

Primerica, Inc.
Form 10-Q
November 05, 2015

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-34680

Primerica, Inc.

(Exact name of registrant as specified in its charter)

Delaware	27-1204330
(State or other jurisdiction of	(I.R.S. Employer
incorporation or organization)	Identification No.)
	30099

1 Primerica Parkway

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Duluth, Georgia
(Address of principal executive offices) (ZIP Code)

(770) 381-1000

(Registrant's telephone number, including area code)

Not applicable.

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	As of October 31, 2015
Common Stock, \$0.01 Par Value	48,361,806 shares

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PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.

PRIMERICA, INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets

	(Unaudited)	
	September	December
	30, 2015	31, 2014
	(In thousands)	
Assets:		
Investments:		
Fixed-maturity securities available-for-sale, at fair value (amortized cost: \$1,641,568 in 2015 and \$1,667,500 in 2014)	\$ 1,683,166	\$ 1,759,120
Fixed-maturity securities held-to-maturity, at amortized cost (fair value: \$357,153 in 2015 and \$228,809 in 2014)	356,000	220,000
Equity securities available-for-sale, at fair value (cost: \$40,571 in 2015 and \$43,738 in 2014)	45,780	53,390
Trading securities, at fair value (cost: \$6,556 in 2015 and \$7,710 in 2014)	6,534	7,711
Policy loans	28,599	28,095
Total investments	2,120,079	2,068,316
Cash and cash equivalents	160,561	191,997
Accrued investment income	17,800	17,401
Due from reinsurers	4,103,949	4,115,533
Deferred policy acquisition costs, net	1,465,175	1,351,180
Premiums and other receivables	198,846	181,660
Intangible assets, net (accumulated amortization: \$70,978 in 2015 and \$68,426 in 2014)	59,168	61,720
Deferred income taxes	35,859	36,082
Other assets	314,830	273,403
Separate account assets	2,086,598	2,440,303
Total assets	\$ 10,562,865	\$ 10,737,595
Liabilities and Stockholders' Equity:		
Liabilities:		
Future policy benefits	\$ 5,388,042	\$ 5,264,608
Unearned premiums	665	912
Policy claims and other benefits payable	222,720	245,829
Other policyholders' funds	351,879	344,313
Notes payable	374,572	374,532
Surplus note	356,000	220,000
Income taxes	152,315	140,467
Other liabilities	400,173	411,294
Payable under securities lending	83,220	50,211

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Separate account liabilities	2,086,598	2,440,303
Commitments and contingent liabilities (see Commitments and Contingent Liabilities note)		
Total liabilities	9,416,184	9,492,469
Stockholders' equity:		
Common stock (\$0.01 par value; authorized 500,000 in 2015 and 2014; issued and		
outstanding 48,571 shares in 2015 and 52,169 shares in 2014)	486	522
Paid-in capital	195,314	353,337
Retained earnings	912,749	795,740
Accumulated other comprehensive income (loss), net of income tax:		
Unrealized foreign currency translation gains (losses)	(11,684)	21,681
Net unrealized investment gains (losses):		
Net unrealized investment gains not other-than-temporarily impaired	49,889	74,308
Net unrealized investment losses other-than-temporarily impaired	(73)	(462)
Total stockholders' equity	1,146,681	1,245,126
Total liabilities and stockholders' equity	\$ 10,562,865	\$ 10,737,595

See accompanying notes to condensed consolidated financial statements.

PRIMERICA, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Income – Unaudited

	Three months ended September 30,		Nine months ended September 30,	
	2015	2014	2015	2014
(In thousands, except per-share amounts)				
Revenues:				
Direct premiums	\$587,882	\$577,482	\$1,753,589	\$1,722,427
Ceded premiums	(393,987)	(402,198)	(1,198,382)	(1,215,459)
Net premiums	193,895	175,284	555,207	506,968
Commissions and fees	132,368	132,928	404,353	391,898
Investment income net of investment expenses	22,487	21,764	67,918	65,044
Interest expense on surplus note	(3,772)	(1,299)	(8,954)	(1,299)
Net investment income	18,715	20,465	58,964	63,745
Realized investment gains (losses), including other-than-				
temporary impairment losses	(259)	(281)	1,623	813
Other, net	11,105	10,445	31,041	30,137
Total revenues	355,824	338,841	1,051,188	993,561
Benefits and expenses:				
Benefits and claims	88,599	81,235	253,621	228,839
Amortization of deferred policy acquisition costs	40,797	36,944	113,392	104,834
Sales commissions	67,402	67,500	207,358	199,985
Insurance expenses	30,261	31,149	93,353	87,106
Insurance commissions	4,619	4,045	11,953	12,009
Interest expense	8,718	8,712	26,036	25,870
Other operating expenses	40,475	45,236	126,887	128,325
Total benefits and expenses	280,871	274,821	832,600	786,968
Income from continuing operations before income taxes	74,953	64,020	218,588	206,593
Income taxes	25,603	22,407	76,664	72,224
Income from continuing operations	49,350	41,613	141,924	134,369
Income (loss) from discontinued operations, net of income taxes	-	(18)	-	1,578
Net income	\$49,350	\$41,595	\$141,924	\$135,947
Basic earnings per share:				
Continuing operations	\$0.98	\$0.75	\$2.73	\$2.42
Discontinued operations	-	-	-	0.03
Basic earnings per share	\$0.98	\$0.75	\$2.73	\$2.45
Diluted earnings per share:				
Continuing operations	\$0.98	\$0.75	\$2.73	\$2.41
Discontinued operations	-	-	-	0.03
Diluted earnings per share	\$0.98	\$0.75	\$2.73	\$2.44
Weighted-average shares used in computing earnings per share:				
Basic	50,082	54,713	51,494	54,953

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Diluted	50,104	54,744	51,526	54,978
Supplemental disclosures:				
Total impairment losses	\$(1,564)	\$(515)	\$(2,433)	\$(885)
Impairment losses recognized in other comprehensive income				
before income taxes	-	-	-	-
Net impairment losses recognized in earnings	(1,564)	(515)	(2,433)	(885)
Other net realized investment gains	1,305	234	4,056	1,698
Realized investment gains, including other-than-				
temporary impairment losses	\$(259)	\$(281)	\$1,623	\$813
Dividends declared per share	\$0.16	\$0.12	\$0.48	\$0.36

See accompanying notes to condensed consolidated financial statements.

PRIMERICA, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Comprehensive Income (Loss) – Unaudited

	Three months ended		Nine months ended	
	September 30,		September 30,	
	2015	2014	2015	2014
	(In thousands)			
Net income	\$49,350	\$41,595	\$141,924	\$135,947
Other comprehensive income (loss) before income taxes:				
Unrealized investment gains (losses):				
Change in unrealized holding gains (losses) on investment				
securities	(18,019)	(20,132)	(35,078)	18,590
Reclassification adjustment for realized investment (gains)				
losses included in net income	381	80	(1,892)	(686)
Foreign currency translation adjustments:				
Change in unrealized foreign currency translation losses before				
income tax expense (benefit) of \$(171) and \$(366) in 2015 and				
\$(131) and \$(139) in 2014	(16,323)	(11,600)	(33,731)	(11,832)
Total other comprehensive income (loss) before income				
taxes	(33,961)	(31,652)	(70,701)	6,072
Income tax expense (benefit) related to items of other				
comprehensive income (loss)	(6,345)	(7,150)	(13,306)	6,128
Other comprehensive loss, net of income taxes	(27,616)	(24,502)	(57,395)	(56)
Total comprehensive income	\$21,734	\$17,093	\$84,529	\$135,891

See accompanying notes to condensed consolidated financial statements.

PRIMERICA, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Stockholders' Equity – Unaudited

	Nine months ended September 30, 2015 2014 (In thousands)	
Common stock:		
Balance, beginning of period	\$522	\$548
Repurchases of common stock	(41)	(15)
Net issuance of common stock	5	4
Balance, end of period	486	537
Paid-in capital:		
Balance, beginning of period	353,337	472,633
Share-based compensation	28,073	29,459
Net issuance of common stock	(5)	(4)
Repurchases of common stock	(187,180)	(71,838)
Adjustments to paid-in capital, other	1,089	(993)
Balance, end of period	195,314	429,257
Retained earnings:		
Balance, beginning of period	795,740	640,840
Net income	141,924	135,947
Dividends	(24,915)	(20,049)
Balance, end of period	912,749	756,738
Accumulated other comprehensive income (loss):		
Balance, beginning of period	95,527	108,006
Change in foreign currency translation adjustment, net of income tax expense (benefit) of \$(366) in 2015 and \$(139) in 2014	(33,365)	(11,693)
Change in net unrealized investment gains (losses) during the period, net of income taxes:		
Change in net unrealized investment gains (losses) not-other-than temporarily impaired, net of income tax expense (benefit) of \$(13,148) in 2015 and \$5,790 in 2014	(24,419)	10,752
Change in net unrealized investment losses other-than-temporarily impaired, net of income tax expense (benefit) of \$208 in 2015 and \$477 in 2014	389	885
Balance, end of period	38,132	107,950
Total stockholders' equity	\$1,146,681	\$1,294,482

See accompanying notes to condensed consolidated financial statements.

PRIMERICA, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows – Unaudited

	Nine months ended September 30,	
	2015	2014
	(In thousands)	
Cash flows from operating activities:		
Net income	\$ 141,924	\$ 135,947
Adjustments to reconcile net income to cash provided by (used in) operating activities:		
Change in future policy benefits and other policy liabilities	165,492	200,406
Deferral of policy acquisition costs	(243,346)	(217,027)
Amortization of deferred policy acquisition costs	113,392	104,834
Change in income taxes	31,349	17,714
Realized investment (gains) losses, including other-than-temporary impairments	(1,623)	(813)
Gain from sale of business, net	-	(1,578)
Accretion and amortization of investments	(1,094)	(2,035)
Depreciation and amortization	8,201	8,611
Change in due from reinsurers	(33,248)	(93,109)
Change in premiums and other receivables	(21,376)	(16,775)
Trading securities sold, matured, or called (acquired), net	1,143	3,818
Share-based compensation	12,918	14,333
Change in other operating assets and liabilities, net	(32,740)	(22,846)
Net cash provided by (used in) operating activities	140,992	131,480
Cash flows from investing activities:		
Available-for-sale investments sold, matured or called:		
Fixed-maturity securities — sold	104,097	63,996
Fixed-maturity securities — matured or called	201,722	237,335
Equity securities	4,700	188
Available-for-sale investments acquired:		
Fixed-maturity securities	(264,457)	(318,987)
Equity securities	(794)	(6,470)
Purchases of property and equipment and other investing activities, net	(5,924)	(6,029)
Proceeds from sale of business	-	3,000
Cash collateral received (returned) on loaned securities, net	33,009	(22,238)
Sales (purchases) of short-term investments using securities lending collateral, net	(33,009)	22,238
Net cash provided by (used in) investing activities	39,344	(26,967)
Cash flows from financing activities:		
Dividends paid	(24,915)	(20,049)
Common stock repurchased	(181,121)	(65,556)
Excess tax benefits on share-based compensation	4,624	4,651
Tax withholdings on share-based compensation	(6,101)	(6,297)
Cash proceeds from stock options exercised	136	-
Payments of deferred financing costs	-	(864)
Net cash provided by (used in) financing activities	(207,377)	(88,115)

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Effect of foreign exchange rate changes on cash	(4,395)	(1,904)
Change in cash and cash equivalents	(31,436)	14,494
Cash and cash equivalents, beginning of period	191,997	148,983
Cash and cash equivalents, end of period	\$160,561	\$163,477

See accompanying notes to condensed consolidated financial statements.

PRIMERICA, INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements — Unaudited

(1) Description of Business, Basis of Presentation, and Summary of Significant Accounting Policies

Description of Business. Primerica, Inc. (the "Parent Company"), together with its subsidiaries (collectively, "we", "us" or the "Company"), is a leading distributor of financial products to middle income households in the United States and Canada. We assist our clients in meeting their needs for term life insurance, which we underwrite, and mutual funds, annuities and other financial products, which we distribute primarily on behalf of third parties. Our primary subsidiaries include the following entities: Primerica Financial Services, Inc. ("PFS"), a general agency and marketing company; Primerica Life Insurance Company ("Primerica Life"), our principal life insurance company; Primerica Financial Services (Canada) Ltd., a holding company for our Canadian operations, which includes Primerica Life Insurance Company of Canada ("Primerica Life Canada") and PFS Investments Canada Ltd. ("PFS Investments Canada"); and PFS Investments, Inc. ("PFS Investments") an investment products company and broker-dealer. Primerica Life, domiciled in Massachusetts, owns National Benefit Life Insurance Company ("NBLIC"), a New York insurance company. We established Peach Re, Inc. ("Peach Re") and Vidalia Re, Inc. ("Vidalia Re") as special purpose financial captive insurance companies and wholly owned subsidiaries of Primerica Life. Peach Re and Vidalia Re have each entered into separate coinsurance agreements with Primerica Life whereby Primerica Life has ceded certain level premium term life insurance policies to Peach Re and Vidalia Re (respectively, the "Peach Re Coinsurance Agreement" and the "Vidalia Re Coinsurance Agreement").

Basis of Presentation. We prepare our financial statements in accordance with U.S. generally accepted accounting principles ("U.S. GAAP"). These principles are established primarily by the Financial Accounting Standards Board ("FASB"). The preparation of financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect financial statement balances, revenues and expenses and cash flows, as well as the disclosure of contingent assets and liabilities. Management considers available facts and knowledge of existing circumstances when establishing the estimates included in our financial statements.

The accompanying unaudited condensed consolidated financial statements contain all adjustments, generally consisting of normal recurring accruals, which are necessary to fairly present the balance sheets as of September 30, 2015 and December 31, 2014, the statements of income and comprehensive income (loss) for the three and nine months ended September 30, 2015 and 2014, and the statements of stockholders' equity and cash flows for the nine months ended September 30, 2015 and 2014. Results of operations for interim periods are not necessarily indicative of results for the entire year or of the results to be expected in future periods.

These unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Certain information and note disclosures normally included in annual financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are sufficient to make the information not misleading. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto that are included in our Annual Report on Form 10-K for the year ended December 31, 2014 ("2014 Annual Report").

Use of Estimates. The most significant items that involve a greater degree of accounting estimates and actuarial determinations subject to change in the future are the valuation of investments, deferred policy acquisition costs ("DAC"), liabilities for future policy benefits and unpaid policy claims, and income taxes. Estimates for these and other items are subject to change and are reassessed by management in accordance with U.S. GAAP. Actual results could differ from those estimates.

Consolidation. The accompanying unaudited condensed consolidated financial statements include the accounts of the Company and those entities required to be consolidated under applicable accounting standards. All material intercompany profits, transactions, and balances among the consolidated entities have been eliminated.

Reclassifications. Certain reclassifications have been made to prior-period amounts to conform to current-period reporting classifications. These reclassifications had no impact on net income or total stockholders' equity.

Subsequent Events. The Company has evaluated subsequent events for recognition and disclosure for occurrences and transactions after the date of the unaudited condensed consolidated financial statements dated as of September 30, 2015.

Significant Accounting Policies. All significant accounting policies remain unchanged from the 2014 Annual Report.

New Accounting Principles. In April 2015, the FASB issued Accounting Standards Update No. 2015-03, Interest — Imputation of Interest (Subtopic 835-30) – Simplifying the Presentation of Debt Issuance Costs (“ASU 2015-03”). Debt issuance costs related to a recognized debt liability are currently presented as a deferred charge, or asset, within the balance sheet. ASU 2015-03 requires the presentation of debt issuance costs related to a recognized debt liability as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The amendments in ASU 2015-03 are effective retrospectively for the Company beginning in fiscal year 2016, with early adoption permitted. The Company intends to adopt the amendments in ASU 2015-03 beginning in the first quarter of 2016. At September 30, 2015, the Company had debt issuance costs related to recognized liabilities of approximately \$2.9 million within other assets on our unaudited condensed consolidated balance sheets that would be reclassified and presented as a direct deduction from the carrying amount of debt liabilities under ASU 2015-03.

Future Application of Accounting Standards. Recent accounting guidance not discussed is not applicable, is immaterial to our financial statements, or did not or is not expected to have a material impact on our business.

(2) Segment and Geographical Information

Segments. We have two primary operating segments — Term Life Insurance and Investment and Savings Products. We also have a Corporate and Other Distributed Products segment.

Results of continuing operations by segment were as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2015	2014	2015	2014
	(In thousands)			
Revenues:				
Term life insurance segment	\$197,200	\$177,140	\$563,784	\$512,231
Investment and savings products segment	128,656	129,273	392,812	380,690
Corporate and other distributed products segment	29,968	32,428	94,592	100,640
Total revenues	\$355,824	\$338,841	\$1,051,188	\$993,561
Income (loss) from continuing operations before income taxes:				
Term life insurance segment	\$46,519	\$34,008	\$127,284	\$112,836
Investment and savings products segment	34,811	36,904	107,600	106,978
Corporate and other distributed products segment	(6,377)	(6,892)	(16,296)	(13,221)
Total income from continuing operations before income taxes	\$74,953	\$64,020	\$218,588	\$206,593

Total assets by segment were as follows:

	September 30, 2015	December 31, 2014
	(In thousands)	
Assets:		
Term life insurance segment	\$5,594,135	\$5,472,415
Investment and savings products segment (1)	2,191,581	2,545,372
Corporate and other distributed products segment	2,777,149	2,719,808
Total assets	\$10,562,865	\$10,737,595

(1) The Investment and Savings Products segment includes assets held in separate accounts. Excluding separate accounts, the Investment and Savings Products segment assets were approximately \$105.3 million and \$105.5 million as of September 30, 2015 and December 31, 2014, respectively.

In the third quarter of 2015, the Company changed its basis for allocating net investment income, interest expense and invested assets between the Term Life Insurance segment and the Corporate and Other Distributed Products segment in measuring segment results and total assets by segment. Following this change, the amount of net investment income allocated to the Term Life Insurance segment equals the assumed net interest accreted to the segment's U.S.

GAAP-measured future policy benefit reserve liability less DAC. All remaining net investment income earned by the invested asset portfolio, as well as all invested assets held by the Company, has been allocated to the Corporate and Other Distributed Products segment. Concurrent with this change, all interest expense incurred by the Company has

been attributed to the Corporate and Other Distributed Products segment, including the financing charge related to the letter of credit issued in connection with the Peach Re Coinsurance Agreement, the fee paid for the credit enhancement feature on the held-to-maturity security received in conjunction with the Vidalia Re Coinsurance Agreement, and the finance charge incurred pursuant to our 10% coinsurance agreement (the “10% Coinsurance Agreement”) with an affiliate of Citigroup Inc. (collectively, “the Finance Charges”).

Prior to this change, invested assets were allocated to the Term Life Insurance segment based on the book value of the invested assets necessary to meet statutory reserve requirements. Net investment income was allocated based on the ratio of invested assets allocated to the Term Life Insurance segment and the remaining balances of invested assets and net investment income were attributed to the Corporate and Other Distributed Products segment. Interest expense incurred for the Finance Charges was allocated solely to the Term Life Insurance segment.

The change in segment measurement more appropriately reflects the information used by the Company in assessing its performance and aligns with the operating strategy for managing the Term Life Insurance segment. The performance of the Term Life Insurance segment is focused on distribution and primarily evaluated by pricing margins with fluctuations for mortality, persistency, and expenses. Therefore, the impact of yields on the Company’s investment portfolio is not a key driver of the profitability of our Term Life Insurance segment.

The use of captive insurance companies has provided the Company with an efficient method of supporting the portion of statutorily-prescribed term life insurance benefit reserves believed to be redundant. Accordingly, the net investment income earned by the Company’s invested assets is no longer aligned directly with the level of statutory reserves in the Term Life Insurance segment. As

such, the updated measurement of segment results is also consistent with the Company's strategies for managing capital, which have evolved over time with the use of captive insurance company financing transactions.

The change in measurement of segment information increased total assets in the Corporate and Other Distributed Products segment and decreased total assets in the Term Life Insurance segment as follows:

	September 30, 2015	December 31, 2014
	(In thousands)	
Assets		
Total assets reclassified from the Term Life Insurance segment		
to the Corporate and Other Distributed Products segment	\$1,908,452	\$1,692,958

Net investment income included in segment revenues and segment income (loss) from continuing operations before income taxes that has been reclassified from the Term Life Insurance segment to the Corporate and Other Distributed Products segment was as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2015	2014	2015	2014
	(In thousands)			
Revenue and income (loss) from continuing operations before income taxes:				
Net investment income reclassified from the Term Life Insurance segment to the Corporate and Other Distributed Products segment	\$16,904	\$ 16,093	\$ 49,475	\$ 47,611

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Interest expense recorded in segment income (loss) from continuing operations before income taxes that has been reclassified from the Term Life Insurance segment to the Corporate and Other Distributed Products segment was as follows:

	Three months ended September 30, 2015		2014		Nine months ended September 30, 2015		2014	
	(In thousands)							
Income (loss) from continuing operations before income taxes:								
Interest expense reclassified from the Term Life Insurance segment to the Corporate and Other Distributed Products segment	\$4,174	\$	4,168	\$	12,404	\$	12,240	

See “Management's Discussion and Analysis of Financial Condition and Results of Operations” included elsewhere in this report for more information regarding our operating segments.

Geographical Information. Results of continuing operations by country and long-lived assets — primarily tangible assets reported in Other assets in our unaudited condensed consolidated balance sheets —were as follows:

	Three months ended September 30, 2015		2014		Nine months ended September 30, 2015		2014	
	(In thousands)							
Revenues by country:								
United States	\$298,793	\$278,102	\$876,744	\$811,226				
Canada	57,031	60,739	174,444	182,335				
Total revenues	\$355,824	\$338,841	\$1,051,188	\$993,561				
Income from continuing operations before income taxes by country:								
United States	\$61,116	\$47,296	\$170,172	\$152,828				
Canada	13,837	16,724	48,416	53,765				
Total income from continuing operations before income taxes	\$74,953	\$64,020	\$218,588	\$206,593				