development of the Company's engineered structural mesh business (\$398,000).

### *Restructuring Charges*

In 2002, the Company recorded restructuring charges totaling \$13.0 million for losses on the sale of certain assets associated with the Company's nail business and write-downs in the carrying value of the remaining assets to be disposed of (\$5.0 million), estimated costs related to the closure of the Company's nail operations (\$854,000), losses on the sale of certain assets associated with the Company's galvanized strand business and write-downs in the carrying value of the remaining assets to be disposed of (\$3.1 million), an impairment loss on the long-lived assets and closure reserves associated with the industrial wire business (\$4.3 million) and separation costs associated with other selling and administration staffing reductions (\$114,000). These charges were partially offset by the benefit from a \$361,000 reduction in the reserves that were previously recorded related to the Company's exit from the galvanized strand business. Approximately \$11.4 million of the restructuring charges were non-cash charges related to asset write-downs or losses on asset sales and the remaining \$1.6 million were cash charges associated with the sale of the industrial wire and nail businesses and employee separation costs.

### *Other Expense (Income)*

Other expense was \$7,000 in 2003 compared with other income of \$797,000 in 2002. In 2002, the Company recorded a \$1.0 million gain in other income in connection with an insurance settlement, which was partially offset by \$215,000 of other expense. The insurance settlement was related to a property damage and business interruption claim resulting from an accident that occurred at the Fredericksburg, Virginia facility in August 1999.

### *Earnings Before Interest, Income Taxes and Accounting Change*

The Company's earnings before interest, income taxes and accounting change increased to \$9.9 million in 2003 compared with \$343,000 in 2002 primarily due to the restructuring charges in the prior year partially offset by lower sales and gross profit in the current year.

### *Interest Expense*

Interest expense decreased \$1.7 million, or 15%, to \$10.1 million in 2003 from \$11.8 million in 2002. The decrease was primarily due to reductions in the average borrowing levels on the Company's senior secured credit facility (\$2.3 million) and amortization expense associated with capitalized financing costs (\$216,000), partially offset by higher average interest rates (\$786,000).

*Income Taxes*

The Company's effective income tax rate was significantly impacted by a reduction of the valuation allowance on deferred income tax assets from \$7.5 million to \$1.3 million. The reduction in the valuation allowance was due to management's



determination that the realization of certain net operating loss carryforwards was more likely than not and accounts for \$6.2 million of the \$6.8 million benefit for income taxes that was recorded in 2003. Due to the near breakeven pre-tax earnings of the Company (a pre-tax loss of \$112,000), the changes in the valuation allowance were amplified in the calculation of the effective income tax rates.

#### *Cumulative Effect of Accounting Change*

In 2002, the Company recorded a non-cash charge of \$14.4 million, or \$1.70 per share, for the cumulative effect of an accounting change. During the second quarter of fiscal 2002, the Company completed the impairment testing of the goodwill associated with Florida Wire and Cable, Inc. ( FWC ), required in connection with its adoption of SFAS No. 142 effective September 30, 2001, the first day of fiscal year 2002. Based on the results of the testing, the Company determined that goodwill had been impaired and that a charge should be recorded as of the date of adoption at the beginning of fiscal 2002.

#### *Net Earnings (Loss)*

The Company's net earnings for 2003 were \$6.7 million, or \$0.78 per diluted share, compared to a loss of \$25.7 million, or \$3.04 per diluted share, in 2002 primarily due to the restructuring charges and cumulative effect of an accounting change in the prior year and the reduction in the valuation allowance on deferred income tax assets from \$7.5 million to \$1.3 million, partially offset by lower sales and gross profit in the current year.

### **Liquidity and Capital Resources**

#### **Selected Financial Data (Dollars in thousands)**

#### **Cash Flow Analysis**

	<b>Year Ended</b>		
	<b>As restated (53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
Net cash provided by operating activities	\$ 28,264	\$ 5,165	\$ 9,446
Net cash provided by (used for) investing activities	(3,019)	(716)	18,168
Net cash used for financing activities	(23,237)	(4,449)	(28,266)
Working capital	61,253	41,354	32,421
Total debt	52,928	70,293	73,640
<i>Percentage of total capital</i>	43%	69%	76%
Shareholders' equity	\$ 71,211	\$ 31,272	\$ 23,324
<i>Percentage of total capital</i>	57%	31%	24%
Total capital	\$ 124,139	\$ 101,565	\$ 96,964

Operating activities provided \$28.3 million of cash in 2004, \$5.2 million in 2003 and \$9.4 million in 2002. The increase in 2004 was primarily due to the improved financial performance of the Company partially offset by the additional working capital investment required to support the higher level of sales. The net change in the working capital components of receivables, inventories and accounts payable and accrued expenses used \$23.1 million in 2004 compared to \$5.4 million in 2003. Total depreciation and amortization increased by \$1.1 million, or 15%, compared to the prior year primarily due to amortization of the unrealized loss on terminated interest rate swaps. Deferred income taxes provided \$7.1 million in the current year while using \$6.8 million in the prior year primarily due to the substantial pre-tax profit in the current year which resulted in the use of net operating loss carryforwards.

Investing activities used \$3.0 million of cash in 2004 and \$716,000 in 2003 while providing \$18.2 million in 2002. The cash provided in 2002 was principally related to the \$16.4 million of proceeds generated from the sale of the South Carolina industrial wire business, the Company's investment in Structural Reinforcement Products, Inc. and certain assets of the Company's galvanized strand and nail businesses. Capital expenditures amounted to \$3.0 million, \$1.0 million and \$528,000 in 2004, 2003 and 2002, respectively. The increases in capital expenditures were primarily related to the capital outlays associated with the expansion of the Company's engineered structural mesh business. Under the terms of the Company's credit facility, it is limited to capital expenditures of not more than \$7.0 million for fiscal 2005 and each fiscal year thereafter through the year

ended September 29, 2007, and for the period beginning on September 30, 2007 and ending on June 2, 2008, plus for any of these periods, up to a \$2.0 million carryover of the amount by which actual capital expenditures are less than the applicable limitation for the prior period. Since the Company's 2004 capital expenditures were more than \$2.0 million below the amount permitted by its credit facility, the capital expenditure limitation applicable for 2005 is \$9.0 million. The Company is proceeding with expansions of its engineered structural mesh, PC strand and pipe mesh businesses which will together represent an investment of approximately \$8.0 million over the 2005-2006 period and currently expects that its capital outlays will amount to \$9.0 million in 2005 and \$5.0 million in 2006.

Financing activities used \$23.2 million, \$4.4 million and \$28.3 million of cash in 2004, 2003 and 2002, respectively. The increase in financing requirements in the current year was primarily due to the \$17.4 million reduction in debt, \$3.5 million of costs incurred in connection with the refinancing of the Company's credit facility and \$2.1 million of payments that were required to terminate interest rate swap agreements. In 2003, principal payments reflect the application of a \$3.0 million federal tax refund, which was used to pay down term debt on the previous senior secured credit facility.

The Company's total debt-to-capital ratio decreased to 43% at October 2, 2004 compared with 69% at September 27, 2003 and 76% at September 28, 2002. The decrease was due to the combined impact of a \$17.4 million net reduction in debt and a \$39.9 million increase in shareholders' equity in the current year. The Company believes that, in the absence of significant unanticipated cash demands, net cash generated by operating activities and amounts available under its revolving credit facility will be sufficient to satisfy its working capital and capital expenditure requirements.

### **Credit Facilities**

On June 3, 2004, the Company entered into a new \$82.0 million senior secured debt facility which has a four-year term maturing on June 2, 2008 consisting of a \$60.0 million revolver, a \$17.0 million Term Loan A and a \$5.0 million Term Loan B. Proceeds from the financing were used to pay off and terminate the Company's previous credit facility (approximately \$62.4 million outstanding as of the closing date) and will support the Company's working capital, capital expenditure and general corporate requirements going forward. The new credit facility is secured by all of the Company's assets.

Advances under the revolving credit facility are limited to the lesser of the revolving credit commitment or a borrowing base amount that is calculated based upon a percentage of eligible receivables and inventories. As of October 2, 2004, approximately \$52.4 million was outstanding on the senior secured credit facility with \$32.8 million drawn and \$23.5 million of additional borrowing capacity on the revolver, \$15.2 million outstanding on Term Loan A, and \$4.4 million outstanding on Term Loan B. Outstanding letters of credit on the revolver amounted to \$3.7 million as of October 2, 2004 and \$1.9 million as of September 27, 2003. The Credit Agreement provides for mandatory prepayments equal to 50% of Excess Cash Flow (as defined in the Credit Agreement) and voluntary prepayments of up to \$625,000 each year on Term Loan A and B. Based on its preliminary calculation of Excess Cash Flow for fiscal 2004 (as defined in the Credit Agreement), the Company expects to make a mandatory prepayment of \$11.4 million in December 2004 of which \$7.0 million would be applied against Term Loan A and \$4.4 million against Term Loan B to pay off the outstanding balance. The Excess Cash Flow payment is not classified as a current liability since the Company intends to fund the payment on the revolver. The remaining balance on Term Loan A will continue to be amortized at \$283,000 per month until it has been paid in its entirety. During 2004, the Company made voluntary prepayments of \$625,000 on each of Term Loan A and B.

Interest rates on the revolver and Term Loan A are based upon (1) a base rate that is established at the higher of the prime rate or 0.50% plus the federal funds rate, or (2) at the election of the Company, a LIBOR rate, plus in either case, an applicable interest rate margin. Interest rates on the Term Loan B are based upon the higher of the prime rate

or 0.50% plus the federal funds rate plus an applicable interest rate margin. The applicable interest rate margins are initially 1.50% for the base rate and 3.00% for the LIBOR rate on the revolver, 2.25% for the base rate and 3.75% for the LIBOR rate on Term Loan A, and 7.00% for the base rate on Term Loan B. Beginning on April 2, 2005, the applicable interest rate margins will be adjusted within the following ranges on a quarterly basis based upon the Company's leverage ratio: 1.00% - 1.75% for the base rate and 2.50% - 3.25% for the LIBOR rate on the revolver, 1.50% - 2.25% for the base rate and 3.00% - 3.75% for the LIBOR rate on Term Loan A, and 5.00% - 7.00% for the base rate on Term Loan B. In addition, the applicable interest rate margins may be adjusted further based on the amount of excess availability on the revolver and the occurrence of certain events of default provided for under the credit facility. As of October 2, 2004, interest rates on the credit facility were 5.44% on the revolver, 5.47% on Term Loan A and 11.75% on Term Loan B. In connection with the refinancing of the previous credit facility, the Company terminated interest rate swap agreements for payments totaling \$2.1 million and recorded a corresponding unrealized loss for hedging instruments in the third quarter of fiscal 2004 which, in accordance with GAAP, is being amortized and recorded as interest expense through the original termination date of January 31, 2005.

The Company's ability to borrow available amounts under the credit facility will be restricted or eliminated in the event of certain covenant breaches, events of default or if the Company is unable to make certain representations and warranties.

### *Financial Covenants*

The terms of the credit facility require the Company to maintain certain fixed charge coverage and leverage ratios during the term of the credit facility. Commencing with the fiscal quarter ending on October 2, 2004, the Company must have a Fixed Charge Coverage Ratio (as defined in the Credit Agreement) of not less than 1.15 at the end of each fiscal quarter for the twelve-month period then ended (or, for the fiscal quarters ending on or before July 2, 2005, the period commencing on June 1, 2004 and ending on the last day of such fiscal quarter). In addition, beginning with the fiscal quarter ending January 1, 2005, the Company must maintain a Leverage Ratio (as defined in the Credit Agreement) of not more than 3.25 as of the last day of each quarter through July 1, 2006, and not more than 3.00 thereafter. As of October 2, 2004, the Company's Fixed Charge Coverage Ratio (as defined in the Credit Agreement) was 1.90, as calculated below, and it was in compliance with all of the financial covenants.

### **Fixed Charge Coverage Ratio**

For the four-month period ended October 2, 2004

*(\$ amounts in thousands)*

EBITDA	\$ 30,436
Less Unfunded Capital Expenditures	(1,505)
	28,931
Fixed Charges	15,245
	1.90
Fixed Charge Coverage Ratio	1.90
Net earnings	\$ 12,019
Cash pension contributions	(213)
Income tax provision	8,815
Interest expense	2,236
Depreciation and amortization (net)	1,792
Pension expense	254
Expense associated with option grants	5,515
Net non-cash losses recorded as other expenses	18
EBITDA	\$ 30,436

The Company's credit facility includes financial covenants that are derived from non-GAAP financial measures, particularly, earnings before interest, taxes, depreciation and amortization (EBITDA). These covenants include a Fixed Charge Coverage Ratio, as defined above. The Company's management uses EBITDA and the debt covenant ratios to measure compliance with its debt covenants and evaluate the operations of the Company. Management believes this presentation is appropriate and enables investors to (i) evaluate the Company's compliance with the financial covenants of its credit facility and (ii) assess the Company's performance over the periods presented. EBITDA and the debt covenant ratio as presented here may not be comparable to similarly titled measures used by

other companies. EBITDA and the debt covenant ratio (i) should not be considered as an alternative to net earnings (determined in accordance with GAAP) as an indicator of the Company's financial performance, (ii) is not an alternative to cash flow from operating activities (determined in accordance with GAAP) as a measure of the Company's liquidity, and (iii) is not indicative of funds available to fund the Company's cash needs because of needed capital replacement or expansion, debt service obligations, or other cash commitments and uncertainties.

*Negative Covenants*

In addition, the terms of the credit facility restrict the Company's ability to, among other things: engage in certain business combinations or divestitures; make capital expenditures in excess of applicable limitations; make investments in or loans to third parties, unless certain conditions are met with respect to such investments or loans; incur or assume indebtedness;

issue securities; enter into certain transactions with affiliates of the Company; or permit liens to encumber the Company's property and assets. As of October 2, 2004, the Company was in compliance with all of the negative covenants.

The Company is limited to Capital Expenditures (as defined in the Credit Agreement) of not more than \$5.0 million for the period beginning on May 30, 2004 and ending on October 2, 2004, and not more than \$7.0 million for each fiscal year thereafter through the year ending September 29, 2007, and for the period beginning on September 30, 2007 and ending on June 2, 2008, plus for any of these periods, up to a \$2.0 million carryover of the amount by which actual Capital Expenditures are less than the applicable limitation for the prior period.

#### *Events of Default*

Under the terms of the credit facility, an event of default will occur with respect to the Company upon the occurrence of, among other things: a default or breach by the Company or any of its subsidiaries under any agreement resulting in the acceleration of amounts due in excess of \$500,000 under such other agreement; certain payment defaults by the Company or any of its subsidiaries in excess of \$500,000; certain events of bankruptcy or insolvency with respect to the Company; an entry of judgment against the Company or any of its subsidiaries for greater than \$500,000, which amount is not covered by insurance; or a change of control of the Company.

#### **Off-Balance Sheet Arrangements**

The Company has no material transactions, arrangements, obligations (including contingent obligations), or other relationships with unconsolidated entities or other persons, as defined by Item 303(a) (4) of Regulation S-K of the Securities and Exchange Commission, that have or are reasonably likely to have a material current or future impact on its financial condition, results of operations, liquidity, capital expenditures, capital resources, or significant components of revenues or expenses.

#### **Aggregate Contractual Obligations**

The Company's aggregate contractual obligations are as follows :

#### **Payments Due by Period (in thousands)**

		Less Than	1 - 3 Years	3 - 5 Years	More Than 5 Years
Contractual Obligations:	Total	1 Year			
Long-term debt obligations	\$ 52,928	\$ 3,960	\$ 48,968	\$	\$
Operating lease obligations	1,503	497	562	25	419
Pension benefit obligations	3,805	385	1,180	515	1,725
Interest expense obligations <sup>(1)</sup>	9,504	2,860	6,644		
<b>Total</b>	<b>\$ 67,740</b>	<b>\$ 7,702</b>	<b>\$ 57,354</b>	<b>\$ 540</b>	<b>\$ 2,144</b>

<sup>(1)</sup> Reflects future interest payments through scheduled maturity dates based upon average borrowing rates, outstanding debt balances and scheduled principal payments as of October 2, 2004.

## Outlook

The Company believes that a gradual recovery in nonresidential construction spending from the depressed levels of recent years will lead to increased demand for its concrete reinforcing products in fiscal 2005. Additionally, the Company expects government spending for infrastructure-related projects to increase with the enactment of the successor funding legislation to TEA-21, which is expected to occur in the coming months. Improvements in the Company's cost structure together with the rapidly rising cost of raw materials and changes in its selling practices caused margins to expand significantly in fiscal 2004. The combination of escalating prices and limited supplies of hot-rolled steel wire rod, the Company's primary raw material, have caused the Company, and many of its competitors, to adjust their product offerings and the availability of products in a more disciplined manner based upon relative profitability. The Company believes that the favorable pricing environment will continue into fiscal 2005. The Company's ability to continue to pass through higher raw material costs in its markets will be dependent on the competitive environment and the willingness of other producers to accept lower margins to retain volume at the expense of profitability. In the event that it is unsuccessful in recovering higher costs in its markets, the Company's financial performance would be negatively impacted as a result of the compression in gross margin.



The Company is continuing to pursue a broad range of initiatives to improve its financial performance and reduce debt. Over the prior year, the Company focused on increasing the productivity levels and reducing the operating costs of its manufacturing facilities as well as its selling and administrative activities. Additional resources were directed towards the development of the Company's engineered structural mesh (ESM) business as well as other niche products and these efforts will be intensified in fiscal 2005. The Company will also be proceeding with initiatives to reconfigure and expand the capacity of its ESM, PC strand and pipe mesh businesses which are expected to favorably impact its operating costs and position it to satisfy future increases in demand in these markets. The Company expects that capital expenditures will amount to \$9.0 million in 2005 to support these expansions as well as provide for recurring maintenance and replacement requirements. The Company anticipates that these actions together with the disposal of excess assets will facilitate further reductions in debt and favorably impact its financial performance (see Cautionary Note Regarding Forward-Looking Statements).

#### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

The Company's cash flows and earnings are subject to fluctuations resulting from changes in commodity prices, interest rates and foreign exchange rates. The Company manages its exposure to these market risks through internally established policies and procedures and, when deemed appropriate, through the use of derivative financial instruments. The Company does not use financial instruments for trading purposes and is not a party to any leveraged derivatives. The Company monitors its underlying market risk exposures on an ongoing basis and believes that it can modify or adapt its hedging strategies as necessary.

##### ***Commodity Prices***

The Company does not generally use derivative commodity instruments to hedge its exposures to changes in commodity prices. The principal commodity price exposure is hot-rolled carbon steel wire rod, the Company's primary raw material, which is purchased from both domestic and foreign suppliers and denominated in U.S. dollars. Historically the Company has typically negotiated quantities and pricing on a quarterly basis for both domestic and foreign steel wire rod purchases to manage its exposure to price fluctuations and to ensure adequate availability of material consistent with its requirements. The recent tightening of supply in the rod market together with the rising costs of rod producers has resulted in increased price volatility. In some instances, rod producers have resorted to increasing the frequency of price adjustments, typically on a monthly basis. The Company's ability to acquire steel wire rod from foreign sources on favorable terms is impacted by fluctuations in foreign currency exchange rates, foreign taxes, duties, tariffs, and other trade actions. Although changes in wire rod costs and the Company's selling prices may be correlated over extended periods of time, depending upon market conditions, there may be periods during which it is unable to fully recover increased rod costs through higher selling prices, which reduces its gross profit and cash flow from operations.

##### ***Interest Rates***

The Company has debt obligations that are sensitive to changes in interest rates under its senior secured credit facility. In connection with the refinancing that was completed on June 3, 2004, the Company terminated interest rate swap agreements required by its previous lenders for payments totaling \$2.1 million and recorded a corresponding unrealized loss for hedging instruments in the third quarter of fiscal 2004 which, in accordance with GAAP, is being amortized and recorded as interest expense through the original termination date of January 31, 2005. Based on the Company's interest rate exposure and floating rate debt levels as of October 2, 2004, a 100 basis point change in interest rates would have an estimated \$524,000 impact on pre-tax earnings over a one-year period.

##### ***Foreign Exchange Exposure***

The Company has not typically hedged foreign currency exposures related to transactions denominated in currencies other than U.S. dollars, although such transactions have not been material in the past. The Company will occasionally hedge firm commitments for certain equipment purchases that are denominated in foreign currencies. The decision to hedge any such transactions is made by the Company on a case-by-case basis. There were no forward contracts outstanding as of October 2, 2004.

**Item 8. Financial Statements and Supplementary Data.**

**(a) Financial Statements**

Consolidated Balance Sheets as of October 2, 2004 (as restated) and September 27, 2003	24
Consolidated Statements of Operations for the years ended October 2, 2004 (as restated), September 27, 2003 and September 28, 2002	25
Consolidated Statements of Shareholders' Equity and Comprehensive Income for the years ended October 2, 2004 (as restated), September 27, 2003 and September 28, 2002	26
Consolidated Statements of Cash Flows for the years ended October 2, 2004 (as restated), September 27, 2003 and September 28, 2002	27
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**(b) Supplementary Data**

Selected quarterly financial data for 2004 has been restated as discussed in Note 18 to the consolidated financial statements. Selected quarterly financial data is as follows:

**Financial Information by Quarter (Unaudited)**  
**(In thousands, except for per share and price data)**

	<b>Quarter Ended</b>			
	<b>As restated</b>			
	<b>(13 weeks) December 27</b>	<b>(13 weeks) March 27</b>	<b>(13 weeks) June 26</b>	<b>(14 weeks) October 2</b>
<b>2004</b>				
<b>Operating results:</b>				
Net sales	\$ 56,135	\$ 73,823	\$ 96,835	\$ 105,839
Gross profit	7,348	16,526	32,696	24,769
Net earnings	718	5,538	15,341	9,892
<b>Per share data:</b>				
Net earnings (basic)	0.08	0.65	1.79	1.09
Net earnings (diluted)	0.08	0.63	1.70	1.06
Stock prices				
High	1.05	1.85	6.20	14.55
Low	0.60	0.55	1.60	5.97

	<b>Quarter Ended</b>			
	<b>As previously reported</b>			
	<b>(13 weeks) December 27</b>	<b>(13 weeks) March 27</b>	<b>(13 weeks) June 26</b>	<b>(14 weeks) October 2</b>
<b>2004</b>				
<b>Operating results:</b>				
Net sales	\$ 56,135	\$ 73,823	\$ 96,835	\$ 105,839
Gross profit	7,348	16,526	32,696	24,769
Net earnings	701	6,161	17,962	11,892
<b>Per share data:</b>				
Net earnings (basic)	0.08	0.73	2.10	1.31
Net earnings (diluted)	0.08	0.70	1.98	1.27
Stock prices				
High	1.05	1.85	6.20	14.55
Low	0.60	0.55	1.60	5.97

	<b>Quarter Ended</b>		
	<b>(13 weeks)</b>		
	<b>(13 weeks) March 29</b>	<b>(13 weeks) June 28</b>	<b>(13 weeks)</b>

	December 28		September 27	
<b>2003</b>				
<b>Operating results:</b>				
Net sales	\$ 46,797	\$ 45,923	\$ 59,427	\$ 59,978
Gross profit	4,031	3,701	6,502	7,053
Net earnings (loss)	(763)	(1,156)	683	7,958
<b>Per share data:</b>				
Net earnings (loss) (basic)	(0.09)	(0.14)	0.08	0.94
Net earnings (loss) (diluted)	(0.09)	(0.14)	0.08	0.92
Stock prices				
High	0.95	0.95	0.72	0.75
Low	0.52	0.70	0.62	0.55

**INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(In thousands)

	<b>As restated</b>	
	<b>October 2,</b>	<b>September</b>
	<b>2004</b>	<b>27,</b>
		<b>2003</b>
<b>Assets:</b>		
Current assets:		
Cash and cash equivalents	\$ 2,318	\$ 310
Accounts receivable, net	44,487	30,909
Inventories	40,404	30,259
Prepaid expenses and other	3,772	8,309
Total current assets	90,981	69,787
Property, plant and equipment, net	48,602	50,816
Other assets	11,708	12,327
Total assets	\$ 151,291	\$ 132,930
<b>Liabilities and shareholders equity:</b>		
Current liabilities:		
Accounts payable	\$ 15,041	\$ 19,401
Accrued expenses	10,727	6,369
Current portion of long-term debt	3,960	2,663
Total current liabilities	29,728	28,433
Long-term debt	48,968	67,630
Other liabilities	1,384	5,595
Commitments and contingencies		
Shareholders equity:		
Preferred stock, no par value Authorized shares: 1,000 None issued		
Common stock, \$2 stated value Authorized shares: 20,000 Issued and outstanding shares: 2004, 9,122; 2003, 8,460	18,244	16,920
Additional paid-in capital	43,677	38,327
Retained earnings (deficit)	10,927	(20,562)
Accumulated other comprehensive loss	(1,637)	(3,413)
Total shareholders equity	71,211	31,272
Total liabilities and shareholders equity	\$ 151,291	\$ 132,930

*See accompanying notes to consolidated financial statements.*



**INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except for per share data)

	<b>Year Ended</b>		
	<b>As restated (53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
Net sales	\$ 332,632	\$ 212,125	\$ 251,034
Cost of sales	251,293	190,838	226,950
Gross profit	81,339	21,287	24,084
Selling, general and administrative expense	21,368	11,334	11,560
Restructuring charges			12,978
Other expense (income)	(1,589)	7	(797)
Earnings before interest, income taxes and accounting change	61,560	9,946	343
Interest expense	8,953	10,077	11,815
Interest income	(17)	(19)	(92)
Earnings (loss) before income taxes and accounting change	52,624	(112)	(11,380)
Income taxes	21,135	(6,834)	(16)
Earnings (loss) before accounting change	31,489	6,722	(11,364)
Cumulative effect of accounting change			(14,358)
Net earnings (loss)	\$ 31,489	\$ 6,722	\$ (25,722)
Per share (basic):			
Earnings (loss) before accounting change	\$ 3.64	\$ 0.79	\$ (1.34)
Cumulative effect of accounting change			(1.70)
Net earnings (loss)	\$ 3.64	\$ 0.79	\$ (3.04)
Per share (diluted):			
Earnings (loss) before accounting change	\$ 3.51	\$ 0.78	\$ (1.34)
Cumulative effect of accounting change			(1.70)
Net earnings (loss)	\$ 3.51	\$ 0.78	\$ (3.04)

*See accompanying notes to consolidated financial statements.*





**INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY AND COMPREHENSIVE INCOME**  
(Amounts in thousands)

	Common Stock		Additional Paid-In	Retained Earnings	Accumulated Other Comprehensive Income (Loss) <sup>(1)</sup>	Total Shareholders Equity
	Shares	Amount	Capital	(Deficit)		
Balance at September 29, 2001	8,460	\$ 16,920	\$ 38,327	\$ (1,562)	\$ (3,621)	\$ 50,064
Comprehensive loss:						
Net loss				(25,722)		(25,722)
Change in fair market value of financial instruments					(375)	(375)
Recognition of additional pension plan liability					(643)	(643)
Comprehensive loss <sup>(1)</sup>						(26,740)
Balance at September 28, 2002	8,460	\$ 16,920	\$ 38,327	\$ (27,284)	\$ (4,639)	\$ 23,324
Comprehensive income:						
Net earnings				6,722		6,722
Change in fair market value of financial instruments					958	958
Recognition of additional pension plan liability					268	268
Comprehensive income <sup>(1)</sup>						7,948
Balance at September 27, 2003	8,460	\$ 16,920	\$ 38,327	\$ (20,562)	\$ (3,413)	\$ 31,272
Comprehensive income:						
Net earnings				31,489		31,489
Change in fair market value of financial instruments					2,523	2,523
Amortization of loss on financial instruments included in net earnings					(656)	(656)
Recognition of additional pension plan liability					(91)	(91)
Comprehensive income <sup>(1)</sup>						33,265
Stock options exercised	662	1,324	(906)			418
Compensation expense associated with stock option plans			6,158			6,158
			98			98

Income tax benefit of stock options  
exercised

Balance at October 2, 2004 (as restated)	9,122	\$ 18,244	\$ 43,677	\$ 10,927	\$ (1,637)	\$ 71,211
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(1) Components of accumulated other comprehensive loss and comprehensive income are reported net of related income taxes.

*See accompanying notes to financial statements.*

**INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)

	<b>Year Ended</b>		
	<b>As restated (53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
<b>Cash flows from operating activities:</b>			
Net earnings (loss)	\$ 31,489	\$ 6,722	\$ (25,722)
Adjustments to reconcile net earnings (loss) to net cash provided by operating activities (net of effect of divestitures)			
Cumulative effect of accounting change			14,358
Depreciation and amortization	5,316	5,551	6,630
Amortization of capitalized financing costs	1,744	1,505	1,721
Amortization of unrealized loss on financial instruments	1,059		
Compensation expense associated with stock option plans	6,158		
Loss on sale of assets	53	106	306
Restructuring charges			12,978
Deferred income taxes	7,118	(6,834)	(16)
Net changes in assets and liabilities:			
Accounts receivable, net	(13,578)	(1,011)	5,647
Inventories	(10,145)	2,394	(1,165)
Accounts payable and accrued expenses	648	(6,748)	(8,478)
Other changes	(1,598)	3,480	3,187
Total adjustments	(3,225)	(1,557)	35,168
Net cash provided by operating activities	28,264	5,165	9,446
<b>Cash flows from investing activities:</b>			
Capital expenditures	(3,043)	(962)	(528)
Proceeds from sale of businesses			16,448
Proceeds from notes receivable		62	471
Proceeds from sale of property, plant and equipment	24	184	1,777
Net cash provided by (used for) investing activities	(3,019)	(716)	18,168
<b>Cash flows from financing activities:</b>			
Proceeds from long-term debt	135,451	10,400	5,000
Principal payments on long-term debt	(152,816)	(13,747)	(32,065)
Financing costs	(3,475)	(1,402)	(1,601)

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Termination of interest rate swaps	(2,117)		
Other	(280)	300	400
Net cash used for financing activities	(23,237)	(4,449)	(28,266)
Net increase (decrease) in cash and cash equivalents	2,008		(652)
Cash and cash equivalents at beginning of period	310	310	962
Cash and cash equivalents at end of period	\$ 2,318	\$ 310	\$ 310

**Supplemental disclosures of cash flow information:**

Cash paid (received) during the period for:

Interest	\$ 7,712	\$ 8,692	\$ 9,390
Income taxes	13,244	(2,975)	(2,736)
Non-cash financing activity:			
Cashless exercise of stock options	338		

*See accompanying notes to consolidated financial statements*

**INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**YEARS ENDED OCTOBER 2, 2004, SEPTEMBER 27, 2003 AND SEPTEMBER 28, 2002**

**(1) Description of Business**

Insteel Industries, Inc. ( Insteel or the Company ) is one of the nation's largest manufacturers of wire products. The Company's wholly-owned subsidiary, Insteel Wire Products Company ( IWP ), manufactures and markets concrete reinforcing and industrial wire products for a broad range of construction and industrial applications. The Company's products are sold directly to users and through numerous wholesalers and distributors located nationwide as well as into Canada, Mexico, and Central and South America.

**(2) Summary of Significant Accounting Policies**

**Fiscal year.** The Company's fiscal year is the 52 or 53 weeks ending on the Saturday closest to September 30. Fiscal year 2004 was a 53-week fiscal year, and fiscal years 2003 and 2002 were 52-week fiscal years. All references to years relate to fiscal years rather than calendar years.

**Principles of consolidation.** The consolidated financial statements include the accounts of the Company and its subsidiaries. All significant intercompany balances and transactions have been eliminated.

**Use of estimates.** The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. There is no assurance that actual results will not differ from these estimates.

**Cash equivalents.** The Company considers all highly liquid investments purchased with original maturities of three months or less to be cash equivalents.

**Stock options.** The Company accounts for its employee stock option plans under the intrinsic value method prescribed by Accounting Principals Board Opinion ( APB ) No. 25, Accounting for Stock Issued to Employees, and related interpretations, and has adopted the disclosure-only provisions of Statement of Financial Accounting Standards ( SFAS ) No. 123, Accounting for Stock-Based Compensation, as amended by SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure, an amendment for FASB Statement No. 123. Certain of the options issued under the Company's stock option plans allow for cashless stock option exercises, and in accordance with Financial Accounting Standards Board Interpretation No. 44, are accounted for as variable plans. Under variable plan accounting, compensation expense is recognized over the vesting period when the market price of a company's stock exceeds the exercise price of the options granted and is adjusted on a recurring basis to reflect changes in market valuation. Final compensation expense is measured upon exercise of the option. As of October 2, 2004, unamortized compensation expense totaled \$303,000 which will be recognized over the remaining vesting periods of the related options.

SFAS No. 123, as amended by SFAS No. 148, permits companies to recognize the fair value of all stock-based awards on the grant date as expense over the vesting period. The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. Because the Company's stock-based compensation plans have characteristics significantly different from those of traded options and because changes in subjective input assumptions can materially affect the fair value estimate, the Company believes that the existing option valuation models do not necessarily provide a reliable single measure of the fair value of awards from the plan. Therefore, as permitted, the Company applies the existing

accounting rules under APB No. 25 and provides pro forma net earnings and net earnings per share disclosures for stock-based awards made during the indicated periods as if the fair value method defined in SFAS No. 123, as amended, had been applied. Net earnings and net earnings per share for the fiscal years ended October 2, 2004, September 27, 2003 and September 28, 2002, respectively, are as follows:

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

	Year Ended		
	As restated (53 weeks) October 2, 2004	(52 weeks) September 27, 2003	(52 weeks) September 28, 2002
<i>(Amounts in thousands, except per share amounts)</i>			
Net earnings (loss) as reported	\$ 31,489	\$ 6,722	\$ (25,722)
Stock-based compensation expense included in reported net earnings, net of related tax effects	5,226		
Total stock-based compensation expense determined under fair-value based method for all awards, net of related tax effects	(216)	33	(344)
Net earnings (loss) pro forma	\$ 36,499	\$ 6,755	\$ (26,066)
Basic net earnings (loss) per share as reported	\$ 3.64	\$ 0.79	\$ (3.04)
Basic net earnings (loss) per share pro forma	4.22	0.80	(3.08)
Diluted net earnings (loss) per share as reported	3.51	0.78	(3.04)
Diluted net earnings (loss) per share pro forma	4.14	0.77	(3.08)
Basic shares outstanding as reported and pro forma	8,642	8,460	8,460
Diluted shares outstanding as reported	332	204	
Diluted shares outstanding pro forma	176	338	

The fair value of the options at the date of grant were estimated using the Black-Scholes option-pricing model based on the following weighted average assumptions:

	Year Ended		
	October 2, 2004	September 27, 2003	September 28, 2002
Expected life (in years)	5.0	5.0	5.0
Risk-free interest rate	3.7%	2.4%	4.5%
Expected volatility	2.21	1.10	1.00
Expected dividend yield	0.0%	0.0%	0.0%

The weighted average estimated fair values of options granted during 2004, 2003 and 2002 were \$10.72, \$0.54 and \$0.29 per share, respectively.

**Revenue recognition and credit risk.** The Company recognizes revenue from product sales in accordance with Staff Accounting Bulletin No. 104 when the products are shipped and risk of loss and title has passed to the customer. Substantially all of the Company's accounts receivable are due from customers that are located in the United States and the Company generally requires no collateral depending upon the creditworthiness of the account. The Company



provides an allowance for doubtful accounts based upon its assessment of the credit risk of specific customers, historical trends and other information. The Company writes off accounts receivable when they become uncollectible and payments subsequently received are credited to the allowance for doubtful accounts. There is no disproportionate concentration of credit risk.

**Shipping and handling costs.** The Company includes all of the outbound freight, shipping and handling costs associated with the shipment of products to customers in cost of sales. Any amounts paid by customers to the Company for shipping and handling are recorded in the net sales line item as presented on the consolidated statement of operations.

**Inventories.** Inventories are valued at the lower of average cost (which approximates computation on a first-in, first-out basis) or market (net realizable value or replacement cost).

**Property, plant and equipment.** Property, plant and equipment are stated at cost or otherwise at reduced values to the extent there have been asset impairment write-downs. Expenditures for maintenance and repairs are charged directly to expense when incurred, while major improvements are capitalized. Depreciation is computed for financial reporting purposes principally by use of the straight-line method over the following estimated useful lives: machinery and equipment, 3 15 years; buildings, 10 30 years; land improvements, 5 15 years. Depreciation expense was approximately \$5.2 million, \$5.3 million, and \$6.3 million for the years ended October 2, 2004, September 27, 2003 and September 28, 2002, respectively. Capitalized software is amortized over the shorter of the estimated useful life or 5 years. No interest costs were capitalized in 2004, 2003 or 2002.

**Other assets.** Other assets consist principally of non-current deferred tax assets, capitalized financing costs, the cash

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

surrender value of life insurance policies, and assets held for sale. Amortization of intangible assets is computed using the straight-line basis over the economic lives of the respective assets. Capitalized financing costs are amortized using the effective interest method.

**Long-lived assets.** Long-lived assets include property, plant and equipment and identifiable intangible assets with definite useful lives. Long-lived assets are periodically reviewed for impairment by comparing the carrying value of the assets with their estimated future undiscounted cash flows. If it is determined that an impairment loss has occurred, the loss is recognized during the period incurred. An impairment loss is calculated as the difference between the carrying value and the present value of estimated future net cash flows or comparable market values.

**Fair value of financial instruments.** The carrying amounts for cash and cash equivalents, accounts receivable, accounts payable and accrued expenses approximate fair value because of their short maturities. The estimated fair value of long-term debt is primarily based upon quoted market prices as well as borrowing rates currently available to the Company for bank loans with similar terms and maturities. The carrying amount of long-term debt approximates its estimated fair value under the Company's senior secured credit facility (see Note 5 - Credit Facilities).

**Income taxes.** Income taxes are based on pretax financial accounting income. Deferred tax assets and liabilities are recognized for the expected tax consequences of temporary differences between the tax bases of assets and liabilities and their reported amounts. The Company periodically assesses the need to establish a valuation allowance against its deferred tax assets to the extent the Company no longer believes it is more likely than not that the tax assets will be fully utilized.

**Earnings per share.** Basic earnings per share (EPS) are computed by dividing net earnings by the weighted average number of common shares outstanding during the period. Diluted EPS are computed by dividing net earnings by the weighted average number of common shares and other dilutive equity securities outstanding during the period. Securities that have the effect of increasing EPS are considered to be antidilutive and are not included in the computation of diluted EPS.

**Recent accounting pronouncements.** In December 2003, the Financial Accounting Standards Board (FASB) issued SFAS No. 132 (revised 2003), Employers' Disclosures about Pensions and Other Postretirement Benefits. This Statement changes the disclosure requirements for pension plans and other post-retirement benefit plans. It does not change the measurement or recognition of those plans required by SFAS No. 87, Employers' Accounting for Pensions, SFAS No. 88, Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits, or SFAS No. 106, Employers' Accounting for Postretirement Benefits Other Than Pensions. This Statement requires additional disclosures to those required in the original SFAS No. 132 about the assets, obligations, cash flows and net periodic benefit cost of defined benefit pension plans and other post-retirement benefit plans. SFAS No. 132 requires that information be provided separately for pension plans and for other post-retirement benefit plans and is effective for annual financial statements with fiscal years ending after December 15, 2003, and for interim periods beginning after December 15, 2003. The Company adopted SFAS No. 132 as of the beginning of the second quarter of fiscal 2004 (December 28, 2003) and its adoption did not have any impact on the Company's operating results or financial position.

In January 2003, the FASB issued FASB Interpretation (FIN) 46, Consolidation of Variable Interest Entities - an interpretation of Accounting Research Bulletin (ARB) No. 51. This Interpretation is intended to clarify the application of the majority voting interest requirement of ARB No. 51, Consolidated Financial Statements, to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other

parties. The controlling financial interest may be achieved through arrangements that do not involve voting interests.

Subsequent to issuing FIN 46, the FASB issued FIN 46 (revised) ( FIN 46R ), which replaces FIN 46. Among other things, FIN 46R clarified and changed the definition and application of a number of provisions of FIN 46 including de facto agents, variable interests and variable interest entity ( VIE ). FIN 46R also expanded instances when FIN 46 should not be applied. FIN 46R was issued December 23, 2003 and, for the Company, was effective no later than the end of the second quarter of fiscal 2004. FIN 46R may be applied prospectively with a cumulative-effect adjustment as of the date on which it is first applied or by restating previously issued financial statements for one or more years with a cumulative-effect adjustment as of the beginning of the first year restated. The Company has not identified any significant variable interests that would have a material impact on its financial statements since its adoption of FIN 46 at the end of the second quarter of fiscal 2004.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

In December 2004, the FASB issued SFAS No. 123R, *Share-Based Payment*, to be effective for the interim or annual periods beginning after June 15, 2005. SFAS No. 123R requires all share-based payments to employees, including grants of employee stock options and purchases under employee stock purchase plans, to be recognized as an operating expense in the income statement. The cost of such share-based payments is to be recognized over the requisite service period based on fair values measured on grant dates. SFAS No. 123R may be adopted using either the modified prospective transition method or the modified retrospective method. Although the Company's earnings per share may be slightly impacted, the Company does not expect the adoption of SFAS No. 123R to have a material impact on its operating results or financial condition.

**Reclassifications.** Certain amounts within the accompanying consolidated financial statements for years ended September 27, 2003 and September 28, 2002 have been reclassified for consistency with the October 2, 2004 presentation.

### (3) Divestitures and Restructuring Charges

**Divestiture of investment in Structural Reinforcement Products.** In July 2002, the Company sold its 25% ownership interest in Structural Reinforcement Products, Inc. (SRP), a manufacturer of welded wire fabric products, and liquidated other related investments, generating net proceeds of \$6.6 million. The Company had accounted for its investment in SRP on an equity basis and, accordingly, reflected its proportionate share of SRP's earnings in its consolidated earnings. The Company recorded an equity loss of \$151,000 in 2002 in other expense (income) on its consolidated statement of operations.

**Divestiture of industrial wire business.** In May 2002, the Company sold certain assets related to its industrial wire business located in Andrews, South Carolina for net proceeds of \$10.2 million. Sales of this business were \$24.6 million in 2002. The loss on the sale of the business was immaterial.

**Divestiture of nail business.** In January 2002, the Company exited the bulk and collated nail business with the closure of its nail manufacturing operations located in Andrews, South Carolina. The assets associated with the nail business were sold in March 2002 generating net proceeds of \$1.6 million. Sales of this business were \$7.5 million in 2002. The loss on the sale of the business was immaterial.

**Restructuring charges.** The Company recorded restructuring charges totaling \$13.0 million in 2002 for losses on the sale of certain assets associated with the Company's nail business and write-downs in the carrying value of the remaining assets to be disposed of (\$5.0 million), estimated costs related to the closure of the Company's nail operations (\$854,000), losses on the sale of certain assets associated with the Company's galvanized strand business and write-downs in the carrying value of the remaining assets to be disposed of (\$3.1 million), an impairment loss on the long-lived assets and closure reserves associated with the industrial wire business (\$4.3 million) and separation costs associated with other selling and administration staffing reductions (\$114,000). These charges were partially offset by the benefit from a \$361,000 reduction in the reserves that were previously recorded related to the Company's exit from the galvanized strand business. Approximately \$11.4 million of the restructuring charges were non-cash charges related to asset write-downs or losses on asset sales and the remaining \$1.6 million were other charges associated with the sale of the industrial wire and nail businesses and employee separation costs.

In determining the impairment losses, the Company considered historical performance and future estimated results in the evaluation of potential impairment. This analysis indicated that the carrying amount of the assets was not recoverable through the future undiscounted cash flows expected to result from the use of the assets.



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

A reconciliation of the restructuring charge activity associated with the plant closure costs as of September 27, 2003 and September 28, 2002 is as follows:

	<b>Year Ended September 27, 2003</b>			
	<b>Reserve balance at September 28, 2002</b>	<b>Additional charges</b>	<b>Reserves utilized</b>	<b>Reserve balance at September 27, 2003</b>
<i>(Amounts in thousands)</i>				
Severance and related employee benefit costs	\$ 5	\$	\$ (5)	\$
Other costs	38		(38)	
Total	\$ 43	\$	\$ (43)	\$

  

	<b>Year Ended September 28, 2002</b>			
	<b>Reserve balance at September 29, 2001</b>	<b>Additional charges</b>	<b>Reserves utilized</b>	<b>Reserve balance at September 28, 2002</b>
Severance and related employee benefit costs	\$ 408	\$ 199	\$ (602)	\$ 5
Other costs	728	1,442	(2,132)	38
Total	\$ 1,136	\$ 1,641	\$ (2,734)	\$ 43

**(4) Goodwill and Intangible Assets**

In July 2001, the FASB issued SFAS No. 142, Goodwill and Other Intangible Assets. Under SFAS No. 142, the Company no longer amortizes goodwill and intangibles, which have indefinite lives. SFAS No. 142 requires that the Company assess goodwill and certain intangible assets with indefinite useful lives for impairment upon adoption and at least annually thereafter. The Company performed the initial impairment review required by SFAS No. 142 during the second quarter of fiscal 2002 and determined that it will perform its annual impairment review during the fourth quarter of each year, commencing in the fourth quarter of fiscal 2002.

Under SFAS No. 142, goodwill impairment is deemed to exist if the net book value of a reporting unit exceeds its estimated fair value. For purposes of the impairment testing, the Company determined that the goodwill asset to be tested was entirely related to the continuing operations of FWC, a subsidiary of the Company that was acquired in January 2000. In calculating the impairment charge, the fair value of the impaired reporting unit, FWC, was estimated using a multiple of earnings before interest, taxes, depreciation and amortization ( EBITDA ) based on recent comparable transactions and using a discounted cash flow methodology based on estimated future cash flows.

Based on the impairment testing performed during the second quarter of fiscal 2002, the Company recorded a non-cash charge of \$14.4 million, or \$1.70 per share, as the cumulative effect of a change in accounting principle to write off the entire goodwill balance associated with FWC as of the beginning of the fiscal year. As a result, the Company has no goodwill recorded on its consolidated balance sheet as of October 2, 2004 or September 27, 2003.

### (5) Credit Facilities

Long-term debt as of October 2, 2004 and September 27, 2003 consisted of the following:

<i>(Amounts in thousands)</i>	<b>Interest Rate</b>	<b>Maturity</b>	<b>October 2, 2004</b>	<b>September 27, 2003</b>
Revolving credit facility (Refinanced after September 27, 2003)	5.44%	June 2008	\$ 32,751	\$ 30,650
Term loan (Refinanced after September 27, 2003)	5.47%	June 2008	15,242	28,460
Term loan (Refinanced after September 27, 2003)	11.75%	June 2008	4,375	10,343
Industrial revenue refunding bonds	7.63% -7.75%	Dec 2005	560	840
Total long-term debt			52,928	70,293
Less current maturities			3,960	2,663
Long-term debt, excluding current maturities			\$ 48,968	\$ 67,630

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As of September 27, 2003, the Company had a senior secured credit facility with a group of banks, consisting of a \$42.0 million revolving credit facility, a \$28.5 million term loan and a \$10.3 million term loan. On June 3, 2004, the Company entered into a new \$82.0 million senior secured debt facility which has a four-year term maturing on June 2, 2008 consisting of a \$60.0 million revolver, a \$17.0 million Term Loan A and a \$5.0 million Term Loan B. Proceeds from the financing were used to pay off and terminate the Company's previous credit facility (approximately \$62.4 million outstanding as of the closing date) and will support the Company's working capital, capital expenditure and general corporate requirements going forward. The new credit facility is secured by all of the Company's assets.

Advances under the revolving credit facility are limited to the lesser of the revolving credit commitment or a borrowing base amount that is calculated based upon a percentage of eligible receivables and inventories. As of October 2, 2004, approximately \$52.4 million was outstanding on the senior secured credit facility with \$32.8 million drawn and \$23.5 million of additional borrowing capacity on the revolver, \$15.2 million outstanding on Term Loan A, and \$4.4 million outstanding on Term Loan B. Outstanding letters of credit on the revolver amounted to \$3.7 million as of October 2, 2004 and \$1.9 million as of September 27, 2003. The Credit Agreement provides for mandatory prepayments equal to 50% of Excess Cash Flow (as defined in the Credit Agreement) and voluntary prepayments of up to \$625,000 each year on Term Loan A and B. Based on its preliminary calculation of Excess Cash Flow for fiscal 2004 (as defined in the Credit Agreement), the Company expects to make a mandatory prepayment of \$11.4 million in December 2004 of which \$7.0 million would be applied against Term Loan A and \$4.4 million against Term Loan B to pay off the outstanding balance. The Excess Cash Flow payment is not classified as a current liability since the Company intends to fund the payment on the revolver. The remaining balance on Term Loan A will continue to be amortized at \$283,000 per month until it has been paid in its entirety. During 2004, the Company made voluntary prepayments of \$625,000 on each of Term Loan A and B.

Interest rates on the revolver and Term Loan A are based upon (1) a base rate that is established at the higher of the prime rate or 0.50% plus the federal funds rate, or (2) at the election of the Company, a LIBOR rate, plus in either case, an applicable interest rate margin. Interest rates on the Term Loan B are based upon the higher of the prime rate or 0.50% plus the federal funds rate plus an applicable interest rate margin. The applicable interest rate margins are initially 1.50% for the base rate and 3.00% for the LIBOR rate on the revolver, 2.25% for the base rate and 3.75% for the LIBOR rate on Term Loan A, and 7.00% for the base rate on Term Loan B. Beginning on April 2, 2005, the applicable interest rate margins will be adjusted within the following ranges on a quarterly basis based upon the Company's leverage ratio: 1.00% - 1.75% for the base rate and 2.50% - 3.25% for the LIBOR rate on the revolver, 1.50% - 2.25% for the base rate and 3.00% - 3.75% for the LIBOR rate on Term Loan A, and 5.00% - 7.00% for the base rate on Term Loan B. In addition, the applicable interest rate margins may be adjusted further based on the amount of excess availability on the revolver and the occurrence of certain events of default provided for under the credit facility. As of October 2, 2004, interest rates on the credit facility were 5.44% on the revolver, 5.47% on Term Loan A and 11.75% on Term Loan B. In connection with the refinancing of the previous credit facility, the Company terminated interest rate swap agreements for payments totaling \$2.1 million and recorded a corresponding unrealized loss for hedging instruments in the third quarter of fiscal 2004 which, in accordance with GAAP, is being amortized and recorded as interest expense through the original termination date of January 31, 2005.

The Company's ability to borrow available amounts under the credit facility will be restricted or eliminated in the event of certain covenant breaches, events of default or if the Company is unable to make certain representations and warranties.

### *Financial Covenants*



The terms of the credit facility require the Company to maintain certain fixed charge coverage and leverage ratios during the term of the credit facility. Commencing with the fiscal quarter ending on October 2, 2004, the Company must have a fixed Charge Coverage Ratio (as defined in the Credit Agreement) of not less than 1.15 at the end of each fiscal quarter for the twelve-month period then ended (or, for the fiscal quarters ending on or before July 2, 2005, the period commencing on June 1, 2004 and ending on the last day of such fiscal quarter). In addition, beginning with the fiscal quarter ending January 1, 2005, the Company must maintain a Leverage Ratio (as defined in the Credit Agreement) of not more than 3.25 as of the last day of each quarter through July 1, 2006, and not more than 3.00 thereafter. As of October 2, 2004, the Company was in compliance with all of the financial covenants under the credit facility.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### *Negative Covenants*

In addition, the terms of the credit facility restrict the Company's ability to, among other things: engage in certain business combinations or divestitures; make capital expenditures in excess of applicable limitations; make investments in or loans to third parties, unless certain conditions are met with respect to such investments or loans; incur or assume indebtedness; issue securities; enter into certain transactions with affiliates of the Company; or permit liens to encumber the Company's property and assets. As of October 2, 2004, the Company was in compliance with all of the negative covenants.

The Company is limited to Capital Expenditures (as defined in the Credit Agreement) of not more than \$5.0 million for the period beginning on May 30, 2004 and ending on October 2, 2004, and not more than \$7.0 million for each fiscal year thereafter through the year ending September 29, 2007, and for the period beginning on September 30, 2007 and ending on June 2, 2008, plus for any of these periods, up to a \$2.0 million carryover of the amount by which actual Capital Expenditures are less than the applicable limitation for the prior period.

### *Events of Default*

Under the terms of the credit facility, an event of default will occur with respect to the Company upon the occurrence of, among other things: a default or breach by the Company or any of its subsidiaries under any agreement resulting in the acceleration of amounts due in excess of \$500,000 under such other agreement; certain payment defaults by the Company or any of its subsidiaries in excess of \$500,000; certain events of bankruptcy or insolvency with respect to the Company; an entry of judgment against the Company or any of its subsidiaries for greater than \$500,000, which amount is not covered by insurance; or a change of control of the Company.

Aggregate scheduled maturities of long-term debt for the next five fiscal years are as follows: 2005, \$4.0 million; 2006, \$3.4 million; 2007, \$3.4 million and 2008, \$42.2 million. Amortization of capitalized financing costs associated with the senior secured facility was \$1.7 million, \$1.5 million and \$1.7 million for years ended October 2, 2004, September 27, 2003 and September 28, 2002, respectively.

## **(6) Stock Option Plans**

The Company has stock option plans under which employees and directors may be granted options to purchase shares

of common stock at the fair market value on the date of the grant. Options granted under these plans generally vest over five years and expire ten years from the date of the grant. The options granted during 2003 vest over two years and expire ten years from the date of the grant.

In order to enable certain employees to acquire or increase their holdings of the Company's common stock and to promote a closer identification of their interests with those of the Company and its shareholders, on November 12, 2002, the Board of Directors approved a one-time exchange program under the 1994 Employee Stock Option Plan. Under the terms of the exchange, participants that elected to surrender eligible options prior to December 9, 2002 were issued one option for every three

options surrendered on June 13, 2003. The new options were issued at an exercise price equal to the market price of the Company's stock on the grant date. Pursuant to the exchange program, 535,000 options with an average exercise price of \$5.58 per share were surrendered on or prior to December 9, 2002 and 178,000 options with an average

exercise price of \$0.65 per share were issued on June 13, 2003. The Company's Chief Executive Officer, Chairman, and all of its Directors elected not to participate in the exchange program.

A summary of stock option activity follows:

<i>(Share amounts in thousands)</i>	<b>Options Outstanding</b>	<b>Exercise Price Per Share</b>	
		<b>Range</b>	<b>Weighted Average</b>
Balance, September 29, 2001	1,184	\$ 2.12 - \$9.19	\$ 5.46
Granted	447	0.35 - 0.55	0.36
Cancelled	(105)	2.12 - 9.19	5.14
Balance, September 28, 2002	1,526	0.35 - 9.19	3.99
Granted	204	0.65 - 0.71	0.66
Cancelled	(546)	0.65 - 9.19	5.62
Balance, September 27, 2003	1,184	0.35 - 9.19	2.67
Granted	25	10.85 - 10.85	10.85
Exercised	(740)	0.35 - 9.19	1.66
Balance, October 2, 2004	469	0.35 - 10.85	4.71

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The weighted average characteristics of outstanding stock options at October 2, 2004 for various price ranges are as follows:

*(Share amounts in thousands)*

Range of Exercise Prices	Outstanding Options			Exercisable Options	
	Shares	Remaining Life (Years)	Weighted Average Price	Shares	Weighted Average Price
\$0.35 - \$0.71	133	8.2	\$ 0.55	73	\$ 0.47
2.12 - 5.25	118	5.9	3.15	87	3.53
5.50 - 8.38	159	3.1	7.43	159	7.43
9.13 - 10.85	59	6.3	9.88	59	9.88

At October 2, 2004, there were no shares available for future grants under the plans. Options exercisable were 378,000 at October 2, 2004, 842,000 at September 27, 2003 and 957,000 at September 28, 2002. The weighted average exercise price for these shares was \$5.56 for 2004, \$3.33 for 2003 and \$5.14 for 2002.

**(7) Income Taxes**

The provision (benefit) for income taxes consisted of:

	Year Ended		
	As restated (53 weeks) October 2, 2004	(52 weeks) September 27, 2003	(52 weeks) September 28, 2002
<i>(Amounts in thousands)</i>			
Earnings (loss) before income taxes	\$ 52,624	\$ (112)	\$ (25,738)
Provision (benefit) for income taxes:			
Current:			
Federal	\$ 12,018	\$	\$
State	1,999		
	14,017		
Deferred:			
Federal	6,493	(149)	330
State	625	(6,685)	(346)
	7,118	(6,834)	(16)
Provision (benefit) for income taxes	\$ 21,135	\$ (6,834)	\$ (16)

Effective income tax rate	40.2%	N/M	0.1%
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The provision (benefit) for income taxes differs from the amount computed by applying the federal statutory rate to the Company's income (loss) before taxes as a result of the following differences:

	<b>Year Ended</b>		
	<b>As restated (53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
<i>(Amounts in thousands)</i>			
Provision (benefit) for income taxes at federal statutory rate	\$ 18,418	\$ (37)	\$ (9,008)
State income taxes, net of federal tax benefit	1,594	(6)	(399)
Goodwill write-off, net			1,467
Other permanent book and tax differences, net	(7)	(13)	89
Incentive stock option expense disallowed for tax	1,411		
Revisions to estimates based on filing of final tax return	(174)	(557)	
Other, net	307	1	335
Valuation allowance	(414)	(6,222)	7,500
Provision (benefit) for income taxes	\$ 21,135	\$ (6,834)	\$ (16)

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Deferred tax assets and liabilities are recognized for the differences between the tax basis of assets and liabilities and their reported financial statement amounts. Significant components of deferred tax assets and liabilities are as follows:

<i>(Amounts in thousands)</i>	<b>As restated October 2, 2004</b>	<b>September 27, 2003</b>
<b>Deferred tax assets:</b>		
Accrued expenses or asset reserves for financial statements, not yet deductible for tax purposes	\$ 3,578	\$ 3,101
Alternative minimum tax credit carryforwards		360
Federal and state net operating loss carryforwards	864	7,855
Goodwill, amortizable for tax purposes	3,345	3,697
Nonqualified stock options not deductible in current year	347	
Unrealized loss on hedge instruments	403	1,559
Valuation allowance	(864)	(1,278)
Gross deferred tax assets	7,673	15,294
<b>Deferred tax liabilities:</b>		
Plant and equipment principally due to differences in depreciation, impairment charges and capitalized interest	(2,407)	(2,221)
Other reserves	(507)	(95)
Gross deferred tax liabilities	(2,914)	(2,316)
Net deferred tax asset	\$ 4,759	\$ 12,978

The Company has recorded the following amounts for deferred tax assets on its consolidated balance sheets as of October 2, 2004 and September 27, 2003: a current deferred tax asset (net of valuation allowance) of \$1.1 million and \$7.1 million, respectively, in prepaid expenses and other, and a noncurrent deferred tax asset (net of valuation allowance) of \$3.7 million and \$5.9 million, respectively, in other assets. The Company has utilized all \$18.0 million of its gross federal operating loss carryforwards and \$16.6 million of gross state operating loss carryforwards based on income generated during the current year. The Company has \$18.2 million of gross state operating loss carryforwards that begin to expire in 10 years, but principally expire in 18 to 20 years. The Company also has utilized all of its federal alternative minimum tax credit carryforwards of \$360,000 due to the income generated during the current year.

The realization of the Company's deferred tax assets is entirely dependent upon the Company's ability to generate future taxable income. Generally accepted accounting principles (GAAP) require that the Company periodically assess the need to establish a valuation allowance against its deferred tax assets to the extent the Company no longer believes it is more likely than not that the tax assets will be fully utilized. Based on the Company's projections of future operations, the Company believes that it will generate sufficient taxable income to utilize all of its state net operating loss carryforwards. Under GAAP, however, projected financial performance alone is not sufficient to warrant the

recognition of a deferred tax asset to the extent the Company has had cumulative losses in recent years. Rather, the presumption exists that absent recent historical evidence of the Company's ability to generate taxable income, a valuation reserve against deferred tax assets should be established. Accordingly, in connection with the losses incurred for fiscal 2001 and 2002, the Company established a valuation allowance of \$7.5 million against its deferred tax assets in 2002. The valuation allowance was reduced during the fourth quarter of 2003 from \$7.5 million to \$1.3 million eliminating the valuation allowance on all federal net operating losses ( NOLs ) due to their anticipated utilization in 2004. The remaining \$1.3 million valuation allowance pertained to various state NOLs that were not anticipated to be utilized. During 2004, this \$1.3 million valuation allowance was reduced to \$864,000 based on the income generated during the year. The valuation allowance established by the Company is subject to periodic review and adjustment based on changes in facts and circumstances and would be reduced should the Company utilize the state net operating loss carryforwards against which an allowance had been provided.

#### **(8) Employee Benefit Plans**

**Retirement plans.** The Company has one defined benefit pension plan, the Insteel Wire Products Company Retirement Income Plan for Hourly Employees, Wilmington, Delaware, ( the Delaware Plan ). The Delaware Plan provides benefits for eligible employees based primarily upon years of service and compensation levels. The Company's funding policy is to contribute amounts at least equal to those required by law. The Company has contributed \$572,000 to the Delaware Plan during 2004 and it expects to contribute \$500,000 in 2005.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following table provides a reconciliation of the projected benefit obligation, plan assets, the funded status of the plan, and the amounts recognized in the Company's consolidated balance sheets at October 2, 2004, September 27, 2003 and September 28, 2002:

	<b>Year Ended</b>		
	<b>(53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
<i>(Amounts in thousands)</i>			
<b>Change in benefit obligation:</b>			
Benefit obligation at beginning of year	\$ 4,043	\$ 4,265	\$ 3,738
Service cost	106	86	92
Interest cost	275	268	266
Actuarial loss (gain)	281	(22)	387
Distributions	(669)	(554)	(218)
Benefit obligation at end of year	\$ 4,036	\$ 4,043	\$ 4,265
<b>Change in plan assets:</b>			
Fair value of plan assets at beginning of year	\$ 2,551	\$ 1,952	\$ 2,518
Actual return on plan assets	179	524	(259)
Employer contributions	572	629	47
Actual distributions	(669)	(554)	(354)
Fair value of plan assets at end of year	\$ 2,633	\$ 2,551	\$ 1,952
<b>Reconciliation of funded status to net amount recognized:</b>			
Funded status	\$ (1,403)	\$ (1,492)	\$ (2,313)
Unrecognized net gain	1,532	1,354	1,878
Unrecognized prior service cost	5	7	10
Net amount recognized	\$ 134	\$ (131)	\$ (425)
<b>Amounts recognized in the consolidated balance sheet consist of:</b>			
Prepaid pension asset	\$ 134	\$	\$
Accrued benefit liability	(1,538)	(1,492)	(2,313)
Intangible asset related to prior service cost	5	7	10
Accumulated other comprehensive loss	981	890	1,158
Deferred tax asset - noncurrent	552	464	720
Net amount recognized	\$ 134	\$ (131)	\$ (425)



Net periodic pension cost includes the following components:

	<b>Year Ended</b>		
	<b>(53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
<i>(Amounts in thousands)</i>			
<b>Components of net periodic pension cost:</b>			
Service cost	\$ 106	\$ 86	\$ 76
Interest cost	275	268	266
Expected return on plan assets	(217)	(176)	(210)
Amortization of prior service cost	3	3	3
Amortization of transition asset			
Recognized net actuarial loss	140	154	76
Net periodic pension cost	\$ 307	\$ 335	\$ 211

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The assumptions used for the calculations for the Delaware plan are as follows:

	<b>Measurement Date</b>		
	<b>(53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
Assumptions at year-end:			
Discount rate	6.5%	6.5%	7.0%
Rate of increase in compensation levels	N/A	N/A	N/A
Expected long-term rate of return on assets	8.0%	8.0%	8.0%

The projected benefit payments are as follows:

<b>Fiscal year(s)</b>	<b>(In thousands)</b>
2005	\$ 385
2006	475
2007	305
2008	400
2009	515
2010 - 2013	1,725

The Delaware Plan has a long-term target asset mix of 65% equities and 35% fixed income. The ranges for the long term allocation are: equities 60% to 80%, fixed income 20% to 40%, and cash reserves 0 to 10%. The investment strategy for equities emphasizes U.S. large cap equities with the portfolio's performance measured against the S&P 500 index or other applicable indices. The investment strategy for fixed income investments is focused on maintaining an overall portfolio with a minimum credit rating of A-1 as well as a minimum rating of any security at the time of purchase of Baa/ BBB by Moody's or Standard & Poor's, if rated.

The total fund has an expected return of 8% based on the overall policy allocation and historical market returns, compared to the expected long term rate of return of 8% used to develop the plan's net periodic pension cost.

**Retirement savings plan.** In 1996, the Company adopted the Retirement Savings Plan of Insteel Industries, Inc. (the Plan) to provide retirement benefits and stock ownership for its employees. The Plan is an amendment and restatement of the Company's Employee Stock Ownership Plan (ESOP). As allowed under Sections 401(a) and 401(k) of the Internal Revenue Code, the Plan provides for tax-deferred salary deductions for eligible employees.

Employees may contribute up to 15% of their annual compensation to the Plan, limited to a maximum annual amount as set periodically by the Internal Revenue Code. In October 2001, the Company suspended the matching contribution that it had previously made to the Plan until April 2002, when it reinstated a matching contribution of 50% of the first 5% of employee compensation. The Plan allows for discretionary contributions to be made by the Company as determined by the Board of Directors. Such contributions to the Plan are allocated among eligible participants based on their compensation relative to the total compensation of all participants. Company contributions to the Plan were \$300,000 in 2004, \$298,000 in 2003 and \$126,000 in 2002.

**Supplemental retirement plan.** The Company has a supplemental retirement plan for certain employees. Under the plan, participants are entitled to cash benefits upon retirement at age 65, payable annually for 15 years. The plan is supported by life insurance policies on the participants purchased by the Company. Supplemental retirement plan expense was \$178,000 in 2004, \$117,000 in 2003 and \$112,000 in 2002.

**VEBA.** The Company has a Voluntary Employee Beneficiary Association ( VEBA ). Under the plan, both employees and the Company may make contributions to pay for medical benefits. Company contributions to the VEBA were \$900 in 2004, and \$0 in 2003 and 2002, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### (9) Commitments and Contingencies

**Leases and purchase commitments.** The Company leases a portion of its equipment under operating leases that expire at various dates through 2026. Under most lease agreements, the Company pays insurance, taxes and maintenance. Rental expense for operating leases was \$815,000 in 2004, \$985,000 in 2003 and \$831,000 in 2002. Minimum rental commitments under all non-cancelable leases with an initial term in excess of one year are payable as follows: 2005, \$497,000; 2006, \$328,000; 2007, \$199,000; 2008, \$35,000; 2009, \$25,000 and beyond, \$419,000. As of October 2, 2004, the Company had \$53.4 million in non-cancelable fixed price purchase commitments for purchases of raw material extending as long as approximately 120 days.

**Legal proceedings.** The Company is involved in lawsuits, claims, investigations and proceedings, including commercial, environmental and employment matters, which arise in the ordinary course of business. The Company does not expect that the ultimate costs to resolve these matters will have a material adverse effect on its financial position, results of operations or cash flows.

### (10) Change of Control Agreements

During 2003, the Board, upon recommendation from the Executive Compensation Committee, entered into change of control agreements with key members of management including H. O. Woltz III, Michael C. Gazmarian and Gary D. Kniskern. The Executive Compensation Committee felt that change of control agreements were important to ensure continuity of management during a time when the Company was engaged in a review of its capital structure which could potentially lead to a change of control of the Company. These agreements specify the terms of separation in the event that termination of employment followed a change in control of the Company. The initial term of each agreement is two years and the agreements provide for an automatic renewal of one year unless the Company or the executive provides notice of termination as specified in the agreement. The agreements do not provide assurances of continued employment, nor do they specify the terms of an executive's termination should the termination occur in the absence of a change in control. Under the terms of these agreements in the event of termination within two years of a change of control, Messrs. Woltz and Gazmarian would receive severance benefits equal to two times base compensation, two times the average bonus for the prior three years and the continuation of health and welfare benefits for two years. Mr. Kniskern would receive severance benefits equal to one times base compensation, one times the average bonus for the prior three years and the continuation of health and welfare benefits for one year. In addition, all stock options would vest immediately. In the event of termination, outplacement services would be provided for Messrs. Woltz, Gazmarian and Kniskern.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(11) Earnings Per Share**

The reconciliation of basic and diluted earnings per share ( EPS ) is as follows:

	<b>Year Ended</b>		
	<b>As restated (53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
<i>(Amounts in thousands, except for per share data)</i>			
Earnings (loss) before accounting change	\$ 31,489	\$ 6,722	\$ (11,364)
Cumulative effect of accounting change			(14,358)
Net earnings (loss)	\$ 31,489	\$ 6,722	\$ (25,722)
Weighted average shares outstanding:			
Weighted average shares outstanding (basic)	8,642	8,460	8,460
Dilutive effect of stock options	332	204	
Weighted average shares outstanding (diluted)	8,974	8,664	8,460
Per share (basic):			
Earnings (loss) before accounting change	\$ 3.64	\$ 0.79	\$ (1.34)
Cumulative effect of accounting change			(1.70)
Net earnings (loss)	\$ 3.64	\$ 0.79	\$ (3.04)
Per share (diluted):			
Earnings (loss) before accounting change	\$ 3.51	\$ 0.78	\$ (1.34)
Cumulative effect of accounting change			(1.70)
Net earnings (loss)	\$ 3.51	\$ 0.78	\$ (3.04)

Options to purchase 19,000 shares in 2004, 663,000 shares in 2003 and 1,526,000 shares in 2002 were antidilutive and were not included in the diluted EPS computation.

**(12) Business Segment Information**

The Company's operations are organized into two business units: Concrete Reinforcing Products and Industrial Wire Products, each of which constitutes a reportable segment. The Concrete Reinforcing Products business unit

manufactures and markets welded wire fabric and PC strand for the concrete construction industry. The Industrial Wire Products business unit manufactures and markets tire bead wire and industrial wire for tire manufacturers as well as other commercial and industrial applications. The Company's business unit structure was primarily established for purposes of administrative oversight for the manufacturing and selling activities associated with the business unit's product lines and is consistent with the way in which the Company is managed, both organizationally and from an internal financial reporting standpoint. The managers of each of the business units report directly to the Chief Executive Officer ( CEO ) and as defined by SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information, the CEO is the Company's chief operating decision maker. The CEO evaluates performance and allocates resources to the business units using information about their revenues and gross profit.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Financial information for the Company's reportable segments is as follows:

	Year Ended		
	(53 Weeks) October 2, 2004	(52 Weeks) September 27, 2003	(52 Weeks) September 28, 2002
<i>(Amounts in thousands)</i>			
Concrete reinforcing products:			
Net sales	\$ 298,754	\$ 184,868	\$ 194,201
Gross profit	78,956	19,632	23,505
Depreciation expense <sup>(1)</sup>	3,771	3,770	3,929
Assets <sup>(2)</sup>	114,433	94,102	100,071
Capital expenditures	2,280	812	158
Industrial wire products:			
Net sales	\$ 33,878	\$ 27,257	\$ 56,833
Gross profit	2,383	1,655	579
Depreciation expense <sup>(1)</sup>	1,031	1,039	1,731
Assets <sup>(2)</sup>	17,246	15,713	16,732
Capital expenditures	122	28	330
Corporate:			
Net sales	\$	\$	\$
Gross profit			
Depreciation expense <sup>(1)</sup>			
Assets <sup>(2)</sup>	19,612	23,115	19,585
Capital expenditures	641	122	40
Total:			
Net sales	\$ 332,632	\$ 212,125	\$ 251,034
Gross profit	81,339	21,287	24,084
Depreciation expense <sup>(1)</sup>	4,802	4,809	5,660
Assets <sup>(2)</sup>	151,291	132,930	136,388
Capital expenditures	3,043	962	528

(1) Depreciation expense reflects amount recorded in cost of sales that is included in the measure of gross profit and excludes other amounts that are included in the amount reported on the consolidated statements of cash flows.

(2) Reportable segment assets reflect accounts receivable, inventories and property, plant and equipment. Corporate assets reflect all other assets included in total consolidated assets.

There were no customers that accounted for 10% or more of the Company's net sales in 2004, 2003 or 2002.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company's net sales and long-lived assets information by geographic region is as follows:

	<b>Year Ended</b>		
	<b>(53 weeks) October 2, 2004</b>	<b>(52 weeks) September 27, 2003</b>	<b>(52 weeks) September 28, 2002</b>
<i>(Amounts in thousands)</i>			
Net sales:			
United States	\$ 324,310	\$ 203,176	\$ 241,177
Foreign	8,322	8,949	9,857
Total	\$ 332,632	\$ 212,125	\$ 251,034
Long-lived assets:			
United States	\$ 51,526	\$ 52,141	\$ 57,524
Foreign			
Total	\$ 51,526	\$ 52,141	\$ 57,524

**(13) Related Party Transactions**

In September 1998, the Company entered into a Conversion Agreement with Structural Reinforcement Products, Inc. (SRP), an affiliated company, whereby SRP would produce welded wire fabric for the Company for a specified conversion fee. The Company paid SRP approximately \$694,000 in 2003 and \$2.7 million in 2002 for the services provided under this agreement. Following the divestiture of its 25% ownership interest in SRP in July 2002, the Company and SRP agreed to terminate the Conversion Agreement effective January 2003.

The Company leases a facility to a company partially owned by one of its directors. In addition, the Company has a note outstanding with the company related to the sale of assets that are located at the facility. As of October 2, 2004, September 27, 2003 and September 28, 2002 the gross receivables balance associated with the lease and note was \$893,000, which was fully reserved as of each balance sheet date.

Sales to a company affiliated with one of the Company's directors amounted to \$718,000 in 2004, \$265,000 in 2003 and \$402,000 in 2002.

**(14) Comprehensive Loss**

The components of accumulated other comprehensive loss are as follows:

	<b>October 2, 2004</b>	<b>September 27, 2003</b>
<i>(Amounts in thousands)</i>		



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Fair market value of financial instruments	\$	(656)	\$	(2,523)
Additional pension plan liability		(981)		(890)
Accumulated other comprehensive loss	\$	(1,637)	\$	(3,413)

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**(15) Other Financial Data**

Balance sheet information:

<i>(Amounts in thousands)</i>	<b>As restated</b>	
	<b>October 2,</b>	<b>September</b>
	<b>2004</b>	<b>27,</b>
		<b>2003</b>
Accounts receivable, net:		
Accounts receivable	\$ 45,095	\$ 31,113
Less allowance for doubtful accounts	(608)	(204)
Total	\$ 44,487	\$ 30,909
Inventories:		
Raw materials	\$ 21,992	\$ 12,341
Work in process	2,139	1,143
Finished goods	16,273	16,775
Total	\$ 40,404	\$ 30,259
Other assets:		
Non-current deferred tax assets	\$ 3,665	\$ 5,907
Capitalized financing costs, net	2,879	1,148
Cash surrender value of life insurance policies	2,162	2,304
Assets held for sale	1,855	1,842
Other	1,147	1,126
Total	\$ 11,708	\$ 12,327
Property, plant and equipment, net:		
Land and land improvements	\$ 5,029	\$ 5,057
Buildings	31,973	31,425
Machinery and equipment	62,840	62,715
Construction in progress	2,043	385
	101,885	99,582
Less accumulated depreciation	(53,283)	(48,766)
Total	\$ 48,602	\$ 50,816

**(16) Rights Agreement**

On April 26, 1999, the Company's Board of Directors adopted a Rights Agreement and declared a dividend distribution of one right per share of the Company's common stock to shareholders of record as of May 17, 1999. In addition, the Rights Agreement provides that one right will attach to each share of the Company's common stock issued after May 17, 1999 until the tenth business day following a public announcement that a person or group has acquired, obtained the right to acquire or made a tender or exchange offer for 20% or more of the outstanding shares of the Company's common stock (such tenth business day, the Distribution Date).

Currently, the rights are not exercisable but trade automatically with the Company's common stock shares. The rights become exercisable on the Distribution Date. Each right will entitle the holder, other than the acquiring person or group, to purchase one one-hundredth of a share (a Unit) of the Company's Series A Junior Participating Preferred Stock at a purchase price of \$80 per Unit, subject to adjustment as described in the Rights Agreement (the Purchase Price). All rights beneficially owned or acquired by the acquiring person or group will become null and void as of the Distribution Date. If an acquiring person or group acquires 20% or more of the Company's outstanding common stock, each rights holder, other than the acquiring person or group, upon exercise of his or her rights and payment of the Purchase Price, will severally have the right to receive shares of the Company's common stock having a value equal to two times the Purchase Price or, at the discretion of the Board of Directors, upon exercise and without payment of the Purchase Price, will have the right to purchase the number of shares of the Company's common stock having a value equal to two times the Purchase Price at a 50% discount.

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

In addition, each rights holder, other than an acquiring person or group, upon exercise of his or her rights will have the right to receive shares of the common stock of the acquiring corporation having a value equal to two times the Purchase Price for such holder's rights if the Company engages in a merger or other business combination where it is not the surviving entity or where it is the surviving entity and all or part of the Company's common stock is exchanged for the stock or other securities of the other company, or if 50% or more of the Company's assets or earning power is sold or transferred.

The rights will expire on April 26, 2009, and may be redeemed by the Company at any time prior to the Distribution Date at a price of \$0.01 per right.

**(17) Product Warranties**

The Company's products are used in applications which are subject to inherent risks including performance deficiencies, personal injury, property damage, environmental contamination, or loss of production. The Company warrants its products to meet certain specifications and actual or claimed deficiencies from these specifications may give rise to claims. The Company does not maintain a reserve for warranties due to immateriality. The Company maintains product liability insurance coverage to minimize its exposure to such risks.

**(18) Restatement of Financial Statements**

The Company's financial statements for the year ended October 2, 2004 have been restated to reflect a non-cash charge of \$5.2 million (after-tax) on its consolidated statement of operations for additional compensation expense resulting from the correction in the accounting for the Company's stock option plans. Following are the associated changes as reflected in the restated financial statements:

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

	October 2, 2004	
	As previously reported	As restated
<b>Consolidated Balance Sheet:</b>		
Other assets	\$ 11,361	\$ 11,708
Total assets	150,944	151,291
Accrued expenses	10,914	10,727
Total current liabilities	29,915	29,728
Additional paid-in capital	37,916	43,677
Retained earnings	16,154	10,927
Total shareholders' equity	70,677	71,211
Total liabilities and shareholders' equity	150,944	151,291
<b>Consolidated Statement of Operations:</b>		
Selling, general and administrative expense	15,210	21,368
Earnings before interest, income taxes and accounting change	67,718	61,560
Earnings before income taxes and accounting change	58,782	52,624
Income taxes	22,066	21,135
Net earnings	36,716	31,489
Earnings per share:		
Basic	4.25	3.64
Diluted	4.08	3.51
<b>Consolidated Statement of Cash Flow:</b>		
Net earnings	36,716	31,489
Compensation expense associated with stock option plans		6,158
Deferred income taxes	7,465	7,118
Accounts payable and accrued expenses	737	648
Net cash provided by operating activities	27,769	28,264
Other	215	(280)
Net cash used for financing activities	(22,742)	(23,237)
<b>Notes to Consolidated Financial Statements:</b>		
(2) Summary of Significant Accounting Policies - Stock Options		
(7) Income Taxes		
(11) Earnings Per Share		
(15) Other Financial Data		
(18) Restatement of Financial Statements		

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Board of Directors and Shareholders  
Insteel Industries, Inc.:

We have audited the accompanying consolidated balance sheets of Insteel Industries, Inc. and subsidiary as of October 2, 2004 and September 27, 2003 and the related consolidated statements of operations, shareholders' equity, and cash flows for each of the three years in the period ended October 2, 2004. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Insteel Industries, Inc. and subsidiaries as of October 2, 2004 and September 27, 2003 and the results of their operations and their cash flows for each of the three years in the period ended October 2, 2004, in conformity with accounting principles generally accepted in the United States.

As described in Note 4 to the consolidated financial statements, the Company changed its method of accounting for goodwill in 2002.

Our audit was made for the purpose of forming an opinion on the above referenced financial statements taken as a whole. The schedule listed in Item 15(a)(2) of this Form 10-K is the responsibility of the Company's management and is presented for the purposes of complying with the Securities and Exchange Commission's rules and is not part of the basic financial statements. The information included in this schedule for the years ended October 2, 2004, September 27, 2003 and September 28, 2002 has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, fairly states in all material respects the financial data required to be set forth therein in relation to the basic financial statements taken as a whole.

As discussed in Note 18, the consolidated financial statements as of October 2, 2004, and for the year then ended have been restated to reflect additional compensation cost, net of related tax effects, associated with certain stock options issued under the Company's stock option plans.

GRANT THORNTON LLP

Greensboro, North Carolina  
October 22, 2004 (except for Note 18,  
as to which the date is February 22, 2005  
and Note 12, as to which the date is  
May 16, 2005)



**SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS**  
**YEARS ENDED OCTOBER 2, 2004, SEPTEMBER 27, 2003 AND SEPTEMBER 28, 2002**

**ALLOWANCE FOR DOUBTFUL ACCOUNTS**  
(In thousands)

	<b>Year Ended</b>		
	<b>October</b>	<b>September</b>	<b>September</b>
	<b>2,</b>	<b>27,</b>	<b>28,</b>
	<b>2004</b>	<b>2003</b>	<b>2002</b>
Balance, beginning of year	\$ 204	\$ 1,033	\$ 932
Amounts charged to earnings	402	189	(21)
Write-offs, net of recoveries	2	(1,018)	122
Balance, end of year	\$ 608	\$ 204	\$ 1,033

**RESTRUCTURING RESERVES**  
(In thousands)

	<b>Year Ended September 27, 2003</b>			
	<b>Reserve</b>			<b>Reserve</b>
	<b>balance</b>			<b>balance</b>
	<b>at</b>			<b>at</b>
	<b>September</b>	<b>Additional</b>	<b>Reserves</b>	<b>September</b>
	<b>28,</b>	<b>charges</b>	<b>utilized</b>	<b>27,</b>
	<b>2002</b>			<b>2003</b>
Severance and related employee benefit costs	\$ 5	\$	\$ (5)	\$
Other costs	38		(38)	
Total	\$ 43	\$	\$ (43)	\$

	<b>Year Ended September 28, 2002</b>			
	<b>Reserve</b>			<b>Reserve</b>
	<b>balance</b>			<b>balance</b>
	<b>at</b>			<b>at</b>
	<b>September</b>	<b>Additional</b>	<b>Reserves</b>	<b>September</b>
	<b>29,</b>	<b>charges</b>	<b>utilized</b>	<b>28,</b>
	<b>2001</b>			<b>2002</b>
Severance and related employee benefit costs	\$ 408	\$ 199	\$ (602)	\$ 5
Other costs	728	1,442	(2,132)	38
Total	\$ 1,136	\$ 1,641	\$ (2,734)	\$ 43





**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

None.

**Item 9A. Controls and Procedures**

In connection with the initial filing of the Form 10-K for the fiscal year ended October 2, 2004 on December 6, 2004, the Company carried out an evaluation, with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures (as defined under Rule 13a-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this report. Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information relating to the Company (including its consolidated subsidiaries) required to be included in the Company's periodic filings with the U.S. Securities and Exchange Commission.

At the time of the initial filing of the Form 10-K for the fiscal year ended October 2, 2004 on December 6, 2004, there had been no change in the Company's internal control over financial reporting during the fiscal quarter ended October 2, 2004 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

However, on February 15, 2005, the Audit Committee of the Board of Directors of the Company determined that certain errors had occurred with regard to the proper accounting treatment for certain stock options granted under the Company's stock option plans. The Audit Committee, jointly with the Company's management, including its Chief Executive Officer and Chief Financial Officer, analyzed the impact of the accounting treatment required under Financial Accounting Standards Board Interpretation No. 44 with respect to the stock option plans on the Company's historical financial results and concluded that the error in the accounting treatment with respect to the plans warranted the restatement of the previously issued financial statements for the fiscal year ended October 2, 2004 and the revision of the financial statements for the quarter ended January 1, 2005. As a result, the Company determined to amend its Form 10-K for the year ended October 2, 2004 in order to restate the audited financial statements contained therein and to delay the Company's Form 10-Q filing for the quarter ended January 1, 2005 to allow time for the errors to be corrected.

In conjunction with the Company's decision to restate its financial statements, the Company identified a material weakness in its internal control over financial reporting and, as a result thereof, reevaluated its disclosure controls and procedures over the accounting treatment for certain stock options granted under the Company's stock option plans and concluded that these controls were not effective. The Company has taken steps to identify, rectify and prevent the recurrence of such circumstances. As part of this undertaking, the Company intends to incorporate additional levels of review of the processes and supporting documentation related to stock option plan accounting. The Company believes these enhancements to its systems of internal control over financial reporting and disclosure controls and procedures will be adequate to provide reasonable assurance that the control objectives will be met.

In addition, during the second quarter of fiscal 2005, the Company determined that pursuant to the requirements of Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information" (SFAS 131) the Company should provide additional financial information pertaining to its business units as two reportable segments rather than one reportable segment as had been previously reported. This additional disclosure does not change the Company's financial condition, results of operations, cash flows or equity. The Company's business unit structure was primarily established for purposes of administrative oversight for the manufacturing and selling activities associated with the business unit's product lines and is consistent with the way in which the Company is managed, both organizationally and from an internal financial reporting standpoint. The

managers of each of the business units report directly to the Chief Executive Officer ( CEO ) and as defined by SFAS 131, the CEO is the Company s chief operating decision maker. The CEO evaluates performance and allocates resources to the business units using information about their revenues and gross profit. Accordingly, the Company and its Audit Committee do not believe that the previous disclosure reflecting one reportable segment represents an identified material weakness in the Company s internal control over financial reporting or disclosure controls and procedures.

**Item 9B. Other Information**

**Supplemental Employee Retirement Plan**

The Company recently entered into Retirement Security Agreements, each dated December 2, 2004 (each, a SERP ),

with certain of its employees, including H.O. Woltz III, its President and Chief Executive Officer, Howard O. Woltz, Jr., its Chairman of the Board of Directors, Michael C. Gazmarian, its Chief Financial Officer and Treasurer, and Gary D. Kniskern, its Vice President of Administration. Each SERP supercedes in all respects the retirement security agreement, dated as of April 14, 1997, between the Company and the related employee (each, a Participant ) where such previous agreements were in effect. The SERPs provide nonqualified deferred compensation to Participants and were approved by the Company's Board of Directors upon recommendation by the Company's Executive Compensation Committee of the Board of Directors (the Compensation Committee ). The SERPs generally provide Participants with certain supplemental retirement benefits, pre-retirement disability benefits and pre-retirement death benefits, unless the Participants are terminated for cause (as defined in each SERP), in which case no benefits will accrue and be payable under the SERPs. The SERPs will be administered by the Compensation Committee and funds for payment of benefits thereunder shall be the responsibility of the Company. Benefits payable under the SERPs will be payable to Participants in equal pro rata installments according to the Company's regular payroll cycle in effect at the time the payment is due, unless determined otherwise by the Compensation Committee.

#### *Supplemental Retirement Benefit*

Under each SERP, if the Participant remains in continuous service with the Company for a period of at least 30 years, the Company will pay to the Participant a supplemental retirement benefit for the 15 year period following the Participant's retirement equal to 50% of the Participant's highest average annual base salary for five consecutive years in the 10 year period preceding the Participant's retirement. If the Participant retires prior to the later of age 65 or the completion of 30 years of continuous service with the Company, but has completed at least 10 years of continuous service with the Company, the amount of the supplemental retirement benefit will be reduced by 1/360th for each month short of 30 years that the Participant was employed by the Company.

#### *Pre-retirement Disability Benefit*

In the event that the Participant's continuous service with the Company terminates prior to the later of the Participant's 65th birthday or completion of 30 years of continuous service with the Company because of disability (as determined by the Compensation Committee), the Company shall pay to the Participant, for the 10 year period following the date of disability, a supplemental retirement benefit that, when added to the benefits received (if any) by the Participant under the Company's long-term disability insurance plan for executive officers, is equal to 100% of the Participant's highest average annual base salary for five consecutive years in the 10 year period preceding the date on which the Participant's disability occurred.

#### *Pre-retirement Death Benefit*

In the event that the Participant dies while in continuous service with the Company, under the SERP, the Company shall pay to the Participant's beneficiary, for a term of 10 years following the Participant's death, a supplemental death benefit in an amount equal to 50% of the Participant's highest average annual base salary for five consecutive years in the 10 year period preceding the date of the Participant's death.

#### **Severance Agreements**

The Company recently entered into Severance Agreements, each dated December 2, 2004 (each, a Severance Agreement ), with H.O. Woltz III, its President and Chief Executive Officer and Michael C. Gazmarian, its Chief Financial Officer and Treasurer (each, an Executive ). The Severance Agreements provide certain termination benefits to Executives in the event that an Executive's employment with the Company is terminated without cause (as defined in each Severance Agreement) and were approved by the Company's Board of Directors upon recommendation by the Compensation Committee. Each Severance Agreement has a two year term, which is automatically extended for

subsequent 12 month periods, unless either the Executive or the Company provides notice to the other, at least 90 days prior to the expiration of any term, that the term of the Severance Agreement shall not be extended. No Executive is entitled to termination benefits under a Severance Agreement (i) if that Executive's employment with the Company is terminated for cause or (ii) to the extent that the Executive is entitled to receive benefits under the Change in Control Severance Agreement between the Executive and the Company in connection with the Executive's termination.

Under each Severance Agreement, upon termination of the Executive's employment with the Company without cause, the Executive is entitled to receive the following termination benefits:

a lump sum payment of accrued but unpaid salary through the date the Executive's employment terminates;

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a lump sum payment of any earned but unpaid bonus as of the date the Executive's employment terminates;

a lump sum payment of one and one-half times the Executive's annual base salary in effect as of the date the Executive's employment terminates;

outplacement services provided by a firm selected by the Executive, the cost of which will be paid by the Company (subject to a \$15,000 cap);

reimbursement for any unreimbursed expenses incurred by the Executive on behalf of the Company prior to termination of the Executive's employment to the extent that such expenses are reimbursable under the Company's standard reimbursement policies;

continued participation in certain of the Company's employee benefit plans in which the Executive participated immediately prior to the date of termination on such terms as are then in effect for a period of eighteen months following the termination of the Executive's employment with the Company. If continued coverage of the Executive is barred by the terms of those employee benefit plans, the Company shall pay to the Executive the portion of the insurance premium charged to the Company for the Executive's participation in such employee benefit plans prior to the Executive's termination;

payment by the Company of the cost or premium for continued coverage in the Company's health plan for a period of eighteen months following the Executive's termination (or such lesser period for which the Executive is entitled to COBRA coverage);

all stock options and any other stock-based awards outstanding immediately prior to termination of the Executive's employment shall immediately vest and become exercisable for the remainder of the applicable term.

Termination benefits payable to the Executive under a Severance Agreement shall be paid by the Company within 10 days of the termination of the Executive's employment and shall be reduced by amounts required to be withheld for applicable income and employment taxes. In addition, termination benefits payable to an Executive under a Severance Agreement are subject to certain reductions because of the application of the "golden parachute" rules of Section 280G and the excise tax imposed under Section 4999 of the Internal Revenue Code of 1986, as amended, to such benefits.

### **PART III**

#### **Item 10. Directors and Executive Officers of the Registrant.**

The information with respect to directors and nominees required for this item appears under the caption "Election of Directors" in the Company's Proxy Statement for the 2005 Annual Meeting of Shareholders and is herein incorporated by reference.

Information on executive officers appears under the caption "Executive Officers of the Company" in Item 1 of this report.

The Company has adopted a Code of Business Conduct that applies to all directors, officers and employees which is available on the Company's Internet website at <http://www.insteel.com>. The Company intends to satisfy the disclosure requirement under Item 5.05 of the Form 8-K by posting any amendment or waiver to a provision of its Code of Business Conduct on its website. The Company's website does not constitute part of this Annual Report on Form 10-K.

**Item 11. Executive Compensation.**

The information required for this item appears under the caption "Executive Compensation" in the Company's Proxy Statement for the 2005 Annual Meeting of Shareholders and is herein incorporated by reference.

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.**

The information required for this item appears under the caption "Executive Compensation" in the Company's Proxy Statement for the 2005 Annual Meeting of Shareholders and is herein incorporated by reference.

**Item 13. Certain Relationships and Related Transactions.**

The information required for this item appears under the captions "Compensation Committee Interlocks and Insider Participation" and "Transactions with Management and Others" in the Company's Proxy Statement for the 2005 Annual Meeting

of Shareholders and is herein incorporated by reference.

**Item 14. Principal Accountant Fees and Services.**

The information required for this item appears under the caption "Disclosure of Auditors' Fees" in the Company's Proxy Statement for the 2005 Annual Meeting of Shareholders and is herein incorporated by reference.

**PART IV**

**Item 15. Exhibits, Financial Statement Schedules.**

**(a)(1) Financial Statements**

The financial statements as set forth under Item 8 are filed as part of this report.

**(a)(2) Financial Statement Schedules**

Supplemental Schedule II - Valuation and Qualifying Accounts appears on page 47 of this report.

All other schedules have been omitted because they are either not required or not applicable.

**(b) Exhibits**

See exhibit index on page 53.

**(c) Financial Statement Schedules**

See Item 15 (a)(2) above.



**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INSTEEL INDUSTRIES, INC.

Registrant

Date: May 16, 2005

By: /s/ H.O. WOLTZ III

H.O. WOLTZ III  
President and Chief Executive Officer

Date: May 16, 2005

By: /s/ MICHAEL C. GAZMARIAN

MICHAEL C. GAZMARIAN  
Chief Financial Officer and Treasurer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed on May 16, 2005 below by the following persons on behalf of the registrant and in the capacities indicated:

Name and Signature	Position(s)
<u>/s/ HOWARD O. WOLTZ, JR.</u> HOWARD O. WOLTZ, JR.	Chairman of the Board
<u>/s/ H. O. WOLTZ III</u> H. O. WOLTZ III	President, Chief Executive Officer and a Director
<u>/s/ MICHAEL C. GAZMARIAN</u> MICHAEL C. GAZMARIAN	Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)
<u>/s/ LOUIS E. HANNEN</u> LOUIS E. HANNEN	Director
<u>/s/ FRANCES H. JOHNSON</u> FRANCES H. JOHNSON	Director
<u>/s/ CHARLES B. NEWSOME</u> CHARLES B. NEWSOME	Director

/s/ GARY L. PECHOTA Director

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GARY L. PECHOTA

/s/ W. ALLEN ROGERS II Director

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W. ALLEN ROGERS II

/s/ WILLIAM J. SHIELDS Director

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WILLIAM J. SHIELDS

/s/ C. RICHARD VAUGHN Director

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C. RICHARD VAUGHN

**EXHIBIT INDEX**

to

**Annual Report on Form 10-K of Insteel Industries, Inc. for Year Ended October 2, 2004**

<b>Exhibit Number</b>	<b>Description</b>
3.1	Restated articles of incorporation of the Company, as amended (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K, dated May 3, 1988).
3.2	Bylaws of the Company (as last amended April 26, 1999) (incorporated by reference to the Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q for the quarter ended April 3, 1999).
3.3	Articles of Amendment to the restated articles of incorporation of the Company (incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended April 3, 1999).
4.1	Rights Agreement dated April 27, 1999 between Insteel Industries, Inc. and First Union National Bank (incorporated by reference to Exhibit 99.1 to the Company's Registration Statement on Form 8-A filed with the Securities and Exchange Commission on May 7, 1999).
4.2	Indenture of Trust between Industrial Development Authority of the City of Fredericksburg, Virginia and Crestar Bank as Trustee, dated as of September 1, 1990, relating to \$4,205,000 Industrial Development Authority of the City of Fredericksburg, Virginia Industrial Development First Mortgage Revenue Refunding Bonds (Insteel Industries, Inc./Rappahannock Wire Company Project) Series of 1990 (incorporated by reference to Exhibit 4.24 of the Company's Annual Report on Form 10-K for the year ended September 30, 1990).
4.3	Refunding Agreement between Industrial Development Authority of the City of Fredericksburg, Virginia (Issuer) and Insteel Industries, Inc., and Rappahannock Wire Company (since renamed Insteel Wire Products Company) (together, the Companies), dated as of September 1, 1990 pursuant to which the Issuer agreed to loan the proceeds from its \$4,205,000 Industrial Development First Mortgage Revenue Refunding Bonds (Insteel Industries, Inc./Rappahannock Wire Company Project), Series of 1990 to the Companies and the Companies agreed to repay such loan to the Issuer (incorporated by reference to Exhibit 4.25 of the Company's Annual Report on Form 10-K for the year ended September 30, 1990).
10.1	Credit Agreement dated June 2, 2004 among Insteel Wire Products Company, as Borrower; Insteel Industries, Inc. and Intercontinental Metals Corporation, as Guarantors; and General Electric Capital Corporation, as Agent and Lender. (incorporated by reference to Exhibit 10.1 of the Company's Current Report on Form 8-K, dated June 3, 2004.)
10.2	Employee Stock Ownership Plan of Insteel Industries, Inc., including Employee Stock Ownership Plan Trust Agreement (incorporated by reference to Exhibit 10.5 of the Company's Annual Report on Form 10-K for the year ended September 30, 1989).
10.3	1990 Director Stock Option Plan of Insteel Industries, Inc. (incorporated by reference to the Exhibit 10.6 of the Company's Annual Report on Form 10-K for the year ended September 30, 1991).

- 10.4 1994 Employee Stock Option Plan of Insteel Industries, Inc. (incorporated by reference to the Exhibit 10.9 of the Company's Annual Report on Form 10-K for the year ended September 30, 1994).
- 10.5 Nonqualified Stock Option Plan (incorporated by reference to the Exhibit 10.11 of the Company's Annual Report on Form 10-K for the year ended September 30, 1995).
- 10.6 1994 Director Stock Option Plan of Insteel Industries, Inc. as Amended and Restated Effective as of April 28, 1998 (incorporated by reference to the Exhibit 10.12 of the Company's Annual Report on Form 10-K for the year ended October 3, 1998).
- 10.7 Change in Control Severance Agreement between the Company and H.O. Woltz III, dated May 20, 2003 (incorporated by reference to the Exhibit 10.22.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 28, 2003).
- 10.8 Change in Control Severance Agreement between the Company and Michael C. Gazmarian, dated May 20, 2003 (incorporated by reference to the Exhibit 10.22.2 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 28, 2003).
- 10.9 Change in Control Severance Agreement between the Company and Gary D. Kniskern, dated May 20, 2003 (incorporated by reference to the Exhibit 10.22.3 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 28, 2003).
- 10.10 Insteel Industries, Inc. Director Compensation Plan (incorporated by reference to the exhibit 10.30 of the Company's Annual Report on Form 10-K for the year ended October 3, 1997).

**EXHIBIT INDEX, continued**

to

**Annual Report on Form 10-K of Insteel Industries, Inc. for Year Ended October 2, 2004**

<b>Exhibit Number</b>	<b>Description</b>
10.11	Form of Severance Agreement (the Company entered Severance Agreements with H.O. Woltz III and Michael C. Gazmarian; each agreement is substantially identical to the form in all material respects).
10.12	Form of Retirement Security Agreement (the Company entered Retirement Security Agreements with Howard O. Woltz, Jr., H.O. Woltz III, Michael C. Gazmarian, Gary D. Kniskern and certain other employees; each agreement is substantially identical to the form in all material respects).
21.1	List of Subsidiaries of Insteel Industries, Inc., at October 2, 2004.
24.1	Consent of Independent Registered Public Accounting Firm.
31.1	Certification of CEO pursuant to Section 302 of the Sarbanes-Oxley Act.
31.2	Certification of CFO pursuant to Section 302 of the Sarbanes-Oxley Act.
32.1	Certification of CEO pursuant to Section 906 of the Sarbanes-Oxley Act.
32.2	Certification of CFO pursuant to Section 906 of the Sarbanes-Oxley Act.