

Life Technologies Corp
Form 10-Q
May 08, 2009

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**SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2009
OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the transition period from _____ to _____
Commission file number: 0-25317**

**LIFE TECHNOLOGIES CORPORATION
(Exact name of registrant as specified in its charter)**

**Delaware
(State or other jurisdiction of
incorporation or organization)**

**33-0373077
(I.R.S. Employer
Identification No.)**

**5791 Van Allen Way, Carlsbad, CA
(Address of principal executive offices)**

**92008
(Zip Code)**

Registrant's telephone number, including area code: (760) 603-7200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No
As of May 5, 2009, 174,673,012 shares of the Registrant's common stock were outstanding.

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Table of Contents**PART I. FINANCIAL INFORMATION****ITEM 1. Financial Statements**

LIFE TECHNOLOGIES CORPORATION
CONSOLIDATED BALANCE SHEETS
(In thousands, except par value and share data)

| | March 31, 2009 | December 31, 2008 |
|--|---------------------------|----------------------------------|
| | (Unaudited) | |
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 347,687 | \$ 335,930 |
| Short-term investments | 7,679 | |
| Restricted cash and investments | 109,951 | 112,387 |
| Trade accounts receivable, net of allowance for doubtful accounts of \$12,372 and \$14,649, respectively | 570,502 | 580,907 |
| Inventories, net | 376,760 | 420,029 |
| Deferred income tax assets | 18,471 | 25,563 |
| Prepaid expenses and other current assets | 123,729 | 137,355 |
| Total current assets | 1,554,779 | 1,612,171 |
| Long-term investments (includes \$35,600 and \$35,600 measured at fair value, respectively) | 484,183 | 490,853 |
| Property and equipment, net | 747,546 | 748,056 |
| Goodwill | 3,601,817 | 3,574,779 |
| Intangible assets, net | 2,234,895 | 2,291,767 |
| Deferred income tax assets | 21,249 | |
| Other assets | 172,705 | 181,133 |
| Total assets | \$ 8,817,174 | \$ 8,898,759 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | |
| Current liabilities: | | |
| Current portion of long-term debt | \$ 97,500 | \$ 80,000 |
| Accounts payable | 205,778 | 204,279 |
| Restructuring accrual | 62,443 | 69,099 |
| Deferred compensation and related benefits | 190,522 | 231,851 |
| Deferred revenues and reserves | 100,441 | 81,166 |
| Accrued expenses and other current liabilities | 187,754 | 235,418 |
| Accrued income taxes | 44,568 | 105,429 |
| Total current liabilities | 889,006 | 1,007,242 |
| Long-term debt | 3,369,372 | 3,396,420 |
| Pension liabilities | 199,245 | 201,833 |
| Deferred income tax liabilities | 695,305 | 674,215 |
| Income taxes payable | 70,715 | 65,128 |

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|--|--------------|--------------|
| Other long-term obligations, deferred credits and reserves | 100,234 | 97,383 |
| Total liabilities | 5,323,877 | 5,442,221 |
| Commitments and contingencies (Note 6) | | |
| Stockholders' equity: | | |
| Preferred stock; \$0.01 par value, 6,405,884 shares authorized; no shares issued or outstanding | | |
| Common stock; \$0.01 par value, 400,000,000 shares authorized; 190,099,386 and 189,629,084 shares issued, respectively | 1,901 | 1,896 |
| Additional paid-in-capital | 4,530,771 | 4,508,259 |
| Accumulated other comprehensive loss | (99,356) | (98,807) |
| Retained earnings | 25,214 | 9,610 |
| Less cost of treasury stock: 16,187,675 and 16,158,839 respectively | (965,233) | (964,420) |
| Total stockholders' equity | 3,493,297 | 3,456,538 |
| Total liabilities and stockholders' equity | \$ 8,817,174 | \$ 8,898,759 |

See accompanying notes to unaudited consolidated financial statements.

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LIFE TECHNOLOGIES CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share data)

| | For the three months ended March 31, | |
|---|---|-------------|
| | 2009 | 2008 |
| | (Unaudited) | |
| Revenues | \$ 775,737 | \$ 350,218 |
| Cost of revenues | 320,159 | 114,555 |
| Purchased intangibles amortization | 70,892 | 16,903 |
| Gross profit | 384,686 | 218,760 |
| Operating expenses: | | |
| Selling, general and administrative | 241,095 | 113,733 |
| Research and development | 80,320 | 30,633 |
| Business integration costs | 27,398 | 501 |
| Total operating expenses | 348,813 | 144,867 |
| Operating income | 35,873 | 73,893 |
| Other income (expense): | | |
| Interest income | 1,416 | 8,924 |
| Interest expense | (48,136) | (17,125) |
| Other income | 206 | 1,794 |
| Total other expense, net | (46,514) | (6,407) |
| Income (loss) from continuing operations, before provision for income taxes | (10,641) | 67,486 |
| Income tax benefit (provision) | 26,245 | (15,367) |
| Net income from continuing operations | 15,604 | 52,119 |
| Net income from discontinued operations, net of tax | | 1,358 |
| Net income | \$ 15,604 | \$ 53,477 |
| Basic earnings per common share: | | |
| Net income from continuing operations | \$ 0.09 | \$ 0.56 |
| Net income from discontinued operations | | 0.01 |
| Net income | \$ 0.09 | \$ 0.57 |
| Weighted average shares outstanding | 173,713 | 92,868 |
| Diluted earnings per common share: | | |
| Net income from continuing operations | \$ 0.09 | \$ 0.53 |
| Net income from discontinued operations | | 0.01 |

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|-------------------------------------|---------|---------|
| Net income | \$ 0.09 | \$ 0.54 |
| Weighted average shares outstanding | 175,380 | 97,864 |

The accompanying notes are an integral part of these consolidated financial statements.

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LIFE TECHNOLOGIES CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

| | For the three months ended March 31, | |
|---|---|-------------|
| | 2009 | 2008 |
| | (Unaudited) | |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net income | \$ 15,604 | \$ 53,477 |
| Adjustments to reconcile net income to net cash provided by operating activities, net of effects of businesses acquired and divested: | | |
| Depreciation | 27,263 | 9,492 |
| Amortization of intangible assets | 73,587 | 16,903 |
| Amortization of deferred debt issue costs | 5,244 | 804 |
| Amortization of purchased inventory adjustments | 61,175 | |
| Amortization of purchased deferred revenue adjustments | 13,162 | |
| Share-based compensation | 13,474 | 11,474 |
| Deferred income taxes | 9,129 | 8,696 |
| Loss on disposal of assets | 1,109 | 338 |
| Debt discount amortization | 10,471 | 9,797 |
| Other non-cash adjustments | (210) | 644 |
| Changes in operating assets and liabilities: | | |
| Trade accounts receivable | (9,884) | (4,088) |
| Inventories | (27,599) | (13,999) |
| Prepaid expenses and other current assets | 23,381 | (17) |
| Other assets | 5,620 | 1,102 |
| Accounts payable | (4,188) | (2,146) |
| Accrued expenses and other liabilities | (49,087) | (24,358) |
| Income taxes | (63,882) | (686) |
| Net cash provided by operating activities | 104,369 | 67,433 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Maturities of available-for-sale securities | | 24,930 |
| Purchases of available-for-sale securities | (3,424) | (2,769) |
| Net cash paid for business combinations | (17,322) | (58,741) |
| Net cash paid for asset purchases | (13,540) | |
| Purchases of property and equipment | (26,045) | (11,478) |
| Net cash used in investing activities | (60,331) | (48,058) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Principal payments on long-term obligations | (20,000) | (116) |
| Purchase of treasury stock | (813) | (100,000) |
| Proceeds from issuance of common stock | 7,515 | 12,421 |
| Net cash used in financing activities | (13,298) | (87,695) |
| Effect of exchange rate changes on cash | (18,983) | 7,609 |

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| | | |
|--|------------|------------|
| Net increase (decrease) in cash and cash equivalents | 11,757 | (60,711) |
| Cash and cash equivalents, beginning of period | 335,930 | 606,145 |
| Cash and cash equivalents, end of period | \$ 347,687 | \$ 545,434 |

See accompanying notes to unaudited consolidated financial statements.

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LIFE TECHNOLOGIES CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

1. Basis of Presentation

Financial Statement Preparation

The unaudited consolidated financial statements have been prepared by Life Technologies Corporation according to the rules and regulations of the Securities and Exchange Commission (SEC) and, therefore, certain information and disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been omitted.

In the opinion of management, the accompanying unaudited consolidated financial statements for the periods presented reflect all adjustments, which are normal and recurring, necessary to fairly state the financial position, results of operations and cash flows. These unaudited consolidated financial statements should be read in conjunction with the audited financial statements included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2008 filed with the SEC on March 2, 2009.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Principles of Consolidation

The consolidated financial statements include the accounts of Life Technologies Corporation and its majority owned or controlled subsidiaries collectively referred to as Life Technologies (the Company). All significant intercompany accounts and transactions have been eliminated in consolidation. For purposes of these Notes to Consolidated Financial Statements, gross profit is defined as revenues less cost of revenues including amortization of purchased intangibles and gross margin is defined as gross profit divided by revenues. Operating income is defined as gross profit less operating expenses, and operating margin is defined as operating income divided by revenues.

Reclassification

The Company has reclassified the historically presented sales and marketing and general and administrative expense classifications on the Statement of Operations as one combined classification of selling, general and administrative costs as this reflects the underlying nature of the incurred costs.

In connection with the acquisition of Applied Biosystems, Inc. (AB) and resulting reorganization, the Company has determined in accordance with SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information*, to operate as one operating segment. The Company believes our chief operating decision maker (CODM) makes decisions based on the Company as a whole. In addition, the Company shares the common basis of organization, types of products and services which derive revenues and consistent product margins, and the economic environments. Accordingly, we believe it is appropriate to operate as one reporting segment. The Company will disclose the revenues for each of its internal divisions to allow the reader of the financial statements the ability to gain transparency into the operations of the Company in Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations. We have restated historical divisional revenue information to conform to the current year presentation.

Long-Lived Assets

The Company periodically re-evaluates the original assumptions and rationale utilized in the establishment of the carrying value and estimated lives of its long-lived assets. The criteria used for these evaluations include management's estimate of the asset's continuing ability to generate income from operations and positive cash flow in future periods as well as the strategic significance of any intangible asset to the Company's business objectives. If assets are considered to be impaired, the impairment recognized is the amount by which the carrying value of the assets exceeds the fair value of the assets, which is determined by applicable market prices, when available. The Company recognized no significant impairment during the period.

Table of Contents**Computation of Earnings Per Share**

On April 30, 2008, the Company announced a two-for-one stock split in the form of a 100% stock dividend with a record date of May 16, 2008, and a distribution date of May 27, 2008. Share and per share amounts have been restated to reflect the stock splits for all periods presented.

Basic earnings per share are computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted earnings per share reflect the potential dilution that could occur from the following items:

Convertible subordinated notes and contingently convertible notes where the effect of those securities is dilutive;

Dilutive stock options;

Dilutive restricted stock; and

Employee Stock Purchase Plan (ESPP)

Computations for basic and diluted earnings per share are as follows:

| (in thousands, except per share data) (unaudited) | Net Income | Shares | Earnings Per Share |
|---|-----------------------|----------------------|-----------------------------------|
| | (Numerator) | (Denominator) | |
| Three Months Ended March 31, 2009 | | | |
| Basic earnings per share: | | | |
| Net income from continuing operations | \$ 15,604 | | |
| Net income from discontinued operations, net of tax | | | |
| Total basic earnings | \$ 15,604 | 173,713 | \$ 0.09 |
| Diluted earnings per share: | | | |
| Dilutive stock options | | 1,290 | |
| ESPP | | 57 | |
| Dilutive restricted stock | | 320 | |
| Net income from continuing operations plus assumed conversions | 15,604 | | |
| Net income from discontinued operations, net of tax, plus assumed conversions | | | |
| Total diluted earnings | \$ 15,604 | 175,380 | \$ 0.09 |
| Potentially dilutive securities not included above since they are antidilutive: | | | |
| Antidilutive stock options | | 17,803 | |
| 3 1/4% Convertible Senior Notes due 2025 | | 7,124 | |
| 2% Convertible Senior Notes due 2023 | | 10,258 | |
| 1 1/2% Convertible Senior Notes due 2024 | | 8,821 | |

Three Months Ended March 31, 2008

Basic earnings per share:

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| | | | | |
|---|----|--------|--------|---------|
| Net income from continuing operations | \$ | 52,119 | | |
| Net income from discontinued operations, net of tax | | 1,358 | | |
| Total basic earnings | \$ | 53,477 | 92,868 | \$ 0.57 |
| Diluted earnings per share: | | | | |
| Dilutive stock options | | | 2,130 | |
| Dilutive restricted stock | | | 376 | |
| Employee Stock Purchase Plan | | | 36 | |
| 2% Convertible Senior Notes due 2023 | | 24 | 2,378 | |
| 1 1/2% Convertible Senior Notes due 2024 | | 10 | 76 | |
| Net income from continuing operations plus assumed conversions | \$ | 52,153 | | |
| Net income from discontinued operations, net of tax, plus assumed conversions | | 1,358 | | |
| Total diluted earnings | \$ | 53,511 | 97,864 | \$ 0.54 |
| Potentially dilutive securities not included above since they are antidilutive: | | | | |
| Antidilutive stock options | | | 3,316 | |
| 3 1/4% Convertible Senior Notes due 2025 | | | 7,124 | |

Table of Contents**Share-Based Compensation**

The Company has various stock plans in which share-based compensation has been made or will be made in future periods. Under these plans, the Company has the ability to grant stock options, restricted stock units and restricted stock awards. Stock option awards are granted to eligible employees and directors at an exercise price equal to no less than the fair market value of such stock on the date of grant, generally vest over a period of time ranging up to four years, are exercisable in whole or in installments and expire ten years from the date of grant. Restricted stock awards and restricted stock units are granted to eligible employees and directors and represent rights to receive shares of common stock at a future date.

In addition, the Company has a qualified employee stock purchase plan (purchase rights) whereby eligible employees of Life Technologies (previously known as Invitrogen Corporation) may elect to withhold up to 15% of their compensation to purchase shares of the Company s stock on a quarterly basis at a discounted price equal to 85% of the lower of the employee s offering price or the closing price of the stock on the date of purchase. The Company also has a qualified employee stock purchase plan (purchase rights) whereby eligible legacy Applied Biosystems employees may elect to withhold up to 10% of their compensation to purchase shares of the Company s stock on a quarterly basis at a discounted price equal to 85% of the lower of the employee s offering price or the closing price of the stock on the date of purchase.

The Company used the Black-Scholes option-pricing model (Black-Scholes model) to value share-based employee stock option and purchase right awards. The determination of fair value of stock-based payment awards using an option-pricing model requires the use of certain estimates and assumptions that affect the reported amount of share-based compensation cost recognized in the Consolidated Statements of Operations. Among these include the expected term of options, estimated forfeitures, expected volatility of the Company s stock price, expected dividends and the risk-free interest rate.

The expected term of share-based awards represents the weighted-average period the awards are expected to remain outstanding and is an input in the Black-Scholes model. In determining the expected term of options, the Company considered various factors including the vesting period of options granted, employees historical exercise and post-vesting employment termination behavior, expected volatility of the Company s stock and aggregation by homogeneous employee groups. The Company used a combination of the historical volatility of its stock price and the implied volatility of market-traded options of the Company s stock with terms of up to approximately two years to estimate the expected volatility assumption input to the Black-Scholes model in accordance with SFAS 123R and the SEC s Staff Accounting Bulletin No. 107 (SAB 107). The Company s decision to use a combination of historical and implied volatility was based upon the availability of actively traded options of its stock and its assessment that such a combination was more representative of future expected stock price trends. The risk-free interest rate is based upon U.S. Treasury securities with remaining terms similar to the expected term of the share-based awards. The expected dividend yield assumption is based on the Company s expectation of future dividend payouts. The Company has never declared or paid any cash dividends on its common stock and currently do not anticipate paying such cash dividends, although Applied Biosystems historically declared and paid dividends prior to the merger. The Company currently anticipates that it will retain all of its future earnings for use in the development and expansion of its business, for debt repayment and for general corporate purposes.

Stock Options and Purchase Rights

The underlying assumptions used to value employee stock options and purchase rights granted during the three months ended March 31, 2009 and 2008 were as follows:

| (unaudited) | Three months ended | |
|--|--------------------|--------|
| | March 31, | |
| <i>Stock Options</i> | 2009 | 2008 |
| Weighted average risk free interest rate | 1.68% | 2.77% |
| Expected term of share-based awards | 4.5yrs | 5.0yrs |
| Expected stock price volatility | 46% | 28% |

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| | | |
|---|---------|---------|
| Expected dividend yield | 0% | 0% |
| Weighted average fair value of share-based awards granted | \$11.39 | \$12.86 |
| <i>Purchase Rights</i> | | |
| Weighted average risk free interest rate | 1.61% | 4.86% |
| Expected term of share-based awards | 0.4yrs | 1.4yrs |
| Expected stock price volatility | 52% | 32% |
| Expected dividend yield | 0% | 0% |
| Weighted average fair value of share-based awards granted | \$ 7.87 | \$ 9.47 |

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The Company is required to estimate forfeitures at the time of grant and revise those estimates in subsequent periods on a cumulative basis in the period the estimated forfeiture rate changes. The Company considered its historical experience of pre-vesting option forfeitures as the basis to arrive at its estimated annual pre-vesting option forfeiture rate of 6.5% and 9.0% per year for the three months ended March 31, 2009 and 2008, respectively. All option awards, including those with graded vesting, were valued as a single award with a single average expected term and are amortized on a straight-line basis over the requisite service period of the awards, which is generally the vesting period. At March 31, 2009, there was \$64.2 million remaining in unrecognized compensation cost related to employee stock options (including stock options assumed in business combinations), which is expected to be recognized over a weighted average period of 1.8 years. No compensation cost was capitalized in inventory during the three months ended March 31, 2009 as the amounts involved were not material.

Total share-based compensation expense for employee stock options (including stock options assumed in business combinations) and purchase rights for the three months ended March 31, 2009 and 2008 is comprised of the following:

| (in thousands, except per share amounts) (unaudited) | Three months ended March 31, | |
|---|---|-------------|
| | 2009 | 2008 |
| Cost of revenues | \$ 913 | \$ 1,402 |
| Selling, general and administrative | 7,678 | 6,409 |
| Research and development | 1,304 | 1,016 |
| Share-based compensation expense before taxes | 9,895 | 8,827 |
| Related income tax benefits | 2,594 | 2,719 |
| Share-based compensation expense, net of taxes | \$ 7,301 | \$ 6,108 |
| Net share-based compensation expense per common share: | | |
| Basic | \$ 0.04 | \$ 0.07 |
| Diluted | \$ 0.04 | \$ 0.06 |

Restricted Stock Units

Restricted stock units represent a right to receive shares of common stock at a future date determined in accordance with the participant's award agreement. An exercise price and monetary payment are not required for receipt of restricted stock units or the shares issued in settlement of the award. Instead, consideration is furnished in the form of the participant's services to the Company. Restricted stock units generally vest over two to three years. Compensation cost for these awards is based on the estimated fair value on the date of grant and recognized as compensation expense on a straight-line basis over the requisite service period. There were no pre-vesting forfeitures estimated for the three months ended March 31, 2009 and 2008. For the three months ended March 31, 2009 and 2008, the Company recognized \$3.9 million and \$1.3 million, respectively, in share-based compensation cost related to these restricted stock unit awards. At March 31, 2009, there was \$43.2 million remaining in unrecognized compensation cost related to these awards, which is expected to be recognized over a weighted average period of two years. The weighted average fair value of restricted stock units granted during the three months ended March 31, 2009 and 2008 was \$29.06 and \$41.13, respectively.

Recent Accounting Pronouncements

In December 2008, FASB Staff Position (FSP) No. FAS 132R-1, *Employers' Disclosures about Postretirement Benefit Plan Assets*, amends FASB Statement of Financial Accounting Standards (SFAS) No. 132R, *Employers' Disclosures about Postretirement Benefit Plan Assets*, to provide for additional disclosure and documentation surrounding benefit plan assets and activities in annual disclosures. Adoption of this FSP is required for years ending after December 15, 2009. The Company does not believe this will have a material impact on the Company's results from operations, however, the Company does believe it will significantly expand its annual pension disclosure

requirements.

In May 2008, FASB issued FASB Staff Position No. APB 14-1, *Accounting for Convertible Debt Instruments that May be Settled in Cash upon Conversion (Including Partial Cash Settlement)* (FSP APB 14-1) that significantly impacts the accounting for convertible debt. The FSP requires cash settled convertible debt, such as the Company's \$1,150.0 million aggregate principal amount of convertible notes that are currently outstanding, to be separated into debt and equity components at issuance and a value to be assigned to each. The value assigned to the debt component is the estimated fair value, as of the issuance date, of a similar bond without the conversion feature. The difference between the bond cash proceeds and this estimated fair value is recorded as a debt discount and amortized to interest expense over the expected life of the bond, with the corresponding offset to additional paid in capital. Although FSP APB 14-1 has no impact on the Company's actual past or future cash flows, it requires the Company to record a significant amount of non-cash interest expense as the debt discount is amortized. The Company adopted this FSP in the year beginning January 1, 2009. As a result, there was a material adverse impact on the results of operations and earnings per share upon retrospective adoption in both the current year and prior year results of operations. In addition, if our convertible debt is redeemed or converted prior to maturity, any unamortized debt discount would result in a loss on extinguishment. Refer to Note 4, *Long Term Debt*, for additional discussion related to the adoption of the FSP.

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In June 2008, the FASB ratified EITF 07-5, *Determining Whether an Instrument (or Embedded Feature) is Indexed to an Entity's Own Stock*, which addresses the accounting for certain instruments as derivatives under SFAS 133, *Accounting for Derivative Instruments and Hedging Activities*. The Company currently has outstanding convertible debt with embedded features which are considered indexed to the entity's own stock and as a stand alone instrument would have been included in stockholders' equity, and therefore subject to a scope exception in SFAS 133. Under this new pronouncement, specific guidance is provided regarding requirements for an entity to consider embedded features as indexed to the entity's own stock. The Company adopted this standard in the current year beginning January 1, 2009, without material impact to the financial statements. The embedded features continue to be considered indexed to the Company's own stock under this guidance, therefore, the adoption of EITF 07-5 did not have an impact on the Company's financial results.

In March 2008, FASB issued Statement of Financial Accounting Standard (SFAS) No. 161, *Disclosures About Derivative Instruments and Hedging Activities - an amendment of FASB Statement No. 133*, which provides for additional disclosure and documentation surrounding derivative positions and hedging activity. The Company has adopted this guidance in the year beginning January 1, 2009 and has adjusted its disclosures accordingly.

In December 2007, FASB issued Statement of Financial Accounting Standard (SFAS) No. 160, *Noncontrolling Interests in Consolidated Financial Statements - an amendment of ARB No. 51*, which impacts the accounting for noncontrolling interest in the consolidated financial statements of filers. The statement requires the reclassification of noncontrolling interest from the liabilities section or the mezzanine section between liabilities and equity to the equity section of the balance sheet. The statement also requires that the results from operations attributed to the noncontrolling interest to be disclosed separately from those of the parent, in addition to the change in accounting and reporting requirement for deconsolidated subsidiaries. The Company has adopted this guidance in the year beginning January 1, 2009 without material impact.

In December 2007, FASB issued Statement of Financial Accounting Standard (SFAS) No. 141R, *Business Combinations*, which impacts the accounting for business combinations. The statement requires changes in the measurement of assets and liabilities required in favor of a fair value method consistent with the guidance provided in SFAS 157 (see below). Additionally, the statement requires a change in accounting for certain acquisition related expenses and business adjustments which no longer are considered part of the purchase price. Adoption of the statement will require prospective application for all acquisitions beginning with the date of adoption. Additionally, the statement changes the accounting for acquisition costs, restructuring costs, in process research and development and the resolution of certain acquired tax items. The Company has adopted SFAS No. 141R in the period beginning January 1, 2009. The adoption will have significant impacts for all business combinations in the current and future years.

In September 2006, the FASB issued Statement of Financial Accounting Standards (SFAS) 157, *Fair Value Measurements*, which defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The Company adopted this standard partially in 2008 for financial assets and liabilities due to the deferral period provided by FSP 157-2, *Effective Date of SFAS 157*. Subsequently, the Company adopted the standard for non-financial assets and liabilities in the year beginning January 1, 2009 without material impact.

2. Composition of Certain Financial Statement Items***Investments and Fair Value Measurements***

Investments consisted of the following:

| (in thousands) | March 31, 2009 (unaudited) | December 31, 2008 |
|------------------------------|----------------------------------|-------------------------|
| <i>Short-term</i> | | |
| Bank deposits | \$ 7,679 | \$ |
| Total short-term investments | 7,679 | |

Long-term

| | | |
|-----------------------------|------------|------------|
| Auction rate securities | 31,078 | 29,407 |
| Put option | 4,522 | 6,193 |
| Equity securities | 448,583 | 455,253 |
| Total long-term investments | 484,183 | 490,853 |
| Total investments | \$ 491,862 | \$ 490,853 |

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The Company adopted SFAS 157, *Fair Value Measurements*, which defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The Company adopted this standard partially in 2008 for financial assets and liabilities measured at fair value on a recurring basis due to the deferral period provided by FSP 157-2, *Effective Date of SFAS 157*. Subsequently, the Company adopted the standard for non-financial assets and liabilities measured at fair value on a nonrecurring basis in the current year. The framework requires for the valuation of assets and liabilities subject to fair value measurements using a three tiered approach. The statement requires fair value measurement be classified and disclosed in one of the following three categories: Level 1: Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2: Quoted prices for similar assets and liabilities in active markets, quoted prices in markets that are not active, or inputs which are observable, either directly or indirectly, for substantially the full term of the asset or liability;

Level 3: Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (i.e. supported by little or no market activity).

Assets and Liabilities Measured at Fair Value on a Recurring Basis

The following table represents the financial instruments measured at fair value on a recurring basis on the financial statements of the Company subject to SFAS 157 and the valuation approach applied to each class of the financial instruments:

| | Balance at | Fair Value Measurements at Reporting Date Using | | |
|--|-------------------------------|---|---|--|
| | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| (in thousands)(unaudited) | March 31, 2009 | | | |
| Description | | | | |
| Bank time deposits | \$ 7,679 | \$ 7,679 | \$ | \$ |
| Money market funds | 131,645 | 125,378 | | 6,267 |
| Deferred compensation plan assets | 22,200 | 22,200 | | |
| Assets-derivative forward exchange contracts | 16,056 | | 16,056 | |
| Auction rate securities | 31,078 | | | 31,078 |
| Put option | 4,522 | | | 4,522 |
| Total assets | \$ 213,180 | \$ 155,257 | \$ 16,056 | \$ 41,867 |
| Liabilities-derivative forward exchange contracts | 32,415 | | 32,415 | |
| Liabilities-derivative swap contracts | 6,140 | | 6,140 | |
| Total liabilities | \$ 38,555 | \$ | \$ 38,555 | \$ |

At March 31, 2009, the carrying value of the financial instruments measured and classified within Level 1 are based on quoted prices and marked to market. As of March 31, 2009 there are no unrealized gain or loss is recorded related to these investments.

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Exchange traded derivatives are valued using quoted market prices and classified within Level 1 of the fair value hierarchy. Level 2 derivatives include foreign currency forward contracts for which fair value is determined by using observable market spot rates and forward points adjusted by risk-adjusted discount rates. Level 2 derivatives also include interest rate swap agreements for which fair value is determined by using quoted active market prices adjusted by risk-adjusted discount rates. The risk-adjusted discount rate is derived by U.S. dollar zero coupon yield bonds for corresponding duration of the maturity of derivatives, then adjusted with a counter party default risk for the value of our derivative assets or our credit risk for the value of our derivative liabilities. Credit risk is derived by observable credit default swaps (CDS) spread. Because CDS spread information is not available for our Company, our credit risk is determined by analyzing CDS spreads of similar size public entities in the same industry with similar credit ratings. The value of our derivatives discounted by risk-adjusted discount rates represents the present value of amounts estimated to be received for the assets or paid to transfer the liabilities at the measurement date from a marketplace participant in settlement of these instruments.

The valuation technique of money market funds based on Level 3 unobservable inputs consisted of recommended fair values provided by our broker combined with internal analysis of interest rate spreads and credit quality.

The Company holds unsecured commercial paper within the Reserve Primary Money Market Fund (Fund) which is currently in orderly liquidation subject to the supervision of the Securities and Exchange Commission (SEC), estimated to be completed in next six months. The most recent net asset values (NAV) communicated by the Reserve Fund were \$0.97 per share in February 2009, however, under the terms of the Plan of Liquidation adopted by the Reserve Fund, distributions are to be made up to the amount of a special reserve to cover the cost and possible liabilities associated with the liquidation. Consequently Fund distributions are currently being made at \$0.92 per share. The Company recognized other-than-temporary impairment of \$5.4 million in the first quarter of 2009, accordingly. Due to the Fund management's expectations to liquidate at or above amortized cost, recent cash recoveries from the Fund, future expected proceeds and taking into consideration the short-term nature of the Fund's weighted average maturity, management concluded that the last published NAV was a reasonable fair value, and what the Company expects to recover. The valuation of Reserve Primary Money Market Fund as of March 31, 2009 was included in other current assets in the Consolidated Balance Sheets.

As of March 31, 2009, the Company holds \$35.6 million in AAA rated auction rate securities with UBS Investment Bank. Auction rate securities are collateralized long-term debt instruments that provide liquidity through a Dutch auction process that resets the applicable interest rate at pre-determined intervals, typically every 7 to 35 days. The underlying assets of the auction rate securities we hold, including the securities for which auctions have failed, are student loans which are guaranteed by the U.S. government under the Federal Education Loan Program. Beginning in February 2008, auctions failed for the Company's holdings because sell orders exceeded buy orders. As a result of the failed auctions, the Company is holding illiquid securities because the funds associated with these failed auctions will not be accessible until the issuer calls the security, a successful auction occurs, a buyer is found outside of the auction process, or the security matures. In August 2008, UBS announced that it agreed to a settlement in principle with the Securities and Exchange Commission (SEC) and other state regulatory agencies represented by North American Securities Administrators Association to restore liquidity to all remaining clients who hold auction rate securities. UBS committed to repurchase auction rate securities from their private clients at par beginning January 1, 2009. The Company intends to have this settlement occur between June 30, 2010 and July 2, 2012. Until UBS fully redeems the Company's auction rate securities, UBS has loaned the Company at par without recourse and with accrued interest charges at the same rate as the yields earned on the underlying securities that serve as collateral for the loan. Because the Company has a right to sell its auction rate securities to UBS, this right is considered to be a put option, however, this put option does not meet the definition of derivative under SFAS 133, *Accounting for Derivative Instruments and Hedging Activities*, as auction rate securities are not readily convertible to cash. Thus, this put option will not be subsequently adjusted to fair value each reporting period. To create accounting symmetry for the fair value movement between auction rate securities and the put option, the Company elected the fair value option for the put option in accordance with SFAS 159, *The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115*, upon the execution of the loan agreement with UBS on the election date in November 2008. In addition, the Company elected a transfer of auction rate securities from available-for-sale

securities to trading securities in accordance with SFAS 115, *Accounting for Certain Investments in Debt and Equity Securities*, due to the nature of the current market conditions and the Company's intended holding period.

The Company anticipates that any future changes in the fair value of the put option will be offset by the changes in the underlying fair value of the related auction rate securities with no material net impact to the Consolidated Statements of Operations. This is further supported as the company has already been loaned the amount of the securities by UBS. The put option will continue to be measured at fair value utilizing Level 3 inputs until the earlier of its maturity or exercise. During the three months ended March 31, 2009, the Company did not recognize a net gain or loss related to the auction rate securities and the related put option. The fair market value of auction rate securities and the put option were \$31.1 million and \$4.5 million at March 31, 2009, and \$29.4 million and \$6.2 million at December 31, 2008, respectively, and are reflected in long term investments in the Consolidated Balance Sheets.

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For those financial instruments with significant Level 3 inputs, the following table summarizes the activity for the three months ended March 31, 2009 by investment type:

| | Fair Value Measurements Using Significant Unobservable Inputs (Level 3) | | | |
|---|--|-------------------|---------------------|--------------|
| | Auction Rate | Put Option | Money Market | Funds |
| (in thousands)(unaudited) | Securities | Put Option | Funds | Total |
| Beginning balance at January 1, 2009 | \$ 29,407 | \$ 6,193 | \$ 18,260 | \$ 53,860 |
| Transfers in to Level 3 | | | | |
| Total realized/unrealized gains (losses) | | | | |
| Included in earnings | 1,671 | (1,671) | | |
| Revalued as part of Applied Biosystems merger | | | (5,358) | (5,358) |
| Purchases, issuances and settlements | | | (6,635) | (6,635) |
| Ending balance at March 31, 2009 | \$ 31,078 | \$ 4,522 | \$ 6,267 | \$ 41,867 |

Total amount of unrealized losses for the period included in other comprehensive loss attributable to the change in fair market value of related assets still held at the reporting date

\$ \$ \$ \$

All realized gains or losses related to financial instruments whose fair value is determined based on Level 3 inputs are included in other income. All unrealized gains or losses related to financial instruments whose fair value is determined based on Level 3 inputs are included in other comprehensive income.

Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

The non-financial assets and liabilities are recognized at fair value subsequent to initial recognition when they are deemed to be other-than-temporarily impaired. There were no non-financial assets and liabilities measured at fair value on a nonrecurring basis for the three months ended March 31, 2009.

Derivative Financial Instruments

Some of the Company's reporting entities conduct a portion of their business in currencies other than the entity's functional currency. These transactions give rise to receivables and payables that are denominated in currencies other than the entity's functional currency. The value of these receivables and payables is subject to changes in currency exchange rates from the point in which the transactions are originated until the settlement in cash. Both realized and unrealized gains or losses in the value of these receivables and payables are included in the determination of net income. Net currency exchange gains recognized on business transactions, net of hedging transactions, were \$1.4 million and \$2.2 million for the three months ended March 31, 2009 and March 31, 2008, respectively, and are included in other income in the Consolidated Statements of Operations. To manage the foreign currency exposure risk, we use derivatives for activities in entities which have receivables and payables denominated in a currency other than the entity's functional currency. Realized and unrealized gains or losses on the value of financial contracts entered into to hedge the exchange rate exposure of these receivables and payables are also included in the determination of net income as they have not been designated for hedge accounting under SFAS 133, *Accounting for Derivative Investments and Hedging Activities*. These contracts, which settle April 2009 through August 2009, effectively fix the exchange rate at which these specific receivables and payables will be settled in, so that gains or losses on the forward contracts offset the gains or losses from changes in the value of the underlying receivables and payables. At March 31, 2009, the Company had \$631.1 million in foreign currency forward contracts outstanding to hedge currency risk.

The Company's international operating units conduct business in, and have a functional currency that differs from the parent entity, and therefore, the ultimate conversion of these sales to cash in U.S. dollars is subject to fluctuations in foreign currency. The Company's intent is to limit this exposure on the Company's Consolidated Statement of Operations and Consolidated Statement of Cash Flows from changes in currency exchange rates through hedging. Upon entering derivative transactions, when the dollar strengthens significantly against foreign currencies, the decline in the US dollar value of future foreign currency revenue is offset by gains in the value of the forward contracts designated as hedges. Conversely, when the dollar weakens, the opposite occurs. The Company's currency exposures vary, but are primarily concentrated in the euro,

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British pound sterling, Japanese yen and Canadian dollar. The Company uses foreign currency forward contracts to mitigate foreign currency risk on forecasted foreign currency sales which are expected to be settled within next twelve months. The change in fair value prior to their maturity is accounted for as cash flow hedges, and recorded in other comprehensive income, net of tax, in the Consolidated Balance Sheets according to SFAS 133. To the extent any portion of the forward contracts is determined to not be an effective hedge, the increase or decrease in value prior to the maturity was recorded in other income or expense in the Consolidated Statements of Operations. At March 31, 2009, the Company had \$378.3 million in foreign currency forward contracts outstanding to hedge currency risk under SFAS 133. During the three months ended March 31, 2009, the Company did not have any material losses or gains related to the ineffective portion of its hedging instruments in other expense in the Consolidated Statements of Operations. No hedging relationships were terminated as a result of ineffective hedging or forecasted transactions no longer probable of occurring. The Company continuously monitors the probability of forecasted transactions as part of the hedge effectiveness testing. The Company reclasses deferred gains or losses reported in accumulated other comprehensive income into revenue when the consolidated earnings are impacted, which for intercompany sales are when the inventory is sold to a third party. For intercompany sales hedging, the Company uses an inventory turnover ratio for each international operating unit to align the timing of a hedged item and a hedging instrument to impact the Consolidated Statements of Operations during the same reporting period. At March 31, 2009, the Company expects to recognize \$6.2 million of net gains on derivative instruments currently classified under accumulated other comprehensive income to revenue offsetting the change in revenue due to foreign currency translation during the next twelve months.

The Company entered into interest rate swap agreements that effectively convert variable rate interest payments to fixed rate interest payments for notional amount of \$1,000.0 million in January 2009, which \$300.0 million of swap payment arrangements expire in January of 2012 and \$700.0 million of swap payment arrangements expire in January of 2013. The Company has entered into such swap arrangements to manage variability of cash flows and interest expense related to the interest payments on a portion of the Company's term loan A facility of \$1,400.0 million. The change in fair value prior to their maturity is accounted for as cash flow hedges, and recorded in other comprehensive income, net of tax, in the Consolidated Balance Sheets according to SFAS 133. To the extent any portion of the swap agreements is determined to not be an effective hedge, the increase or decrease in value prior to the maturity was recorded in other income or expense in the Consolidated Statements of Operations. During the three months ended March 31, 2009, there was no recognized gain or loss related to the ineffective portion of its hedging instruments in other expense in the Consolidated Statements of Operations. No hedging relationships were terminated as a result of ineffective hedging or forecasted transactions no longer probable of occurring. The Company continuously monitors the underlying term loan principal balance as part of the hedge effectiveness testing.

Our derivatives instruments have an element of risk in that the counterparties may be unable to meet the terms of the agreements. We attempt to minimize this risk by limiting the counterparties to a diverse group of highly-rated domestic and international financial institutions. In the event of non-performance by these counterparties, the asset position carrying values of our financial instruments represent the maximum amount of loss we could incur as of March 31, 2009. However, we do not expect to record any losses as a result of counterparty default in foreseeable future. We do not require and are not required to pledge collateral for these financial instruments. The Company does not use derivative financial instruments for speculation or trading purposes nor for activities other than risk management, and we are not a party to leveraged derivatives. In addition, we do not carry any master netting arrangements to mitigate the credit risk. The Company continually evaluates the costs and benefits of its hedging program.

The following table summarizes the fair values of derivative instruments at March 31, 2009:

| (in thousands)(unaudited) | Assets Derivatives | | Liability Derivatives | |
|---------------------------|--------------------|------------|-----------------------|------------|
| | Balance Sheet | Fair Value | Balance Sheet | Fair Value |
| | Location | | Location | |
| | | | | |

**Derivatives designated as cash flow hedging under
Statement 133**

| | | | | |
|------------------------------|----------------------------|-----------|-----------------------------------|-----------|
| Forward exchange contracts | Other current assets | \$ 14,128 | Other current liabilities | \$ 4,323 |
| Interest rate swap contracts | Other assets | | Other long-term obligations | 6,140 |
| Total | | \$ 14,128 | | \$ 10,463 |

**Derivatives not designated as hedging instruments
under Statement 133**

| | | | | |
|----------------------------|----------------------------|------------------|---------------------------------|------------------|
| Forward exchange contracts | Other current assets | 1,928 | Other current liabilities | 28,092 |
| Total | | 1,928 | | 28,092 |
| Total Derivatives | | \$ 16,056 | | \$ 38,555 |

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The following table summarizes the effect of derivative instruments on the Consolidated Statements of Operations for the three months ended March 31, 2009:

| (in thousands)(unaudited) | Amount of Gain/(Loss) Recognized in OCI | Location of Gain/(Loss) Reclassified from AOCI into Income Effective Portion | Amount of Gain/(Loss) Reclassified from AOCI into Income | Location of Gain/(Loss) Recognized in Income Ineffective Portion | Amount of Gain/(Loss) recognized in Income |
|---|--|---|--|---|---|
| Derivatives in Statement 133 cash flow hedging relationships | | | | | |
| Foreign exchange contracts | \$ 19,188 | Revenue | \$ 1,214 | Other income/(expense) | \$ * |
| Interest rate swap contracts | (3,742) | Interest expense | | Other income/(expense) | |
| Total Derivatives | \$ 15,446 | | \$ 1,214 | | \$ * |

| (in thousands)(unaudited) | Location of Gain or (Loss) Recognized in Income | Amount of Gain or (Loss) Recognized in Income |
|--|---|--|
| Derivatives Not Designated as Hedging Instruments under Statement 133 | | |
| Forward exchange contracts | Other expense | \$ * |
| Total Derivatives | | \$ * |

* De minimus amount recognized in the hedge relationship.

Inventories

Inventories consisted of the following:

| (in thousands) | March 31, 2009 (unaudited) | December 31, 2008 |
|---|----------------------------------|-------------------------|
| Raw materials and components | \$ 100,642 | \$ 94,332 |
| Work in process (materials, labor and overhead) | 56,503 | 58,091 |

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| | | |
|--|------------|------------|
| Finished goods (materials, labor and overhead) | 218,042 | 204,858 |
| Adjustment to write up acquired finished goods inventory to fair value | 1,573 | 62,748 |
| Total inventories | \$ 376,760 | \$ 420,029 |

Property and Equipment

Property and equipment consisted of the following:

| (in thousands) | Estimated useful life (In years) | March 31, 2009 (unaudited) | December 31, 2008 |
|---|---|---|----------------------------------|
| Land | | \$ 126,277 | \$ 127,197 |
| Building and improvements | 1-50 | 362,425 | 363,385 |
| Machinery and equipment | 1-10 | 304,204 | 304,389 |
| Internal use software | 1-10 | 122,672 | 124,305 |
| Construction in process | | 91,542 | 71,641 |
| Total property and equipment | | 1,007,120 | 990,917 |
| Accumulated depreciation and amortization | | (259,574) | (242,861) |
| Total property and equipment, net | | \$ 747,546 | \$ 748,056 |

Table of Contents**Goodwill and Other Intangible Assets**

The \$27.0 million increase in goodwill on the consolidated balance sheet from December 31, 2008 to March 31, 2009 was the result of \$22.7 million in additions and adjustments to goodwill related to the AB merger and \$4.3 million in foreign currency translation adjustments.

Intangible assets consisted of the following:

| (in thousands) | March 31, 2009 | | | December 31, 2008 | | |
|---|-----------------------------|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | Weighted average Life | Gross carrying amount (unaudited) | Accumulated amortization | Weighted average Life | Gross carrying amount | Accumulated amortization |
| Amortized intangible assets: | | | | | | |
| Purchased technology | 7 years | \$ 1,068,766 | \$ (629,521) | 8 years | \$ 1,056,395 | \$ (605,864) |
| Purchased tradenames and trademarks | 9 years | 315,059 | (63,132) | 9 years | 314,312 | (55,174) |
| Purchased customer base | 12 years | 1,421,923 | (78,157) | 12 years | 1,421,925 | (48,344) |
| Other intellectual property | 5 years | 238,275 | (45,769) | 5 years | 235,304 | (34,238) |
| Total intangible assets | | \$ 3,044,023 | \$ (816,579) | | \$ 3,027,936 | \$ (743,620) |
| Intangible assets not subject to amortization: | | | | | | |
| Purchased tradenames and trademarks | | \$ 7,451 | | | \$ 7,451 | |

Amortization expense related to intangible assets for the three months ended March 31, 2009 and 2008 was \$70.9 million and \$16.9 million, respectively. Estimated aggregate amortization expense is expected to be \$214.2 million for the remainder of fiscal year 2009. Estimated aggregate amortization expense for fiscal years 2010, 2011, 2012 and 2013 is \$274.7 million, \$266.1 million, \$250.2 million and \$238.1 million, respectively.

In addition, the Company recorded \$2.7 million and zero of amortization expense in other income/(expense) for the three months ended March 31, 2009 and 2008, respectively, in connection with its joint venture investment.

Comprehensive Income (Loss)

Total comprehensive income consisted of the following:

| (in thousands, unaudited) | Three months ended March 31, | |
|---|---------------------------------|-----------|
| | 2009 | 2008 |
| Net income, as reported | \$ 15,604 | \$ 53,477 |
| Unrealized loss on investments, net of related tax effects | | (996) |
| Realized gain on hedging transactions, reclassified into earnings, net of related tax effects | (1,214) | |
| Unrealized gain on hedging transactions, net of related tax effects | 15,446 | |
| Foreign currency translation adjustment, net of related tax effects | (14,781) | 50,736 |

| | | |
|----------------------------|-----------|------------|
| Total comprehensive income | \$ 15,055 | \$ 103,217 |
|----------------------------|-----------|------------|

Accrued Expenses and Other Current Liabilities

Accrued expenses and other current liabilities consist of the following:

| (in thousands) | March 31, 2009 | December 31, 2008 |
|---------------------------|---------------------------|----------------------------------|
| | (unaudited) | |
| Accrued hedge liabilities | \$ 32,415 | \$ 58,602 |
| Accrued royalties | 41,646 | 50,794 |
| Accrued warranty | 11,300 | 12,616 |
| Accrued other | 102,393 | 113,406 |
| Total accrued expenses | \$ 187,754 | \$ 235,418 |

Table of Contents**3. Business Combinations and Consolidations Costs*****Merger with Applied Biosystems, Inc.***

On November 21, 2008, the Company completed the merger with Applied Biosystems, Inc. (AB), formerly known as Applera Corporation, under which the Company acquired all outstanding shares of AB in a cash and stock transaction. AB is a global leader in the development and marketing of instrument-based systems, consumables, software, and services for academic research, the life science industry and commercial markets. AB commercializes innovative technology solutions for DNA, RNA, protein and small molecule analysis. Customers across the disciplines of academic and clinical research, pharmaceutical research and manufacturing, forensic DNA analysis, and agricultural biotechnology use AB's tools and services to accelerate scientific discovery, improve processes related to drug discovery and development, detect potentially pathogenic microorganisms, and identify individuals based on DNA sources. AB has a comprehensive service and field applications support team for a global installed base of high-performance genetic and protein analysis solutions. The merger enabled the two companies to broaden their customer offering to include a full range of instruments, equipment, reagents, consumables and services.

At the effective time of the merger, each outstanding share of AB stock was converted into the right to receive either a combination of cash and shares of Life Technologies common stock or all cash or all shares of Life Technologies common stock, in each case subject to the election and allocation procedures provided in the prospectus as selected by the shareholder. The consideration was based on the 20 day weighted average price of the Company immediately preceding the merger date. Based on the weighted average closing prior to the merger the ultimate consideration paid under Emerging Issues Task Force (EITF) abstract 99-12, *Determination of the Measurement Date for the Market Price of Acquirer Securities Issued in a Purchase Business Combination*, the value was \$22.25 per share with \$1,800.0 million paid in stock and \$3,229.2 million paid in cash and \$23.8 million related to the exchange of AB stock options for Life Technologies stock options.

Had the merger with AB been completed as of the beginning of 2008, the Company's pro forma results for the three month ended March 31, 2008 would have been as follows:

| (in thousands, except per share data) | 2008 (unaudited) |
|--|----------------------------|
| Revenue | \$770,375 |
| Operating Income | 109,490 |
| Net Income | 66,771 |
| Earnings per Share: | |
| Basic | \$ 0.38 |
| Diluted | \$ 0.37 |
| Basic Weighted Average Shares | 173,668 |
| Diluted Weighted Average Shares | 178,664 |

The primary adjustments relate to the purchase accounting impacts of the acquired intangible assets and increased debt associated with the merger. The above pro forma information was determined based on historical GAAP results adjusted for the purchase price allocation and estimated related changes in income associated with the merger with AB. Excluded from the pro forma results are purchase accounting adjustments related to in process research and development, the fair market value adjustment of inventory and deferred revenue as these adjustments do not reflect ongoing operations. Additionally, the Company excluded the impact of the expense associated with the acceleration of equity vesting and discontinuation of hedging relationships associated with the Applied Biosystems merger as these adjustments do not reflect ongoing operations as if the Companies merged on January 1, 2008.

The Company is still finalizing the allocation of the purchase price. The Company expects to complete the allocation of purchase price during fiscal year 2009. The components of the preliminary purchase price allocation for AB as of March 31, 2009 are as follows:

Purchase Consideration:
(in thousands)

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| | |
|--|--------------|
| Fair value of common stock issued to AB Shareholders | \$ 1,800,091 |
| Fair value of Life Technologies options exchanged for AB options | 23,773 |
| Cash paid to AB shareholders | 3,229,192 |
| Transaction costs | 38,847 |
| Cash acquired | (529,181) |
| | \$ 4,562,722 |

Allocation of Purchase Price:

(in thousands)

| | |
|-------------------------------------|--------------|
| Current assets | \$ 900,216 |
| Property, plant, and equipment | 393,921 |
| Acquired intangible assets | 2,167,400 |
| In-process research and development | 65,400 |
| Goodwill | 2,471,331 |
| Other assets | 392,163 |
| Liabilities assumed | (1,827,709) |
| | \$ 4,562,722 |

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The acquired identified intangible assets with definite lives from the merger with AB are as follows:

Acquired Intangible Assets**(in thousands)**

| | |
|------------------------|---------------------|
| Customer relationships | \$ 1,396,000 |
| Purchased technology | 342,700 |
| Acquired tradenames | 239,700 |
| PCR royalty contracts | 189,000 |
| | \$ 2,167,400 |

The weighted-average amortization periods for intangible assets with definite lives are: 12 years for customer relationships, 7 years for purchased technology, 9 years for tradenames and 5 years for acquired PCR Royalty contracts. The acquired purchase technology relates to Applied Biosystems Molecular Cell Biology business which includes the SOLiD high throughput instruments and consumables, genomic assays technology for both research and applied markets, functional analysis and the Proteomics and Small Molecule business which includes Mass Spectrometry. The acquired tradenames primarily relate to the acquired Applied Biosystems and Ambion tradenames.

The Company has allocated \$65.4 million of the purchase price in connection with the merger to purchased in-process research and development. This amount estimates the fair value of various acquired in-process projects that have not yet reached technological feasibility and do not have future alternative use as of the date of the merger. The in-process research and development is primarily related to the ongoing research projects which seek to enhance the Company's current technology platform. The Company has included this allocated value into expense as a separate line item on the financial statements as of the date of the merger.

The purchased price exceeded the value of acquired tangible and identifiable intangible assets, and therefore the Company has allocated \$2,471.3 million to goodwill. Of this allocation of purchase price to goodwill, none is expected to be deductible for tax purposes. Included in the goodwill amount is \$918.0 million related to deferred tax liabilities recorded as a result of the inability to deduct intangible amortization expense associated with the merger. The Company's cost basis in the intangible assets is zero requiring an adjustment to the deferred tax liability to properly capture the Company's ongoing tax rate. The remainder of the goodwill balance is related to estimated synergies in the purchase price and non-capitalizable intangible assets (i.e. employee workforce) acquired in association with the merger. The Company anticipates cost savings and revenue synergies as the result of the combination of the two businesses. The cost savings are expected to be driven by operating efficiencies and elimination of redundant positions as well as the elimination of duplicate facilities. Revenue synergies are expected to be driven by increased market presence and leveraging of the combination of reagent and instrument sales platforms.

As part of the merger with AB, the Company acquired a joint venture, Applied Biosystems/MDS Analytical Technologies Instruments, of which the Company is a 50% owner. The Company accounts for its investment in the joint venture totaling \$446.5 million using the equity method, consistent with the guidance in APB No. 18, *The Equity Method of Accounting for Investments in Common Stock*, based on the circumstances where the Company is unable to unilaterally influence the operating or financial decisions of the investee, shares in the risks and rewards of all related business activities and the joint venture is a stand alone legal entity. The Company accounts for the results of the joint venture in the Consolidated Statements of Operations in the other income/(expense) line. The Company accounts for non-operating and stand alone assets and liabilities, which includes goodwill and intangibles amounting to \$443.1 million at March 31, 2009 (amount was \$445.5 million at December 31, 2008 which has been reclassified to conform to current year presentation) associated with the acquisition, of the joint venture in the long term investment line in the Consolidated Balance Sheet. Due to the nature of the joint venture, with sales, distribution and service layered into the Company's operations, operating assets and liabilities specifically related to the joint venture are commingled or inseparable. As a result, for operating assets and liabilities the Company records these assets in the functional operating asset and liability classifications which represent the underlying asset or liability and do not record these assets or liabilities in the long term investment account.

The Company has undertaken restructuring activities in connection with the AB merger. These activities, which have been accounted for in accordance with Emerging Issues Task Force (EITF) Issue No. 95-3, *Recognition of Liabilities in Connection with a Purchase Business Combination*, have primarily included one-time termination costs, specifically severance costs related to duplicative positions and change in control agreements, to mostly manufacturing, finance and research and development employees of AB. The restructuring plan does also include charges associated with closure of certain AB leased facilities and one-time relocation costs to AB employees, whose employment positions have been moved to another location. The Company expects that the restructuring plan will result in approximately \$105.1 million in restructuring costs, of which approximately \$99.2 million will be one-time termination costs, \$3.0 million will be one-time relocation costs and \$2.9 million will be site closure costs. In accordance with EITF Issue No. 95-3, the Company will finalize its restructuring plan no later than one year from the date of the AB merger. Upon finalization of the restructuring plan for less than the expected amount, any excess reserves are reversed with a corresponding decrease in goodwill. If the finalization of the restructuring plan exceeds the expected amount, any additional costs will be recorded in business consolidation costs in the Consolidated Statements of Operations.

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The following table summarizes the restructuring activity in connection with the AB merger for the period ended March 31, 2009, as well as the remaining restructuring accrual in the Consolidated Balance Sheets at March 31, 2009:

| (in thousands) (unaudited) | One-Time Termination Costs | One-Time Relocation Costs | Total |
|--|---|--|--------------|
| Restructuring accrual at December 31, 2008 | \$ 65,502 | \$ 379 | \$ 65,881 |
| Additional costs recorded to goodwill | 5,702 | 338 | 6,040 |
| Amounts paid | (14,938) | (22) | (14,960) |
| Foreign currency translation | (94) | | (94) |
| Restructuring accrual at March 31, 2009 | \$ 56,172 | \$ 695 | \$ 56,867 |

Business Consolidation Costs

The Company continues to integrate recent and pending acquisitions into its operations and recorded approximately \$27.4 million and \$0.5 million for the three months ended March 31, 2009 and 2008, respectively, related to these efforts. Expenses for the three months ended March 31, 2009 related primarily to integration and restructuring efforts currently underway related to the AB merger, as well as severance and other costs associated with previous acquisitions and consolidations. For details on the restructuring plan, refer to Note 10 Restructuring Costs .

4. Long-Term Debt

Long-term debt consisted of the following:

| (in thousands) | March 31, 2009 (unaudited) | December 31, 2008 |
|---|---|----------------------------------|
| 3 1/4% Convertible Senior Notes (principal due 2025), net of unamortized discount | \$ 330,160 | \$ 328,114 |
| 1 1/2% Convertible Senior Notes (principal due 2024), net of unamortized discount | 396,238 | 391,924 |
| 2% Convertible Senior Notes (principal due 2023), net of unamortized discount | 326,866 | 322,774 |
| Term Loan A (principal due 2013) | 1,382,500 | 1,400,000 |
| Term Loan B (principal due 2015) | 995,000 | 997,500 |
| Secured Loan (principal due 2010) | 35,600 | 35,600 |
| Capital leases | 508 | 508 |
| Total debt | 3,466,872 | 3,476,420 |
| Less current portion | (97,500) | (80,000) |
| Total long-term debt | \$ 3,369,372 | \$ 3,396,420 |

In November 2008, the Company entered into \$2,650.0 million of credit facilities consisting of a revolving credit facility of \$250.0 million, a term loan A facility of \$1,400.0 million, and a term loan B facility of \$1,000.0 million. The credit agreement governing the Company's new credit facilities contains financial maintenance covenants, including a maximum leverage ratio and minimum fixed charge coverage ratio.

For the revolving credit facility and the term loan A, interest is computed based on the Company's leverage ratio as shown below:

| Pricing Level | Total Leverage Ratio | LIBOR Rate | | Revolving Credit Commitment Fee |
|------------------|-------------------------------|------------------|----------------------|--|
| | | Base Rate | Base Rate | |
| 1 | $\geq 3.0:1$ | LIBOR + 2.50% | Base Rate + 1.50% | 0.500 % |
| 2 | $< 3.0:1$ but \geq 2.5:1 | LIBOR+2.25% | Base Rate + 1.25% | 0.375 % |
| 3 | $< 2.5:1$ but \geq 2.0:1 | LIBOR+2.00% | Base Rate + 1.00% | 0.375% |
| 4 | $< 2.0:1$ | LIBOR+1.50% | Base Rate + 0.50% | 0.250 % |

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For the period ended March 31, 2009, the interest on the revolving credit facility and the term loan A was at Pricing Level 1, which was LIBOR plus 2.50%, and the term loan B was at the Base Rate plus 2.00%. As a result, the Company recognized interest expense, net of hedging transactions, of \$13.3 million and \$12.9 million for term loan A and term loan B, respectively, for the three months ended March 31, 2009. In association with the term loan agreement, the Company entered into swap agreements for \$1,000.0 million that convert variable rate interest payments to fixed rate interest payments. For further discussion on the Company's interest rate swap, refer to Note 2 of the Notes to Consolidated Financial Statements. The Company made principal payments of \$17.5 million and \$2.5 million for term loan A and term loan B, respectively, for the three months ended March 31, 2009.

Effective January 1, 2009, the Company adopted the provisions of FSP APB14-1 *Accounting for Convertible Debt Instruments that May be Settled in Cash upon Conversion (Including Partial Cash Settlement)* with the retrospective application for our outstanding \$1,150 million of Convertible Senior Notes, consisting of \$350.0 million related to the 2% Convertible Senior Note (2023 Note), \$450.0 million related to the 1 1/2% Convertible Senior Note (2024 Note) and \$350.0 million related to the 3 1/4% Convertible Senior Note (2025 Note). Upon adoption of FSP APB14-1, the Company recognized the carrying amount of \$100.0 million, \$129.8 million, and \$47.6 million for the equity components of the 2023, 2024 and 2025 Notes, respectively, with a deferred tax impacts of \$39.1 million, \$50.7 million and \$18.6 million for the 2023, 2024 and 2025 Notes, respectively, and a liability component classified in long term debt of \$250.0 million, \$320.2 million and \$302.4 million for the 2023, 2024 and 2025 Notes, respectively.

As of March 31, 2009, the net carrying amount of debt was \$1,053.3 million, of which \$326.9 million, \$396.2 million and \$330.2 million pertained to the 2023, 2024 and 2025 Notes, respectively. Additionally at March 31, 2009 is an unamortized debt discount of \$23.1 million, \$53.8 million and \$19.8 million for the 2023, 2024 and 2025 Notes, respectively, which is expected to be recognized over a weighted average period of 2.4 years. The Company recognized total interest cost of \$16.7 million and \$16.1 million for the three months ended March 31, 2009 and 2008, respectively, based on the effective interest rates of 7.21%, 6.10% and 5.95% for the 2023, 2024 and 2025 Notes, respectively. The interest expense consisted of \$6.3 million and \$6.3 million of contractual interest coupon and \$10.4 million and \$9.8 million of amortization of the discount on the liability component for the three months ended March 31, 2009 and 2008, respectively.

In conjunction with the adoption of FSP APB14-1, the Company applied the guidance to the Company's debt issuance costs. As a result, the Company allocated the underlying issuance costs associated with the Convertible Senior Notes to equity in the same ratio as when determining the appropriate debt discount. The Company allocated \$6.9 million to equity with a deferred tax impact of \$2.7 million, and reduced the amount of the debt issuance costs by \$6.9 million. Due to the required retrospective application, the Company allocated \$5.0 million as a reduction to retained earnings.

5. Lines of Credit

In November 2008, the Company entered into a revolving credit facility of \$250.0 million (the Revolving Credit Facility) with Bank of America, N.A. Interest rates on outstanding borrowings are determined by reference to LIBOR or to an alternate base rate, with margins determined based on changes in the Company's leverage ratio. Under the credit agreement governing the Company's new credit facilities, the Company has the right to make up to three requests to increase the aggregate commitments under the revolving credit facility and/or term loan facilities in an aggregate principal amount for all such requests of up to \$500.0 million, provided certain conditions are met. The Revolving Credit Facility contains various representations, warranties and affirmative, negative and financial covenants and conditions of default customary for financings of this type. The Company currently anticipates using the proceeds of the Revolving Credit Facility for the purpose of general working capital and capital expenditures and/or other capital needs as they may arise. As of March 31, 2009, the Company has issued \$13.2 million in letters of credit under the revolving credit facility, and accordingly, the remaining available credit is \$236.8 million.

At March 31, 2009, the Company's foreign subsidiaries in China, Japan, and India had available bank lines of credit denominated in local currency to meet short-term working capital requirements. The credit facilities bear interest at a fixed rate, the respective bank's prime rate, the Japan TIBOR rate, and the Mizuho prime rate. The U.S. dollar equivalent of these facilities totaled \$12.7 million, none of which was outstanding at March 31, 2009. Additionally,

the Company's Japan subsidiary has an outstanding letter of credit with a U.S. dollar equivalent of \$1.0 million at March 31, 2009 to support its import duty.

The weighted average interest rate of the Company's total lines of credit was 3.68% at March 31, 2009.

Table of Contents**6. Commitments and Contingencies*****Letters of Credit***

The Company had outstanding letters of credit totaling \$40.3 million at March 31, 2009, of which \$10.5 million was to support liabilities associated with the Company's self-insured worker's compensation programs, \$6.0 million was to support its building lease requirements, \$22.8 million was to support performance bond agreements, and \$1.0 million was to support duty on imported products.

Executive Employment Agreements

The Company has employment contracts with key executives that provide for the continuation of salary if terminated for reasons other than cause, as defined in those agreements. At March 31, 2009, future employment contract commitments for such key executives were approximately \$28.4 million for the remainder of fiscal year 2009.

Contingent Acquisition Obligations

As a result of prior year acquisitions, the Company may have payment obligations based on percentages of future sales of certain products and services through 2010; however, such amount could not be reasonably estimated as of March 31, 2009. Several of the purchase agreements the Company has entered into do not limit the payments to a maximum amount, nor do they restrict the payments deadline. In addition, cash payments of approximately \$56.6 million may be required of the Company based upon the achievement of certain technological and patent milestones through 2013. The Company will account for any such contingent payments as an addition to the purchase price of the acquired company in accordance with SFAS 141. For the three months ended March 31, 2009, none of the contingent payments have been earned or paid.

Environmental Liabilities

As a result of the merger with Applied Biosystems Inc., the Company assumed certain environmental exposures. At March 31, 2009, the environmental reserves, which are not discounted, were approximately \$2.7 million, including current reserves of \$2.5 million. In addition, some of the assumed environmental reserves are covered under insurance policies. At March 31, 2009, the Company also has receivables of approximately \$1.2 million, of which \$1.0 million is included in short-term assets, for expected reimbursements under the insurance policies.

The Company assumed certain environmental exposures as a result of the merger with Dexter Corporation in 2000 and recorded reserves to cover estimated environmental clean-up costs. The environmental reserves, which are not discounted, were \$6.8 million at March 31, 2009, and include current reserves of \$0.8 million, which are estimated to be paid during this fiscal year, and long-term reserves of \$6.0 million. In addition, the Company has an insurance policy to cover these assumed environmental exposures. Based upon currently available information, the Company believes that it has adequately provided for these environmental exposures and that the outcome of these matters will not have a material adverse effect on its consolidated results of operations.

Intellectual Properties

The Company is subject to potential liabilities under government regulations and various claims and legal actions that are pending or may be asserted. These matters have arisen in the ordinary course and conduct of the Company's business, as well as through acquisitions, and some are expected to be covered, at least partly, by insurance. Claim estimates that are probable and can be reasonably estimated are reflected as liabilities of the Company. The ultimate resolution of these matters is subject to many uncertainties. It is reasonably possible that some of the matters that are pending or may be asserted could be decided unfavorably to the Company. Although the amount of liability at March 31, 2009 with respect to these matters cannot be ascertained, the Company believes that any resulting liability should not materially affect its consolidated financial statements.

Litigation

The Company is subject to potential liabilities under government regulations and various claims and legal actions that are pending or may be asserted. These matters have arisen in the ordinary course and conduct of the Company's business, as well as through acquisitions, and some are expected to be covered, at least partly, by insurance. Claim estimates that are probable and can be reasonably estimated are reflected as liabilities of the Company. The ultimate resolution of these matters is subject to many uncertainties. It is reasonably possible that some of the matters that are pending or may be asserted could be decided unfavorably to the Company. Although the amount of liability at

March 31, 2009 with respect to these matters cannot be ascertained, the Company believes that any resulting liability should not materially affect its consolidated financial statements.

Table of Contents**Indemnifications**

In the normal course of business, we enter into agreements under which we indemnify third parties for intellectual property infringement claims or claims arising from breaches of representations or warranties. In addition, from time to time, we provide indemnity protection to third parties for claims relating to past performance arising from undisclosed liabilities, product liabilities, environmental obligations, representations and warranties, and other claims. In these agreements, the scope and amount of remedy, or the period in which claims can be made, may be limited. It is not possible to determine the maximum potential amount of future payments, if any, due under these indemnities due to the conditional nature of the obligations and the unique facts and circumstances involved in each agreement. Historically, payments made related to these indemnifications have not been material to our consolidated financial position.

Guarantees

There are three types of guarantees related to our business activities that are included in the scope of FASB Interpretation No. (FIN) 45, *Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others* which are leases with recourse provisions, the guarantee of pension benefits for a divested business, and product warranties.

Leases

We provide lease-financing options to our customers through third party financing companies. For some leases, the financing companies have recourse to the Company for any unpaid principal balance on default by the customer. The leases typically have terms of two to three years and are secured by the underlying instrument. In the event of default by a customer, we would repossess the underlying instrument and reimburse the financing company to the extent of the recourse provisions. We record revenues from these transactions on the completion of installation and acceptance of products and maintain a reserve for estimated losses on all lease transactions with recourse provisions based on historical default rates and current economic conditions. At March 31, 2009, the financing companies' outstanding balance of lease receivables with recourse to us was \$5.9 million. We believe that we could recover the entire balance from the resale of the underlying instruments in the event of default by all customers subject to recourse provisions.

Pension Benefits

As part of the Applied Biosystems' divestiture of the Analytical Instruments business in fiscal 1999, the purchaser of the Analytical Instruments business is paying for the pension benefits for employees of a former German subsidiary. However, we guaranteed payment of these pension benefits should the purchaser fail to do so, as these payment obligations were not transferable to the buyer under German law. The guaranteed payment obligation, which approximated \$46.7 million at March 31, 2009, is not expected to have a material adverse effect on the Consolidated Financial Statements.

Product Warranties

We accrue warranty costs for product sales at the time of shipment based on historical experience as well as anticipated product performance. Our product warranties extend over a specified period of time ranging up to two years from the date of sale depending on the product subject to warranty. The product warranty accrual covers parts and labor for repairs and replacements covered by our product warranties. We periodically review the adequacy of our warranty reserve, and adjust, if necessary, the warranty percentage and accrual based on actual experience and estimated costs to be incurred. At March 31, 2009 and December 31, 2008, the outstanding balance of product warranties was \$11.3 million and \$12.6 million, respectively.

The following table provides the analysis of the warranty reserve for the three months ended March 31, 2009 and 2008:

| (in thousands) (unaudited) | 2009 | 2008 |
|-----------------------------------|-------------|-------------|
| Balance at January 1 | \$ 12,616 | \$ 213 |
| Accruals for warranties | 2,526 | |
| Settlements made during the year | (3,512) | |
| Currency translation | (330) | |

Balance at March 31

\$ 11,300

\$ 213

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Table of Contents**7. Pension Plans and Postretirement Health and Benefit Program**

The Company has several defined benefit pension plans covering its U.S. employees and employees in several foreign countries.

The components of net periodic pension cost or (benefit) for the Company's pension plans and postretirement benefits plans for the three months ended March 31, 2009 and 2008 were as follows:

| (in thousands) (unaudited) | Domestic Plans | | Postretirement Plans | |
|-------------------------------------|----------------|---------|----------------------|--------|
| | 2009 | 2008 | 2009 | 2008 |
| Service cost | \$ 75 | \$ 20 | \$ 53 | \$ |
| Interest cost | 9,115 | 771 | 921 | 71 |
| Expected return on plan assets | (8,858) | (911) | (149) | (149) |
| Amortization of prior service cost | | | 60 | 60 |
| Amortization of actuarial loss | 59 | 91 | 149 | 149 |
| Net periodic pension cost (benefit) | \$ 391 | \$ (29) | \$ 1,034 | \$ 131 |
| | | | Foreign Plans | |
| (in thousands) (unaudited) | | | 2009 | 2008 |
| Service cost | | | \$ 1,146 | \$ 583 |
| Interest cost | | | 1,161 | 905 |
| Expected return on plan assets | | | (851) | (805) |
| Amortization of actuarial loss | | | 64 | 62 |
| Net periodic pension cost | | | \$ 1,520 | \$ 745 |

8. Income Taxes

Income taxes are determined using an estimated annual effective tax rate applied against income, and then adjusted for the tax benefits of certain significant and discrete items. For the three months ended March 31, 2009, the Company treated the release of a \$25 million valuation allowance relating to a capital loss carry forward as a discrete item for which the tax effect was recognized separately from the application of the estimated annual effective tax rate. Excluding the impact of the release of the valuation allowance, the effective tax rate is 11.8%.

In accordance with FASB Interpretation 48, *Accounting for Uncertainty in Income Taxes* (FIN 48), the Company has classified uncertain tax positions as non-current income tax liabilities unless expected to be paid in one year. The Company's continuing practice is to recognize interest and/or penalties related to income tax matters in income tax expense.

The Company is subject to routine compliance reviews on various tax matters around the world in the ordinary course of business. Currently, income tax audits are in Canada, China, Japan, Israel, Norway, Switzerland, United Kingdom, and the United States.

9. Stock Repurchase Program

In July 2007, the Board of Directors of the Company (Board) approved a program authorizing management to repurchase up to \$500.0 million of common stock over the next three years, of which \$265.0 million remains open and available for purchase at March 31, 2009. Under this plan, the Company repurchased an additional 1.2 million shares at a total cost of approximately \$100.0 million during the year ended December 31, 2008. The cost of repurchased shares are included in treasury stock and reported as a reduction in stockholders' equity. The amount of stock the Company is able to repurchase is limited by the covenants of the new debt financing associated with the Applied Biosystems merger.

Table of Contents**10. Restructuring Costs**

In November 2008, the Company completed the merger with Applied Biosystems to form a company that combines both businesses into a global leader in biotechnology reagents and instrument systems dedicated to improving the human condition. In connection with the merger and also the desire to achieve synergies associated with economies of scale, the Company initiated a restructuring plan to provide one-time termination costs, specifically severance and retention bonuses, to those employees whose employment positions would be eliminated and one-time relocation costs to those employees whose employment positions would be relocated. The restructuring plan also includes closure of certain leased facilities that will no longer be used in the Company's operations. The costs included in this restructuring plan relate to facilities and employees existing at the Company prior to the merger with Applied Biosystems. We estimate the total restructuring expenses to be incurred in connection with the restructuring plan will be approximately \$22.5 million. Of this total, approximately \$18.1 million relates to one-time termination costs and \$3.9 million relates to one-time relocation costs. The remaining \$0.5 million relates to site closures. We anticipate that we will incur these restructuring expenses through 2010. The Company also has a restructuring plan associated with the acquisition of AB, which is disclosed under Note 3 Business Combinations and Consolidation Costs.

During the three months ended March 31, 2009, \$1.8 million of one-time termination costs and \$1.7 million of one-time relocation costs were included in business consolidation costs in the Consolidated Statements of Operations in accordance with Statement of Financial Accounting Standards (SFAS) 146, *Accounting for Costs Associated with Exit or Disposal Activities*.

The following table summarizes the charges and spending relating to the restructuring plan:

| (in thousands) (unaudited) | One-Time Termination Costs | Site Closure Costs | One-Time Relocation Costs | Total |
|--|---|-----------------------------------|--|--------------|
| Restructuring reserves as of December 31, 2008 | \$ 3,218 | \$ | \$ | \$ 3,218 |
| Charged to expenses | 1,780 | 38 | 1,683 | 3,501 |
| Amounts paid | (1,140) | | (3) | (1,143) |
| Restructuring reserves as of March 31, 2009 | \$ 3,858 | \$ 38 | \$ 1,680 | \$ 5,576 |
| Cumulative amount incurred to date | \$ 5,317 | \$ 38 | \$ 1,683 | \$ 7,038 |

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ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of financial condition and results of operations should be read in conjunction with the Unaudited Consolidated Financial Statements and Notes thereto included elsewhere in this report and the Consolidated Financial Statements and Notes thereto included in our annual report on Form 10-K for the fiscal year ended December 31, 2008.

Forward-looking Statements

Some of the statements in this Quarterly Report on Form 10-Q about our expectations, beliefs, plans, objectives, prospects, financial condition, assumptions or future events or performance are not historical facts and are forward-looking statements as that term is defined under the Federal Securities Laws. These statements are often, but not always, made through the use of words or phrases such as believe, anticipate, should, intend, plan, will, estimates, projects, positioned, strategy, outlook, and similar words. You should read statements that contain the types of words carefully. Such forward-looking statements are subject to a number of risks, uncertainties and other factors that could cause actual results to differ materially from what is expressed or implied in such forward-looking statements. There may be events in the future that we are not able to predict accurately or over which we have no control. Potential risks and uncertainties include, but are not limited to, those discussed below under Risk Factors and elsewhere in this Quarterly Report as well as other risks and uncertainties detailed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2008, filed with the Securities and Exchange Commission on March 2, 2009. We do not undertake any obligation to release publicly any revisions to such forward-looking statements to reflect events or uncertainties after the date hereof or to reflect the occurrence of unanticipated events.

OVERVIEW

Revenues for the three months ended March 31, 2009 were \$775.7 million with net income of \$15.6 million.

Our Business

We are a global biotechnology tools company dedicated to helping our customers make scientific discoveries and ultimately improve the quality of life. Our systems, reagents, and services enable researchers to accelerate scientific exploration, driving to discoveries and developments that make life better. Life Technologies customers do their work across the biological spectrum, working to advance personalized medicine, regenerative science, molecular diagnostics, agricultural and environmental research, and 21st century forensics.

Our systems and reagents, enable, simplify and improve a broad spectrum of biological research of genes, proteins and cells within academic and life science research and commercial applications. Our scientific know-how is making biodiscovery research techniques more effective and efficient to pharmaceutical, biotechnology, agricultural, government and academic researchers with backgrounds in a wide range of scientific disciplines.

As of January 1, 2009, we aligned our business under four divisions Molecular Biology Systems, Genetic Systems, Cell Systems and Mass Spectrometry. The Mass Spectrometry division is comprised of a 50% interest in a joint venture that the Company acquired as a part of the AB merger. The Company accounts for this investment using the equity method.

We offer many different products and services, and are continually developing and/or acquiring others. Some of our specific product categories include the following:

High-throughput gene cloning and expression technology, which allows customers to clone and expression-test genes on an industrial scale.

Pre-cast electrophoresis products, which improve the speed, reliability and convenience of separating nucleic acids and proteins.

Antibodies, which allow researchers to capture and label proteins, visualize their location through use of Molecular Probes dyes and discern their role in disease.

Magnetic beads, which are used in a variety of settings, such as attachment of molecular labels, nucleic acid purification, and organ and bone marrow tissue type testing.

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Molecular Probes fluorescence-based technologies, which facilitate the labeling of molecules for biological research and drug discovery.

Transfection reagents, which are widely used to transfer genetic elements into living cells enabling the study of protein function and gene regulation.

PCR and Real Time PCR systems and reagents, which enable researchers to amplify and detect targeted nucleic acids (DNA and RNA molecules) for a host of applications in molecular biology.

Cell culture media and reagents used to preserve and grow mammalian cells, which are used in large scale cGMP bio-production facilities to produce large molecule biologic therapies.

RNA Interference reagents, which enable scientists to selectively turn off genes in biology systems to gain insight into biological pathways.

Capillary electrophoresis and massively parallel SOLiD™ DNA sequencing systems and reagents, which are used to discover sources of genetic and epigenetic variation, to catalog the DNA structure of organisms *de novo*, to verify the composition of genetic research material, and to apply these genetic analysis discoveries in markets such as forensic human identification.

High performance mass spectrometer systems which are used in numerous applications such as drug discovery and clinical development of therapeutics as well as in basic biological research, food and beverage quality testing, environmental testing, and other applied or clinical research applications.

The principal markets for our products include the life sciences research market and the biopharmaceutical production market. We divide our principal market and customer base into principally three categories:

Life science researchers. The life sciences research market consists of laboratories generally associated with universities, medical research centers, government institutions such as the United States National Institutes of Health, or the NIH, and other research institutions as well as biotechnology, pharmaceutical, diagnostic, energy, agricultural, and chemical companies. Researchers at these institutions are using our products and services in a broad spectrum of scientific activities, such as: searching for drugs or other techniques to combat a wide variety of diseases, such as cancer and viral and bacterial disease; researching diagnostics for disease identification [or prognosis] or for improving the efficacy of drugs to targeted patient groups; and assisting in vaccine design, bioproduction, and agriculture. Our products and services provide the research tools needed for genomics studies, proteomics studies, gene splicing, cellular analysis, and other key research applications that are required by these life science researchers. In addition, our research tools are important in the development of diagnostics for disease determination as well as identification of patients for more targeted therapy.

Commercial producers of biopharmaceutical and other high valued proteins. We serve industries that apply genetic engineering to the commercial production of useful but otherwise rare or difficult to obtain substances, such as proteins, interferons, interleukins, t-PA and monoclonal antibodies. The manufacturers of these materials require larger quantities of the same sera and other cell growth media that we provide in smaller quantities to researchers. Industries involved in the commercial production of genetically engineered products include the biotechnology, pharmaceutical, food processing and agricultural industries.

Users who apply our technologies to enable or improve particular activities. We provide tools that apply our technology to enable or improve activities in particular markets, which we refer to as applied markets. The current focus of our products for these markets is in the areas of: forensic analysis, which is used to identify individuals based on their DNA; quality and safety testing, such as testing required to measure food, beverage, or environmental quality, and pharmaceutical manufacturing quality and safety; and biosecurity, which refers to products needed in response to the threat of biological terrorism and other malicious, accidental, and natural biological dangers. The Applied Biosystems branded forensic testing and human identification products and services are innovative and market-leading

tools that have been widely accepted by investigators and laboratories in connection with, for example, criminal investigations, the exoneration of individuals wrongly accused or convicted of crimes, identifying victims of disasters, and paternity testing.

CRITICAL ACCOUNTING POLICIES

In connection with the acquisition of AB and resulting reorganization, the Company has determined in accordance with SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information*, to operate as one operating segment. The Company believes our chief operating decision maker (CODM) makes decisions based on the Company as a whole. In addition, the Company shares the common basis of organization, types of products and services which derive revenues, and the economic environments. Accordingly, we believe it is appropriate to operate as one reporting segment. The Company will disclose the revenues for each of its internal divisions to allow the reader of the financial statements the ability to gain transparency into the operations of the Company. We have restated historical divisional revenue information to conform to the current year presentation. Other than this, there were no significant changes in critical accounting policies from those at December 31, 2008.

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During the current period, we have adopted SFAS 157, *Fair Value Measurements* for non-financial assets and liabilities this year as a result of the deferral period provided by FSP 157-2, *Effective Date of SFAS 157*, FSP APB 14-1, *Accounting for Convertible Debt Instruments that May be Settled in Cash upon Conversion (Including Partial Cash Settlement)*, SFAS 161, *Disclosures About Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133*, SFAS 160, *Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51*, and SFAS 141R, *Business Combination* in the current fiscal year. FSP APB 14-1 requires retrospective application upon adoption hence there was a material adverse impact on the results of operations and earnings per share in the current fiscal year. For additional information on the recent accounting pronouncements impacting our business, see Note 1 of the Notes to Consolidated Financial Statements.

RESULTS OF OPERATIONS**First Quarter of 2009 Compared to the First Quarter of 2008**

The following table compares revenues and gross margin for the first quarter of 2009 and 2008:

| (in millions)(unaudited) | Three months ended | | | % |
|-----------------------------|--------------------|----------|----------|----------|
| | March 31, | | | |
| | 2009 | 2008 | Increase | Increase |
| Molecular Biology Systems | \$ 366.5 | \$ 162.2 | \$ 204.3 | 126% |
| Cell Systems | 191.7 | 176.7 | 15.0 | 8% |
| Genetic Systems | 219.2 | 11.3 | 207.9 | NM |
| Corporate and other | (1.7) | | (1.7) | NM |
| Total revenues | \$ 775.7 | \$ 350.2 | \$ 425.5 | 122% |
| Total gross profit | \$ 384.7 | \$ 218.8 | \$ 165.9 | 76% |
| Total gross profit margin % | 49.6% | 62.5% | | |

Revenues

The Company's revenues increased by \$425.5 million or 122% for the first quarter of 2009 compared to the first quarter of 2008. The increase in revenue is driven primarily by an increase of \$435.2 million due to the acquisition of AB. The remaining year over year change in revenue was due to increases of \$13.9 million in volume and pricing which was offset by decreases of \$4.9 million in lower settlement revenue and \$17.4 million in unfavorable currency impacts including hedging.

As of January 1, 2009, we aligned our business under four divisions – Molecular Biology Systems, Genetic Systems, Cell Systems and Mass Spectrometry. The Mass Spectrometry division is comprised of a 50% interest in a joint venture that the Company acquired as a part of the AB acquisition. The Company accounts for this investment using the equity method. Our share of earnings or losses, including revenue, is included in other income. The Molecular Biology Systems (MBS) division includes the molecular biology based technologies including basic and real-time PCR, RNAi, DNA synthesis, thermo-cycler instrumentation, cloning and protein expression profiling and protein analysis. Revenue in this division increased \$204.3 million or 126% in the first quarter of 2009 compared to the first quarter of 2008. This increase was driven primarily by \$212.6 million from the acquisition of AB and \$4.4 million in increased volume and pricing, partially offset by \$4.9 million in lower settlement revenue and \$8.1 million in unfavorable currency impacts including hedging. The Cell Systems (CS) division includes all product lines used in the study of cell function, including cell culture media and sera, stem cells and related tools, cellular imaging products, antibodies, drug discovery services, and cell therapy related products. Revenue in this division increased \$15.0 million or 8% in the first quarter of 2009 compared to the first quarter of 2008. This increase was driven primarily by \$15.7 million from the acquisition of AB and \$9.0 million in increased volume and pricing, partially offset by \$8.8 million in unfavorable currency impacts including hedging. The Genetic System (GS) division includes sequencing systems and reagents, including capillary electrophoresis and the SOLiD system, as well as reagent kits developed specifically for applied markets, such as forensics, food safety and pharmaceutical quality

monitoring. Revenue in this division increased by \$207.9 million in the first quarter of 2009 compared to the first quarter of 2008 driven primarily by the acquisition of AB.

Table of Contents**Gross Profit**

Gross profit increased \$165.9 million or 76% in the first quarter of 2009 compared to the first quarter of 2008. The increase in gross profit was primarily due to the acquisition of AB, offset by an increase of \$54.0 million in purchased intangible assets amortization. Amortization expense related to purchased intangible assets acquired in our business combinations was \$70.9 million for the first quarter of 2009 compared to \$16.9 million for the first quarter of 2008. The increase was the result of the amortization of intangibles resulting from the acquisition of AB.

Operating Expenses

The following table compares operating expenses for the first quarter of 2009 and 2008:

| | Three months ended March 31, 2009 | | 2008 | | \$ Increase | % Increase |
|-------------------------------------|--------------------------------------|--------------------------------------|----------------------|--------------------------------------|-------------|------------|
| | Operating expense | As a percentage of revenues | Operating expense | As a percentage of revenues | | |
| <i>(in millions)(unaudited)</i> | | | | | | |
| Operating Expenses: | | | | | | |
| Selling, general and administrative | \$241.1 | 31% | \$113.7 | 32% | \$127.4 | 112% |
| Research and development | 80.3 | 10% | 30.6 | 9% | 49.7 | 162% |
| Business consolidation costs | 27.4 | 4% | 0.5 | | 26.9 | NM |

Selling, general and administrative. For the first quarter of 2009, selling, general and administrative expenses increased \$127.4 million or 112% compared to the first quarter of 2008. This increase was driven primarily by \$112.8 million related to the acquisition of AB, an increase of \$9.0 million in compensation, bonus and benefits, an increase of \$4.9 million in outside services, and an increase of \$1.6 million in depreciation and other expenses.

Research and development. For the first quarter of 2009, research and development expenses increased \$49.7 million or 162% compared to the first quarter of 2008. This increase was driven primarily by \$47.1 million related to the acquisition of AB, a \$0.8 million increase in compensation, bonus and benefits, partially offset by decreases in supplies and travel related expenses.

Business Consolidation Costs. Business consolidation costs for the first quarter of 2009 were \$27.4 million, compared to \$0.5 million in the first quarter of 2008, and represent costs associated with our integration efforts related to AB and to realign our business and consolidate certain facilities. Included in these costs are various activities related to the acquisition which were associated with combining the two companies and consolidating redundancies. Also included in these expenses are one time expenses associated with third party providers assisting in the realignment of the two companies. We expect to continue to incur business consolidation costs throughout 2009 as we further consolidate operations and facilities and realign the previously existing businesses.

Other Income (Expense)**Interest Income**

Interest income was \$1.4 million for the first quarter of 2009 compared to \$8.9 million for the first quarter of 2008. The decrease was primarily due to the lower balance in cash and cash equivalents as a result of the purchase price paid for the AB acquisition.

Interest income in the future will be affected by changes in short-term interest rates and changes in cash balances, which may materially increase or decrease as a result of acquisitions, debt repayment, stock repurchase programs and other financing activities.

Interest Expense

Interest expense was \$48.1 million for the first quarter of 2009 compared to \$17.1 million for the first quarter of 2008. The increase in interest expenses was driven by the interest incurred on the \$2.4 billion of debt issued in November 2008 in connection with the acquisition of AB.

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The Company adopted FSP APB14-1, Accounting for Convertible Debt, during the period and as a result has incurred an additional \$10.4 million in expense in the first quarter of 2009 and has restated the prior year accounts to include \$9.8 million in expense related to the adoption in the first quarter of 2008.

Table of Contents***Other Income (Expense), Net***

Other income, net, was \$0.2 million for the first quarter of 2009 compared to \$1.8 million for the same period of 2008. Included in the first quarter of 2009 was a loss of \$0.4 million related to our interest in the joint venture. This loss included \$9.0 million in income from operations of the joint venture offset by \$9.4 million in expenses associated with the amortization of purchased intangibles, amortization of inventory fair market value adjustments and amortization of deferred revenue fair market value adjustments, which all are directly attributable to the joint venture. This loss was offset by a gain of \$0.6 million in foreign currency gains and other miscellaneous items.

Provision for Income Taxes

The provision for income taxes was a benefit of \$26.2 million, or 246.6% of pre-tax income for the first quarter of 2009 versus an expense of \$15.4 million, or 22.8% of pre-tax income for the first quarter of 2008. Based on certain tax planning strategies developed during the quarter, the Company was able to release \$25 million of valuation allowance relating to a capital loss carry forward, which accounted for the majority of the tax benefit in 2009. Additional tax benefits were derived from deductions relating to certain acquisition costs such as write off of purchased deferred revenue, charges for inventory revaluation, and amortization of acquired intangibles in 2009. The 2009 tax benefit would have been \$1.3 million, or 11.8% of pre-tax income without the impact of the release of the valuation allowance.

The differences between the U.S. federal statutory tax rate and the Company's effective tax rate without the release of the \$25.0 million valuation allowance are as follows:

| | |
|---|--------|
| Statutory U.S. federal income tax rate | 35.0% |
| State income tax | (0.9) |
| Foreign earnings taxed at non-U.S. rates (includes a significant benefit relating to the Singapore tax exemption grant) | (21.1) |
| Repatriation of other foreign earnings, net of related benefits | 0.6 |
| Credits and incentives | (7.5) |
| Non-deductible compensation & other adjustments | 2.6 |
| Other | 3.1 |
| Effective income tax rate | 11.8% |

LIQUIDITY AND CAPITAL RESOURCES

Cash and cash equivalents were \$347.7 million at March 31, 2009, an increase of \$11.8 million from December 31, 2008 primarily due to cash provided by operating activities of \$104.4 million offset by cash used in investing activities of \$60.3 million, cash used in financing activities of \$13.3 million and a decline of \$19.0 million in the US dollar value of cash at our foreign subsidiaries. Cash flow from discontinued operations is included in the Consolidated Statements of Cash Flows.

Operating Activities. Operating activities provided net cash of \$104.4 million through the first quarter of 2009 primarily from our net income of \$15.6 million plus net noncash charges of \$214.5 million, partially offset by a decrease in cash from operating assets and liabilities of \$125.7 million. Non-cash charges primarily comprised of amortization of intangibles of \$73.6 million, amortization of purchased fair market inventory adjustments of \$61.2 million, depreciation of \$27.3 million, stock based compensation expense of \$13.5 million and amortization of purchased deferred revenue adjustments of \$13.2 million. The decrease in cash within operating assets and liabilities was mainly due to a \$63.8 million net decrease in income tax liabilities, a \$49.1 million decrease in accrued expenses and other liabilities, a \$27.6 million increase in inventories, partially offset by a \$23.4 million decrease in prepaid expenses and other current assets.

The Company has undertaken restructuring activities in connection with the merger of Applied Biosystems, which primarily include one-time termination benefits related to elimination of duplicative positions, mostly in manufacturing research and development functions, and executive termination and change in control agreements. The restructuring plan also includes charges associated with closure of certain leased facilities and relocation costs. As a

result of the plan, the Company expects to achieve operating efficiencies in future periods related to salary and overhead costs specifically related to its selling, general and administrative and research and development costs. As of March 31, 2009, the Company had recorded liabilities of \$56.9 million related to this plan. The Company plans to continue to incur restructuring charges until the completion of its plan, which is expected to be by the end of 2009. Total restructuring expenditures are estimated to be approximately \$105.1 million, of which \$71.9 million was incurred in the financial statements since the inception of the plan.

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The Company's pension plans and post retirement benefit plans are funded in accordance with local statutory requirements or by voluntary contributions. The funding requirement is based on the funded status, which is measured by using various actuarial assumptions, such as interest rate, rate of compensation increase, or expected return on plan assets. The Company's future contribution may change when new information is available or local statutory requirement is changed. For fiscal year 2009, the Company expects to contribute \$57.3 million to non qualified pension plans, of which \$58.7 million of cash has been funded in our rabbi trust as of March 31, 2009 to satisfy such contributions.

In November 2008, the Company entered into \$2,650.0 million of credit facilities consisting of a revolving credit facility of \$250.0 million, a term loan A facility of \$1,400.0 million, and a term loan B facility of \$1,000.0 million to fund a portion of the cash consideration paid as part of the Applied Biosystems merger. The remainder of the borrowing was used to pay for merger transaction costs, to facilitate normal operations, and to refinance credit facility outstanding previous to the merger. The credit facility contains various representations, warranties and affirmative, negative and financial covenants and conditions of default customary for financings of this type. The credit agreement governing the Company's new credit facilities contains financial maintenance covenants, including a maximum leverage ratio and minimum fixed charge coverage ratio that limit our ability to engage in specified types of transactions, such as incurring additional indebtedness, or paying dividends subject to certain conditions. As of March 31, 2009, the Company is in compliance with all debt covenants. For the period ended March 31, 2009, the interest on the revolving credit facility and the term loan A was LIBOR plus 2.50% and the term loan B was at the Base Rate plus 2%. Aggregate interest payments and principal repayments on the credit facilities were \$26.2 million and \$20.0 million, respectively, for the three months ended March 31, 2009. The Company has issued \$13.2 million in letters of credit through the new revolving credit facility, and, accordingly, the remaining credit available under that facility is \$236.8 million.

At March 31, 2009, the Company holds \$35.6 million in AAA rated auction rate securities. Beginning in February 2008, auctions failed for the Company's holdings because sell orders exceeded buy orders. As a result of the failed auctions, the Company is holding illiquid securities because the funds associated with these failed auctions will not be accessible until the issuer calls the security, a successful auction occurs, a buyer is found outside of the auction process, or the security matures. In August 2008, UBS announced that it has agreed to a settlement in principle with the Securities and Exchange Commission (SEC) and other state regulatory agencies represented by North American Securities Administrators Association to restore liquidity to all remaining clients who hold auction rate securities. UBS committed to repurchase auction rate securities from their private clients at par beginning January 1, 2009. The Company intends to have this settlement between June 30, 2010 and July 2, 2012. Until UBS fully redeems the Company's auction rate securities, UBS has loaned to the Company the par value of the auction rate securities with the underlying auction rate securities as the collateral. The Company will be charged interest on the loan equal to the interest earned on the auction rate securities during this period. As a result, the Company already has access to cash associated with these auction rate securities and does not believe there are liquidity concerns associated with these instruments.

The Company's foreign subsidiaries in China, Japan, and India had available bank lines of credit denominated in local currency to meet short-term working capital requirements. The U.S. dollar equivalent of these facilities totaled \$12.7 million, none of which was outstanding at March 31, 2009.

Investing Activities. Net cash used by investing activities through the first quarter of 2009 was \$60.3 million. The cash was used for purchases of property plant and equipment of \$26.0 million, \$17.3 million in additional cash considerations associated with the acquisition of Applied Biosystems, \$13.5 million in an asset purchase from a third party as well as \$3.4 million on the purchase for available-for-sale securities.

Financing Activities. Net cash used by financing activities through the first quarter of 2009 was \$13.3 million. The primary drivers were \$20.0 million from principal payments on long term obligations partially offset through proceeds from the exercise of employee stock options and purchase rights of \$7.5 million.

We believe our current cash and cash equivalents, investments, cash provided by operations and interest income earned thereon and cash available from bank loans and lines of credit will satisfy our working capital requirements for the foreseeable future. Our future capital requirements and the adequacy of our available funds will depend on many

factors, including future business acquisitions, future stock or note repayment or repurchases, scientific progress in our research and development programs and the magnitude of those programs, our ability to establish collaborative and licensing arrangements, the cost involved in preparing, filing, prosecuting, maintaining and enforcing patent claims and competing technological and market developments. In light of the current market conditions surrounding the credit market, the risk of the inability to obtain credit in the market is a potential risk. We believe that our annual positive cash flow generation and secured financing arrangements allow the company to mitigate this risk and ensures the company has the necessary working capital requirements to fund continued operations.

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We intend to continue our strategic investment activities in new product development, in-licensing technologies and acquisitions that support our platforms. In the event additional funding needs arise, we may obtain cash through new debt or stock issuance, or a combination of sources. The Company believes in the event of a necessary refinancing in the next four years, the Company will have access to the funding to complete such a refinancing.

CONTRACTUAL OBLIGATIONS

We did not enter into any material contractual obligations during the three months ended March 31, 2009. We have no material contractual obligations not fully recorded on our Consolidated Balance Sheets or fully disclosed in the Notes to our Consolidated Financial Statements.

ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to market risk related to changes in foreign currency exchange rates, commodity prices and interest rates, and we selectively use financial instruments to manage these risks. We do not enter into financial instruments for speculation or trading purposes. These financial exposures are monitored and managed by us as an integral part of our overall risk management program, which recognizes the unpredictability of financial markets and seeks to reduce potentially adverse effects on our results.

Foreign Currencies

As of March 31, 2009, the Company had \$379.5 million of accounts receivable and \$13.5 million of accounts payable, respectively, denominated in a foreign currency, of which over 99% is denominated in the functional currency of the legal entity which owns the accounts receivable and accounts payable. As a result, the Company does not have any material foreign currency risk exposure in the income statement as a result of these accounts receivable and accounts payable, as changes are recorded as a currency translation adjustment in other accumulated comprehensive income. At March 31, 2009, a hypothetical 10% change in foreign currency rates against the US dollar would result in a reduction or increase of \$36.6 million upon U.S. dollar settlement of these foreign currency net receivables and payables.

We have operations in Europe, Asia-Pacific and the Americas. As a result, our financial position, results of operations and cash flows can be affected by fluctuations in foreign currency exchange rates. Some of our reporting entities conduct a portion of their business in currencies other than the entity's functional currency. These transactions give rise to receivables and payables that are denominated in currencies other than the entity's functional currency. The value of these receivables and payables is subject to changes in exchange rates because they may become worth more or less than they were worth at the time we entered into the transaction due to changes in exchange rates. Both realized and unrealized gains or losses on the value of these receivables and payables were included in other income and expense in the Consolidated Statements of Operations. The net currency exchange gain recognized on business transactions, net of hedging transactions, was \$1.4 million for the three months ended March 31, 2009 and is included in other income (expense) in the Consolidated Statements of Operations.

The Company's intercompany foreign currency receivables and payables are primarily concentrated in the euro, British pound sterling, Canadian dollar and Japanese yen. Historically, we have used foreign currency forward contracts to mitigate foreign currency risk on these intercompany foreign currency receivables and payables. At March 31, 2009, we had \$631.1 million in foreign currency forward contracts outstanding to hedge currency risk on specific receivables and payables. These foreign currency forward contracts as of March 31, 2009, which settle in April 2009 through August 2009, effectively fix the exchange rate at which these specific receivables and payables will be settled in, so that gains or losses on the forward contracts offset the losses or gains from changes in the value of the underlying receivables and payables. The Company does not have any material un-hedged foreign currency intercompany receivables or payables at March 31, 2009.

The notional principal amounts provide one measure of the transaction volume outstanding as of year-end and does not represent the amount of our exposure to market loss. The estimates of fair value are based on applicable and commonly used pricing models using prevailing financial market information. The amounts ultimately realized upon settlement of these financial instruments, together with the gains and losses on the underlying exposures, will depend on actual market conditions during the remaining life of the instruments.

Table of Contents*Cash Flow Hedges*

The ultimate U.S. dollar value of future foreign currency sales generated by our reporting units is subject to fluctuations in foreign currency exchange rates. The Company's intent is to limit this exposure from changes in currency exchange rates through hedging. When the dollar strengthens significantly against the foreign currencies, the decline in the U.S. dollar value of future foreign currency revenue is offset by gains in the value of the forward contracts designated as hedges. Conversely, when the dollar weakens, the opposite occurs. The Company uses foreign currency forward contracts to mitigate foreign currency risk on forecasted foreign currency sales which are expected to be settled within next twelve months. The change in fair value prior to their maturity was accounted for as cash flow hedges, and recorded in other comprehensive income, net of tax, in the Consolidated Balance Sheets according to SFAS 133. To the extent any portion of the forward contracts is determined to not be an effective hedge, the increase or decrease in value prior to the maturity was recorded in other income or expense in the consolidated statements of operations.

During the three months ended March 31, 2009, the Company recognized immaterial net losses related to the ineffective portion of its hedging instruments in other expense in the Consolidated Statements of Operations. No hedging relationships were terminated as a result of ineffective hedging or forecasted transactions no longer probable of occurring. The Company continually monitors the probability of forecasted transactions as part of the hedge effectiveness testing. As of March 31, 2009, the Company had \$378.3 million in foreign currency forward contracts outstanding to hedge currency risk under SFAS 133, and the fair value of foreign currency forward contracts is reported in other current assets or other current liabilities in the Consolidated Balance Sheet as appropriate. The Company reclasses deferred gains or losses reported in accumulated other comprehensive income into revenue when the underlying foreign currency sales occur and are recognized in consolidated earnings. The Company uses inventory turnover ratio for each international operating unit to align the timing of a hedged item and a hedging instrument to impact the Consolidated Statements of Operations during the same reporting period. At March 31, 2009, the Company expects to reclass \$6.2 million of net gain on derivative instruments from accumulated other comprehensive income to earnings during the next twelve months. At March 31, 2009, a hypothetical 10% change in foreign currency rates against the U.S. dollar would result in a decrease or an increase of \$32.0 million in the fair value of foreign currency derivatives accounted under cash flow hedges. Actual gains or losses could differ materially from this analysis based on changes in the timing and amount of currency rate movements.

Commodity Prices

Our exposure to commodity price changes relates to certain manufacturing operations that utilize certain commodities such as raw materials. We manage our exposure to changes in those prices primarily through our procurement and sales practices.

Interest Rates

Our investment portfolio is maintained in accordance with our investment policy which defines allowable investments, specifies credit quality standards and limits the credit exposure of any single issuer. The fair value of our cash equivalents, marketable securities, and derivatives is subject to change as a result of changes in market interest rates and investment risk related to the issuers' credit worthiness or our own credit risk. The Company uses credit default swap spread to derive risk-adjusted discount rate to measure the fair value of some of our financial instruments. At March 31, 2009, we had \$949.5 million in cash, cash equivalents, restricted cash, short term investments and long term investments, all of which cash, cash equivalents, restricted cash and short term investments are stated at fair value. Changes in market interest rates would not be expected to have a material impact on the fair value of \$465.3 million of our cash, cash equivalents, restricted cash, and short term investments at March 31, 2009, as these consisted of highly liquid securities with maturities of less than three months. Any gains or losses derived from the change in fair market value in our investments, other than auction rate securities and the put option, will not be recognized in our statement of operations until the investment is sold or if the reduction in fair value was determined to be a permanent impairment. The Company recognized \$5.4 million of other-than-temporary impairment against the investments in the Primary Reserve Funds during the first three month ended March 31, 2009 as a result of updated net asset value (NAV) published by the Reserve Fund. The Company accounts for \$446.5 million of its long term investment in the joint venture along with its \$2.1 million of equity investments in non-public entities using the

equity method thus changes in market interest rates would not be expected to have an impact on these investments. Gain or losses from the changes in market interest rates in other long term investment of \$35.6 million will be recognized in our statement of operations immediately, however \$35.6 million of securities and the related put option would have a limited risk exposure to the changes in market interest rates as such securities interest rates are reset frequently. A 100 basis point increase or decrease in interest rates would not be expected to have a material impact on \$35.6 million of our investments.

Due to the nature of the Company's variable rate debt, a hypothetical 10% increase or decrease in applicable LIBOR would have a pretax impact of \$10.1 million on interest expense for the next twelve months on term loan A and term loan B. To mitigate this risk, the Company entered into interest rate swap agreements that effectively convert variable rate interest payments to fixed rate interest payments for notional amount of \$1,000 million in January 2009, which are expected to be settled in January 2012 for \$300 million and January 2013 for \$700 million, to manage variability of cash flows in the interest payments on a portion of the term loan A facility of \$1,400 million and also to comply with the term loan agreement. The change in fair value prior to their maturity is accounted for as cash flow hedges, and recorded in other comprehensive

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income, net of tax, in the Consolidated Balance Sheets according to SFAS 133. To the extent any portion of the swap agreements is determined to not be an effective hedge, the increase or decrease in value prior to the maturity was recorded in other income or expense in the Consolidated Statements of Operations. During the three months ended March 31, 2009, there was no recognized gain or loss related to the ineffective portion of its hedging instruments in other expense in the Consolidated Statements of Operations. No hedging relationships were terminated as a result of ineffective hedging or forecasted transactions no longer probable of occurring. The Company continuously monitors the probability of forecasted transactions as part of the hedge effectiveness testing.

Fair Value Measurements

The Company adopted SFAS 157, *Fair Value Measurement*, which requires certain financial and non-financial assets and liabilities measured at fair value using a three tiered approach. The assets and liabilities which used level 3 or significant unobservable inputs to measure the fair value represent insignificant portion of total Company's financial positions at March 31, 2009. \$12.0 million was transferred out of level 3 for the three months ended March 31, 2009 due to the other-than-temporary impairment of our holdings in the Reserve Primary Fund of \$5.4 million along with the third cash distribution of \$6.6 million from the Fund. The Company believes remaining balance of the fund, \$6.3 million, is recoverable as this investment is going to fully liquidate and distribute its holdings. For further discussion on the Company's fair value measurements and valuation methodologies, refer to Note 2 of the Notes to Consolidated Financial Statements.

OFF BALANCE SHEET ARRANGEMENTS

The Company does not have any material off balance sheet arrangements. For further discussion on the Company's commitments and contingencies, refer to Note 6 "Commitments and Contingencies" in the notes to the Consolidated Financial Statements.

ITEM 4. Controls and Procedures

The Company maintains disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act in 1934, as amended (the Exchange Act), that are designed to ensure that information required to be disclosed in the Company's reports filed under the Exchange Act, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including the Company's Principal Executive Officer and Principal Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure.

As of the end of the period covered by this report (the Evaluation Date), an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the Evaluation Date was carried out under the supervision and with the participation of the Company's management, including the Company's Principal Executive Officer and Principal Financial Officer. Based upon that evaluation, the Principal Executive Officer and Principal Financial Officer have concluded that the Company's disclosure controls and procedures were effective at the reasonable assurance level as of the Evaluation Date.

There have been no changes to the Company's internal controls over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. Legal Proceedings

We are engaged in various legal actions arising in the ordinary course of our business and believe that the ultimate outcome of these actions will not have a material adverse effect on our business or financial condition.

ITEM 1A. Risk Factors

There are no material changes from risk factors disclosed in our Form 10-K for the year ended December 31, 2008.

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ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

On April 30, 2009, our stockholders approved our 2009 Equity Incentive Plan and an increase in available shares of our common stock under the Invitrogen Corporation 1998 Employee Stock Purchase Plan. As we prepared registration statements on Form S-8 to register the shares approved by our stockholders, we discovered that we had inadvertently failed to file with the SEC certain registration statements relating to our securities under the Invitrogen Corporation 1998 Employee Stock Purchase Plan. In 2006 and 2008, stockholders approved additional shares for issuance under our Invitrogen Corporation 1998 Employee Stock Purchase Plan. We recently discovered that the issuance of these additional shares were never registered. Consequently, between October 2006 and April 2009, we issued approximately 1.5 million shares under this plan out of 174,673,012 shares currently outstanding (as of May 5, 2009). We have filed registration statements on Form S-8 registering all remaining available shares under our active equity plans. We have implemented monitoring and reporting procedures to ensure that in the future we timely meet our registration obligations with respect to these and other employee benefit plans. The failure to file registration statements noted above was inadvertent, and we have always treated the shares issued under the Invitrogen Corporation 1998 Employee Stock Purchase Plan as outstanding for financial reporting purposes. Consequently, the unregistered transactions do not represent any additional dilution. We believe that we have always provided the employee-participants in this plan with the same information they would have received had the registration statements been filed.

ITEM 3. Defaults Upon Senior Securities

None.

ITEM 4. Submission of Matters to a Vote of Security Holders

None

ITEM 5. Other Information

None.

ITEM 6. Exhibits and Reports on Form 8-K

Exhibits: For a list of exhibits filed with this report, refer to the Index to Exhibits.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LIFE TECHNOLOGIES CORPORATION

Date: May 5, 2009

By: /s/ David F. Hoffmeister
David F. Hoffmeister
Chief Financial Officer
(Principal Financial Officer and Authorized
Signatory)

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INDEX TO EXHIBITS

**EXHIBIT
NUMBER**

DESCRIPTION OF DOCUMENT

| | |
|------|--|
| 31.1 | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 31.2 | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 32.1 | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 32.2 | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |