

TWEETER HOME ENTERTAINMENT GROUP INC

Form 10-Q

April 27, 2001

Table of Contents

---

---

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

---

### FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE

SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2001

Commission file number: 0-24091

## TWEETER HOME ENTERTAINMENT GROUP, INC.

(Exact name of Registrant as specified in its charter)

Delaware

04-3417513 (State or other jurisdiction of (I.R.S. Employer  
Identification No.) incorporation or organization)

10 Pequot Way

Canton, MA 02021

(Address of principal executive offices including zip code)

781-830-3000

(Registrant's telephone number including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes    No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

Title of Class

Outstanding at April 26, 2001

Common Stock, \$.01 par value

---

---

---

**TABLE OF CONTENTS**

**PART I. FINANCIAL INFORMATION**

**Item 1. Financial Statements (Unaudited)**

**Consolidated Balance Sheets**

**Consolidated Statements of Operations**

**Consolidated Statements of Cash Flows**

**Notes to Unaudited Condensed Consolidated Financial Statements**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

**PART II. OTHER INFORMATION**

**Item 5. Other Information**

**Item 6. Exhibits and Reports on Form 8-K**

**SIGNATURES**

---

**TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES**

**INDEX**

	<b><u>Page</u></b>
Part I.	FINANCIAL INFORMATION
Item 1	Financial Statements (Unaudited)
Consolidated	
Balance Sheets as	
of September 30,	
2000 and	
March 31,	
2001 2	
Consolidated	
Statements of	
Operations For	
the Three and Six	
Months Ended	
March 31, 2000	
and 2001 3	
Consolidated	
Statements of	
Cash Flows For	
the Six Months	
Ended March 31,	
2000 and	
2001 4 Notes	
to Unaudited	
Condensed	
Consolidated	
Financial	
Statements 5	
Item 2	

Management's  
 Discussion and  
 Analysis of  
 Financial  
 Condition and  
 Results of  
 Operations 8  
 Item 3  
 Quantitative and  
 Qualitative  
 Disclosures  
 About Market  
 Risk 11  
 Part II.  
 OTHER  
 INFORMATION 12  
 Signatures 13

**Table of Contents**

**PART I. FINANCIAL INFORMATION**

**Item 1. *Financial Statements (Unaudited)***

**TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES**

**CONSOLIDATED BALANCE SHEETS**

	<b>September 30, 2000</b>	<b>March 31, 2001</b>
	<hr/>	<hr/>
		<b>(Unaudited)</b>
<b>Assets</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$34,292,555	\$26,282,706
Accounts receivable, net of allowance for doubtful accounts of \$800,000 at September 30, 2000 and \$819,000 at March 31, 2001	14,662,914	16,634,980
Inventory	85,967,261	81,531,915
Deferred tax assets	2,424,294	2,493,610
Prepaid expenses and other current assets	1,578,893	2,440,431
	<hr/>	

---

Total current assets	138,925,917	129,383,642
Investment in joint venture	3,214,451	3,868,631
Long-term investments	1,653,109	4,353,721
Property and equipment, net	51,937,902	61,445,691
Other assets, net	1,262,874	728,483
Goodwill, net	38,043,290	41,255,052

---



---

Total	\$235,037,543	\$241,035,220
-------	---------------	---------------

---

**Liabilities and Stockholders Equity**

**Current Liabilities:**

Current portion of long-term debt	\$63,074	\$67,245
Amount due to bank	8,865,870	4,877,864
Accounts payable	21,499,910	10,285,029
Accrued expenses	19,509,166	22,080,680
Customer deposits	5,153,801	6,233,587
Deferred warranty	294,477	679,014

---

Total current liabilities	55,386,298	44,223,419
---------------------------	------------	------------

---

**Long-Term Debt:**

Notes payable to bank	13,638	3,310
-----------------------	--------	-------

---

**Other Long-Term Liabilities:**

Rent related accruals		
3,489,645	4,118,330	
Deferred warranty		
72,504	1,356,746	
Deferred tax liabilities		
1,124,656	816,342	

---



---

Total other long-term liabilities		
4,686,805	6,291,418	

---



---

Total liabilities		
60,086,741	50,518,147	

---



---

**Stockholders Equity**

Preferred stock, \$.01 par value,  
10,000,000 shares authorized, no shares  
issued

Common stock, \$.01 par value,  
60,000,000 shares authorized; 20,251,734  
shares issued at September 30, 2000 and  
20,517,896 at March 31, 2001

202,517	205,179
---------	---------

Additional paid in capital	
144,538,059	146,559,302

Accumulated other comprehensive income	
176,208	131,899

Retained earnings	
31,928,911	45,510,457

---



---

Total	
176,845,695	192,406,837

Less treasury stock: 1,879,911 shares at  
September 30, 2000 and 1,872,585 shares  
at March 31, 2001, at cost

(1,894,893)	(1,889,764)
-------------	-------------

---



---

Total stockholders equity	
174,950,802	190,517,073

---

---

Total  
\$235,037,543 \$241,035,220

---



---

See notes to unaudited condensed consolidated financial statements.

2

**Table of Contents**

**TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**

**(Unaudited)**

	<b>Three Months Ended March 31,</b>		<b>Six Months Ended March 31,</b>	
	<b>2000</b>	<b>2001</b>	<b>2000</b>	<b>2001</b>
Total revenue	\$86,142,495	\$117,832,704	\$209,585,779	\$279,801,085
Cost of sales	(54,264,080)	(74,027,391)	(132,060,203)	(177,542,276)
<hr/>				
<hr/>				
<hr/>				
<hr/>				
Gross Profit	31,878,415	43,805,313	77,525,576	102,258,809
Selling expenses	22,804,215	31,510,466	49,786,164	67,899,349
Corporate, general and administrative expenses	4,586,196	6,094,651	9,233,498	12,155,989
Amortization of goodwill	337,650	480,000	669,542	960,000
<hr/>				
<hr/>				
<hr/>				
<hr/>				

Income from operations	4,150,354	5,720,196	17,836,372	21,243,471
Income from joint venture	90,985	198,973	198,334	684,180
Interest income, net	269,246	380,163	12,383	701,671
<hr/>				
<hr/>				
<hr/>				
<hr/>				

Income before income taxes	4,510,585	6,299,332	18,047,089	22,629,322
Income taxes	1,804,201	2,515,781	7,218,803	9,047,777
<hr/>				
<hr/>				
<hr/>				
<hr/>				

NET INCOME	\$2,706,384	\$3,783,551	\$10,828,286	\$13,581,545
<hr/>				
<hr/>				
<hr/>				
<hr/>				

Basic earnings per share	\$0.16	\$0.20	\$0.68	\$0.73
<hr/>				
<hr/>				
<hr/>				
<hr/>				

Diluted earnings per share	\$0.15	\$0.20	\$0.61	\$0.71
<hr/>				
<hr/>				
<hr/>				

---

Weighted average shares outstanding:

Basic

16,604,852 18,630,582 15,937,210 18,555,020

---



---



---



---

Diluted

18,348,423 19,132,049 17,700,307 19,191,483

---



---



---



---

See notes to unaudited condensed consolidated financial statements.

**Table of Contents**

**TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES**

**CONSOLIDATED STATEMENTS OF CASH FLOWS**

**(Unaudited)**

**Six months ended  
March 31,**

<b>2000</b>	<b>2001</b>
-------------	-------------

**CASH FLOWS FROM OPERATING ACTIVITIES:**

Net income

\$10,828,286 \$13,581,546

Adjustments to reconcile net income to net  
cash provided by operating activities:

Depreciation and amortization

3,313,169 4,945,628

Equity earnings in joint venture investment



## Edgar Filing: TWEETER HOME ENTERTAINMENT GROUP INC - Form 10-Q

(198,334) (684,180)  
Gain on disposal of equipment  
(20,300) (5,000)  
Provision for uncollectible accounts  
45,000  
Deferred income tax benefit  
(348,092)  
Changes in operating assets and liabilities, net  
of effects from acquisition of business:

Increase in accounts receivable  
(4,435,583) (1,873,281)  
(Increase) decrease in inventory  
(10,301,702) 9,861,962  
Increase in prepaid expenses and other assets  
(490,379) (246,804)  
Decrease in accounts payable and accrued  
expenses  
(24,184) (10,255,729)  
Increase in customer deposits  
1,156,674 28,747  
Increase in deferred rent  
227,117 628,685  
Decrease in deferred warranty  
(379,966) (217,266)  
Decrease in other liabilities  
(261,020)

---

---

Net cash (used) provided by operating  
activities  
(586,222) 15,461,216

---

### **CASH FLOWS FROM INVESTING ACTIVITIES:**

Purchase of property and equipment  
(7,783,105) (11,502,921)  
Proceeds from sale of property and equipment  
20,300 5,000  
Purchase of marketable equity securities  
(2,774,459)  
Investment in joint venture

Acquisition of businesses  
(100,321) (4,828,359)

---

---

Net cash used in investing activities  
(7,863,126) (19,100,739)

---

**CASH FLOWS FROM FINANCING  
ACTIVITIES:**

Increase (decrease) in amount due to bank  
429,632 (5,063,328)  
Payments of long-term debt  
(5,717,827) (6,157)  
Issuance of common stock, net of issuance cost  
60,067,269 623,268  
Other equity transactions  
679,528 75,891  
Investment in joint venture  
(2,745,033)

---

---

Net cash provided (used) by financing  
activities  
52,713,569 (4,370,326)

---

---

**INCREASE IN CASH AND CASH  
EQUIVALENTS**

44,264,221 (8,009,849)  
**CASH AND CASH EQUIVALENTS,  
BEGINNING OF PERIOD**  
999,495 34,292,555

---

---

**CASH AND CASH EQUIVALENTS, END  
OF PERIOD**  
\$45,263,716 \$26,282,706

---

---

**SUPPLEMENTAL DISCLOSURES OF  
CASH FLOW INFORMATION:**

Cash paid during the period for:

Interest  
\$343,218 \$8,048

---

---

Taxes  
\$5,303,528 \$7,958,500

---

---

See notes to unaudited condensed consolidated financial statements.

**Table of Contents**

**TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**1. Basis of Presentation**

The unaudited condensed consolidated financial statements of Tweeter Home Entertainment Group, Inc. and its subsidiaries ( Tweeter or the Company ), included herein, should be read in conjunction with the consolidated financial statements and notes thereto included in Tweeter's Annual Report on Form 10-K for the fiscal year ended September 30, 2000.

**2. Accounting Policies**

The unaudited consolidated financial statements of Tweeter have been prepared in accordance with accounting principles generally accepted in the United States of America. In the opinion of management, all adjustments (consisting only of normal recurring accruals) considered necessary for a fair presentation of the interim consolidated financial statements have been included. Operating results for the six-month period ended March 31, 2001 are not necessarily indicative of the results that may be expected for the fiscal year ending September 30, 2001. Tweeter typically records its highest revenue and earnings in the first fiscal quarter.

**3. Earnings per Share**

Tweeter computed earnings per share in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 128, Earnings Per Share. Basic earnings per share is calculated based on the weighted average number of common shares outstanding. Diluted earnings per share is based on the weighted average number of common shares outstanding, adjusted for the nominal issuance of certain warrants and dilutive potential common shares (common stock options and warrants).

The following is a reconciliation of the numerators and denominators of the basic and diluted earnings per share:

	<b>Three Months Ended March 31,</b>	
	<b>2000</b>	<b>2001</b>
<b>Basic Earnings Per Share:</b>		
Numerator:		
Net Income	\$2,706,384	\$3,783,551

Denominator:

Weighted average common shares  
outstanding  
16,604,852 18,630,582

---

Basic earnings per share  
\$0.16 \$0.20

---

**Diluted Earnings Per Share:**

Numerator  
\$2,706,384 \$3,783,551  
Denominator:

Weighted average shares outstanding  
16,604,852 18,630,582  
Potential common stock outstanding  
1,743,571 501,467

---

Total  
18,348,423 19,132,049

---

Diluted earnings per share  
\$0.15 \$0.20

---

**Table of Contents**

**TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**

**FINANCIAL STATEMENTS (Continued)**

**4. Comprehensive Income**

Edgar Filing: TWEETER HOME ENTERTAINMENT GROUP INC - Form 10-Q

Comprehensive income for the three and six months ended March 31, 2000 and March 31, 2001 was as follows:

	Three Months Ended March 31,		Six Months Ended March 31,	
	2000	2001	2000	2001
Net income	\$2,706,384	\$3,783,551	\$10,828,286	\$13,581,545
Change in fair value of long-term investments (net of tax) (142,931) 429,840 310,878 (44,309)				
<hr/>				
<hr/>				
<hr/>				
<hr/>				
Comprehensive income	\$2,563,453	\$4,213,391	\$11,139,164	\$13,537,236
<hr/>				
<hr/>				
<hr/>				
<hr/>				

### 5. Douglas TV Acquisition

On October 2, 2000, Tweeter completed the acquisition of the retail operations of Douglas TV, Inc. ( Douglas TV ). Douglas TV has four stores in the greater Chicago area, and reported retail revenue of approximately \$30 million for calendar 1999. This transaction is being accounted for as a purchase. Tweeter's total purchase price was \$5.78 million in cash and shares of its common stock from its shelf registration filed on April 13, 1999 with the Securities and Exchange Commission. The results of operations for the acquired entity for the six months and three months ended March 31, 2001 were not significant. Accordingly, pro forma information has not been presented. The allocation of the purchase price resulted in goodwill to date of approximately \$3,308,000, which is being amortized over twenty years using the straight-line method. The approximate net assets acquired at fair market value on October 2, 2000 were allocated as follows:

Inventory	\$5,427,000
Property and equipment	1,939,000
Accounts receivable/ Prepays	246,000
Other current liabilities	(2,739,000)
Deferred Warranty	(1,886,000)
	<hr/>

Net assets purchased  
2,987,000  
Total purchase price and  
related costs (including the  
issuance of 36,849 shares of  
common stock with a fair  
market value of \$1,330,000)  
6,295,000

---

Goodwill  
\$3,308,000

---

## 6. The Video Scene, Inc. dba Big Screen City, Acquisition

On March 22, 2001, the Company announced it had reached in principle an agreement to acquire The Video Scene, Inc. dba Big Screen City, located in the greater San Diego, CA and Temecula, CA areas. Big Screen City is a four-store specialty consumer electronics retailer with annual sales approaching \$16 million, and has been in business in the San Diego market for 20 years. The transaction is expected to be completed on or about May 1, 2001. Tweeter will pay approximately \$4.0 million in cash and \$1.0 million in stock for all of the outstanding common stock of The Video Scene, Inc. dba Big Screen City. The company intends to issue these shares from its shelf registration filed on April 13, 1999, and amended on December 23, 1999. The transaction will be accounted for as a purchase.

6

---

## Table of Contents

### TWEETER HOME ENTERTAINMENT GROUP, INC. AND SUBSIDIARIES

#### NOTES TO UNAUDITED CONDENSED CONSOLIDATED

#### FINANCIAL STATEMENTS (Continued)

## 7. Subsequent Events

On April 6, 2001, Tweeter announced that it has reached an agreement in principle to acquire SMK Marketing, Inc., dba Audio Video Systems, located in the greater Charlotte, North Carolina area. Audio Video Systems is a three-store specialty consumer electronics retailer with annual sales of approximately \$15 million, and has been in business in the Charlotte market for 13 years. The transaction is expected to be completed on or about June 1, 2001. Tweeter expects to fund the acquisition with a combination of cash and stock with an approximate current value of \$4.75 million for the Assets of Audio Video Systems. The company intends to issue these shares from its shelf registration filed on April 13, 1999, and amended on December 23, 1999. The transaction will be accounted for as a purchase.

On April 13, 2001, Cyberian Outpost, Inc. (COOL) the operators of Outpost.com, announced that they are in the early stages of evaluating restructuring options. Outpost.com is an equity partner in a joint venture (Tweeter.Outpost.com, LLC) that operates the company's commercial Internet effort. At this time Tweeter does not believe such restructuring will result in a material impact on the financial position or results of operations of the Company.

## 8. New Accounting Pronouncements

During 1998, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 133, Accounting for Derivative Instruments and Hedging Activities . SFAS No. 133 was not required to be implemented until fiscal year 2000. In June 1999, the FASB issued SFAS No. 137, Accounting for Derivative Instruments and Hedging Activities - Deferral of the Effective Date of FASB Statement No. 133 an amendment of FASB Statement No. 133. SFAS No. 137 delayed the original implementation date of SFAS No. 133 by one year. In June 2000, the FASB issued SFAS 138, Accounting for Certain Derivative Instruments and Certain Hedging Activities, an amendment of FASB Statement No. 133. Tweeter implemented FASB Statement No. 133 on the first day of fiscal 2001 and there is no effect on the consolidated financial statements.

On December 3, 1999, the Securities and Exchange Commission published Staff Accounting Bulletin ( SAB ) No. 101, Revenue Recognition in Financial Statements. This SAB summarizes certain of the staff's views in applying generally accepted accounting principles to revenue recognition in financial statements. This SAB requires, among other things, that revenues derived from products or services in which companies typically act as an agent be reported on a net basis. Tweeter implemented SAB No. 101 during the quarter ended December 31, 2000. The net effect for the six months ended March 31, 2001 and March 31, 2000 was a reduction in total revenues and cost of sales of \$3,331,000 and \$2,362,000 and the net effect for the three months ended March 31, 2001 and March 31, 2000 was \$1,489,000 and \$993,000. The adoption of SAB No. 101 did not have any impact on the results of operations for the six months ended March 31, 2001.

---

## Table of Contents

### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations** **Introduction**

Tweeter is a specialty retailer of mid to high-end audio and video consumer electronics products. Tweeter currently operates 96 stores under the Tweeter and HiFi Buys names.

### **Results of Operations**

#### *Three Months Ended March 31, 2001 as Compared to Three Months Ended March 31, 2000*

*Total Revenue.* Total revenue includes delivered sales, completed service center work orders, insurance replacement and corporate sales. Total revenue increased \$31.7 million, or 36.8%, to \$117.8 million for the three months ended March 31, 2001 from \$86.1 million for the three months ended March 31, 2000. The increase was mainly comprised of \$8.3 million from new stores, a comparable store sales increase of \$2.9 million, and \$19.2 million from the United Audio Centers and Douglas TV acquisitions. Comparable store sales, excluding United Audio Centers and Douglas TV, increased by 3.6%. The United Audio Centers and Douglas TV stores had a comparable store sales decrease of 7.4%. Digital technology products continued to drive sales in the quarter ended March 31, 2001. Digital product sales in all categories accounted for 42.8% of revenues for the quarter. Digital and digital ready projection televisions represented over 82% of all projection TV sales, and 17.4% of the total revenue. Unit sales of plasma televisions more than doubled and plasma television revenues increased 113%. Revenue from the sales of projection televisions compared to last year was up over 28% for the quarter ended March 31, 2001. Digital and digital ready tube televisions accounted for over 44% of all tube televisions sold in the quarter ended March 31, 2001, and represented 5.9% of total revenue. Tube television revenue increased 13.8% for the quarter compared to the same

quarter last year. Digital camcorder sales represented over 88% of the category and digital receivers accounted for over 72% of the receiver category. The sales of digital personal video recorders grew to over 16% of the VCR business and unit sales increased over 224%.

*Gross Profit.* Cost of sales includes merchandise, net delivery costs, distribution costs, purchase discounts, and vendor volume rebates. Cost of sales increased \$19.8 million, or 36.4%, to \$74.0 million for the three months ended March 31, 2001 from \$54.3 million for the three months ended March 31, 2000. Gross profit increased \$11.9 million, or 37.4%, to \$43.8 million for the three months ended March 31, 2001 from \$31.9 million for the three months ended March 31, 2000. The gross margin percentage increased 20 basis points, to 37.2% for the three months ended March 31, 2001, from 37.0% for the three months ended March 31, 2000. The increase in margin was primarily due to the continued strength of the digital product sales. The sales of all digital categories increased to 42.8% of total revenues for the quarter ended March 31, 2001 compared to 24.4% for the same period last year. Also contributing to the increase was the labor generated from the Company's efforts to pursue the home installation business.

*Selling Expenses.* Selling expenses include the compensation of store personnel, occupancy costs, store level depreciation, advertising expenses, pre-opening expenses and credit card fees and excludes corporate, general and administrative expenses. Selling expenses increased \$8.7 million, or 38.2%, to \$31.5 million for the three months ended March 31, 2001 from \$22.8 million for the three months ended March 31, 2000. As a percentage of revenue, selling expenses increased to 26.7% for the three months ended March 31, 2001 from 26.5% for the three months ended March 31, 2000. This increase was largely due to higher payroll costs related to the increased infrastructure of the home installation departments.

*Corporate, General and Administrative Expenses.* Corporate, general and administrative expenses include the costs of executive officers, finance, merchandising, marketing, information systems, human resources, training, and related support functions. Corporate, general and administrative expenses increased 32.9% to \$6.1 million for the three months ended March 31, 2001 from \$4.6 million for the three months ended March 31, 2000. As a percentage of total revenue, corporate general and administrative expenses decreased to 5.2% for the three months ended March 31, 2001 from 5.3% for the three months ended March 31, 2000. This decrease was the result of leveraging the additional sales volume of new stores and the acquisitions of United Audio Centers and Douglas TV as well as a deliberate effort by management to slow the growth in these expenses.

---

## **Table of Contents**

*Amortization of Goodwill.* Amortization of goodwill increased to \$480,000 for the three months ended March 31, 2001 from \$338,000 for the three months ended March 31, 2000. The increase was due to the completion of the United Audio Centers acquisition on April 1, 2000 and the Douglas TV acquisition on October 2, 2000.

*Net Interest Income.* Net interest income increased to \$380,000 for the three months ended March 31, 2001 from \$269,000 for the three months ended March 31, 2000. The increase was due to the elimination of outstanding debt with the proceeds from our follow-on offering on February 7, 2000 and investment income realized from our cash management efforts.

*Income Taxes.* The effective tax rate for the fiscal quarters ended March 31, 2001 and March 31, 2000 was 40.0%. Tweeter expects that the income tax rate for the fiscal year ending September 30, 2001 will remain substantially unchanged.

*Seasonality.* Tweeter's operations, in common with other retailers, are subject to seasonal influences. Historically, Tweeter has realized more of its revenue and net earnings in the first fiscal quarter, which includes the holiday season,



than in any other fiscal quarter. The net earnings of any interim quarter are seasonally disproportionate to net sales since certain selling expenses and administrative expenses are relatively fixed during the year. Therefore, interim results should not be relied upon as necessarily indicative of results for the entire fiscal year.

*Six Months Ended March 31, 2001 as Compared to Six Months Ended March 31, 2000*

*Total Revenue.* Total revenue increased \$70.2 million, or 33.5%, to \$279.8 million for the six months ended March 31, 2001 from \$209.6 million for the six months ended March 31, 2000. The increase was mainly comprised of \$21.7 million from new stores, \$4.4 million from comparable store sales growth and \$43.9 million derived by sales from the acquisitions of United Audio Centers and Douglas TV. Comparable store sales, excluding United Audio Centers and Douglas TV, increased by 2.3%. Digital technology products continue to drive sales performance as it represented 43.1% of revenues for the six months ended March 31, 2001.

*Gross Profit.* Cost of sales increased \$45.5 million, or 34.4% to \$177.5 million for the six months ended March 31, 2001 from \$132.1 million for the six months ended March 31, 2000. Gross profit increased \$24.7 million, or 31.9% to \$102.3 million for the six months ended March 31, 2001 from \$77.5 million for the six months ended March 31, 2000. The gross margin percentage decreased 50 basis points to 36.5% from 37.0% last year. The decrease in margin primarily occurred in the first quarter and was attributed to three factors. The acquisition of Douglas TV which has a higher video mix than the other Tweeter stores. This contributed to 40 basis points of the decline for the six months ended March 31, 2001. The Company's overall video mix increased as a percentage of the total product mix. The last contributing factor was higher distribution costs, which are included in cost of sales. For the six months ended March 31, 2001, there was a 50 basis point negative effect on the gross margin percentage. This was mostly attributable to the running of three distribution centers in the Chicago marketplace as the Company transitioned from three smaller distribution centers into one larger one. These decreases in gross profit were offset by an increase in revenue from the pursuit of the home installation business.

*Selling Expenses.* Selling expenses increased \$18.1 million, or 36.4%, to \$67.9 million for the six months ended March 31, 2001 from \$49.8 million for the six months ended March 31, 2000. As a percentage of revenue, selling expenses increased to 24.3% for the six months ended March 31, 2001 from 23.8% in the prior year period. This increase was primarily due to higher payroll costs associated with increased infrastructure of the home installation departments.

*Corporate, General and Administrative Expenses.* Corporate, general and administrative expenses for the six months ended March 31, 2001 increased 31.7% to \$12.2 million from \$9.2 million for the six months ended March 31, 2000. As a percentage of total revenue, corporate general and administrative expenses decreased to 4.3% for the six months ended March 31, 2001 from 4.4% for the prior year period. This decrease was the result of leveraging the additional sales volume of new stores and the acquisitions of United Audio Centers and Douglas TV.

---

**Table of Contents**

*Amortization of Goodwill.* Amortization of goodwill increased to \$960,000 for the six months ended March 31, 2001 from \$670,000 for the six months ended March 31, 2000. The increase was due to United Audio Centers acquisition on April 1, 2000 and the Douglas TV acquisition on October 2, 2000.

*Net Interest Income.* Net interest income increased to \$702,000 for the six months ended March 31, 2001 from \$12,000 for the six months ended March 31, 2000. The increase was due to the elimination of outstanding debt with the proceeds from our follow-on offering on February 7, 2000 and investment income realized on our outstanding cash balances.

*Income Taxes.* The effective tax rate for the six months ended March 31, 2001 and March 31, 2000 was 40.0%. Tweeter expects that the income tax rate for the year ending September 30, 2001 will approximate 40.0%.

### **Liquidity and Capital Resources**

Net cash provided by operating activities was \$15.4 million for the six months ended March 31, 2001 compared to a use of cash by operating activities for the six months ended March 31, 2000 of \$600,000. Cash provided by operations in 2001 was primarily the result of net income of \$13.6 million and a decrease in inventory of \$9.9 million. Cash used from operations included, primarily, a decrease in accounts payable and accrued expenses of \$10.3 million and an increase in accounts receivable of \$1.9 million. The adjustments to reconcile net income to cash provided by operating activities consist primarily of \$4.9 million for depreciation and amortization, as well as minor changes in other operating accounts.

At March 31, 2001, working capital was \$85.2 million, compared to \$83.5 million at September 30, 2000. The ratio of current assets to current liabilities was 2.93 to 1 at March 31, 2001 and 2.51 to 1 at September 30, 2000.

Cash used in investing activities for the six months ended March 31, 2001 included capital expenditures of \$11.5 million, primarily used for the building of new stores and the relocation of existing stores, \$4.8 million used in acquiring businesses, and \$2.8 million to purchase marketable equity securities.

Net cash used by financing activities during the six months ended March 31, 2001 was \$4.4 million, which was predominantly due to a decrease in amount due to bank.

Tweeter had available at March 31, 2001 a \$50,000,000 revolving credit facility, and there were no balances outstanding at March 31, 2001.

On October 2, 2000, Tweeter completed the acquisition of certain assets and liabilities of Douglas TV. This transaction was accounted for as a purchase and, accordingly, the results of operations of the Company's business relating to Douglas TV are included in the consolidated statements of operations from the acquisition date. The total purchase price, including acquisition costs to date, was approximately \$6.3 million, \$1.3 million of which was paid through the issuance of 36,849 shares of the Company's common stock.

Tweeter believes that its existing cash, together with cash generated by operations and available borrowings under its credit facility will be sufficient to finance its working capital and capital expenditure requirements for at least the next twelve months. If management pursues additional acquisitions within this period, however, such acquisitions could strain Tweeter's capital resources. Furthermore, due to the seasonality of its business, Tweeter's working capital needs are significantly higher the fiscal third and fourth quarters and there is the possibility that this could cause unforeseen capital constraints in the future.

### **New Accounting Pronouncements**

During 1998, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 133, Accounting for Derivative Instruments and Hedging Activities . SFAS No. 133 was not required to be implemented until fiscal year 2000. In June 1999, the FASB issued SFAS No. 137, Accounting for Derivative Instruments and Hedging Activities-Deferral of the Effective Date of FASB Statement No. 133 an amendment of FASB Statement No. 133. SFAS No. 137 delayed the original implementation date of SFAS No. 133 by one year. In June 2000, the FASB issued SFAS 138,

## **Table of Contents**

Accounting for Certain Derivative Instruments and Certain Hedging Activities, an amendment of FASB Statement No. 133. Tweeter implemented FASB Statement No. 133 on the first day of fiscal 2001 and there is no effect on the consolidated financial statements.

On December 3, 1999, the Securities and Exchange Commission published Staff Accounting Bulletin ( SAB ) No. 101, Revenue Recognition in Financial Statements. This SAB summarizes certain of the staff's views in applying generally accepted accounting principles to revenue recognition in financial statements. This SAB requires, among other things, that revenues derived from products or services in which companies typically act as an agent be reported on a net basis. Tweeter implemented SAB No. 101 during the quarter ended December 31, 2000. The net effect for the six months ended March 31, 2001 and March 31, 2000 was a reduction in total revenues and cost of sales of \$3,331,000 and \$2,362,000 and the net effect for the three months ended March 31, 2001 and March 31, 2000 was \$1,489,000 and \$993,000. The adoption of SAB No. 101 did not have any impact on the results of operations for the six months ended March 31, 2001.

## **Forward-Looking Statements**

Certain statements contained in this Quarterly Report on Form 10-Q, including, without limitation, statements containing the words expects, anticipates, believes and words of similar import, constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are subject to various risks and uncertainties, including those relating to the income tax rate for fiscal 2001, Company growth and acquisitions, dependence on key personnel, the need for additional financing, competition and seasonal fluctuations, and those referred to in Tweeter's Registration Statement filed on Form S-3 (SEC file number 333-94433) on January 11, 2000 and in the Company's Annual Report on Form 10-K filed on December 18, 2000, that could cause actual future results and events to differ materially from those currently anticipated. Readers are cautioned not to place undue reliance on these forward-looking statements.

## **Item 3. *Quantitative and Qualitative Disclosures about Market Risk***

Tweeter's credit facility provides for borrowings which bear interest at variable rates based on either (i) the higher of Fleet National Bank's Base Rate or the Federal Funds rate plus 0.50% or (ii) the London Interbank Offering Rate (LIBOR) plus an applicable margin varying from 100 to 175 basis points. Tweeter had no borrowings outstanding pursuant to the credit facility as of March 31, 2001. Tweeter believes that the effect, if any, of reasonably possible near-term changes in interest rates on Tweeter's financial position, results of operations, and cash flows should not be material.

At March 31, 2001, the Company had approximately \$3.3 million in marketable equity securities classified as available-for-sale. Equity market fluctuations can impact fair values (although not earnings, unless such equity positions are actually liquidated). A 10% fluctuation in the value of such securities would either reduce or increase total assets by approximately \$330,000.

Currently, Tweeter does not enter into financial instrument transactions for speculative purposes or to manage interest rate exposure.

