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Restoration Hardware Holdings Inc  
Form 10-Q  
December 10, 2015

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended October 31, 2015

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 001-35720

RESTORATION HARDWARE HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

|  |                        |
|--|------------------------|
| Delaware                                 | 45-3052669             |
| (State or other jurisdiction of          | (I.R.S. Employer       |
| incorporation or organization)           | Identification Number) |
| 15 Koch Road, Suite K                    |                        |
| Corte Madera, CA                         | 94925                  |
| (Address of principal executive offices) | (Zip Code)             |

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Registrant's telephone number, including area code: (415) 924-1005

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of December 4, 2015, 40,480,241 shares of registrant's common stock were outstanding.



## PART I

## Item 1. Financial Statements

## RESTORATION HARDWARE HOLDINGS, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except share amounts)

(Unaudited)

|  | October<br>31,<br>2015 | January 31,<br>2015 |
|--|------------------------|---------------------|
| <b>ASSETS</b>  |                        |                     |
| Current assets:  |                        |                     |
| Cash and cash equivalents                                    | \$226,979              | \$148,934           |
| Short-term investments                                       | 160,670                | 62,168              |
| Accounts receivable—net                                      | 32,366                 | 25,965              |
| Merchandise inventories                                      | 760,854                | 559,297             |
| Current deferred tax assets                                  | 27,072                 | 27,904              |
| Prepaid expense and other current assets                     | 89,772                 | 87,976              |
| Total current assets   | 1,297,713              | 912,244             |
| Long-term investments  | 2,005                  | 18,338              |
| Property and equipment—net                                   | 556,594                | 390,844             |
| Goodwill   | 124,382                | 124,424             |
| Trademarks and other intangible assets                       | 48,442                 | 48,554              |
| Non-current deferred tax assets                              | 3,626                  | 8,689               |
| Other non-current assets                                     | 26,348                 | 22,906              |
| Total assets   | \$2,059,110            | \$1,525,999         |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>                  |                        |                     |
| Current liabilities:   |                        |                     |
| Accounts payable and accrued expenses                        | \$300,888              | \$235,159           |
| Deferred revenue and customer deposits                       | 88,844                 | 73,550              |
| Current deferred tax liabilities                             | 130                    | 133                 |
| Other current liabilities                                    | 39,269                 | 35,587              |
| Total current liabilities                                    | 429,131                | 344,429             |
| Convertible senior notes due 2019—net                        | 294,739                | 284,388             |
| Convertible senior notes due 2020—net                        | 217,774                | —                   |
| Financing obligations under build-to-suit lease transactions | 206,180                | 124,770             |
| Deferred rent and lease incentives                           | 42,703                 | 40,552              |
| Other non-current obligations                                | 29,273                 | 28,944              |
| Total liabilities  | 1,219,800              | 823,083             |
| Commitments and contingencies (Note 15)                      | —                      | —                   |

|  |             |             |
|--|-------------|-------------|
| Stockholders' equity:  |             |             |
| Preferred stock, \$0.0001 par value per share, 10,000,000 shares authorized, no shares |             |             |
| issued or outstanding as of October 31, 2015 and January 31, 2015                      | —           | —           |
| Common stock, \$0.0001 par value per share, 180,000,000 shares authorized,             |             |             |
| 40,689,746 shares issued and 40,394,858 shares outstanding as of October 31, 2015;     |             |             |
| 40,184,803 shares issued and 39,892,540 shares outstanding as of January 31, 2015      | 4           | 4           |
| Additional paid-in capital   | 748,710     | 668,989     |
| Accumulated other comprehensive loss   | (1,392 )    | (502 )      |
| Retained earnings  | 111,511     | 53,710      |
| Treasury stock—at cost, 294,888 shares as of October 31, 2015 and 292,263 shares as    |             |             |
| of January 31, 2015  | (19,523 )   | (19,285 )   |
| Total stockholders' equity   | 839,310     | 702,916     |
| Total liabilities and stockholders' equity   | \$2,059,110 | \$1,525,999 |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

## RESTORATION HARDWARE HOLDINGS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except share and per share amounts)

(Unaudited)

|  | Three Months Ended  |                        | Nine Months Ended   |                        |
|--|---------------------|------------------------|---------------------|------------------------|
|  | October 31,<br>2015 | November<br>1,<br>2014 | October 31,<br>2015 | November<br>1,<br>2014 |
| Net revenues   | \$532,411           | \$484,675              | \$1,461,798         | \$1,284,695            |
| Cost of goods sold   | 341,661             | 304,302                | 933,367             | 812,064                |
| Gross profit   | 190,750             | 180,373                | 528,431             | 472,631                |
| Selling, general and administrative expenses                 | 145,874             | 143,685                | 410,103             | 382,230                |
| Income from operations                                       | 44,876              | 36,688                 | 118,328             | 90,401                 |
| Interest expense   | 11,003              | 5,210                  | 24,058              | 11,612                 |
| Income before income taxes                                   | 33,873              | 31,478                 | 94,270              | 78,789                 |
| Income tax expense   | 13,163              | 12,049                 | 36,469              | 30,312                 |
| Net income   | \$20,710            | \$19,429               | \$57,801            | \$48,477               |
| Weighted-average shares used in computing basic net income   |                     |                        |                     |                        |
| per share  | 40,282,734          | 39,507,272             | 40,080,843          | 39,260,458             |
| Basic net income per share                                   | \$0.51              | \$0.49                 | \$1.44              | \$1.23                 |
| Weighted-average shares used in computing diluted net income |                     |                        |                     |                        |
| per share  | 42,413,657          | 41,392,831             | 42,237,967          | 40,954,249             |
| Diluted net income per share                                 | \$0.49              | \$0.47                 | \$1.37              | \$1.18                 |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

## RESTORATION HARDWARE HOLDINGS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)

(Unaudited)

|  | Three Months                    |                        | Nine Months Ended      |                        |
|--|---------------------------------|------------------------|------------------------|------------------------|
|  | Ended<br>October<br>31,<br>2015 | November<br>1,<br>2014 | October<br>31,<br>2015 | November<br>1,<br>2014 |
| Net income   | \$20,710                        | \$ 19,429              | \$57,801               | \$ 48,477              |
| Net gains (losses) from foreign currency translation                       | (18 )                           | (167 )                 | (872 )                 | (92 )                  |
| Net unrealized holding gains (losses) on available-for-sale<br>investments | (13 )                           | —                      | (18 )                  | —                      |
| Total comprehensive income   | \$20,679                        | \$ 19,262              | \$56,911               | \$ 48,385              |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

## RESTORATION HARDWARE HOLDINGS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

|   | Nine Months Ended      |                        |
|---|------------------------|------------------------|
|   | October<br>31,<br>2015 | November<br>1,<br>2014 |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                   |                        |                        |
| Net income  | \$57,801               | \$48,477               |
| Adjustments to reconcile net income to net cash used in operating activities: |                        |                        |
| Depreciation and amortization   | 32,105                 | 24,995                 |
| Amortization of debt discount   | 15,153                 | 4,754                  |
| Excess tax benefit from exercise of stock options                             | (6,564 )               | (7,937 )               |
| Stock-based compensation expense  | 17,655                 | 11,660                 |
| Other non-cash interest expense   | 2,070                  | 1,103                  |
| Change in assets and liabilities:   |                        |                        |
| Accounts receivable   | (6,405 )               | (5,626 )               |
| Merchandise inventories   | (201,674)              | (156,660)              |
| Prepaid expense and other assets  | (3,679 )               | 4,396                  |
| Accounts payable and accrued expenses   | 48,015                 | 44,818                 |
| Deferred revenue and customer deposits  | 15,295                 | 16,332                 |
| Other current liabilities   | 10,317                 | (10,808 )              |
| Deferred rent and lease incentives  | 2,208                  | 2,203                  |
| Other non-current obligations   | 73                     | (465 )                 |
| Net cash used in operating activities   | (17,630 )              | (22,758 )              |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                   |                        |                        |
| Capital expenditures  | (76,801 )              | (69,690 )              |
| Acquisition of buildings and land   | (13,999 )              | —                      |
| Construction related deposits   | (8,855 )               | —                      |
| Purchase of trademarks and domain names                                       | (218 )                 | (423 )                 |
| Purchase of investments   | (156,055)              | —                      |
| Maturities of investments   | 73,087                 | —                      |
| Net cash used in investing activities   | (182,841)              | (70,113 )              |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                                   |                        |                        |
| Gross borrowings under revolving line of credit                               | —                      | 749,945                |
| Gross repayments under revolving line of credit                               | —                      | (835,370)              |
| Proceeds from issuance of convertible senior notes                            | 296,250                | 350,000                |
| Proceeds from issuance of warrants  | 30,390                 | 40,390                 |
| Purchase of convertible note hedges   | (68,250 )              | (73,325 )              |
| Debt issuance costs related to convertible senior notes                       | (2,382 )               | (5,385 )               |
| Payments on capital leases  | (202 )                 | (1,655 )               |
| Proceeds from exercise of stock options                                       | 20,465                 | 6,220                  |
| Excess tax benefit from exercise of stock options                             | 6,564                  | 7,937                  |
| Tax withholdings related to issuance of stock-based awards                    | (4,295 )               | (2,115 )               |



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|  |           |           |
|--|-----------|-----------|
| Net cash provided by financing activities  | 278,540   | 236,642   |
| Effects of foreign currency exchange rate translation                                    | (24 )     | (33 )     |
| Net increase in cash and cash equivalents  | 78,045    | 143,738   |
| Cash and cash equivalents  |           |           |
| Beginning of period  | 148,934   | 13,389    |
| End of period  | \$226,979 | \$157,127 |
| Non-cash transactions:   |           |           |
| Property and equipment additions due to build-to-suit lease transactions                 | \$81,333  | \$54,181  |
| Property and equipment additions in accounts payable and accrued expenses at period-end  | 28,440    | 18,405    |
| Property and equipment additions from use of construction related deposits               | 8,000     | —         |
| Property and equipment acquired under capital lease                                      | —         | 6,836     |
| Issuance of non-current notes payable related to share repurchases from former employees | 238       | 16,575    |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

RESTORATION HARDWARE HOLDINGS, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

NOTE 1—THE COMPANY

Nature of Business

Restoration Hardware Holdings, Inc., a Delaware corporation, together with its subsidiaries (collectively, the “Company”), is a luxury home furnishings retailer that offers a growing number of categories including furniture, lighting, textiles, bathware, décor, outdoor and garden, tableware, and child and teen furnishings. These products are sold through the Company’s stores, catalogs and websites. As of October 31, 2015, the Company operated a total of 68 retail stores and 17 outlet stores in 28 states, the District of Columbia and Canada, and had sourcing operations in Shanghai and Hong Kong.

Basis of Presentation

The accompanying unaudited interim condensed consolidated financial statements have been prepared from the Company’s records and, in management’s opinion, include all adjustments necessary to fairly state the Company’s financial position as of October 31, 2015, and the results of operations for the three and nine months ended October 31, 2015 and November 1, 2014. The Company’s current fiscal year ends on January 30, 2016 (“fiscal 2015”).

Certain information and disclosures normally included in the notes to annual consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted for purposes of these interim condensed consolidated financial statements.

These unaudited interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes included in the Company’s Annual Report on Form 10-K for the fiscal year ended January 31, 2015 (the “2014 Form 10-K”). Certain prior year amounts have been reclassified for consistency with the current period presentation. This reclassification had no effect on the previously reported consolidated results of operations, financial position or cash flows.

The results of operations for the three and nine months ended October 31, 2015 presented herein are not necessarily indicative of the results to be expected for the full fiscal year.

Convertible Senior Notes

In June 2015, the Company issued in a private offering \$250 million principal amount of 0.00% convertible senior notes due 2020 and, in July 2015, the Company issued an additional \$50 million principal amount pursuant to the exercise of the overallotment option granted to the initial purchasers as part of its June 2015 offering (collectively, the “2020 Notes”). In connection with the issuance of these notes, the Company entered into convertible note hedge transactions for which it paid an aggregate amount of \$68.3 million. In addition, the Company sold warrants for which it received aggregate proceeds of \$30.4 million. Taken together, the Company received total cash proceeds of \$256.0 million, net of discounts upon original issuance and offering costs of \$6.1 million. Refer to Note 7—Convertible Senior Notes.

NOTE 2—RECENT ACCOUNTING PRONOUNCEMENTS

Accounting for Leases

The Financial Accounting Standards Board (“FASB”) is currently working on amendments to existing accounting standards governing a number of areas including, but not limited to, accounting for leases. In May 2013, the FASB issued an Accounting Standards Update (Revised), Leases (Topic 842) (the “Exposure Draft”), which would replace the existing guidance in ASC 840—Leases (“ASC 840”). Under the Exposure Draft, among other changes in practice, a lessee’s rights and obligations under most leases, including existing and new arrangements, would be recognized as assets and liabilities, respectively, on the balance sheet. Other significant provisions of the Exposure Draft include (i) defining the “lease term” to include the noncancellable period together with periods for which there is a significant economic incentive for the lessee to extend or not terminate the lease; (ii) defining the initial lease liability to be recorded on the balance sheet to contemplate only those variable lease payments that depend on an index or that are in substance “fixed”; and (iii) a dual approach for determining whether lease expense is recognized on a straight-line or accelerated basis, depending on whether the lessee is expected to consume more than an insignificant portion of the leased asset’s economic benefits. In November 2015, the FASB announced the final lease standard will be effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. As of the date of this report, the final standard has not yet been issued. This Exposure Draft will likely have a significant impact on the Company’s consolidated financial statements. However, as the

standard-setting process is still ongoing, the Company is unable to determine the impact this proposed change in accounting standards will have on its consolidated financial statements.

#### Revenue from Contracts with Customers

In May 2014, the FASB and International Accounting Standards Board issued their converged accounting standard update on revenue recognition, Accounting Standards Update 2014-09—Revenue from Contracts with Customers (Topic 606). This guidance outlines a single comprehensive model for companies to use in accounting for revenue arising from contracts with customers and supersedes most current revenue recognition guidance, including industry-specific guidance. The core principle of the revenue model is that revenue is recognized when a customer obtains control of a good or service. A customer obtains control when it has the ability to direct the use of and obtain the benefits from the good or service. Under the new guidance, transfer of control is no longer the same as transfer of risks and rewards as indicated in the prior guidance. The Company will also need to apply the new guidance to determine whether revenue should be recognized over time or at a point in time. This guidance is effective retrospectively for fiscal years beginning after December 15, 2016 (the Company's first quarter of fiscal 2017), and interim periods within those years. In August 2015, the FASB issued Accounting Standards Update 2015-14—Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date, which amends Accounting Standards Update 2014-09. As a result, the effective date was deferred by one year, to annual reporting periods beginning after December 15, 2017, including interim reporting periods, with early adoption permitted as of the original effective date of December 15, 2016. The Company is unable to currently estimate the impact of this guidance on its consolidated financial statements and is evaluating its accounting, transition and disclosure requirements.

#### Consolidation Accounting

In February 2015, the FASB issued Accounting Standards Update No. 2015-02—Consolidation (Topic 810): Amendments to the Consolidation Analysis, which improves targeted areas of the consolidation guidance and reduces the number of consolidation models. The amendments to the guidance are effective for fiscal years beginning after December 15, 2015 (the Company's first quarter of fiscal 2016), and interim periods within those years, with early adoption permitted. The Company is currently evaluating the impact this guidance will have on its consolidated financial statements.

#### Classification of Debt Issuance Costs

In April 2015, the FASB issued Accounting Standards Update 2015-03—Interest—Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs. The amendments in ASU 2015-03 require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The update requires retrospective application and represents a change in accounting principle. ASU 2015-03 is effective for fiscal years beginning after December 15, 2015, and interim periods within those years. The Company is currently evaluating the impact this guidance will have on its consolidated financial statements.

#### Software Licenses in Cloud Computing Arrangements

In April 2015, the FASB issued Accounting Standards Update No. 2015-05—Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer's Accounting for Fees Paid in a Cloud Computing Arrangement. The amendments in ASU 2015-05 provide guidance to customers about whether a cloud computing arrangement includes a software license. If a cloud computing arrangement includes a software license, the customer should account for the software license element of the arrangement consistent with other software licenses. If a cloud computing arrangement does not include a software license, the customer should account for the arrangement as a service contract. The amendments in ASU 2015-05 are effective for fiscal years beginning after December 15, 2015, and interim periods within those years. Early adoption is permitted. The guidance may be applied either prospectively

to all arrangements entered into or materially modified after the effective date or retrospectively. The Company is currently evaluating the impact this guidance will have on its consolidated financial statements.

#### Measurement of Inventory

In July 2015, the FASB issued Accounting Standards Update 2015-11—Inventory (Topic 330): Simplifying the Measurement of Inventory, which changes the measurement principle for inventory from the lower of cost or market to the lower of cost and net realizable value. ASU 2015-11 defines net realizable value as estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The guidance must be applied on a prospective basis and is effective for periods beginning after December 15, 2016, with early adoption permitted. The Company is currently evaluating the impact this guidance will have on its consolidated financial statements.

## Classification of Deferred Taxes

In November 2015, the FASB issued Accounting Standards Update 2015-17—Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes, to simplify the presentation of deferred income taxes. The amendments in ASU 2015-17 require that deferred tax liabilities and assets be classified as non-current in a classified statement of financial position. The current requirement that deferred tax liabilities and assets of a tax-paying component of an entity be offset and presented as a single amount is not affected by the amendments in the update. ASU 2015-17 is effective for fiscal years beginning after December 15, 2016, and interim periods within those years, and may be applied either prospectively to all deferred tax liabilities and assets or retrospectively to all periods presented. The Company is currently evaluating the impact this guidance will have on its consolidated financial statements, which will impact the classification of deferred taxes on its consolidated balance sheets.

## NOTE 3—PREPAID EXPENSE AND OTHER ASSETS

Prepaid expense and other current assets consist of the following (in thousands):

|  | October<br>31,<br>2015 | January<br>31,<br>2015 |
|--|------------------------|------------------------|
| Capitalized catalog costs                      | \$57,261               | \$46,911               |
| Vendor deposits                                | 10,870                 | 21,585                 |
| Prepaid expense and other current assets       | 21,641                 | 19,480                 |
| Total prepaid expense and other current assets | \$89,772               | \$87,976               |

Other non-current assets consist of the following (in thousands):

|   | October<br>31,<br>2015 | January<br>31,<br>2015 |
|---|------------------------|------------------------|
| Construction related deposits                               | \$10,105               | \$9,250                |
| Other deposits  | 7,447                  | 6,193                  |
| Deferred financing fees and convertible debt issuance costs | 4,622                  | 3,670                  |
| Other non-current assets                                    | 4,174                  | 3,793                  |
| Total other non-current assets                              | \$26,348               | \$22,906               |

## NOTE 4—GOODWILL AND INTANGIBLE ASSETS

The following sets forth the goodwill and intangible assets as of October 31, 2015 (in thousands):

|  | Gross        |                  | Foreign     |             |
|--|--------------|------------------|-------------|-------------|
|  | Carrying     | Accumulated      | Currency    | Net Book    |
|  | Amount       | Amortization     | Translation | Value       |
| <b>Intangible assets subject to amortization</b>       |              |                  |             |             |
| Fair value of leases <sup>(1)</sup>                    |              |                  |             |             |
| Fair market write-up                                   | \$1,924      | \$ (1,655 )      | \$ —        | \$269       |
| Fair market write-down <sup>(2)</sup>                  | (1,467 )     | 1,247            | —           | (220 )      |
| <b>Total intangible assets subject to amortization</b> | <b>\$457</b> | <b>\$ (408 )</b> | <b>\$ —</b> | <b>\$49</b> |
| <b>Intangible assets not subject to amortization</b>   |              |                  |             |             |
| Goodwill   | \$124,461    | \$ —             | \$ (79 )    | \$124,382   |
| Trademarks and domain names                            | \$48,173     | \$ —             | \$ —        | \$48,173    |

(1) The fair value of each lease is amortized over the life of the respective lease.

(2) The fair market write-down of leases is included in other non-current obligations on the condensed consolidated balance sheets.

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The following sets forth the goodwill and intangible assets as of January 31, 2015 (in thousands):

|  | Gross     |              | Foreign     |           |
|--|-----------|--------------|-------------|-----------|
|  | Carrying  | Accumulated  | Currency    | Net Book  |
|  | Amount    | Amortization | Translation | Value     |
| <b>Intangible assets subject to amortization</b>     |           |              |             |           |
| Fair value of leases <sup>(1)</sup>                  |           |              |             |           |
| Fair market write-up                                 | \$3,110   | \$ (2,419 )  | \$ —        | \$691     |
| Fair market write-down <sup>(2)</sup>                | (1,467 )  | 1,127        | —           | (340 )    |
| Customer relationships <sup>(3)</sup>                | 80        | (80 )        | —           | —         |
| Total intangible assets subject to amortization      | \$1,723   | \$ (1,372 )  | \$ —        | \$351     |
| <b>Intangible assets not subject to amortization</b> |           |              |             |           |
| Goodwill   | \$124,461 | \$ —         | \$ (37 )    | \$124,424 |
| Trademarks and domain names                          | \$47,863  | \$ —         | \$ —        | \$47,863  |

(1) The fair value of each lease is amortized over the life of the respective lease.

(2) The fair market write-down of leases is included in other non-current obligations on the condensed consolidated balance sheets.

(3) Customer relationships are amortized over a one-year period.

NOTE 5—ACCOUNTS PAYABLE, ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

Accounts payable and accrued expenses consist of the following (in thousands):

|   | October   | January   |
|---|-----------|-----------|
|   | 31,       | 31,       |
|   | 2015      | 2015      |
| Accounts payable                            | \$188,233 | \$133,063 |
| Accrued compensation                        | 33,326    | 35,942    |
| Accrued freight and duty                    | 23,325    | 22,747    |
| Accrued sales taxes                         | 17,058    | 21,240    |
| Accrued catalog costs                       | 15,028    | 4,582     |
| Accrued occupancy                           | 12,257    | 7,530     |
| Accrued professional fees                   | 3,202     | 2,319     |
| Accrued legal settlements                   | 3,136     | 4,309     |
| Other accrued expenses                      | 5,323     | 3,427     |
| Total accounts payable and accrued expenses | \$300,888 | \$235,159 |

Accounts payable included negative cash balances due to outstanding checks of \$20.3 million and \$17.5 million as of October 31, 2015 and January 31, 2015, respectively.



Other current liabilities consist of the following (in thousands):

|   | October<br>31,<br>2015 | January<br>31,<br>2015 |
|---|------------------------|------------------------|
| Unredeemed gift card and merchandise credit liability | \$25,093               | \$23,004               |
| Allowance for sales returns                           | 9,851                  | 10,235                 |
| Federal and state tax payable                         | 4,144                  | 1,509                  |
| Other liabilities                                     | 181                    | 839                    |
| Total other current liabilities                       | \$39,269               | \$35,587               |

## NOTE 6—OTHER NON-CURRENT OBLIGATIONS

Other non-current obligations consist of the following (in thousands):

|  | October<br>31,<br>2015 | January<br>31,<br>2015 |
|--|------------------------|------------------------|
| Notes payable for share repurchases        | \$19,523               | \$19,285               |
| Capital lease obligations—non-current      | 7,359                  | 7,487                  |
| Unrecognized tax benefits                  | 1,181                  | 1,108                  |
| Other non-current obligations              | 1,210                  | 1,064                  |
| <b>Total other non-current obligations</b> | <b>\$29,273</b>        | <b>\$28,944</b>        |

## NOTE 7—CONVERTIBLE SENIOR NOTES

## 0.00% Convertible Senior Notes due 2020

In June 2015, the Company issued in a private offering \$250 million principal amount of 0.00% convertible senior notes due 2020 and, in July 2015, the Company issued an additional \$50 million principal amount pursuant to the exercise of the overallotment option granted to the initial purchasers as part of its June 2015 offering (collectively, the “2020 Notes”). The 2020 Notes are governed by the terms of an indenture between the Company and U.S. Bank National Association, as the Trustee. The 2020 Notes will mature on July 15, 2020, unless earlier purchased by the Company or converted. The 2020 Notes will not bear interest, except that the 2020 Notes will be subject to “special interest” in certain limited circumstances in the event of the failure of the Company to perform certain of its obligations under the indenture governing the 2020 Notes. The 2020 Notes are unsecured obligations and do not contain any financial covenants or restrictions on the payments of dividends, the incurrence of indebtedness or the issuance or repurchase of securities by the Company or any of its subsidiaries. Certain events are also considered “events of default” under the 2020 Notes, which may result in the acceleration of the maturity of the 2020 Notes, as described in the indenture governing the 2020 Notes. The 2020 Notes are guaranteed by the Company’s primary operating subsidiary, Restoration Hardware, Inc., as Guarantor. The guarantee is the unsecured obligation of the Guarantor and is subordinated to the Guarantor’s obligations from time to time with respect to its credit agreement and ranks equal in right of payment with respect to Guarantor’s other obligations.

The initial conversion rate applicable to the 2020 Notes is 8.4656 shares of common stock per \$1,000 principal amount of 2020 Notes, which is equivalent to an initial conversion price of approximately \$118.13 per share. The conversion rate will be subject to adjustment upon the occurrence of certain specified events, but will not be adjusted for any accrued and unpaid special interest. In addition, upon the occurrence of a “make-whole fundamental change” as defined in the indenture, the Company will, in certain circumstances, increase the conversion rate by a number of additional shares for a holder that elects to convert its 2020 Notes in connection with such make-whole fundamental change.

Prior to March 15, 2020, the 2020 Notes will be convertible only under the following circumstances: (1) during any calendar quarter commencing after September 30, 2015, if, for at least 20 trading days (whether or not consecutive) during the 30 consecutive trading day period ending on the last trading day of the immediately preceding fiscal quarter, the last reported sale price of the Company’s common stock on such trading day is greater than or equal to 130% of the applicable conversion price on such trading day; (2) during the five consecutive business day period after

any ten consecutive trading day period in which, for each day of that period, the trading price per \$1,000 principal amount of 2020 Notes for such trading day was less than 98% of the product of the last reported sale price of the Company's common stock and the applicable conversion rate on such trading day; or (3) upon the occurrence of specified corporate transactions. As of October 31, 2015, none of these conditions have occurred and, as a result, the 2020 Notes are not convertible as of October 31, 2015. On and after March 15, 2020, until the close of business on the second scheduled trading day immediately preceding the maturity date, holders may convert all or a portion of their 2020 Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 2020 Notes will be settled, at the Company's election, in cash, shares of the Company's common stock, or a combination of cash and shares of the Company's common stock. If the Company has not delivered a notice of its election of settlement method prior to the final conversion period it will be deemed to have elected combination settlement with a dollar amount per note to be received upon conversion of \$1,000.

Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer's non-convertible debt borrowing rate. Accordingly, in accounting for the issuance of the 2020 Notes, the Company separated the 2020 Notes into liability and equity components. The carrying amount of the liability component was calculated by measuring the fair value of a similar liability that does not have an associated convertible feature. The carrying amount of the equity component, which is recognized as a debt discount, represents the difference between the proceeds from the issuance of the 2020 Notes and the fair value of the liability component of the 2020 Notes. The excess of the principal amount of the liability component over its carrying amount ("debt

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discount”) will be amortized to interest expense using an effective interest rate of 6.47% over the term of the 2020 Notes. The equity component is not remeasured as long as it continues to meet the conditions for equity classification.

In accounting for the debt issuance costs related to the issuance of the 2020 Notes, the Company allocated the total amount incurred to the liability and equity components based on their relative values. Debt issuance costs attributable to the liability component are amortized to interest expense using the effective interest method over the term of the 2020 Notes, and debt issuance costs attributable to the equity component are netted with the equity component in stockholders’ equity.

Debt issuance costs related to the 2020 Notes were comprised of discounts upon original issuance of \$3.8 million and third party offering costs of \$2.3 million. Discounts were recorded as a contra-liability and are presented net against the convertible senior notes due 2020 balance on the condensed consolidated balance sheets. Third party offering costs attributable to the liability component were recorded as an asset and are presented in other assets on the condensed consolidated balance sheets. During the three and nine months ended October 31, 2015, the Company recorded \$0.2 million and \$0.3 million, respectively, related to the amortization of debt issuance costs.

The carrying value of the 2020 Notes is as follows (in thousands):

|                                 | October<br>31,<br>2015 |
|---------------------------------|------------------------|
| Liability component             |                        |
| Principal                       | \$300,000              |
| Less: Debt discount             | (78,712 )              |
| Net carrying amount             | \$221,288              |
| Equity component <sup>(1)</sup> | \$84,003               |

(1)Included in additional paid-in capital on the condensed consolidated balance sheets.

The Company recorded interest expense of \$3.6 million and \$5.3 million for the amortization of the debt discount related to the 2020 Notes during the three and nine months ended October 31, 2015, respectively.

### 2020 Notes—Convertible Bond Hedge and Warrant Transactions

In connection with the offering of the 2020 Notes in June 2015 and the exercise in full of the overallotment option in July 2015, the Company entered into convertible note hedge transactions whereby the Company has the option to purchase a total of approximately 5.1 million shares of its common stock at a price of approximately \$118.13 per share. The total cost of the convertible note hedge transactions was \$68.3 million. In addition, the Company sold warrants whereby the holders of the warrants have the option to purchase a total of approximately 5.1 million shares of the Company’s common stock at a price of \$189.00 per share. The Company received \$30.4 million in cash proceeds from the sale of these warrants. Taken together, the purchase of the convertible note hedges and sale of the warrants are intended to offset any actual earnings dilution from the conversion of the 2020 Notes until the Company’s common stock is above approximately \$189.00 per share. As these transactions meet certain accounting criteria, the convertible note hedges and warrants are recorded in stockholders’ equity, are not accounted for as derivatives and are not remeasured each reporting period. The net costs incurred in connection with the convertible note hedge and warrant transactions were recorded as a reduction to additional paid-in capital on the condensed consolidated balance sheets.

The Company recorded a deferred tax liability of \$32.8 million in connection with the debt discount associated with the 2020 Notes and recorded a deferred tax asset of \$26.6 million in connection with the convertible note hedge transactions. The current portion of the deferred tax liability and deferred tax asset are recorded in current deferred tax assets on the condensed consolidated balance sheets. The non-current portion of the deferred tax liability and deferred tax asset are recorded in non-current deferred tax assets on the condensed consolidated balance sheets.

#### 0.00% Convertible Senior Notes due 2019

In June 2014, the Company issued \$350 million aggregate principal amount of 0.00% convertible senior notes due 2019 (the “2019 Notes”) in a private offering. The 2019 Notes are governed by the terms of an indenture between the Company and U.S. Bank National Association, as the Trustee. The 2019 Notes will mature on June 15, 2019, unless earlier purchased by the Company or converted. The 2019 Notes will not bear interest, except that the 2019 Notes will be subject to “special interest” in certain limited circumstances in the event of the failure of the Company to perform certain of its obligations under the indenture governing the 2019 Notes. The 2019 Notes are unsecured obligations and do not contain any financial covenants or restrictions on the payments of dividends, the incurrence of indebtedness or the issuance or repurchase of securities by the Company or any of its subsidiaries. Certain

events are also considered “events of default” under the 2019 Notes, which may result in the acceleration of the maturity of the 2019 Notes, as described in the indenture governing the 2019 Notes.

The initial conversion rate applicable to the 2019 Notes is 8.6143 shares of common stock per \$1,000 principal amount of 2019 Notes, which is equivalent to an initial conversion price of approximately \$116.09 per share. The conversion rate will be subject to adjustment upon the occurrence of certain specified events, but will not be adjusted for any accrued and unpaid special interest. In addition, upon the occurrence of a “make-whole fundamental change” as defined in the indenture, the Company will, in certain circumstances, increase the conversion rate by a number of additional shares for a holder that elects to convert its 2019 Notes in connection with such make-whole fundamental change.

Prior to March 15, 2019, the 2019 Notes will be convertible only under the following circumstances: (1) during any calendar quarter commencing after September 30, 2014, if, for at least 20 trading days (whether or not consecutive) during the 30 consecutive trading day period ending on the last trading day of the immediately preceding fiscal quarter, the last reported sale price of the Company’s common stock on such trading day is greater than or equal to 130% of the applicable conversion price on such trading day; (2) during the five consecutive business day period after any ten consecutive trading day period in which, for each day of that period, the trading price per \$1,000 principal amount of 2019 Notes for such trading day was less than 98% of the product of the last reported sale price of the Company’s common stock and the applicable conversion rate on such trading day; or (3) upon the occurrence of specified corporate transactions. As of October 31, 2015, none of these conditions have occurred and, as a result, the 2019 Notes are not convertible as of October 31, 2015. On and after March 15, 2019, until the close of business on the second scheduled trading day immediately preceding the maturity date, holders may convert all or a portion of their 2019 Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 2019 Notes will be settled, at the Company’s election, in cash, shares of the Company’s common stock, or a combination of cash and shares of the Company’s common stock. If the Company has not delivered a notice of its election of settlement method prior to the final conversion period it will be deemed to have elected combination settlement with a dollar amount per note to be received upon conversion of \$1,000.

Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer’s non-convertible debt borrowing rate. Accordingly, in accounting for the issuance of the 2019 Notes, the Company separated the 2019 Notes into liability and equity components. The carrying amount of the liability component was calculated by measuring the fair value of a similar liability that does not have an associated convertible feature. The carrying amount of the equity component, which is recognized as a debt discount, represents the difference between the proceeds from the issuance of the 2019 Notes and the fair value of the liability component of the 2019 Notes. The excess of the principal amount of the liability component over its carrying amount (“debt discount”) will be amortized to interest expense using an effective interest rate of 4.51% over the term of the 2019 Notes. The equity component is not remeasured as long as it continues to meet the conditions for equity classification.

In accounting for the debt issuance costs related to the issuance of the 2019 Notes, the Company allocated the total amount incurred to the liability and equity components based on their relative values. Debt issuance costs attributable to the liability component are amortized to interest expense using the effective interest method over the term of the 2019 Notes, and debt issuance costs attributable to the equity component are netted with the equity component in stockholders’ equity.

Debt issuance costs related to the 2019 Notes were comprised of discounts and commissions payable to the initial purchasers of \$4.4 million and third party offering costs of \$1.0 million. Discounts and commissions payable to the initial purchasers attributable to the liability component were recorded as a contra-liability and are presented net against the convertible senior notes due 2019 balance on the condensed consolidated balance sheets. Third party offering costs attributable to the liability component were recorded as an asset and are presented in other assets on the condensed consolidated balance sheets. During the three months ended October 31, 2015 and November 1, 2014, the

Company recorded \$0.2 million and \$0.2 million related to the amortization of debt issuance costs, respectively. During the nine months ended October 31, 2015 and November 1, 2014, the Company recorded \$0.6 million and \$0.3 million related to the amortization of debt issuance costs, respectively.

The carrying value of the 2019 Notes is as follows (in thousands):

|                                 | October<br>31,<br>2015 | January<br>31,<br>2015 |
|---------------------------------|------------------------|------------------------|
| <b>Liability component</b>      |                        |                        |
| Principal                       | \$350,000              | \$350,000              |
| Less: Debt discount             | (52,651 )              | (62,513 )              |
| Net carrying amount             | \$297,349              | \$287,487              |
| Equity component <sup>(1)</sup> | \$70,482               | \$70,482               |

(1)Included in additional paid-in capital on the condensed consolidated balance sheets.

The Company recorded interest expense of \$3.3 million and \$3.2 million for the amortization of the debt discount related to the 2019 Notes during the three months ended October 31, 2015 and November 1, 2014, respectively. The Company recorded interest expense of \$9.9 million and \$4.8 million for the amortization of the debt discount related to the 2019 Notes during the nine months ended October 31, 2015 and November 1, 2014, respectively.

#### 2019 Notes—Convertible Bond Hedge and Warrant Transactions

In connection with the offering of the 2019 Notes, the Company entered into convertible note hedge transactions whereby the Company has the option to purchase a total of approximately 3.0 million shares of its common stock at a price of approximately \$116.09 per share. The total cost of the convertible note hedge transactions was \$73.3 million. In addition, the Company sold warrants whereby the holders of the warrants have the option to purchase a total of approximately 3.0 million shares of the Company's common stock at a price of \$171.98 per share. The Company received \$40.4 million in cash proceeds from the sale of these warrants. Taken together, the purchase of the convertible note hedges and sale of the warrants are intended to offset any actual dilution from the conversion of the 2019 Notes and to effectively increase the overall conversion price from \$116.09 per share to \$171.98 per share. As these transactions meet certain accounting criteria, the convertible note hedges and warrants are recorded in stockholders' equity, are not accounted for as derivatives and are not remeasured each reporting period. The net costs incurred in connection with the convertible note hedge and warrant transactions were recorded as a reduction to additional paid-in capital on the condensed consolidated balance sheets.

#### NOTE 8—LINE OF CREDIT

In August 2011, Restoration Hardware, Inc., along with its Canadian subsidiary, Restoration Hardware Canada, Inc., entered into a credit agreement (the "prior credit agreement") with Bank of America, N.A., as administrative agent, and certain other lenders. On November 24, 2014, the Company amended its existing revolving line of credit by entering into an amended and restated credit agreement with the lenders party thereto and Bank of America, N.A. as administrative agent and collateral agent. The amended and restated credit agreement increased the existing revolving line of credit by \$182.5 million, while eliminating the \$15.0 million term loan facility under the existing revolving line of credit. Under the amended and restated credit agreement, which has a maturity date of November 24, 2019, the Company has the option to increase the amount of the revolving line of credit by up to an additional \$200.0 million, subject to satisfaction of certain customary conditions at the time of such increase.



On August 12, 2015, Restoration Hardware, Inc. and Restoration Hardware Canada, Inc. entered into a First Amendment (the "Amendment") to the amended and restated credit agreement. The Amendment changes the amended and restated credit agreement definition of "Change of Control" (the occurrence of which triggers a default under the amended and restated credit agreement) so that changes in the composition of the board of directors due to actual or threatened proxy solicitations are treated in the same way as other changes in the composition of the board of directors.

As of October 31, 2015, the Company did not have any amounts outstanding under the revolving line of credit. As of October 31, 2015, the Company had \$586.6 million undrawn borrowing availability under the revolving line of credit. As of October 31, 2015 and January 31, 2015, the Company had \$13.4 million and \$20.2 million in outstanding letters of credit, respectively.

Borrowings under the revolving line of credit are subject to interest, at the borrowers' option, at either the bank's reference rate or LIBOR (or the Bank of America "BA" Rate or the Canadian Prime Rate, as such terms are defined in the credit agreement, for Canadian borrowings denominated in Canadian dollars or the United States Index Rate or LIBOR for Canadian borrowings denominated in United States dollars) plus an applicable margin rate, in each case.

The credit agreement contains various restrictive covenants, including, among others, limitations on the ability to incur liens, make loans or other investments, incur additional debt, issue additional equity, merge or consolidate with or into another person, sell

assets, pay dividends or make other distributions, or enter into transactions with affiliates, along with other restrictions and limitations typical to credit agreements of this type and size. As of October 31, 2015, the Company was in compliance with all covenants contained in the credit agreement.

## NOTE 9—FAIR VALUE OF FINANCIAL INSTRUMENTS

### Financial Assets and Liabilities

Certain financial assets and liabilities are required to be carried at fair value. Fair value is the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. In determining the fair value, the Company utilizes market data or assumptions that it believes market participants would use in pricing the asset or liability, which would maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible, including assumptions about risk and the risks inherent in the inputs of the valuation technique.

The degree of judgment used in measuring the fair value of financial instruments generally correlates to the level of pricing observability. Pricing observability is impacted by a number of factors, including the type of financial instrument, whether the financial instrument is new to the market and not yet established and the characteristics specific to the transaction. Financial instruments with readily available active quoted prices for which fair value can be measured generally will have a higher degree of pricing observability and a lesser degree of judgment used in measuring fair value. Conversely, financial instruments rarely traded or not quoted will generally have less, or no, pricing observability and a higher degree of judgment used in measuring fair value.

The Company's financial assets and liabilities measured and reported at fair value are classified and disclosed in one of the following categories:

- Level 1—Quoted prices are available in active markets for identical investments as of the reporting date.
- Level 2—Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.
- Level 3—Pricing inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. The inputs used in the determination of fair value require significant management judgment or estimation.

A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

### Fair Value Measurements

All of the Company's investments are classified as available-for-sale and are carried at fair value. Assets measured at fair value were as follows (in thousands):

| October 31,<br>2015 |         |       | January 31,<br>2015 |         |       |
|---------------------|---------|-------|---------------------|---------|-------|
| Level               |         |       | Level               |         |       |
| 1                   | Level 2 | Total | 1                   | Level 2 | Total |

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|                               |     |           |           |      |          |          |
|-------------------------------|-----|-----------|-----------|------|----------|----------|
| Cash equivalents              |     |           |           |      |          |          |
| Money market funds            | \$5 | \$—       | \$5       | \$44 | \$—      | \$44     |
| Commercial paper              | —   | 36,931    | 36,931    | —    | 18,248   | 18,248   |
| Government agency obligations | —   | —         | —         | —    | 1,001    | 1,001    |
| Total cash equivalents        | 5   | 36,931    | 36,936    | 44   | 19,249   | 19,293   |
| Short-term investments        |     |           |           |      |          |          |
| Commercial paper              | —   | 22,084    | 22,084    | —    | 13,996   | 13,996   |
| Government agency obligations | —   | 138,586   | 138,586   | —    | 48,172   | 48,172   |
| Total short-term investments  | —   | 160,670   | 160,670   | —    | 62,168   | 62,168   |
| Long-term investments         |     |           |           |      |          |          |
| Government agency obligations | —   | 2,005     | 2,005     | —    | 18,338   | 18,338   |
| Total long-term investments   | —   | 2,005     | 2,005     | —    | 18,338   | 18,338   |
| Total                         | \$5 | \$199,606 | \$199,611 | \$44 | \$99,755 | \$99,799 |

The Company invests excess cash primarily in investment-grade interest-bearing securities such as money market funds, certificates of deposit, commercial paper, municipal and government agency obligations and guaranteed obligations of the U.S.

government, all of which are subject to minimal credit and market risks. The Company estimates the fair value of its commercial paper and U.S. government agency bonds by taking into consideration valuations obtained from third party pricing services. The pricing services utilize industry standard valuation models, including both income and market based approaches, for which all significant inputs are observable, either directly or indirectly, to estimate fair value. These inputs include reported trade dates of and broker/dealer quotes on the same or similar securities; issuer credit spreads; benchmark securities, prepayment/default projections based on historical data; and other observable inputs.

There were no purchases, sales, issuances, or settlements related to recurring level 3 measurements during the three and nine months ended October 31, 2015 or November 1, 2014. There were no transfers into or out of level 1 and level 2 during the three and nine months ended October 31, 2015 or November 1, 2014.

#### Fair Value of Financial Instruments

Amounts reported as cash and equivalents, receivables, and accounts payable and accrued expenses approximate fair value. The estimated fair value and carrying value of the 2019 Notes and 2020 Notes (carrying value excludes the equity component of the 2019 Notes and 2020 Notes classified in stockholders' equity) were as follows (in thousands):

|                                   | October 31,<br>2015 |           | January 31,<br>2015 |           |
|-----------------------------------|---------------------|-----------|---------------------|-----------|
|                                   | Fair                | Carrying  | Fair                | Carrying  |
|                                   | Value               | Value     | Value               | Value     |
| Convertible senior notes due 2019 | \$268,898           | \$297,349 | \$260,444           | \$287,487 |
| Convertible senior notes due 2020 | \$210,597           | \$221,288 | \$—                 | \$—       |

The fair value of each of the 2019 Notes and 2020 Notes was determined based on inputs that are observable in the market or that could be derived from, or corroborated with, observable market data, including the trading price of the Company's convertible notes, when available, the Company's stock price and interest rates based on similar debt issued by parties with credit ratings similar to the Company (level 2).

As the Company's debt obligations under the revolving line of credit are variable rate, there are no significant differences between the estimated fair value (level 2) and carrying value.

#### Non-Financial Assets

The Company did not record an impairment charge on long-lived assets during the three and nine months ended October 31, 2015 or November 1, 2014.

#### NOTE 10—INCOME TAXES

The effective tax rate was 38.9% and 38.3% for the three months ended October 31, 2015 and November 1, 2014, respectively. The effective tax rate was 38.7% and 38.5% for the nine months ended October 31, 2015 and November 1, 2014, respectively. The effective tax rate for the three and nine months ended November 1, 2014 included the

reversal of a Canadian income tax contingency due to the lapse in the statute of limitations.

As of October 31, 2015 and January 31, 2015, \$1.0 million and \$0.9 million, respectively, of the exposures related to unrecognized tax benefits would affect the effective tax rate if realized and are included in other non-current obligations on the condensed consolidated balance sheets. These amounts are primarily associated with foreign tax exposures that would, if realized, reduce the amount of net operating losses that would ultimately be utilized. As of October 31, 2015, the Company does not have any exposures related to unrecognized tax benefits that are expected to decrease in the next 12 months.

## NOTE 11—EARNINGS PER SHARE

The weighted-average shares used for net income per share is as follows:

|                                       | Three Months Ended  |                        | Nine Months Ended   |                        |
|---------------------------------------|---------------------|------------------------|---------------------|------------------------|
|                                       | October 31,<br>2015 | November<br>1,<br>2014 | October 31,<br>2015 | November<br>1,<br>2014 |
| Weighted-average shares—basic         | 40,282,734          | 39,507,272             | 40,080,843          | 39,260,458             |
| Effect of dilutive stock-based awards | 2,130,923           | 1,885,559              | 2,157,124           | 1,693,791              |
| Weighted-average shares—diluted       | 42,413,657          | 41,392,831             | 42,237,967          | 40,954,249             |

The following number of options and restricted stock units were excluded from the calculation of diluted net income per share because their inclusion would have been anti-dilutive:

|  | Three Months Ended     |                        | Nine Months Ended      |                        |
|--|------------------------|------------------------|------------------------|------------------------|
|  | October<br>31,<br>2015 | November<br>1,<br>2014 | October<br>31,<br>2015 | November<br>1,<br>2014 |
| Options                                | 657,649                | 1,310,664              | 455,194                | 2,110,191              |
| Restricted stock units                 | 4,743                  | 2,901                  | 3,662                  | 14,549                 |
| Total anti-dilutive stock-based awards | 662,392                | 1,313,565              | 458,856                | 2,124,740              |

## NOTE 12—SHARE REPURCHASES

Certain options and awards granted under the Company's equity plans contain a repurchase right, which may be exercised at the Company's discretion in the event of the termination of an employee's employment with the Company.

During the three months ended October 31, 2015, no shares were repurchased. During the nine months ended October 31, 2015, the Company repurchased 2,625 shares of common stock from a former employee pursuant to such repurchase right for fair value at a purchase price of \$0.2 million. The repurchase was settled with the issuance of a promissory note bearing interest at 3%, paid annually, with principal due at the end of a 7-year term.

During the three months ended November 1, 2014, no shares were repurchased. During the nine months ended November 1, 2014, the Company repurchased 251,910 shares of common stock from former employees pursuant to such repurchase right for fair value at a purchase price of \$16.6 million. The repurchases were settled with the issuance of promissory notes bearing interest at a weighted-average rate of approximately 5%, paid annually, with principal due generally at the end of an 8-year term.

The aggregate unpaid principal amount of the notes payable for share repurchases was \$19.5 million and \$19.3 million as of October 31, 2015 and January 31, 2015, respectively, which is included in other non-current obligations on the condensed consolidated balance sheets. The Company recorded interest expense on the outstanding notes of \$0.2 million during both the three months ended October 31, 2015 and November 1, 2014. The Company recorded interest

expense on the outstanding notes of \$0.7 million and \$0.6 million during the nine months ended October 31, 2015 and November 1, 2014, respectively.

#### NOTE 13—STOCK-BASED COMPENSATION

The Company estimates the value of equity grants based upon an option-pricing model and recognizes this estimated value as compensation expense over the vesting periods. The Company recognizes expense associated with performance-based awards when it becomes probable that the performance condition will be met. Once it becomes probable that an award will vest, the Company recognizes compensation expense equal to the number of shares which are probable to vest multiplied by the fair value of the related shares measured at the grant date.

Stock-based compensation expense is included in selling, general and administrative expenses on the condensed consolidated statements of income. The Company recorded stock-based compensation expense of \$6.1 million and \$5.0 million during the three months ended October 31, 2015 and November 1, 2014, respectively. The Company recorded stock-based compensation expense of \$17.7 million and \$11.7 million during the nine months ended October 31, 2015 and November 1, 2014, respectively. No stock-based compensation cost has been capitalized in the accompanying condensed consolidated financial statements.

## 2012 Stock Option Plan and 2012 Stock Incentive Plan

As of October 31, 2015, 6,681,792 options were outstanding with a weighted-average exercise price of \$54.86 per share and 5,040,527 options were vested with a weighted-average exercise price of \$49.14 per share. The aggregate intrinsic value of options outstanding, options vested or expected to vest, and options exercisable as of October 31, 2015 was \$322.3 million, \$316.8 million, and \$271.9 million, respectively. Stock options exercisable as of October 31, 2015 had a weighted-average remaining contractual life of 7.31 years. As of October 31, 2015, the total unrecognized compensation expense related to unvested options was \$37.4 million, which is expected to be recognized on a straight-line basis over a weighted-average period of 3.79 years.

As of October 31, 2015, the Company had 817,757 restricted stock unit awards outstanding with a weighted-average grant date fair value of \$72.56 per share. During the three months ended October 31, 2015, 25,860 restricted stock unit awards with a weighted-average grant date fair value of \$71.51 per share vested. During the nine months ended October 31, 2015, 115,870 restricted stock and restricted stock unit awards with a weighted-average grant date fair value of \$66.87 per share vested. As of October 31, 2015, there was \$42.6 million of total unrecognized compensation expense related to unvested restricted stock and restricted stock unit awards which is expected to be recognized over a weighted-average period of 3.63 years.

## NOTE 14—RELATED PARTY TRANSACTIONS

In February 2015, the Company purchased an aircraft for a total purchase price of \$9.5 million in order to facilitate more efficient business travel by the Company's management team in development of the Company's business.

On March 27, 2015, Restoration Hardware, Inc., a wholly-owned subsidiary of the Company and the operator of the aircraft, entered into an Aircraft Time Sharing Agreement (the "Time Sharing Agreement") with Gary Friedman, our Chief Executive Officer. The Time Sharing Agreement governs any use of the aircraft by Mr. Friedman for personal trips and provides that Mr. Friedman will lease the aircraft and pay Restoration Hardware, Inc. an amount equal to the aggregate actual expenses of each personal use flight based on the variable costs of the flight, with the amount of such lease payments not to exceed the maximum payment level established under the Federal Aviation Administration rules. Mr. Friedman maintains a deposit with the Company, to be used towards payment of amounts due under the Time Sharing Agreement.

## NOTE 15—COMMITMENTS AND CONTINGENCIES

### Commitments

The Company had no material off balance sheet commitments as of October 31, 2015.

### Contingencies

The Company is involved in lawsuits, claims and proceedings incident to the ordinary course of its business. These disputes are increasing in number as the business expands and the Company grows larger. Litigation is inherently unpredictable. As a result, the outcome of matters in which the Company is involved could result in unexpected



expenses and liability that could adversely affect the Company's operations. In addition, any claims against the Company, whether meritorious or not, could be time consuming, result in costly litigation, require significant amounts of management time and result in the diversion of significant operational resources.

The Company reviews the need for any loss contingency reserves and establishes reserves when, in the opinion of management, it is probable that a matter would result in liability, and the amount of loss, if any, can be reasonably estimated. Generally, in view of the inherent difficulty of predicting the outcome of those matters, particularly in cases in which claimants seek substantial or indeterminate damages, it is not possible to determine whether a liability has been incurred or to reasonably estimate the ultimate or minimum amount of that liability until the case is close to resolution, in which case no reserve is established until that time. As of October 31, 2015, the Company has recorded a liability for the estimated loss related to these disputes. There is a possibility that additional losses may be incurred in excess of the amounts that the Company has accrued. However, the Company believes that the ultimate resolution of these current matters will not have a material adverse effect on its consolidated financial statements.

#### Hernandez v. Restoration Hardware

On October 21, 2008, Mike Hernandez, individually and on behalf of others similarly situated, filed a class action in the Superior Court of the State of California for the County of San Diego against Restoration Hardware, Inc. alleging principally that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards. On May 23, 2014, in response to a directive from the Court, the parties filed a joint statement as to the parties' agreed-upon claims process for the class members as well as to other matters related to this proceeding. On September 5, 2014, the Court granted plaintiffs' motion for attorneys' fees, costs, and awards, and awarded \$9.5 million in fees and costs to plaintiffs'

attorneys. The Court entered judgment on September 29, 2014 and, on November 21, 2014, a class member filed a notice of appeal from the judgment. As a result of the appeal, the judgment was stayed until January 10, 2015. The appeal remains pending but the judgment is enforceable. As a result of these developments, during fiscal 2014, the Company recorded a \$9.5 million charge related to this matter that was subsequently decreased to approximately \$8 million. The decrease of approximately \$1.5 million was based on a revision of estimated class member response. On March 16, 2015, the Company, through the third party claims administrator, began mailing the class action award to class members. The Company, through the third party claims administrator, paid approximately \$2.4 million in cash awards to the class members and mailed 33% discount coupons, good for one year, on purchases up to \$10,000, to class members that did not request the cash award. During a hearing on April 16, 2015, the Court provided additional guidance regarding the manner in which class members can use the 33% merchandise discount coupon. Specifically, the court ordered that the 33% coupons may be combined with the Company's other promotional offers.

#### NOTE 16—SEGMENT REPORTING

The Company defines an operating segment on the same basis that it uses to evaluate performance internally by the Chief Operating Decision Maker (the "CODM"). The Company has determined that the Chief Executive Officer is its CODM and there is one operating segment. Therefore, the Company reports as a single segment. This includes all sales channels accessed by the Company's customers, including sales through catalogs, sales through the Company's website and sales through the Company's stores.

The Company classifies its sales into furniture and non-furniture product lines. Furniture includes both indoor and outdoor furniture. Non-furniture includes lighting, textiles, accessories and home décor. During the first quarter of fiscal 2015, the Company recategorized as furniture certain products within its Bath and Contract categories, which were previously included in the non-furniture category. The Company has determined that such recategorization provides a more meaningful disclosure and is better aligned with the Company's internal reporting. Such recategorizations are reflected in the table below.

Net revenues in each category were as follows (in thousands):

|                    | Three Months Ended |            | Nine Months Ended |              |
|--------------------|--------------------|------------|-------------------|--------------|
|                    | October            | November   | October           | November     |
|                    | 31,                | 1,         | 31,               | 1,           |
|                    | 2015               | 2014       | 2015              | 2014         |
| Furniture          | \$ 332,142         | \$ 296,860 | \$ 924,672        | \$ 793,097   |
| Non-furniture      | 200,269            | 187,815    | 537,126           | 491,598      |
| Total net revenues | \$ 532,411         | \$ 484,675 | \$ 1,461,798      | \$ 1,284,695 |

The Company is domiciled in the United States and operates stores in the United States and Canada. Revenues from Canadian operations, and the long-lived assets in Canada, are not material to the Company. Geographic revenues are determined based upon where service is rendered.

No single customer accounted for more than 10% of the Company's revenues in the three or nine months ended October 31, 2015 or November 1, 2014.



Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of the financial condition and results of our operations should be read together with our condensed consolidated financial statements and the related notes included in Item 1 of Part I of this Quarterly Report on Form 10-Q and with our audited consolidated financial statements and the related notes included in our 2014 Form 10-K.

FORWARD-LOOKING STATEMENTS AND MARKET DATA

This quarterly report contains forward-looking statements that are subject to risks and uncertainties, including statements related to our future plans to increase sales by transforming our real estate platform; how we intend to increase our market share; the key areas which we believe will increase operating margins; our plan to strategically expand our business into select countries outside of the United States and Canada over the next several years; our belief that our brand awareness continues to increase; our expectation that more than half of our new product introductions will occur in the second half of 2015, primarily with the launch of RH Modern and RH Teen; our expectation that fluctuations in our rate of revenue growth and financial performance will continue in future periods and that our performance metrics will remain variable; our expectation that the convertible note hedge transactions will reduce potential earnings dilution with respect to our common stock upon conversion of the 2019 Notes and 2020 Notes and/or reduce our exposure to potential cash or stock payments that may be required upon conversion of the 2019 Notes and 2020 Notes; our belief that our exposure to interest rate risk is not significant; our expectation that coupons redeemed in connection with a legal claim could continue to impact our gross margins until their expiration in March 2016; and our expectations regarding working capital requirements and fluctuation of working capital needs, our inventory purchases in fiscal 2015, capital expenditures, and landlord contributions and other capital inflows related to our business including our real estate transformation and portfolio. Forward-looking statements give our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "may," "will," "should," "likely" and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

Forward-looking statements are subject to risk and uncertainties that may cause actual results to differ materially from those that we expected. We derive many of our forward-looking statements from our operating budgets and forecasts, which are based upon many detailed assumptions. While we believe that our assumptions are reasonable, we caution that it is very difficult to predict the impact of known factors and it is impossible for us to anticipate all factors that could affect our actual results. Important factors that could cause actual results to differ materially from our expectations include those factors disclosed under the sections entitled Risk Factors in Part II of this quarterly report, in our Annual Report on Form 10-K for the fiscal year ended January 31, 2015 ("2014 Form 10-K"), and Management's Discussion and Analysis of Financial Condition and Results of Operations in Part I of this quarterly report and in our 2014 Form 10-K. All forward-looking statements are expressly qualified in their entirety by these cautionary factors contained in this quarterly report and in our 2014 Form 10-K. You should evaluate all forward-looking statements made in this quarterly report in the context of these cautionary factors.

We cannot assure you that we will realize the results or developments we expect or anticipate or, even if substantially realized, that they will result in the consequences or affect us or our operations in the way we expect. The forward-looking statements included in this quarterly report are made only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statement as a result of new information, future events or otherwise, except as otherwise required by law.

Overview

We are a leading luxury retailer in the home furnishings marketplace. Our collections of timeless, updated classics and reproductions, as well as our new modern pieces, are presented consistently across our sales channels in sophisticated and unique lifestyle settings that we believe are on par with world-class interior designers. We offer dominant merchandise assortments across a growing number of categories, including furniture, lighting, textiles, bathware, décor, outdoor and garden, tableware, and child and teen furnishings. Our business is fully integrated across our multiple channels of distribution, consisting of our stores, Source Books and websites. We position our stores as showrooms for our brand, while our Source Books and websites act as virtual extensions of our stores. As of October 31, 2015, we operated a total of 68 retail galleries, consisting of 54 legacy Galleries, 6 larger format Design Galleries, 3 next generation Design Galleries and 5 Baby & Child Galleries, as well as 17 outlet stores, throughout the United States and Canada.

In order to drive growth across our business, we are focused on the following key strategies:

- Transform Our Real Estate Platform. We believe we have an opportunity to significantly increase our sales by transforming our real estate platform from our existing legacy retail footprint to a portfolio of larger format, next generation Design Galleries that are sized to the potential of each market and the size of our assortment.
- Expand Our Offering and Increase Our Market Share. We believe we have a significant opportunity to increase our market share by:
  - Growing our merchandise assortment;
  - Introducing new products and categories;
  - Expanding our service offerings;
  - Exploring and testing new business opportunities complementary to our core business; and
  - Increasing brand awareness and customer loyalty through our circulation strategy, our digital marketing initiatives and our advertising and public relations activities and events.
- Increase Operating Margins. Key areas in which we believe we will increase operating margins include:
  - Occupancy leverage;
  - Advertising cost leverage;
  - Improved product margin and shipping efficiencies; and
  - Other selling, general and administrative expenses.
- Pursue International Expansion. We plan to strategically expand our business into select countries outside of the United States and Canada over the next several years. We believe that our luxury brand positioning and unique aesthetic will have strong international appeal.

In 2015, more than half of our product newness, whether within existing product categories or through creation of new product categories, was introduced in the fall of 2015, primarily with the launch of RH Modern and RH Teen, whereas in prior years the majority of our new product introductions coincided with our Spring Source Book mailing. While our Spring 2015 Source Book was mailed several weeks earlier than last year, the amount of new product introductions this Spring was lower than last year. In addition, there was a significant reduction in the circulated pages in our Spring 2015 Source Book versus last year. The timing and cadence of new product introductions is an important factor when comparing quarter and year over year results.

As a result of the number of current business initiatives we are pursuing, we have experienced in the past and may experience in the future significant period-to-period variability in our financial performance and results of operations. In response to some of our new business initiatives, we have recently experienced substantial increases in revenue and strong improvements in financial performance on a quarter by quarter comparison basis. The rate of growth in our revenue and the extent of improvements in our financial performance have changed from quarter to quarter based upon a range of business factors. We expect fluctuations in our rate of revenue growth and in our financial performance will continue in future periods as we continue to pursue a large number of new business initiatives. In addition, we anticipate that our net revenues, adjusted net income and other performance metrics will remain variable as our business model continues to emphasize high growth and numerous, concurrent and evolving business initiatives.

In June 2015, we issued in a private offering \$250 million principal amount of 0.00% convertible senior notes due 2020 and, in July 2015, we issued an additional \$50 million principal amount pursuant to the exercise of the overallotment option granted to the initial purchasers as part of our June 2015 offering (collectively, the “2020 Notes”). In connection with the issuance of the debt, we entered into convertible note hedge transactions that cover the number of shares of our common stock that are underlying the 2020 Notes, for which we paid an aggregate amount of \$68.3 million. In addition, we sold warrants and received aggregate proceeds of \$30.4 million from the sale of the warrants. The aggregate net proceeds from the offering, after taking into consideration the cost of the convertible note hedge transactions, proceeds from the warrants sold, as well as deducting discounts upon original issuance and offering costs of \$6.1 million, were \$256.0 million. Refer to Note 7—Convertible Senior Notes to our condensed consolidated financial statements.



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Basis of Presentation and Results of Operations

The following table sets forth our consolidated statements of income and other financial and operating data.

|  | Three Months Ended   |           | Nine Months Ended |             |
|--|--|-----------|-------------------|-------------|
|  | October  | November  | October           | November    |
|  | 31,  | 1,        | 31,               | 1,          |
|  | 2015   | 2014      | 2015              | 2014        |
|  | (dollars in thousands, excluding per square foot store data) |           |                   |             |
| <b>Statements of Income:</b>                               |  |           |                   |             |
| Net revenues   | \$532,411  | \$484,675 | \$1,461,798       | \$1,284,695 |
| Cost of goods sold   | 341,661  | 304,302   | 933,367           | 812,064     |
| Gross profit   | 190,750  | 180,373   | 528,431           | 472,631     |
| Selling, general and administrative expenses               | 145,874  | 143,685   | 410,103           | 382,230     |
| Income from operations                                     | 44,876   | 36,688    | 118,328           | 90,401      |
| Interest expense   | 11,003   | 5,210     | 24,058            | 11,612      |
| Income before income taxes                                 | 33,873   | 31,478    | 94,270            | 78,789      |
| Income tax expense   | 13,163   | 12,049    | 36,469            | 30,312      |
| Net income   | \$20,710   | \$19,429  | \$57,801          | \$48,477    |
| <b>Other Financial and Operating Data:</b>                 |  |           |                   |             |
| Direct as a percentage of net revenues <sup>(1)</sup>      | 47   | % 50      | % 48              | % 49        |
| <b>Growth in net revenues:</b>                             |  |           |                   |             |
| Stores <sup>(2)</sup>                                      | 16   | % 15      | % 17              | % 14        |
| Direct   | 4  | % 31      | % 11              | % 25        |
| Total  | 10   | % 22      | % 14              | % 19        |
| Comparable brand revenue growth <sup>(3)</sup>             | 7  | % 22      | % 12              | % 18        |
| <b>Retail <sup>(4)</sup>:</b>                              |  |           |                   |             |
| Retail stores open at beginning of period                  | 67   | 68        | 67                | 70          |
| Stores opened  | 4  | 1         | 5                 | 2           |
| Stores closed  | 3  | 1         | 4                 | 4           |
| Retail stores open at end of period                        | 68   | 68        | 68                | 68          |
| Total leased square footage at end of period               |  |           |                   |             |
| (in thousands)   | 958  | 821       | 958               | 821         |
| Total leased selling square footage at beginning           |  |           |                   |             |
| of period (in thousands) <sup>(5)</sup>                    | 605  | 564       | 607               | 554         |
| Total leased selling square footage at end of period       |  |           |                   |             |
| (in thousands) <sup>(5)</sup>                              | 681  | 575       | 681               | 575         |
| Weighted-average leased square footage                     |  |           |                   |             |
| (in thousands) <sup>(6)</sup>                              | 886  | 814       | 870               | 806         |
| Weighted-average leased selling square footage             |  |           |                   |             |
| (in thousands) <sup>(6)</sup>                              | 624  | 565       | 612               | 558         |
| Retail sales per leased selling square foot <sup>(7)</sup> | \$384  | \$375     | \$1,081           | \$1,026     |
| Capital expenditures <sup>(8)</sup>                        | \$34,664   | \$30,890  | \$90,800          | \$69,690    |



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|                                    |          |          |          |          |
|------------------------------------|----------|----------|----------|----------|
| Adjusted net income <sup>(9)</sup> | \$27,736 | \$20,287 | \$73,600 | \$55,139 |
|------------------------------------|----------|----------|----------|----------|

- (1) Direct revenues include sales through our Source Books and websites.
- (2) Stores data represents retail stores plus outlet stores.
- (3) Comparable brand revenue growth includes retail comparable store sales, including Baby & Child Galleries, and direct net revenues. Comparable brand revenue growth excludes retail non-comparable store sales, closed store sales and outlet store net revenues. Comparable store sales have been calculated based upon retail stores, excluding outlet stores, that were open at least fourteen full months as of the end of the reporting period and did not change square footage by more than 20% between periods. If a store is closed for seven days during a month, that month will be excluded from comparable store sales.
- (4) Retail data has been calculated based upon retail stores, which includes our Baby & Child Galleries and excludes outlet stores.
- (5) Leased selling square footage is retail space at our stores used to sell our products. Leased selling square footage excludes backrooms at retail stores used for storage, office space or similar matters, as well as exterior sales space located outside a store, such as courtyards, gardens and rooftops. Leased selling square footage includes approximately 13,200 square feet related to two owned store locations.
- (6) Weighted-average leased selling and total square footage is calculated based on the number of days a gallery location was opened during the period divided by the total number of days in the period.

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- (7) Retail sales per leased selling square foot is calculated by dividing total net revenues for all retail stores, comparable and non-comparable, by the weighted-average leased selling square footage for the period.
- (8) Capital expenditures include the acquisition of buildings and land.
- (9) Adjusted net income is a supplemental measure of financial performance that is not required by, or presented in accordance with, generally accepted accounting principles (“GAAP”). We define adjusted net income as net income, adjusted for the impact of certain non-recurring and other items that we do not consider representative of our ongoing operating performance. Adjusted net income is included in this filing because management believes that adjusted net income provides meaningful supplemental information for investors regarding the performance of our business and facilitates a meaningful evaluation of actual results on a comparable basis with historical results. Our management uses this non-GAAP financial measure in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter. The following table presents a reconciliation of net income, the most directly comparable GAAP financial measure, to adjusted net income for the periods indicated below.

|  | Three Months                    |                        | Nine Months Ended      |                        |
|--|---------------------------------|------------------------|------------------------|------------------------|
|  | Ended<br>October<br>31,<br>2015 | November<br>1,<br>2014 | October<br>31,<br>2015 | November<br>1,<br>2014 |
| Net income                                   | \$20,710                        | \$ 19,429              | \$57,801               | \$ 48,477              |
| Adjustments pre-tax:                         |                                 |                        |                        |                        |
| Legal claim <sup>(a)</sup>                   | 5,076                           | —                      | 12,118                 | 9,200                  |
| Amortization of debt discount <sup>(b)</sup> | 6,415                           | 2,333                  | 13,610                 | 3,909                  |
| Subtotal adjusted items                      | 11,491                          | 2,333                  | 25,728                 | 13,109                 |
| Impact of income tax items <sup>(c)</sup>    | (4,465 )                        | (1,475 )               | (9,929 )               | (6,447 )               |
| Adjusted net income                          | \$27,736                        | \$ 20,287              | \$73,600               | \$ 55,139              |

- (a) Represents charges incurred or the estimated cumulative impact of coupons redeemed in connection with a legal claim alleging that the Company violated California’s Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards. Refer to Note 15—Commitments and Contingencies in our condensed consolidated financial statements.
- (b) Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer’s non-convertible debt borrowing rate. Accordingly, in accounting for GAAP purposes for the \$350 million aggregate principal amount of convertible senior notes that were issued in June 2014 (the “2019 Notes”) and for the \$300 million aggregate principal amount of convertible senior notes that were issued in June and July 2015 (the “2020 Notes”), we separated the 2019 Notes and 2020 Notes into liability (debt) and equity (conversion option) components and we are amortizing as debt discount an amount equal to the fair value of the equity components as interest expense on the 2019 Notes and 2020 Notes over their respective terms. The equity components represent the difference between the proceeds from the issuance of the 2019 Notes and 2020 Notes and the fair value of the liability components of the 2019 Notes and 2020 Notes, respectively. Amounts are presented net of interest capitalized for capital projects of \$0.4 million and \$0.9 million during the three months ended October 31, 2015 and November 1, 2014, respectively. Amounts are presented net of interest capitalized for capital projects of \$1.5 million and \$1.4 million during the nine months ended October 31, 2015 and November 1, 2014, respectively.
- (c) The adjustment for three and nine months ended October 31, 2015 represents the tax effect of the adjusted items based on our effective tax rate of 38.9% and 38.7%, respectively. The three and nine months ended November 1, 2014 includes an adjustment to calculate income tax expense at a pro forma 40% effective tax rate.
- The following table sets forth our consolidated statements of income as a percentage of total net revenues.

|  | Three Months                    |                        | Nine Months Ended      |                        |
|--|---------------------------------|------------------------|------------------------|------------------------|
|  | Ended<br>October<br>31,<br>2015 | November<br>1,<br>2014 | October<br>31,<br>2015 | November<br>1,<br>2014 |
| <b>Statements of Income:</b>                 |                                 |                        |                        |                        |
| Net revenues                                 | 100.0%                          | 100.0 %                | 100.0%                 | 100.0 %                |
| Cost of goods sold                           | 64.2                            | 62.8                   | 63.9                   | 63.2                   |
| Gross profit                                 | 35.8                            | 37.2                   | 36.1                   | 36.8                   |
| Selling, general and administrative expenses | 27.4                            | 29.6                   | 28.0                   | 29.8                   |
| Income from operations                       | 8.4                             | 7.6                    | 8.1                    | 7.0                    |
| Interest expense                             | 2.0                             | 1.1                    | 1.7                    | 0.9                    |
| Income before income taxes                   | 6.4                             | 6.5                    | 6.4                    | 6.1                    |
| Income tax expense                           | 2.5                             | 2.5                    | 2.4                    | 2.4                    |
| Net income                                   | 3.9 %                           | 4.0 %                  | 4.0 %                  | 3.7 %                  |

We operate a fully integrated distribution model through our stores, catalogs and websites. The following table shows a summary of our stores net revenues, which include all sales for orders placed in retail stores as well as sales through outlet stores, and our direct net revenues, which include sales through our catalogs and websites.

|              | Three Months Ended |           | Nine Months Ended |             |
|--------------|--------------------|-----------|-------------------|-------------|
|              | October            | November  | October           | November    |
|              | 31,                | 1,        | 31,               | 1,          |
|              | 2015               | 2014      | 2015              | 2014        |
| Stores       | \$281,560          | \$243,437 | \$764,756         | \$655,262   |
| Direct       | 250,851            | 241,238   | 697,042           | 629,433     |
| Net revenues | \$532,411          | \$484,675 | \$1,461,798       | \$1,284,695 |

#### Three Months Ended October 31, 2015 Compared to Three Months Ended November 1, 2014

##### Net revenues

Net revenues increased \$47.7 million, or 9.8%, to \$532.4 million in the three months ended October 31, 2015 compared to \$484.7 million in the three months ended November 1, 2014. Comparable brand revenue growth was 7% for the three months ended October 31, 2015. We had 68 retail stores open at both October 31, 2015 and November 1, 2014. Stores net revenues increased \$38.1 million, or 15.7%, to \$281.6 million in the three months ended October 31, 2015 compared to \$243.4 million in the three months ended November 1, 2014. Direct net revenues increased \$9.6 million, or 4.0%, to \$250.9 million in the three months ended October 31, 2015 compared to \$241.2 million in the three months ended November 1, 2014. The increase in net revenues was due to a combination of the continued strong sales of our existing product assortment, as well as the introduction of new products and the expansion of existing product assortment. The decrease in our net revenues growth during the three months ended October 31, 2015 as compared to the three months ended November 1, 2014 was due to the fiscal 2015 new product introductions occurring in the fall of 2015, primarily with the launch of RH Modern and RH Teen, whereas in fiscal 2014 the majority of our product introductions occurred in the spring of 2014. Further, we significantly reduced the number of pages circulated within our Spring 2015 Source Book as compared to the Spring 2014 Source Book. We believe our brand awareness continues to increase and has allowed us to further disrupt the highly fragmented home furnishings landscape and achieve market share gains.

##### Gross profit

Gross profit increased \$10.4 million, or 5.8%, to \$190.8 million in the three months ended October 31, 2015 from \$180.4 million in the three months ended November 1, 2014. As a percentage of net revenues, gross margin decreased 1.4% to 35.8% of net revenues in the three months ended October 31, 2015 from 37.2% of net revenues in the three months ended November 1, 2014.

Gross profit for the three months ended October 31, 2015 was negatively impacted by \$4.8 million related to the estimated cumulative impact of coupons redeemed in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards. We expect that these coupon redemptions could continue to impact our gross margins until their expiration in March 2016 and until the related merchandise is delivered to customers. Refer to Note

15—Commitments and Contingencies in our condensed consolidated financial statements.

Excluding the impact of the coupons redeemed in connection with the legal claim mentioned above, gross margin would have decreased 0.5% due primarily to lower merchandise margins associated with non-comparable warehouse sales, higher shipping and transportation costs, and deleverage in occupancy costs due to the addition of a new distribution center. These decreases were partially offset by improvements in our core merchandise margins and other product related costs, and leverage of our fixed supply chain and retail occupancy costs.

Selling, general and administrative expenses

Selling, general and administrative expenses increased \$2.2 million, or 1.5%, to \$145.9 million in the three months ended October 31, 2015 compared to \$143.7 million in the three months ended November 1, 2014.

Selling, general and administrative expenses for the three months ended October 31, 2015 included \$0.3 million related to the estimated cumulative impact of coupons redeemed in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards.

Excluding the impact of coupons redeemed in connection with the legal claim mentioned above, the increase in selling, general and administrative expenses of \$1.9 million in the three months ended October 31, 2015 compared to the three months ended

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November 1, 2014 was primarily related to an increase in employment and employment related costs due to company growth and expansion and an increase in corporate occupancy costs associated with our corporate office expansion and upgraded technology systems, partially offset by a decrease in advertising and marketing costs.

Selling, general and administrative expenses were 27.3% and 29.6% of net revenues for the three months ended October 31, 2015 and November 1, 2014, respectively, excluding the impact of coupons redeemed in connection with the legal claim mentioned above. The improvement in selling, general and administrative expenses as a percentage of net revenues was primarily driven by leverage in our advertising and marketing costs, and general and administrative expenses. These improvements were partially offset by increased employment and employment related costs, as well as corporate occupancy costs.

### Interest expense

Interest expense was \$11.0 million in the three months ended October 31, 2015 and consisted of interest of \$6.9 million non-cash amortization of the convertible senior notes debt discount, \$3.2 million related to accounting for build-to-suit lease transactions, amortization of debt issuance costs and deferred financing fees of \$0.6 million, interest incurred under our revolving line of credit of \$0.5 million, which represents standby and letter of credit interest, interest of \$0.2 million for notes payable for share repurchases and interest related to capital lease agreements of \$0.2 million. In addition, we capitalized interest expense of \$0.4 million for capital projects during the three months ended October 31, 2015.

Interest expense was \$5.2 million in the three months ended November 1, 2014 and consisted of \$3.2 million non-cash amortization of the convertible senior notes debt discount, \$1.6 million related to accounting for build-to-suit lease transactions, interest incurred under our revolving line of credit of \$0.5 million, which represents standby and letter of credit interest, amortization of debt issuance costs and deferred financing fees of \$0.3 million, interest of \$0.2 million for notes payable for share repurchases and interest related to capital lease agreements of \$0.2 million. In addition, we capitalized interest expense of \$0.9 million for capital projects during the three months ended November 1, 2014.

### Income tax expense

Income tax expense was \$13.2 million in the three months ended October 31, 2015 compared \$12.0 million in the three months ended November 1, 2014. Our effective tax rate was 38.9% in the three months ended October 31, 2015 compared to 38.3% in the three months ended November 1, 2014. The effective tax rate for the three months ended November 1, 2014 included the reversal of a Canadian income tax contingency due to the lapse in the statute of limitations.

### Nine Months ended October 31, 2015 Compared to Nine Months Ended November 1, 2014

#### Net revenues

Net revenues increased \$177.1 million, or 13.8%, to \$1.5 billion in the nine months ended October 31, 2015 compared to \$1.3 billion in the nine months ended November 1, 2014. Comparable brand revenue growth was 12% for the nine months ended October 31, 2015. We had 68 retail stores open at both October 31, 2015 and November 1, 2014. Stores net revenues increased \$109.5 million, or 16.7%, to \$764.8 million in the nine months ended October 31, 2015 compared to \$655.3 million in the nine months ended November 1, 2014. Direct net revenues increased \$67.6 million, or 10.7%, to \$697.0 million in the nine months ended October 31, 2015 compared to \$629.4 million in the nine months ended November 1, 2014. The increase in net revenues was due to a combination of the continued strong sales of our existing product assortment, as well as the introduction of new products and the expansion of existing product assortment. We believe our brand awareness continues to increase and has allowed us to further disrupt the highly fragmented home furnishings landscape and achieve market share gains.

Gross profit

Gross profit increased \$55.8 million, or 11.8%, to \$528.4 million in the nine months ended October 31, 2015 from \$472.6 million in the nine months ended November 1, 2014. As a percentage of net revenues, gross margin decreased 0.7% to 36.1% of net revenues in the nine months ended October 31, 2015 from 36.8% of net revenues in the nine months ended November 1, 2014.

Gross profit for the nine months ended October 31, 2015 was negatively impacted by \$11.0 million related to the estimated cumulative impact of coupons redeemed in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards. We expect that these coupon redemptions could continue to impact our gross margins until their expiration in March 2016 and until the related merchandise is delivered to customers. Refer to Note 15—Commitments and Contingencies in our condensed consolidated financial statements.

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Excluding the impact of the coupons redeemed in connection with the legal claim mentioned above, gross margin would have increased 0.1% due primarily to improvements in our core merchandise margins and other product related costs and leverage of our fixed supply chain and retail occupancy costs. These improvements were partially offset by higher shipping costs, lower merchandise margins associated with non-comparable warehouse sales, and deleverage in occupancy costs due to the addition of a new distribution center.

### Selling, general and administrative expenses

Selling, general and administrative expenses increased \$27.9 million, or 7.3%, to \$410.1 million in the nine months ended October 31, 2015 compared to \$382.2 million in the nine months ended November 1, 2014.

Selling, general and administrative expenses for the nine months ended October 31, 2015 included \$1.1 million related to the estimated cumulative impact of coupons redeemed in connection with a legal claim alleging that the Company violated California's Song-Beverly Credit Card Act of 1971 by requesting and recording ZIP codes from customers paying with credit cards. Selling, general and administrative expenses for the nine months ended November 1, 2014 included a \$9.2 million charge incurred in connection with the legal claim.

Excluding the impact of coupons redeemed and the charge incurred in connection with the legal claim mentioned above, the increase in selling, general and administrative expenses of \$36.0 million in the nine months ended October 31, 2015 compared to the nine months ended November 1, 2014 was primarily related to an increase in employment and employment related costs of \$27.7 million due to company growth and expansion, an increase in corporate occupancy costs associated with our corporate office expansion and upgraded technology systems, as well as an increase in credit card fees due to increased revenues.

Selling, general and administrative expenses were 28.0% and 29.0% of net revenues for the nine months ended October 31, 2015 and November 1, 2014, respectively, excluding the impact of coupons redeemed and the charge incurred in connection with the legal claim mentioned above. The improvement in selling, general and administrative expenses as a percentage of net revenues was primarily driven by leverage in our advertising and marketing costs.

### Interest expense

Interest expense was \$24.1 million in the nine months ended October 31, 2015 and consisted of interest of \$15.2 million non-cash amortization of the convertible senior notes debt discount, \$6.6 million related to accounting for build-to-suit lease transactions, amortization of debt issuance costs and deferred financing fees of \$1.5 million, interest incurred under our revolving line of credit of \$1.3 million, which represents standby and letter of credit interest, interest of \$0.7 million for notes payable for share repurchases and interest related to capital lease agreements of \$0.7 million. In addition, we capitalized interest expense of \$1.5 million for capital projects during the nine months ended October 31, 2015.

Interest expense was \$11.6 million in the nine months ended November 1, 2014 and consisted of interest of \$4.8 million non-cash amortization of the convertible senior notes debt discount, \$3.8 million related to accounting for build-to-suit lease transactions, interest incurred under our revolving line of credit of \$2.8 million, which includes standby and letter of credit interest, amortization of debt issuance costs and deferred financing fees of \$0.8 million, interest of \$0.6 million for notes payable for share repurchases and interest related to capital lease agreements of \$0.2 million. In addition, we capitalized interest expense of \$1.4 million for capital projects during the nine months ended November 1, 2014.

### Income tax expense

Income tax expense was \$36.5 million in the nine months ended October 31, 2015 compared \$30.3 million in the nine months ended November 1, 2014. Our effective tax rate was 38.7% in the nine months ended October 31, 2015



compared to 38.5% in the nine months ended November 1, 2014. The effective tax rate for the nine months ended November 1, 2014 included the reversal of a Canadian income tax contingency due to the lapse in the statute of limitations.

## Liquidity and Capital Resources

### General

Our business relies on cash flows from operations, net cash proceeds from the issuance of the convertible senior notes, as well as the revolving line of credit as our primary sources of liquidity. Our primary cash needs are for merchandise inventories, payroll, Source Books and other catalogs, store rent, capital expenditures associated with opening new stores and updating existing stores, as well as infrastructure and information technology. The most significant components of our working capital are cash and cash equivalents, merchandise inventories, accounts payable and other current liabilities. Our working capital varies as a result of increases

in our inventory levels and costs related to our Source Books. We believe that cash expected to be generated from operations, net cash proceeds from the issuance of the convertible senior notes and borrowing availability under the revolving line of credit or other financing arrangements will be sufficient to meet working capital requirements and anticipated capital expenditures for at least the next 12 to 24 months.

We expect that our working capital needs may fluctuate based on the timing of new product introductions. Specifically, the timing of our inventory purchases in fiscal 2015 may not be consistent with prior fiscal years as we are introducing a significant portion of our new products in the Fall of 2015 whereas in prior years the majority of our new product introductions coincided with our Spring Source Book mailing.

Our investments in capital expenditures, including the acquisition of buildings and land, for the nine months ended October 31, 2015 totaled \$90.8 million. Additionally, we made payments of \$8.9 million during the nine months ended October 31, 2015 to escrow accounts for future construction of a next generation Design Gallery. We expect to have gross capital expenditures of approximately \$140 million to \$160 million in fiscal 2015, primarily related to our efforts to continue our growth and expansion, including construction of our new galleries and infrastructure investments. As an offset to gross capital expenditures in fiscal 2015, we anticipate receiving approximately \$10 million in landlord contributions and other capital inflows related to our real estate transformation and portfolio. These anticipated landlord contributions primarily relate to profit participation arrangements for our distribution center facilities. The majority of the current lease arrangements for our new galleries require the landlord to fund a portion of the construction related costs directly to third parties, rather than through traditional construction allowances and accordingly, we do not expect to receive significant contributions directly from our landlords related to the building of our larger format retail galleries in fiscal 2015.

#### Cash Flow Analysis

A summary of operating, investing, and financing activities is shown in the following table:

|  | Nine Months Ended |             |
|--|-------------------|-------------|
|  | October           | November    |
|  | 31,               | 1,          |
|  | 2015              | 2014        |
|  | (in thousands)    |             |
| Used in operating activities               | \$(17,630 )       | \$(22,758 ) |
| Used in investing activities               | (182,841)         | (70,113 )   |
| Provided by financing activities           | 278,540           | 236,642     |
| Increase in cash and cash equivalents      | 78,045            | 143,738     |
| Cash and cash equivalents at end of period | 226,979           | 157,127     |

#### Net Cash Used In Operating Activities

Operating activities consists primarily of net income adjusted for non-cash items including depreciation and amortization, stock-based compensation, amortization of debt discount and the effect of changes in working capital and other activities.

For the nine months ended October 31, 2015, net cash used in operating activities was \$17.6 million and consisted of net income of \$57.8 million and non-cash items of \$60.4 million, offset by an increase in uses of working capital and other activities of \$135.9 million. Working capital and other activities consisted primarily of increases in inventory of \$201.7 million related to the increase in 2015 Spring, RH Teen and RH Modern collections, as well as to support the

opening of our new distribution center, partially offset by increases in accounts payable and accrued liabilities of \$48.0 million, increases in deferred revenue and customer deposits of \$15.3 million due to the timing of shipments made at period end, as well as an increase in other current liabilities of \$10.3 million primarily due to an increase in our federal tax liabilities.

For the nine months ended November 1, 2014, net cash used in operating activities was \$22.8 million and consisted of net income of \$48.5 million and non-cash items of \$34.6 million, offset by an increase in working capital and other activities of \$105.8 million. Working capital and other activities consisted primarily of increases in inventory of \$156.7 million to support our revenue growth and decreases in other current liabilities of \$10.8 million related to decreases in federal and state tax payables due to payments made during the period. These uses of cash from working capital components were partially offset by increases in accounts payable and accrued liabilities of \$44.8 million and increases in deferred revenue and customers deposits of \$16.3 million due to the timing of shipments made at fiscal quarter end and increased special orders.

### Net Cash Used In Investing Activities

Investing activities consist primarily of investments in capital expenditures related to new gallery openings, the acquisition of land and buildings, investments in supply chain and systems infrastructure, construction related deposits, as well as activities associated with investing in available-for-sale securities.

For the nine months ended October 31, 2015, net cash used in investing activities was \$182.8 million primarily as a result of \$90.8 million in investments in new galleries, renovations to our corporate headquarters, supply chain, information technology and systems infrastructure, as well as a corporate aircraft. During the nine months ended October 31, 2015, we made payments of \$8.9 million to escrow accounts for future construction of a next generation Design Gallery. In addition, we made investments in available-for-sale securities of \$156.1 million, partially offset by maturities of such investments of \$73.1 million.

For the nine months ended November 1, 2014, net cash used in investing activities was \$70.1 million primarily as a result of investments in new galleries, investment in information technology, and investment in supply chain and systems infrastructure.

### Net Cash Provided By Financing Activities

Financing activities consist primarily of borrowings related to the convertible senior notes offering, borrowings and repayments related to the revolving line of credit and capital contributions.

For the nine months ended October 31, 2015, net cash provided by financing activities was \$278.5 million primarily due to the \$300 million convertible senior notes issued in June 2015, which provided net proceeds of \$256.0 million after taking into consideration the convertible note hedge and warrant transactions, as well as discounts upon original issuance and offering costs. Net proceeds and excess tax benefits from the exercise of stock options provided \$20.5 million and \$6.6 million, respectively. The cash provided by these financing activities was partially offset by cash paid for employee taxes related to net settlement of equity awards of \$4.3 million.

For the nine months ended November 1, 2014, net cash provided by financing activities was \$236.6 million primarily due to the \$350 million convertible senior notes issued in June 2014, which provided net proceeds of \$311.7 million after taking into consideration the convertible note hedge and warrant transactions, as well as debt issuance costs. Excess tax benefits and net proceeds from the exercise of stock options provided \$7.9 million and \$6.2 million, respectively. The cash provided by these financing activities was partially offset by net repayments on the revolving line of credit of \$85.4 million, cash paid for employee taxes related to net settlement of equity awards of \$2.1 million and payments on capital lease obligations of \$1.7 million.

### Non-Cash Transactions

Non-cash transactions consists of non-cash additions of property and equipment and the issuance of notes payable related to share repurchases from former employees.

### Build-to-Suit Lease Transactions

The non-cash additions of property and equipment due to build-to-suit lease transactions are the result of the accounting requirements of ASC 840—Leases for those construction projects in which we are the “deemed owner” of the construction project given the extent to which we are involved in constructing the leased asset. If we are the “deemed owner” for accounting purposes, upon commencement of the construction project, we are required to capitalize contributions by the landlord toward construction as property and equipment on our consolidated balance sheets. The contributions by the landlord toward construction, including the building, existing site improvements at construction commencement and any amounts paid by the landlord to those responsible for construction, are included as property

and equipment additions due to build-to-suit lease transactions within the non-cash section of our consolidated statements of cash flows.

However, over the lease term, these non-cash additions to property and equipment due to build-to-suit lease transactions do not impact our cash outflows, nor do they impact net income within our consolidated statements of income.

#### Convertible Senior Notes

##### 0.00% Convertible Senior Notes due 2020

In June 2015, we issued in a private offering \$250 million principal amount of 0.00% convertible senior notes due 2020 and, in July 2015, we issued an additional \$50 million principal amount pursuant to the exercise of the overallotment option granted to the initial purchasers as part of our June 2015 offering (collectively, the “2020 Notes”). The 2020 Notes are governed by the terms of an

indenture between us and U.S. Bank National Association, as the Trustee. The 2020 Notes will mature on July 15, 2020, unless earlier purchased by us or converted. The 2020 Notes will not bear interest, except that the 2020 Notes will be subject to “special interest” in certain limited circumstances in the event of our failure to perform certain of our obligations under the indenture governing the 2020 Notes. The 2020 Notes are unsecured obligations and do not contain any financial covenants or restrictions on the payments of dividends, the incurrence of indebtedness or the issuance or repurchase of securities by us or any of our subsidiaries. Certain events are also considered “events of default” under the 2020 Notes, which may result in the acceleration of the maturity of the 2020 Notes, as described in the indenture governing the 2020 Notes. The 2020 Notes are guaranteed by our primary operating subsidiary, Restoration Hardware, Inc., as Guarantor. The guarantee is the unsecured obligation of the Guarantor and is subordinated to the Guarantor’s obligations from time to time with respect to its credit agreement and ranks equal in right of payment with respect to Guarantor’s other obligations.

The initial conversion rate applicable to the 2020 Notes is 8.4656 shares of common stock per \$1,000 principal amount of 2020 Notes, which is equivalent to an initial conversion price of approximately \$118.13 per share. The conversion rate will be subject to adjustment upon the occurrence of certain specified events, but will not be adjusted for any accrued and unpaid special interest. In addition, upon the occurrence of a “make-whole fundamental change” as defined in the indenture, we will, in certain circumstances, increase the conversion rate by a number of additional shares for a holder that elects to convert its 2020 Notes in connection with such make-whole fundamental change.

Prior to March 15, 2020, the 2020 Notes will be convertible only under the following circumstances: (1) during any calendar quarter commencing after September 30, 2015, if, for at least 20 trading days (whether or not consecutive) during the 30 consecutive trading day period ending on the last trading day of the immediately preceding fiscal quarter, the last reported sale price of our common stock on such trading day is greater than or equal to 130% of the applicable conversion price on such trading day; (2) during the five consecutive business day period after any ten consecutive trading day period in which, for each day of that period, the trading price per \$1,000 principal amount of 2020 Notes for such trading day was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on such trading day; or (3) upon the occurrence of specified corporate transactions. As of October 31, 2015, none of these conditions have occurred and, as a result, the 2020 Notes are not convertible as of October 31, 2015. On and after March 15, 2020, until the close of business on the second scheduled trading day immediately preceding the maturity date, holders may convert all or a portion of their 2020 Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 2020 Notes will be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of our common stock.

Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer’s non-convertible debt borrowing rate. Accordingly, in accounting for the issuance of the 2020 Notes, we separated the 2020 Notes into liability and equity components. The carrying amount of the liability component was calculated by measuring the fair value of a similar liability that does not have an associated convertible feature. The carrying amount of the equity component, which is recognized as a debt discount, represents the difference between the proceeds from the issuance of the 2020 Notes and the fair value of the liability component of the 2020 Notes. The excess of the principal amount of the liability component over its carrying amount (“debt discount”) will be amortized to interest expense using an effective interest rate of 6.47% over the term of the 2020 Notes. The equity component is not remeasured as long as it continues to meet the conditions for equity classification.

In accounting for the debt issuance costs related to the issuance of the 2020 Notes, we allocated the total amount incurred to the liability and equity components based on their relative values. Debt issuance costs attributable to the liability component are amortized to interest expense using the effective interest method over the term of the 2020 Notes, and debt issuance costs attributable to the equity component are netted with the equity component in stockholders’ equity.

Debt issuance costs related to the 2020 Notes were comprised of discounts upon original issuance of \$3.8 million and third party offering costs of \$2.3 million. Discounts were recorded as a contra-liability and are presented net against the convertible senior notes due 2020 balance on the condensed consolidated balance sheets. Third party offering costs attributable to the liability component were recorded as an asset and are presented in other assets on the condensed consolidated balance sheets.

#### 2020 Notes—Convertible Bond Hedge and Warrant Transactions

In connection with the offering of the 2020 Notes in June 2015 and the exercise in full of the over-allotment option in July 2015, we entered into convertible note hedge transactions whereby we have the option to purchase a total of approximately 5.1 million shares of our common stock at a price of approximately \$118.13 per share. The total cost of the convertible note hedge transactions was \$68.3 million. In addition, we sold warrants whereby the holders of the warrants have the option to purchase a total of approximately 5.1 million shares of our common stock at a price of \$189.00 per share. We received \$30.4 million in cash proceeds from the sale of these warrants. Taken together, the purchase of the convertible note hedges and sale of the warrants are intended to offset any actual earnings dilution from the conversion of the 2020 Notes until our common stock is above approximately \$189.00 per

share. As these transactions meet certain accounting criteria, the convertible note hedges and warrants are recorded in stockholders' equity, are not accounted for as derivatives and are not remeasured each reporting period. The net costs incurred in connection with the convertible note hedge and warrant transactions were recorded as a reduction to additional paid-in capital on the condensed consolidated balance sheets.

We recorded a deferred tax liability of \$32.8 million in connection with the debt discount associated with the 2020 Notes and recorded a deferred tax asset of \$26.6 million in connection with the convertible note hedge transactions. The current portion of the deferred tax liability and deferred tax asset are recorded in current deferred tax assets on the condensed consolidated balance sheets. The non-current portion of the deferred tax liability and deferred tax asset are recorded in non-current deferred tax assets on the condensed consolidated balance sheets.

#### 0.00% Convertible Senior Notes due 2019

In June 2014, we issued \$350 million aggregate principal amount of 0.00% convertible senior notes due 2019 (the "2019 Notes") in a private offering. The 2019 Notes are governed by the terms of an indenture between us and U.S. Bank National Association, as the Trustee. The 2019 Notes will mature on June 15, 2019, unless earlier purchased by us or converted. The 2019 Notes will not bear interest, except that the 2019 Notes will be subject to "special interest" in certain limited circumstances in the event of our failure to perform certain of our obligations under the indenture governing the 2019 Notes. The 2019 Notes are unsecured obligations and do not contain any financial covenants or restrictions on the payments of dividends, the incurrence of indebtedness or the issuance or repurchase of securities by us or any of our subsidiaries. Certain events are also considered "events of default" under the 2019 Notes, which may result in the acceleration of the maturity of the 2019 Notes, as described in the indenture governing the 2019 Notes.

The initial conversion rate applicable to the 2019 Notes is 8.6143 shares of common stock per \$1,000 principal amount of 2019 Notes, which is equivalent to an initial conversion price of approximately \$116.09 per share. The conversion rate will be subject to adjustment upon the occurrence of certain specified events, but will not be adjusted for any accrued and unpaid special interest. In addition, upon the occurrence of a "make-whole fundamental change," we will, in certain circumstances, increase the conversion rate by a number of additional shares for a holder that elects to convert its 2019 Notes in connection with such make-whole fundamental change.

Prior to March 15, 2019, the 2019 Notes will be convertible only under the following circumstances: (1) during any calendar quarter commencing after September 30, 2014, if, for at least 20 trading days (whether or not consecutive) during the 30 consecutive trading day period ending on the last trading day of the immediately preceding fiscal quarter, the last reported sale price of our common stock on such trading day is greater than or equal to 130% of the applicable conversion price on such trading day; (2) during the five consecutive business day period after any ten consecutive trading day period in which, for each day of that period, the trading price per \$1,000 principal amount of 2019 Notes for such trading day was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on such trading day; or (3) upon the occurrence of specified corporate transactions. As of October 31, 2015, none of these conditions have occurred and, as a result, the 2019 Notes are not convertible as of October 31, 2015. On and after March 15, 2019, until the close of business on the second scheduled trading day immediately preceding the maturity date, holders may convert all or a portion of their 2019 Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 2019 Notes will be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of our common stock.

Under GAAP, certain convertible debt instruments that may be settled in cash on conversion are required to be separately accounted for as liability and equity components of the instrument in a manner that reflects the issuer's non-convertible debt borrowing rate. Accordingly, in accounting for the issuance of the 2019 Notes, we separated the 2019 Notes into liability and equity components. The carrying amount of the liability component was calculated by measuring the fair value of a similar liability that does not have an associated convertible feature. The carrying amount of the equity component, which is recognized as a debt discount, represents the difference between the proceeds from the issuance of the 2019 Notes and the fair value of the liability component of the 2019 Notes. The debt



discount will be amortized to interest expense using an effective interest rate of 4.51% over the term of the 2019 Notes. The equity component is not remeasured as long as it continues to meet the conditions for equity classification.

In accounting for the debt issuance costs related to the issuance of the 2019 Notes, we allocated the total amount incurred to the liability and equity components based on their relative values. Debt issuance costs attributable to the liability component are amortized to interest expense using the effective interest method over the term of the 2019 Notes, and debt issuance costs attributable to the equity component are netted with the equity component in stockholders' equity.

Debt issuance costs related to the 2019 Notes were comprised of discounts and commissions payable to the initial purchasers of \$4.4 million and third party offering costs of \$1.0 million. Discounts and commissions payable to the initial purchasers attributable to the liability component were recorded as a contra-liability and are presented net against the convertible senior notes due 2019 balance

on the condensed consolidated balance sheets. Third party offering costs attributable to the liability component were recorded as an asset and are presented in other assets on the condensed consolidated balance sheets.

#### 2019 Notes—Convertible Bond Hedge and Warrant Transactions

In connection with the offering of the 2019 Notes, we entered into convertible note hedge transactions whereby we have the option to purchase a total of approximately 3.0 million shares of our common stock at a price of approximately \$116.09 per share. The total cost of the convertible note hedge transactions was \$73.3 million. In addition, we sold warrants whereby the holders of the warrants have the option to purchase a total of approximately 3.0 million shares of our common stock at a price of \$171.98 per share. We received \$40.4 million in cash proceeds from the sale of these warrants. Taken together, the purchase of the convertible note hedges and sale of the warrants are intended to offset any actual dilution from the conversion of the 2019 Notes and to effectively increase the overall conversion price from \$116.09 per share to \$171.98 per share. As these transactions meet certain accounting criteria, the convertible note hedges and warrants are recorded in stockholders' equity and are not accounted for as derivatives. The net costs incurred in connection with the convertible note hedge and warrant transactions were recorded as a reduction to additional paid-in capital on the condensed consolidated balance sheets.

We recorded a deferred tax liability of \$27.5 million in connection with the debt discount associated with the 2019 Notes and recorded a deferred tax asset of \$28.6 million in connection with the convertible note hedge transactions. The current portion of the deferred tax liability and deferred tax asset are recorded in current deferred tax assets on the condensed consolidated balance sheets. The non-current portion of the deferred tax liability and deferred tax asset are recorded in non-current deferred tax assets on the condensed consolidated balance sheets.

#### Revolving Line of Credit

In August 2011, Restoration Hardware, Inc., along with its Canadian subsidiary, Restoration Hardware Canada, Inc., entered into a credit agreement (the "prior credit agreement") with Bank of America, N.A., as administrative agent, and certain other lenders. On November 24, 2014, the existing credit agreement was amended and restated (the "amended and restated credit agreement") to, among other things, increase the existing revolving line of credit by \$182.5 million and eliminate the \$15.0 million term loan facility under the existing credit agreement. Under the amended and restated credit agreement, we have the option to increase the amount of the revolving line of credit by up to an additional \$200.0 million, subject to satisfaction of certain customary conditions at the time of such increase. As a result of the amended and restated credit agreement, unamortized deferred financing fees of \$0.2 million related to the previous facility were expensed in the fourth quarter of fiscal 2014 and \$0.9 million related to the previous facility will be amortized over the life of the new revolving line of credit, which has a maturity date of November 24, 2019.

On August 12, 2015, Restoration Hardware, Inc. and Restoration Hardware Canada, Inc. entered into a First Amendment (the "Amendment") to the amended and restated credit agreement. The Amendment changes the amended and restated credit agreement definition of "Change of Control" (the occurrence of which triggers a default under the amended and restated credit agreement) so that changes in the composition of the board of directors due to actual or threatened proxy solicitations are treated in the same way as other changes in the composition of the board of directors.

The availability of credit at any given time under the amended and restated credit agreement is limited by reference to a borrowing base formula based upon numerous factors, including the value of eligible inventory and eligible accounts receivable. As a result of the borrowing base formula, the actual borrowing availability under the revolving line of credit could be less than the stated amount of the revolving line of credit (as reduced by the actual borrowings and outstanding letters of credit under the revolving line of credit). All obligations under the amended and restated credit agreement are secured by substantially all of Restoration Hardware, Inc.'s assets, including accounts receivable, inventory, intangible assets, property, equipment, goods and fixtures.

Borrowings under the revolving line of credit are subject to interest, at the borrowers' option, at either the bank's reference rate or LIBOR (or the BA Rate or the Canadian Prime Rate, as such terms are defined in the amended and restated credit agreement, for Canadian borrowings denominated in Canadian dollars or the United States Index Rate or LIBOR for Canadian borrowings denominated in United States dollars) plus an applicable margin rate, in each case.

The amended and restated credit agreement contains various restrictive covenants, including, among others, limitations on the ability to grant liens, make loans or other investments, incur additional debt, issue additional equity, merge or consolidate with or into another person, sell assets, pay dividends or make other distributions or enter into transactions with affiliates, along with other restrictions and limitations typical to credit agreements of this type and size.

The amended and restated credit agreement does not contain any significant financial or coverage ratio covenants unless the domestic availability under the revolving line of credit is less than the greater of (i) \$20.0 million and (ii) 10% of the lesser of (A) the aggregate domestic commitments under the amended and restated credit agreement and (B) the domestic borrowing base. If the

availability under the amended and restated credit agreement is less than the foregoing amount, then Restoration Hardware, Inc. is required to maintain a consolidated fixed charge coverage ratio of at least one to one. Such ratio was approximately the ratio on the last day of each month on a trailing twelve-month basis of (a) (i) consolidated EBITDA (as defined in the agreement) minus (ii) capital expenditures, minus (iii) the income taxes paid in cash to (b) the sum of (i) debt service charges plus (ii) certain dividends and distributions paid. As of October 31, 2015, Restoration Hardware, Inc. was in compliance with all covenants of the amended and restated credit agreement, and if the availability under the amended and restated credit agreement was less than the amount described above, Restoration Hardware, Inc. would have been in compliance with the consolidated fixed charge coverage ratio described in the previous sentence.

The amended and restated credit agreement requires a daily sweep of cash to prepay the loans under the agreement while (i) an event of default exists or (ii) the availability under the revolving line of credit for extensions of credit is less than the greater of (A) \$20.0 million and (B) 10% of the lesser of the domestic commitments and the domestic borrowing base.

On June 27, 2014, we paid off the principal balance and related interest under the prior credit agreement of \$154.8 million using proceeds from the issuance of the 2019 Notes. As of October 31, 2015, Restoration Hardware, Inc. had no amounts outstanding under the amended and restated credit agreement. As of October 31, 2015, Restoration Hardware, Inc. had \$586.6 million undrawn borrowing availability under the amended and restated credit agreement and had \$13.4 million in outstanding letters of credit.

#### Contractual Obligations

As of October 31, 2015, our future contractual cash obligations over the next several periods were as follows:

|  | Payments Due by Period |                  |                   |                   |                     |
|--|------------------------|------------------|-------------------|-------------------|---------------------|
|  | Total                  | of 2015          | 2016–2017         | 2018–2019         | Thereafter          |
|  | (in thousands)         |                  |                   |                   |                     |
| Convertible senior notes due 2019            | \$ 350,000             | \$ —             | \$ —              | \$ 350,000        | \$ —                |
| Convertible senior notes due 2020            | 300,000                | —                | —                 | —                 | 300,000             |
| Revolving line of credit <sup>(1)</sup>      | —                      | —                | —                 | —                 | —                   |
| Operating leases <sup>(2)</sup>              | 548,936                | 18,958           | 127,999           | 97,714            | 304,265             |
| Other non-current obligations <sup>(3)</sup> | 741,234                | 5,077            | 68,847            | 87,900            | 579,410             |
| Capital lease obligations                    | 16,294                 | 293              | 2,212             | 2,243             | 11,546              |
| Notes payable for share repurchases          | 19,523                 | —                | —                 | 893               | 18,630              |
| Letters of credit                            | 13,433                 | 13,433           | —                 | —                 | —                   |
| <b>Total</b>                                 | <b>\$ 1,989,420</b>    | <b>\$ 37,761</b> | <b>\$ 199,058</b> | <b>\$ 538,750</b> | <b>\$ 1,213,851</b> |

(1) Under the amended and restated credit agreement, the revolving line of credit has a maturity date of November 24, 2019.

(2) We enter into operating leases in the normal course of business. Most lease arrangements provide us with the option to renew the leases at defined terms. The table above does not include future obligations for renewal options that have not yet been exercised. The future operating lease obligations would change if we were to exercise these options. Amounts above do not include estimated contingent rent due under operating leases of \$4.8 million.

(3) Other non-current obligations include estimated payments for rent associated with build-to-suit lease transactions. These amounts may be reduced in the event we are able to effect a sale-leaseback on any of these locations.

### Off Balance Sheet Arrangements

We have no material off balance sheet arrangements as of October 31, 2015.

### Critical Accounting Policies and Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect amounts reported in our consolidated financial statements and related notes, as well as the related disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management evaluates its accounting policies, estimates, and judgments on an on-going basis. Management bases its estimates and judgments on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions and conditions and such differences could be material to the consolidated financial statements.

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Management evaluated the development and selection of its critical accounting policies and estimates and believes that the following involve a higher degree of judgment or complexity and are most significant to reporting our consolidated results of operations and financial position, and are therefore discussed as critical:

- Revenue Recognition
- Merchandise Inventories
- Advertising Expenses
- Impairment of Goodwill and Long-Lived Assets
- Lease Accounting
- Stock-Based Compensation
- Income Taxes

For further discussion regarding these policies, refer to Management's Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Policies and Estimates in the 2014 Form 10-K. There have been no material changes to the critical accounting policies and estimates listed in the 2014 Form 10-K.

### Recent Accounting Pronouncements

Refer to Note 2—Recent Accounting Pronouncements in our condensed consolidated financial statements for a description of recently proposed accounting standards which may impact our consolidated financial statements in future reporting periods.

## Item 3. Quantitative and Qualitative Disclosure of Market Risks

### Interest Rate Risk

Our investments include cash, cash equivalents and both short-term and long-term investments including investment-grade interest-bearing securities such as money market funds, certificates of deposit, commercial paper, municipal and government agency obligations and guaranteed obligations of the U.S. government. The primary objective of our investment activities is to preserve principal while maximizing income without significantly increasing risk. We do not enter into investments for trading or speculative purposes. Our investments are exposed to market risk due to a fluctuation in interest rates, which may affect our interest income and the fair market value of our investments. We believe that our exposure to interest rate risk is not significant and a 1% movement in market interest rates would not have a significant impact on the total value of our portfolio. We actively monitor changes in interest rates.

We are subject to interest rate risk in connection with borrowings under our revolving line of credit which bears interest at variable rates. At October 31, 2015, there were no amounts outstanding under the revolving line of credit. As of October 31, 2015, we had \$586.6 million undrawn borrowing availability under the revolving line of credit and had \$13.4 million in outstanding letters of credit. We currently do not engage in any interest rate hedging activity and we have no intention to do so in the foreseeable future. Based on the average interest rate on the revolving line of credit during the three months ended October 31, 2015, and to the extent that borrowings were outstanding, we do not believe that a 10% change in the interest rate would have a material effect on our consolidated results of operations or financial condition.

As of October 31, 2015, we had \$350 million principal amount of 0.00% convertible senior notes due 2019 outstanding (the "2019 Notes"). As this instrument does not bear interest, we do not have interest rate risk exposure related to this debt.

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As of October 31, 2015, we had \$300 million principal amount of 0.00% convertible senior notes due 2020 outstanding (the “2020 Notes”). As this instrument does not bear interest, we do not have interest rate risk exposure related to this debt.

### Market Price Sensitive Instruments

#### 0.00% Convertible Senior Notes due 2019

In connection with the issuance of the 2019 Notes, we entered into privately-negotiated convertible note hedge transactions with certain counterparties. The convertible note hedge transactions relate to, collectively, 3.0 million shares of our common stock, which represents the number of shares of our common stock underlying the 2019 Notes, subject to anti-dilution adjustments substantially similar to those applicable to the 2019 Notes. These convertible note hedge transactions are expected to reduce the potential earnings

dilution with respect to our common stock upon conversion of the 2019 Notes and/or reduce our exposure to potential cash or stock payments that may be required upon conversion of the 2019 Notes.

We also entered into separate warrant transactions with the same group of counterparties initially relating to the number of shares of our common stock underlying the convertible note hedge transactions, subject to customary anti-dilution adjustments. The warrant transactions will have a dilutive effect with respect to our common stock to the extent that the price per share of our common stock exceeds the strike price of the warrants unless we elect, subject to certain conditions, to settle the warrants in cash. The strike price of the warrant transactions is initially \$171.98 per share. Refer to Note 7—Convertible Senior Notes in our condensed consolidated financial statements.

#### 0.00% Convertible Senior Notes due 2020

In connection with the issuance of the 2020 Notes, we entered into privately-negotiated convertible note hedge transactions with certain counterparties. The convertible note hedge transactions relate to, collectively, 5.1 million shares of our common stock, which represents the number of shares of our common stock underlying the 2020 Notes, subject to anti-dilution adjustments substantially similar to those applicable to the 2020 Notes. These convertible note hedge transactions are expected to reduce the potential earnings dilution with respect to our common stock upon conversion of the 2020 Notes and/or reduce our exposure to potential cash or stock payments that may be required upon conversion of the 2020 Notes.

We also entered into separate warrant transactions with the same group of counterparties initially relating to the number of shares of our common stock underlying the convertible note hedge transactions, subject to customary anti-dilution adjustments. The warrant transactions will have a dilutive effect with respect to our common stock to the extent that the price per share of our common stock exceeds the strike price of the warrants unless we elect, subject to certain conditions, to settle the warrants in cash. The strike price of the warrant transactions is initially \$189.00 per share. Refer to Note 7—Convertible Senior Notes in our condensed consolidated financial statements.

#### Impact of Inflation

Our results of operations and financial condition are presented based on historical cost. While it is difficult to accurately measure the impact of inflation due to the imprecise nature of the estimates required, we believe the effects of inflation, if any, on our consolidated results of operations and financial condition have been immaterial.

#### Item 4. Controls and Procedures

##### Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this quarterly report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that as of the end of the period covered by this report our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and include controls and procedures designed to ensure that the information required to be disclosed by us in such reports is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures.



Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting that occurred during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II

### Item 1. Legal Proceedings

From time to time we and/or our management are involved in litigation, claims and other proceedings relating to the conduct of our business, including purported class action litigation. Such legal proceedings may include claims related to our employment practices, wage and hour claims, claims of intellectual property infringement, including with respect to trademarks and trade dress, claims asserting unfair competition and unfair business practices, claims with respect to our collection and sale of reproduction products, and consumer class action claims relating to our consumer practices including the collection of zip code or other information from customers. In addition, from time to time, we are subject to product liability and personal injury claims for the products that we sell and the stores we operate. Subject to certain exceptions, our purchase orders generally require the vendor to indemnify us against any product liability claims; however, if the vendor does not have insurance or becomes insolvent, we may not be indemnified. In addition, we could face a wide variety of employee claims against us, including general discrimination, privacy, labor and employment, ERISA and disability claims. Any claims could result in litigation against us and could also result in regulatory proceedings being brought against us by various federal and state agencies that regulate our business, including the U.S. Equal Employment Opportunity Commission. Often these cases raise complex factual and legal issues, which are subject to risks and uncertainties and which could require significant management time. Litigation and other claims and regulatory proceedings against us could result in unexpected expenses and liability and could also materially adversely affect our operations and our reputation.

For additional information, refer to Note 15—Commitments and Contingencies in our condensed consolidated financial statements within Part I of this Quarterly Report on Form 10-Q.

### Item 1A. Risk Factors

We operate in a rapidly changing environment that involves a number of risks that could materially and adversely affect our business, financial condition, prospects, operating results or cash flows. For a detailed discussion of the risks that affect our business, refer to the section entitled “Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended January 31, 2015 (“2014 Form 10-K”) and in our Quarterly on Form 10-Q for the quarterly period ended August 1, 2015 (the “Second Quarter Form 10-Q”). There have been no material changes to the risk factors disclosed in our 2014 Form 10-K and our Second Quarter Form 10-Q.

The risks described in our 2014 Form 10-K and our Second Quarter Form 10-Q are not the only risks we face. Additional risks and uncertainties that we are unaware of, or that we currently believe are not material, may also become important factors that adversely affect our business, operating results and financial condition.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

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Repurchases of Common Stock during the Three Months Ended October 31, 2015

During the three months ended October 31, 2015, we repurchased the following shares of our common stock:

|  | Average         |
|--|-----------------|
|  | Purchase        |
|  | Number          |
|  | of              |
|  | Price Per       |
|  | Share           |
|  | Shares          |
|  | Share           |
| August 2, 2015 to August 29, 2015            |                 |
| Shares withheld from delivery <sup>(1)</sup> | — \$ —          |
| August 30, 2015 to October 3, 2015           |                 |
| Shares withheld from delivery <sup>(1)</sup> | 14,513 99.14    |
| October 4, 2015 to October 31, 2015          |                 |
| Shares withheld from delivery <sup>(1)</sup> | — —             |
| Total  | 14,513 \$ 99.14 |

(1) Reflects shares withheld from delivery to satisfy exercise price and tax withholding obligations of employee recipients that occur upon the exercise of stock options and vesting of restricted stock units granted under the Company's 2012 Stock Incentive Plan.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

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Item 6. Exhibits

| Exhibit<br>Number | Exhibit Description   | Incorporated by<br>Reference |                           | Exhibit<br>Number | Filed<br>Herewith |
|-------------------|---|------------------------------|---------------------------|-------------------|-------------------|
|                   |   | File                         | Date of<br>First Filing   |                   |                   |
| 10.1              | First Amendment to Tenth Amended and Restated Credit Agreement dated as of August 12, 2015 among Restoration Hardware, Inc., Restoration Hardware Canada, Inc., as borrowers, the guarantors party thereto, the lenders party thereto and Bank of America, N.A. as administrative agent and collateral agent. | 8-K                          | 001-35720 August 12, 2015 | 10.1              |                   |
| 31.1              | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.   | —                            | —                         | —                 | X                 |
| 31.2              | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.   | —                            | —                         | —                 | X                 |
| 32.1              | Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  | —                            | —                         | —                 | X                 |
| 32.2              | Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  | —                            | —                         | —                 | X                 |
| 101.INS           | XBRL Instance Document  | —                            | —                         | —                 | X                 |
| 101.SCH           | XBRL Taxonomy Extension Schema Document   | —                            | —                         | —                 | X                 |
| 101.CAL           | XBRL Taxonomy Extension Calculation Linkbase Document   | —                            | —                         | —                 | X                 |
| 101.DEF           | XBRL Taxonomy Extension Definition Linkbase Document  | —                            | —                         | —                 | X                 |
| 101.LAB           | XBRL Taxonomy Extension Label Linkbase Document   | —                            | —                         | —                 | X                 |
| 101.PRE           | XBRL Taxonomy Extension Presentation Linkbase Document  | —                            | —                         | —                 | X                 |



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Restoration Hardware Holdings, Inc.

Date: December 10, 2015

By: /s/ Gary Friedman  
Gary Friedman  
Chairman and Chief Executive Officer  
(Principal Executive Officer)

Date: December 10, 2015

By: /s/ Karen Boone  
Karen Boone  
Chief Financial and Administrative Officer  
(Principal Financial Officer and Principal  
Accounting Officer)