

NAVISITE INC  
Form 10-Q  
December 09, 2010

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended October 31, 2010**

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number: 000-27597**

**NAVISITE, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**52-2137343**

(I.R.S. Employer  
Identification No.)

**400 Minuteman Road**

**Andover, Massachusetts**

(Address of principal executive offices)

**01810**

(Zip Code)

**(978) 682-8300**

(Registrant's telephone number, including area code)

**None**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☐

Smaller Reporting  
Company ☒

(Do not check if a smaller  
reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of December 3, 2010, there were 37,953,835 shares outstanding of the registrant's common stock, par value \$.01 per share.



**NAVISITE, INC.  
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REPORT ON FORM 10-Q  
FOR THE QUARTER ENDED OCTOBER 31, 2010**

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**Table of Contents****PART I: FINANCIAL INFORMATION****Item 1. Financial Statements**

**NAVISITE, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(Unaudited)**  
**(In thousands, except par value)**

	<b>October 31, 2010</b>	<b>July 31, 2010</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 6,605	\$ 4,620
Accounts receivable, less allowance for doubtful accounts of \$1,707 and \$1,812 at October 31, 2010, and July 31, 2010, respectively	11,165	12,532
Unbilled accounts receivable	353	730
Prepaid expenses and other current assets	10,490	11,244
Total current assets	28,613	29,126
Property and equipment, net	29,299	29,914
Intangible assets	5,943	6,579
Goodwill	46,189	46,189
Other assets	3,818	4,039
Restricted cash	1,124	1,190
Total assets	\$ 114,986	\$ 117,037
<b>LIABILITIES AND STOCKHOLDERS DEFICIT</b>		
Current liabilities:		
Notes payable, current portion	\$ 4,583	\$ 4,150
Capital-lease obligations, current portion	4,976	4,830
Accounts payable	5,379	7,379
Accrued expenses and other current liabilities	11,870	12,904
Deferred revenue, deferred other income and customer deposits	7,086	6,333
Total current liabilities	33,894	35,596
Capital-lease obligations, less current portion	2,583	3,505
Deferred tax liability	7,700	7,393
Other long-term liabilities	8,525	8,053
Note payable, less current portion	48,900	49,026
Total liabilities	101,602	103,573
Series A Convertible Preferred Stock, \$0.01 par value; Authorized 5,000 shares; Issued and outstanding: 4,209 at October 31, 2010, and 4,087 at July 31, 2010	35,279	34,284
Commitments and contingencies (Note 11)		
Stockholders' deficit:		
Common stock, \$0.01 par value; Authorized 395,000 shares; Issued and outstanding: 36,995 at October 31, 2010, and 36,943 at July 31, 2010	370	369
Accumulated other comprehensive loss	(740)	(905)
Additional paid-in capital	485,775	485,817

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Accumulated deficit	(507,300)	(506,101)
Total stockholders' deficit	(21,895)	(20,820)
Total liabilities and stockholders' deficit	\$ 114,986	\$ 117,037

See accompanying notes to condensed consolidated financial statements.

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**NAVISITE, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(Unaudited)**  
**(In thousands, except per-share amounts)**

	<b>Three Months Ended</b>	
	<b>October 31, 2010</b>	<b>October 31, 2009</b>
Revenue, net	\$ 33,321	\$ 30,469
Revenue, related parties	40	94
Total revenue, net	33,361	30,563
Cost of revenue	16,175	14,950
Depreciation and amortization	4,534	4,185
Total cost of revenue	20,709	19,135
Gross profit	12,652	11,428
Operating expenses:		
Selling and marketing	4,748	4,710
General and administrative	7,023	5,501
Total operating expenses	11,771	10,211
Income from operations	881	1,217
Other income (expense):		
Interest income	13	7
Interest expense	(1,671)	(2,527)
Other income (expense), net	(115)	98
Loss from continuing operations before income taxes and discontinued operations	(892)	(1,205)
Income taxes	(307)	(357)
Loss from continuing operations	(1,199)	(1,562)
Loss from discontinued operations		(822)
Net loss	(1,199)	(2,384)
Accretion of preferred-stock dividends	(995)	(899)
Net loss attributable to common stockholders	\$ (2,194)	\$ (3,283)
Basic and diluted net loss per common share:		
Loss from continuing operations attributable to common stockholders	\$ (0.06)	\$ (0.07)
Loss from discontinued operations		(0.02)
Net loss per common share attributable to common stockholders	\$ (0.06)	\$ (0.09)

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Basic and diluted weighted average number of common shares outstanding	36,979	36,004
Stock-based compensation expense:		
Cost of revenue	\$ 204	\$ 294
Selling and marketing	163	175
General and administrative	488	402
Total stock-based compensation expense	\$ 855	\$ 871

See accompanying notes to condensed consolidated financial statements.

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**NAVISITE, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**  
**(In thousands)**

	<b>Three Months Ended</b>	
	<b>October 31, 2010</b>	<b>October 31, 2009</b>
<b>Cash flows from operating activities:</b>		
Net loss	\$ (1,199)	\$ (2,384)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	5,373	5,740
Stock-based compensation	855	871
Provision for bad debts	97	121
Deferred income-tax expense	307	491
Impairment costs associated with abandoned lease	63	
Mark to market for interest-rate cap	4	2
Loss on disposal of assets	6	
Changes in operating assets and liabilities:		
Accounts receivable	1,325	1,478
Unbilled accounts receivable	378	26
Prepaid expenses and other current assets, net	830	(1,652)
Long-term assets	414	143
Accounts payable	(2,028)	(1,397)
Accrued expenses, deferred revenue and customer deposits	(389)	2,336
Long-term liabilities	511	(1,170)
Net cash provided by operating activities	6,547	4,605
Cash flows from investing activities:		
Purchase of property and equipment	(3,487)	(4,018)
Capitalized software development costs	(214)	
Releases of restricted cash	18	267
Net cash used for investing activities	(3,683)	(3,751)
Cash flows from financing activities:		
Proceeds from exercise of stock options and employee stock-purchase plan	98	427
Proceeds from notes payable	449	500
Repayment of notes payable	(142)	(7,217)
Payments on capital-lease obligations	(1,326)	(924)
Net cash used for financing activities	(921)	(7,214)
Effect of exchange-rate changes on cash and cash equivalents	42	4
Net increase (decrease) in cash and cash equivalents	1,985	(6,356)
Cash and cash equivalents, beginning of period	4,620	10,534
Cash and cash equivalents, end of period	\$ 6,605	\$ 4,178

Supplemental disclosure of cash-flow information:

Cash paid for interest	\$ 1,670	\$ 3,326
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Supplemental disclosure of non-cash financing transactions:

Equipment and leasehold improvements acquired under capital leases	\$ 550	\$ 1,462
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Accretion of preferred stock	\$ 995	\$ 899
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See accompanying notes to condensed consolidated financial statements.

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**NAVISITE, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)**

**(1) Description of Business**

NaviSite, Inc. ( **NaviSite**, the **Company**, **we**, **us** or **our** ), provides IT hosting, outsourcing and professional services. Leveraging our set of technologies and subject-matter expertise, we deliver cost-effective, flexible solutions that provide responsive and predictable levels of service for our customers' businesses. Over 1,300 companies across a variety of industries rely on NaviSite to build, implement and manage their mission-critical systems and applications. NaviSite is a trusted advisor committed to ensuring the long-term success of our customers' business applications and technology strategies. At October 31, 2010, NaviSite had 10 state-of-the-art data centers in the United States and United Kingdom and two redundant network operations centers ( **NOC** ) located in India and Andover, Massachusetts. Substantially all revenue is generated from customers in the United States.

**(2) Summary of Significant Accounting Policies**

**(a) Basis of Presentation and Principles of Consolidation**

The accompanying unaudited condensed consolidated financial statements include the accounts and operations of NaviSite, Inc., and our wholly-owned subsidiaries. These statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (the **SEC** ) regarding interim financial reporting. Accordingly, they do not include all of the information and notes required by U.S. generally accepted accounting principles ( **U.S. GAAP** ) for complete financial statements. You should therefore read them in conjunction with the audited consolidated financial statements included in our annual report on Form 10-K filed with the SEC on October 22, 2010. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, consisting only of those of a normal recurring nature, necessary for a fair presentation of our financial position, results of operations, comprehensive income and cash flows at the dates and for the periods indicated. The results of operations for the three months ended October 31, 2010, are not necessarily indicative of the results expected for the remainder of the fiscal year ending July 31, 2011.

All significant intercompany accounts and transactions have been eliminated in consolidation.

**(b) Use of Estimates**

The preparation of financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Actual results could differ from those estimates. Significant estimates that we made include the useful lives of fixed assets and intangible assets, the recoverability of long-lived assets, the collectability of receivables, the determination and valuation of goodwill and acquired intangible assets, the fair value of preferred stock, the determination of revenue and related revenue reserves, the determination of stock-based compensation and the determination of the deferred-tax-valuation allowance.

**(c) Revenue Recognition**

Revenue, net, consists of monthly fees for application-management services, managed-hosting solutions, co-location and professional services. Reimbursable expenses charged to clients are included in revenue, net, and cost of revenue. Application management, managed-hosting solutions and co-location services are billed and recognized as revenue over the term of the contract, generally one to five years. Installation and up-front fees associated with application management, managed-hosting solutions and co-location services are billed at the time that we provide the installation service and recognized as revenue over the longer of the term of the related contract or the expected customer life. The direct and incremental costs associated with installation and setup activities are capitalized and expensed over the related contract. Payments received in advance of providing services are deferred until the period such services are delivered.

Revenue from professional services is recognized as services are delivered, for time- and materials-type contracts, and using the percentage-of-completion method, for fixed-price contracts. For fixed-price contracts, progress towards completion is measured by comparing the total hours incurred on the project to date to the total estimated hours required upon completion of the project. When current contract estimates indicate that a loss is probable, a provision

is made for the total anticipated loss in the current period. Contract losses are determined to be the amount by which the estimated service-delivery costs of the contract exceed the estimated revenue that will be generated by the contract. Unbilled accounts receivable represent revenue for services performed that have not yet been billed as of the balance-sheet date. Billings in excess of revenue recognized are recorded as deferred revenue until the applicable revenue-recognition criteria are met.

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Effective August 1, 2009, we adopted Accounting Standards Update ( **ASU** ) No. 2009-13, *Multiple-Deliverable Revenue Arrangements*, which amends FASB Accounting Standards Codification ( **ASC** ) Topic 605, *Revenue Recognition*. ASU 2009-13 amends FASB ASC Topic 605 to eliminate the residual method of allocation for multiple-deliverable revenue arrangements, and requires that arrangement consideration be allocated at the inception of an arrangement to all deliverables using the relative selling price method. The ASU also establishes a selling price hierarchy for determining the selling price of a deliverable, which includes (1) vendor-specific objective evidence, if available, (2) third-party evidence, if vendor-specific objective evidence is not available, and (3) estimated selling price, if neither vendor-specific nor third-party evidence is available. Additionally, ASU 2009-13 expands the disclosure requirements related to a vendor's multiple-deliverable revenue arrangements.

In accordance with ASU 2009-13, we allocate arrangement consideration to each deliverable in an arrangement based on its relative selling price. We determine selling price using vendor-specific objective evidence ( **VSOE** ), if it exists; otherwise, we use third-party evidence ( **TPE** ). If neither VSOE nor TPE of selling price exists for a unit of accounting, we use estimated selling price ( **ESP** ).

VSOE is generally limited to the price charged when the same or similar product is sold separately. If a product or service is seldom sold separately, it is unlikely that we can determine VSOE for the product or service. We define VSOE as a median price of recent standalone transactions that are priced within a narrow range, as defined by us.

TPE is determined based on the prices charged by our competitors for a similar deliverable when sold separately. It may be difficult for us to obtain sufficient information on competitor pricing to substantiate TPE and therefore we may not always be able to use TPE.

If we are unable to establish selling price using VSOE or TPE, and the order was received or materially modified after our ASU 2009-13 implementation date of August 1, 2009, we will use ESP in our allocation of arrangement consideration. The objective of ESP is to determine the price at which we would transact if the product or service were sold by us on a standalone basis. Our determination of ESP involves a weighting of several factors based on the specific facts and circumstances of the arrangement. Specifically, we consider the cost to produce or provide the deliverable, the anticipated margin on that deliverable, the selling price and profit margin for similar parts or services, our ongoing pricing strategy and policies, the value of any enhancements that have been built into the deliverable and the characteristics of the varying markets in which the deliverable is sold.

We analyze the selling prices used in our allocation of arrangement consideration at a minimum on an annual basis. Selling prices will be analyzed on a more frequent basis if a significant change in our business necessitates a more timely analysis or if we experience significant variances in our selling prices.

Each deliverable within a multiple-deliverable revenue arrangement is accounted for as a separate unit of accounting under the guidance of ASU 2009-13 if both of the following criteria are met: (1) the delivered item or items have value to the customer on a standalone basis and (2) for an arrangement that includes a general right of return relative to the delivered item(s), delivery or performance of the undelivered item(s) is considered probable and substantially in our control. We consider a deliverable to have standalone value if we sell this item separately or if the item is sold by another vendor or could be resold by the customer. Further, our revenue arrangements generally do not include a general right of return relative to delivered products.

Deliverables not meeting the criteria for being a separate unit of accounting are combined with a deliverable that does meet that criterion. The appropriate allocation of arrangement consideration and recognition of revenue is then determined for the combined unit of accounting.

**(d) Capitalized Software Development Costs**

The Company capitalizes software development costs incurred after a product's technological feasibility has been established and before it is available for general use. Amortization of capitalized software costs commences once the software is available for general use and is computed based on the straight-line method over the estimated economic life of the software products. Software development costs qualifying for capitalization was \$0.2 million for the three months ended October 31, 2010. The amortization expense recognized in the quarter ended October 31, 2010 was not significant. There were no software development costs incurred in the three months ended October 31, 2009.

**Table of Contents****(e) Comprehensive Income (Loss)**

Comprehensive income (loss) is defined as the change in equity of a business enterprise during the reporting period from transactions and other events and circumstances from non-owner sources. We record the components of comprehensive income (loss), primarily foreign-currency-translation adjustments, in our condensed consolidated balance sheets as a component of stockholders' deficit, Accumulated other comprehensive loss. For the three months ended October 31, 2010 and 2009, comprehensive loss totaled approximately \$1.0 million and \$2.3 million, respectively.

**(f) Basic and Diluted Net Loss per Common Share**

Basic net loss per share is computed by dividing net loss attributable to common shareholders by the weighted average number of common shares outstanding for the period. Diluted net loss per share is computed using the weighted average number of common and dilutive common-equivalent shares outstanding during the period. We utilize the treasury-stock method for options, warrants and non-vested shares and the if-converted method for convertible preferred stock and notes, unless such amounts are anti-dilutive.

The following table sets forth common-stock equivalents that are not included in the calculation of diluted net loss per share available to common stockholders because to do so would be anti-dilutive for the periods indicated.

	<b>Three Months Ended October 31</b>	
	<b>2010</b>	<b>2009</b>
Common stock options	1,158,335	575,126
Common stock warrants	1,196,382	1,194,228
Non-vested stock	176,228	189,135
Series A convertible preferred stock	4,279,293	3,836,608
ESPP	12,932	53,410
Total	6,823,170	5,848,507

**(g) Segment Reporting**

We currently operate in one segment, managed-IT services. Our chief operating decision-maker reviews financial information at a consolidated level.

***Product and Services Data:***

We derive our revenue from managed-IT services, professional services, and America's Job Exchange, our employment-services website ( **AJE** ). The following is a summary of revenue for the three months ended October 31, 2010 and 2009:

	<b>Three Months Ended October 31,</b>	
	<b>2010</b>	<b>2009</b>
	<b>(In thousands)</b>	
Managed-IT services	\$ 32,205	\$ 29,085
Professional services	414	953
AJE	742	525
Total revenue	\$ 33,361	\$ 30,563

**Table of Contents***Geographic Data*

Total assets located outside of the United States were 6% and 5% of total assets as of October 31, 2010 and July 31, 2010, respectively. Long-lived assets located outside of the United States were 3% and 2% of total long-lived assets at October 31, 2010 and July 31, 2010, respectively, or \$2.3 million and \$2.2 million.

Revenue for the three months ended October 31, 2010 and 2009 from customers located in the United Kingdom, was 10%, and 11%, respectively, of total revenue after taking into consideration the impact of discontinued operations in three months ended October 31, 2009. In the following table, revenue is determined based on the contracting location:

	<b>Three Months Ended October 31,</b>	
	<b>2010</b>	<b>2009</b>
	<b>(In thousands)</b>	
United States	\$ 29,897	\$ 27,058
All other	3,464	3,505
Total revenue	\$ 33,361	\$ 30,563

Other than the United States and the United Kingdom, no individual country represented greater than 10% of total revenues in any of the periods presented.

**(h) Recent Accounting Pronouncements**

In November 2008 the SEC issued for comment a proposed roadmap regarding the potential use by U.S. issuers of financial statements prepared in accordance with International Financial Reporting Standards ( **IFRS** ). IFRS is a comprehensive series of accounting standards published by the International Accounting Standards Board (the **IASB** ). Under the proposed roadmap, in fiscal 2015 we could be required to prepare financial statements in accordance with IFRS. The SEC will make a determination in 2011 regarding the mandatory adoption of IFRS. We are currently assessing the impact that this change would have on our consolidated financial statements, and we will continue to monitor the development of the potential implementation of IFRS.

**(3) Reclassifications**

Certain fiscal-year-2010 amounts have been reclassified to conform to the current-year presentation. During fiscal year 2010, the historical results of operations for our netASPx business and the two co-location data centers sold during fiscal year 2010 have been reclassified to discontinued operations for all periods presented in our consolidated statements of operations.

**(4) Subsequent Events**

Effective July 2009 we adopted the provisions of the FASB-issued SFAS No. 165, *Subsequent Events*, which is now part of FASB ASC 855, *Subsequent Events* ( **FASB ASC 855** ). FASB ASC 855 establishes general standards of accounting for, and disclosure of, events that occur after the balance-sheet date but before financial statements are issued or are available to be issued. In accordance with FASB ASC 855, we have evaluated subsequent events through the date of issuance of our consolidated financial statements and have determined that we did not have any material subsequent events.

**Table of Contents****(5) Discontinued Operations**

On February 19, 2010, we entered into an Asset Purchase Agreement (the **February 2010 Asset Purchase Agreement**) with Velocity Technology Solutions II, Inc. (**Velocity**), pursuant to which we sold substantially all of the assets related to our netASPx business, which is composed solely of the Lawson and Kronos application management and consulting business and the application management of and consulting with respect to ancillary software applications which provide additional functionality, features and/or benefits to the extent such ancillary software applications are used in conjunction with Lawson and/or Kronos applications.

The purchase price for the assets sold was \$56.0 million and was subject to further adjustment pursuant to adjustments set forth in the February 2010 Asset Purchase Agreement. Velocity also assumed certain liabilities, including accounts payable, customer credits and liabilities with respect to certain agreements assumed. The sale resulted in a gain of \$18.8 million on disposal of the discontinued operations. The gain was primarily comprised of \$53.7 million in net cash proceeds inclusive of a working capital adjustment, and estimated realizable portion of certain escrow funds, net of transaction costs, offset by net tangible assets of the business of \$6.4 million and write-off of specific goodwill and intangible assets attributable to the netASPx business of \$17.6 million and \$10.9 million, respectively. On August 18, 2010, we received notice from Velocity that they were making a claim against the February 2010 Asset Purchase Agreement and instructed the escrow agent to withhold distribution of the \$4.0 million held in escrow until such claim is resolved. We believe that this claim is without merit and have filed a complaint to compel Velocity to release the escrow funds.

On March 31, 2010, we entered into an Asset Purchase Agreement (the **March 2010 Asset Purchase Agreement**) with Virtustream, Inc. and Virtustream DCS, LLC (together, **Virtustream**), pursuant to which we sold substantially all of the assets of two co-location data centers; one located in San Francisco, California and one located in Vienna, Virginia for a purchase price of \$5.4 million. The sale of these two data centers resulted in a gain of \$1.7 million. The gain was primarily comprised of cash proceeds and escrow funds, net of transaction costs, of \$4.9 million offset by net tangible assets of the business of \$0.4 million and the write-off of \$2.8 million of goodwill.

Under both the February 2010 Asset Purchase Agreement and the March 2010 Asset Purchase Agreement, as of October 31, 2010, we remain liable for up to \$25.6 million in future lease payments, subject to the new tenants defaulting on the leases. Under certain defined conditions, such obligation may be removed in the future. There was no default by the new tenant as of October 31, 2010.

In accordance with ASC 205-20, *Discontinued Operations*, both the netASPx business and the two data center operations have been reflected as discontinued operations for all periods presented in the Company's condensed consolidated statements of operations. Accordingly, the revenue, costs of revenue, expenses, applicable interest expense and income taxes have been broken out separately for these assets to determine the loss from discontinued operations from these sales. Operating results related to these discontinued operations for the three months ended October 31, 2009 were as follows (in thousands):

	<b>October 31, 2009</b>
Revenue	\$ 6,245
Cost of revenue	5,101
Gross profit	1,144
Operating expenses	(334)
Interest expense	(1,450)
Loss from discontinued operations before income taxes	(640)
Income taxes	(182)
Loss from discontinued operations, as reported	\$ (822)



Interest expense has been allocated to discontinued operations based upon the net amount of debt repaid as a result of the asset sales using the interest rate in effect during the reported periods.

The Company has elected not to reflect the discontinued operations separately within the consolidated statements of cash flows. As of July 31, 2010, all assets and liabilities related to these discontinued operations were eliminated from our balance sheet.

**Table of Contents****(6) Property and Equipment**

Property and equipment at October 31, 2010, and July 31, 2010, are summarized as follows:

	<b>October 31, 2010</b>	<b>July 31, 2010</b>
	<b>(In thousands)</b>	
Office furniture and equipment	\$ 4,061	\$ 4,085
Computer equipment	93,400	89,969
Software licenses	17,647	17,289
Leasehold improvements	13,644	14,068
	128,752	125,411
Less: Accumulated depreciation and amortization	(99,453)	(95,497)
Property and equipment, net	\$ 29,299	\$ 29,914

The estimated useful lives of our property and equipment are as follows: office furniture and equipment, five years; computer equipment, three years; software licenses, three years or the life of the license; and leasehold improvements, the lesser of the lease term or the asset's estimated useful life.

**(7) Goodwill and Intangible Assets**

	<b>(In thousands)</b>
Goodwill as of July 31, 2010	\$ 46,189
Adjustments to goodwill	
Goodwill as of October 31, 2010	\$ 46,189

Intangible assets, net, consisted of the following:

	<b>October 31, 2010</b>		
	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization (In thousands)</b>	<b>Net Carrying Amount</b>
Customer lists	\$ 29,812	\$ (25,139)	\$ 4,673
Customer-contract backlog	3,400	(3,400)	
Developed technology	3,140	(2,180)	960
Vendor contracts	700	(700)	
Trademarks	670	(360)	310
Non-compete agreements	206	(206)	
Intangible assets, net	\$ 37,928	\$ (31,985)	\$ 5,943

	<b>July 31, 2010</b>		
	<b>Gross Carrying</b>	<b>Accumulated</b>	<b>Net Carrying</b>

	<b>Amount</b>	<b>Amortization (In thousands)</b>	<b>Amount</b>
Customer lists	\$ 29,812	\$ (24,667)	\$ 5,145
Customer-contract backlog	3,400	(3,400)	
Developed technology	3,140	(2,046)	1,094
Vendor contracts	700	(700)	
Trademarks	670	(332)	338
Non-compete agreements	206	(204)	2
Intangible assets, net	\$ 37,928	\$ (31,349)	\$ 6,579

Intangible-asset amortization expense for the three months ended October 31, 2010 and 2009, aggregated \$0.6 million and \$0.7 million, respectively. Intangible assets are being amortized over estimated useful lives ranging from two to eight years.

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The amount reflected in the table below for fiscal year 2011 includes year-to-date amortization. Amortization expense related to intangible assets for the next five years is projected to be as follows:

<b>Year Ending July 31,</b>	<b>(In thousands)</b>
2011	\$ 2,538
2012	\$ 2,393
2013	\$ 903
2014	\$ 726
2015	\$ 19

**(8) Accrued Expenses and Other Current Liabilities**

Accrued expenses and other current liabilities consist of the following:

	<b>October 31, 2010</b>	<b>July 31, 2010</b>
	<b>(In thousands)</b>	
Accrued payroll, benefits and commissions	\$ 3,935	\$ 4,359
Accrued accounts payable	3,997	4,965
Accrued interest	692	691
Accrued sales/use, property and miscellaneous taxes	1,021	990
Accrued legal	212	151
Other accrued expenses and current liabilities	2,013	1,748
	<b>\$ 11,870</b>	<b>\$ 12,904</b>

**(9) Debt**

Debt consists of the following:

	<b>October 31, 2010</b>	<b>July 31, 2010</b>
	<b>(In thousands)</b>	
Total term loan	\$ 49,152	\$ 49,152
Other debt	4,331	4,024
Total debt	53,483	53,176
Less current portion, term loan, revolver and other debt	4,583	4,150
Long-term term loan	<b>\$ 48,900</b>	<b>\$ 49,026</b>

***Senior Secured Credit Facility***

In June 2007 we entered into a senior secured credit agreement (the **Credit Agreement**) with a syndicated lending group. The Credit Agreement consisted of a six-year single-draw term loan (the **Term Loan**) totaling \$90.0 million and a five-year \$10.0 million revolving-credit facility (the **Revolver**). Proceeds from the Term Loan were used to pay our obligations under the Silver Point Debt, to pay fees and expenses totaling approximately \$1.5 million related to the closing of the Credit Agreement, to provide financing for data-center expansion (totaling approximately \$8.7 million) and for general corporate purposes. Borrowings under the Credit Agreement were guaranteed by us and certain of our subsidiaries.

In August 2007 we entered into Amendment, Waiver and Consent Agreement No. 1 to the Credit Agreement (the **Amendment**). The Amendment permitted us (a) to use approximately \$8.7 million of cash originally borrowed under the Credit Agreement, which amount was restricted for data-center expansion to partially fund the acquisition of Jupiter Hosting, Inc. and Alabanza, LLC and Hosting Ventures, LLC and (b) to issue up to \$75.0 million of indebtedness, so long as such indebtedness is unsecured, requires no amortization payment and becomes due or payable no earlier than 180 days after the maturity date of the Credit Agreement in June 2013.

In September 2007 we entered into an Amended and Restated Credit Agreement (the **Amended Credit Agreement**). The Amended Credit Agreement provided us with an incremental \$20.0 million in term-loan borrowings and amended the rate of interest to LIBOR plus 4.0%, with a step-down to LIBOR plus 3.5% upon attainment of a 3:1 leverage ratio. All other terms of the Credit Agreement remained substantially the same. We recorded a loss on debt extinguishment of approximately \$1.7 million for the six months ended January 31, 2008, to reflect this extinguishment of the Credit Agreement, in accordance with FASB ASC 470-50, *Debt*

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*Modifications and Extinguishments*, formerly EITF 96-19, *Debtor's Accounting for a Modification or Exchange of Debt Instruments*.

In January 2008 we entered into Amendment, Waiver and Consent Agreement No. 3 to the Amended Credit Agreement (the **January Amendment**). The January Amendment amended the definition of Permitted UK Datasite Buildout Indebtedness (as that term is defined in the Amended Credit Agreement) to total \$16.5 million, as compared to \$10.0 million, and requires the reduction of the \$16.5 million to no less than \$10.0 million as such indebtedness is repaid as to principal.

In June 2008 we entered into Amendment and Consent Agreement No. 4 to the Amended Credit Agreement (the **June Amendment**). The June Amendment (i) amended the definition of Permitted UK Datasite Buildout Indebtedness (as that term is defined in the Amended Credit Agreement) to total \$33 million, as compared to \$16.5 million, (ii) increased to \$20 million the maximum amount of contingent obligations relating to all leases for any period of 12 months and (iii) increased the rate of interest to either (x) LIBOR plus 5.0% or (y) the Base Rate, as defined in the Amended Credit Agreement, plus 4.0%.

At July 31, 2008, we were not in compliance with our financial covenants of leverage, fixed charges and annual capital expenditures. In October 2008 we entered into Amendment, Waiver and Consent Agreement No. 5 to the Amended Credit Agreement (the **October Amendment**), which waived these violations as of July 31, 2008. In addition, the October Amendment (i) increased the rate of interest to either (x) LIBOR plus 6% or (y) the Base Rate, as defined in the Amended Credit Agreement, plus 5%, (ii) adds a 2% accruing PIK interest until the leverage ratio has been lowered to 3:1, (iii) changes the excess cash flow sweep to 75% to be performed quarterly, (iv) requires certain settlement and asset-sale proceeds to be used for debt repayment, (v) modifies certain financial covenants for future periods and (vi) requires a payment to the lenders of 3% of the outstanding term and revolving loans if a leverage ratio of 3:1 is not achieved by January 31, 2010.

In February 2010 we entered into Amendment, Waiver and Consent Agreement No. 7 ( **Amendment No. 7** ). Amendment No. 7 provided for certain required waivers with respect to the security interest in the assets of netASPx transferred post sale and modified the definition of fixed charges to exclude certain prior capital expenditures related to the netASPx business and other contemplated asset sales as well as excluded from our third quarter fixed charge covenant calculation and the purchase of capital equipment to support a recent new customer contract.

In April 2010, we entered into Amendment and Consent Agreement No. 8 ( **Amendment No. 8** ). Amendment No. 8, among other things, (i) reduced the Revolver to \$9.0 million and provides for a further reduction of the Revolver to \$8.0 million upon the occurrence of certain asset sales, (ii) increased the commitment fee from 0.50% to 0.75%, (iii) changed the excess cash flow sweep to be performed on a semi-annual basis, (iv) modified the amount of asset-sale proceeds to be used for debt repayment, (v) added a prepayment premium to be paid in connection with certain mandatory prepayments in an amount equal to (x) 0.75% (if prepayment is made on or prior to September 30, 2010) and (y) 0.50% (if prepayment is made after September 30, 2010 and on or prior to April 30, 2011) of the aggregate principal amount of the loans repaid plus the amount of the revolving commitments terminated, (vi) modified certain financial covenants for future periods and (vii) added two new financial covenants related to minimum EBITDA and minimum liquidity.

Under the Term Loan we are required to make principal amortization payments during the six-year term of the loan in amounts totaling \$0.9 million per annum, paid quarterly on the first day of our fiscal quarters. In June 2013 the balance of the Term Loan becomes due and payable. The outstanding principal under the Amended Credit Agreement is subject to prepayment in the case of an Event of Default, as defined in the Amended Credit Agreement. In addition, amounts outstanding under the Amended Credit Agreement are subject to mandatory prepayment in certain cases, including, among others, a change in control of the Company, the incurrence of new debt and the issuance of equity of the Company. In the case of a mandatory prepayment resulting from a debt issuance, 100% of the proceeds must be used to prepay amounts owed under the Amended Credit Agreement. In the case of an equity offering, we are entitled to retain the first \$5.0 million raised and must prepay amounts owed under the Amended Credit Agreement with 100% of any equity-offering proceeds that exceed \$5.0 million.

Amounts outstanding under the Amended Credit Agreement bear interest at either (a) the LIBOR rate plus 6% or, at our option, (b) the Base Rate, as defined in the Amended Credit Agreement, plus 5%. Interest becomes due and is

payable quarterly in arrears. The Amended Credit Agreement requires us to maintain interest-rate arrangements to minimize exposure to interest-rate fluctuations on an aggregate notional principal amount of 50% of amounts borrowed under the Term Loan.

The Amended Credit Agreement requires us to maintain certain financial and non-financial covenants. Financial covenants include a minimum fixed-charge-coverage ratio, a maximum total-leverage ratio, a minimum EBITDA, a minimum liquidity and an

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annual capital-expenditure limitation. Non-financial covenants include restrictions on our ability to pay dividends, to make investments, to sell assets, to enter into merger or acquisition transactions, to incur indebtedness or liens, to enter into leasing transactions, to alter our capital structure and to issue equity. In addition, under the Amended Credit Agreement, we are allowed to borrow, through one or more of our foreign subsidiaries, up to \$10.0 million to finance data-center expansion in the United Kingdom.

Under the Amended Credit Agreement, the only dividends the Company is allowed to declare or pay are: (i) to a wholly-owned subsidiary; (ii) to the Company to repurchase or redeem certain capital stock of the Company held by officers, directors or employees upon their death, disability, retirement or termination; (iii) to redeem or repurchase our Series A Convertible Preferred Stock in accordance with the terms thereof and subject to certain exceptions; and (iv) to issue payment-in-kind dividends on the Series A Convertible Preferred Stock in accordance with the terms thereof.

At October 31, 2010, \$53.2 million was outstanding under the Amended Credit Agreement, of which \$4.0 million was outstanding under the Revolver. We were in compliance with the covenants under the Amended Credit Agreement as of October 31, 2010.

**(10) Fair-Value Measures and Derivative Instruments**

In October 2007, in connection with the execution of the Amended Credit Agreement in September 2007, we purchased an additional interest-rate cap, totaling \$10.0 million of notional amount, as the Amended Credit Agreement required that we hedge a minimum notional amount of 50% of all Indebtedness, as defined in the Amended Credit Agreement. In March and July 2009, we amended the \$10.0 million interest-rate cap previously purchased to increase the notional amount by \$3.0 million and \$3.0 million, respectively, to a total of \$16.0 million. As of October 31, 2010, the fair value of these interest-rate derivatives (representing a notional amount of approximately \$45.7 million at October 31, 2010) was approximately \$3,000, which is included in Other assets in our condensed consolidated balance sheets. The change in fair value during the three months ended October 31, 2010, of approximately \$4,000 was charged to Other income, net.

*Fair value of derivative financial instruments.* Derivative instruments are recorded in the balance sheet as either assets or liabilities, measured at fair value. Changes in fair value are recognized currently in earnings. We have utilized interest-rate derivatives to mitigate the risk of rising interest rates on a portion of our floating-rate debt and have not qualified for hedge accounting. The interest-rate differentials to be received under such derivatives are recognized as adjustments to interest expense, and the changes in the fair value of the instruments is recognized over the life of the agreements as Other income (expense), net. The principal objectives of the derivative instruments are to minimize the risks and reduce the expenses associated with financing activities. We do not use derivative financial instruments for trading purposes.

Effective August 1, 2008, we adopted FASB ASC 820 ( **FASB ASC 820** ), *Fair Value Measurements and Disclosures*, which establishes a framework for measuring fair value and requires enhanced disclosures about fair-value measurements. FASB ASC 820 requires disclosure about how fair value is determined for assets and liabilities and establishes a hierarchy for which these assets and liabilities must be grouped, based on significant levels of inputs as follows:

*Level 1* - quoted prices in active markets for identical assets or liabilities;

*Level 2* - quoted prices in active markets for similar assets and liabilities and inputs that are observable for the asset or liability; and

*Level 3* - unobservable inputs, such as discounted-cash-flow models or valuations.



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The determination of where assets and liabilities fall within this hierarchy is based upon the lowest level of input that is significant to the fair-value measurement. Our interest-rate derivatives required to be measured at fair value on a recurring basis, and where they are classified within the hierarchy, as of October 31, 2010, are as follows:

	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Interest-rate derivatives as of October 31, 2010		\$ 4,000		\$ 4,000
Interest-rate derivatives as of July 31, 2010		\$ 8,000		\$ 8,000

*Interest-rate derivatives.* The initial fair values of these instruments were determined by our counterparties, and we continue to value these securities based on quotes from our counterparties. Our interest-rate derivative is classified within Level 2, as the valuation inputs are based on quoted prices and market-observable data. The change in fair value for the three months ended October 31, 2010 and 2009 was a loss of approximately \$4,000 and \$2,000, respectively.

*Fair value of non-derivative financial instruments.* Long-term debt is carried at amortized cost. However, we are required to estimate the fair value of long-term debt under FASB ASC 825-10 ( **FASB ASC 825-10** ). The fair value of the term loan was determined using current trading prices obtained from indicative market data on the term debt.

A summary of the estimated fair value of our financial instruments as of October 31, 2010, and July 31, 2010, follows (in thousands):

	<b>October 31, 2010</b>		<b>July 31, 2010</b>	
	<b>Carrying Value</b>	<b>Fair Value</b>	<b>Carrying Value</b>	<b>Fair Value</b>
Term loan short term	\$ 253	\$ 241	\$ 126	\$ 121
Term loan long term	48,900	46,699	49,026	47,065
Total term loan	\$ 49,153	\$ 46,940	\$ 49,152	\$ 47,186
Revolver	\$ 4,024	\$ 3,722	\$ 4,024	\$ 3,742

**(11) Commitments and Contingencies****(a) Leases and Other Commitments**

Minimum annual rental commitments under operating leases and other commitments are, as of October 31, 2010, as follows:

<b>Description</b>	<b>Total</b>	<b>Less than 1 Year</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	<b>After Year 5</b>
			<b>(In thousands)</b>				
Short/long-term debt	\$ 53,483	\$ 4,583	\$ 505	\$ 48,395	\$	\$	\$
Interest on debt(a)	11,884	4,561	4,521	2,802			
Capital leases	8,256	5,546	2,586	124			
Operating leases(b)	9,423	2,113	2,177	2,242	2,309	582	
Bandwidth commitments	1,189	656	356	171	6		
Property leases(b)(c)	57,374	7,636	7,525	7,454	7,479	7,534	19,746
	\$ 141,609	\$ 25,095	\$ 17,670	\$ 61,188	\$ 9,794	\$ 8,116	\$ 19,746

(a)

Interest on debt assumes that LIBOR is fixed at 3.15%, as this is the minimum interest required under our credit agreement.

- (b) Future commitments denominated in foreign currency are fixed at the exchange rates as of October 31, 2010.
- (c) Amounts exclude certain common area maintenance and other property charges that are not included within the lease payment.

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Total bandwidth expense for bandwidth commitments was \$1.0 million and \$1.1 million for the three months ended October 31, 2010 and 2009, respectively.

Total rent expense for property leases was \$3.2 million and \$2.7 million for the three months ended October 31, 2010 and 2009, respectively.

With respect to the property-lease commitments listed above, certain cash amounts are restricted pursuant to terms of lease agreements with landlords. At October 31, 2010, restricted cash of approximately \$1.4 million related to these lease agreements consisted of certificates of deposit and a treasury note and are recorded at cost, which approximates fair value. These amounts are included in *Prepaid expenses and other current assets* and *Restricted cash* captions on the condensed consolidated balance sheets.

***(b) Legal Matters******IPO Securities Litigation***

In 2001, lawsuits naming more than 300 issuers and over 50 investment banks were filed in the U.S. District Court for the Southern District of New York (the **Court**) for all pretrial purposes (the **IPO Securities Litigation**). Between June 13, 2001, and July 10, 2001, five purported class-action lawsuits seeking monetary damages were filed against us; Joel B. Rosen, our then-chief executive officer; Kenneth W. Hale, our then-chief financial officer; Robert E. Eisenberg, our then president; and the underwriters of our initial public offering of October 22, 1999. On September 6, 2001, the Court consolidated the five similar cases and a consolidated, amended complaint was filed on April 19, 2002 on behalf of all persons who acquired shares of our common stock between October 22, 1999, and December 6, 2000 (the **Class-Action Litigation**), against us and Messrs. Rosen, Hale and Eisenberg (collectively, the **NaviSite Defendants**) and against underwriter defendants Robertson Stephens (as successor-in-interest to BancBoston), BancBoston, J.P. Morgan (as successor-in-interest to Hambrecht & Quist), Hambrecht & Quist and First Albany. The plaintiffs uniformly alleged that all defendants, including the NaviSite Defendants, violated Sections 11 and 15 of the Securities Act, Sections 10(b) and 20(a) of the Exchange Act, and Rule 10b-5 by issuing and selling our common stock in the offering without disclosing to investors that some of the underwriters, including the lead underwriters, allegedly had solicited and received undisclosed agreements from certain investors to purchase aftermarket shares at pre-arranged, escalating prices and also to receive additional commissions and/or other compensation from those investors. Plaintiffs did not specify the amount of damages they sought in the Class-Action Litigation. On April 2, 2009, a stipulation and agreement of settlement among the plaintiffs, issuer defendants (including any present or former officers and directors) and underwriters was submitted to the Court for preliminary approval (the **Global Settlement**). Pursuant to the Global Settlement, all claims against the NaviSite Defendants would be dismissed with prejudice and our pro-rata share of the settlement consideration would be fully funded by insurance. By Opinion and Order dated October 5, 2009, after conducting a settlement fairness hearing on September 10, 2009, the Court granted final approval to the Global Settlement and directed the clerk to close each of the actions comprising the IPO Securities Litigation, including the Class-Action Litigation. A proposed final judgment in the Class-Action Litigation was filed on November 23, 2009, and was signed by the Court on November 24, 2009 and entered on the docket on December 29, 2009.

The settlement remains subject to numerous conditions, including the resolution of several appeals that have been filed, in the United States Court of Appeals for the Second Circuit (the **Court of Appeals**), and there can be no assurance that the Court's approval of the Global Settlement will be upheld in all respects upon appeal. The deadline for appellants to submit their papers to the Court of Appeals was October 6, 2010. One appellant timely filed an opening brief, a second appellant filed an untimely brief on October 7, 2010, as well as an amended brief on November 5, 2010 and the remaining appellants filed a stipulation of dismissal of their appeals pursuant to Fed. R. App. P. 42(d). Appellees' responsive briefing is due December 17, 2010. We believe that the allegations against us are without merit, and, if the litigation continues, we intend to vigorously defend against the plaintiffs' claims. Because of the inherent uncertainty of litigation, and because the settlement remains subject to numerous conditions and appeals, we are not able to predict the possible outcome of the suits and their ultimate effect, if any, on our business, financial condition, results of operations or cash flows.

On October 12, 2007, a purported NaviSite stockholder filed a complaint for violation of Section 16(b) of the Exchange Act, which provision prohibits short-swing trading, against two of the underwriters of the public offering at

issue in the Class-Action Litigation. The complaint is pending in the U.S. District Court for the Western District of Washington (the **District Court** ) and is captioned Vanessa Simmonds v. Bank of America Corp., et al. Plaintiff seeks the recovery of short-swing profits from the underwriters on behalf of the Company, which is named only as a nominal defendant and from which no recovery is sought. Simmonds' complaint was dismissed without prejudice by the District Court on the grounds that she had failed to make an adequate demand on us before filing her complaint. Because the District Court dismissed the case on the grounds that it lacked subject-matter jurisdiction, it did not specifically reach the issue of whether the plaintiff's claims were barred by the applicable statute of limitations. However, the District Court also granted the underwriter defendants' joint motion to dismiss with respect to cases involving other issuers, holding that the cases were time-barred because the issuers' stockholders had notice of the potential claims more than five years before filing suit.

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The plaintiff filed a notice of appeal with the Ninth Circuit Court of Appeals on April 10, 2009, and the underwriter defendants filed a cross-appeal, asserting that the dismissal should have been with prejudice. The appeal and cross-appeal are fully briefed. On October 5, 2010, oral argument was held before the Ninth Circuit Court of Appeals. On December 2, 2010, the Ninth Circuit Court of Appeals affirmed the District Court's decision to dismiss the moving issuers' cases (including the Company's) on the grounds that plaintiff's demand letters were insufficient to put the issuers on notice of the claims asserted against them and further ordered that the dismissals be made with prejudice. The Ninth Circuit, however, reversed and remanded the District Court's decision on the underwriters' motion to dismiss as to the claims arising from the non-moving issuers' IPOs, finding plaintiff's claims were not time-barred under the applicable statute of limitations. In remanding, the Ninth Circuit advised the non-moving issuers and underwriters to file in the District Court the same challenges to plaintiff's demand letters that moving issuers had filed. We do not expect that this claim will have a material impact on our financial position or results of operations.

**(12) Income Taxes**

We recorded \$0.3 million and \$0.4 million of deferred income-tax expense during the three months ended October 31, 2010 and 2009, respectively. No deferred-tax benefit was recorded for the losses incurred due to a valuation allowance recognized against deferred-tax assets. The deferred-tax expense results from tax-goodwill amortization related to the acquisitions of Surebridge, Inc., AppliedTheory Corporation, netASPx, Alabanza and iCommerce, Inc. For financial-statement purposes, goodwill is not amortized for any acquisitions but is tested for impairment annually. Tax amortization of goodwill results in a taxable temporary difference, which will not reverse until the goodwill is impaired or written off. The resulting taxable temporary difference may not be offset by deductible temporary differences currently available, such as net-operating-loss ( **NOL** ) carryforwards that expire within a definite period.

In addition, we recorded net income tax expense of \$0.2 million within discontinued operations during the three months ended October 31, 2009. The net income tax expense recorded within discontinued operations in fiscal 2010 is primarily related to the reversal of a deferred tax liability related to goodwill tax amortization associated with the netASPx business, during the three months ended October 31, 2010.

We are not currently under audit by the Internal Revenue Service or foreign-governmental revenue or tax authorities in any jurisdiction in which we file tax returns. We conduct business in multiple locations throughout the world, resulting in tax filings outside of the United States. We are subject to tax examinations regularly as part of the normal course of business. Our major jurisdictions are the United States, the United Kingdom and India. We are, with few exceptions, no longer subject to U.S. federal, state and local, or non-U.S., income-tax examinations for fiscal years before 2006. However, to the extent that we utilize NOLs generated before fiscal 2006, such utilization remains subject to review by U.S. federal and state revenue authorities. NOLs generated in the United Kingdom for fiscal year 2008 forward remain subject to review by governmental revenue or tax authorities in that jurisdiction.

We record interest and penalty charges related to income taxes, if incurred, as a component of general and administrative expenses.

At October 31, 2010 and July 31, 2010, respectively, a valuation allowance has been recorded against our gross deferred tax assets since we believe that, after considering all the available objective evidence—positive and negative, historical and prospective, with greater weight given to historical evidence—it is more likely than not that these assets will not be realized. In each reporting period, we evaluate the adequacy of our valuation allowance on our deferred tax assets. In the future, if we can demonstrate a consistent trend of pre-tax income, then, at that time, we may reduce our valuation allowance accordingly.

The Company experienced a change in ownership as defined in Section 382 of the Internal Revenue Code ( **Section 382** ) in September 2007. An ownership change occurs when the ownership percentage of 5% or greater stockholders changes by more than 50% over a three-year period. As a result of this change in ownership, the Company's net operating losses incurred prior to the change date are subject to an annual limitation of \$10.7 million. The annual limitation is increased as a result of built-in-gain recognized within five years from the date of the ownership change. As a result of a previous change in ownership that occurred in September 2002, the utilization of the Company's federal and state tax net operating losses generated prior to this 2002 change is subject to an annual limitation of approximately \$1.2 million. As a result, the Company expects that a substantial portion of its federal and

state net operating loss carryforwards generated prior to September 2002 will expire unused.

We have, after taking into consideration NOLs expected to expire unused due to the calendar years 2007 and 2002 Section 382 limitations for ownership changes, NOL carryforwards for federal and state tax purposes of approximately \$155.3 million. The federal NOL carryforwards will expire from fiscal year 2015 to fiscal year 2029, and the state NOL carryforwards will expire from fiscal year 2012 to fiscal year 2029. We have foreign NOL carryforwards of \$4.7 million that may be carried forward indefinitely.

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**(13) Related-Party Transactions**

We provide hosting services for Global Marine Systems, which is controlled by the chairman of our board of directors. During the three months ended October 31, 2010 and 2009, we generated revenues of approximately \$35,000 and \$36,000, respectively, under this arrangement, which has been included in Revenue, related parties, in our condensed consolidated statements of operations. The accounts-receivable balances at October 31, 2010 and July 31, 2010, related to this related party were not significant.

During the three months ended October 31, 2010 and 2009, we performed professional and hosting services for a company whose chief executive officer is related to our former chief executive officer and current board member. For the three months ended October 31, 2010 and 2009, revenue generated from this company was approximately \$5,000 and \$58,000, respectively, which amounts are included in Revenue, related parties, in our condensed consolidated statements of operations. The accounts-receivable balances at October 31, 2010 and July 31, 2010, related to this related party were not significant.

On February 4, 2008, one of our subsidiaries, NaviSite Europe Limited, entered into and we guaranteed a Lease Agreement (the Lease) for approximately 10,000 square feet of data-center space located in Caxton Way, Watford, U.K. (the Data Center), with Sentrum III Limited. The Lease had an original 10-year term. NaviSite Europe Limited and the Company are also parties to a services agreement with Sentrum Services Limited for the provision of services within the data center. On January 29, 2010, the Lease was amended to shorten the term from 10-years to 7-years and certain of our termination rights were removed. The lease term modification changed the accounting treatment for this lease from a capital lease to an operating lease. The capital lease obligation was reduced by \$10.5 million; the corresponding leasehold improvement balance declined \$9.4 million from the reported balances as of July 31, 2009 and we recorded \$1.1 million of deferred income associated with the transaction to be recognized straightline as future reductions in rent expense over the remaining lease term. During the three months ending October 31, 2010 and 2009 we paid \$0.6 million and \$0.6 million, respectively, under these lease arrangements. The chairman of our board of directors has a financial interest in each of Sentrum III Limited and Sentrum Services Limited.

In November 2007, NaviSite Europe Limited entered into and we guaranteed a lease-option agreement for data-center space in the UK with Sentrum IV Limited. As part of this lease-option agreement, we made a fully refundable deposit of \$5.0 million in order to secure the right to lease the space upon the completion of the building construction. In July 2008, the final lease agreement was completed for approximately 11,000 square feet of data-center space. Subsequent to July 31, 2008, the deposit was returned to us. The chairman of our board of directors has a financial interest in Sentrum IV Limited. In September 2009, the parties terminated this arrangement.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

This quarterly report on Form 10-Q of NaviSite contains forward-looking statements, within the meaning of Section 21E of the Exchange Act and Section 27A of the Securities Act, that involve risks and uncertainties. All statements other than statements of historical information provided herein are forward-looking statements and may contain information about financial results, economic conditions, trends and known uncertainties. Our actual results could differ materially from those discussed in the forward-looking statements as a result of a number of factors, which include those discussed in this section and elsewhere in this report under Item 1A ( Risk Factors ) and in our annual report on Form 10-K under Item 1A ( Risk Factors ) and the risks discussed in our other filings with the SEC. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's analysis, judgment, belief or expectation only as of the date hereof. We undertake no obligation to publicly revise these forward-looking statements to reflect events or circumstances that arise after the date hereof.

**Overview**

NaviSite is a global information-technology ( **IT** ) provider of cloud enabled enterprise-hosting, managed applications services, and utility based cloud computing services. We help more than 1,300 customers reduce the cost and complexity of IT, increase the performance and availability of the IT infrastructure, and free-up IT resources to focus on their core businesses by offering a comprehensive suite of customized IT-as-a-service solutions. Our goal is to be the leading provider for cloud based enterprise-hosting and managed-application services and stand alone cloud services by leveraging our deep knowledge, experience, technology platform, and commitment to our customers success.

Our core competency is to provide outsourced IT services. These services include self or fully managed cloud computing services, complex enterprise hosting solutions, customized managed application services and remote operations services of our customer's data centers. Our managed cloud computing service, called NaviCloud Managed Cloud Services ( **MCS** ) is currently offered from two of our data centers and uses an industry-leading, feature rich user interface, AppCenter, which was developed by NaviSite. Our suite of managed applications includes the Oracle suite (e-Business Suite, PeopleSoft Enterprise, Siebel, JD Edwards and Hyperion), the Microsoft Dynamics suite, Deltek Costpoint, Microsoft e-mail and collaboration suite (Exchange, Sharepoint and OCS) and Lotus Domino suite. By managing applications and infrastructure and providing comprehensive services, we are able to address the key IT challenges faced by organizations today: increasing complexity, pressures on capital and operating expenses, resource constraints and depth of technology expertise.

We provide our services from a global platform of 10 data centers in the United States and in the United Kingdom, totaling approximately 160,000 square feet of usable space, and two redundant network operations centers ( **NOC** ) located in India and Andover, Massachusetts. Our NaviCloud MCS services are currently offered from nodes in our San Jose, California and Andover, Massachusetts facilities. Using this infrastructure, we leverage innovative and scalable uses of technology along with the subject-matter expertise of our professional staff to deliver cost-effective, flexible technology solutions that provide responsive and predictable levels of service to meet our customers' business needs. These solutions often augment a customer's existing operation as a transparent extension of their IT infrastructure and staff. Combining our technology, domain expertise and competitive fixed-cost infrastructure, we offer our customers the cost and functional advantages of outsourcing with a proven partner like NaviSite. We are dedicated to delivering quality services and meeting rigorous standards, including maintaining our SAS 70 Type II compliance and Microsoft Gold and Oracle Certified Partner certifications.

In addition to our standard services, we leverage our infrastructure to allow our independent software vendor ( **ISV** ) partners to deliver their software on demand and thereby provide an alternative to the traditional on premise licensing of software. This is primarily facilitated by our NaviCloud MCS offering in conjunction with our NaviView™ application management portal. As the provider of Infrastructure-as-a Service ( **IaaS** ) for an increasing number of ISVs and providers of Software-as-a-Service ( **SaaS** ), we enable solutions and services to a diverse, growing customer base. With NaviCloud, AppCenter and NaviView™ we have adapted our infrastructure to provide services specific to the needs of our customers in order to increase our market share. We believe that our data centers and infrastructure have the capacity necessary to expand our business for the foreseeable future. Further, trends in hardware virtualization and the density of computing resources, which reduce the required square footage and power, or footprint, in the data



center, are favorable to NaviSite's NaviCloud oriented offerings, as compared with traditional co-location or managed-hosting providers. Our services, as described below, combine our developed infrastructure with established processes and procedures for delivering outsourced IT services. Our high-availability infrastructure, enterprise class monitoring systems and proactive and collaborative problem-resolution and change-management processes are designed to identify and address potentially crippling problems before they disrupt our customers' operations.

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Our services include:

### ***NaviCloud Managed Cloud Services***

NaviSite's NaviCloud MCS is a utility platform providing compute, memory, storage, and network services, including security and bandwidth. Geared to the enterprise market, NaviCloud MCS provides production quality IaaS solutions combining the best features of cloud with enterprise class management. Services are accessible on-demand, are scalable and usage billed. NaviCloud MCS nodes are available in our San Jose, California and Andover, Massachusetts data centers.

Customers access the underlying physical resources of NaviCloud MCS via a proprietary application called AppCenter. AppCenter facilitates the end-to-end management of a virtual data center including the rapid provisioning and management of virtual machines, management of firewalls and load balancers, capacity and load management and people/process controls for use of the environment via a proprietary Role Based Access Control subsystem. All functions within the virtual data center can be managed without intervention from NaviSite personnel.

The underlying hardware and third party software consists of various vendor offerings including products from Cisco Systems, Inc., Hewlett-Packard, VMware, Inc. and IBM. The key differentiators of NaviCloud MCS are its (i) enterprise focus, (ii) self or fully-managed options and, (iii) consumption or utilization billing. We offer NaviCloud MCS services on a month-to-month basis.

The key features and function supported in the current version of AppCenter and the underlying NaviCloud MCS infrastructure include:

- control and simplified operation of complete virtual data center;

- integration with existing environments – physical or virtual;

- consumption based billing;

- security and compliance;

- performance management;

- availability and reliability guarantees; and

- role based access control.

### ***Enterprise-Hosting Services***

NaviSite's hosting services provide highly dependable and secure technology solutions for our customers' critical IT infrastructure and service needs. Enterprise hosting service can be implemented on the NaviCloud MCS utility platform, dedicated physical hardware or a combination of both.

*Managed Hosting Services* – Support provided for hardware and software located in one of our managed services data centers. We also provide bundled offerings packaged as content-delivery services. Specific services include:

- dedicated and virtual servers;

- business continuity and disaster recovery;

- connectivity;

- content distribution;

- database administration and performance tuning;

- help desk support;



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hardware management;

monitoring;

network management;

security;

server and operating management; and

storage management.

*Software-as-a-Service* Enablement of SaaS to the ISV community. Services include SaaS starter kits and services specific to the needs of ISVs that want to offer their software in an on-demand or subscription mode.

*Co-location* Physical space offered in a data center. In addition to providing the physical space, NaviSite offers environmental support, specified power with backup power generation and network-connectivity options.

### ***Managed Application Service (MAS)***

NaviSite's managed application services provide highly dependable and secure application solutions for our customers' critical IT application needs. MAS offerings can be implemented on the NaviCloud MCS utility platform, dedicated physical hardware or a combination of both.

We provide implementation and operational services for the packaged applications listed below. In addition to packaged enterprise resource planning, or ERP, applications we offer outsourced messaging, including the monitoring and management of Microsoft Exchange and Lotus Domino and associated collaboration solutions. Managed application services are available either in a NaviSite data center or, through remote management, on the customers' premises. Moreover, our customers can choose to use dedicated or shared servers. We also provide specific services to help customers migrate from legacy or proprietary messaging systems to Microsoft Exchange or Lotus Domino, and our experts can customize messaging and collaborative applications. We offer user provisioning, spam filtering, archiving, disaster recovery and business continuity, virus protection and enhanced monitoring and reporting.

Our MAS service includes full life cycle management of the selected application. Full life cycle management includes patch and bug fixes, release management and updates and end user support for a monthly fixed fee. In this way our customers have a known budget for the complete service and there are no additional charges that are normally associated with outsourced software services.

*ERP Managed Application Services* Defined full life cycle managed application services provided for specific packaged applications. Services include implementation, upgrade assistance, monitoring, diagnostics, problem resolution and functional end-user support. Applications include:

Oracle e-Business Suite;

PeopleSoft Enterprise;

Siebel;

JD Edwards;

Hyperion;

Deltek Costpoint;

Microsoft Dynamics;



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Microsoft Exchange; and

Lotus Domino.

*ERP Professional Services* Planning, implementation, optimization, enhancement and upgrades for supported third-party ERP applications beyond the scope of normal operations.

*Custom-Development Professional Services* Planning, implementation, optimization and enhancement for custom applications developed by us or our customers.

We provide these services to a range of industries including financial services, healthcare and pharmaceuticals, manufacturing and distribution, publishing, media and communications, business services, public sector and software through our own sales force and sales-channel relationships.

Our proprietary NaviView™ platform is a critical element of our service offerings, each of which can be customized to meet our customers' particular needs. Using this platform, we offer valuable flexibility without the significant costs associated with traditional customization. NaviView™ allows us to work with our customers' IT teams, systems integrators and other third parties to deliver services to customers. Our NaviView™ platform and its user interface help ensure full transparency to the customer and seamless operation of outsourced applications and infrastructure, including (i) hardware, operating-system, database and application monitoring, (ii) event management, (iii) problem-resolution management and (iv) integrated change- and configuration-management tools.

Supporting our managed-hosting and applications services requires a range of hardware and software designed for the specific needs of our customers. NaviSite is a leader in using virtual computing and memory, shared and dedicated storage and networking as ways to optimize services for performance, cost and operational efficiency. We strive to continually innovate as technology develops. An example of this continued innovation is the deployment of our utility-like cloud-based infrastructure to maximize infrastructure leverage.

We believe that the combination of NaviView™, AppCenter and our dedicated and virtual utility platform, with our physical infrastructure and technical staff gives us a unique ability to provide complex enterprise hosting and application services. NaviView™ is hardware-, application- and operating-system-neutral. Designed to enable enterprise-hosting and software applications to be monitored and managed, our NaviView™ and AppCenter technologies allow us to offer new solutions to our software vendors and new products to our current customers.

We believe that our data centers and infrastructure have the capacity necessary to expand our business for the foreseeable future. Further, trends in hardware virtualization and the density of computing resources, which reduce the required square footage, or footprint, in the data center, are favorable to NaviSite's services-oriented offerings, as compared with traditional co-location or managed-hosting providers. Our services, as described below, combine our developed infrastructure with established processes and procedures for delivering hosting- and application-management services. Our high-availability infrastructure, high-performance monitoring systems and proactive and collaborative problem-resolution and change-management processes are designed to identify and address potentially crippling problems before they disrupt our customers' operations.

We currently serve over 1,300 customers. Our hosted customers typically enter into service agreements for a term of one to five years, with monthly payments, that provide us with a recurring revenue base. Our revenue growth comes from adding new customers and delivering additional services to existing customers. Our recurring revenue base is affected by new customers and renewals and terminations with existing customers. We continue to experience increasing recurring revenues from both new and existing customers off-set by a decline from our professional-services related revenues.

In August 2007 we acquired the assets of Alabanza, LLC, and Hosting Ventures, LLC (collectively, **Alabanza**), and all of the issued and outstanding stock of Jupiter Hosting, Inc. (**Jupiter**). These acquisitions provided additional managed-hosting customers, proprietary software for provisioning and additional data-center space in the Bay Area market. In September 2007 we acquired netASPx, Inc. (**netASPx**), an application-management service provider, and in October 2007 we acquired the assets of iCommerce, Inc., a re-seller of dedicated hosting services. All of these acquisitions were accounted for using the purchase method of accounting, and, as such, the results of operations and cash flow related to these acquisitions were included in our consolidated statements of operations and consolidated

statement of cash flows from their respective dates of acquisition. During fiscal year 2010, we completed two separate asset sales transactions. In February 2010 we sold substantially all of the assets of our netASPx business and in March

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2010 we sold two of our co-location data centers. Net proceeds from the sales were used to reduce our outstanding debt obligations. We have accounted for the sales of these assets as discontinued operations (see Note 5 *Discontinued Operations*). The results of operations for the three months ended October 31, 2010 and 2009 reflect this accounting treatment. The Company is considering selling a number of additional non-strategic data centers. The potential sales of these data centers will result in a reduction of recurring revenues as well as a reduction in corresponding fixed and variable expenses. The net proceeds from any potential sales would be used primarily to pay down our outstanding term-loan debt.

**Results of Operations for the Three Months Ended October 31, 2010 and 2009**

The following table sets forth the percentage relationships of certain items from our condensed consolidated statements of operations as a percentage of total revenue for the periods indicated.

	<b>Three Months Ended October 31,</b>	
	<b>2010</b>	<b>2009</b>
Revenue, net	99.9%	99.7%
Revenue, related parties	0.1%	0.3%
Total revenue	100.0%	100.0%
Cost of revenue, excluding restructuring charge, depreciation and amortization	48.5%	48.9%
Depreciation and amortization	13.6%	13.7%
Total cost of revenue	62.1%	62.6%
Gross profit	37.9%	37.4%
Operating expenses:		
Selling and marketing	14.2%	15.4%
General and administrative	21.1%	18.0%
Total operating expenses	35.3%	33.4%
Income from operations	2.6%	4.0%
Other income (expense):		
Interest income		
Interest expense	(5.0)%	(8.2)%
Other income (expense), net	(0.3)%	0.3%
Loss from continued operations before income taxes and discontinued operations	(2.7)%	(3.9)%
Income taxes	(0.9)%	(1.2)%
Loss from continuing operations	(3.6)%	(5.1)%
Loss from discontinued operations		(2.7)%
Net Loss	(3.6)%	(7.8)%
Accretion of preferred-stock dividends	(3.0)%	(2.9)%
Net loss attributable to common stockholders	(6.6)%	(10.7)%

**Comparison of the Three Months Ended October 31, 2010 and 2009****Revenue**



We derive our revenue from managed-IT services including cloud computing services, hosting, managed application and co-location services comprised of a variety of service offerings and professional services to both enterprise and mid-market companies and organizations. These entities include mid-sized companies, divisions of large multinational companies and government agencies.

Total revenue for the three months ended October 31, 2010, increased 9% to approximately \$33.4 million from approximately \$30.6 million for the three months ended October 31, 2009. The overall increase of approximately \$2.8 million in revenue was mainly due to an increase of \$3.1 million in our enterprise-hosting and application services revenue to new and existing customers and an increase of \$0.2 million due to increased sales from American s Job Exchange, our employment-services website ( **AJE** ). These revenue increases were partially off-set by a decrease of approximately \$0.5 million in our professional-services revenues. Revenue from related parties during the three months ended October 31, 2010 and 2009, totaled \$40,000 and \$94,000, respectively.

The Company is considering selling a number of non-strategic co-location data centers. The potential sale of these data centers will result in a reduction in future recurring revenues offset by a reduction in the fixed and variable costs required to support this revenue.

**Table of Contents****Cost of Revenue and Gross Profit**

Cost of revenue consists primarily of salaries and benefits for operations personnel, bandwidth fees and related Internet-connectivity charges, equipment costs and related depreciation and costs to run our data centers, such as rent and utilities.

Total cost of revenue for the three months ended October 31, 2010, increased approximately 8% to \$20.7 million from approximately \$19.1 million during the three months ended October 31, 2009. As a percentage of revenue, total cost of revenue decreased to 62.1% during the three months ended October 31, 2010, from 62.6% during the three months ended October 31, 2009. The overall increase of approximately \$1.6 million was primarily due to increased facilities-related expense, including rent, utilities and telecommunication, of approximately \$0.6 million, due in part to the January 2010 change in equipment lease classification from capital to operating resulting from the equipment lease modification in our UK data center; increased depreciation expense of \$0.6 million due to increased capital spending to support our increased customer base and new cloud platform; higher software- and hardware-maintenance and -licensing costs of approximately \$0.5 million and increased employee related expenses of \$0.3 million. These expense increases of approximately \$2.0 million were partially offset by decreased external consultant and related expenses of \$0.3 million related primarily to lower professional services revenue; and a decrease of \$0.1 million related to lower amortization expense.

The Company is considering selling a number of non-strategic co-location data centers. The potential sale of these data centers will result in a corresponding reduction in both fixed and variable cost of revenues.

Gross profit of approximately \$12.7 million for the three months ended October 31, 2010, increased by approximately \$1.3 million, or 11%, from a gross profit of approximately \$11.4 million for the three months ended October 31, 2009. Gross profit for the three months ended October 31, 2010, represented 37.9% of total revenue, compared to 37.4% of total revenue for the three months ended October 31, 2009. Our gross profit was positively impacted during the three months ended October 31, 2010, as compared to the three months ended October 31, 2009, primarily due to increased revenues from our enterprise-hosting and application services customer base, coupled with moderate cost increases to support the revenue growth as outlined above.

**Operating Expenses**

*Selling and Marketing* Selling and marketing expense consists primarily of salaries and related benefits, commissions and marketing expenses such as advertising, product literature, trade-show costs and marketing and direct-mail programs.

Selling and marketing expense remained relatively constant at \$4.7 million during both the three months ended October 31, 2010 and 2009. Selling and marketing expense as a percentage of revenue decreased to 14.2% for the three months ended October 31, 2010 as compared to 15.4% for the three months ended October 31, 2009 due primarily to the increased revenues during the three months ended October 31, 2010 as compared to the same period in the prior year. Marketing related spending increased approximately \$0.3 million during the first quarter of fiscal year 2011 as compared to the same period in the prior year, which was off-set by a decrease of approximately \$0.3 million in commission expense for the same periods.

*General and Administrative* General and administrative expense includes the costs of financial, human-resources, IT and administrative personnel, professional services, bad debt and corporate overhead. Such expenses may be reduced if we are successful in our attempts to sell any of our non-strategic data centers.

General and administrative expense increased 28% to approximately \$7.0 million, or 21.1% of total revenue, during the three months ended October 31, 2010, from approximately \$5.5 million, or 18.0% of total revenue, during the three months ended October 31, 2009. During the first quarter of fiscal year 2011 our former Chief Executive Officer resigned, resulting in an increase to general and administrative expense related to severance and stock compensation charges of approximately \$0.3 million, accelerated depreciation expense of \$0.5 million related to the write-off of leasehold improvements, and lease abandonment costs of \$0.1 million. The leasehold improvements and lease abandonment related to the office space which was previously utilized by, and subsequently assigned to, our former Chief Executive Officer as part of his termination agreement. General and administrative expense also increased over the prior period due to an increase of approximately \$0.4 million in connection with the activities of the special committee of the board of directors and \$0.2 million related to salaries and outside services.



**Table of Contents****Interest Income**

Interest income remained relatively consistent during the three months ended October 31, 2010 and 2009. We recognized minimal interest income during the two periods due to the fact that interest rates were low and we used available cash to pay down outstanding debt.

**Interest Expense**

During the three months ended October 31, 2010, interest expense decreased 33.8% to approximately \$1.7 million or 5.0% of total revenue, from approximately \$2.5 million or 8.2% of total revenue, for the three months ended October 31, 2009. The decrease of \$0.8 million for the three months ended October 31, 2010 as compared to the same period in the prior year was primarily due to the January 2010 change in the equipment lease classification from capital to operating resulting from the equipment lease modification in our UK data center. This lease modification resulted in a shift of expenses from interest expense under the initial capital lease to operating rent expense under the new operating lease. In addition, the average outstanding term-loan balance was reduced in the current year as compared to the prior year. We paid down the term-loan by \$52.0 million during fiscal year 2010 from proceeds from the sale of the netASPx business and the two data center asset sales. The interest rate was also reduced effective February 1, 2010 as a result of our ability to reduce the leverage ratio to a predetermined threshold.

**Other Income (Expense), Net**

Other income (expense), net, was approximately \$0.1 million of expenses during the three months ended October 31, 2010, compared to Other income (expense), net, of approximately \$0.1 million of income during the three months ended October 31, 2009. The Other income (expense), net, recorded during the three months ended October 31, 2010, and 2009 is primarily attributable to foreign exchange gain (loss) and other miscellaneous income, and in fiscal year 2010, sublease income. The \$0.2 million change during the first three months ended October 31, 2010 as compared to the same period in the prior year was due to a negative impact of foreign exchange and the expiration of sublease income during fiscal year 2010.

**Income-Tax Expense**

We recorded \$0.3 million and \$0.4 million of income-tax expense during the three months ended October 31, 2010 and 2009, respectively. No income-tax benefit was recorded for the losses incurred due to a valuation allowance recognized against deferred tax assets. The deferred tax expense resulted from tax-goodwill amortization related to the Surebridge asset acquisition in June 2004, the acquisition of certain AppliedTheory Corporation assets by Clearblue Technologies Management, Inc., a subsidiary of the Company, before the pooling of interests in December 2002, the asset acquisition of Alabanza in September 2007 and the asset acquisition of iCommerce in October 2007. Accordingly, the acquired goodwill and intangible assets for these acquisitions are amortizable for tax purposes over 15 years. For financial-statement purposes goodwill is not amortized for any of these acquisitions but is tested for impairment annually. Tax amortization of goodwill results in a taxable temporary difference, which will not reverse until the goodwill is impaired or written off. The resulting taxable temporary difference may not be offset by deductible temporary differences currently available, such as NOL carryforwards, which expire within a definite period.

In addition, we recorded net income tax expense of \$0.2 million within discontinued operations during the three months ended October 31, 2009. The net income tax expense recorded within discontinued operations during the three months ended October 31, 2009 was primarily related to the reversal of a deferred tax liability related to goodwill tax amortization associated with the netASPx business. For federal income tax purposes, the gain from the dispositions of the netASPx business and the data center assets will be offset by net operating losses carried forward from prior years and the current year loss from continuing operations.

**Loss from Discontinued Operations**

During fiscal year 2010 we completed two separate asset sale transactions. In February 2010, we sold the assets of our netASPx business and in March 2010 we sold two of our co-location data centers. We have accounted for the sales of these assets as discontinued operations (see Note 5 *Discontinued Operations* to the condensed consolidated financial statements). Accordingly, the revenue, costs of revenue, expenses, applicable interest expense and income taxes have been broken out to separately for these assets to determine the loss from discontinued operations from these sales. Loss from discontinued operations was \$0.8 million for the three months

ended October 31, 2009. There was no activity within discontinued operations for the three months ended October 31, 2010.

**Table of Contents****Liquidity and Capital Resources**

As of October 31, 2010, our principal sources of liquidity included cash and cash equivalents of \$6.6 million and a revolving-credit facility of \$9.0 million provided under our Amended Credit Agreement with a lending syndicate. At October 31, 2010, we had borrowed \$4.0 million under the revolving-credit facility, the same borrowing amount outstanding as of July 31, 2010. Our current assets, including cash and cash equivalents of \$6.6 million, were approximately \$5.3 million less than our current liabilities at October 31, 2010, as compared to a negative working capital of \$6.5 million, including cash and cash equivalents of \$4.6 million, at July 31, 2010.

Cash and cash equivalents increased approximately \$2.0 million for the three months ended October 31, 2010. Our primary sources of cash included approximately \$6.5 million in cash provided by operations, \$0.4 million in proceeds from borrowings on notes payable and \$0.1 million in proceeds from stock option exercises and employee stock-purchase plan. The fixed cost nature of our business generally allows us to generate positive operating cash flow from the revenues from new customers that are in excess of customer terminations. Net cash provided by operating activities of approximately \$6.5 million for the three months ended October 31, 2010 resulted from our net loss of \$1.2 million, an increase in cash generated from improved working capital of \$0.1 million and \$0.9 million in cash generated from the positive net change in long term assets and liabilities. Non-cash items recognized during the three months ended October 31, 2010 included depreciation and amortization expense of \$5.4 million, down slightly from the same period in the prior year due to the reduction in net intangible assets, and stock based compensation and deferred income tax expense of \$0.8 million and \$0.3 million, respectively. The potential sale of our non-strategic data centers is not expected to have a significant impact on our liquidity. Our cash flow from operations is dependent on several factors including the overall performance of the managed-IT-services sector as well as our ability to continue to acquire profitable new customers in excess of contract terminations.

The primary uses of cash for the three months ended October 31, 2010, included \$3.5 million and \$1.3 million of cash used to purchase property, plant and equipment and fund payments under capital-lease obligations, respectively. Our purchases of capital equipment and increased capital lease obligations were due to increased customer demand and our continued investments in our data centers and cloud platform.

Cash and cash equivalents decreased approximately \$6.4 million for the three months ended October 31, 2009. Our primary sources of cash included approximately \$4.6 million in cash provided by operations, \$0.5 million in proceeds from borrowings on notes payable and \$0.4 million in proceeds from stock option exercises and employee stock-purchase plan. Net cash provided by operating activities of \$4.6 million for the three months ended October 31, 2009 resulted from the funding of our net loss of \$2.4 million offset by \$7.2 million of non-cash items, inclusive of \$5.7 million in depreciation and amortization, \$0.9 million of stock based compensation expense, \$0.5 million of deferred income-tax expense and \$0.1 million provision for bad debts. In addition, we experienced improving working capital of \$0.8 million. The primary use of cash for the three months ended October 31, 2009 included \$4.0 million for the purchase of property, plant and equipment used to support both customer and internal capital requirement, and \$0.9 million of cash was used to fund payments under capital-lease obligations. In addition, we used \$7.2 million for the repayment of notes payable.

Our current Amended Credit Agreement consists of a six-year term loan, expiring in June 2013 and a five-year revolving-credit facility, expiring in June 2012. The Amended Credit Agreement is subject to prepayment in the case of an event of default. Our revolving-credit facility allows for maximum borrowing of \$9.0 million. Outstanding amounts bear interest at either LIBOR plus 6% or, at our option, the Base Rate, as defined in our credit agreement, plus 5%. Interest becomes due, and is payable, quarterly in arrears. In addition to our current Amended Credit Agreement, we have redeemable preferred stock that is redeemable at the option of the holders on or after August 2013. Should additional capital be needed to fund these commitments we may seek to raise additional capital through offerings of the Company's stock or through debt refinancing. There can be no assurance, however, that we would be able to raise additional capital on terms that are favorable to us, or at all.

We believe that our existing cash and cash equivalents, cash flow from operations and existing amounts available under our credit facility will be sufficient to meet our anticipated cash needs for at least the next 12 months. There are no material capital expenditure commitments as of October 31, 2010. Ongoing capital requirements to grow the business are currently funded and are expected to be primarily funded in the future by cash generated from operations

and capital leases as required.

**Table of Contents****Recent Accounting Pronouncements**

In November 2008 the SEC issued for comment a proposed roadmap regarding the potential use by U.S. issuers of financial statements prepared in accordance with International Financial Reporting Standards ( **IFRS** ). IFRS is a comprehensive series of accounting standards published by the International Accounting Standards Board (the **IASB** ). Under the proposed roadmap, in fiscal 2015 we could be required to prepare financial statements in accordance with IFRS. The SEC will make a determination in 2011 regarding the mandatory adoption of IFRS. We are currently assessing the impact that this change would have on our consolidated financial statements, and we will continue to monitor the development of the potential implementation of IFRS.

**Off-Balance Sheet Financing Arrangements**

We do not have any off-balance-sheet financing arrangements other than operating leases, which are recorded in accordance with U.S. GAAP.

**Critical Accounting Policies**

We prepare our consolidated financial statements in accordance with U.S. GAAP, which requires that we make certain estimates, judgments and assumptions that we believe are reasonable based on the information available. These estimates and assumptions affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses for the periods presented. The significant accounting policies that we believe are the most critical to aid in fully understanding and evaluating our reported financial results are revenue recognition; allowance for doubtful accounts; impairment of long-lived assets, goodwill and other intangible assets; stock-based compensation; impairment costs; and income taxes. We review our estimates on a regular basis and make adjustments based on historical experiences, current conditions and future expectations. We perform these reviews regularly and make adjustments in light of currently available information. We believe that these estimates are reasonable, but actual results could differ from these estimates.

*Revenue Recognition.* We derive our revenue primarily from monthly fees for website and Internet-application management and hosting, co-location services and professional services. Reimbursable expenses charged to customers are included in revenue and cost of revenue. Revenue is recognized as services are performed in accordance with all applicable revenue-recognition criteria.

Application-management, hosting and co-location services are billed and recognized as revenue over the term of the applicable contract based on actual customer usage. These terms generally are one to five years. Installation fees associated with application-management, hosting and co-location services are billed when the installation service is provided and recognized as revenue over the term of the related contract. Installation fees generally consist of fees charged to set up a specific technological environment for a customer within a NaviSite data center. In instances where payment for a service is received in advance of performing those services, the related revenue is deferred until the period in which such services are performed. The direct and incremental costs associated with installation and setup activities are capitalized and expensed over the greater of the term of the related contract or the expected customer life.

Professional-services revenue is recognized on a time and materials basis as the services are performed for time- and materials-type contracts or on a percentage-of-completion method for fixed-price contracts. We estimate the percentage of completion using the ratio of hours incurred on a contract to the projected hours expected to be incurred to complete the contract. Estimates to complete contracts are prepared by project managers and reviewed by management each month. When current contract estimates indicate that a loss is probable, a provision is made for the total anticipated loss in the current period. Contract losses are determined as the amount by which the estimated service costs of the contract exceed the estimated revenue that will be generated by the contract. Historically, our estimates have been consistent with actual results. Unbilled accounts receivable represent revenue for services performed that have not been billed. Billings in excess of revenue recognized are recorded as deferred revenue until the applicable revenue-recognition criteria are met.

Effective August 1, 2009, we adopted Accounting Standards Update ( **ASU** ) No. 2009-13, *Multiple-Deliverable Revenue Arrangements*, which amends FASB Accounting Standards Codification ( **ASC** ) Topic 605, *Revenue Recognition*. ASU 2009-13 amends FASB ASC Topic 605 to eliminate the residual method of allocation for multiple-deliverable revenue arrangements, and requires that arrangement consideration be allocated at the inception



of an arrangement to all deliverables using the relative selling price method. The ASU also establishes a selling price hierarchy for determining the selling price of a deliverable, which includes (1) VSOE, if available, (2) TPE, if VSOE is not available, and (3) ESP, if neither VSOE nor TPE is available. Additionally, ASU 2009-13 expands the disclosure requirements related to a vendor's multiple-deliverable revenue arrangements.

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In accordance with ASU 2009-13, we allocate arrangement consideration to each deliverable in an arrangement based on its relative selling price. We determine selling price using VSOE, if it exists; otherwise, we use TPE. If neither VSOE nor TPE of selling price exists for a unit of accounting, we use ESP.

We apply judgment to ensure the appropriate application of ASU 2009-13, including with respect to the determination of fair value for multiple deliverables, the determination of whether undelivered elements are essential to the functionality of delivered elements and the timing of revenue recognition, among others. For those arrangements with respect to which the deliverables do not qualify as a separate unit of accounting, revenue from all deliverables is treated as one accounting unit and generally recognized ratably over the term of the arrangement.

Existing customers are subject to initial and ongoing credit evaluations based on credit reviews that we perform and, subsequent to beginning as a customer, payment history and other factors, including the customer's financial condition and general economic trends. If we determine, subsequent to our initial evaluation at any time during the arrangement, that collectability is not reasonably assured, revenue is recognized as cash is received, as collectability is not considered probable at the time that the services are performed.

*Allowance for Doubtful Accounts.* We perform initial and periodic credit evaluations of our customers' financial conditions. We make estimates of the collectability of our accounts receivable and maintain an allowance for doubtful accounts for potential credit losses. We specifically analyze accounts receivable and consider historical bad debts, customer and industry concentrations, customer creditworthiness (including the customer's financial performance and its business history), current economic trends and changes in our customers' payment patterns when evaluating the adequacy of the allowance for doubtful accounts. We specifically reserve for 100% of the balance of customer accounts deemed uncollectible. For all other customer accounts, we reserve as needed based upon our estimates of uncollectible amounts based on historical bad debt. Changes in economic conditions or the financial viability of our customers may result in additional provisions for doubtful accounts in excess of our current estimate. Historically, our estimates have been consistent with actual results. A 5% to 10% unfavorable change in our provision requirements would result in an approximate \$0.1 million to \$0.2 million decrease to income from operations for the fiscal quarter ended October 31, 2010.

*Impairment of Long-Lived Assets and Goodwill and Other Intangible Assets.* We review our long-lived assets, subject to amortization and depreciation, for impairment whenever events or changes in circumstances indicate that the carrying amount of these assets may not be recoverable. Long-lived and other intangible assets include customer lists, customer-contract backlog, developed technology, vendor contracts, trademarks, non-compete agreements and property and equipment. Factors we consider important that could trigger an impairment review include:

significant underperformance relative to expected historical or projected future operating results;

significant changes in the manner of our use of the acquired assets or the strategy of our overall business;

significant negative industry or economic trends;

significant declines in our stock price for a sustained period; and

our market capitalization relative to net book value.

Recoverability is measured by a comparison of the carrying amount of an asset to the future undiscounted cash flows expected to be generated by the asset. If the undiscounted cash flows expected to be generated by the use and disposal of the asset are less than its carrying value and therefore impaired, we recognize the impairment loss as measured by the amount by which the carrying value of the assets exceeds its fair value. Fair value is determined based on discounted cash flows or values determined by reference to third-party valuation reports, depending on the nature of the asset. Assets to be disposed of are valued at the lower of the carrying amount or their fair value, less disposal costs. Property and equipment is primarily comprised of leasehold improvements, computer and office equipment and software licenses.

We review the valuation of our goodwill in the fourth quarter of each fiscal year, or on an interim basis, if it is considered more likely than not that an impairment loss has been incurred. Our valuation methodology for assessing

impairment requires us to make judgments and assumptions based on historical experience and to rely heavily on projections of future operating performance. We operate in highly competitive environments, and our projections of future operating results and cash flows may vary significantly from actual results. If the assumption that we use in preparing our estimates of our reporting units' projected performance for purposes of impairment testing differs materially from actual future results, we may record impairment changes in the future and our operating results may be adversely affected. We completed our annual impairment review of goodwill as of July 31, 2010, and concluded that goodwill was not impaired. No impairment indicators have arisen since that date to cause us to perform an impairment assessment since that date. At October 31, 2010 and July 31, 2010, the carrying value of goodwill and other intangible assets totaled \$52.1 million and \$52.8 million, respectively. Historically, our estimates have been consistent with actual results.

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*Stock-Based Compensation.* SFAS No. 123(R), *Share-Based Payment*, which is now part of FASB ASC 718, *Compensation Stock Compensation* ( **FASB ASC 718** ), requires companies to estimate the fair value of stock-based payment awards on the date of grant using an option-pricing model. The value of the portion of the award that is ultimately expected to vest is recognized as expense over the requisite service periods in our consolidated statement of operations. FASB ASC 718 superseded our previous accounting under the provisions of SFAS No. 123, *Accounting for Stock-Based Compensation*. As permitted by SFAS No. 123, we had measured options granted before August 1, 2005, as compensation cost in accordance with Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations. Accordingly, no accounting recognition is given to stock options granted at fair market value until they are exercised. Upon exercise of the options, net proceeds, including tax benefits realized, are credited to equity.

Stock-based compensation expense recognized during the period is based on the value of the portion of stock-based payment awards that is ultimately expected to vest during the period, reduced for estimated forfeitures. FASB ASC 718 requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. In our pro forma information required under FASB ASC 718 for the periods before August 1, 2005, we established estimates for forfeitures. Stock-based compensation expense recognized in our consolidated statements of operations for the fiscal years ended July 31, 2008 and 2007, included compensation expense for stock-based payment awards granted before, but unvested as of, July 31, 2005, based on the grant-date fair value estimated in accordance with the pro forma provisions of SFAS No. 123, and compensation expense for the stock-based payment awards granted after July 31, 2005, based on the grant-date fair value estimated in accordance with the provisions of FASB ASC 718.

In accordance with FASB ASC 718, we use the Black-Scholes Model. In accordance with this model, we must make certain estimates to determine the grant-date fair value of equity awards. These estimates can be complex and subjective and include the expected volatility of our common stock, our dividend rate, a risk-free interest rate, the expected term of the equity award and the expected forfeiture rate of the equity award. Any changes in these assumptions may materially affect the estimated fair value of our recorded stock-based compensation.

*Income Taxes.* Income taxes are accounted for under the provisions of SFAS No. 109, *Accounting for Income Taxes*, which is now part of FASB ASC 740, *Income Taxes* ( **FASB ASC 740** ), using the asset-and-liability method, whereby deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial-statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. FASB ASC 740 also requires that the deferred tax assets be reduced by a valuation allowance if, based on the weight of available evidence, it is more likely than not that some or all of the recorded deferred tax assets will not be realized in future periods. This methodology is subjective and requires significant estimates and judgments in the determination of the recoverability of deferred tax assets and in the calculation of certain tax liabilities. At October 31, 2010 and 2009, respectively, a valuation allowance has been recorded against the gross deferred tax assets since we believe that, after considering all the available objective evidence – positive and negative, historical and prospective, with greater weight given to historical evidence – it is more likely than not that these assets will not be realized. In each reporting period, we evaluate the adequacy of our valuation allowance on our deferred tax assets. In the future, if we can demonstrate a consistent trend of pre-tax income, then, at that time, we may reduce our valuation allowance accordingly. Our federal and state NOL carryforwards at October 31, 2010, totaled \$155.3 million. A 5% reduction in our current valuation allowance against these federal and state NOL carryforwards would result in an income-tax benefit of approximately \$3.1 million for the reporting period.

In addition, the calculation of our tax liabilities involves dealing with uncertainties in the application of complex tax regulations in several tax jurisdictions. We are periodically reviewed by domestic and foreign tax authorities regarding the amount of taxes due. These reviews include questions regarding the timing and amount of deductions and the allocation of income among various tax jurisdictions. In evaluating the exposure associated with various filing positions, we may record estimated reserves for exposures. Based on our evaluation of current tax positions, we

believe that we have appropriately accrued for exposures.

**Table of Contents****Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Not required

**Item 4. Controls and Procedures**

*Disclosure Controls and Procedures.* Our management, with the participation of our chief executive and financial officers, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) as of the end of the period covered by this report. Based on that evaluation, our chief executive and financial officers concluded that our disclosure controls and procedures were, as of the end of the period covered by this report, effective in ensuring that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to our management, including our chief executive and financial officers, as appropriate to allow timely decisions regarding required disclosure.

*Internal Control over Financial Reporting.* There was no change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) that occurred during the fiscal quarter to which this report relates, which change has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II: OTHER INFORMATION****Item 1. Legal Proceedings***IPO Securities Litigation*

In 2001, lawsuits naming more than 300 issuers and over 50 investment banks were filed in the U.S. District Court for the Southern District of New York (the **Court**) for all pretrial purposes (the **IPO Securities Litigation**). Between June 13, 2001, and July 10, 2001, five purported class-action lawsuits seeking monetary damages were filed against us; Joel B. Rosen, our then-chief executive officer; Kenneth W. Hale, our then-chief financial officer; Robert E. Eisenberg, our then president; and the underwriters of our initial public offering of October 22, 1999. On September 6, 2001, the Court consolidated the five similar cases and a consolidated, amended complaint was filed on April 19, 2002 on behalf of all persons who acquired shares of our common stock between October 22, 1999, and December 6, 2000 (the **Class-Action Litigation**), against us and Messrs. Rosen, Hale and Eisenberg (collectively, the **NaviSite Defendants**) and against underwriter defendants Robertson Stephens (as successor-in-interest to BancBoston), BancBoston, J.P. Morgan (as successor-in-interest to Hambrecht & Quist), Hambrecht & Quist and First Albany. The plaintiffs uniformly alleged that all defendants, including the NaviSite Defendants, violated Sections 11 and 15 of the Securities Act, Sections 10(b) and 20(a) of the Exchange Act, and Rule 10b-5 by issuing and selling our common stock in the offering without disclosing to investors that some of the underwriters, including the lead underwriters, allegedly had solicited and received undisclosed agreements from certain investors to purchase aftermarket shares at pre-arranged, escalating prices and also to receive additional commissions and/or other compensation from those investors. Plaintiffs did not specify the amount of damages they sought in the Class-Action Litigation. On April 2, 2009, a stipulation and agreement of settlement among the plaintiffs, issuer defendants (including any present or former officers and directors) and underwriters was submitted to the Court for preliminary approval (the **Global Settlement**). Pursuant to the Global Settlement, all claims against the NaviSite Defendants would be dismissed with prejudice and our pro-rata share of the settlement consideration would be fully funded by insurance. By Opinion and Order dated October 5, 2009, after conducting a settlement fairness hearing on September 10, 2009, the Court granted final approval to the Global Settlement and directed the clerk to close each of the actions comprising the IPO Securities Litigation, including the Class-Action Litigation. A proposed final judgment in the Class-Action Litigation was filed on November 23, 2009, and was signed by the Court on November 24, 2009 and entered on the docket on December 29, 2009.

The settlement remains subject to numerous conditions, including the resolution of several appeals that have been filed, in the United States Court of Appeals for the Second Circuit (the **Court of Appeals**), and there can be no assurance that the Court's approval of the Global Settlement will be upheld in all respects upon appeal. The deadline for appellants to submit their papers to the Court of Appeals was October 6, 2010. One appellant timely filed an opening brief, a second appellant filed an untimely brief on October 7, 2010, as well as an amended brief on November 5, 2010 and the remaining appellants filed a stipulation of dismissal of their appeals pursuant to Fed. R.

App. P. 42(d). Appellees' responsive briefing is due December 17, 2010. We believe that the allegations against us are without merit, and, if the litigation continues, we intend to vigorously defend against the plaintiffs' claims. Because of the inherent uncertainty of litigation, and because the settlement remains subject to numerous conditions and appeals, we are not able to predict the possible outcome of the suits and their ultimate effect, if any, on our business, financial condition, results of operations or cash flows.

On October 12, 2007, a purported NaviSite stockholder filed a complaint for violation of Section 16(b) of the Exchange Act, which provision prohibits short-swing trading, against two of the underwriters of the public offering at issue in the Class-Action Litigation.

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The complaint is pending in the U.S. District Court for the Western District of Washington (the **District Court**) and is captioned Vanessa Simmonds v. Bank of America Corp., et al. Plaintiff seeks the recovery of short-swing profits from the underwriters on behalf of the Company, which is named only as a nominal defendant and from which no recovery is sought. Simmonds' complaint was dismissed without prejudice by the District Court on the grounds that she had failed to make an adequate demand on us before filing her complaint. Because the District Court dismissed the case on the grounds that it lacked subject-matter jurisdiction, it did not specifically reach the issue of whether the plaintiff's claims were barred by the applicable statute of limitations. However, the District Court also granted the underwriter defendants' joint motion to dismiss with respect to cases involving other issuers, holding that the cases were time-barred because the issuers' stockholders had notice of the potential claims more than five years before filing suit. The plaintiff filed a notice of appeal with the Ninth Circuit Court of Appeals on April 10, 2009, and the underwriter defendants filed a cross-appeal, asserting that the dismissal should have been with prejudice. The appeal and cross-appeal are fully briefed. On October 5, 2010, oral argument was held before the Ninth Circuit Court of Appeals. On December 2, 2010, the Ninth Circuit Court of Appeals affirmed the District Court's decision to dismiss the moving issuers' cases (including the Company's) on the grounds that plaintiff's demand letters were insufficient to put the issuers on notice of the claims asserted against them and further ordered that the dismissals be made with prejudice. The Ninth Circuit, however, reversed and remanded the District Court's decision on the underwriters' motion to dismiss as to the claims arising from the non-moving issuers' IPOs, finding plaintiff's claims were not time-barred under the applicable statute of limitations. In remanding, the Ninth Circuit advised the non-moving issuers and underwriters to file in the District Court the same challenges to plaintiff's demand letters that moving issuers had filed. We do not expect that this claim will have a material impact on our financial position or results of operations.

### **Item 1A. Risk Factors**

There have been no material changes to the risk factors disclosed in Part I, Item 1A. Risk Factors, in our annual report on Form 10-K for the fiscal year ended July 31, 2010. The risks described in our annual report are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

### **Item 5. Other Information**

During the quarter ended October 31, 2010, we made no material changes to the procedures by which stockholders may recommend nominees to our board of directors, as described in our most recent proxy statement.

### **Item 6. Exhibits**

The exhibits listed in the exhibit index immediately preceding such exhibits are filed with, or incorporated by reference in, this report.



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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

December 9, 2010

NAVISITE, INC.

By: /s/ James W. Pluntze  
James W. Pluntze  
(Principal Financial and Accounting  
Officer)

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**Table of Contents**

**EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Description</b>
10.1	Separation Agreement, dated September 21, 2010, by and between the Registrant and Arthur P. Becker.
31.1	Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.