TARGET CORP Form PREN14A April 06, 2009

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

SCHEDULE 14A

PROXY STATEMENT PURSUANT TO SECTION 14(a) OF THE SECURITIES EXCHANGE ACT OF 1934 (Amendment No.)

Filed by the Registrant o

Filed by a Party other than the Registrant b

Check the appropriate box:

- **b** Preliminary Proxy Statement
- o Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- o Definitive Proxy Statement
- o Definitive Additional Materials
- o Soliciting Material Pursuant to § 240.14a-12

Target Corporation (Name of Registrant as Specified In Its Charter)

Pershing Square, L.P.
Pershing Square II, L.P.
Pershing Square IV Trade-Co, L.P.
Pershing Square IV-I Trade-Co, L.P.
Pershing Square International, Ltd.
Pershing Square International IV Trade-Co, Ltd.
Pershing Square International IV-I, Ltd.

William A. Ackman Michael L. Ashner James L. Donald Ronald J. Gilson Richard W. Vague Ali Namvar Roy J. Katzovicz

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

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- b No fee required.
- o Fee computed on table below per Exchange Act Rule 14a-6(i)(4) and 0-11.
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April , 2009

Dear Fellow Target Shareholder:

The Pershing Square funds have been substantial shareholders of Target for more than two years. Recently, we nominated five independent director candidates for election at Target s upcoming 2009 Annual Meeting of Shareholders. We did so because we believe that adding individuals with directly relevant experience to Target s board of directors will help make Target a stronger, more profitable, and more valuable company.

Despite the fact that Target s two principal business lines are retail and credit cards, Target currently has no independent directors with senior, executive-level experience in these two businesses. Similarly, despite the fact that Target is one of the largest owners of retail real estate in the country, there are no independent directors on the company s board with substantial real estate expertise. The board also has no significant shareholder representation, with the current directors owning less than 0.3% of the company s outstanding common stock. As such, we believe that the current board is suboptimal from a shareholder and corporate governance perspective.

Target s board is comprised of business professionals with experience in a variety of industries. We believe, however, that an effective board should be comprised not only of high quality individuals with diverse experience, but also those with specifically relevant expertise in the company s core business lines and major assets. In our opinion, even with the best management team, a company must have directors who can draw upon their own experience to challenge, help shape, or otherwise add value to management s operating or strategic plans. We also think it is essential that major owners are represented on a board so that the shareholder s voice is adequately heard.

From the beginning of the fourth quarter of 2007 to the day prior to our filing of our proposed slate, Target stock has declined by 51% to \$28.83. Over the same period, Wal-Mart, Target s principal competitor, stock has appreciated 11%, a 60 percentage point outperformance. We believe that Target s substantial negative returns to shareholders are reflective of its operating underperformance compared with Wal-Mart. Since the fourth quarter of 2007, Wal-Mart, has outperformed Target on key operating metrics, including growth in retail revenues, same-store sales, and earnings per share.

While Wal-Mart has experienced strong results, Target has suffered same-store sales and profit declines. In addition, Target s credit card performance has been poor with annual net write-offs rising to \$811 million or approximately 9.3% of average receivables in 2008, compared to 5.9% of average receivables in 2007. In contrast, because Wal-Mart partnered with a financial institution for its store credit card years ago, it does not own credit card receivables, nor does it have the material credit and funding risks associated with these assets.

Despite our disappointment with the company s results, we are shareholders of Target, not Wal-Mart, because we believe that Target has substantial unrealized potential. We believe the company has strong management, talented and hard-working employees, valuable assets, and one of the country s greatest brands. We believe, however, that Target s current board composition is suboptimal. On this point, Wal-Mart makes for an interesting comparison.

Wal-Mart operates in one principal line of business general merchandise retailing. From the composition of Wal-Mart s board, one can conclude that Wal-Mart believes that having independent directors with relevant experience is important. After being criticized for years for its apparel offering, in 2007 Wal-Mart appointed Allen Questrom, former CEO of JCPenney, to its board. Mr. Questrom is widely considered to be one of the country s strongest apparel retail executives,

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having completed the successful turnarounds of JCPenney and Barney s New York, as well as having served as Chairman and CEO of Federated Department Stores and Neiman Marcus. In 2006, Wal-Mart appointed Roger Corbett to its board. Mr. Corbett is the retired CEO and Group Managing Director of Woolworths Limited, the largest retail company in Australia whose principal business lines include food retailing, general merchandising, and consumer electronics.

While Wal-Mart owns a lower percentage of its stores than Target, its board includes an experienced real estate executive. Last year, Arne Sorenson, the EVP and CFO of Marriott International, became a director of Wal-Mart, bringing significant real estate expertise to Wal-Mart s board.

While Wal-Mart has a number of independent directors with a wealth of retail and real estate knowledge, we believe that comparable expertise is notably absent on the Target board. In light of the difficult economic and competitive environment and the important strategic decisions the company will face in ensuing years, we believe that it is essential for Target s board to include directors with relevant expertise. To that end, we have identified a number of independent directors to serve on Target s board with expertise in each of the company s principal business lines and assets.

Retail

Food retailing represents a critical strategic growth initiative for Target. In our view, Target s more limited food offering partially explains why Target s same-store-sales growth rate has been considerably weaker than Wal-Mart s in every quarter since the fourth quarter of 2007. We and the company believe that an expanded food presence can help Target increase the frequency of visits from its customers and generate higher and more predictable sales.

Our nominee, **Jim Donald**, has over 30 years of experience in food retailing. Prior to becoming the CEO of Starbucks, Jim served as the Chairman and CEO of Pathmark and President and Manager of Safeway s Eastern division. Jim began his grocery career from the ground floor, joining Albertson s in 1976 where he quickly rose through its managerial ranks. In 1991, Jim was handpicked by Sam Walton to build out Wal-Mart s presence in the grocery business. At Wal-Mart, Jim was a key executive in the development and expansion of the Wal-Mart Supercenter.

Given his leadership skills and his extensive career in food retailing, we believe that, if elected, Jim would be an ideal addition to Target s board, particularly as the company expands its SuperTarget footprint and pursues its strategic objectives in the food category.

Credit Cards

In early August 2007, we met with Target to discuss our concerns regarding the credit and funding risks associated with its credit card segment. Despite Target s previous publicly stated resistance to selling its credit card assets, we encouraged the company to pursue a credit card partnership transaction with a large financial institution and transfer the substantial majority of the credit and funding risks associated with these assets. While the company ultimately completed a sale of 47% of its credit card receivables to JPMorgan Chase in May 2008, the transaction was, in economic substance, a non-recourse financing. As a result, Target remains exposed to first-loss credit risk on these sold assets. In addition, the company retains 100% of the credit and funding risks of the 53% of receivables it continues to own in addition to the obligation to fund the future growth of these assets.

As such, we believe that credit risk and funding risk remain major concerns for the company. Despite these risks, there is no one on the Target board with directly relevant operating experience in the credit card business who can help the company assess these risks, develop alternative solutions to problems, and make suggestions to improve the operations of this segment.

Our nominee, **Richard Vague**, has over 30 years of experience in the credit card and payment processing business. Richard served as Chairman and CEO of First USA, a company that he co-founded in 1984, which grew from a start-up to the single largest Visa credit card issuer in the United States when it was sold to Bank One in 1997. Under his leadership, First USA grew from \$200 million in loans and 250 employees to \$70 billion in loans and 22,000 employees.

Richard also served as the CEO of Juniper Financial, a direct consumer credit card bank that he co-founded and later sold to Barclays Bank Delaware in 2004 where he served as CEO of the

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business subsequent to the sale. Both Juniper Financial and Barclays Bank Delaware became leaders in the credit card business under Richard s leadership.

Based on his experience, we believe that Richard is one of the best credit card industry executives in the world. We are confident that, if elected, Richard s extensive experience, judgment, and relationships would help Target navigate through the current financial crisis.

Real Estate

Target is one of the largest retail real estate owners in the country owning more than 200 million square feet of retail real estate. Compared with other major retailers, Target owns outright a substantially greater percentage of its stores. Because of the greater stability of the cash flows generated from real estate, real estate income typically receives a much higher valuation than retail income in the market.

We believe that the market does not assign Target a greater overall valuation than other retailers which own a much smaller percentage of their real estate. In our view, this presents a potential opportunity worthy of further exploration by the company, its board, and management. Target s board s ability to assess potential real estate strategic alternatives, however, is limited by the fact that no current member of the board has the critical real estate expertise necessary to analyze these potential opportunities.

Our nominee, **Michael Ashner**, is a senior executive in the real estate investment and management businesses. He is currently the Chairman and CEO of Winthrop Realty Trust, a NYSE-listed REIT. In addition, Michael is Chairman and CEO of Winthrop Realty Partners, L.P., a privately held property management firm which manages more than 20 million square feet of commercial real estate, including over 11 million square feet owned by Michael and his affiliates.

Since 1991, Michael and his team have acquired and/or managed more than \$12 billion of real estate in 45 states, including more than 85,000 apartment units, 50 million square feet of office, retail and industrial space, and 10,000 hotel rooms. Michael and his team have managed more than 500 partnerships, at least 40 of which were public companies with over 100,000 investors, including five separate publicly-traded REITs.

Previously, Michael served as Executive Chairman of Lexington Realty Trust, a NYSE-listed REIT, and was Chairman and CEO of Shelbourne Properties family of REITs. In addition, since 1981, Michael has been the President and principal shareholder of Exeter Capital Corporation, a real estate investment banking firm.

We believe that, if elected, Michael s wealth of real estate investment and operating experience would help provide Target s board with the knowledge it needs to evaluate Target s real estate operations and strategy.

Shareholder Representation and Corporate Governance

We believe that Pershing Square s other two nominees including myself and **Ronald Gilson** would do much to improve Target s governance. As the founder and manager of private investment funds whose largest investment is Target Pershing Square is the third largest equity owner of the company with 7.8% I will bring the perspective of a large owner that is currently absent from Target s board. Pershing Square has a long-term track record of creating shareholder value in numerous public companies including Wendy s International, McDonald s Corporation, Ceridian Corporation, and, most recently, Longs Drugs.

In our view, Ron Gilson is one of our country s preeminent thinkers on corporate governance. With a joint appointment at Stanford and Columbia University law schools, Ron has dedicated his career to the study and

advancement of corporate governance. As a fellow of the American Academy of Arts and Sciences and the European Corporate Governance Institute, among other notable appointments, Ron has been recognized as a thought leader on corporate governance. Ron has significant board experience serving as the independent Chairman of the Boards of Directors for the American Century Mutual Funds, with funds under management of more than \$20 billion.

We believe that, if elected, Ron s extensive academic and real world experience as an independent board chair would ensure fair process, fair dealing, and diligent care for the benefit of all shareholders.

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Credit Ratings

We agree with management that Target s strong investment grade credit ratings are an important strategic asset for the company. As such, if I am elected as a director, I do not intend to support any action that will impair the company s credit ratings.

In our view, Target can be an enormously valuable company without the need to over-leverage its business. In fact, over the next several years, we believe that positioning the company so that it can increase its access to capital may allow it to take advantage of distressed real estate opportunities that could result from the current shakeout in the retail industry.

Corporate Elections

I have always found it astonishing that in the most democratic nation in the world, elections for the boards of U.S. public companies are generally uncontested. Shareholders are offered the opportunity to vote for one director for each seat handpicked by the incumbent board or by company management. Shareholders can typically vote only in favor of the selected director or withhold their vote.

In the political realm, we see analogous elections only in the Third World and in dictatorships. We are not going solve this problem today, but at Pershing Square s expense we have created the opportunity for shareholders to choose between the company s incumbent directors and a new independent slate that we have identified.

I ask that you compare the relative merits of each of our proposed directors with the incumbents that are up for election. Please ask yourself whether the company will be best served with the incumbent directors, or with the fresh perspectives of five new independent directors with extensive expertise in each of Target s main business lines and assets, or who otherwise bring a strong shareholder and corporate governance perspective to the company.

Target s board has 13 seats of which 12 are currently occupied. At the upcoming meeting, the company is asking shareholders to vote to reduce the size of the board from 13 to 12 seats. If shareholders were to accept management s recommendation and reduce the size of the board, only four directors can be elected at this election. If the size of the board is reduced, shareholder votes for one of our nominees will not be counted, nor can this candidate be elected. We cannot conceive of a good reason to reduce the size of the board, for it will curtail the ability of shareholders to add strong board candidates of their choosing to the current board. As such, we urge you to vote against Target s board reduction proposal.

To assist you in assessing our candidates, we are offering you the opportunity to meet our proposed directors in person and ask them any questions that you may have. On Monday, May 11, 2009, we intend to hold a Town Hall Meeting at [], at [], where you can meet each of our nominees. We will also have a live webcast for those who can not join us in person. We will broadcast details of the event as soon as they are available.

I look forward to seeing you on May 11th as well as on May 28th at the 2009 Annual Meeting in Wisconsin. Please make sure to complete, sign and return the enclosed GOLD proxy card so that your support for the Pershing Square Nominees can be counted.

If you have questions about any of the above, please contact me at (212) 813-3700.

PERSHING SQUARE CAPITAL MANAGEMENT, L.P.

Sincerely,

William A. Ackman

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PRELIMINARY PROXY STATEMENT; SUBJECT TO COMPLETION

DATED APRIL, 2009

PERSHING SQUARE FUNDS PROXY STATEMENT 2009 ANNUAL MEETING OF SHAREHOLDERS OF TARGET CORPORATION

This proxy statement is being furnished to the shareholders of Target Corporation, a Minnesota corporation, with its principal executive offices at 1000 Nicollet Mall, Minneapolis, Minnesota 55403, which we sometimes refer to as Target or the company, in connection with the solicitation of **GOLD** proxies by the Pershing Square Funds for use at the 2009 Annual Meeting of Shareholders of Target (including any adjournments, continuations or postponements thereof and any meeting held in lieu thereof), which we refer to as the 2009 Annual Meeting, which is scheduled to be held at the Target Store, 1250 West Sunset Drive, Waukesha, Wisconsin on Thursday, May 28, 2009, at 1:00 p.m. Central Daylight Time.

We are soliciting your proxy for the 2009 Annual Meeting regarding the following proposals:

- 1. To vote against Target s proposal to determine that the number of director s constituting the board of directors of Target, which we refer to as the board, is 12, rather than 13 (we refer to this proposal as the board reduction proposal);
- 2A. To elect our nominees William A. Ackman, Michael L. Ashner, James L. Donald and Richard W. Vague as directors of Target, whether or not the company s board reduction proposal passes;
- 2B. To elect our fifth nominee, Ronald J. Gilson, as a director of Target if the company s board reduction proposal is rejected by the shareholders (we refer to the nominees identified in Proposals 2A & 2B collectively as the Pershing Square Nominees);
- 3. To ratify the appointment of Ernst & Young LLP as Target s independent registered public accounting firm;
- 4. To vote for Target s proposal to approve the performance measures available under the Target Corporation Long-Term Incentive Plan;
- 5. To abstain on a vote on a shareholder proposal regarding an annual advisory vote on executive compensation; and
- 6. To transact such other business as may properly come before the meeting.

More information about the Pershing Square Nominees can be found under PROPOSAL 2A ELECTION OF FOUR CLASS III DIRECTORS The Pershing Square Nominees and PROPOSAL 2B ELECTION OF THE FIFTH CLASS III DIRECTOR beginning on page 5 of this proxy statement. Approximately 7.8% of the outstanding shares of Target common stock are held for the account of the Pershing Square Funds and their affiliates, through a combination of common stock and options. Details of the Target shares held for the account of the Pershing Square Funds can be found under PARTICIPANTS IN THE SOLICITATION Certain Information About the Pershing Square Funds beginning on page 12 of this proxy statement.

YOUR VOTE IS EXTREMELY IMPORTANT. WE URGE YOU TO VOTE AGAINST THE BOARD REDUCTION PROPOSAL AND VOTE FOR THE PERSHING SQUARE NOMINEES BY SIGNING, DATING AND RETURNING THE GOLD PROXY CARD. YOU MAY ALSO VOTE BY TELEPHONE USING THE TOLL-FREE NUMBER ON THE GOLD PROXY CARD OR VIA THE INTERNET USING THE INTERNET ADDRESS ON THE GOLD PROXY CARD.

The 2009 Annual Meeting is scheduled to be held on May 28, 2009 and only holders of record as of March 30, 2009 will be entitled to notice of, and be permitted to vote at, the 2009 Annual Meeting. A majority of the outstanding shares of Target common stock must be represented at the 2009 Annual Meeting in person or by proxy in order to satisfy applicable quorum requirements.

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This Proxy Statement and the **GOLD** proxy card are first being furnished to shareholders on or about April , 2009. We are providing this proxy statement in definitive form to all Target shareholders to whom **GOLD** proxies are furnished by the Pershing Square Funds, or from whom **GOLD** proxies are requested by the Pershing Square Funds, no later than the time that **GOLD** proxies are furnished or such requests are made.

As used in this proxy statement, the terms we , us and our refer to Pershing Square, L.P., Pershing Square II, L.P., Pershing Square IV Trade-Co, L.P., Pershing Square International, Ltd., Pershing Square International IV Trade-Co, Ltd. and Pershing Square International IV-I Trade-Co, Ltd. (which we collectively refer to as the Pershing Square Funds or simply Pershing Square), William A. Ackman, Ali Namvar and Roy J. Katzovicz. The Pershing Square Funds are research-intensive, fundamental investors in the public markets which seek to identify investments where market prices exhibit significant valuation discrepancies compared to our assessment of intrinsic value. Additional information about the Pershing Square Funds and the Pershing Square Nominees, who are also participants in this solicitation, can be found below in the section titled CERTAIN INFORMATION CONCERNING THE PERSHING SQUARE FUNDS AND THE OTHER PARTICIPANTS IN THE SOLICITATION .

THIS SOLICITATION IS BEING MADE BY THE PERSHING SQUARE ENTITIES AND NOT ON BEHALF OF THE BOARD OR THE MANAGEMENT OF TARGET.

Voting Methods

<u>Voting by Mail</u>. A **GOLD** card is enclosed for your use. Whether or not you expect to attend the 2009 Annual Meeting, please sign, date and mail your proxy card promptly in the enclosed postage paid envelope.

<u>Voting by Telephone</u>. If you live in the United States, you may vote your proxy toll-free 24 hours a day, 7 days a week up until 11:59 P.M. Eastern Daylight Savings Time on May 27, 2009 by calling the toll-free telephone number on the **GOLD** proxy card. Please refer to the voting instructions on the **GOLD** proxy card. If you vote by telephone, please do not return your proxy card by mail.

<u>Voting via the Internet</u>. If you wish to vote via the Internet, you may submit your proxy from any location in the world 24 hours a day, 7 days a week, up until 11:59 P.M. Eastern Daylight Savings Time on May 27, 2009 by visiting the website provided on the **GOLD** proxy card. Please refer to the voting instructions on the **GOLD** proxy card. If you vote through the Internet, please do not return your proxy card by mail.

<u>Vote in person by attending the Annual Meeting</u>. Written ballots will be distributed to shareholders who wish to vote in person at the 2009 Annual Meeting. If you hold your shares through a bank, broker or other custodian, you must obtain a legal proxy from such custodian in order to vote in person at the 2009 Annual Meeting.

If you hold your shares through a bank, broker or other nominee holder and you do not intend to vote in person at the 2009 Annual Meeting, only that nominee holder can vote your shares, and only after receiving specific voting instructions from you. Please contact your bank, broker or nominee holder and instruct them to vote a **GOLD** proxy card **AGAINST** the board reduction proposal and **FOR** the Pershing Square Nominees.

If the Pershing Square Funds receive **GOLD** proxies that have no explicit voting instructions, the Pershing Square Funds intend to vote such proxies (i) **AGAINST** the company s proposal to determine that the number of directors constituting the board is 12, rather than 13, (ii) **FOR** the election of William A. Ackman, Michael L. Ashner, James L. Donald and Richard W. Vague as directors of the company, (iii) **FOR** the election of Ronald J. Gilson as a director of the company, (iv) **FOR** the ratification of the appointment of Ernst & Young LLP and (v) **FOR** the company s

proposal to approve the performance measures available under the Target Corporation Long-Term Incentive Plan, and to **ABSTAIN** from voting such proxies on the shareholder proposal regarding annual advisory vote on executive compensation.

If elected, consistent with their fiduciary duties, the Pershing Square Nominees are committed to acting in the best interest of the shareholders of Target. We strongly urge you to vote AGAINST the board reduction proposal and vote FOR the election of William A. Ackman, Michael L. Ashner, James L. Donald, Richard W. Vague and Ronald J. Gilson.

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Revocation of Proxies

Shareholders who have executed and delivered a proxy card may revoke it at any time before the proxy is exercised by:

delivering an instrument revoking the earlier proxy, or a duly executed later dated proxy for the same shares, to D.F. King & Co., Inc., our proxy solicitor, at 48 Wall Street, New York, New York 10005; or

filing with the company s Corporate Secretary at least two business days prior to the 2009 Annual Meeting either a notice of revocation or a duly executed proxy bearing a later date for the same shares; or

if you have voted by telephone or through the Internet, by calling the same toll-free number or by accessing the web site and following the instructions provided on the GOLD proxy card; or

By voting in person at the 2009 Annual Meeting Written ballots will be distributed to shareholders who wish to vote in person at the 2009 Annual Meeting. If you hold your shares through a bank, broker or other custodian, you must obtain a legal proxy from such custodian in order to vote in person at the 2009 Annual Meeting (the power of the proxy holders will be suspended if you attend the 2009 Annual Meeting in person, although attendance at the meeting will not by itself revoke a previously granted proxy).

We strongly urge you not to sign any proxy card sent to you by Target. If you have already voted for the board reduction proposal and/or the company s nominees, you can change your vote by signing, dating and returning the GOLD proxy card to D.F. King & Co., Inc. at its address set forth below or by making use of the Internet and telephone voting facilities described above. If you hold your shares through a bank, broker or other nominee holder, you will need to contact your bank, broker or nominee and follow their instructions if you want to revoke a proxy or change your vote. Only your latest signed and dated proxy will count at the 2009 Annual Meeting.

If you have any questions, require assistance in voting your **GOLD** proxy card, or need additional copies of our proxy material, please contact our proxy solicitor at:

D.F. King & Co., Inc. 48 Wall Street New York, NY 10005 Toll-free: (800) 290-6427

Banks and brokers: (212) 269-5550

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BACKGROUND OF THE SOLICITATION

In February of 2009, Pershing Square discussed with Mr. Gregg W. Steinhafel, Chairman, President and Chief Executive Officer of Target, the possibility of appointing certain individuals nominated by Pershing Square as directors of the company. In response, Mr. Steinhafel asked us to schedule a meeting with the Nominating Committee of the board, which we did promptly. On March 3, 2009, Mr. William A. Ackman, the founder and managing member of the general partner of Pershing Square Capital Management, L.P., and one other individual suggested by Pershing Square for consideration met with the Nominating Committee at the company s headquarters in Minneapolis. Subsequent to the March 3rd meeting, Pershing Square proposed three additional individuals for consideration by the Nominating Committee. On March 12, 2009, Target informed us that its board had declined to extend an invitation to any of the individuals identified by us as candidates for board membership.

On March 16, 2009, we delivered a notice of nomination to the company in accordance with the procedures set forth in the company s Restated Articles of Incorporation, proposing to nominate the following five individuals for election as directors at the 2009 Annual Meeting: Messrs. William A. Ackman, Michael L. Ashner, James L. Donald, Ronald J. Gilson and Richard W. Vague.

On the same day, Target issued a press release indicating that the board is comprised of 12 directors and that the company is nominating four candidates for election at the 2009 Annual Meeting. We believe that while there are 12 sitting directors, the board consists of 13 seats with five Class III seats up for election at the 2009 Annual Meeting. When Target s former Chairman and CEO resigned early this year, a vacancy was created, and the board was not subsequently decreased in the manner mandated by the company s charter which provides that any decrease of the size of the board to below 13 members requires the affirmative vote of its shareholders.

On March 24, 2009, the company filed a preliminary proxy statement with the Securities and Exchange Commission, which we refer to as the SEC, setting forth four specific proposals to be voted on by shareholders of the company at the 2009 Annual Meeting, including the election of four Class III directors.

On March 26, 2009, Mr. Ackman sent a letter to Mr. Steinhafel, setting forth the basis for our understanding that the board currently consists of 13 members and that five seats are up for election at the 2009 Annual Meeting. In the letter, Mr. Ackman suggested that Target could resolve this issue through a binding arbitration if it disagrees with our view.

On March 30, 2009, the company filed an amended preliminary proxy statement with the SEC, setting forth a new proposal to be voted on by shareholders of the company at the 2009 Annual Meeting. The new proposal would have the effect of reducing the size of the board to 12, resulting in only four seats being up for election at the 2009 Annual Meeting.

On April 6, 2009, Pershing Square filed a preliminary form of this proxy statement with the SEC.

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Proposal 1: Determination of the Size of the Board

The company is soliciting proxies to determine that the number of directors constituting the Target board is 12, rather than 13. In our view the proposal appears to be aimed more at preserving the incumbency of existing directors and less at attracting and electing the most qualified directors. We believe that each of the Pershing Square Nominees is highly qualified and should be elected to the board, and we believe that shareholders should have the opportunity to elect each of them.

Accordingly, we strongly urge you to vote AGAINST Proposal 1 by signing, dating and returning the enclosed GOLD proxy card in the enclosed postage paid envelope. You may also vote by telephone using the toll-free number on the GOLD proxy card or via the Internet using the Internet address on the GOLD proxy card.

The company has indicated that if the board reduction proposal is rejected by its shareholders, it will interpret the rejection as the shareholders—decision to accept our position that the board currently consists of 13 directors and that five seats are up for election at the 2009 Annual Meeting.

The accompanying GOLD proxy card will be voted in accordance with your instruction on such card. You may vote for or vote against, or abstain from voting on Proposal 1 described above by marking the proper box on the GOLD proxy card. If you return a signed GOLD proxy card without providing voting instructions, your shares will be voted **AGAINST** the determination that the number of directors constituting the board is 12, rather than 13.

Proposal 2A: Election of Four Class III Directors

We intend to nominate William A. Ackman, Michael L. Ashner, James L. Donald and Richard W. Vague for election as Class III directors of Target at the 2009 Annual Meeting, regardless of whether the board reduction proposal described above is passed. If the board reduction proposal is rejected by the shareholders and all of the Pershing Square Nominees (including Professor Ronald J. Gilson described in Proposal 2B below) are elected to the board, the Pershing Square Nominees will hold five of 13 seats on the Target board.

The Pershing Square Nominees

The Pershing Square Nominees named in this Proposal 2A include business leaders of national and international standing. These are highly qualified individuals with extensive experience in key areas of Target s business, including retail, credit cards and real estate. In contrast to the Pershing Square Nominees, the incumbent non-executive directors of Target do not have comparable executive experience in the company s main lines of business.

We believe that, if elected, these Pershing Square Nominees will bring significant operational experience, new insight and fresh and relevant perspectives to the Target board. If elected, we believe they will substantially improve Target s ability to navigate through the current economic environment while increasing shareholder value over the long-term.

All four of the Pershing Square Nominees named in this Proposal 2A are independent under Target s board of director independence guidelines, the applicable rules of the New York Stock Exchange, referred to as the NYSE, and the independence standards applicable to Target under paragraph (a)(1) of Item 407 of Regulation S-K under the Securities Exchange Act of 1934, as amended. Furthermore, three of the four candidates those other than Mr. Ackman are independent of and unaffiliated with the Pershing Square Funds.

Each Pershing Square Nominee named in this Proposal 2A has consented to be named in this proxy statement for the 2009 Annual Meeting and to serve as a director of Target, if elected. If these Pershing Square Nominees are elected,

they intend to discharge their duties as directors of the company consistent with all applicable legal requirements, including the general fiduciary obligations imposed upon corporate directors. If elected, each of these Pershing Square Nominees would serve as a Class III director for a three-year term expiring in 2012 and until a successor has been duly elected.

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Pershing Square Nominee Age

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Background Information

William A. Ackman

Bill Ackman is the founder and managing member of the general partner of Pershing Square Capital Management, L.P., an investment adviser founded in 2003 and registered with the SEC. Pershing Square is a concentrated research-intensive fundamental value investor in long and occasionally short investments in the public markets, typically focusing on large-cap and mid-cap companies.

Bill is a member of the Board of Dean s Advisors of Harvard Business School and a Trustee of the Pershing Square Foundation which has funded grants in areas including inner city education, global health care delivery, poverty, human rights, venture philanthropy, urban planning and beautification and the arts.

Bill received an MBA from Harvard Business School and a Bachelor of Arts magna cum laude from Harvard College.

Michael L. Ashner

Michael Ashner has served as the CEO of Winthrop Realty Trust, Inc. since December 31, 2003 and Chairman of the board of directors since April 2004. Michael has served as the Executive Chairman of Lexington Realty Trust, a REIT since December 31, 2006. He has also served as the Chairman, President and CEO of Winthrop Realty Partners, L.P. (a real estate investment and management company) since 1996. Michael has served as the Managing Director of AP-USX LLC, which owns a 2.4 million square foot office tower, since 1998. Since 1981, Michael has been the President and principal shareholder of Exeter Capital Corporation, a privately held real estate investment banking firm.

Michael has served as a director and on the Audit Committee as Chair of NBTY, Inc., a manufacturers and distributor of nutritional supplements, since 1998.

Michael served as a director and CEO of Shelbourne Properties I, Inc., Shelbourne Properties II, Inc. and Shelbourne Properties III, Inc. (each a REIT) from August 2002 until their liquidation in April 2004.

Previously, Michael served on as a director for Great Bay Hotel and Casino, Inc. (a publicly traded hotel and gaming company), Interstate Hotel Corporation (a publicly traded hotel management company acquired by Meristar Hospitality), Nexthealth, Inc. (a publicly traded resort company acquired by a management-investor group), Burnham Pacific Properties, Inc. (publicly traded REIT, since liquidated) and Sizeler Property Investors, Inc. (an NYSE publicly traded REIT).

Michael has an AB in Philosophy and Government from Cornell University and a JD from the University of Miami School of Law.

James L. Donald

Jim Donald served as the CEO of Starbucks Corporation from April 2005 until January 2008. He joined Starbucks in October 2002 as President, North America. Jim served as Chairman, President and CEO of Pathmark Stores, Inc. from 1996 until joining Starbucks in 2005. Jim served as President and Manager of Safeway Inc. s 130-store Eastern Division from 1994 to 1996. He was responsible for a \$2.5 billion business, comprised of 10,000 employees working at 130 stores and two distribution centers. From 1991 until joining Pathmark in 1994, Jim was an executive at Wal-Mart Stores, Inc, were he worked on development and expansion of the Wal-Mart Super Center, supervising all merchandising, distribution, store design and real estate operations. Jim began his career in 1971 as a trainee with Publix Super Markets, Inc. He Joined Albertson s in 1976 and quickly rose through its managerial ranks in the Florida, Alabama and Texas divisions. He was head of Albertson s operations in Phoenix, Arizona.

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Pershing Square Nominee Age

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Background Information

Jim has served as a director for Rite Aid Corporation, a position that he will resign if elected to Target s board, since June 2008. He has also served as a director for Barry Callebaut AG since December 2008. Jim is a member of the Compensation Committee at each of Rite Aid and Barry Callebaut. In the past he has served as a director on the Boards of Nash Finch Co., Pathmark Stores Inc., Plainbridge LLC, Starbucks and Supermarkets General Holdings Corp.

Jim earned his Bachelor s Degree in Business Administration from Century University.

Richard W. Vague

Richard Vague has served as CEO and co-founder of Energy Plus Holdings LLC, a Philadelphia-based, progressive, independent Energy Service Company (ESCO) since 2007. From December 2004 until 2007, Richard served as the Chairman and CEO of Barclays Bank Delaware, a financial institution and credit card issuer. From 2000 until its sale to Barclays PLC in 2007, Richard was CEO of Juniper Financial, a direct consumer credit card bank that he co-founded. From 1985 until 2000, Richard was Chairman and CEO of First USA and Chairman of Paymentech, the merchant processing subsidiary of First USA. Richard co-founded First USA. In 1997, Bank One acquired First USA.

Richard has served as a director of Heartland Payment Systems, Inc., the fifth largest provider of bank card payment processing services to merchants in the United States processing over \$80 billion in transactions a year, since May 2007. Richard has served as a director of Marlton Technologies Inc., a company engaged in the custom design, production and sale of tradeshow exhibits, integrated marketing programs and corporate briefing centers, where he has been the Chairman of the Compensation Committee and a member of the Audit Committee, since 2001.

Richard also serves as a Director of Agora Marketing and the University of Pennsylvania Press. He is a Member of the Dean's Advisory Council, Tisch School, New York University and serves on the Foreign Policy Advisory Board New America Foundation and the U.S. State Department Advisory Committee on International Economic Policy. Richard is a Director of the Philadelphia Live Arts and Fringe Festival.

Richard received a B.S. in communication from the University of Texas at Austin.

We strongly urge you to vote FOR the election of the Pershing Square Nominees named in this Proposal 2A by signing, dating and returning the enclosed GOLD proxy card in the enclosed postage paid envelope. You may also vote by telephone using the toll-free number on the GOLD proxy card or over the Internet using the Internet address on the GOLD proxy card.

Proposal 2B: Election of the Fifth Class III Director

We intend to nominate a fifth nominee, Ronald J. Gilson, for election as a Class III director of Target at the 2009 Annual Meeting assuming the board reduction proposal described above is rejected by the shareholders.

Ron is a leading scholar in the law of corporate acquisitions, finance and governance. We believe that, if elected, Ron will bring new ideas to the Target board and improve the company s corporate governance.

Ron is independent under Target s board of director independence guidelines, the applicable rules of the NYSE, and the independence standards applicable to Target under paragraph (a)(1) of Item 407 of Regulation S-K under the Exchange Act. Furthermore, Ron is independent of and unaffiliated with the Pershing Square Funds.

Ron has consented to be named in this proxy statement for the 2009 Annual Meeting and to serve as a director of Target, if elected. If Ron is elected, he intends to discharge his duties as a director of the company consistent with

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all applicable legal requirements, including the general fiduciary obligations imposed upon corporate directors. If elected, Ron would serve as a Class III director for a three-year term expiring in 2012 and until a successor has been duly elected.

Pershing Square Nominee Age

Background Information

Ronald J. Gilson

Ron Gilson is the Meyers Professor of Law and Business, Stanford Law School (1979 to present) and the Marc and Eva Stern Professor of Law and Business, Columbia University School of Law (1992 to present).

Ron is a fellow of the American Academy of Arts and Sciences and the European Corporate Governance Institute. Ron has served on the board of directors of American Century Mutual Funds, managing over \$26 billion in assets, since 1995 and has been the Chairman of the board of directors since 2005.

Ron was an experienced practitioner of corporate and securities law before entering academia. He is the author of major casebooks on corporate law and the law and finance of corporate acquisitions. He has written and published numerous articles and books on U.S. and comparative corporate governance and on venture capital. Ron served as a member of the California State Senate Commission on Corporate Governance, Shareholder Rights, and Securities Transactions. Ron was also a reporter of the American Law Institute s Corporate Governance Project.

Ron served on editorial boards for several publications, including Mergers and Acquisitions Law Reporter, the American Law Institute, and the American Academy of Arts and Sciences.

Before joining the Stanford Law School faculty in 1979, Ron was a partner at a San Francisco corporate law firm, Steinhart, Goldberg, Feigenbaum & Ladar. He clerked for Chief Judge David L. Bazelon of the U.S. Court of Appeals for the District of Columbia Circuit.

Ron has an A.B. from Washington University and a J.D. from Yale Law School.

We strongly urge you to vote FOR the election of Ronald J. Gilson by signing, dating and returning the enclosed GOLD proxy card in the enclosed postage paid envelop. You may also vote by telephone using the toll-free number on the GOLD proxy card or via the Internet using the Internet address on the GOLD proxy card.

Certain Additional Information Concerning Proposals 2A & 2B

Pershing Square does not intend to compensate the Pershing Square Nominees in connection with this proxy solicitation. If elected, the Pershing Square Nominees will be entitled to such compensation from Target as may be determined by the company for non-employee directors, and which is described in company s proxy statement.

Except as disclosed in this proxy statement, (i) no Pershing Square Nominee or any associate of a Pershing Square Nominee is a party adverse to the company or any of its subsidiaries or has a material interest adverse to the company or any of its subsidiaries in any material proceeding and (ii) there is no event that occurred during the past five years with respect to any of the Pershing Square Nominees that is required to be described under Item 401(f) of Regulation S-K. The information in this proxy statement regarding a particular Pershing Square Nominee has been furnished to Pershing Square by such Pershing Square Nominee.

We reserve the right to nominate replacement or additional persons as nominees for any reason, including in the event that any of the Pershing Square Nominees is unable to stand for election or to serve for any reason, to the extent permitted by applicable law, including by reason of the taking or announcement of any action by the company that has, or if consummated would have, the effect of disqualifying any such Pershing Square Nominee to serve as a director.

Approximately 7.8% of the outstanding shares of Target s common stock are held for the account of the Pershing Square Funds and their affiliates, through a combination of common stock and options. Details of the

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shares held for the account of the Pershing Square Funds can be found under PARTICIPANTS IN THE SOLICITATION Certain Information About the Pershing Square Funds beginning on page 12 of this proxy statement. All of the shares held for the account of the Pershing Square Funds will be voted **FOR** the election of the Pershing Square Nominees. None of the Pershing Square Nominees (other than William A. Ackman) beneficially owns any interest in securities of Target.

Unless otherwise indicated, percentages of the outstanding shares of common stock reported in this proxy statement were computed based upon the shares of common stock outstanding as of , as disclosed in the company s proxy statement for the 2009 Annual Meeting.

Agreements with Pershing Square Nominees

In connection with the proxy solicitation contemplated hereby, the Pershing Funds have entered into customary indemnification agreements with each Pershing Square Nominee with respect to the nomination of such individual as a director of Target at the 2009 Annual Meeting. Additionally, each Pershing Square Nominee has delivered a consent to Target, consenting to be named as a Pershing Square Nominee and to serve as a director of Target, if elected. The indemnification agreement provides, among other things, that:

Pershing Square will reimburse each Pershing Square Nominee for reasonable out of pocket expenses arising from or in connection with such person s participation in the proxy solicitation described in this proxy statement;

Pershing Square will, subject to limited exceptions and to the extent permitted by applicable law, indemnify and hold each Pershing Square Nominee harmless from and against all losses, claims, damages, liabilities and expenses (including, without limitation, attorneys fees) incurred by such Pershing Square Nominee and also advance expenses in the event he becomes a party to litigation arising out of or relating to this proxy solicitation (but not in such Pershing Square Nominee s capacity as a director of the company if elected).

Other Matters To Be Considered At The Annual Meeting

According to the company s proxy statement, Target is soliciting proxies with respect to three proposals other than the board reduction proposal and the election of directors. Please refer to the company s proxy statement for a detailed discussion of these proposals, including various arguments in favor of and against such proposals. These proposals are outlined below.

If you have signed the GOLD proxy card and no marking is made, you will be deemed to have given a direction to vote (i) **FOR** Proposal 3 below all shares represented by your GOLD proxy card, (ii) **FOR** Proposal 4 below all shares represented by your GOLD proxy card, and (iii) vote **FOR** Proposal 5 below all shares presented by your GOLD proxy card. In addition, if you have signed the GOLD proxy card and no marking is made, you will be deemed to have given a direction to the proxy holders named on the enclosed GOLD proxy card to vote all shares represented by your GOLD proxy card on such other matters in accordance with their judgment.

Proposal 3: Ratification of Independent Registered Public Accounting Firm

The company is soliciting proxies to ratify the company s independent registered public accounting firm for the 2009 fiscal year. We support the ratification of the company s Audit Committee s appointment of Ernst & Young LLP as the Company s independent registered public accounting firm.

The accompanying GOLD proxy card will be voted in accordance with your instruction on such card. You may vote for or vote against, or abstain from voting on Proposal 3 described above by marking the proper box on the GOLD proxy card. If you return a signed GOLD proxy card without providing voting instructions, your shares will be voted **FOR** the ratification of the Audit Committee s appointment of Ernst & Young LLP as Target s independent registered public accounting firm for the fiscal year ending January 30, 2010.

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Proposal 4: Approval of the Performance Measures Available Under the Target Corporation Long-Term Incentive Plan

As discussed in further detail in the company s proxy statement, in March 2009 the board approved an amendment to the list of the performance measures for performance-based awards under the Target Corporation Long-Term Incentive Plan, subject to further approval by shareholders. According to the company s proxy statement, if this proposal is not adopted, the Compensation Committee of the board intends to continue to grant awards under the plan, but certain awards to executive officers would no longer be fully tax deductible by Target.

The accompanying GOLD proxy card will be voted in accordance with your instruction on such card. You may vote for or vote against, or abstain from voting on Proposal 4 described above by marking the proper box on the GOLD proxy card. If you return a signed GOLD proxy card without providing voting instructions, your shares will be voted **FOR** the company s proposal to approve the performance measures available under the Target Corporation Long-Term Incentive Plan.

Proposal 5: Shareholder Proposal Regarding Annual Advisory Vote on Executive Compensation

As discussed in further detail in the company s proxy statement, Allen Edward Hancock, trustee of Allen Edward Hancock Revocable Living Trust, 2244 Alder Street, Eugene, Oregon 97405, has proposed that the shareholders of the company request that the board adopt a policy that provides shareholders the opportunity at each annual shareholder meeting to vote on an advisory resolution, proposed by management, to ratify the compensation of the company s named executive officers. The vote by the shareholders will be non-binding and would not affect any compensation paid or awarded to any named executive officer.

The accompanying GOLD proxy card will be voted in accordance with your instruction on such card. You may vote for or vote against, or abstain from voting on Proposal 5 described above by marking the proper box on the GOLD proxy card. If you return a signed GOLD proxy card without providing voting instructions, the Pershing Square Funds intend to **ABSTAIN** from voting your shares on the shareholder proposal described above.

Other Proposals

We are not aware of any other business to be presented at the 2009 Annual Meeting. If any other matters should properly come before the 2009 Annual Meeting, it is intended that the proxy holders named on the enclosed **GOLD** proxy card will vote the proxies on such other matters in accordance with their judgment.

Voting Procedures

Record Date; Vote Per Share

Target has one class of voting shares outstanding. Only shareholders of record at the close of business on March 30, 2009, the record date, are entitled to receive notice of the 2009 Annual Meeting and to vote the shares of common stock that they held on the record date. Each share of common stock will have one vote on each matter to be voted on.

Quorum

The presence at the meeting, in person or by proxy, of the holders of a majority of the company s common stock outstanding on the record date will constitute a quorum, permitting the meeting to conduct its business. According to

Target, as of the record date, shares of the company s common stock were outstanding. Proxies received but marked as abstentions and broker non-votes will be included in the calculation of the number of shares considered to be present at the meeting for purposes of determining whether there is a quorum.

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Vote Required

Election of Directors Because the number of director nominees exceeds the number of directors to be elected at the 2009 Annual Meeting, pursuant to Article VII of the company s Restated Articles of Incorporation (as amended), directors shall be elected by a plurality of the votes present and entitled to vote on the election of directors at the Annual Meeting. This means that the director nominees who receive the highest number of FOR votes will be elected to fill the available seats on the Target board. A properly executed proxy marked Abstain with respect to the election of a director nominee will be counted for purposes of determining whether there is a quorum, but will not be considered to have been voted for or against a director nominee.

Other Items For all other proposals described in this proxy statement and any other matters that properly come before the meeting, the affirmative vote of the greater of (i) a majority of the outstanding shares of Target s common stock entitled to vote on the item and present in person or by proxy at the 2009 Annual Meeting and (ii) a majority of the minimum number of shares entitled to vote that would constitute a quorum for the transaction of business at the 2009 Annual Meeting, will be required for approval provided that a quorum is present in person or by proxy. A properly executed proxy marked ABSTAIN with respect to any such matter will be counted for purposes of determining whether there is a quorum and will be considered present in person or by proxy and entitled to vote. Accordingly, an abstention will have the effect of a negative vote.

Broker Non-Votes

If you hold your shares in street name and do not provide voting instructions to your broker, your shares will not be voted on any proposal on which your broker does not have discretionary authority to vote. In this case, a broker non-vote occurs. Shares constituting broker non-votes are not counted or deemed to be present or represented for the purpose of determining whether shareholders have approved a matter, but they are counted as present for the purpose of determining a quorum at the 2009 Annual Meeting.

For the 2009 Annual Meeting, because of the solicitation of proxies described in this proxy statement, the election of directors at the 2009 Annual Meeting is a non-routine matter and brokers do not have discretionary authority to vote your shares on non-routine matters. Therefore, unless you provide specific voting instructions to your broker, they would not have discretionary authority to vote your shares for the election of directors at the 2009 Annual Meeting and your shares would not be voted for any of the nominees. If your shares are held in street name, your broker or nominee has enclosed a voting instruction card with this proxy statement. We strongly encourage you to vote your shares by following the instructions provided on the voting instruction card.

Shares Held in the Target 401(k) Plan

This proxy statement is being used to solicit voting instructions from participants in the Target 401(k) Plan with respect to shares of Target common stock that are held by the trustee of the plan for the benefit of plan participants. If you are a plan participant and also own shares as a record holder, you will separately receive proxy materials to vote the shares you hold as a record holder. Shares held in the plan that are entitled to vote will be voted by the plan trustee in proportion to participant instructions. If you are a plan participant, you must instruct the plan trustee to vote your shares by utilizing one of the methods described on the voting-instruction form that you receive in connection with your shares held in the plan. If you do not give voting instructions, the trustee will vote the shares allocated to your personal account in proportion to the instructions actually received by the trustee from participants who give voting instructions.

SOLICITATION OF PROXIES

Pershing Square has retained D.F. King & Co., Inc. to conduct the solicitation, for which D.F. King is to receive a fee not to exceed \$\\$, plus reimbursement for its reasonable out-of-pocket expenses. We have agreed to indemnify D.F. King against certain liabilities and expenses, including certain liabilities under the federal securities laws. Proxies may be solicited by mail, courier services, Internet, advertising, telephone or telecopier or in person. It is anticipated that D.F. King will employ approximately 100 persons to solicit proxies from Target shareholders for

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the 2009 Annual Meeting. The total expenditures in furtherance of, or in connection with, the solicitation of proxies is \$\ \text{to date, and is estimated to be \$\\$\ \text{in total.}}

In addition, the Pershing Square Funds, certain members and employees of the Pershing Square Funds and the Pershing Square Nominees may solicit the **GOLD** proxies by mail, telephone, telecopier, the Internet and personal solicitation. For example, it is expected that Ali Namvar and/or Roy J. Katzovicz and/or one or more of the Pershing Square Nominees may attend in-person meetings with institutional shareholders and other significant shareholders. Any members or employees of the Pershing Square Funds and their affiliates who solicit **GOLD** proxies on behalf of the Pershing Square Funds will do so for no additional compensation, and none of the Pershing Square Nominees will receive any special compensation in connection with the solicitation. Banks, brokerage houses and other custodians, nominees and fiduciaries will be requested to forward the Pershing Square Funds solicitation materials to customers for whom such persons hold shares of Target common stock, and the Pershing Square Funds will reimburse them for their reasonable out-of-pocket expenses for doing so.

The entire expense of preparing, assembling, printing and mailing this proxy statement and related materials and soliciting **GOLD** proxies for the proposals endorsed by the Pershing Square Funds will be borne by the Pershing Square Funds. Although no precise estimate can be made at the present time, the Pershing Square Funds currently estimate such expenses to be \$ (including professional fees and expenses, but excluding any costs represented by salaries and wages of regular employees of the Pershing Square Funds and its affiliates). The total expenditures incurred to date by the Pershing Square Funds have been approximately \$. To the extent legally permissible, the Pershing Square Funds retain the right to seek reimbursement of their expenses from Target if any of the Pershing Square Nominees is elected. The Pershing Square Funds do not currently intend to submit the question of such reimbursement to a vote of the shareholders.

PARTICIPANTS IN THE SOLICITATION

The participants in this solicitation of proxies from Target shareholders include the following: (i) Pershing Square, L.P., Pershing Square II, L.P., Pershing Square IV Trade-Co, L.P., Pershing Square IV-I Trade-Co, L.P., Pershing Square International, Ltd., Pershing Square International IV Trade-Co, Ltd. and Pershing Square International IV-I Trade-Co, Ltd., which we refer to, collectively, as the Pershing Square Funds or simply Pershing Square, (ii) William A. Ackman, Ali Namvar and Roy J. Katzovicz, as members or employees of certain of the Pershing Square Funds and (iii) William A. Ackman, Michael L. Ashner, James L. Donald, Ronald J. Gilson and Richard W. Vague, as director nominees, which we collectively refer to as the Pershing Square Nominees.

The business address of the Pershing Square Funds and Messrs. Ackman, Namvar and Katzovicz is 888 Seventh Avenue, 42nd Floor, New York, NY 10019, and the business addresses of the Pershing Square Nominees are as follows: Ashner c/o Winthrop Realty Partners, L.P., Two Jericho Plaza Wing A, Suite 111, Jericho, NY 11753; Donald 4315 NE 33rd St, Seattle, WA 98105; Gilson Stanford Law School, 559 Nathan Abbott Way, Stanford, CA 94305 and Vague 3711 Market St, 9th Floor, Philadelphia, PA 19104.

Certain Information About the Pershing Square Funds

Each of Pershing Square, L.P., Pershing Square II, L.P., Pershing Square IV Trade-Co, L.P. and Pershing Square IV-I Trade-Co, L.P. is a Delaware limited partnership principally engaged in the business of investing in securities. Each of Pershing Square International, Ltd., Pershing Square International IV Trade-Co, Ltd. and Pershing Square International IV-I Trade-Co, Ltd is a Cayman Islands exempted company principally engaged in the business of investing in securities.

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The Pershing Square Funds have been shareholders of the company since April 17, 2007. As of March 31, 2009, approximately 7.8% of the outstanding shares of Target common stock were held for the account of the Pershing Square Funds and its affiliates, through a combination of common stock and options, as follows:

Pershing Square Fund	Ownership of Target Common Stock(1)
Pershing Square, L.P.	9,375,843
Pershing Square II, L.P.	198,808
Pershing Square IV Trade-Co, L.P.	6,229,388
Pershing Square IV-I Trade-Co, L.P.	4,645,836
Pershing Square International, Ltd.	17,311,078
Pershing Square International IV Trade-Co, Ltd.	3,193,956
Pershing Square International IV-I Trade-Co, Ltd.	12,431,220
Pershing Square IVA, L.P.	5,005,106
Total	58,391,235

(1) The Pershing Square Funds own the Target common stock listed above through a combination of shares and options. However, because they do not have investment or voting power over such shares, they do not beneficially own such shares for purposes of Rule 13d-3 under the Exchange Act. Pershing Square Capital Management, L.P., the investment advisor to the above-named funds, its sole general partner, PS Management GP, LLC, Pershing Square GP, LLC, the sole general partner of the first two of the funds listed above, and Pershing Square Holdings GP, LLC, the sole general partner of the third and fourth funds listed above, together with Mr. Ackman, would be considered the beneficial owners of such shares for purposes of Rule 13d-3.

Pershing Square Capital Management, L.P., a Delaware limited partnership, serves as investment advisor to the Pershing Square Funds with respect to 58,391,235 shares of Target common stock (including shares of Target common stock and shares subject to certain stock-settled American-style call options) held for the accounts of the Pershing Square Funds. PS Management GP, LLC, a Delaware limited liability company, serves as the general partner of Pershing Square Capital Management, L.P. Pershing Square GP, LLC, a Delaware limited liability company, serves as the general partner of each of Pershing Square, L.P. and Pershing Square II, L.P. Pershing Square Holdings GP, LLC, a Delaware limited liability company, serves as the general partner of each of Pershing Square IV Trade-Co, L.P. and Pershing Square IV-I Trade-Co, L.P.

William A. Ackman, Ali Namvar and Roy J. Katzovicz are employees of Pershing Square Capital Management, L.P. who may also participate in the solicitation of proxies described in this proxy statement. Mr. Ackman is also the managing member of each of PS Management GP, LLC, Pershing Square GP, LLC and Pershing Square Holdings GP, LLC. Messrs. Namvar and Katzovicz do not own beneficially any interest in securities of Target and will not receive any compensation in connection with the solicitation of proxies. In light of his managing member role in the controlling affiliates of Pershing Square Capital Management, L.P., investment advisor to the Pershing Square Funds, Mr. Ackman may be deemed to be the beneficial owner of the shares of Common Stock held for the accounts of the Pershing Square Funds. Mr. Ackman will not receive any compensation in connection with the solicitation of proxies.

Additional Information Concerning the Participants

Each participant in the solicitation of proxies described in this proxy statement has an interest in the election of directors and the adoption of additional proposal(s) at the 2009 Annual Meeting (i) indirectly through the beneficial ownership (if any) of Target common stock and options and (ii) pursuant to the indemnification agreement described under Agreements with Pershing Square Nominees beginning on page 9 of this proxy statement.

Other than as disclosed in this proxy statement, there are no arrangements or understandings between any Pershing Square Fund and any Pershing Square Nominee or any other person or persons with respect to the nomination of the Pershing Square Nominees.

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Other than as disclosed in this proxy statement:

- 1. no participant directly or indirectly beneficially owns any securities of Target;
- 2. no participant owns any securities of Target which are owned of record but not beneficially;
- 3. no participant is, or was within the past year, a party to any contract, arrangement or understanding with any person with respect to any securities of the company, including, but not limited to, joint ventures, loan or option arrangements, puts or calls, guarantees against loss or guarantees of profit, division of losses or profits or the giving or withholding of proxies;
- 4. none of the associates of any participant beneficially owns, directly or indirectly, any securities of the company;
- 5. no participant owns any securities of any parent or subsidiary of the company, directly or indirectly;
- 6. no participant or any associate of any participant has engaged in or had a direct or indirect material interest in any transaction, or series of similar transactions, since January 1, 2006, or any currently proposed transaction, or series of similar transactions, to which the company or any of its subsidiaries was or is to be a party, in which the amount involved exceeds \$120,000;
- 7. no Participant or any associate of any Participant has any arrangement or understanding with any person (a) with respect to any future employment by the company or its affiliates or (b) with respect to future transactions to which the company or any of its affiliates will or may be a party; and
- 8. no person who is a party to an arrangement or understanding pursuant to which a nominee for election as director is proposed to be elected (including, without limitation, any participant), has a substantial interest, direct or indirect, by security holding or otherwise, in any matter to be acted on at the 2009 Annual Meeting.

For the purposes of the foregoing, the term associates shall have the meaning as that term is defined in Rule 14a-1 of Regulation 14A under the Exchange Act.

Additional information regarding the participants, including transactions in the securities of Target effected during the past two years, is set forth on Appendix A.

ADDITIONAL INFORMATION

The company is subject to the periodic reporting requirements of the Exchange Act and, in accordance therewith, is required to file reports, proxy statements and other information with the SEC. Reports, registration statements, proxy statements and other information filed by the company with the SEC may be inspected at, and copies may be obtained from, the public reference facilities maintained at the SEC at 100 F Street, N.E., Washington, DC 20549. Copies of such material can also be obtained upon written request addressed to the SEC, Public Reference Section, 100 F Street, N.E., Washington, DC 20549, at prescribed rates. You may obtain information on the operation of the SEC s Public Reference Room by calling the SEC at (800) SEC-0330. The SEC also maintains a web site on the Internet (http://www.sec.gov) where reports, proxy and information statements and other information regarding issuers and others that file electronically with the SEC may be obtained free of charge.

Pershing Square has omitted from this proxy statement certain disclosure required by applicable law to be included in the company s proxy statement. Such disclosure includes, among other things, information regarding securities of Target beneficially owned by Target s director s, nominees and management; certain shareholder s beneficial ownership of more than 5% of Target s voting securities; information concerning executive compensation; and information concerning the procedures for submitting shareholder proposals and director nominations intended for consideration at the 2010 annual meeting of shareholders of Target and for consideration for inclusion in the proxy materials for that meeting. Please refer to the company s proxy statement for such information. Pershing Square takes no responsibility for the accuracy or completeness of information contained in the company s proxy statement.

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If you would like additional copies of the Pershing Square Funds proxy materials, or if you would like assistance in completing and returning a **GOLD** proxy, please contact D.F. King at:

D.F. King & Co., Inc. 48 Wall Street New York, NY 10005 Toll-free: (800) 290-6427 Banks and brokers: (212) 269-5550

Dated: April , 2009

Sincerely, The Pershing Square Funds

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APPENDIX A ADDITIONAL INFORMATION OF THE PARTICIPANTS

The following is a summary of all transactions in Target common stock over the last two years by the Pershing Square Funds.

Common Stock

Name	Buy/Sell	Security	Trade Date	Quantity		Trade Amount		Share Cost
Pershing Square								
International, Ltd.	\mathbf{BY}	Common Stock	4/17/2007	36,194	\$	2,193,479	\$	60.60
Pershing Square								
International, Ltd.	\mathbf{BY}	Common Stock	4/17/2007	246,729	\$	14,956,391	\$	60.62
Pershing Square								
International, Ltd.	BY	Common Stock	4/18/2007	236,053	\$	14,324,357	\$	60.68
Pershing Square								
International, Ltd.	BY	Common Stock	4/18/2007	36,783	\$	2,234,946	\$	60.76
Pershing Square								
International, Ltd.	BY	Common Stock	4/19/2007	160,302	\$	9,812,069	\$	61.21
Pershing Square	DW	G G 1	4/10/0005	110 151	Φ.	6 007 055	Φ.	60.06
International, Ltd.	BY	Common Stock	4/19/2007	113,171	\$	6,887,055	\$	60.86
Pershing Square	DW	C	4/10/0007	55.045	ф	2 410 200	ф	(1.00
International, Ltd.	BY	Common Stock	4/19/2007	55,845	\$	3,419,389	\$	61.23
Pershing Square	DW	C C+1-	4/20/2007	11 165	ф	(02,002	¢.	(1.00
International, Ltd.	BY	Common Stock	4/20/2007	11,165	\$	692,003	\$	61.98
Pershing Square International, Ltd.	SL	Common Stock	4/27/2007	11,165	\$	678,487	\$	60.77
Pershing Square	SL	Common Stock	4/2//2007	11,103	Ф	0/8,48/	Ф	00.77
International, Ltd.	SL	Common Stock	4/27/2007	55,845	\$	3,393,649	\$	60.77
Pershing Square	SL	Common Stock	4/2//2007	33,043	Ф	3,393,049	Ф	00.77
International, Ltd.	SL	Common Stock	4/27/2007	160,302	\$	9,741,403	\$	60.77
Pershing Square	SL	Common Stock	4/2//2007	100,302	Ψ	7,741,403	Ψ	00.77
International, Ltd.	SL	Common Stock	4/27/2007	113,171	\$	6,877,296	\$	60.77
Pershing Square	SE	common stock	1,21,2001	113,171	Ψ	0,077,270	Ψ	00.77
International, Ltd.	SL	Common Stock	4/27/2007	36,783	\$	2,235,269	\$	60.77
Pershing Square			,	2 0,1 02	_	_,,_,	_	
International, Ltd.	SL	Common Stock	4/27/2007	236,053	\$	14,344,721	\$	60.77
Pershing Square				,		, ,		
International, Ltd.	SL	Common Stock	4/27/2007	246,729	\$	14,993,492	\$	60.77
Pershing Square				,				
International, Ltd.	SL	Common Stock	4/27/2007	36,194	\$	2,199,476	\$	60.77
Pershing Square								
International, Ltd.	BY	Common Stock	4/30/2007	332,437	\$	19,880,132	\$	59.80
	\mathbf{BY}	Common Stock	4/30/2007	331,817	\$	19,877,862	\$	59.91

Pershing Square International, Ltd.						
Pershing Square						
International, Ltd. Pershing Square	BY	Common Stock	4/30/2007	28,325	\$ 1,699,500	\$ 60.00
International, Ltd. Pershing Square	BY	Common Stock	5/1/2007	142,113	\$ 8,372,644	\$ 58.92
International, Ltd. Pershing Square	BY	Common Stock	5/1/2007	13,947	\$ 819,317	\$ 58.75
International, Ltd. Pershing Square	SL	Common Stock	5/2/2007	28,325	\$ 1,669,733	\$ 58.95
International, Ltd.	SL	Common Stock	5/2/2007	331,817	\$ 19,560,313	\$ 58.95
Pershing Square International, Ltd.	SL	Common Stock	5/2/2007	332,437	\$ 19,596,861	\$ 58.95
Pershing Square International, Ltd.	SL	Common Stock	5/2/2007	142,113	\$ 8,377,433	\$ 58.95
Pershing Square International, Ltd.	SL	Common Stock	5/2/2007	13,947	\$ 822,163	\$ 58.95
Pershing Square International, Ltd.	BY	Common Stock	5/7/2007	110,900	\$ 6,578,821	\$ 59.32
Pershing Square International, Ltd.	BY	Common Stock	5/8/2007	242,067	\$ 14,326,469	\$ 59.18
Pershing Square International, Ltd.	BY	Common Stock	5/8/2007	311,940	\$ 18,413,163	\$ 59.03
Pershing Square International, Ltd.	BY	Common Stock	5/8/2007	113,268	\$ 6,673,184	\$ 58.91
Pershing Square International, Ltd.	BY	Common Stock	5/9/2007	186,890	\$ 11,041,031	\$ 59.08
Pershing Square International, Ltd.	SL	Common Stock	5/11/2007	110,900	\$ 6,459,826	\$ 58.25
Pershing Square International, Ltd.	SL	Common Stock	5/11/2007	242,067	\$ 14,100,187	\$ 58.25
Pershing Square International, Ltd.	SL	Common Stock	5/11/2007	186,890	\$ 10,886,176	\$ 58.25
Pershing Square International, Ltd.	SL	Common Stock	5/11/2007	311,940	\$ 18,170,227	\$ 58.25
Pershing Square International, Ltd.	SL	Common Stock	5/11/2007	113,268	\$ 6,597,760	\$ 58.25
Pershing Square International, Ltd.	BY	Common Stock	5/22/2007	638,891	\$ 37,187,545	\$ 58.21
Pershing Square International, Ltd.	BY	Common Stock	5/22/2007	84,954	\$ 4,938,232	\$ 58.13
Pershing Square International, Ltd.	BY	Common Stock	5/22/2007	226,545	\$ 13,184,647	\$ 58.20
Pershing Square International, Ltd.	BY	Common Stock	1/11/2008	916,954	\$ 45,801,852	\$ 49.95
Pershing Square International, Ltd.	BY	Common Stock	1/14/2008	661,035	\$ 33,375,657	\$ 50.49
Pershing Square International, Ltd.	BY	Common Stock	1/15/2008	622,679	\$ 31,053,002	\$ 49.87
	BY	Common Stock	3/17/2008	496,939	\$ 24,177,921	\$ 48.65

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Pershing Square International, Ltd. BY Common Stock 3/18/2008 691,496 \$ 34,796,839 \$ 50.32 Pershing Square International, Ltd. BY Common Stock 3/19/2008 520,083 \$ 26,587,111 \$ 51.12 Pershing Square International, Ltd. BY Common Stock 3/27/2008 2,077,062 \$ 105,888,621 \$ 50.98 Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 15,001,518 \$ 50.17 Pershing Square International, Ltd. BY Common Stock 3/28/2008 537,474 \$ 26,927,447 \$ 50.10 Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 14,955,382 \$ 50.02 Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 14,893,668 \$ 49.81 Pershing Square International, Ltd. BY Common Stock 3/31/2008 1,829,716 \$ 92,730,007 \$ 50.68 Pershing Square International, Ltd. BY Common Stock 3/31/2008 1,829,716 \$ 92,730,007 \$ 50.68 Pershing Square International, Ltd. BY Common Stock 6/17/2008 419,743 \$ 22,035,542 \$ 52.50 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,883,463 \$ 51.83 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.92 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.92 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.92 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.92 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.92 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.92 Pershing Square	Pershing Square International, Ltd.						
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International, Ltd.	•				•	,	
International, Ltd.	0 1	BY	Common Stock	3/19/2008	520,083	\$ 26,587,111	\$ 51.12
Pershing Square International, Ltd.	Pershing Square						
International, Ltd.		BY	Common Stock	3/27/2008	2,077,062	\$ 105,888,621	\$ 50.98
Pershing Square International, Ltd. BY Common Stock 3/28/2008 537,474 \$ 26,927,447 \$ 50.10 Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 14,955,382 \$ 50.02 Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 14,893,668 \$ 49.81 Pershing Square International, Ltd. BY Common Stock 3/31/2008 1,829,716 \$ 92,730,007 \$ 50.68 Pershing Square International, Ltd. BY Common Stock 6/17/2008 419,743 \$ 22,035,542 \$ 52.50 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,883,463 \$ 51.83 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 103,867,633 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 6/20/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock International,	Pershing Square						
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Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 14,955,382 \$ 50.02 Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 14,893,668 \$ 49.81 Pershing Square International, Ltd. BY Common Stock 3/31/2008 1,829,716 \$ 92,730,007 \$ 50.68 Pershing Square International, Ltd. BY Common Stock 6/17/2008 419,743 \$ 22,035,542 \$ 52.50 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,883,463 \$ 51.83 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 6/20/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock Intern	Pershing Square						
International, Ltd.	International, Ltd.	BY	Common Stock	3/28/2008	537,474	\$ 26,927,447	\$ 50.10
Pershing Square International, Ltd. BY Common Stock 3/28/2008 299,000 \$ 14,893,668 \$ 49.81 Pershing Square International, Ltd. BY Common Stock 3/31/2008 1,829,716 \$ 92,730,007 \$ 50.68 Pershing Square International, Ltd. BY Common Stock 6/17/2008 419,743 \$ 22,035,542 \$ 52.50 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,883,463 \$ 51.83 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd.<	Pershing Square						
International, Ltd.	International, Ltd.	BY	Common Stock	3/28/2008	299,000	\$ 14,955,382	\$ 50.02
Pershing Square International, Ltd. BY Common Stock 3/31/2008 1,829,716 \$ 92,730,007 \$ 50.68 Pershing Square International, Ltd. BY Common Stock 6/17/2008 419,743 \$ 22,035,542 \$ 52.50 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,883,463 \$ 51.83 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96	Pershing Square						
International, Ltd.	International, Ltd.	\mathbf{BY}	Common Stock	3/28/2008	299,000	\$ 14,893,668	\$ 49.81
Pershing Square International, Ltd. BY Common Stock 6/17/2008 419,743 \$ 22,035,542 \$ 52.50 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,883,463 \$ 51.83 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square	0 1						
International, Ltd.	,	BY	Common Stock	3/31/2008	1,829,716	\$ 92,730,007	\$ 50.68
Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,883,463 \$ 51.83 Pershing Square International, Ltd. BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square Pershing Square 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96	0 1						
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Pershing Square BY Common Stock 6/18/2008 152,112 \$ 7,871,096 \$ 51.75 Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square Pershing Square The square T	0 1						
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Pershing Square International, Ltd. BY Common Stock 6/18/2008 245,277 \$ 12,502,480 \$ 50.97 Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square Pershing Square 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96	0 1						
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Pershing Square International, Ltd. BY Common Stock 6/20/2008 56,932 \$ 2,858,943 \$ 50.22 Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square Pershing Square 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96	0 1						
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Pershing Square International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square	0 1						
International, Ltd. BY Common Stock 11/19/2008 3,852,657 \$ 103,867,633 \$ 26.96 Pershing Square	· ·	BY	Common Stock	6/20/2008	56,932	\$ 2,858,943	\$ 50.22
Pershing Square	0 1						
	•	BY	Common Stock	11/19/2008	3,852,657	\$ 103,867,633	\$ 26.96
International, Ltd. BY Common Stock 2/6/2009 948,917 \$ 55,063,390 \$ 58.03	International, Ltd.	BY	Common Stock	2/6/2009	948,917	\$ 55,063,390	\$ 58.03
A-1				A-1			

Table of Contents

Name	Buy/Sell	Security	Trade Date	Quantity		Trade Amount		r Share Cost
Pershing Square, L.P.	BY	Common Stock	4/17/2007	28,243	\$	1,711,622	\$	60.60
Pershing Square, L.P.	BY	Common Stock	4/17/2007	192,533	\$	11,671,100	\$	60.62
Pershing Square, L.P.	BY	Common Stock	4/18/2007	184,133	\$	11,173,706	\$	60.68
Pershing Square, L.P.	BY	Common Stock	4/18/2007	28,692	\$	1,743,335	\$	60.76
Pershing Square, L.P.	BY	Common Stock	4/19/2007	124,939	\$	7,647,504	\$	61.21
Pershing Square, L.P.	BY	Common Stock	4/19/2007	88,205	\$	5,367,742	\$	60.86
Pershing Square, L.P.	BY	Common Stock	4/19/2007	43,525	\$	2,665,036	\$	61.23
Pershing Square, L.P.	BY	Common Stock	4/20/2007	8,709	\$	539,781	\$	61.98
Pershing Square, L.P.	SL	Common Stock	4/27/2007	8,709	\$	529,238	\$	60.77
Pershing Square, L.P.	SL	Common Stock	4/27/2007	43,525	\$	2,644,974	\$	60.77
Pershing Square, L.P.	SL	Common Stock	4/27/2007	124,939	\$	7,592,427	\$	60.77
Pershing Square, L.P.	SL	Common Stock	4/27/2007	88,205	\$	5,360,136	\$	60.77
Pershing Square, L.P.	SL	Common Stock	4/27/2007	28,692	\$	1,743,586	\$	60.77
Pershing Square, L.P.	SL	Common Stock	4/27/2007	184,133	\$	11,189,591	\$	60.77
Pershing Square, L.P.	SL	Common Stock	4/27/2007	192,533	\$	11,700,051	\$	60.77
Pershing Square, L.P.	SL	Common Stock	4/27/2007	28,243	\$	1,716,301	\$	60.77
Pershing Square, L.P.	BY	Common Stock	4/30/2007	250,629	\$	14,987,915	\$	59.80
Pershing Square, L.P.	BY	Common Stock	4/30/2007	250,161	\$	14,986,170	\$	59.91
Pershing Square, L.P.	BY	Common Stock	4/30/2007	21,354	\$	1,281,240	\$	60.00
Pershing Square, L.P.	BY	Common Stock	5/1/2007	107,156	\$	6,313,139	\$	58.92
Pershing Square, L.P.	BY	Common Stock	5/1/2007	10,517	\$	617,821	\$	58.75
Pershing Square, L.P.	SL	Common Stock	5/2/2007	21,354	\$	1,258,799	\$	58.95
Pershing Square, L.P.	SL	Common Stock	5/2/2007	250,161	\$	14,746,765	\$	58.95
Pershing Square, L.P.	SL	Common Stock	5/2/2007	250,629	\$	14,774,353	\$	58.95
Pershing Square, L.P.	SL	Common Stock	5/2/2007	107,156	\$	6,316,750	\$	58.95
Pershing Square, L.P.	SL	Common Stock	5/2/2007	107,130	\$	619,968	\$	58.95
Pershing Square, L.P.	BY	Common Stock	5/7/2007	83,668	\$	4,963,361	\$	59.32
Pershing Square, L.P.	BY	Common Stock	5/8/2007	182,616	\$	10,807,927	\$	59.32
Pershing Square, L.P.	BY	Common Stock	5/8/2007	235,330	\$	13,891,036	\$	59.18
Pershing Square, L.P.	BY	Common Stock	5/8/2007	85,450	\$	5,034,287	\$	58.91
Pershing Square, L.P.	BY	Common Stock	5/9/2007	140,995	\$ \$	8,329,660	\$	59.08
Pershing Square, L.P.	SL	Common Stock	5/11/2007	83,668	э \$	4,873,586	\$	58.25
~ .	SL	Common Stock	5/11/2007	182,616	\$ \$	10,637,219	э \$	58.25
Pershing Square, L.P. Pershing Square, L.P.	SL	Common Stock	5/11/2007	140,995	\$ \$			58.25
• 1				· ·		8,212,833	\$	
Pershing Square, L.P.	SL	Common Stock	5/11/2007	235,330	\$	13,707,763	\$	58.25
Pershing Square, L.P.	SL	Common Stock	5/11/2007	85,450	\$	4,977,386	\$	58.25
Pershing Square, L.P.	BY	Common Stock	5/22/2007	481,995	\$	28,055,194	\$	58.21
Pershing Square, L.P.	BY	Common Stock	5/22/2007	64,092	\$	3,725,559	\$	58.13
Pershing Square, L.P.	BY	Common Stock	5/22/2007	170,911	\$	9,946,815	\$	58.20
Pershing Square, L.P.	BY	Common Stock	1/11/2008	649,172	\$	32,426,141	\$	49.95
Pershing Square, L.P.	BY	Common Stock	1/14/2008	464,721	\$	23,463,763	\$	50.49
Pershing Square, L.P.	BY	Common Stock	1/15/2008	527,345	\$	26,298,695	\$	49.87
Pershing Square, L.P.	BY	Common Stock	3/18/2008	305,051	\$	15,350,502	\$	50.32
Pershing Square, L.P.	BY	Common Stock	3/19/2008	479,917	\$	24,533,789	\$	51.12
Pershing Square, L.P.	BY	Common Stock	3/27/2008	1,556,875	\$	79,369,487	\$	50.98

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Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,944,702 \$ Pershing Square, L.P. BY Common Stock 3/28/2008 356,791 \$ 17,875,229 \$ Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,914,118 \$ Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,914,118 \$ Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,914,118 \$ Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,914,118 \$ Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,914,118 \$ Pershing Square, L.P. BY Common Stock 6/17/2008 198,211 \$ 9,914,118 \$ Pershing Square, L.P. BY Common Stock 6/17/2008 15,5594 \$ 58,565,504 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 5,005,1	50.17 50.10 50.02 49.81 50.68 52.50 51.83 51.75 50.97 50.22
Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,914,118 \$ Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,873,207 \$ Pershing Square, L.P. BY Common Stock 3/31/2008 1,155,594 \$ 58,565,504 \$ Pershing Square, L.P. BY Common Stock 6/17/2008 80,257 \$ 4,213,308 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 5,005,164 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 4,997,312 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 153,453 \$ 7,821,944 \$ Pershing Square, L.P. BY Common Stock 6/20/2008 43,068 \$ 2,162,737 \$ Pershing Square, L.P. BY Common Stock 11/19/2008 1,000 \$ 26,947 \$ Pershing Square, L.P. BY Common Stock 11/19/2008 2,192,523 \$ 59,110,420	50.02 49.81 50.68 52.50 51.83 51.75 50.97 50.22
Pershing Square, L.P. BY Common Stock 3/28/2008 198,211 \$ 9,873,207 \$ Pershing Square, L.P. BY Common Stock 3/31/2008 1,155,594 \$ 58,565,504 \$ Pershing Square, L.P. BY Common Stock 6/17/2008 80,257 \$ 4,213,308 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 5,005,164 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 4,997,312 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 153,453 \$ 7,821,944 \$ Pershing Square, L.P. BY Common Stock 6/20/2008 43,068 \$ 2,162,737 \$ Pershing Square, L.P. SL Common Stock 11/19/2008 1,000 \$ 26,947 \$ Pershing Square, L.P. BY Common Stock 11/19/2008 2,192,523 \$ 59,110,420 \$ Pershing Square, L.P. SL Common Stock 12/23/2008 480,995 \$ 15,571,0	49.81 50.68 52.50 51.83 51.75 50.97 50.22
Pershing Square, L.P. BY Common Stock 3/31/2008 1,155,594 \$ 58,565,504 \$ Pershing Square, L.P. BY Common Stock 6/17/2008 80,257 \$ 4,213,308 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 5,005,164 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 4,997,312 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 153,453 \$ 7,821,944 \$ Pershing Square, L.P. BY Common Stock 6/20/2008 43,068 \$ 2,162,737 \$ Pershing Square, L.P. SL Common Stock 11/19/2008 1,000 \$ 26,947 \$ Pershing Square, L.P. BY Common Stock 11/19/2008 2,192,523 \$ 59,110,420 \$ Pershing Square, L.P. SL Common Stock 12/23/2008 480,995 \$ 15,571,068 \$	50.68 52.50 51.83 51.75 50.97 50.22
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Pershing Square, L.P. BY Common Stock 6/18/2008 96,575 \$ 4,997,312 \$ Pershing Square, L.P. BY Common Stock 6/18/2008 153,453 \$ 7,821,944 \$ Pershing Square, L.P. BY Common Stock 6/20/2008 43,068 \$ 2,162,737 \$ Pershing Square, L.P. SL Common Stock 11/19/2008 1,000 \$ 26,947 \$ Pershing Square, L.P. BY Common Stock 11/19/2008 2,192,523 \$ 59,110,420 \$ Pershing Square, L.P. SL Common Stock 12/23/2008 480,995 \$ 15,571,068 \$	51.75 50.97 50.22
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Pershing Square, L.P. SL Common Stock 12/23/2008 480,995 \$ 15,571,068 \$	26.95
	26.96
D I. D	32.37
Pershing Square, L.P. SL Common Stock 12/23/2008 19,005 \$ 615,242 \$	32.37
Pershing Square, L.P. SL Common Stock 12/24/2008 151,906 \$ 4,963,091 \$	32.67
Pershing Square, L.P. SL Common Stock 12/24/2008 64,092 \$ 2,094,021 \$	32.67
Pershing Square, L.P. SL Common Stock 12/24/2008 80,257 \$ 2,622,166 \$	32.67
Pershing Square, L.P. SL Common Stock 12/24/2008 96,575 \$ 3,155,310 \$	32.67
Pershing Square, L.P. SL Common Stock 12/24/2008 96,575 \$ 3,155,310 \$	32.67
Pershing Square, L.P. SL Common Stock 12/24/2008 10,595 \$ 346,161 \$	32.67
Pershing Square, L.P. SL Common Stock 12/26/2008 469,322 \$ 15,204,399 \$	32.40
Pershing Square, L.P. SL Common Stock 12/26/2008 30,678 \$ 993,860 \$	32.40
Pershing Square, L.P. BY Common Stock 2/3/2009 213,202 \$ 6,845,916 \$	32.11
Pershing Square, L.P. BY Common Stock 2/4/2009 488,021 \$ 15,304,339 \$	31.36
Pershing Square, L.P. BY Common Stock 2/6/2009 60,672 \$ 3,415,362 \$	56.29

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Name	Buy/Sell	Security	Trade Date	Quantity		Trade Amount	r Share Cost
Pershing Square II, L.P.	BY	Common Stock	4/17/2007	409	\$	24,787	\$ 60.60
Pershing Square II, L.P.	BY	Common Stock	4/17/2007	2,788	\$	169,005	\$ 60.62
Pershing Square II, L.P.	BY	Common Stock	4/18/2007	2,665	\$	161,720	\$ 60.68
Pershing Square II, L.P.	BY	Common Stock	4/18/2007	415	\$	25,216	\$ 60.76
Pershing Square II, L.P.	BY	Common Stock	4/19/2007	1,808	\$	110,667	\$ 61.21
Pershing Square II, L.P.	BY	Common Stock	4/19/2007	1,276	\$	77,651	\$ 60.86
Pershing Square II, L.P.	BY	Common Stock	4/19/2007	630	\$	38,575	\$ 61.23
Pershing Square II, L.P.	BY	Common Stock	4/20/2007	126	\$	7,809	\$ 61.98
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	126	\$	7,657	\$ 60.77
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	630	\$	38,285	\$ 60.77
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	1,808	\$	109,870	\$ 60.77
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	1,276	\$	77,541	\$ 60.77
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	415	\$	25,219	\$ 60.77
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	2,665	\$	161,950	\$ 60.77
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	2,788	\$	169,424	\$ 60.77
Pershing Square II, L.P.	SL	Common Stock	4/27/2007	409	\$	24,855	\$ 60.77
Pershing Square II, L.P.	BY	Common Stock	4/30/2007	3,768	\$	225,331	\$ 59.80
Pershing Square II, L.P.	BY	Common Stock	4/30/2007	3,761	\$	225,307	\$ 59.91
Pershing Square II, L.P.	BY	Common Stock	4/30/2007	321	\$	19,260	\$ 60.00
Pershing Square II, L.P.	BY	Common Stock	5/1/2007	1,626	\$	95,796	\$ 58.92
Pershing Square II, L.P.	BY	Common Stock	5/1/2007	536	\$	31,487	\$ 58.74
Pershing Square II, L.P.	SL	Common Stock	5/2/2007	321	\$	18,923	\$ 58.95
Pershing Square II, L.P.	SL	Common Stock	5/2/2007	3,761	\$	221,708	\$ 58.95
Pershing Square II, L.P.	SL	Common Stock	5/2/2007	3,768	\$	222,120	\$ 58.95
Pershing Square II, L.P.	SL	Common Stock	5/2/2007	1,626	\$	95,851	\$ 58.95
Pershing Square II, L.P.	SL	Common Stock	5/2/2007	536	\$	31,597	\$ 58.95
Pershing Square II, L.P.	\mathbf{BY}	Common Stock	5/7/2007	1,255	\$	74,449	\$ 59.32
Pershing Square II, L.P.	BY	Common Stock	5/8/2007	2,740	&		