Spirit AeroSystems Holdings, Inc. Form S-1 June 30, 2006

As filed with the Securities and Exchange Commission on June 30, 2006 Registration No. 333-

## SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## Form S-1 REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

### SPIRIT AEROSYSTEMS HOLDINGS, INC.

(Exact Name of Registrant as Specified in its Charter)

#### Delaware

(State or Other Jurisdiction of Incorporation or Organization) 3728 (Primary Standard Industrial Classification Code No.) **20-2436320** (I.R.S. Employer

Identification No.)

3801 South Oliver Wichita, Kansas 67210 (316) 526-9000

(Address, including zip code, and telephone number, including area code, of registrant s principal executive offices)

Jeffrey L. Turner Chief Executive Officer Spirit AeroSystems Holdings, Inc. 3801 South Oliver Wichita, Kansas 67210 (316) 526-9000

(*Name, address, including zip code, and telephone number, including area code, of agent for service*)

## Copies To:

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**Approximate date of commencement of proposed sale to the public:** As soon as practicable after this Registration Statement becomes effective.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, check the following box. o

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. o

If this Form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. o

If this Form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. o

Title of Each Class of	Proposed Maximum	Amount of	
Securities to be Registered	Aggregate Offering Price	Registration Fee	
Class A Common Stock, par value \$0.01 per share	\$500,000,000(1)	\$53,500	

(1) Estimated solely for the purpose of calculating the registration fee pursuant to Rule 457(o) of the Securities Act of 1933, as amended.

The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until this Registration Statement shall become effective on such date as the Commission, acting pursuant to said Section 8(a), may determine.

The information in this prospectus is not complete and may be changed. We may not sell these securities until the registration statement filed with the Securities and Exchange Commission is effective. This prospectus is not an offer to sell these securities and it is not soliciting an offer to buy these securities in any jurisdiction where the offer or sale is not permitted.

### SUBJECT TO COMPLETION, DATED JUNE 30, 2006

PROSPECTUS

#### Shares Spirit AeroSystems Holdings, Inc. Class A Common Stock

We are selling shares of class A common stock and the selling stockholders are selling

shares of class A common stock. We will not receive any proceeds from the sale of the shares by the selling stockholders.

The underwriters have an option to purchase a maximum of additional shares of class A common stock from the selling stockholders to cover over-allotments of shares. The underwriters can exercise this right at any time within 30 days from the date of this prospectus.

Prior to this offering, there has been no public market for our common stock. The initial public offering price of the common stock is expected to be between \$ and \$ per share. We intend to apply to list our class A common stock on The New York Stock Exchange under the symbol SPR.

Investing in our class A common stock involves risks. See Risk Factors on page 12.

		Proceeds			
		Underwriting	to Spirit	Proceeds to	
	Price to	Discounts and	AeroSystems	Selling	
	Public	Commissions	Holdings, Inc.	Stockholders	
Per Share	\$	\$	\$	\$	
Total	\$	\$	\$	\$	

Delivery of the shares of class A common stock will be made on or about , 2006. Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense. Credit Suisse Goldman, Sachs & Co. Morgan Stanl

dit Suisse	Goldman, Sachs & Co	•	Morgan Stanley
	The date of this prospectus is	, 2006.	

# TABLE OF CONTENTS

Cautionary Statements Regarding Forward-Looking StatementsiiiIndustry and Market DataivSummary1Summary1Summary1The Transactions28Use of Proceeds31Dividend Policy32Capitalization33Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management - Sticksholders112Principal and Selling Stockholders112Dirdiend Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale137Underwriting131Notice to Canadian Residents137Experts137Where You Can Find More Information137K2.1: ASET PURCHASE AGREEMENT137X2.2: AMENDMENT TO ASET PURCHASE AGREEMENT137X2.4: AREGISTRATION AGREEMENT137X2.4: ASET PURCHASE AGREEMENT137X2.10: EMPLOYMENT AGREEMENT137X1.01: EMPLOYMENT AGREEMENT137X1.01: EMPLOYMENT AGREEMENT137X1.02: EMPLOYMENT AGREEMENT137X1.02: EMPLOYMENT AGREEMENT137X1.03: EMPLOYMENT AGREEMENT137X	A hout This Descention	
Industry and Market DataivSummary1Risk Factors12The Transactions28Use of Proceeds31Dividend Policy32Capitalization33Diution33Diution33Diution33Dister of Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management -s Discussion and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents137Experts137Where You Can Find More Information137X-14. SERT PURCHASE AGREEMENTX-14. SERT PURCHASE AGREEMENTX-21. ASET PURCHASE AGREEMENTX-14. SERTION AGREEMENTX-15. EMPLOYMENT AGREEMENTX-15. SERTION AGREEMENTX-10.5. EMPLOYMENT AGREEMENTX-15. SERTION AGREEMENT <td>About This Prospectus</td> <td></td>	About This Prospectus	
Summary1Risk Eactors12Ine Transactions28Use of Proceeds31Dividend Policy32Capitalization33Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Consolidated Financial Statements135Legal Matters135Legal Matters137X-2.1: ASBET PURCHASE AGREEMENT137X:4.3: STOCKHOLDER AGREEMENT137X:4.4: REGISTRATION AGREEMENT137X:4.4: REGISTRATION AGREEMENT137X:10.1: EMPLOYMENT AGREEMENT138X:10.2: EMPLOYMENT AGREEMENT138X:10.3: EMPLOYMENT AGREEMENT139X:10.4: SEMPLOYMENT AGREEMENT130X:10.5: EMPLOYMENT AGREEMENT130X:10.6: SEMPLOYMENT AGREEMENT130X:10.6: SEMPLOYMENT AGREEMENT130X:10.6: SEMPLOYMENT AGREEMENT130X:10.6: SEMPLOYMENT AGREEMENT130X:10.6: SEMPLOYMENT AGREEMENT130X:10.6: SEMPLOYMENT A		
Risk Factors12The Transactions28Use of Proceeds31Dividend Policy32Capitalization33Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents137Experts137Where You Can Find More Information137Experts137X:10.1: EMPLOYMENT AGREEMENTX:4.3: STOCKHOLDER AGREEMENTX:4.3: STOCKHOLDER AGREEMENTX:4.3: STOCKHOLDER AGREEMENTX:4.4: SEGISTRATION AGREEMENTX:4.3: STOCKHOLDER AGREEMENTX:10.1: EMPLOYMENT AGREEMENTX:4.3: STOCKHOLDER AGREEMENTX:10.2: EMPLOYMENT AGREEMENTX:10.3: EMPLOYMENT AGREEMENTX:10.2: EMPLOYMENT AGREEMENTX:10.3: EMPLOYMENT AGREEMENTX:10.2: EMPLOYMENT AGREEMENTX:10.3: EMPLOYMENT AGREEMENTX:10.3: EMPLOYMENT AGREEMENTX:10.3: EMPLOYMENT AGREEMENTX:10.4: EMPLOYMENT AGREEMENTX:10.3: EMPLOYMENT AGREEMENTX:10.5: EMPLOYMENT AGREEMENTX:10.3: EMPLOYMENT AGREEMENTX:10.6: SUP		
The Transactions28Use of Proceeds31Dividend Policy32Capitalization33Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Index To Consolidated Financial StatementsF-1X:2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTX:2.4: ASSET PURCHASE AGREEMENTX:2.4: ASTOCKHOLDER AGREEMENTX:10.5: EMPLOYMENT AGREEMENTX:10.5: EMPLOYMENT AGREEMENTX:10.5: EMPLOYMENT AGREEMENTX:10.6: EMPLOYMENT AGREEMENTX:10.5: EMPLOYMENT AGREEMENTX:10.6: EMPLOYMENT AG		
Use of Proceeds31Dividend Policy32Capitalization33Dividend Policy33Dividend Policy33Diution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Where You Can Find More Information137KA-2: ASSET PURCHASE AGREEMENT137X2-2: AMENDMENT TO ASSET PURCHASE AGREEMENT137X2-10: ASSET PURCHASE AGREEMENT137X2-10: LEMENDASE TAREEMENT137X2-10: LEMENDASET AGREEMENT137X2-10: SET PURCHASE AGREEMENT137X2-10: SET PURCHASE AGREEMENT137X2-10: SET PURCHASE AGREEMENT138X2-10: SET PURCHASE AGREEMENT138X2-10: SET PURCHASE AGREEMENT137X2-10: SET PURCHASE AGREEMENT138X2-10: SET PURCHASE AGREEMENT138X2-10: SET PURCHASE AGREEMENT138X2-10: SET PURCHASE AGREEMENT138X2-10: SET PURCHASE AGREEMENT <td>Risk Factors</td> <td></td>	Risk Factors	
Dividend Policy32Capitalization33Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management -s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders119Principal and Selling Stockholders119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Khere You Can Find More Information137Index To Consolidated Financial StatementsF-1X-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTX-2.4: AREGISTRATION AGREEMENTX-2.4: ASTOCKHOLDER AGREEMENTX-4:4: REGISTRATION AGREEMENTX-10.3: EMPLOYMENT AGREEMENTX-10.3: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENT	The Transactions	28
Capitalization33Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1X-2.1: ASSET PURCHASE AGREEMENTX-14.4: REGISTRATION AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.7: EXECUTIVE IN	<u>Use of Proceeds</u>	31
Capitalization33Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1X-2.1: ASSET PURCHASE AGREEMENTX-14.4: REGISTRATION AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.7: EXECUTIVE IN	Dividend Policy	32
Dilution34Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders119Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Eegal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1\$2.1: ASSET PURCHASE AGREEMENT\$2.4: ASEGISTRATION AGREEMENT\$2.4: 4: REGISTRATION AGREEMENT\$2.1: ASSET PURCHASE AGREEMENT\$2.1: 0.5: EMPLOYMENT AGREEMENT\$2.1:		33
Unaudited Pro Forma Consolidated Financial Data35Selected Consolidated Financial Information and Other Data45Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Where You Can Find More Information137X2.2: AMENDMENT TO ASSET PURCHASE AGREEMENT32.4.3. STOCKHOLDER AGREEMENTX2.4: AREGISTRATION AGREEMENT32.4.3. STOCKHOLDER AGREEMENTX2.10.2: EMPLOYMENT AGREEMENT32.4.3. STOCKHOLDER AGREEMENTX2.10.4: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.4: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.4: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.5: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.4: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.5: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.5: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.5: EMPLOYMENT AGREEMENT32.10.3. EMPLOYMENT AGREEMENTX2.10.5: EMPLOYMENT AGREEMENT32.10.5. EMPLOYMENT AGREEMENT <td></td> <td>34</td>		34
Selected Consolidated Financial Information and Other Data45Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Ketres137Mhere You Can Find More Information137Index To Consolidated Financial StatementsF-1X-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTX-4.3: STOCKHOLDER AGREEMENTX-4.4: REGISTRATION AGREEMENTX-4.4: REGISTRATION AGREEMENTX-10.1: EMPLOYMENT AGREEMENTX-10.3: EMPLOYMENT AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.4: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENTX-10.6: EMPLOYMENT AGREEMENTX-10.5: EMPLOYMENT AGREEMENT <t< td=""><td></td><td></td></t<>		
Management s Discussion and Analysis of Financial Condition and Results of Operations47Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1X-2.1: ASSET PURCHASE AGREEMENTX-3.: STOCKHOLDER AGREEMENTX-4.3: STOCKHOLDER AGREEMENTX-4.4: REGISTRATION AGREEMENTX-1.0: EMPLOYMENT AGREEMENTX-10.: EMPLOYMENT AGREEMENTX-10.2: EMPLOYMENT AGREEMENTX-10.: EMPLOYMENT AGREEMENTX-10.3: EMPLOYMENT AGREEMENTX-10.: SUPPLEMENT AGREEMENTX-10.6: SUPPLEMENT AGREEMENTX-10.: SUPPLEMENTALEXECUTVE RETIREMENT PLANX-10.7: SUPPLEMENT AGREEMENTX-10.: SUPPLEMENTALEXECUTVE RETIREMENT PLAN<		
Business75Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-21: ASSET PURCHASE AGREEMENT52.1:X2-43: STOCKHOLDER AGREEMENT52.4:X2-43: STOCKHOLDER AGREEMENT52.1:X2-43: STOCKHOLDER AGREEMENT52.1:X2-10: EMPLOYMENT AGREEMENT52.1: <td></td> <td></td>		
Management98Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENT32.1EX-4.3: STOCKHOLDER AGREEMENT32.4EX-10.1: EMPLOYMENT AGREEMENT32.10.1: EMPLOYMENT AGREEMENTEX-10.2: EMPLOYMENT AGREEMENT32.10.3: EMPLOYMENT AGREEMENTEX-10.3: EMPLOYMENT AGREEMENT32.10.3: EMPLOYMENT AGREEMENTEX-10.4: EMPLOYMENT AGREEMENT32.10.3: EMPLOYMENT AGREEMENTEX-10.5: EMPLOYMENT AGREEMENT32.10.5: EMPLOYMENT AGREEMENTEX-10.6: EMPLOYMENT AGREEMENT32.10.7: EXECUTIVE INCENTIVE PLANEX-10.6: EMPLOYMENT AGREEMENT32.10.7: EXECUTIVE INCENTIVE PLANEX-10.6: EMPLOYMENT AGREEMENT32.10.7: EXECUTIVE INCENTIVE PLANEX-10.6: EMPLOYMENT AGREEMENT32.10.7: EXECUTIVE INCENTIVE PLANEX-10.9: SHORT-TERM INCENTIVE PLAN32.10.7: EXECUTIVE INCENTIVE PLANEX-10.9: SHORT-TERM INCENTIVE PLAN33.10		
Certain Relationships and Related Party Transactions112Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-12X-2.1: ASSET PURCHASE AGREEMENT5X-4.4: REGISTRATION AGREEMENT2X-4.4: REGISTRATION AGREEMENT5X-10.2: EMPLOYMENT AGREEMENT2X-10.1: EMPLOYMENT AGREEMENT5X-10.2: EMPLOYMENT AGREEMENT2X-10.2: EMPLOYMENT AGREEMENT5X-10.3: EMPLOYMENT AGREEMENT2X-10.5: EMPLOYMENT AGREEMENT5X-10.5: EMPLOYMENT AGREEMENT2X-10.5: SUPPLEMENTAL EXECUTIVE PLAN5X-10.5: EMPLOYMENT AGREEMENT2X-10.5: SUPPLEMENTAL EXECUTIVE PLAN5X-10.5: SUPPLEMENTAL EXECUTIVE PLAN2X-10.5: SUPPLEMENTAL EXECUTIVE PLAN5X-10.7: EXECUTIVE INCENTIVE PLAN2X-10.5: SUPPLEMENTAL EXECUTIVE PLAN5X-10.7: EXECUTIVE INCENTIVE PLAN2X-10.5: SUPPLEMENTAL EXECUTIVE PLAN5X-10.5: SUPPLEMENTAL EXECUTIVE PLAN2X-10.5: SUPPLEMENTAL EXECUTIVE PLAN5X-10.7: EXECUTIVE INCENTIVE PLAN		
Principal and Selling Stockholders116Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial Statements137EX-2.1: ASSET PURCHASE AGREEMENT137EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENT137EX-4.4: REGISTRATION AGREEMENT137EX-10.1: EMPLOYMENT AGREEMENT137EX-10.2: EMPLOYMENT AGREEMENT137EX-10.3: EMPLOYMENT AGREEMENT137EX-10.4: EMPLOYMENT AGREEMENT137EX-10.5: EMPLOYMENT AGREEMENT137EX-10.6: EMPLOYMENT AGREEMENT137EX-10.7: EXECUTIVE INCENTIVE PLAN137EX-10.9: SHORT-TERM INCENTIVE PLAN137EX-10.9: SHORT-TERM INCENTIVE PLAN137EX-10.9: SHORT-TERM INCENTIVE PLAN137EX-10.9: SHORT-TERM INCENTIVE PLAN137<	<b>U</b>	
Description of Capital Stock119Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENT5EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENT5EX-10.1: EMPLOYMENT AGREEMENT5EX-10.1: EMPLOYMENT AGREEMENT5EX-10.2: EMPLOYMENT AGREEMENT5EX-10.3: EMPLOYMENT AGREEMENT5EX-10.4: EMPLOYMENT AGREEMENT5EX-10.5: EMPLOYMENT AGREEMENT5EX-10.6: EMPLOYMENT AGREEMENT5EX-10.7: EXECUTIVE RETIREMENT PLAN5EX-10.9: SHORT-TERM INCENTIVE PLA		
Material U.S. Federal Income Tax Considerations125Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENTF-1EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTF-1EX-4.3: STOCKHOLDER AGREEMENTF-1EX-10.1: EMPLOYMENT AGREEMENTF-1EX-10.2: EMPLOYMENT AGREEMENTF-1EX-10.3: EMPLOYMENT AGREEMENTF-1EX-10.4: EMPLOYMENT AGREEMENTF-1EX-10.5: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.6: SUPPLEMENTAL EXECUTIVE RETIREMENT PLANF-1EX-10.9: SHORT-TERM INCENTIVE PLANF-1EX-10.9: SHORT-TERM INCENTIVE PLANF-1		
Shares Eligible for Future Sale129Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial Statements137EX-2.1: ASSET PURCHASE AGREEMENTF-1EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTF-1EX-4.3: STOCKHOLDER AGREEMENTF-1EX-4.4: REGISTRATION AGREEMENTF-1EX-10.1: EMPLOYMENT AGREEMENTF-1EX-10.2: EMPLOYMENT AGREEMENTF-1EX-10.3: EMPLOYMENT AGREEMENTF-1EX-10.4: EMPLOYMENT AGREEMENTF-1EX-10.5: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.7: EXECUTIVE INCENTIVE PLANF-1EX-10.7: EXECUTIVE INCENTIVE PLANF-1EX-10.9: SHORT-TERM INCENTIVE PLANF-1	Description of Capital Stock	119
Underwriting131Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENTF-2EX-2.1: ASSET PURCHASE AGREEMENTF-1EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTF-1EX-4.4: REGISTRATION AGREEMENTF-1EX-10.1: EMPLOYMENT AGREEMENTF-1EX-10.2: EMPLOYMENT AGREEMENTF-1EX-10.3: EMPLOYMENT AGREEMENTF-1EX-10.4: EMPLOYMENT AGREEMENTF-1EX-10.5: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.7: EXECUTIVE INCENTIVE PLANF-1EX-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLANF-1EX-10.9: SHORT-TERM INCENTIVE PLANF-1	Material U.S. Federal Income Tax Considerations	125
Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENT52.2.2:EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENT52.2.2:EX-4.4: REGISTRATION AGREEMENT52.2.2:EX-10.1: EMPLOYMENT AGREEMENT52.10.2:EX-10.2: EMPLOYMENT AGREEMENT52.10.2:EX-10.3: EMPLOYMENT AGREEMENT52.10.2:EX-10.4: EMPLOYMENT AGREEMENT52.10.7:EX-10.5: EMPLOYMENT AGREEMENT52.10.7:EX-10.6: EMPLOYMENT AGREEMENT52.10.7:EX-10.7: EXECUTIVE INCENTIVE PLAN52.10.7:EX-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN52.10.7:EX-10.9: SHORT-TERM INCENTIVE PLAN52.10.7:	Shares Eligible for Future Sale	129
Notice to Canadian Residents135Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENT52.2.2:EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENT52.2.2:EX-4.4: REGISTRATION AGREEMENT52.2.2:EX-10.1: EMPLOYMENT AGREEMENT52.10.2:EX-10.2: EMPLOYMENT AGREEMENT52.10.2:EX-10.3: EMPLOYMENT AGREEMENT52.10.2:EX-10.4: EMPLOYMENT AGREEMENT52.10.7:EX-10.5: EMPLOYMENT AGREEMENT52.10.7:EX-10.6: EMPLOYMENT AGREEMENT52.10.7:EX-10.7: EXECUTIVE INCENTIVE PLAN52.10.7:EX-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN52.10.7:EX-10.9: SHORT-TERM INCENTIVE PLAN52.10.7:		131
Legal Matters137Experts137Where You Can Find More Information137Index To Consolidated Financial Statements137Ex-2.1: ASSET PURCHASE AGREEMENT52-22: AMENDMENT TO ASSET PURCHASE AGREEMENTEX-4.3: STOCKHOLDER AGREEMENT52-22: AMENDMENT TO ASSET PURCHASE AGREEMENTEX-4.4: REGISTRATION AGREEMENT52-20: AMENDMENT AGREEMENTEX-10.1: EMPLOYMENT AGREEMENT52-10.2: EMPLOYMENT AGREEMENTEX-10.2: EMPLOYMENT AGREEMENT52-10.3: EMPLOYMENT AGREEMENTEX-10.4: EMPLOYMENT AGREEMENT52-10.5: EMPLOYMENT AGREEMENTEX-10.5: EMPLOYMENT AGREEMENT52-10.6: EMPLOYMENT AGREEMENTEX-10.6: EMPLOYMENT AGREEMENT52-10.7: EXECUTIVE INCENTIVE PLANex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN52-10.9: SHORT-TERM INCENTIVE PLAN		
Experts137Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENTF-1EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTF-1EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTF-1EX-4.3: STOCKHOLDER AGREEMENTF-1EX-4.4: REGISTRATION AGREEMENTF-1EX-10.1: EMPLOYMENT AGREEMENTF-1EX-10.2: EMPLOYMENT AGREEMENTF-1EX-10.3: EMPLOYMENT AGREEMENTF-1EX-10.4: EMPLOYMENT AGREEMENTF-1EX-10.5: EMPLOYMENT AGREEMENTF-1EX-10.6: EMPLOYMENT AGREEMENTF-1EX-10.7: EXECUTIVE INCENTIVE PLANF-1EX-10.9: SHORT-TERM INCENTIVE PLANF-1		
Where You Can Find More Information137Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENTF-2EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTF-2EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTF-2EX-4.3: STOCKHOLDER AGREEMENTF-2EX-4.4: REGISTRATION AGREEMENTF-2EX-10.1: EMPLOYMENT AGREEMENTF-2EX-10.2: EMPLOYMENT AGREEMENTF-2EX-10.3: EMPLOYMENT AGREEMENTF-2EX-10.4: EMPLOYMENT AGREEMENTF-2EX-10.5: EMPLOYMENT AGREEMENTF-2EX-10.6: EMPLOYMENT AGREEMENTF-2EX-10.7: EXECUTIVE INCENTIVE PLANF-2EX-10.9: SHORT-TERM INCENTIVE PLANF-2		
Index To Consolidated Financial StatementsF-1EX-2.1: ASSET PURCHASE AGREEMENTEX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTEX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENTEX-4.4: REGISTRATION AGREEMENTEX-4.4: REGISTRATION AGREEMENTEX-10.1: EMPLOYMENT AGREEMENTEX-10.2: EMPLOYMENT AGREEMENTEX-10.2: EMPLOYMENT AGREEMENTEX-10.3: EMPLOYMENT AGREEMENTEX-10.4: EMPLOYMENT AGREEMENTEX-10.5: EMPLOYMENT AGREEMENTEX-10.5: EMPLOYMENT AGREEMENTEX-10.5: EMPLOYMENT AGREEMENTEX-10.6: EMPLOYMENT AGREEMENTEX-10.6: EMPLOYMENT AGREEMENTEX-10.7: EXECUTIVE INCENTIVE PLANEX-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLANEX-10.9: SHORT-TERM INCENTIVE PLAN		
EX-2.1: ASSET PURCHASE AGREEMENT EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENT EX-4.3: STOCKHOLDER AGREEMENT EX-4.4: REGISTRATION AGREEMENT EX-10.1: EMPLOYMENT AGREEMENT EX-10.2: EMPLOYMENT AGREEMENT EX-10.3: EMPLOYMENT AGREEMENT EX-10.4: EMPLOYMENT AGREEMENT EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		
EX-2.2: AMENDMENT TO ASSET PURCHASE AGREEMENT EX-4.3: STOCKHOLDER AGREEMENT EX-4.4: REGISTRATION AGREEMENT EX-10.1: EMPLOYMENT AGREEMENT EX-10.2: EMPLOYMENT AGREEMENT EX-10.3: EMPLOYMENT AGREEMENT EX-10.4: EMPLOYMENT AGREEMENT EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		F-1
EX-4.3: STOCKHOLDER AGREEMENT EX-4.4: REGISTRATION AGREEMENT EX-10.1: EMPLOYMENT AGREEMENT EX-10.2: EMPLOYMENT AGREEMENT EX-10.3: EMPLOYMENT AGREEMENT EX-10.4: EMPLOYMENT AGREEMENT EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		
EX-4.4: REGISTRATION AGREEMENT EX-10.1: EMPLOYMENT AGREEMENT EX-10.2: EMPLOYMENT AGREEMENT EX-10.3: EMPLOYMENT AGREEMENT EX-10.4: EMPLOYMENT AGREEMENT EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		
EX-10.1: EMPLOYMENT AGREEMENT EX-10.2: EMPLOYMENT AGREEMENT EX-10.3: EMPLOYMENT AGREEMENT EX-10.4: EMPLOYMENT AGREEMENT EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN EX-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		
EX-10.2: EMPLOYMENT AGREEMENT EX-10.3: EMPLOYMENT AGREEMENT EX-10.4: EMPLOYMENT AGREEMENT EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN EX-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		
EX-10.4: EMPLOYMENT AGREEMENT EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN	EX-10.2; EMPLOYMENT AGREEMENT	
EX-10.5: EMPLOYMENT AGREEMENT EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN	EX-10.3: EMPLOYMENT AGREEMENT	
EX-10.6: EMPLOYMENT AGREEMENT EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN	EX-10.4: EMPLOYMENT AGREEMENT	
EX-10.7: EXECUTIVE INCENTIVE PLAN ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		
ex-10.8: SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN EX-10.9: SHORT-TERM INCENTIVE PLAN		
EX-10.9: SHORT-TERM INCENTIVE PLAN		
	EX-10.11: CASH INCENTIVE PLAN	
	EX-10.13: DIRECTOR STOCK PLAN	
EX-10.15: INTERCOMPANY AGREEMENT	EX-10.15: INTERCOMPANY AGREEMENT	
	EX-10.16: CONSULTING AGREEMENT	
	EX-10.17: AMENDED AND RESTATED CREDIT AGREEMENT	
	EX-10.18: AMENDMENT NO. 1 TO THE AMENDED AND RESTATED CREDIT AGREEMENT	
	<u>EX-10.19: AMENDMENT NO. 2 TO THE AMENDED AND RESTATED CREDIT AGREEMENT</u> EX-10.20: SECURITY AGREEMENT	
	EX-10.20: SECONT LAGREEMENT EX-10.21: CREDIT AGREEMENT	

Page

EX-10.22: SECURITY AGREEMENT EX-10.23: SPECIAL BUSINESS PROVISIONS EX-10.24: GENERAL TERMS AGREEMENT EX-10.25: HARDWARE MATERIAL SERVICES GENERAL TERMS AGREEMENT EX-10.26: ANCILLARY KNOW-HOW SUPPLEMENTAL LICENSE AGREEMENT EX-10.27: SUBLEASE AGREEMENT EX-21.1: SUBSIDIARIES EX-23.1: CONSENT OF PRICEWATERHOUSECOOOPERS LLP EX-23.2: CONSENT OF DELOITTE & TOUCHE LLP

You should rely only on the information contained in this document or to which we have referred you. We have not authorized anyone to provide you with information that is different. This document may only be used where it is legal to sell these securities. The information in this document may only be accurate on the date of this document.

## **Dealer Prospectus Delivery Obligation**

Until , all dealers that effect transactions in these securities, whether or not participating in this offering, may be required to deliver a prospectus. This is in addition to the dealer s obligation to deliver a prospectus when acting as an underwriter and with respect to unsold allotments or subscriptions.

i

### **ABOUT THIS PROSPECTUS**

Unless the context otherwise indicates or requires, as used in this prospectus, references to we, us, our or the company refer to Spirit AeroSystems Holdings, Inc., its subsidiaries and predecessors. References to Spirit refer only to our subsidiary, Spirit AeroSystems, Inc., and references to Spirit Holdings refer only to Spirit AeroSystems Holdings, Inc., References to Boeing refer to The Boeing Company and references to Airbus refer to Airbus S.A.S. References to Onex entities refer to Onex Partners LP, Onex Corporation and their respective partners and affiliates that, after giving effect to this offering, will beneficially own % of our class B common stock, and Onex refers to Onex Corporation and its affiliates, including Onex Partners LP. References to OEMs refer to aircraft original equipment manufacturers.

References to revenues on a combined basis, assuming the acquisition of the aerostructures division of BAE Systems (Operations) Limited, or BAE Systems, occurred on July 1, 2005, combine our historical revenues with the historical revenues of the aerostructures division of BAE Systems for the periods described. The historical revenues for the aerostructures division of BAE Systems were represented to us by BAE Systems, have been converted by us into U.S. dollars at the average conversion rates for the period, are unaudited and have not been reviewed by our independent registered public accounting firm. The combined revenues may not be indicative of our revenues if we had acquired the aerostructures division of BAE Systems on July 1, 2005, nor how we may perform in future periods. Although this information is calculated and presented on the basis of methodologies other than in accordance with U.S. generally accepted accounting principles, we present combined revenues because we believe this information is useful to investors as an indicator of the magnitude of our business and the relative significance of particular customers on a going-forward basis.

Spirit Holdings was formed on February 7, 2005. However, it did not commence operations until June 17, 2005, following the acquisition of Boeing Wichita. The audited consolidated financial statements of Spirit Holdings included in this prospectus cover the period from February 7, 2005 (date of inception) through December 29, 2005. Throughout this prospectus, we refer to Spirit Holdings results of operations for the period from June 17, 2005 (date of commencement of operations) through December 29, 2005, which are substantially identical to Spirit Holdings results of operations for the period from February 7, 2005 through December 29, 2005.

ii

### CAUTIONARY STATEMENTS REGARDING FORWARD-LOOKING STATEMENTS

This prospectus contains forward-looking statements. Forward-looking statements give our current expectations or forecasts of future events. Forward-looking statements generally can be identified by the use of forward-looking terminology such as may, will, expect, intend, estimate, anticipate, believe, project, or continue, or or words. These statements reflect management s current views with respect to future events and are subject to risks and uncertainties, both known and unknown. Our actual results may vary materially from those anticipated in forward-looking statements. We caution investors not to place undue reliance on any forward-looking statements.

Important factors that could cause actual results to differ materially from forward-looking statements include, but are not limited to:

our ability to continue to grow our business and execute our growth strategy;

the build rates of certain Boeing aircraft including, but not limited to, the B737 program, the B747 program, the B767 program and the B777 program and build rates of the Airbus A320 and A380 programs;

our ability to enter into supply arrangements with additional customers and to satisfy performance requirements under existing supply contracts with Boeing and Airbus;

any adverse impact on Boeing s production of aircraft resulting from reduced orders by Boeing s customers;

the success and timely progression of Boeing s new B787 aircraft program, including receipt of necessary regulatory approvals;

future levels of business in the aerospace and commercial transport industries;

competition from original equipment manufacturers and other aerostructures suppliers;

the effect of governmental laws, such as U.S. export control laws, environmental laws and agency regulation, in the U.S. and abroad;

the effect of new commercial and business aircraft development programs, their timing and resource requirements that may be placed on us;

the cost and availability of raw materials;

our ability to recruit and retain highly skilled employees and our relationships with the unions representing many of our employees;

spending by the United States and other governments on defense;

our continuing ability to operate successfully as a stand alone company;

the outcome or impact of ongoing or future litigation and regulatory actions; and

our exposure to potential product liability claims.

These factors are not exhaustive, and new factors may emerge or changes to the foregoing factors may occur that could impact our business. Except to the extent required by law, we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

You should review carefully the sections captioned Risk Factors and Management's Discussion and Analysis of Financial Condition and Results of Operations in this prospectus for a more complete discussion of these and other factors that may affect our business.

### **INDUSTRY AND MARKET DATA**

The market data and other statistical information used throughout this prospectus are based on independent industry publications, government publications, reports by market research firms or other published independent sources. Some data are also based on our good faith estimates, which are derived from our review of internal surveys, as well as the independent sources listed above. Although we believe that these sources are reliable, we have not independently verified the information. None of the independent industry publications used in this prospectus was prepared on our or our affiliates behalf or at our expense.

iv

### SUMMARY

This summary highlights information contained elsewhere in this prospectus. This summary is not complete and does not contain all of the information you should consider before investing in our class A common stock. You should read the entire prospectus carefully, including the section describing the risks of investing in our class A common stock under the caption Risk Factors and our financial statements and related notes included elsewhere in this prospectus before making an investment decision. Some of the statements in this summary constitute forward-looking statements. For more information, please see Cautionary Statements Regarding Forward-Looking Statements.

### **Our Company**

#### Overview

We are the largest independent non-OEM designer and manufacturer of aerostructures in the world. Aerostructures are structural components such as fuselages, propulsion systems and wing systems for commercial and military aircraft. Spirit Holdings was formed in February 2005 as a holding company of Spirit. Spirit s operations commenced on June 17, 2005 following the acquisition of Boeing s commercial aerostructures manufacturing operations located in Wichita, Kansas, Tulsa, Oklahoma and McAlester, Oklahoma, which we collectively refer to as Boeing Wichita. We refer to this acquisition as the Boeing Acquisition. On April 1, 2006, we became a supplier to Airbus through our acquisition of the aerostructures division of BAE Systems, or BAE Aerostructures, headquartered in Prestwick, Scotland, which we refer to as the BAE Acquisition. Although Spirit Holdings is a recently-formed company, we have 75 years of operating history and expertise in the commercial and military aerostructures industry. For the nine and one-half months ended March 30, 2006 (the nine and one-half months following the Boeing Acquisition) we generated revenues of approximately \$1,879 million (approximately \$2,164 million on a combined basis, assuming the BAE Acquisition occurred on July 1, 2005).

We are the largest independent supplier of aerostructures to both Boeing and Airbus. We manufacture aerostructures for every Boeing commercial aircraft currently in production, including approximately 75% of the airframe content for the Boeing B737. As a result of our unique capabilities both in process design and composite materials, we were awarded a contract that makes us the largest aerostructures content supplier on the Boeing B787, Boeing s next generation twin aisle aircraft. Furthermore, we believe we are the largest content supplier for the wing for the Airbus A320 family and we are a significant supplier for Airbus new A380. Sales related to large commercial aircraft production, some of which may be used in military applications, represented approximately 98% of our revenues for the nine and one-half months ended March 30, 2006.

We derive our revenues primarily through long-term supply agreements with both Boeing and Airbus. We are currently the sole-source supplier of 96% of the products we sell to Boeing and Airbus, as measured by dollar value of the products sold. We are a critical partner to our customers due to the broad range of products we currently supply to them and our leading design and manufacturing capabilities using both metallic and composite materials. Under our supply agreements with Boeing and Airbus, we supply essentially all of our products for the life of the aircraft program (other than the A380), including commercial derivative models. For the A380 we have a long-term supply contract with Airbus that covers a fixed number of product units and, based on expected delivery schedules, should extend through 2019.

We are organized into three principal reporting segments: (1) Fuselages, which include the forward, mid- and rear fuselage sections, (2) Propulsion Systems, which include nacelles (aerodynamic engine enclosures which enhance propulsion installation efficiency, dampen engine noise and provide thrust reversing capabilities), struts/pylons (structures that attach engines to airplane wings) and engine structural components and (3) Wing Systems, which include wings, wing components and flight control surfaces. All other activities fall within the All Other segment, principally made up of sundry sales of miscellaneous services and sales of natural gas through a tenancy-in-common with other Wichita companies. Fuselages, Propulsion Systems, Wing Systems and All Other represented approximately 53%,

31%, 14% and 2%, respectively, of our revenues (without giving effect to the BAE Acquisition) for the nine and one-half months ended March 30, 2006 (approximately 46%, 27%, 25% and 2%, respectively, on a combined basis, assuming the BAE Acquisition occurred on July 1, 2005).

### **Industry Overview**

The global market for aerostructures is estimated by Counterpoint Market Intelligence to total \$24 billion in annual sales. Currently, OEMs outsource approximately half of the aerostructures market to independent third parties such as ourselves. We expect the outsourcing of the design, engineering and manufacturing of aerostructures to increase as OEMs increasingly focus operations on final assembly and support services for their customers. The aerostructures market can be divided by end market application into three market sectors: (1) commercial (including regional and business jets), (2) military and (3) modifications, upgrades, repairs and spares. While we serve all three market sectors, we primarily derive our current revenues from the commercial market sector. Counterpoint Market Intelligence estimates that the commercial sector represents approximately 61% of the total aerostructures market, while the military sector represents approximately 28% and the modifications, upgrades, repairs and spares sector represents approximately 11%.

Demand for commercial aerostructures is directly correlated to demand for new aircraft. Demand for new aircraft is a function of several factors such as demand for commercial air transport and freight capacity, financial health of aircraft operators, and general economic conditions. New large commercial aircraft deliveries by Boeing and Airbus totaled 668 in 2005, up from 605 in 2004 and 586 in 2003, which was the most recent cyclical trough following the 1999 peak of 914 deliveries. Aircraft orders and deliveries in 2002 and 2003 were adversely impacted by economic recessionary conditions, the terrorist attacks of September 11, 2001 and severe acute respiratory syndrome, or SARS, outbreaks in 2002. Demand has since rebounded, resulting in record orders in 2005 for 2,057 Boeing and Airbus aircraft, which are expected to be delivered over the next several years. According to published estimates by Boeing and Airbus, they expect to deliver a combined total of approximately 825 commercial aircraft in 2006. As of March 31, 2006, Boeing and Airbus had a combined backlog of 4,033 commercial aircraft, which has grown from a combined backlog of 2,597 as of December 31, 2004.

The business jet market segment is driven by corporate profitability, worldwide economic growth and the extent to which business jets are viewed as a viable alternative to commercial air travel. Higher corporate profit rates coupled with emerging business jet market growth are producing what we believe will be a record business jet market in 2006, with orders of over 900 aircraft, and we expect the industry to remain relatively steady in the coming years.

The demand for regional jets, which seat 30-120 passengers, is driven by airlines desire to match demand and supply more closely on short routes, while maintaining or expanding their geographical footprint. In the recent past, regional jet manufacturers have benefited from bankruptcies of various U.S. carriers because bankruptcies allow airlines to obtain relaxation of certain requirements in pilots contracts and therefore substitute smaller jets for larger aircraft. However, because regional jets are less fuel efficient per seat than larger aircraft, the current fuel price environment makes them less economical to operate.

The market for military aerostructures is dependent upon government development and procurement of military aircraft, which is affected by many factors, including force structure and fleet requirements, the United States Department of Defense, or DoD, and foreign defense budgets, the political environment and public support for defense spending and current and expected threats to U.S. and foreign national security and related interests. Following the terrorist attacks of September 11, 2001, the DoD aircraft procurement budget rose to \$20.9 billion in federal fiscal 2002, excluding supplementals, from \$18.8 billion in federal fiscal 2001, and since 2002 has risen at a compounded annual growth rate of 4.85% to \$25.3 billion in federal fiscal 2006.

Aircraft modifications, upgrades, repairs and spares are intended to extend the useful life of in-service aircraft. Modifications are structural changes that enable existing aircraft to perform alternative missions.

Upgrades represent the application of new technology to increase performance characteristics. For example, winglets are affixed to the tips of existing wings to increase aerodynamics and fuel efficiencies. The market for repairs and spares, otherwise referred to as the aftermarket, encompasses both scheduled and event-driven maintenance of existing aircraft structural components. Scheduled maintenance is performed at regular intervals to ensure structural integrity of aerostructures and drives demand for spares and repairs. New components are also often required to replace components damaged or impaired by corrosion, lightning strikes or ground-based activities.

### **Our Competitive Strengths**

We believe our key competitive strengths include:

*Leading Position in the Growing Commercial Aerostructures Market.* We are the largest independent non-OEM commercial aerostructures manufacturer, with an estimated 19% market share among all aerostructures suppliers. We believe our market position and significant scale favorably position us to capitalize on the increased demand for large commercial aircraft. We are under contract to provide aerostructure products for approximately 97% of the aircraft that comprise Boeing s and Airbus commercial aircraft backlog as of March 31, 2006. The significant aircraft order backlog and our strong relationships with Boeing and Airbus should enable us to continue to profitably grow our core commercial aerostructures business.

*Participation on High Volume and Major Growth Platforms.* We derive a high proportion of our Boeing revenues from Boeing s high volume B737 program and a high proportion of our Airbus revenues from the high volume A320 program. The B737 and A320 families are Boeing s and Airbus best selling commercial airplanes. We also have been awarded a significant amount of work on both Boeing s and Airbus major new twin aisle programs, the B787 and the A380.

*Stable Base Business.* We have entered into exclusive long-term supply agreements with Boeing and Airbus, our two largest customers, making us the exclusive supplier for most of the business covered by these contracts. Our supply agreements with Boeing provide that we will continue to supply essentially all of the products we currently supply to Boeing for the life of the current aircraft programs, including commercial derivative models. In addition, for essentially all of our products currently sold to Boeing, our product pricing is variable such that at lower annual volumes the average prices are higher, thereby helping to protect our margins if volume is reduced.

Under our supply agreements with Airbus, we supply most of our products for the life of the aircraft program, including commercial derivative models, with pricing determined through 2010. For the A380, we have a long-term supply contract with Airbus that covers a fixed number of units and, based on expected delivery schedules, should extend through 2019. We are currently the sole-source supplier for approximately 78% of the products, as measured by dollar value, that we sell to Airbus. We believe our long-term supply contracts with our two largest customers provide us with a stable base business upon which to build.

*Strong Incumbent and Competitive Position.* We have a strong incumbent position on the products we currently supply to Boeing and Airbus due not only to our long-term supply agreements, but also to our long-standing relationships with Boeing and Airbus, as well as to the high costs OEMs would incur to switch suppliers on existing programs. We have strong, embedded relationships with our primary customers as most of our senior management team are former Boeing or Airbus executives.

We believe that OEMs incur significant costs to change aerostructures suppliers once contracts are awarded. Such changes after contract award require additional testing and certification, which may create production delays and significant costs for both the OEM and the new supplier. We also believe it would be cost prohibitive for other suppliers to duplicate our facilities and the over 20,000 major pieces of equipment (capital assets with individual values greater than \$5,000 used specifically to produce and assemble aerostructures) that we own or operate. The combined insurable replacement value of all the equipment we own or operate is over \$6 billion. As a result, we believe that so long as we continue to

meet our customers requirements, the probability of their changing suppliers on our current statement of work is quite low.

Industry Leading Technology, Design Capabilities and Manufacturing Expertise. We have over 75 years of experience designing and manufacturing large-scale, complex aerostructures and we possess industry-leading engineering capabilities that include significant expertise in structural design and technology, use of composite materials, stress analysis, systems engineering and acoustics technology. With approximately 800 degreed engineering and technical employees (including over 200 degreed contract engineers), we possess knowledge and manufacturing know-how that would be difficult for other suppliers to replicate. In addition to our engineering expertise, we have strong manufacturing and technological capabilities. Our manufacturing processes are highly automated, delivering efficiency and quality, and we have expertise in bonding and metals fabrication, assembly, tooling and composite materials. We have strong technical expertise in bonding and metals fabricating large scale complex contour composites.

*Competitive and Predictable Labor Cost Structure.* In connection with the Boeing Acquisition, we achieved comprehensive cost reductions. The cornerstones to our cost reductions were: (1) labor savings, (2) pension and other benefit savings, (3) reduced corporate overhead, and (4) operational efficiency improvements. At the time of the acquisition, we reduced our workforce by 15% and entered into new labor contracts with our unions that established wage levels which are in-line with the local market. We also changed work rules and significantly reduced the number of job categories, resulting in greater flexibility in work assignments and increased productivity. We were also able to reduce pension costs, largely through a shift from a defined benefit plan to more predictable defined contribution and union-sponsored plans, and to reduce fringe benefits by increasing employee contributions to health care plans and decreasing retiree medical costs. In addition, we replaced corporate overhead previously allocated to Boeing Wichita when it was a division of Boeing with our own significantly lower overhead spending. As a result of these initiatives, we achieved approximately \$200 million of annual recurring cost savings, assuming annual deliveries remain constant at 2005 rates. Moreover, as a result of our long-term collective bargaining agreements with most of our labor unions, our labor costs should be fairly predictable well into 2010.

We have also begun to implement a number of operational efficiency improvements, including global sourcing to reduce supplier costs and realignment of our business units. Since the Boeing Acquisition, as a result of these efficiency initiatives, we expect to achieve approximately \$80 million of additional average annual recurring cost savings, assuming annual deliveries remain constant at 2005 rates. We believe there continue to be significant cost savings opportunities through our ongoing initiatives. We believe our competitive cost structure has positioned us to win significant new business and was a factor in three recent awards of significant contracts.

*Experienced Management Team with Significant Equity Ownership.* We have an experienced and proven management team with an average of over 20 years of aerospace industry experience. Our management team has successfully expanded our business, reduced costs and established the stand alone operations of our business. After giving effect to this offering, members of our management team will hold common stock equivalent to approximately % of our company on a fully diluted basis.

### **Our Business Strategy**

Our goal is to remain a leading aerostructures manufacturer and to increase revenues while maximizing our profitability and growth. Our strategy includes the following:

*Support Increased Aircraft Deliveries.* We value being the largest independent aerostructures supplier to both Boeing and Airbus and core to our business strategy is a determination to meet or exceed their expectations under our existing supply arrangements. We are constantly focused on improving our manufacturing efficiency and maintaining our high standards of quality and on-time delivery to meet these expectations. We are also focused on supporting our customers increase in new aircraft production and the

introduction of key aircraft programs such as the Boeing B787 and the Airbus A380. We are adjusting our manufacturing processes, properties and facilities in anticipation of an increase in production and an expected shift in mix. With the upturn in the commercial aerospace market, we have begun to see delivery rates increase. Along with rising production rates, we are also experiencing a mix change, with a higher ratio of larger aircraft, which generally have higher dollar value content.

Win New Business from Existing and New Customers. We believe that we are well positioned to win additional work from Boeing and Airbus, given our strong relationships, our size, design and build capabilities and our financial resources, which are necessary to make proper investments. We believe that opportunities for increased business from our customers will arise on work that they currently produce internally but that they might shift to an external supplier in the future and work on new aircraft programs. As an independent company following the Boeing Acquisition, we now have significant opportunities to increase our sales to OEMs other than Boeing. We believe our design, engineering and manufacturing capabilities are highly attractive to potential new customers and provide a competitive advantage in winning new aerostructures business. Since inception, Spirit has bid on supply contracts with existing and new customers in the large commercial aircraft, regional aircraft, business jet, rotorcraft, military and engine manufacturer sectors.

We have established a sales and marketing infrastructure to support our efforts to reach new customers. To win new business, we market our mix of engineering expertise in the design and manufacture of aerostructures, our advanced manufacturing capabilities with both composites and metals, and our competitive cost structure. As a result of our core capabilities, competitive cost position, and sales and marketing efforts, we have won several significant contracts from non-Boeing customers in competitive bid situations since the Boeing Acquisition.

*Research and Development Investment in Next Generation Technologies.* We invest in direct research and development for current programs to strengthen our relationships with our customers and new programs to generate new business. As part of our research and development effort, we work closely with OEMs and integrate our engineering teams into their design processes. As a result of our close coordination with OEMs design engineering teams and our research and development investments in technology, engineering and manufacturing, we believe we are well positioned to win new business on new commercial and military platforms.

*Provide New Value-Added Services to our Customers.* We believe we are one of the few independent suppliers that possess the core competencies to not only manufacture, but also to integrate and assemble complex system and structural components. For example, we have been selected to assemble and integrate avionics, electrical systems, hydraulics, wiring and other components for the forward fuselage and pylons for the Boeing B787. As a result, Boeing expects to be able to ultimately assemble a B787 so that it is ready for test flying within three days after it receives our shipset, as compared to 25 to 30 days for assembly of a B737. We believe our ability to integrate complex components into aerostructures is a service that greatly benefits our customers by reducing their flow time and inventory holding costs.

*Continued Improvement to our Low Cost Structure*. Although we achieved significant cost reductions at the time of acquisition, we remain focused on further reducing costs. There continue to be cost saving opportunities in our business and we have identified and begun to implement them. We expect that most of our future cost saving opportunities will arise from increased productivity, continued outsourcing of non-core activities, and improved procurement and sourcing through our global sourcing initiatives. We believe our strategic sourcing expertise should allow us to develop and manage low-cost supply chains in Asia and Central Europe. Our goal is to continue to increase our material sourcing from low-cost jurisdictions.

*Pursue Strategic Acquisitions on an Opportunistic Basis.* The commercial aerostructures market is highly fragmented with many small private businesses and divisions of larger public companies. Given the market fragmentation, coupled with the trend by OEMs to outsource work to Tier 1 manufacturers that coordinate suppliers and integrate systems into airframes that they manufacture, we believe our industry could experience significant consolidation in the coming years. Although our main focus is to grow our

business organically, we believe we are well positioned to capture additional market share and diversify our current business through opportunistic strategic acquisitions.

## The Boeing Acquisition and Related Transactions

In December 2004 and February 2005, an investor group led by Onex Partners LP and Onex Corporation formed Spirit and Spirit Holdings, respectively, for the purpose of acquiring Boeing Wichita. The Boeing Acquisition was completed on June 16, 2005. Prior to the acquisition, Boeing Wichita functioned as an internal supplier of parts and assemblies for Boeing s airplane programs and had very few sales to third parties. See The Transactions The Boeing Acquisition.

In connection with the Boeing Acquisition, we entered into a long-term supply agreement under which we are Boeing s exclusive supplier for substantially all of the products and services provided by Boeing Wichita to Boeing prior to the Boeing Acquisition. The supply contract is a requirements contract covering certain products such as fuselages, struts/pylons and nacelles for Boeing B737, B747, B767 and B777 commercial aircraft programs for the life of these programs, including any commercial derivative models. Pricing for existing products on in-production models is contractually set through May 2013, with established prices decreasing at higher volume levels and increasing at lower volume levels. We also entered into a long-term supply agreement for Boeing s new B787 platform covering the life of this platform, including commercial derivatives. Under this contract we will be Boeing s exclusive supplier for the forward fuselage, fixed and moveable leading wing edges and struts for the B787. Pricing for these products on the B787-8 model is generally set through 2021, with prices decreasing as cumulative production volume levels are achieved.

## The BAE Acquisition

On April 1, 2006, through our wholly-owned subsidiary, Spirit AeroSystems (Europe) Limited, or Spirit Europe, we acquired BAE Aerostructures. Spirit Europe manufactures leading and trailing wing edges and other wing components for commercial aircraft programs for Airbus and Boeing and produces various aerostructure components for certain Raytheon business jets. The BAE Acquisition provides us with a foundation to increase future sales to Airbus, as Spirit Europe is a key supplier of wing and flight control surfaces for the A320 platform, Airbus – core single aisle program, and of wing components for the A380 platform, one of Airbus – most important new programs and the world s largest commercial passenger aircraft. Under our supply agreements with Airbus, we supply most of our products for the life of the aircraft program, including commercial derivative models, with pricing determined through 2010. For the A380, we have a long-term supply contract with Airbus that covers a fixed number of units and, based on expected delivery schedules, should extend through 2019.

### **Company Information**

Spirit Holdings, formerly known as Mid-Western Aircraft Systems Holdings, Inc., is a Delaware corporation that was formed on February 7, 2005. Spirit Holdings is the parent company of Spirit. Spirit s predecessor, Boeing Wichita, had more than 75 years of operating history as a division of Boeing. Our principal executive offices are located at 3801 South Oliver, Wichita, Kansas 67210 and our telephone number at that address is (316) 526-9000. Our website address is *www.spiritaero.com*. Information contained on our website is not part of this prospectus and is not incorporated in this prospectus by reference.

## **Our Principal Equity Investor**

Onex Partners LP is an approximately \$2 billion private equity fund established in 2003 by Onex Corporation. Onex Partners LP provides committed capital for Onex-sponsored acquisitions. Onex Corporation is a diversified company with annual consolidated revenues of approximately \$14 billion and 138,000 employees. Onex s subordinate voting shares are listed and traded on the Toronto Stock Exchange

under the symbol OCX . Onex is one of Canada s largest companies with global operations in the service, manufacturing and technology industries. Onex has extensive experience carving divisions out of large, multinational corporations and establishing them as stand alone enterprises. Other Onex operating companies include Celestica Inc., Center for Diagnostic Imaging, Inc., Cineplex Entertainment Limited Partnership, ClientLogic Corporation, Cosmetic Essence, Inc., Emergency Medical Services Corporation, Radian Communication Services Corporation, Res-Care, Inc. and Skilled Healthcare Group, Inc.

Upon completion of this offering, Onex entities will beneficially own an aggregate of approximately % of our common stock and % of our combined voting power. See Principal and Selling Stockholders.

#### **Risk Factors**

*Investing in our class A common stock involves risks.* You should refer to the section entitled Risk Factors for a discussion of certain risks you should consider before deciding whether to invest in our class A common stock.

7

<b>The Offering</b>					
Class A common stock offered by us	shares				
Class A common stock offered by the selling stockholders	shares				
Common stock outstanding after this offering	shares of class A common stock and shares of class B common stock				
Voting rights of class A common stock	Our class A common stock is entitled to one vote per share. Our class B common stock, which is not being offered in this offering but votes together with our class A common stock as a single class, is entitled to ten votes per share (reducing to one vote per share under certain limited circumstances). Our class B common stock, which is convertible into shares of our class A common stock on a 1-for-1 basis, is identical to our class A common stock in all other respects.				
Use of proceeds	We estimate that the net proceeds from the sale of shares of our class A common stock in this offering will be approximately \$ million. We will not receive any proceeds from the sale of the shares by the selling stockholders.				
	We intend to use the net proceeds from this offering to repay approximately million of debt under our senior secured credit facility and to pay approximately million of the obligations which will become due upon the closing of the offering under our union equity participation program. The remaining million will be used for working capital, capital expenditures and general corporate purposes. See Use of Proceeds.				
Dividend policy	We currently do not intend to pay cash dividends and, under conditions in which our cash is below specified levels, are prohibited from doing so under credit agreements governing our credit facilities.				
Risk factors	See Risk Factors on page 12 of this prospectus for a discussion of factors you should carefully consider before deciding to invest in our class A common stock.				
Proposed NYSE symbol	SPR				

The number of shares of class A common stock being offered in this offering represents % of our outstanding common stock and % of our combined voting power, in each case after giving effect to this offering. For more information on the ownership of our common stock, see Principal and Selling Stockholders.

Except as otherwise indicated, all of the information presented in this prospectus assumes the following: no exercise by the underwriters of their option to purchase additional shares;

the anticipated -for- stock split of our common stock that will occur immediately prior to the consummation of this offering;

the issuance of shares of class A common stock pursuant to our union equity participation program upon the closing of this offering; and

exclusion of shares issued to certain members of our management and to certain directors of Spirit which are subject to vesting requirements under our benefit plans.

### Summary of Historical and Pro Forma Financial Data

Set forth below is a summary of certain of our historical consolidated financial data for the periods and at the dates indicated. Results for periods prior to and including June 16, 2005 reflect data of our predecessor, Boeing Wichita, or the Predecessor, for financial accounting purposes. Results for periods beginning on or after June 17, 2005 reflect our financial data after the Boeing Acquisition. Financial data as of and for the years ended December 31, 2003 (Predecessor) and December 31, 2004 (Predecessor), for the period from January 1, 2005 through June 16, 2005 (Predecessor), as of June 16, 2005 (Predecessor), for the period from June 17, 2005 through December 29, 2005 (Spirit Holdings), and as of December 29, 2005 (Spirit Holdings) are derived from the audited consolidated financial statements of the Predecessor or Spirit Holdings, as applicable, included in this prospectus. Financial data as of and for the unaudited consolidated financial statements of Spirit Holdings included in this prospectus which, in the opinion of management, include all normal, recurring adjustments necessary to state fairly the data included therein in accordance with U.S. generally accepted accounting principles, or GAAP, for interim financial information. Interim results are not necessarily indicative of the results to be expected for the entire fiscal year.

The Predecessor s historical financial data for periods and as of dates prior to the Boeing Acquisition are not comparable with Spirit Holdings financial data for periods and as of dates subsequent to the Boeing Acquisition. Prior to the Boeing Acquisition, the Predecessor was a division of Boeing and was not a separate legal entity. Historically, the Predecessor functioned as an internal supplier of parts and assemblies to Boeing airplane programs and had insignificant sales to third parties. It operated as a cost center of Boeing, meaning that it recognized the cost of products manufactured for Boeing Commercial Airplanes, or BCA, programs but did not recognize any corresponding revenues for those products. No intra-company pricing was established for the parts and assemblies that the Predecessor supplied to Boeing.

On the closing date of the Boeing Acquisition, Spirit entered into exclusive supply agreements with Boeing pursuant to which Spirit began to supply parts and assemblies to Boeing at pricing established under those agreements, and began to operate as a stand alone entity with revenues and its own accounting records. In addition, prior to the Boeing Acquisition, certain costs were allocated to the Predecessor which were not necessarily representative of the costs the Predecessor would have incurred for the corresponding functions had it been a stand alone entity. At the time of the Boeing Acquisition significant cost savings were realized through labor savings, pension and other benefit savings, reduced corporate overhead and operational improvements. As a result of these substantial changes which occurred concurrently with the Boeing Acquisition, the Predecessor s historical financial data for periods and as of dates prior to the Boeing Acquisition.

The summary pro forma consolidated financial information for the period from June 17, 2005 through December 29, 2005, and the three month period ended March 30, 2006 reflect the completion of this offering and the application of the proceeds therefrom, assuming that the offering was consummated on January 1, 2005. The unaudited pro forma consolidated financial information is presented for informational purposes only and does not purport to represent what our results of operations would have been had the Boeing Acquisition and this offering occurred on the dates indicated above or to project results of operations for any future period.

You should read the summary consolidated financial data set forth below in conjunction with Capitalization, Unaudited Pro Forma Consolidated Financial Data, Selected Consolidated Financial Information and Other Data and Management s Discussion and Analysis of Financial Condition and Results of Operations and our consolidated financial statements and related notes contained elsewhere in this prospectus.

		Spirit	Holdings			Predeces	sor
			Fo	dited Pro rma As ted for this			
			0	ffering	Period		
		Period from		0	from		
	Three	June 17,	Three	Period from	January 1,		
	Months	2005	Months	June 17,	2005	Fiscal Y	ear Ended
	Ended	through	Ended	2005 through	through		
	March 30, 2006	December 29 2005	March 30, 2006	December 29 2005	, June 16,D 2005	ecember 3 2004	December 31, 2003
			()	Dollars in milli	ons)		
Statement of Operations Data:							
Net sales/total cost							
transferred	\$ 671	\$ 1,208	\$	\$	\$ N/A	\$ N/A	\$ N/A
Costs of sales/products	522	1.057			1 1 6 4	0.074	2.064
transferred	533	1,057			1,164	2,074	2,064
SG&A, R&D, other period costs	77	188			91	173	144
Total costs and expenses	610	1,245			1,254	2,247	2,208
Total costs and expenses	010	1,243			1,234	2,247	2,200
Operating income (loss)	60	(37)			N/A	N/A	N/A
Interest expense and							
financing fee amortization	(11)	(25)			N/A	N/A	N/A
Other income (loss), net	8	17			N/A	N/A	N/A
Net income (loss) before							
taxes							