

Edgar Filing: Liberty Tax, Inc. - Form 10-Q

Liberty Tax, Inc.
Form 10-Q
March 07, 2019

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

☒ Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended January 31, 2019

OR

☐ Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from _____ to _____

Commission File Number 001-35588

Liberty Tax, Inc.
(Exact name of registrant as specified in its charter)
Delaware 27-3561876
(State of incorporation) (IRS employer identification no.)

1716 Corporate Landing Parkway
Virginia Beach, Virginia 23454
(Address of principal executive offices)
(757) 493-8855
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☐ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer ☐ Accelerated filer ☒
Non-accelerated filer ☐ Smaller reporting company ☐
Emerging growth company ☐
☐

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If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares outstanding of the registrant's common stock as of March 4, 2019 was 14,057,941 shares.

LIBERTY TAX, INC.

Form 10-Q for the Quarterly Period Ended January 31, 2019

Table of Contents

| | Page Number |
|--|----------------|
| <u>PART I - FINANCIAL INFORMATION</u> | |
| <u>Item 1. Financial Statements (Unaudited)</u> | <u>1</u> |
| <u>Condensed Consolidated Balance Sheets as of January 31, 2019, April 30, 2018 and January 31, 2018</u> | <u>2</u> |
| <u>Condensed Consolidated Statements of Operations for the three and nine months ended January 31, 2019 and 2018</u> | <u>3</u> |
| <u>Condensed Consolidated Statements of Comprehensive Loss for the three and nine months ended January 31, 2019 and 2018</u> | <u>4</u> |
| <u>Condensed Consolidated Statements of Stockholders' Equity for the nine months ended January 31, 2019 and 2018</u> | <u>5</u> |
| <u>Condensed Consolidated Statements of Cash Flows for the nine months ended January 31, 2019 and 2018</u> | <u>7</u> |
| <u>Notes to Unaudited Condensed Consolidated Financial Statements</u> | <u>9</u> |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>34</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | <u>46</u> |
| <u>Item 4. Controls and Procedures</u> | <u>46</u> |
| <u>PART II - OTHER INFORMATION</u> | |
| <u>Item 1. Legal Proceedings</u> | <u>48</u> |
| <u>Item 1A. Risk Factors</u> | <u>48</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>48</u> |
| <u>Item 3. Defaults Upon Senior Securities</u> | <u>49</u> |
| <u>Item 4. Mine Safety Disclosures</u> | <u>49</u> |
| <u>Item 5. Other Information</u> | <u>49</u> |
| <u>Item 6. Exhibits</u> | <u>49</u> |
| <u>Signatures</u> | <u>50</u> |

PART I. FINANCIAL INFORMATION

ITEM 1

FINANCIAL STATEMENTS (UNAUDITED)

1

LIBERTY TAX, INC. AND SUBSIDIARIES

Condensed Consolidated Balance Sheets

January 31, 2019, April 30, 2018 and January 31, 2018

(In thousands, except share data)

| | January 31, 2019 (unaudited) | April 30, 2018 | January 31, 2018 (unaudited) |
|--|------------------------------------|-------------------|------------------------------------|
| Assets | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$4,348 | \$18,522 | \$4,084 |
| Receivables: | | | |
| Accounts receivable | 62,141 | 52,517 | 67,550 |
| Notes receivable - current | 69,513 | 24,295 | 69,015 |
| Interest receivable, net of uncollectible amounts | 3,480 | 1,526 | 4,476 |
| Allowance for doubtful accounts - current | (10,878) | (11,522) | (7,987) |
| Total current receivables, net | 124,256 | 66,816 | 133,054 |
| Assets held for sale | — | 8,941 | 12,070 |
| Income taxes receivable | 16,329 | — | 14,820 |
| Other current assets | 16,782 | 5,429 | 19,473 |
| Total current assets | 161,715 | 99,708 | 183,501 |
| Property, equipment, and software, net | 34,648 | 38,636 | 40,050 |
| Notes receivable, non-current | 11,435 | 6,554 | 17,676 |
| Allowance for doubtful accounts, non-current | (946) | (965) | (1,006) |
| Total non-current notes receivables, net | 10,489 | 5,589 | 16,670 |
| Goodwill | 7,348 | 8,640 | 9,210 |
| Intangible assets, net | 20,602 | 22,837 | 23,068 |
| Deferred income taxes | 307 | 343 | 174 |
| Other assets | 1,975 | 2,250 | 2,535 |
| Total assets | \$237,084 | \$178,003 | \$275,208 |
| Liabilities and Stockholders' Equity | | | |
| Current liabilities: | | | |
| Current installments of long-term obligations | \$13,763 | \$18,113 | \$5,223 |
| Accounts payable and accrued expenses | 17,566 | 14,521 | 22,027 |
| Due to Area Developers (ADs) | 9,818 | 17,906 | 11,742 |
| Income taxes payable | 34 | 4,511 | — |
| Revolving credit facility | 107,893 | — | — |
| Deferred revenue - current | 4,593 | 2,021 | 2,024 |
| Total current liabilities | 153,667 | 57,072 | 41,016 |
| Long-term obligations, excluding current installments, net | 1,946 | 2,270 | 16,421 |
| Revolving credit facility | — | — | 120,189 |
| Deferred revenue and other - non-current | 5,199 | 4,692 | 5,193 |
| Deferred income tax liability | 1,723 | 1,397 | 3,682 |
| Long-term income taxes payable | 1,208 | 1,070 | — |
| Total liabilities | 163,743 | 66,501 | 186,501 |
| Commitments and contingencies | | | |
| Stockholders' equity: | | | |
| Special voting preferred stock, \$0.01 par value per share, 0, 10 and 10 shares authorized, issued and outstanding, respectively | — | — | — |

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| | | | |
|---|------------|------------|------------|
| Class A common stock, \$0.01 par value per share, 21,200,000 shares authorized, 14,057,941, 12,823,020 and 12,750,057 shares issued and outstanding, respectively | 141 | 128 | 127 |
| Class B common stock, \$0.01 par value per share, 1,000,000 shares authorized, 0, 200,000 and 200,000 shares issued and outstanding, respectively | — | 2 | 2 |
| Exchangeable shares, \$0.01 par value per share, 1,000,000 shares authorized, 0, 1,000,000 and 1,000,000 shares issued and outstanding, respectively | — | 10 | 10 |
| Additional paid-in capital | 12,374 | 11,570 | 10,689 |
| Accumulated other comprehensive loss, net of taxes | (1,698 |) (1,347 |) (990 |
| Retained earnings | 62,524 | 101,139 | 78,869 |
| Total stockholders' equity | 73,341 | 111,502 | 88,707 |
| Total liabilities and stockholders' equity | \$ 237,084 | \$ 178,003 | \$ 275,208 |

See accompanying notes to condensed consolidated financial statements.

LIBERTY TAX, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Operations

Three and Nine Months Ended January 31, 2019 (unaudited) and 2018 (unaudited)

(In thousands, except share count and per share data)

| | Three Months Ended January 31, | | Nine Months Ended January 31, | |
|---|-----------------------------------|----------|----------------------------------|------------|
| | 2019 | 2018 | 2019 | 2018 |
| Revenue: | | | | |
| Franchise fees | \$596 | \$ 90 | \$1,602 | \$ 354 |
| Area Developer fees | 1,018 | 507 | 2,665 | 2,209 |
| Royalties and advertising fees | 16,060 | 17,610 | 19,095 | 20,598 |
| Financial products | 9,882 | 18,106 | 10,938 | 19,324 |
| Interest income | 2,049 | 2,612 | 5,253 | 7,009 |
| Assisted tax preparation fees, net of discounts | 2,719 | 5,225 | 5,620 | 8,413 |
| Electronic filing fees | 428 | 2,872 | 486 | 2,872 |
| Other revenues | 132 | 1,222 | 1,165 | 3,423 |
| Total revenues | 32,884 | 48,244 | 46,824 | 64,202 |
| Operating expenses: | | | | |
| Employee compensation and benefits | 9,795 | 11,574 | 29,770 | 32,277 |
| Selling, general, and administrative expenses | 6,294 | 22,366 | 27,649 | 41,120 |
| Area Developer expense | 4,384 | 4,890 | 5,089 | 5,658 |
| Advertising expense | 6,913 | 5,623 | 9,827 | 9,702 |
| Depreciation, amortization, and impairment charges | 3,991 | 3,995 | 10,350 | 8,526 |
| Restructuring expense | — | (9 |) 9,345 | 3,362 |
| Total operating expenses | 31,377 | 48,439 | 92,030 | 100,645 |
| Income (loss) from operations | 1,507 | (195 |) (45,206) | (36,443) |
| Other income (expense): | | | | |
| Foreign currency transaction gain | — | 57 | — | 128 |
| Interest expense | (1,129 | (829 |) (2,206) | (1,618) |
| Income (loss) before income taxes | 378 | (967 |) (47,412) | (37,933) |
| Income tax expense (benefit) | 688 | 555 | (14,858) | (13,550) |
| Net loss | (310 |) (1,522 |) (32,554) | (24,383) |
| Net loss per share of common stock: | | | | |
| Basic and diluted | (0.02) | (0.11 |) (2.37 |) (1.89) |
| Weighted-average shares outstanding basic and diluted | 14,043,218 | 13,941 | 13,718,401 | 12,907,039 |
| Dividends declared per share of common stock and common stock equivalents | \$— | \$ 0.16 | \$0.16 | \$ 0.48 |

See accompanying notes to condensed consolidated financial statements.

LIBERTY TAX, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Comprehensive Loss
Three and Nine Months Ended January 31, 2019 (unaudited) and 2018 (unaudited)
(In thousands)

| | Three Months Ended January 31, | | Nine Months Ended January 31, | |
|---|--------------------------------------|------------|----------------------------------|-------------|
| | 2019 | 2018 | 2019 | 2018 |
| Net loss | \$ (310) | \$ (1,522) | \$ (32,554) | \$ (24,383) |
| Unrealized gain (loss) on interest rate swap agreement, net of taxes of \$(17), \$11, \$(18) and \$11, respectively | (42) | 31 | (23) | 41 |
| Foreign currency translation adjustment | 23 | 372 | (304) | 1,052 |
| Forward contracts related to foreign currency exchange rates | (25) | — | (25) | — |
| Comprehensive loss | \$ (354) | \$ (1,119) | \$ (32,906) | \$ (23,290) |

See accompanying notes to condensed consolidated financial statements.

LIBERTY TAX, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Stockholders' Equity

Nine months ended January 31, 2019 (unaudited)

(In thousands)

| | Class A | | Class B | | Special voting preferred stock | |
|--|--------------|--------|--------------|--------|--------------------------------|--------|
| | Common stock | | Common stock | | Common stock | |
| | Shares | Amount | Shares | Amount | Shares | Amount |
| Balance at May 1, 2018 | 12,823 | \$ 129 | 200 | \$ 2 | — | \$ — |
| Exercise of stock options | 14 | — | — | — | — | — |
| Vesting of restricted stock | 21 | — | — | — | — | — |
| Converted Class B shares to Class A shares | 1,200 | 12 | (200) | (2) | — | — |
| Balance at January 31, 2019 | 14,058 | \$ 141 | — | \$ — | — | \$ — |

| | Exchangeable shares | | Additional paid-in capital | Accumulated other comprehensive loss | Retained earnings | Total |
|---|---------------------|--------|----------------------------|--------------------------------------|-------------------|------------|
| | Shares | Amount | | | | |
| Balance at May 1, 2018 | 100 | \$ 10 | \$ 11,571 | \$ (1,346) | \$ 101,139 | \$ 111,505 |
| Non-cash adjustments due to ASC 606 | — | — | — | — | (3,794) | (3,794) |
| Exercise of stock options | — | — | 153 | — | — | 153 |
| Repurchase of common stock | — | — | (83) | — | — | (83) |
| Conversion of preferred stock to common stock | (100) | (10) | — | — | — | — |
| Stock-based compensation expense | — | — | 733 | — | — | 733 |
| Net loss | — | — | — | — | (32,554) | (32,554) |
| Cash dividends | — | — | — | — | (2,267) | (2,267) |
| Foreign currency translation adjustment | — | — | — | (304) | — | (304) |
| Forward contracts related to foreign currency exchange rates | — | — | — | (25) | — | (25) |
| Unrealized loss on interest rate swap agreement, net of taxes | — | — | — | (23) | — | (23) |
| Balance at January 31, 2019 | — | \$ — | \$ 12,374 | \$ (1,698) | \$ 62,524 | \$ 73,341 |

See accompanying notes to condensed consolidated financial statements.

LIBERTY TAX, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Stockholders' Equity

Nine months ended January 31, 2018 (unaudited)

(In thousands)

| | Class A | | Class B | | Special voting preferred stock | |
|-----------------------------|--------------|--------|--------------|--------|--------------------------------|--------|
| | Common stock | | Common stock | | Common stock | |
| | Shares | Amount | Shares | Amount | Shares | Amount |
| Balance at May 1, 2017 | 12,683 | \$ 127 | 200 | \$ 2 | — | \$ — |
| Exercise of stock options | 9 | — | — | — | — | — |
| Vesting of restricted stock | 59 | — | — | — | — | — |
| Balance at January 31, 2018 | 12,751 | \$ 127 | 200 | \$ 2 | — | \$ — |

| | Exchangeable shares | | Additional paid-in capital | | Accumulated other comprehensive income | | Retained earnings | Total |
|---|---------------------|--------|----------------------------|-----------|--|-------------|-------------------|------------|
| | Shares | Amount | Shares | Amount | Shares | Amount | | |
| Balance at May 1, 2017 | 1,000 | \$ 10 | — | \$ 8,370 | — | \$ (2,083) | \$ 110,028 | \$ 116,454 |
| Exercise of stock options | — | — | — | 95 | — | — | — | 95 |
| Repurchase of common stock | — | — | — | (299) | — | — | — | (299) |
| Stock-based compensation expense | — | — | — | 2,523 | — | — | — | 2,523 |
| Net loss | — | — | — | — | — | — | (24,383) | (24,383) |
| Cash dividends | — | — | — | — | — | — | (6,776) | (6,776) |
| Foreign currency translation adjustment | — | — | — | — | — | 1,052 | — | 1,052 |
| Unrealized gain on interest rate swap agreement, net of taxes | — | — | — | — | — | 41 | — | 41 |
| Balance at January 31, 2018 | 1,000 | \$ 10 | — | \$ 10,689 | — | \$ (990) | \$ 78,869 | \$ 88,707 |

See accompanying notes to condensed consolidated financial statements.

LIBERTY TAX, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows

Nine Months Ended January 31, 2019 (unaudited) and 2018 (unaudited)

(In thousands)

| | Nine Months Ended January 31, | |
|---|----------------------------------|------------|
| | 2019 | 2018 |
| Cash flows from operating activities: | | |
| Net loss | \$(32,554) | \$(24,383) |
| Adjustments to reconcile net loss to net cash used in operating activities: | | |
| Provision for doubtful accounts | 5,798 | 7,865 |
| Depreciation, amortization, and impairment charges | 10,350 | 8,526 |
| Amortization of deferred financing costs | 184 | 116 |
| Loss on disposal of fixed and intangible assets | 5,814 | 2,370 |
| Stock-based compensation expense | 733 | 2,523 |
| Loss (gain) on bargain purchases and sales of Company-owned offices | 743 | (1,626) |
| Equity in gain (loss) of affiliate | 65 | (71) |
| Deferred tax income | 1,757 | 113 |
| Changes in accrued income taxes | (20,639) | (21,119) |
| Changes in other assets and liabilities | (35,192) | (36,709) |
| Net cash used in operating activities | (62,941) | (62,395) |
| Cash flows from investing activities: | | |
| Issuance of operating loans to franchisees and ADs | (52,455) | (57,839) |
| Payments received on operating loans to franchisees | 3,477 | 5,377 |
| Purchases of AD rights, Company-owned offices and acquired customer lists | (230) | (2,456) |
| Proceeds from sale of Company-owned offices and AD rights | 1,229 | 451 |
| Purchases of property, equipment and software | (2,733) | (3,980) |
| Net cash used in investing activities | (50,712) | (58,447) |
| Cash flows from financing activities: | | |
| Proceeds from the exercise of stock options | 153 | 95 |
| Dividends paid | (2,244) | (6,669) |
| Repayment of amounts due to former ADs and franchisees | (3,130) | (2,984) |
| Repayment of long-term obligations | (2,995) | (2,216) |
| Borrowings under revolving credit facility | 111,585 | 120,525 |
| Repayments under revolving credit facility | (3,693) | (336) |
| Cash paid for taxes on exercises/vesting of stock-based compensation | (83) | (299) |
| Net cash provided by financing activities | 99,593 | 108,116 |
| Effect of exchange rate changes on cash, net | (114) | 383 |
| Net decrease in cash and cash equivalents | (14,174) | (12,343) |
| Cash and cash equivalents at beginning of period | 18,522 | 16,427 |
| Cash and cash equivalents at end of period | \$4,348 | \$4,084 |

See accompanying notes to condensed consolidated financial statements.

LIBERTY TAX, INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows

Nine Months Ended January 31, 2019 (unaudited) and 2018 (unaudited)

(In thousands)

| | Nine Months Ended January 31, | |
|--|----------------------------------|----------|
| | 2019 | 2018 |
| Supplemental disclosures of cash flow information: | | |
| Cash paid for interest, net of capitalized interest of \$27 and \$425, respectively | \$2,124 | \$1,563 |
| Cash paid for taxes, net of refunds | 4,031 | 7,344 |
| During the nine months ended January 31, 2019 and 2018, the Company acquired certain assets from ADs, franchisees, and third parties as follows: | | |
| Fair value of assets purchased | \$2,476 | \$11,082 |
| Receivables applied, net of amounts written off, due ADs and related deferred revenue | (488) | (6,668) |
| Bargain purchase gains | (224) | (1,100) |
| Long-term obligations and accounts payable issued to seller | (1,534) | (858) |
| Cash paid to ADs, franchisees and third parties | \$230 | \$2,456 |
| During the nine months ended January 31, 2019 and 2018, the Company sold certain assets to ADs and franchisees as follows: | | |
| Book value of assets sold | \$5,105 | \$1,129 |
| Gain on sale - revenue deferred | — | 18 |
| Gain (loss) on sale - gain (loss) recognized | (1,013) | 88 |
| Notes received | (2,863) | (784) |
| Cash received from ADs and franchisees | \$1,229 | \$451 |

See accompanying notes to condensed consolidated financial statements.

LIBERTY TAX, INC. AND SUBSIDIARIES

Notes to Unaudited Condensed Consolidated Financial Statements (Unaudited)

January 31, 2019 and 2018

(1) Organization and Significant Accounting Policies

Description of Business

Liberty Tax, Inc. (the "Company"), a Delaware corporation, is a holding company engaged through its subsidiaries as a franchisor and, to a lesser degree, an operator of a system of income tax preparation offices located in the United States of America (the "U.S.") and Canada. The Company's principal operations are conducted through JTH Tax, Inc. (d/b/a Liberty Tax Service), the Company's largest subsidiary. Through this system of income tax preparation offices, the Company also facilitates refund-based tax settlement financial products, such as refund transfer products in the U.S. and personal income tax refund discounting products in Canada. The Company also offers online tax preparation services. In fiscal 2015, the Company changed its name from JTH Holding, Inc. to Liberty Tax, Inc.

The Company provides a substantial amount of lending to its franchisees and area developers ("ADs"). The Company allows franchisees and ADs to defer a portion of the franchise fee and AD fee, which are paid over time. The Company also offers its franchisees working capital loans to assist in funding their operations between tax seasons.

The Company's operating revenues are seasonal in nature, with peak revenues occurring in the months of January through April. Therefore, results for interim periods are not indicative of results to be expected for the full year.

Unless the context requires otherwise, the terms "Liberty Tax," "Liberty Tax Service," "we," the "Company," "us," and "our" refer to Liberty Tax, Inc. and its consolidated subsidiaries.

Basis of Presentation

The condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. Assets and liabilities of the Company's Canadian operations have been translated into U.S. dollars using the exchange rate in effect at the end of the period. Revenues and expenses have been translated using the average exchange rates in effect each month of the period. Foreign exchange transaction gains and losses are recognized when incurred. The Company reclassifies to accounts payable checks issued in excess of funds available and reports them as cash flow from operating activities. The Company consolidates any entities in which it has a controlling interest, the usual condition of which is ownership of a majority voting interest. The Company also considers for consolidation an entity in which the Company has certain interests where a controlling financial interest may be achieved through arrangements that do not involve voting interests. Such an entity, known as a variable interest entity ("VIE"), is required to be consolidated by its primary beneficiary. The Company does not possess any ownership interests in franchisee entities; however, the Company may provide financial support to franchisee entities. Because the Company's franchise arrangements provide franchisee entities the power to direct the activities that most significantly impact their economic performance, the Company does not consider itself the primary beneficiary of any such entity that might be a VIE. Based on the results of management's analysis of potential VIEs, the Company has not consolidated any franchisee entities. The Company's maximum exposure to loss resulting from involvement with potential VIEs is attributable to accounts and notes receivables and future lease payments due from franchisees. When the Company does not have a controlling interest in an entity but has the ability to exert significant influence over the entity, the Company applies the equity method of accounting. Intercompany balances and transactions have been eliminated in consolidation. Other current assets is comprised of prepaid expenses and bank product fees and discounting, net.

The unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information. The condensed consolidated financial statements, including these notes, are unaudited and exclude some of the disclosures required only in annual financial statements. The consolidated balance sheet data as of April 30, 2018 was derived from the Company's April 30, 2018 Annual Report on Form 10-K filed on October 5, 2018, as amended by Amendment No. 1 to the Annual Report on Form 10-K filed on October 10, 2018.

In the opinion of management, all adjustments necessary for a fair presentation of such condensed consolidated financial statements in accordance with GAAP have been recorded. These adjustments consisted only of normal recurring items. The accompanying condensed consolidated financial statements should be read in conjunction with the Company's

consolidated financial statements and notes thereto included in its April 30, 2018 Annual Report on Form 10-K filed on October 5, 2018, as amended by Amendment No. 1 to the Annual Report on Form 10-K filed on October 10, 2018.

Office Count

The following table shows the U.S. office activity and the number of Canadian and Company-owned offices for the 2019, 2018, and 2017 tax seasons:

| | Tax Season | | |
|--|------------|--------|--------|
| | 2019 | 2018 | 2017 |
| U.S. Office Locations: | | | |
| Permanent Office Locations: | | | |
| Operated during the prior tax season | 3,282 | 3,710 | 3,960 |
| Offices opened | 56 | 65 | 172 |
| Offices closed | (547) | (493) | (422) |
| Operated during the current tax season | 2,791 | 3,282 | 3,710 |
| Seasonal Office Locations: | | | |
| Operated during the prior tax season | 24 | 67 | 211 |
| Offices opened | 1 | 2 | 37 |
| Offices closed | (9) | (45) | (181) |
| Operated during the current tax season | 16 | 24 | 67 |
| Processing Centers | 29 | 37 | 46 |
| Total U.S. Office Locations | 2,836 | 3,343 | 3,823 |
| Canada Office Locations | 272 | 267 | 254 |
| Total Office Locations | 3,108 | 3,610 | 4,077 |
| Additional Office Information: | | | |
| Company-owned offices | 140 | 344 | 362 |
| Franchised offices | 2,968 | 3,266 | 3,715 |
| Total Office Locations | 3,108 | 3,610 | 4,077 |

SiempreTax+ is operating 45 offices during the 2019 tax season compared to 77 during the 2018 tax season and 159 during the 2017 tax season. These offices include second locations opened by current franchisees in existing territories, conversions of existing Liberty Tax offices and offices opened in new territories.

Use of Estimates

Management has made a number of estimates and assumptions relating to the reporting of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period, to prepare these condensed consolidated financial statements and accompanying notes in conformity with GAAP. Actual results could differ from those estimates.

Accounting Pronouncements

In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2016-02, "Leases (Topic 842)." This update will replace existing lease guidance in GAAP and will require lessees to recognize lease assets and lease liabilities on the balance sheet for all leases and disclose key information about leasing arrangements, such as information about variable lease payments and options to renew and terminate leases. When implemented, lessees and lessors will be required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach. The update is effective for interim and annual reporting periods beginning after December 15, 2018. Early adoption is permitted. The Company is currently finalizing its implementation plan and evaluating the impact of the new pronouncement on its consolidated financial statements. The Company expects the adoption of this pronouncement to result in a material increase in the assets and liabilities on its consolidated balance sheets, but does not expect it to have a material impact on its consolidated statements of operations.

In August 2016, the FASB issued ASU 2016-15, "Statement of Cash Flows (Topic 230)", which clarifies how companies present and classify certain cash receipts and cash payments in the statement of cash flows. The update is intended to reduce the existing diversity in practice and is effective for the Company beginning with its first quarterly filing in fiscal year 2019. The Company adopted the update for all periods beginning on or after May 1, 2018.

In June 2016, the FASB issued ASU No. 2016-13, "Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments", which changes how companies will measure credit losses for most financial assets and certain other instruments that aren't measured at fair value through net income. The standard replaces the "incurred loss" approach with an "expected loss" model for instruments measured at amortized cost (which generally will result in the earlier recognition of allowances for losses) and requires companies to record allowances for available-for-sale debt securities, rather than reduce the carrying amount. In addition, companies will have to disclose significantly more information, including information used to track credit quality by year of origination, for most financing receivables. The ASU should be applied as a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the standard is effective. The ASU is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. Early adoption is permitted for all entities for annual periods beginning after December 15, 2018, and interim periods therein. The ASU is effective for the Company beginning in the first quarter of fiscal year 2021. The Company is currently evaluating the impact of the adoption of this newly issued standard to its consolidated financial statements.

In January 2017, the FASB issued ASU 2017-01, "Business Combinations (Topic 805): Clarifying the Definition of a Business", which clarifies the definition of a business with the objective of adding guidance to assist entities with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The definition of a business affects many areas of accounting including acquisitions, disposals, goodwill and consolidation. The ASU is effective for the Company beginning in the first quarter of fiscal year 2019. The Company adopted the update for all periods beginning on or after May 1, 2018, and it did not have a material impact on the Company's current accounting for business combinations.

In January 2017, the FASB issued ASU 2017-04, "Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment." This new standard eliminates Step 2 from the goodwill impairment test. Instead, an entity should compare the fair value of a reporting unit with its carrying amount and recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value, not to exceed the total amount of goodwill allocated to the reporting unit. The standard will be effective for the Company in the first quarter of fiscal year 2021. Early adoption is permitted. The Company is currently evaluating the impact of the adoption of this newly issued standard to its consolidated financial statements.

In May 2014, the FASB issued Accounting Standards Codification ("ASC") 606, "Revenues from Contracts with Customers" ("ASC 606") which amends the guidance in ASC 605, "Revenue Recognition." The core principle of this new standard is to recognize revenue when control of the promised goods or services is transferred to customers in an amount that reflects the consideration expected to be received for those goods or services. ASC 606 also requires additional disclosures around the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers.

The adoption of this new standard did not materially impact the Company's recognition of revenues generated from the following:

• Assisted tax preparation fees, net of discounts, which are recorded at the time the return is filed. The related discounts are recorded as reductions to revenues.

Financial products, which are recorded at the time the return is filed. As a result of ASC 606, refund transfer products and refund-based loans revenues are now recorded net instead of gross.

Royalties and advertising fees, which are based on a percentage of the franchisees' sales are recognized at the time the underlying sales occur. The Company has elected to use the right to invoice practical expedient for recognition of minimum royalties.

Interest income on notes receivable, which is recognized based on the outstanding principal note balance unless it is put on non-accrual status. Interest income on notes receivable that are placed on a non-accrual basis is recognized when cash is received. Interest income on accounts receivable is recognized based on the outstanding receivable balance over 30 days old, net of an allowance.

Gains on sales of Company-owned offices, which are recognized when cash is received. Losses on sales of Company-owned offices are recognized immediately.

The details of the significant changes in revenue recognition and quantitative impact of the changes are discussed below.

Initial Franchise Fees

Typically, franchise rights are granted to franchisees for an initial term of five years with an option to renew at no additional cost. In exchange for initial franchise fees, royalties and advertising fees, the Company is obligated by its franchise agreements to provide training, an operations manual, site selection guidance, tax preparation software, operational assistance, tax and technical support, the ability to perform electronic filing, and marketing and advertising. Under the previous revenue recognition guidance, revenues from initial franchise fees were recognized when the obligations of the Company to prepare the franchisee for operation were substantially complete, up to the amount of cash received.

Under the new guidance, the standard requires that the transaction price received from customers be allocated to each separate and distinct performance obligation. The transaction price attributable to each separate and distinct performance obligation is then recognized as the performance obligations are satisfied. The services that the Company provides related to the initial franchise fees the Company receives from franchisees do not contain separate and distinct performance obligations from the franchise right. Accordingly, under the new standard, initial franchise fees, as constrained for amounts the Company does not expect to collect, will be recognized over the initial term of the franchise agreement, which is generally five years.

AD Fees

Historically, the rights to develop a new territory were granted to an AD for an initial term of six or ten years with an option to renew at no additional cost. Under the previous revenue recognition guidance, AD fees were recognized as revenue on a straight-line basis over the initial contract term of each AD agreement with the cumulative amount of revenue recognized not to exceed the amount of cash received. Under the new guidance, the standard requires the Company to recognize AD fees, as constrained for amounts not expected to be collected, over the initial term of the AD agreement.

The Company also sells a developed territory and simultaneously grants the right to operate as the exclusive AD in such developed territory to a new AD for an initial term of six years or ten years. Under the previous revenue recognition guidance, gains on sales of developed territories were recognized as revenues over the initial term, with the cumulative amount of revenues recognized not to exceed the amount of cash received. Losses on sales of developed territories were recognized immediately. Such gains and losses represented the difference between the transaction price and the net book value of the intangible asset recorded upon the Company's reacquisition of the developed territory as of the date of the sale. Under the new guidance, the transaction price, as constrained for

amounts the Company does not expect to collect, is recognized as revenues over the initial term of the AD agreement. The net book value of the intangible asset is charged to operating expenses at the date of the sale.

Electronic Filing Fees

Electronic filing fees are recorded in the period the tax return is electronically filed. Under the previous revenue recognition guidance, the electronic filing fees and the franchisees' share in such fees were recorded as revenues and expense in the consolidated income statement, respectively. Under the new guidance, the electronic filing fees, net of the franchisees' share in such fees, will be recorded as revenues in the consolidated statements of operations.

Transition Method

The Company applied the new guidance on all contracts that were not completed as of May 1, 2018 using the modified retrospective method, whereby the cumulative effect of initially adopting the guidance was recognized as an adjustment to the opening balance of retained earnings at May 1, 2018 in the amount of \$3.8 million, net of tax, with corresponding increases in deferred revenue and notes receivable. Therefore, the results of operations from the comparative period have not been adjusted and continue to be reported under the previous revenue recognition guidance.

Impacts on the Condensed Consolidated Financial Statements

The following tables summarize the impacts of adopting ASC 606 on the Company's condensed consolidated financial statements as of and for the nine months ended January 31, 2019:

| Condensed Consolidated Balance Sheet | As Reported | ASC 606 Adjustment | Balances Without Adoption of ASC 606 |
|--|----------------|-----------------------|--|
| (In thousands) | | | |
| Notes receivable, current | \$69,513 | \$ 1,543 | \$67,970 |
| Allowance for doubtful accounts - current | (10,878) | 344 | (11,222) |
| Income taxes receivable | 16,329 | (914) | 17,243 |
| Notes receivable, non-current | 11,435 | 90 | 11,345 |
| Intangible assets, net | 20,602 | (169) | 20,771 |
| Deferred income taxes | 307 | 307 | — |
| Total assets | 237,084 | 1,203 | 235,881 |
| Deferred revenue, current | 4,593 | 147 | 4,446 |
| Deferred revenue and other, non-current | 5,199 | 4,528 | 671 |
| Deferred income tax liability | 1,723 | (1,260) | 2,983 |
| Total liabilities | 163,743 | 921 | 162,822 |
| Retained earnings | 62,524 | 282 | 62,242 |
| Total stockholders' equity | 73,341 | 282 | 73,059 |
| Total liabilities and stockholders' equity | \$237,084 | \$ 1,203 | \$235,881 |

| Condensed Consolidated Statement of Operations | As Reported | ASC 606 Adjustment | Balances Without Adoption of ASC 606 |
|--|----------------|-----------------------|--|
| (In thousands) | | | |
| Franchise fees | \$1,602 | \$ 1,129 | \$473 |
| Area Developer fees | 2,665 | 1,070 | 1,595 |
| Financial products | 10,938 | (2,732) | 13,670 |
| Electronic filing fees | 486 | (3,280) | 3,766 |
| Other revenues | 1,165 | 132 | 1,033 |
| Total revenues | 46,824 | (4,736) | 51,560 |
| Selling, general, and administrative expenses | 27,649 | (7,069) | 34,718 |
| Total operating expenses | 92,030 | (5,590) | 97,620 |

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| | | | |
|--------------------------|------------|----------|------------|
| Loss from operations | (45,206) | 854 | (46,060) |
| Loss before income taxes | (47,412) | 2,332 | (49,744) |
| Income tax benefit | (14,858) | 749 | (15,607) |
| Net loss | \$(32,554) | \$ 1,583 | \$(34,137) |

There have been no other significant changes in the Company's condensed consolidated balance sheets or statements of operations and cash flows as a result of the adoption of ASC 606.

Contract Balances

The following table provides information about receivables and contract liabilities (deferred revenue) from contracts with customers:

| | January 31, 2019 | April 30, 2018 |
|----------------------|---------------------|-------------------|
| | (In thousands) | |
| Notes receivable (1) | \$80,948 | \$30,849 |
| Deferred revenue (2) | 9,234 | 5,667 |

(1) Notes receivable increased by \$1.7 million as of May 1, 2018 due to the change in the Company's revenue recognition policy for initial franchise and AD fees upon adoption of ASC 606.

(2) Deferred revenue increased \$6.9 million as of May 1, 2018 due to the cumulative effect of adopting ASC 606.

Significant changes in deferred franchise and AD fees are as follows:

| | Nine Months Ended January 31, 2019 (In thousands) |
|---|---|
| Deferred franchise and AD fees at beginning of period | \$ 5,667 |
| ASC 606 deferred franchise and AD fees adoption | 6,940 |
| Revenue recognized during the period | (4,267) |
| New deferrals of franchise and AD fees | 894 |
| Deferred franchise and AD fees at end of period | \$ 9,234 |

Anticipated Future Recognition of Deferred Franchise and AD Fees

The following table reflects the estimated franchise and AD fees expected to be recognized in the future related to performance obligations that are unsatisfied at the end of the period:

| | Estimate for Fiscal Year (In thousands) |
|------------|---|
| 2019 (1) | \$ 938 |
| 2020 | 3,393 |
| 2021 | 2,488 |
| 2022 | 1,475 |
| 2023 | 667 |
| Thereafter | 273 |
| Total | \$ 9,234 |

(1) Represents franchise and AD fees expected to be recognized for the remainder of fiscal 2019. The amount does not include \$4.3 million of franchise and AD fee revenues recognized for the nine months ended January 31, 2019.

The Company has applied the optional exemption, as provided for under ASC 606, which allows the Company not to disclose the transaction price allocated to unsatisfied performance obligations when the transaction price is a sales-based royalty.

Foreign Operations

Canadian operations contributed \$0.7 million and \$0.3 million in revenues for the three months ended January 31, 2019 and 2018, respectively, and \$1.9 million and \$1.7 million in revenues for the nine months ended January 31, 2019 and 2018, respectively.

The Company may have exposure to foreign currency fluctuations due to transactions between its U.S. and Canadian subsidiaries.

(2) Accounts and Notes Receivable

The Company provides select financing to ADs and franchisees for the purchase of franchises, areas, Company-owned offices, and operating loans for working capital and equipment needs. The franchise-related notes generally are payable over five years and the operating loans generally are due within one year. Most notes bear interest at an annual rate of 12%.

Most of the notes receivable are due from the Company's ADs and franchisees and are collateralized by the underlying franchise and, when the AD or franchise is an entity, are guaranteed by the owners of the respective entity. The debtors' ability to repay the notes is dependent upon both the performance of the tax preparation industry as a whole and the individual franchise or AD areas.

At January 31, 2019, the Company had unfunded lending commitments for working capital loans to franchisees and ADs of \$16.9 million through the end of the current fiscal year.

Allowance for Doubtful Accounts

The adequacy of the allowance for doubtful accounts is assessed on a quarterly basis and adjusted as deemed necessary. Management believes the recorded allowance is adequate based upon its consideration of the estimated fair value of the franchises and AD areas collateralizing the receivables. Any adverse change in the tax preparation industry or the individual franchise or AD areas could affect the Company's estimate of the allowance.

Activity in the allowance for doubtful accounts for the three and nine months ended January 31, 2019 and 2018 was as follows:

| | Three Months Ended January 31, | | Nine Months Ended January 31, | |
|---------------------------------|-----------------------------------|----------|----------------------------------|-----------|
| | 2019 | 2018 | 2019 | 2018 |
| | (In thousands) | | | |
| Balance at beginning of period | \$13,562 | \$9,849 | \$12,487 | \$12,021 |
| Provision for doubtful accounts | 1,804 | 4,410 | 5,798 | 7,865 |
| Write-offs | (3,517) | (5,330) | (6,398) | (11,054) |
| Foreign currency adjustment | (25) | 64 | (63) | 161 |
| Balance at end of period | \$11,824 | \$8,993 | \$11,824 | \$8,993 |

Management considers specific accounts and notes receivable to be impaired if the net amounts due exceed the fair value of the underlying franchise at the time of the annual valuation performed as of April 30 of each year, and estimates an allowance for doubtful accounts based on that excess. In establishing the fair value of the underlying franchise, management considers a variety of factors, including recent sales between franchisees, sales of Company-owned stores, net fees of open offices earned during the most recently completed tax season, and the

number of unopened offices. The Company performs its impairment analysis annually due to the seasonal nature of its operations. At the end of each fiscal quarter, the Company considers the activity during the period for accounts and notes receivable impaired at each prior fiscal year end and adjusts the allowance for doubtful accounts accordingly. While not specifically identifiable as of the balance sheet date, the Company's analysis of its experience also indicates that a portion of other accounts and notes receivable may not be collectible. Net amounts due include contractually obligated accounts and notes receivable plus accrued interest, reduced by unrecognized revenue, the allowance for uncollected interest, amounts due ADs, and amounts owed to the franchisee by the Company.

The allowance for doubtful accounts at January 31, 2019, April 30, 2018 and January 31, 2018, was allocated as follows:

| | January 31, 2019 | April 30, 2018 | January 31, 2018 |
|--|---------------------|-------------------|---------------------|
| | (In thousands) | | |
| Impaired: | | | |
| Notes and interest receivable, net of unrecognized revenue | \$10,281 | \$11,654 | \$9,778 |
| Accounts receivable | 12,336 | 13,891 | 9,189 |
| Less amounts due to ADs and franchisees | (905) | (1,907) | (817) |
| Amounts receivable less amounts due to ADs and franchisees | \$21,712 | \$23,638 | \$18,150 |
| Allowance for doubtful accounts for impaired notes and accounts receivable | \$10,341 | \$10,322 | \$8,013 |
| Non-impaired: | | | |
| Notes and interest receivable, net of unrecognized revenue | \$74,147 | \$20,721 | \$81,389 |
| Accounts receivable | 49,805 | 38,626 | 58,361 |
| Less amounts due to ADs and franchisees | (9,055) | (11,722) | (11,213) |
| Amounts receivable less amounts due to ADs and franchisees | \$114,897 | \$47,625 | \$128,537 |
| Allowance for doubtful accounts for non-impaired notes and accounts receivable | \$1,483 | \$2,165 | \$980 |
| Total: | | | |
| Notes and interest receivable, net of unrecognized revenue | \$84,428 | \$32,375 | \$91,167 |
| Accounts receivable | 62,141 | 52,517 | 67,550 |
| Less amounts due to ADs and franchisees | (9,960) | (13,629) | (12,030) |
| Amounts receivable less amounts due to ADs and franchisees | \$136,609 | \$71,263 | \$146,687 |
| Total allowance for doubtful accounts | \$11,824 | \$12,487 | \$8,993 |

The Company's average investment in impaired receivables during the nine months ended January 31, 2019 and 2018 was \$22.7 million and \$21.2 million, respectively.

Analysis of Past Due Receivables

The breakdown of accounts and notes receivable past due at January 31, 2019 was as follows:

| | Past due | Current | Interest receivable, net | Total receivables |
|---|----------------|----------|--------------------------------|----------------------|
| | (In thousands) | | | |
| Accounts receivable | \$33,290 | \$28,851 | \$ — | \$ 62,141 |
| Notes and interest receivable, net (1) | 11,251 | 69,698 | 3,479 | 84,428 |
| Total accounts, notes and interest receivable | \$44,541 | \$98,549 | \$ 3,479 | \$ 146,569 |

(1) Interest receivable is shown net of an allowance for uncollectible interest of \$2.9 million.

Accounts receivable are considered to be past due if unpaid 30 days after billing, and notes receivable are considered past due if unpaid 90 days after the due date. If it is determined the likelihood of collecting substantially all of the notes and accrued interest is not probable, the notes are put on non-accrual status. The Company's investment in notes receivable on non-accrual status was \$11.3 million, \$13.6 million and \$9.8 million at January 31, 2019, April 30, 2018, and January 31, 2018, respectively. Payments received on notes in non-accrual status are applied to the principal until the note is current and then to interest income. Non-accrual notes that are paid current and expected to remain current are moved back into accrual status during the next annual review.

(3) Restructuring Expense

In the nine months ended January 31, 2018, the Company began restructuring initiatives involving a review of Company-owned stores and service providers to improve the Company's overall long-term profitability. The Company incurred \$9.3 million of expenses in the nine months ended January 31, 2019 related to these initiatives. The expenses incurred are presented in the Restructuring expense line item in the consolidated statements of operations. The composition of the restructuring expenses incurred for the nine months ended January 31, 2019 were as follows:

| Expense | Cash | Accrued Expenses | Non-cash | Total Expense |
|--|----------------|------------------|----------|---------------|
| | (In thousands) | | | |
| Contract termination costs - maintenance | \$37 | \$ — | \$ — | \$ 37 |
| Property and intangible impairments and exit costs | 1,486 | 2,263 | 5,559 | 9,308 |
| Total | \$1,523 | \$ 2,263 | \$ 5,559 | \$ 9,345 |

The property and intangible impairments and exit costs, which were primarily recorded in assets held for sale, were comprised of expenses related to lease obligations and non-cash charges associated with intangible write-downs. The accrued restructuring expenses of \$2.3 million are included in "Accounts payable and accrued expenses" in the accompanying consolidated balance sheets.

A summary of the activity in accrued expenses related to restructuring initiatives for the nine months ended January 31, 2019 is as follows:

| | Contract termination costs - maintenance costs | Property and intangible impairments and exit costs | Total accrued expenses |
|---|--|--|------------------------|
| | (In thousands) | | |
| Balance at beginning of period | \$1,359 | \$ — | \$ 1,359 |
| Additions accrued against the liability | — | 3,749 | 3,749 |
| Cash payments | (669) | (1,486) | (2,155) |
| Balance at end of period | \$690 | 2,263 | \$ 2,953 |

(4) Goodwill and Intangible Assets

Changes in the carrying amount of goodwill for the nine months ended January 31, 2019 and 2018 were as follows:

| | January 31, 2019 | January 31, 2018 |
|--|------------------|------------------|
| | (In thousands) | |

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| | | |
|--|----------|----------|
| Balance at beginning of period | \$8,640 | \$ 8,576 |
| Acquisitions of assets from franchisees and others | 372 | 1,850 |
| Disposals and foreign currency changes, net | (4,614) | (184) |
| Purchase price reallocation | — | (1,032) |
| Transfers | 2,950 | — |
| Balance at end of period | \$7,348 | \$ 9,210 |

17

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Components of intangible assets were as follows as of January 31, 2019, April 30, 2018 and January 31, 2018:

| January 31, 2019 | | | | |
|--|--------------------------------------|-----------------------|--------------------------|---------------------|
| | Weighted average amortization period | Gross carrying amount | Accumulated amortization | Net carrying amount |
| (In thousands) | | | | |
| Customer lists acquired from unrelated third parties | 5 years | \$ 1,373 | \$ (1,096) | \$ 277 |
| Trade names | 3 years | 216 | (119) | 97 |
| Non-compete agreements | 2 years | 54 | (52) | 2 |
| Assets acquired from franchisees: | | | | |
| Customer lists | 4 years | 2,091 | (1,248) | 843 |
| Reacquired rights | 2 years | 1,711 | (1,323) | 388 |
| AD rights | 9 years | 32,002 | (13,007) | 18,995 |
| Total intangible assets | | \$ 37,447 | \$ (16,845) | \$ 20,602 |
| April 30, 2018 | | | | |
| | Weighted average amortization period | Gross carrying amount | Accumulated amortization | Net carrying amount |
| (In thousands) | | | | |
| Customer lists acquired from unrelated third parties | 5 years | \$ 3,187 | \$ (1,555) | \$ 1,632 |
| Trade names | 3 years | 431 | (172) | 259 |
| Non-compete agreements | 2 years | 241 | (145) | 96 |
| Assets acquired from franchisees: | | | | |
| Customer lists | 4 years | 1,842 | (1,427) | 415 |
| Reacquired rights | 2 years | 1,436 | (1,393) | 43 |
| AD rights | 9 years | 30,907 | (10,515) | 20,392 |
| Total intangible assets | | \$ 38,044 | \$ (15,207) | \$ 22,837 |
| January 31, 2018 | | | | |
| | Weighted average amortization period | Gross carrying amount | Accumulated amortization | Net carrying amount |
| (In thousands) | | | | |
| Customer lists acquired from unrelated third parties | 5 years | \$ 3,187 | \$ (1,390) | \$ 1,797 |
| Trade names | 3 years | 431 | (136) | 295 |
| Non-compete agreements | 2 years | 241 | (115) | 126 |
| Assets acquired from franchisees: | | | | |
| Customer lists | 4 years | 2,193 | (1,642) | 551 |
| Reacquired rights | 2 years | 1,712 | (1,642) | 70 |
| AD rights | 9 years | 29,932 | (9,703) | 20,229 |
| Total intangible assets | | \$ 37,696 | \$ (14,628) | \$ 23,068 |

The Company acquired \$1.3 million and \$3.5 million of AD rights during the nine months ended January 31, 2019 and 2018, respectively.

During the third quarter of fiscal 2019, the Company sold the assets of six unrelated offices of smaller regional or local accounting firms for \$2.9 million of which \$1.4 million is contingent and recorded a loss on sale of \$1.1 million. In addition, the Company charged \$0.2 million to impairment during the period, for the sale of the last remaining office subsequent to January 31, 2019. These offices performed year-round accounting services. The following table summarizes the assets that were sold as of January 31, 2019.

| | January 31, 2019 (In thousands) |
|---------------------------------------|--|
| Accounts Receivable | \$ (111) |
| Property, equipment and software, net | 66 |
| Customer lists | 965 |
| Trade names | 130 |
| Non-compete agreements | 19 |
| Goodwill | 2,896 |
| Total asset value | \$ 3,965 |

(5) Assets Held For Sale

In the third quarter of fiscal 2019, the Company reclassified all assets associated with its U.S. Company-owned offices from assets held for sale to reacquired rights, customer lists, and goodwill. Amortization expense was recorded on a cumulative basis for reacquired rights and customer lists. Prior to the third quarter of fiscal 2019, assets acquired from U.S. franchisees were classified as assets held for sale. During the nine months ended January 31, 2019, the Company acquired \$1.0 million in assets from U.S. franchisees and third parties that were first accounted for as business combinations, with the value allocated to customer lists and reacquired rights of \$0.5 million and goodwill of \$0.5 million prior to being recorded as assets held for sale. During the nine months ended January 31, 2018, the Company acquired \$7.0 million in assets from U.S. franchisees and third parties that were initially accounted for as business combinations, with the value allocated to customer lists and reacquired rights of \$3.5 million and goodwill of \$3.5 million prior to being recorded as assets held for sale. The acquired businesses are operated as Company-owned offices until a buyer is located and a new franchise agreement is entered into. During the nine months ended January 31, 2019, the Company sold, terminated, or impaired \$4.9 million in assets from U.S. franchisees, of which \$3.8 million was included in the Company's restructuring initiative.

Changes in the carrying amount of assets held for sale for the nine months ended January 31, 2019 and 2018 were as follows:

| | Nine Months Ended January 31, 2019 2018 (In thousands) | |
|---|--|----------|
| Balance at beginning of period | \$8,941 | \$11,989 |
| Reacquired and acquired from third parties | 945 | 6,992 |
| Sold or terminated, impairments and other | (4,886) | (6,911) |
| Reclassification to reacquired rights, customer lists, and goodwill | (5,000) | — |
| Balance at end of period | \$— | \$12,070 |

(6) Long-Term Obligations

The Company has a credit facility that consists of a term loan with an original principal amount of \$21.2 million and a revolving credit facility that currently allows borrowing of up to \$170.0 million with an accordion feature that permits the Company to request an increase in availability of up to an additional \$50.0 million. Outstanding borrowings accrue

interest, which is paid monthly at a rate of the one-month London Interbank Offered Rate ("LIBOR") plus a margin ranging from 1.50% to 2.25% depending on the Company's leverage ratio.

The average interest rate paid during the nine months ended January 31, 2019 and 2018 was 3.87% and 2.99%, respectively. The indebtedness is collateralized by substantially all the assets of the Company, and both loans mature on April 30, 2019.

The credit facility contains certain financial covenants that the Company must meet, including leverage and fixed-charge coverage ratios as well as minimum net worth requirements. In addition, the Company must reduce the outstanding balance under its revolving credit facility to zero for a period of at least 45 consecutive days each fiscal year. The Company was in compliance with the financial covenants at January 31, 2019.

In December 2016, the Company obtained a mortgage payable to a bank in monthly installments of principal payments plus interest at the one-month LIBOR plus 1.85% through December 2026 with a balloon payment of \$0.8 million due at maturity. The mortgage is collateralized by land and buildings.

Long-term obligations at January 31, 2019, April 30, 2018, and January 31, 2018 consisted of the following:

| | January 31, 2019 | April 30, 2018 | January 31, 2018 |
|--|---------------------|-------------------|---------------------|
| | (In thousands) | | |
| Credit Facility: | | | |
| Revolver | \$107,893 | \$— | \$120,189 |
| Term loan, net of debt issuance costs | 11,974 | 14,855 | 15,376 |
| Total credit facility | 119,867 | 14,855 | 135,565 |
| Long-Term Obligations | | | |
| Term loan, net of debt issuance costs | 11,974 | 14,855 | 15,376 |
| Due former ADs, franchisees and third parties | 1,791 | 3,490 | 4,198 |
| Mortgages | 1,944 | 2,038 | 2,070 |
| | 15,709 | 20,383 | 21,644 |
| Less: current installments | (13,763) | (18,113) | (5,223) |
| Long-term obligations, excluding current installments, net | \$1,946 | \$2,270 | \$16,421 |

(7) Forward Contracts Related to Foreign Currency Exchange Rates and Cash Flow Hedge

The Company periodically enters into forward contracts to eliminate the exposure related to foreign currency fluctuations in connection with short-term advances made to its Canadian subsidiary. Foreign currency contracts with a fair value of less than \$0.1 million are included in accounts payable and accrued expenses for the nine months ended January 31, 2019. The Company did not enter into any foreign currency contracts for the nine months ended January 31, 2018.

In December 2016, in connection with obtaining a mortgage payable to a bank, the Company entered into an interest rate swap agreement that allows it to manage fluctuations in cash flow resulting from changes in the interest rate on the mortgage. This swap effectively changes the variable-rate of the Company's mortgage into a fixed rate of 4.12%. The Company has designated this swap agreement as a cash flow hedge. At January 31, 2019, the fair value of the interest rate swap is less than \$0.1 million and is included in other current assets. The interest rate swap expires in December 2026.

(8) Income Taxes

The Tax Cuts and Jobs Act (the "Tax Act") was enacted in the U.S. on December 22, 2017. The Tax Act reduced the U.S. federal corporate income tax rate from 35% to 21%, required companies to pay a one-time transition tax on earnings of certain foreign subsidiaries that were previously tax deferred and created new taxes on certain foreign-sourced earnings. During the quarter ending January 31, 2018, the Company recorded provisional amounts related to the enactment-date effects of the Tax Act that included recording the one-time transition tax liability related to undistributed earnings of certain foreign subsidiaries that were not previously taxed and adjusting deferred tax assets and liabilities.

SAB 118 measurement period

The Company applied the guidance in SAB 118 when accounting for the enactment-date effects of the Tax Act throughout 2018. As of January 31, 2018, the Company recorded provision amounts for all of the enactment-date income tax effects of the Tax Act under ASC 740, Income Taxes, for the following aspects: remeasurement of deferred tax assets and liabilities, one-time transition tax, and tax on global intangible low-taxed income. As of January 31, 2019, the Company completed its accounting for all of the enactment-date income tax effects of the Tax Act. As further discussed below, during 2018 and the first month of 2019, the Company recognized adjustments to the provisional amounts recorded at January 31, 2018 and included these adjustments as a component of income tax expense from continuing operations.

One-time transition tax

The one-time transition tax is based on the Company's total post-1986 earnings and profits, the tax on which the Company previously deferred from U.S. income taxes under U.S. law. The Company recorded a provisional amount for its one-time transition tax liability for each of its foreign subsidiaries, resulting in a transition tax liability of \$1.2 million at January 31, 2018. Upon further analyses of the Tax Act and Notices and regulations issued and proposed by the U.S. Department of the Treasury and the Internal Revenue Service, the Company finalized its calculations of the transition tax liability during 2018. The Company increased its January 31, 2018 provisional amount by \$0.2 million, which is included as a component of income tax expense from continuing operations. The Company elected to pay its transition tax over the eight-year period provided in the Tax Act. As of January 31, 2019, the remaining balance of the Company's transition tax obligation is \$1.2 million, which will be paid over the next seven years.

Deferred tax assets and liabilities

As of January 31, 2018, the Company remeasured certain deferred tax assets and liabilities based on the rates at which they were expected to reverse in the future (which was generally 21%), by recording a provisional income tax benefit of \$1.6 million. Upon further analysis of certain aspects of the Tax Act and refinement of its calculations during the 12 months ended January 31, 2019, the Company adjusted its provisional amount by increasing the income tax benefit by \$0.8 million, which is included as a component of income tax expense from continuing operations.

Global intangible low-taxed income (GILTI)

The Tax Act subjects a U.S. shareholder to tax on GILTI earned by certain foreign subsidiaries. The FASB Staff Q&A, Topic 740, No. 5, Accounting for Global Intangible Low-Taxed Income, states that an entity can make an accounting policy election to either recognize deferred taxes for temporary basis differences expected to reverse as GILTI in future years or to provide for the tax expense related to GILTI in the year the tax is incurred as a period expense only. Because the Company evaluated the

provision of GILTI as of January 31, 2018, the Company recorded no GILTI-related deferred amounts. After further consideration in the current year, the Company elected to account for GILTI in the year the tax is incurred as a period cost.

Similar to prior years, pre-tax book income estimated in the fourth quarter of fiscal 2019 is expected to offset pre-tax book loss for the nine months ended January 31, 2019 due to the established pattern of seasonality in the Company's primary business operations. Management has determined it is at least more-likely-than-not that realization of tax benefits recorded in the Company's financial statements will occur during fiscal 2019. The amount of tax benefit recorded for the nine months ended January 31, 2019 reflects the Company's estimated annual effective tax rate applied to the year-to-date loss from continuing operations adjusted for the tax impact of discrete items.

The Company's effective tax rate from continuing operations, including discrete income tax items, was 182.0% and 31.3% for the three and nine months ended January 31, 2019, respectively and (57.4)% and 35.7% for the three and nine months ended January 31, 2018, respectively. The reduced effective tax rate results primarily from the decrease in the U.S. federal corporate income tax rate from 35% to 21%, effective after December 31, 2017.

(9) Stockholders' Equity

Stockholders' Equity Activity

During the nine months ended January 31, 2019 and 2018, activity in stockholders' equity was as follows:

| | Nine Months Ended January 31, | |
|---|--|----------|
| | 2019 | 2018 |
| | (In thousands, except for share amounts) | |
| Class A common stock issued from the exercise of stock options | — | 9,000 |
| Class A common stock issued from the vesting of restricted stock and as director compensation | 14,069 | 58,507 |
| Class B common stock converted to Class A common stock | 200,000 | — |
| Exchangeable shares exchanged for Class A common stock | 1,000,000 | — |
| Proceeds from exercise of stock options | \$ 153 | \$ 95 |
| Stock-based compensation expense | \$ 733 | \$ 2,523 |
| Dividends declared | \$ 2,267 | \$ 6,777 |

In July 2018, the holder of the Company's Class B common stock entered into a stock purchase agreement to sell all of his outstanding shares of the Company's Class A common stock and Class B common stock owned directly and indirectly by him. In connection with the sale, the shares of the Company's Class B common stock converted into shares of the Company's Class A common stock on a one-for-one basis and for no additional consideration. As of January 31, 2019, no shares of the Company's Class B common stock remained outstanding. In addition, the sole holder of the Company's exchangeable shares elected to exchange all of the exchangeable shares held by it for shares of the Company's Class A common stock on a one-for-one basis and for no additional consideration. In connection with such exchange, the Company redeemed all ten of its outstanding shares of special voting preferred stock for a price of \$1.00 per share. Pursuant to the Company's Second Amended and Restated Certificate of Incorporation, as approved by stockholders on December 13, 2018, the Company currently has only one class of common stock. As of January 31, 2019, no shares of the Company's exchangeable shares or special voting preferred stock remained outstanding or authorized to issue.

Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss at January 31, 2019, April 30, 2018 and January 31, 2018 were as follows.

| | January 31, 2019 | April 30, 2018 | January 31, 2018 |
|---|---------------------|-------------------|---------------------|
| | (In thousands) | | |
| Foreign currency adjustment | \$(1,685) | \$(1,381) | \$(1,008) |
| Unrealized gain on interest rate swap agreement, net of taxes | 12 | 34 | 18 |
| Forward contracts related to foreign currency exchange rates | (25) | — | — |
| Total accumulated other comprehensive loss | \$(1,698) | \$(1,347) | \$(990) |
| Net Loss per Share | | | |

Net income (loss) per share of Class A and Class B common stock is computed using the two-class method. Basic net income (loss) per share is computed by allocating undistributed earnings to common stock and participating securities (exchangeable shares) and using the weighted-average number of common stock outstanding during the period. Undistributed losses are not allocated to participating securities because they do not meet the required criteria for such allocation.

Diluted net income (loss) per share is computed using the weighted-average number of common stock and, if dilutive, the potential common stock outstanding during the period. Potential common stock consists of the incremental common stock issuable upon the exercise of stock options and vesting of restricted stock units. The dilutive effect of outstanding stock options and restricted stock units is reflected in diluted earnings per share by application of the treasury stock method. Additionally, the computation of the diluted net income (loss) per share of Class A common stock assumes the conversion of Class B common stock and exchangeable shares, if dilutive, while the diluted net loss per share of Class B common stock does not assume conversion of those shares.

The rights, including liquidation and dividend rights, of the holders of Class A and Class B common stock are identical, with the exception of the election of directors. As a result, the undistributed earnings for each year are allocated based on the contractual participation rights of the Class A and Class B common stock as if the earnings for the year had been distributed. Participating securities have dividend rights that are identical to Class A and Class B common stock.

The computation of basic and diluted net loss per share for the three and nine months ended January 31, 2019 and 2018 is as follows:

| | Three Months Ended January 31, 2019 | | Three Months Ended January 31, 2018 | |
|--|--|--------------|--|--------------|
| | Class A | Class B | Class A | Class B |
| | Common Stock | Common Stock | Common Stock | Common Stock |
| | (In thousands, except for share and per share amounts) | | | |
| Basic and diluted net loss per share: | | | | |
| Numerator | | | | |
| Allocation of undistributed losses | \$ (310) | \$ — | \$ (1,499) | \$ (23) |
| Amounts allocated to participating securities: | | | | |
| Exchangeable shares | — | — | 108 | 2 |
| Net loss attributable to common stockholders | \$ (310) | \$ — | \$ (1,391) | \$ (21) |
| Denominator | | | | |
| Weighted-average common stock outstanding | 14,043,218 | — | 12,734,941 | 200,000 |
| Basic and diluted net loss per share | \$ (0.02) | \$ — | \$ (0.11) | \$ (0.11) |

Diluted net income (loss) per share excludes the impact of shares of potential common stock from the exercise of options to purchase 477,094 and 1,147,386 shares for the three months ended January 31, 2019 and 2018, respectively, because the effect would be anti-dilutive.

| | Nine Months Ended January 31, 2019 | | Nine Months Ended January 31, 2018 | |
|--|--|--------------|---------------------------------------|--------------|
| | Class A | Class B | Class A | Class B |
| | Common Stock | Common Stock | Common Stock | Common Stock |
| | (In thousands, except for share and per share amounts) | | | |
| Basic and diluted net loss per share: | | | | |
| Numerator | | | | |
| Allocation of undistributed losses | \$(32,399) | \$ (155) | \$(24,005) | \$ (378) |
| Denominator | | | | |
| Weighted-average common shares outstanding | 13,653,184 | 65,217 | 12,707,039 | 200,000 |
| Basic and diluted net loss per share | \$(2.37) | \$ (2.37) | \$(1.89) | \$ (1.89) |

As a result of the net losses for the periods shown, diluted net loss per share excludes the impact of shares of potential common stock from the exercise of options to purchase 517,852 and 1,301,175 shares for the nine months ended January 31, 2019 and 2018, respectively, because the effect would be anti-dilutive.

(10) Stock Compensation Plans

Stock Options

The Company has an equity and cash incentive plan, for the issuance of up to 2,500,000 shares of Class A common stock in which employees and outside directors are eligible to receive awards. At January 31, 2019, 1,442,211 shares of Class A common stock remain available for grant.

Stock option activity during the nine months ended January 31, 2019 was as follows:

| | Number of options | Weighted average exercise price |
|--------------------------------|----------------------|---------------------------------------|
| Balance at beginning of period | 472,503 | \$ 17.41 |
| Granted | 704,514 | 10.20 |
| Exercised | (14,069) | 10.90 |
| Expired or forfeited | (366,704) | 17.99 |
| Balance at end of period | 796,244 | \$ 10.88 |

Intrinsic value is defined as the fair value of the stock less the cost to exercise. The total intrinsic value of options exercised during the nine months ended January 31, 2019 was less than \$0.1 million. The total intrinsic value of stock options outstanding at January 31, 2019 was \$1.2 million. Stock options vest from the date of grant to five years after the date of grant and expire from four to seven years after the vesting date.

Nonvested stock options activity during the nine months ended January 31, 2019 was as follows:

| | Nonvested options | Weighted average exercise price |
|--------------------------------|----------------------|---------------------------------------|
| Balance at beginning of period | 267,433 | \$ 14.27 |
| Granted | 704,514 | 10.20 |
| Vested | (92,207) | 9.49 |
| Forfeited | (225,226) | 14.22 |
| Balance at end of period | 654,514 | \$ 10.35 |

At January 31, 2019, unrecognized compensation costs related to nonvested stock options were \$1.2 million. These costs are expected to be recognized through fiscal 2022.

The following table summarizes information about stock options outstanding and exercisable at January 31, 2019:

| Range of exercise prices | Options Outstanding | | | Options Exercisable | |
|--------------------------|------------------------------------|--|---|-------------------------------------|--|
| | Number of shares outstanding | Weighted average exercise price | Weighted average remaining contractual life (in years) | Number of options exercisable | Weighted average exercise price |
| \$0.00 - \$10.89 | 572,569 | \$ 9.78 | 6.2 | 50,000 | \$ 8.30 |
| \$10.90 - \$16.38 | 196,345 | 12.00 | 4.3 | 64,400 | 11.96 |
| \$16.39 - \$26.17 | 18,858 | 22.57 | 1.5 | 18,858 | 22.57 |
| \$26.18 - \$33.38 | 8,472 | 33.38 | 0.6 | 8,472 | 33.38 |
| | 796,244 | \$ 10.88 | | 141,730 | \$ 13.36 |

Restricted Stock Units

Restricted stock activity during the nine months ended January 31, 2019 was as follows:

| | Number of restricted stock units | Weighted average fair value at grant date |
|--------------------------------|--|---|
| Balance at beginning of period | 127,030 | \$ 12.48 |
| Granted | 147,991 | 10.40 |
| Vested | (28,029) | 13.47 |
| Forfeited | (77,770) | 12.31 |
| Balance at end of period | 169,222 | \$ 10.56 |

At January 31, 2019, unrecognized compensation costs related to restricted stock units were \$1.5 million. These costs are expected to be recognized through fiscal 2022.

(11) Fair Value of Financial Instruments

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Financial assets and liabilities subject to fair value measurements on a recurring basis are classified according to a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. Valuation methodologies for the fair value hierarchy are as follows:

Level 1 — Quoted prices for identical assets and liabilities in active markets.

Level 2 — Quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets and liabilities in markets that are not active, and model-based valuations in which all significant inputs are observable in the market.

Level 3 — Unobservable inputs in which little or no market data exists, therefore, requiring an entity to develop its own assumptions.

The Company measures or monitors certain of its assets and liabilities on a fair value basis. Fair value is used on a recurring basis for those assets and liabilities for which fair value is the primary basis of accounting. Other assets and liabilities are measured at fair value on a nonrecurring basis; that is, they are subject to fair value adjustments in certain circumstances, such as when there is evidence of impairment. The following tables present, at January 31, 2019, April 30, 2018 and January 31, 2018, for each of the fair value hierarchy levels, the assets and liabilities that are measured at fair value on a recurring and nonrecurring basis (In thousands):

| | January 31, 2019 | | |
|--|------------------|-------------------------------|-----------------|
| | Total | Fair value measurements using | |
| | | Level 1 | Level 2 Level 3 |
| Assets: | | | |
| Recurring assets: | | | |
| Interest rate swap agreement | \$ 16 | \$ — | \$ 16 \$ — |
| Total recurring assets | 16 | — | 16 — |
| Nonrecurring assets: | | | |
| Impaired accounts and notes receivable, net of unearned revenue | 12,276 | — | — 12,276 |
| Total nonrecurring assets | 12,276 | — | — 12,276 |
| Total recurring and nonrecurring assets | \$ 12,292 | \$ — | \$ 16 \$ 12,276 |
| Liabilities: | | | |
| Recurring liabilities: | | | |
| Forward contract related to foreign currency exchange rates | \$ 43 | \$ — | \$ — \$ 43 |
| Contingent consideration included in obligations due to former ADs, franchisees and others | 1,243 | — | — 1,243 |
| Total recurring liabilities | \$ 1,286 | \$ — | \$ — \$ 1,286 |

| April 30, 2018 | | | | |
|--|----------|-------------------------------|---------|-----------|
| | Total | Fair value measurements using | | |
| | | Level 1 | Level 2 | Level 3 |
| Assets: | | | | |
| Recurring assets: | | | | |
| Cash equivalents | \$12,056 | \$ 12,056 | \$ — | \$ — |
| Interest rate swap agreement | 57 | — | 57 | — |
| Total recurring assets | 12,113 | 12,056 | 57 | — |
| Nonrecurring assets: | | | | |
| Impaired accounts and notes receivable, net of unearned revenue | 15,223 | — | — | 15,223 |
| Impaired goodwill | 109 | — | — | 109 |
| Impaired customer lists | 4 | — | — | 4 |
| Assets held for sale | 8,941 | — | — | 8,941 |
| Total nonrecurring assets | 24,277 | — | — | 24,277 |
| Total recurring and nonrecurring assets | \$36,390 | \$ 12,056 | \$ 57 | \$ 24,277 |
| Liabilities: | | | | |
| Recurring liabilities: | | | | |
| Contingent consideration included in obligations due to former ADs, franchisees and others | \$1,545 | \$ — | \$ — | \$ 1,545 |
| Total recurring liabilities | \$1,545 | \$ — | \$ — | \$ 1,545 |
| January 31, 2018 | | | | |
| | Total | Fair value measurements using | | |
| | | Level 1 | Level 2 | Level 3 |
| Assets: | | | | |
| Recurring assets: | | | | |
| Interest rate swap agreement | \$29 | \$ — | \$ 29 | \$ — |
| Total recurring assets | 29 | — | 29 | — |
| Nonrecurring assets: | | | | |
| Impaired accounts and notes receivable, net of unearned revenue | \$10,954 | \$ — | \$ — | \$ 10,954 |
| Total nonrecurring assets | 10,954 | — | — | 10,954 |
| Total recurring and nonrecurring assets | \$10,983 | \$ — | \$ 29 | \$ 10,954 |
| Liabilities: | | | | 9539 |
| Recurring liabilities: | | | | |
| Contingent consideration included in obligations due to former ADs, franchisees and others | 3,219 | — | — | 3,219 |
| Total recurring liabilities | \$3,219 | \$ — | \$ — | \$ 3,219 |

The Company's policy is to recognize transfers between levels of the fair value hierarchy on the date of the event or change in circumstances that caused the transfer. There were no transfers into or out of level 1 or 2 requiring fair value measurements for each of the nine months ended January 31, 2019 and 2018.

The following methods and assumptions are used to estimate the fair value of our financial instruments.

Cash equivalents: The carrying amounts approximate fair value because of the short maturity of these instruments. Cash equivalent financial instruments consist of money market accounts.

Impaired accounts and notes receivable, net of unrecognized revenue: Accounts and notes receivable are considered to be impaired if the net amounts due exceed the fair value of the underlying franchise or if management considers it probable that all principal and interest will not be collected when contractually due. In establishing the estimated fair value of the underlying franchise, consideration is given to recent sales between franchisees, sales of Company-owned stores, the net fees of open offices, and the number of unopened offices.

Impaired goodwill, reacquired rights, and customer lists: Goodwill, reacquired rights and customer lists associated with a Company-owned office are considered to be impaired if the net carrying amount exceeds the fair value of the underlying office. In establishing the fair value of the underlying office, consideration is given to the related net fees and third-party transactions of franchises and when appropriate a discounted cash flow model.

Assets held for sale: The Company discontinued its use of assets held for sale in the third quarter of fiscal 2019. Prior to the discontinuation, assets held for sale are recorded at the lower of the carrying value or the sales price, less costs to sell, which approximates fair value. The sales price is calculated as a percentage of prior year net fees and marketplace transactions.

Contingent consideration included in obligations due to former ADs, franchisee and others: Obligations due to former ADs and franchisees related to estimated contingent consideration are carried at fair value. The fair value of these obligations was determined using a discounted cash flow model.

Interest rate swap agreement: Value of interest rate swap on variable rate mortgage debt. The fair value of this instrument was determined based on third-party market research.

Other Fair Value Measurements

Additionally, accounting standards require the disclosure of the estimated fair value of financial instruments that are not recorded at fair value. For the financial instruments that the Company does not record at fair value, estimates of fair value are made at a point in time based on relevant market data and information about the financial instrument. No readily available market exists for a significant portion of the Company's financial instruments. Fair value estimates for these instruments are based on current economic conditions, interest rate risk characteristics, and other factors. Many of these estimates involve uncertainties and matters of significant judgment and cannot be determined with precision. Therefore, the calculated fair value estimates in many instances cannot be substantiated by comparison to independent markets and, in many cases, may not be realizable in a current sale of the instrument. In addition, changes in assumptions could significantly affect these fair value estimates. The following methods and assumptions were used by the Company in estimating fair value of these financial instruments.

Notes receivable: The carrying amount approximates fair value because the interest rate charged by the Company on these notes approximates rates currently offered by local lending institutions for loans of similar terms to individuals/entities with comparable credit risk (Level 3).

Long-term obligations: The carrying amount approximates fair value because the interest rate paid has a variable component (Level 2).

(12) Related Party Transactions

The Company considers directors and their affiliated companies, as well as named executive officers and members of their immediate families, to be related parties.

Nicole Ossenfort's (Chief Executive Officer) franchise agreement

The Company is or was a participant in the following related party transactions with Ms. Ossenfort since the beginning of fiscal 2019:

Ossenfort Franchise. Ms. Ossenfort, together with her husband, Scott Ossenfort (together, with Ms. Ossenfort, the "Ossenforts"), jointly own a Company franchise through JL Enterprises. JL Enterprises borrows operating funds for working capital to operate the franchises each year. During the nine months ended January 31, 2019, JL Enterprises did not borrow operating funds for working capital to operate the franchise. During the nine months ended January 31, 2019, the Company has

recorded \$60,041 of accounts receivable from the Ossenforts for royalties, advertising and financial product charges, of which a balance of \$15,621 remained outstanding and payable to the Company as of January 31, 2019.

Shaun York's (Chief Operating Officer) franchises and AD agreements

The Company is or was a participant in the following related party transactions with Mr. York since the beginning of fiscal 2019:

York Franchises. Mr. York operates eleven Company franchises through Yorkcompany LLC, S&P Holding Group LLC, My Business Group LLC and Core Fitness Partners LLC (the "York Franchise Entities"). The York Franchise Entities borrow operating funds from the Company for working capital to operate the franchises each year. During the nine months ended January 31, 2019, the York Franchise Entities borrowed operating funds in the amount of \$225,286, of which \$217,377 remained outstanding and payable to the Company as of January 31, 2019. In addition, during the nine months ended January 31, 2019, the Company recorded \$58,626 of accounts receivable from the York Franchise Entities for royalties, advertising and financial product charges, of which \$60,155 remained outstanding and payable to the Company as of January 31, 2019.

York AD. Mr. York has Area Development arrangements with the Company that are conducted through Yorkcompany LLC, S&P Holding Group LLC and TNT Florida Investments LLC (the "York AD Entities"). The York AD Entities were acquired by Mr. York through various transactions with the Company and through third party agreements with AD sellers. In connection with those transactions, the York AD Entities financed a total of \$4,059,460 through the Company to acquire the Area Development territories and associated rights. The loans are payable by the York AD Entities in annual installments at 12% interest. As of January 31, 2019, the aggregate outstanding principal balance owed by the York AD Entities on the notes was \$1,789,040.

As of January 31, 2019, the Company had accounts receivable from the York AD Entities of \$0. The York AD Entities earned \$102,000 for their portion of franchise fees, royalties and interest during the nine months ended January 31, 2019.

York Debt Guarantees. Mr. York also has entered into multiple guarantee agreements with the Company whereby Mr. York has guaranteed all or a portion of the indebtedness owed by other franchisees and ADs to the Company as related to certain financial transactions for which Mr. York had an interest. The indebtedness owed by these franchisees and ADs as of January 31, 2019 is approximately \$3,606,236.

(13) Commitments and Contingencies

In the ordinary course of operations, the Company may become a party to legal proceedings. Based upon information currently available, management believes that such legal proceedings, individually or in the aggregate, will not have a material adverse effect on the Company's business, financial condition, cash flows, or results of operations except as provided below.

Delaware Derivative Litigation

Asbestos Workers' Philadelphia Pension Fund, derivatively on behalf of Liberty Tax, Inc., v. John Hewitt, Defendant, and Liberty Tax, Inc., Nominal Defendant, Case No. 2017-0883, filed in the Court of Chancery of the State of Delaware on December 12, 2017. The Plaintiff alleges that the Company's former CEO, John T. Hewitt ("Hewitt"), breached his fiduciary duties as an officer based upon certain allegations of misconduct on his part. The Plaintiff also alleges breach of fiduciary duty against Hewitt in his capacity as a director of the Company. The Complaint seeks compensatory damages and attorney's fees. No claim or relief is asserted against the Company, which is named solely

as a Nominal Defendant.

Erie County Employees Retirement System, derivatively on behalf of Liberty Tax, Inc., v. John T. Hewitt, Defendant, and Liberty Tax, Inc., Nominal Defendant, Case No. 2017-0914, brought a second derivative suit filed in the Court of Chancery of the State of Delaware on December 22, 2017. The Plaintiff also alleges that Hewitt breached his fiduciary duties as an officer based upon certain allegations of misconduct on his part. The Plaintiff also alleges breach of fiduciary duty against Hewitt in his capacity as a director of the Company. The Complaint seeks to enjoin Hewitt from managing our business operations, and seeks compensatory damages and attorney's fees.

On December 27, 2017, the two above-referenced shareholder matters were consolidated into the case with the caption In Re: Liberty Tax, Inc. Stockholder Litigation, C.A. No. 2017-0883 (the "Delaware Action"). On April 17, 2018, the Plaintiffs filed an amended complaint (the "Amended Complaint"). The Amended Complaint added former directors, Gordon D'Angelo, Ellen McDowell, Nicole Ossenfort, and John Seal, with Hewitt as individual defendants (the "Individual Defendants") and

asserted class action allegations. The Plaintiffs seek (i) a declaration that the Individual Defendants have breached the Company's Nominating Committee Charter (now the Nominating & Corporate Governance Committee Charter); (ii) a declaration that the Individual Defendants have breached their fiduciary duties; (iii) an award to the Plaintiffs and the Class in the amount of damages sustained as a result of the Individual Defendants' breaches; (iv) certification of the action as a class action; (v) an award to the Company in the amount of damages sustained as a result of the Individual Defendants' breaches of their fiduciary duties; (vi) a grant of further appropriate equitable relief to remedy the Individual Defendants' breaches, including injunctive relief; (vii) an award to the Plaintiffs of the costs and disbursements of this action, including reasonable attorneys' fees, accountants' and experts' fees, costs and expenses; and (viii) such further relief as the Court deems just and proper. The Company has answered the Amended Complaint and discovery is underway. The Individual Directors have filed a notice of motion to dismiss. No briefing schedule has been set on the motion. A mediation took place on November 12, 2018 but did not result in a resolution. A scheduling order has been entered which currently schedules trial in this matter to begin on March 18, 2019.

RSL Senior Partners LLC, derivatively and on behalf of Liberty Tax, Inc. v. Edward L. Brunot, John T. Hewitt, Kathleen E. Donovan, Gordon D'Angelo, John Garel, Thomas Herskovits, Robert M. Howard, Ross N. Longfield, Steven Ibbotson, Ellen M. McDowell, Nicole Ossenfort, George Robson and John Seal and Liberty Tax, Inc. (Nominal Defendant), Case No. 18 cv 127, filed on March 7, 2018 in the United States District Court for the Eastern District of Virginia (the "Virginia Action"). This purported shareholder derivative action was filed on behalf of the Company seeking to address the alleged wrongs of the Company's directors and officers. The Complaint, which contains allegations that are substantially similar to the allegations in the Delaware Action, claims that certain conduct created an inappropriate tone at the top, resulting in the loss of key executives, employees, directors and otherwise harmed the Company. The Complaint asserts claims under Section 14(a) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), Section 10(b) and Rule 10b-5 and Section 20(a) of the Exchange Act, breach of fiduciary duty, unjust enrichment, abuse of control, gross mismanagement, and waste of corporate assets. The Complaint seeks the following relief: (a) declaring that the Plaintiff may maintain this action on behalf of the Company, and that the Plaintiff is an adequate representative of the Company; (b) declaring that the Individual Defendants have breached and/or aided and abetted the breach of their fiduciary duties to the Company; (c) determining and awarding to the Company the damages sustained by it as a result of the violations set forth above from each of the Individual Defendants, jointly and severally, together with pre-judgment and post-judgment interest thereon; (d) directing the Company and the Individual Defendants to take all necessary actions to reform and improve its corporate governance and internal procedures to comply with applicable laws and to protect the Company and its shareholders from a repeat of the damaging events (e) awarding the Company restitution from Individual Defendants; and (f) awarding the Plaintiff the costs and disbursements of the action, including reasonable attorneys' and experts' fees, costs, and expenses

No claim or relief is asserted against the Company, which is named solely as a Nominal Defendant.

On July 30, 2018, various motions were filed: (i) Defendants Hewitt, McDowell, Ossenfort and Seal collectively moved to dismiss the Complaint; (ii) Defendants Garel, Herskovits, Howard, Ibbotson, Longfield, and Robson collectively moved to dismiss the Complaint; (iii) Defendants Brunot and Donovan collectively moved to dismiss the Complaint; (iv) Company moved to stay the action pending resolution of parallel state (Delaware) and/or federal (New York) proceedings (in which the Individual Defendants joined). Briefing on the motions is complete.

The Delaware and Virginia Actions are in the process of being settled. On January 25, 2019, the Company along with the named Individual Defendants entered into a Memorandum of Understanding (the "MOU") with the Plaintiffs, regarding settlement of the Delaware Action which will result in certain enhancements to the Company's code of conduct and training of employees, and disclosure of Nasdaq's appeal ruling delisting the Company's Class A common stock from Nasdaq which is furnished as Exhibit 99.1 herein. The Plaintiffs have agreed that the settlement, which is subject to the execution of a definitive settlement agreement and court approval, will include a dismissal of the

lawsuits with prejudice and a release of all claims against the Company and the Individual Defendants asserted in the Delaware Action and the Virginia Action. If the parties to the MOU execute a stipulation of settlement, a hearing will be held at which the Delaware Court of Chancery will consider the fairness, reasonableness and adequacy of the settlement. In connection with the settlement, the Company will negotiate in good faith the amount of reasonable legal fees and expenses of the Plaintiffs' counsel which will ultimately be paid by the Company and/or its insurance carrier. No agreement has been reached on the amount of the fees and expenses, which is subject to court approval.

The parties to the Virginia Action have also agreed that all claims in the Virginia Action have been settled and that the parties will seek to stay the Virginia Action pending the settlement proceedings in Delaware. The parties to the Virginia Action have agreed to dismiss the Virginia Action with prejudice within five business days of the settlement of the Delaware Action becoming final. The Company has agreed that it (and/or its insurance carrier) will pay \$295,000 in fees and expenses to

Plaintiffs' counsel in the Virginia Action in connection with settlement of the Virginia Action. The parties to the Virginia Action provided a joint status update to the Virginia court on February 27, 2019.

Settlement of the Virginia and Delaware Actions are expressly not to be construed as an admission of wrongdoing or liability by any defendant. The defendants have vigorously denied, and continue to vigorously deny, any wrongdoing or liability with respect to the facts and claims asserted, or which could have been asserted, in the Delaware and Virginia Actions, including that they have committed any violations of law or breach of fiduciary duty, aided and abetted any violations of law or breaches of fiduciary duty, acted improperly in any way or have any liability or owe any damages of any kind to the Plaintiffs or to the purported Class. Nothing in this report shall be deemed an admission of the legal necessity or materiality under the federal securities laws, state fiduciary law or any other law, statute, rule or regulation of any of the disclosures set forth herein.

Eastern District of New York Securities Litigation

Rose Mauro, individually and on behalf of all others similarly situated v. Liberty Tax, Inc., Edward L. Brunot, John T. Hewitt, and Kathleen E. Donovan, filed in the United States District Court for the Eastern District of New York on January 12, 2018, Case No. 18 CV 245. The Plaintiff filed a securities class action asserting violations of Section 10(b) of the Exchange Act and Rule 10b-5 against all defendants and a second count for violations of Section 20(a) of the Exchange Act against the individual defendants. According to the complaint, throughout the class period, the Company allegedly issued materially false and misleading statements and/or failed to disclose that: (1) Hewitt created an inappropriate tone at the top; (2) the inappropriate tone at the top led to ineffective entity level controls over the organization; and (3) as a result, defendants' statements about the operations and prospects were materially false and misleading and/or lacked a reasonable basis at all relevant times.

Patrick Beland, individually and on behalf of all others similarly situated vs. Liberty Tax, Inc., Edward L. Brunot, John T. Hewitt, and Kathleen E. Donovan, filed in the United States District Court for the Eastern District of New York on December 15, 2017, case number 17 CV 7327. The Plaintiff filed a securities class action asserting violations of Section 10(b) of the Exchange Act and Rule 10b-5 against all defendants and a second count for violations of Section 20(a) of the Exchange Act against the individual defendants. According to the complaint, throughout the class period, the Company allegedly issued materially false and misleading statements and/or failed to disclose that: (1) Hewitt created an inappropriate tone at the top; (2) the inappropriate tone at the top led to ineffective entity level controls over the organization; and (3) as a result, defendants' statements about the business, operations and prospects were materially false and misleading and/or lacked a reasonable basis at all relevant times.

These actions were consolidated with the caption In Re Liberty Tax, Inc. Securities Litigation, Case No. 27 CV 07327 and IBEW Local 98 Pension Fund was appointed the Lead Plaintiff (the "Lead Plaintiff"). On June 12, 2018, the Lead Plaintiff filed its Consolidated Amended Class Action Complaint, which removed Brunot as a defendant, and added additional securities claim based on Section 14(a) of the Exchange Act and Rules 14a-3 and 14a-9. The Consolidated Amended Class Action Complaint, among other things, asserts that the Company's SEC filings over a multi-year period failed to disclose the alleged misconduct of the individual defendants and that disclosure of the alleged misconduct caused the Company's stock price to drop and, thereby harm the purported class of shareholders. The Class Period is alleged to be October 1, 2013 through February 23, 2018. The defendants filed a joint motion to dismiss the Consolidated Amended Class Action Complaint on September 17, 2018. The Lead Plaintiff served their opposition on November 1, 2018 and the defendants filed their reply brief on November 27, 2018. A mediation took place on November 12, 2018 but did not result in a resolution. The motion to dismiss is still pending before the Court.

Franchise Litigation

JTH Tax, Inc. and SiempreTax LLC v. Gregory Aime, Aime Consulting, LLC, Aime Consulting, Inc. and Wolf Ventures, Inc. The Company filed suit in the United States District Court for the Eastern District of Virginia against the defendants, former Company franchisees, on June 9, 2016, as amended on June 22, 2016, claiming the defendants breached the purchase and sale agreement (the “PSA”) entered between the parties on January 21, 2016 and that the defendants had failed to comply with the post termination obligations of the franchise agreements (together with the PSA, the “Aime Agreements”). The Company sought damages in an amount equal to three times the defendants’ earnings and profits, as well as injunctive relief to enforce the defendants to comply with the post termination obligations of the Aime Agreements, to be determined by the trier of fact. The Company specifically sought, in part, to enjoin the defendants from continued operation of a tax preparation business using the Company’s protected trademarks, enforcement of the non-compete provision of the Aime Agreements, and an order that the defendants assign all of the leases related to the franchised businesses to the Company. On July 1, 2016, the Magistrate Judge issued a report and recommendation finding a likelihood of success on the merits and recommending entry of the requested temporary restraining order (the “TRO”) in favor of the Company, which was adopted in part on August 3, 2016.

On September 9, 2016, the defendants filed an answer and counterclaim against the Company, alleging breach of the PSA, breach of the implied covenant of good faith and fair dealing and fraud and seeking approximately \$2.4 million in damages, plus future loss profits, punitive damages and other expenses. After a three-day bench trial, on January 13, 2017, the court vacated the TRO, finding in favor of the defendants. On February 15, 2017, the court issued its written opinion and order granting the defendants' breach of contract and breach of the implied covenant of good faith and fair dealing claims, denying the Company's claims against the defendants and finding certain post termination obligations to be unenforceable. Judgment was entered in favor of the defendants for approximately \$2.7 million. The Company accrued \$2.7 million as of the fourth quarter of fiscal 2017 in connection with the judgment, which is recorded in "Accounts payable and accrued expense" in the accompanying consolidated balance sheets. The Company has filed an appeal of the judgment with the Fourth Circuit Court of Appeals.

On August 8, 2018, the Fourth Circuit Court of Appeals issued an unpublished opinion affirming in part, vacating in part, and remanding to the District Court with instructions via the opinion. The Court of Appeals affirmed the District Courts finding that the Company breached the PSA first, however, the Court of Appeals concluded the District Court erred as a matter of law when it determined that the defendants were entitled to lost profits based on the purported extension of the PSA buyback deadline. The Court of Appeals held the alleged extension was not supported by independent consideration and thus not enforceable. It remanded the case for the District Court to recalculate damages consistent with said opinion.

On August 22, 2018, the defendants filed a petition for rehearing of the Fourth Circuit's decision. On September 5, 2018 the Fourth Circuit issued an order denying the petition for rehearing. On September 13, 2018 the Fourth Circuit issued a mandate that the judgment of the Fourth Circuit entered August 8, 2018 takes effect as of the same date of said filing. The matter has now officially been sent back to the District Court to recalculate damages consistent with the Fourth Circuit's decision. The District Court entered an order on October 18, 2018 ordering Aime to provide the Court with a brief on damages within ten days of the entry of the Order and the Company has ten days to respond after the filing of the defendants' brief. The parties have filed their respective briefs and the Court held a hearing on damages on November 28, 2018. On November 29, 2018, the Court issued an order awarding Aime approximately \$0.3 million in damages.

Before the District Court on remand, the parties briefed the question of what damages remained in place after the Court of Appeals' ruling. On November 30, 2018, the District Court ruled that the Company remained liable to Aime for \$0.3 million in damages. The court also ordered return of the Company's appeal bond. As a result of this ruling, the Company reduced the liability from \$2.7 million to \$0.3 million in the third quarter of fiscal 2019.

Aime filed a petition for certiorari in the United States Supreme Court on December 4, 2018. On January 7, 2019 the Supreme Court denied certiorari.

On December 28, 2018 Aime filed a motion for reconsideration of the District Court's November 30, 2018 Order. On January 11, 2019 the Company filed its opposition to Aime's motion for reconsideration. On January 17, 2019 Aime filed his reply memorandum in further support of his motion for reconsideration. The motion for reconsideration is fully briefed and pending before the court. The ultimate outcome of this action and the timing of such outcome is uncertain and there can be no assurance that the Company will benefit financially from such litigation.

Class Action Litigation

Rene Labrado v. JTH Tax, Inc. (Case BC 715076). On July 3, 2018, a class action complaint was filed in the Superior Court of California, County of Los Angeles by a former employee for herself and on behalf of all other "similarly situated" persons. The Complaint alleges, among other things, that the Company allegedly violated various provisions of the California Labor Code, including: unpaid overtime, unpaid meal period premiums, unpaid rest premiums,

unpaid minimum wages, final wages not timely paid, wages not timely paid, non-compliant wage statements, failure to keep pay records, unreimbursed business expenses and violation of California Business and Profession Code Section 17200. The Complaint seeks actual, consequential and incidental losses and damages, injunctive relief and other damages. The Company highly disputes the allegations set forth in the Complaint and plans on filing a dispositive motion. The Company intends to defend the case vigorously.

Other Matters

From time to time, certain of our franchisees and Company-owned offices are the subject of IRS investigations to review their tax return preparation activities, and in certain cases the Department of Justice has sought injunctions and other remedies with respect to some of our former franchisees or area developers. In addition to those activities, the IRS has been conducting an investigation of our policies, practices and procedures in connection with such tax return preparation activities.

We are cooperating fully with the government in connection with these matters, including by providing documents and other information. The Company is unable to predict what action, if any, might be taken in the future as a result of these matters or the impact, if any, of the cost of responding to the government or any potential remedies as a result of these matters could have on the Company. It is possible, however, that any such remedies could have a material adverse impact on the Company's consolidated results of operations, financial position, or cash flows.

The Company is also party to claims and lawsuits that are considered to be ordinary, routine litigation incidental to the business, including claims and lawsuits concerning the preparation of customers' income tax returns, the fees charged to customers for various products and services, relationships with franchisees, intellectual property disputes, employment matters, and contract disputes. Although the Company cannot provide assurance that it will ultimately prevail in each instance, it believes the amount, if any, it will be required to pay in the discharge of liabilities or settlements in these claims will not have a material adverse impact on its consolidated results of operations, financial position, or cash flows.

(14) Subsequent Events

None.

ITEM 2

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Special Note Regarding Forward-Looking Statements

This quarterly report contains forward-looking statements concerning our business, operations, financial performance, and condition, as well as our plans, objectives, and expectations for our business operations and financial performance and condition. Any statements contained herein that are not of historical facts may be deemed to be forward-looking statements. You can identify these statements by words such as “aim,” “anticipate,” “assume,” “believe,” “could,” “due,” “estimate,” “expect,” “goal,” “intend,” “may,” “objective,” “plan,” “predict,” “potential,” “positioned,” “should,” “target,” “will,” “would” expressions that are predictions of or indicate future events and future trends. These forward-looking statements are based on current expectations, estimates, forecasts, projections about our business and the industry in which we operate, and our management’s beliefs and assumptions. They are not guarantees of future performance or development and involve known and unknown risks, uncertainties, and other factors that are in some cases beyond our control. As a result, any or all of our forward-looking statements in this quarterly report may turn out to be inaccurate or could cause our actual results to differ materially from historical results or from any results expressed or implied by such forward-looking statements. Factors that may cause such differences include, but are not limited to, the risks described under “Item 1A—Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended April 30, 2018 and other filings with the U.S. Securities and Exchange Commission (“SEC”), including:

- our inability to grow on a sustainable basis;
- the seasonality of our business;
- departures of key executives or directors;
- our ability to attract additional talent to our senior management team;
- our delisting determination by Nasdaq and our ability to regain listing;
- our ability to maintain an active trading market for our common stock on the Over-The-Counter Market;
- the review and consideration of any unsolicited proposal received by the Company, the review and evaluation of strategic alternatives, and the outcome of such review and evaluation;
- our inability to secure reliable sources of the tax settlement products we make available to our customers;
- government regulation and oversight, including the regulation of tax preparers or settlement products such as refund transfers and loan settlement products;
- government initiatives that simplify tax return preparation, improve the timing and efficiency of processing tax returns, limit payments to tax preparers, or decrease the number of tax returns filed or the size of the refunds;
- government initiatives to pre-populate income tax returns;
- the effect of regulation of the products and services that we offer, including changes in laws and regulations;
- the possible characterization of refund transfers as a form of loan or extension of credit;
- changes in the tax settlement products offered to our customers that make our services less attractive to customers or more costly to us;
- our ability to maintain relationships with our tax settlement product service providers;
- any potential non-compliance, fraud or other misconduct by our franchisees or employees;
- our ability and the ability of our franchisees to comply with legal and regulatory requirements;
- failures by our franchisees and their employees to comply with their contractual obligations to us and with laws and regulations, to the extent these failures affect our reputation or subject us to legal risk;
- the ability of our franchisees to open new territories and operate them successfully;
- the ability of our franchisees to generate sufficient revenue to repay their indebtedness to us;
- our ability to manage Company-owned offices;

- our exposure to litigation;
- our ability and our franchisees' ability to protect customers' personal information, including from a cyber-security incident;
- the impact of identity-theft concerns on customer attitudes toward our services;
- our ability to access the credit markets and satisfy our covenants to lenders;
- challenges in deploying accurate tax software in a timely way each tax season;
- the impact of the Tax Cuts and Job Act (the "Tax Act"), including, but not limited to, the effect of the lower corporate tax rate, including on the valuation of our tax assets and liabilities;
- any future refinements to our preliminary analysis of the impact of the Tax Act;
- changes in the effect of the Tax Act due to issuance of interpretive regulatory guidance or enactment of corrective or supplement legislation;
- delays in the commencement of the tax season attributable to Congressional action affecting tax matters and the resulting inability of federal and state tax agencies to accept tax returns on a timely basis, or other changes that have the effect of delaying the tax refund cycle;
- competition in the tax preparation market;
- the effect of federal and state legislation that affects the demand for paid tax preparation, such as the Affordable Care Act and potential immigration reform;
- our reliance on technology systems and electronic communications;
- our ability to effectively deploy software in a timely manner and with all the features our customers require;
- the impact of any acquisitions or dispositions, including our ability to integrate acquisitions and capitalize on their anticipated synergies; and
- other factors, including the risk factors discussed in our latest annual report filed with the SEC.

Potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on the forward-looking statements. These forward-looking statements speak only as of the date of this quarterly report. Unless required by law, we do not intend to publicly update or revise any forward-looking statements to reflect new information or future events or otherwise. A potential investor or other vendor should, however, review the factors and risks we describe in the reports we will file from time to time with the SEC after the date of this quarterly report.

Overview

We are one of the largest providers of tax preparation services in the U.S. and Canada, and during the current tax season, we operated 3,108 tax offices. Our tax preparation services and related tax settlement products are offered primarily through franchised locations, although we operate a limited number of Company-owned offices each tax season. See Note 1 "Description of Business and Summary of Significant Accounting Policies" in the notes to Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended April 30, 2018, for details of the U.S. office activity and the number of Canadian and Company-owned offices for the years ended April 30, 2018, 2017 and 2016.

Our revenue primarily consists of the following components:

Franchise Fees: Our standard franchise fee per territory is \$40,000, and we offer our franchisees flexible structures and financing options for franchise fees. Franchise fee revenue is recognized when our obligations to prepare the franchisee for operation are substantially complete.

Area Developer ("AD") Fees: Our fees for AD areas vary based on our assessment of the revenue potential of each AD area and also depend on the performance of any existing franchisees within the AD area being sold. Our ADs generally receive 50% of franchise fees, royalties, and a portion of the interest income derived from territories located

in their area. AD fees received are recognized as revenue on a straight-line basis over the initial contract term of each AD agreement.

Royalties: Our franchise agreements require franchisees to pay us a base royalty typically equal to 14% of the franchisees' tax preparation revenue, generally subject to certain specified minimums.

Advertising Fees: Our franchise agreements require all franchisees to pay us an advertising fee of 5% of the franchisees' tax preparation revenue, which we use primarily to fund collective advertising efforts.

Financial Products: We offer two types of tax settlement financial products: refund transfer products, which involve providing a means by which a customer may receive his or her refund more quickly and conveniently, and refund-based loans. We earn fees from the arranging of the sale of these financial products.

Interest Income: We earn interest income from our franchisees and ADs related to both indebtedness for the unpaid portions of their franchise and AD fees, and for other loans we extend to our franchisees related to the operation of their territories. We also earn interest on our accounts receivable.

Assisted Tax Preparation Fees: We earn tax preparation fees, net of discounts, directly from the operation of Company-owned offices in the U.S. and Canada.

Electronic Filing Fees: We earn fees for the electronic filing of federal returns prepared in U.S. franchisee owned offices. Each location determines if they want to charge an electronic filing fee.

We operate Company-owned offices, all of which are included in the accompanying condensed consolidated financial statements. If these offices remain unsold at the start of a tax season we will operate them for the tax season with the intent of selling them to qualified franchisees the next year, and, as a result, the number of Company-owned offices will vary from year to year. Going forward, the number of Company-owned offices may increase if the Company reacquires more offices from existing franchisees and does not find a suitable buyer to take over the office. During the nine months ended January 31, 2019, the Company closed Company-owned offices as part of its restructuring initiatives. The Company incurred approximately \$9.3 million of expenses related to restructuring initiatives during the nine months ended January 31, 2019.

For purposes of this section and throughout this quarterly report, all references to “fiscal 2019” and “fiscal 2018” refer to our fiscal years ending April 30, 2019 and ended April 30, 2018, respectively, and corresponding references to fiscal quarters are references to quarters within those fiscal years. For purposes of this section and throughout this quarterly report, all references to “year” or “years” are the respective fiscal year or years ended April 30 unless otherwise noted in this quarterly report, and all references to “tax season” refer to the period between January 1 and April 30 of the referenced year.

Results of Operations

The table below shows results of operations for the three and nine months ended January 31, 2019 and 2018.

| | Three Months Ended January 31, | | | | Nine Months Ended January 31, | | | |
|------------------------|--------------------------------|----------|------------|--------|-------------------------------|----------|------------|-------|
| | 2019 | 2018 | Change | | 2019 | 2018 | Change | |
| (dollars in thousands) | | | \$ | % | | | \$ | % |
| Total revenues | \$32,884 | \$48,244 | \$(15,360) | (32)% | \$46,824 | \$64,202 | \$(17,378) | (27)% |
| Loss from operations | 1,507 | (195) | 1,702 | (873)% | (45,206) | (36,443) | (8,763) | 24% |
| Net loss | (310) | (1,522) | 1,212 | (80)% | (32,554) | (24,383) | (8,171) | 34% |

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Revenues. The table below sets forth the components and changes in our revenues for the three and nine months ended January 31, 2019 and 2018.

| | Three Months Ended January 31, | | | | Nine Months Ended January 31, | | | |
|---|--------------------------------|----------|------------|-------|-------------------------------|----------|------------|-------|
| | 2019 | 2018 | Change | | 2019 | 2018 | Change | |
| | | | \$ | % | | | \$ | % |
| (dollars in thousands) | | | | | | | | |
| Franchise fees | \$596 | \$90 | \$506 | 562 % | \$1,602 | \$354 | \$1,248 | 353 % |
| Area Developer fees | 1,018 | 507 | 511 | 101 % | 2,665 | 2,209 | 456 | 21 % |
| Royalties and advertising fees | 16,060 | 17,610 | (1,550) | (9)% | 19,095 | 20,598 | (1,503) | (7)% |
| Financial products | 9,882 | 18,106 | (8,224) | (45)% | 10,938 | 19,324 | (8,386) | (43)% |
| Interest income | 2,049 | 2,612 | (563) | (22)% | 5,253 | 7,009 | (1,756) | (25)% |
| Assisted tax preparation fees, net of discounts | 2,719 | 5,225 | (2,506) | (48)% | 5,620 | 8,413 | (2,793) | (33)% |
| Electronic filing fees | 428 | 2,872 | (2,444) | (85)% | 486 | 2,872 | (2,386) | (83)% |
| Other revenues | 132 | 1,222 | (1,090) | (89)% | 1,165 | 3,423 | (2,258) | (66)% |
| Total revenues | \$32,884 | \$48,244 | \$(15,360) | (32)% | \$46,824 | \$64,202 | \$(17,378) | (27)% |

For the three months ended January 31, 2019, total revenues decreased \$15.4 million, or 32%, to \$32.9 million compared to \$48.2 million in the same period last year. This decrease was primarily due to the following:

- a decrease of \$8.2 million in financial products related to bank fees reported as a reduction of income in fiscal 2019 and as operating expenses in fiscal 2018 due to contractual changes and the implementation of ASC 606 and a reduction in the number of tax returns filed by our franchisees;

- a \$2.5 million decrease in assisted tax preparation fees due to a decrease in the number of U.S. Company-owned stores and the divestiture of our year-round accounting offices;

- a \$2.4 million reduction in electronic filing fees primarily due to the recording of franchisee rebates as a deduction of revenue instead of expense due to the implementation of ASC 606;

- a reduction of \$1.6 million in royalties and advertising fees due to a reduction in the number of tax returns filed by our franchisees;

- a \$1.1 million decrease in other revenues primarily due to the divestiture of our year-round accounting offices; and

- an increase of \$1.0 million in franchise and AD fees primarily due to the implementation of ASC 606.

For the nine months ended January 31, 2019, total revenues decreased \$17.4 million, or 27%, to \$46.8 million compared to \$64.2 million in the same period last year. This decrease was primarily due to the following:

- a decrease of \$8.4 million in financial products related to bank fees reported as a reduction of income in fiscal 2019 and as operating expenses in fiscal 2018 due to contractual changes and the implementation of ASC 606 and a reduction in the number of tax returns filed by our franchisees;

- a \$2.8 million decrease in assisted tax preparation fees due to a decrease in the number of U.S. Company-owned stores and the divestiture of our year-round accounting offices;

- a \$2.4 million reduction in electronic filing fees primarily due to the recording of franchisee rebates as a deduction of revenue instead of expense due to the implementation of ASC 606;

a decrease of \$2.3 million in other revenues due to the divestiture of our year-round accounting offices and related to gains recorded in fiscal 2018 on AD and franchisee acquisitions where the consideration was less than the value of the acquired asset;

a decrease of \$1.8 million in interest income related to a reduction in working capital loans to franchisees as well as a decrease in the loans due from reacquired ADs and franchisees;

a reduction of \$1.5 million in royalties and advertising fees due to a reduction in the number of tax returns filed by our franchisees; and

an increase of \$1.7 million in franchise and AD fees primarily due to the implementation of ASC 606.

Operating expenses. The table below details the amounts and changes in our operating expenses for the three and nine months ended January 31, 2019 and 2018.

| | Three Months Ended January 31, | | | | Nine Months Ended January 31, | | | |
|--|--------------------------------|----------|------------|--------|-------------------------------|-----------|-----------|-------|
| | | | Change | | | | Change | |
| | 2019 | 2018 | \$ | % | 2019 | 2018 | \$ | % |
| (dollars in thousands) | | | | | | | | |
| Employee compensation and benefits | \$9,795 | \$11,574 | \$(1,779) | (15)% | \$29,770 | \$32,277 | \$(2,507) | (8)% |
| Selling, general, and administrative expenses | 6,294 | 22,366 | (16,072) | (72)% | 27,649 | 41,120 | (13,471) | (33)% |
| Area Developer expense | 4,384 | 4,890 | (506) | (10)% | 5,089 | 5,658 | (569) | (10)% |
| Advertising expense | 6,913 | 5,623 | 1,290 | 23% | 9,827 | 9,702 | 125 | 1% |
| Depreciation, amortization, and impairment charges | 3,991 | 3,995 | (4) | —% | 10,350 | 8,526 | 1,824 | 21% |
| Restructuring expense | — | (9) | 9 | (100)% | 9,345 | 3,362 | 5,983 | 178% |
| Total operating expenses | \$31,377 | \$48,439 | \$(17,062) | (35)% | \$92,030 | \$100,645 | \$(8,615) | (9)% |

For the three months ended January 31, 2019, total operating expenses were \$31.4 million compared to \$48.4 million in the same period last year, representing a decrease of \$17.1 million, or 35%. The decrease was primarily driven by the net of the following:

a \$1.3 million increase in advertising expenses mainly due to the timing and categorizing of spending;

a \$1.8 million decrease in employee compensation and benefits primarily due to lower severance costs compared to fiscal 2018 and a decrease in the number of U.S. Company-owned stores and the divestiture of our year-round accounting offices; and

a \$16.1 million decrease in selling, general and administrative expenses primarily related to bank fee and rebate expenses reported as a reduction of income in fiscal 2019 and as operating expenses in fiscal 2018 due to contractual changes and the implementation of ASC 606, cost reductions related to the decrease in the number of U.S. Company-owned stores and the divestiture of our year-round accounting offices and reduced bad debt expense resulting from fewer franchisee terminations, partially offset by increased expenses due to audit and legal costs related to fiscal 2018 and fiscal 2019 SEC filings.

For the nine months ended January 31, 2019, total operating expenses were \$92.0 million compared to \$100.6 million in the same period last year, representing a decrease of \$8.6 million, or 9%. The decrease was primarily driven by the net of the following:

a \$6.0 million increase in restructuring expenses related to Company-store exit costs partially offset by a contract termination recorded in fiscal 2018;

a \$1.8 million increase in depreciation, amortization, and impairment expense mainly due to assets put into service;

a \$2.5 million decrease in employee compensation and benefits primarily due to lower severance costs compared to fiscal 2018 and a decrease in the number of U.S. Company-owned stores and the divestiture of our year-round accounting offices; and

a \$13.5 million decrease in selling, general and administrative expenses primarily related to bank fee and rebate expenses reported as a reduction of income in fiscal 2019 and as operating expenses in fiscal 2018 due to contractual changes and the implementation of ASC 606, cost reductions related to the decrease in the number of U.S. Company-owned stores and the divestiture of our year-round accounting offices and reduced bad debt expense resulting from fewer franchisee terminations, partially offset by increased expenses due to audit and legal costs related to fiscal 2018 and fiscal 2019 SEC filings.

Income tax benefit. We recorded income tax benefits (expense) with effective rates of 182.0% and 31.3% during the three and nine months ended January 31, 2019, respectively and (57.4%) and 35.7% for the three and nine months ended January 31, 2018, respectively. Due to the seasonal nature of our business, we expect any losses that we incur through the first eight months of each fiscal year will be more than offset by the results of the last four months of the fiscal year.

Liquidity and Capital Resources

Overview of factors affecting our liquidity

Seasonality of cash flow. Our tax return preparation business is seasonal, and most of our revenues and cash flow are generated during the period from late January through April 30. Following each tax season, from May 1 through late January of the following year, we rely significantly on excess operating cash flow from the previous season, from cash payments made by franchisees and ADs who purchase new territories and areas prior to the next tax season, and on the use of our credit facility to fund our operating expenses and invest in the future growth of our business. Our business has historically generated a strong cash flow from operations on an annual basis. We devote a significant portion of our cash resources during the off season to finance the working capital needs of our franchisees, and expenditures for property, equipment and software.

Credit facility. Our amended credit facility consists of a \$21.2 million term loan and a revolving credit facility that currently allows borrowing of up to \$170.0 million with an accordion feature that permits the Company to request an increase in availability of up to an additional \$50.0 million.

Under our credit facility, we are subject to a number of covenants that could potentially restrict how we carry out our business, or that require us to meet certain periodic tests in the form of financial covenants. The restrictions we consider to be material to our ongoing business include the following:

• We must satisfy a "leverage ratio" test that is based on our outstanding indebtedness at the end of each fiscal quarter.

• We must satisfy a "fixed charge coverage ratio" test at the end of each fiscal quarter.

• We must reduce the outstanding balance under our revolving loan to zero for a period of at least 45 consecutive days each fiscal year.

• We must also maintain a minimum net worth requirement, measured at April 30 of each year.

Our credit facility also contains customary affirmative and negative covenants, including limitations on indebtedness, limitations on liens and negative pledges, limitations on investments, loans and acquisitions, limitations on mergers, consolidations, liquidations and dissolutions, limitations on sales of assets, limitations on certain restricted payments and limitations on transactions with affiliates, among others.

We were in compliance with our financial covenants as of January 31, 2019.

Franchisee lending and potential exposure to credit loss. A substantial portion of our cash flow during the year is utilized to provide funding to our franchisees. At January 31, 2019, our total balance of loans to franchisees and ADs for working capital and equipment loans, representing cash amounts we had advanced to the franchisees and ADs, was \$56.1 million. In addition, at that date, our franchisees and ADs together owed us an additional \$90.5 million, net of unrecognized revenue of \$8.1 million, for amounts representing the unpaid purchase price for franchise territories or areas comprising clusters of territories and other amounts owed to us for royalties and other amounts for which our franchisees and ADs had outstanding payment obligations. The following table provides a breakdown of our potential exposure to credit loss:

| (In millions) | At January 31, 2019 |
|--|---------------------|
| Loans to franchisees and ADs for working capital and equipment | \$ 56.1 |

loans

Unpaid purchase price
of franchise territories, 98.6
royalties and other
amounts, gross

Unrecognized revenue (8.1)

Unpaid purchase price
of franchise territories,
royalties and other
amounts, net 90.5

Book balance of
amounts due 146.6

AD share of royalties
and franchise fees (9.8)

Exposure to potential
credit loss \$ 136.8

Our franchisees make electronic return filings for their customers utilizing our systems. Our franchise agreements allow us to obtain repayment of amounts due to us from our franchisees through an electronic fee intercept program before our franchisees receive the net proceeds from tax preparation and other fees they have charged to their customers on tax returns associated with tax settlement products. Therefore, we are able to minimize the nonpayment risk associated with amounts

outstanding from franchisees by obtaining direct electronic payment in the ordinary course throughout the tax season. Our credit risk associated with amounts outstanding to ADs is also mitigated by our electronic fee intercept program, which enables us to retain repayments of amounts that would otherwise flow through to ADs as their share of franchise fee and royalty payments, to the extent of an AD's indebtedness to us.

The unpaid amounts owed to us from our ADs and franchisees are collateralized by the underlying franchise or area and, when the franchise or area owner is an entity, are generally guaranteed by the related owners of the respective entity. Accordingly, to the extent a franchisee or AD does not satisfy its payment obligations to us, we may repossess the underlying franchise or area in order to resell it in the future. At January 31, 2019, we had an investment in impaired accounts and notes receivable and related interest receivable of approximately \$21.7 million. We consider accounts and notes receivable to be impaired if the amounts due exceed the fair value of the underlying franchise and estimate an allowance for doubtful accounts based on that excess. Amounts due include the recorded value of the accounts and notes receivable reduced by the allowance for uncollected interest, amounts due to ADs for their portion of franchisee receivables, any related unrecognized revenue and amounts owed to the franchisee or AD by us. In establishing the fair value of the underlying franchise, we consider net fees of open territories and the number of unopened territories. At January 31, 2019, we have recorded an allowance for doubtful accounts for impaired accounts and notes receivable of \$10.3 million. There were no significant concentrations of credit risk with any individual franchisee or AD as of January 31, 2019. We believe our allowance for doubtful accounts as of January 31, 2019 is adequate for our existing loss exposure. We closely monitor the performance of our franchisees and ADs and will adjust our allowances as appropriate if we determine the existing allowances are inadequate to cover estimated losses.

Dividends. Beginning in April 2015 through July 2018, we announced a \$0.16 per share quarterly cash dividend. We have not declared a dividend since July 2018 and may not continue to pay cash dividends in the future. The payment of dividends will be at the discretion of our Board of Directors and will depend, among other things, on our earnings, capital requirements, and financial condition. Our ability to pay dividends will also be subject to compliance with financial covenants that are contained in our credit facility and may be restricted by any future indebtedness that we incur or issuances of preferred stock. In addition, applicable law requires our Board of Directors to determine that we have adequate surplus prior to the declaration of dividends. We cannot provide an assurance that we will pay dividends at any specific level or at all.

Sources and uses of cash

Operating activities. In the nine months ended January 31, 2019, we used \$0.5 million more cash in our operating activities compared to the same period in fiscal 2018. The cash used in operating activities is relatively flat due to a larger net loss partially offset by higher non-cash expenses.

Investing activities. In the nine months ended January 31, 2019, we utilized \$7.7 million less cash for investing activities compared to the same period in fiscal 2018. This decrease is largely due to a \$3.5 million reduction in net cash used for the issuance of operating loans to franchisees and ADs, net of repayments, \$2.2 million less in the purchases of AD rights, Company-owned offices and acquired customer lists, and \$1.2 million less in the purchases of property, equipment and software.

Financing activities. In the nine months ended January 31, 2019, cash provided by financing activities decreased \$8.5 million compared to the same period in fiscal 2018. This decrease was driven by a reduction of \$12.3 million in net borrowings under our revolving credit facility partially offset by a \$4.4 million decrease in dividends paid compared to the same period in fiscal 2018.

Future cash needs and capital requirements

Operating cash flow needs. We believe our credit facility entered into on April 30, 2012, as amended, will be sufficient to support our cash flow needs for the current fiscal year. At January 31, 2019, using the leverage ratio applicable under our loan covenants at the end of the quarter, our maximum unused borrowing capacity was \$46.4 million. We are currently in negotiations on a new credit facility to replace our existing credit facility which matures on April 30, 2019.

Our credit facility also contains a requirement that we reduce the balance of our revolving loan to zero for a period of at least 45 consecutive days each fiscal year; however, because our term loan will remain outstanding during that 45 day period, and given our historic cash flow experience at the end of and beginning of each fiscal year, we do not anticipate that the unavailability of our revolving loan during that 45 day period each fiscal year will adversely affect our cash flow. As of June 14, 2018, we had maintained a zero balance on our revolver for the required 45 days and thus have already met the requirement for fiscal 2019.

Several factors could affect our cash flow in future periods, including the following:

- the delay by the IRS to issue refunds to taxpayers who claim the Earned Income Tax Credit or the Child Tax Credit;
- the extent to which we extend operating financing to our franchisees and ADs and the extent that our franchisees and ADs repay their notes to us;
- the extent and timing of capital expenditures;
- the cash flow effect of stock option exercises and the extent to which we engage in stock repurchases;
- our ability to generate fees and other income related to tax settlement products in light of regulatory pressures on us and our business partners;
- the extent to which we repurchase AD areas, which will involve the use of cash in the short-term, but improve cash receipts in future periods from what would have been the AD's share of royalties and franchise fees;
- the extent to which we repurchase certain assets from franchisees and third parties and our ability to operate these assets profitably;
- the extent, if any, to which our Board of Directors elects to continue to declare cash dividends on our common stock;
- the extent and timing of payments related to litigation settlements; and
- our ability to enter into a new credit facility prior to the maturity of our current facility on April 30, 2019.

Effect of our credit facility covenants on our future performance. Our credit facility, which matures on April 30, 2019, imposes several restrictive covenants, including a covenant that requires us to maintain a leverage ratio of not more than 5.5:1 at the end of each fiscal quarter ending January 31 and a leverage ratio of not more than 3.0:1 at the end of each other fiscal quarter. The higher permitted leverage ratio at the end of the January 31 quarter reflects the fact that as of that date, we have typically extended significant credit to our franchisees for working capital and other needs that is not reflected in repayments received from our franchisees until the period beginning in February each year. At January 31, 2019, our leverage ratio was 3.9:1.

We continue to be obligated under our credit facility to satisfy a fixed charge coverage ratio test, which requires that ratio to be not less than 1.50:1 at the end of every fiscal quarter. At January 31, 2019, our fixed charge coverage ratio was 2.0:1.

We were in compliance with the ratio tests described in this section as of January 31, 2019. We expect to be able to manage our cash flow and our operating activities in such a manner that we will continue to be able to satisfy our obligations under the credit facility for the remainder of the term of that facility.

Non-GAAP Financial Information. We report our consolidated financial results in accordance with GAAP; however, we believe that earnings before interest, taxes, depreciation, amortization and impairment ("EBITDA") and other non-GAAP results should be evaluated, in addition to, and not as an alternative for, net loss, as determined in accordance with GAAP. We consider our non-GAAP consolidated financial results to be a useful metric for management and investors to evaluate and compare current year results with prior periods. Because not all companies use the same calculations, our definition of EBITDA may not be comparable to similarly titled figures from other companies. In addition, when evaluating non-GAAP results, we exclude certain items that are not considered to be

part of future operating results. Descriptions of the items which are excluded are as follows:

Executive severance and related costs, including stock-based compensation: We exclude from our non-GAAP financial measures cash and non-cash stock-based compensation, related third-party expenses and perquisites associated with the separation of employment with executives of the Company.

• Compliance Task Force and related costs: We exclude from our non-GAAP financial measures third-party expenses we incur related to our Compliance Task Force. These expenses include professional and legal fees.

• Restructuring expense: We exclude from our non-GAAP financial measures cash and non-cash expenses of restructuring activities. These expenses include property and intangible impairments and exit costs.

• Executive recruitment costs: We exclude from our non-GAAP financial measures one-time costs incurred to recruit and hire new executives.

• Shareholder litigation costs: We exclude from our non-GAAP financial measures one-time costs incurred related to shareholder litigation.

The following is a reconciliation of GAAP Net Loss to EBITDA:

| | Three Months Ended January 31, | | Nine Months Ended January 31, | |
|---|--------------------------------------|-----------|----------------------------------|------------|
| | 2019 | 2018 | 2019 | 2018 |
| | (In thousands) | | (In thousands) | |
| Net loss - as reported | \$(310) | \$(1,522) | \$(32,554) | \$(24,383) |
| Add back: | | | | |
| Interest expense | 1,129 | 829 | 2,206 | 1,618 |
| Income tax expense (benefit) | 688 | 555 | (14,858) | (13,550) |
| Depreciation, amortization, and impairment charges: | | | | |
| As reported | 3,991 | 3,995 | 10,350 | 8,526 |
| Total Adjustments | 5,808 | 5,379 | (2,302) | (3,406) |
| EBITDA | \$5,498 | \$3,857 | \$(34,856) | \$(27,789) |

Included in restructuring expense on the condensed consolidated statement of operations for the nine months ended January 31, 2019 and 2018 is \$5.6 million and \$0.8 million, respectively, of depreciation, amortization, and impairment charges. EBITDA is \$29.2 million and \$26.9 million in the nine months ended January 31, 2019 and 2018, respectively, with these expenses included.

The following is a reconciliation of our reported net loss to our non-GAAP financial measures. Amounts may not add or recalculate due to rounding.

Three Months Ended January 31, 2019

(In thousands except per share data)

| | Revenues | Operating Expenses | Loss from Operations | EBITDA | Pre-tax Loss | Net Loss | Basic and Diluted EPS |
|--|-----------|--------------------|----------------------|----------|--------------|----------|-----------------------|
| As Reported | \$ 32,884 | \$ 31,377 | \$ 1,507 | \$ 5,498 | \$ 378 | \$(310) | \$(0.02) |
| Adjustments: (1) | | | | | | | |
| Shareholder litigation costs | — | (313) |) 313 | 313 | 313 | 215 | 0.02 |
| Accrued judgment | — | 2,400 | (2,400) | (2,400) | (2,400) | (1,647) | (0.12) |
| Corporate governance costs | — | (25) |) 25 | 25 | 25 | 17 | — |
| Divestiture of year-round accounting offices | 1,079 | (145) |) 1,224 | 1,224 | 1,224 | 840 | 0.06 |
| Total adjustments | 1,079 | 1,917 | (838) | (838) | (838) | (575) | (0.04) |
| Non-GAAP | \$ 33,963 | \$ 33,294 | \$ 669 | \$ 4,660 | \$(460) | \$(885) | \$(0.06) |

Three Months Ended January 31, 2018

(In thousands except per share data)

| | Revenues | Operating Expenses | Loss from Operations | EBITDA | Pre-tax Loss | Net Loss | Basic and Diluted EPS |
|--|-----------|--------------------|----------------------|----------|--------------|-----------|-----------------------|
| As Reported | \$ 48,244 | \$ 48,439 | \$ (195) | \$ 3,857 | \$(967) | \$(1,522) | \$(0.11) |
| Adjustments: (1) | | | | | | | |
| Executive severance including stock-based compensation | — | (325) |) 325 | 325 | 325 | 203 | 0.02 |
| Compliance Task Force and related costs | — | (61) |) 61 | 61 | 61 | 38 | — |
| Shareholder litigation costs | — | (529) |) 529 | 529 | 529 | 330 | 0.03 |
| Restructuring expense | — | 9 | (9) | (9) | (9) | (5) | — |
| Tax reform on reported earnings | — | — | — | — | — | 919 | 0.07 |
| Total adjustments | — | (906) |) 906 | 906 | 906 | 1,485 | 0.12 |
| Non-GAAP | \$ 48,244 | \$ 47,533 | \$ 711 | \$ 4,763 | \$(61) | \$(37) | \$0.01 |

(1) The net loss impact of the adjustments is calculated using the effective tax rate for the period.

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Nine Months Ended January 31, 2019

(In thousands except per share data)

| | Revenues | Operating Expenses | Loss from Operations | EBITDA | Pre-tax Loss | Net Loss | Basic and Diluted EPS |
|--|-----------|--------------------|----------------------|------------|--------------|------------|-----------------------|
| As Reported | \$ 46,824 | 92,030 | \$ (45,206) | \$(34,856) | \$(47,412) | \$(32,554) | \$(2.37) |
| Adjustments: (1) | | | | | | | |
| Executive severance including stock-based compensation | — | (933) |)933 | 933 | 933 | 640 | 0.05 |
| Executive recruitment costs | — | (725) |)725 | 725 | 725 | 497 | 0.04 |
| Shareholder litigation costs (2) | — | (472) |)472 | 472 | 472 | 324 | 0.02 |
| Accrued judgment | — | 2,400 | (2,400) | (2,400) | (2,400) | (1,647) | (0.12) |
| Corporate governance costs (2) | — | (303) |)303 | 303 | 303 | 208 | 0.02 |
| Divestiture of year-round accounting offices | 1,079 | (145) |)1,224 | 1,224 | 1,224 | 840 | 0.06 |
| Restructuring expense | — | (9,345) |)9,345 | 9,345 | 9,345 | 6,411 | 0.47 |
| Total adjustments | 1,079 | (9,523) |)10,602 | 10,602 | 10,602 | 7,273 | 0.54 |
| Non-GAAP | \$ 47,903 | \$ 82,507 | \$ (34,604) | \$(24,254) | \$(36,810) | \$(25,281) | \$(1.83) |

Nine Months Ended January 31, 2018

(In thousands except per share data)

| | Revenues | Operating Expenses | Loss from Operations | EBITDA | Pre-tax Loss | Net Loss | Basic and Diluted EPS |
|--|-----------|--------------------|----------------------|------------|--------------|------------|-----------------------|
| As Reported | \$ 64,202 | \$ 100,645 | \$ (36,443) | \$(27,789) | \$(37,933) | \$(24,383) | \$(1.89) |
| Adjustments: (1) | | | | | | | |
| CEO Separation and related costs | — | (2,417) |)2,417 | 2,417 | 2,417 | 1,554 | 0.12 |
| Executive severance including stock-based compensation | — | (325) |)325 | 325 | 325 | 209 | 0.02 |
| Executive recruitment costs | — | (325) |)325 | 325 | 325 | 209 | 0.02 |
| Compliance Task Force and related costs | — | (386) |)386 | 386 | 386 | 248 | 0.02 |
| Shareholder litigation costs | — | (529) |)529 | 529 | 529 | 340 | 0.03 |
| Restructuring expense | — | (3,362) |)3,362 | 3,362 | 3,362 | 2,161 | 0.17 |
| Total adjustments | — | (7,344) |)7,344 | 7,344 | 7,344 | 4,721 | 0.38 |
| Non-GAAP | \$ 64,202 | \$ 93,301 | \$ (29,099) | \$(20,445) | \$(30,589) | \$(19,662) | \$(1.51) |

(1) The net loss impact of the adjustments is calculated using the effective tax rate for the period.

(2) Adjustment included for prior period amounts.

Seasonality of Operations

Given the seasonal nature of the tax return preparation business, we have historically generated and expect to continue to generate most of our consolidated revenues during the period from January 1 through April 30 of each year. For example, in fiscal 2018 we earned 28% of our annual consolidated revenues during our fiscal third quarter ended January 31 and 91% of our annual revenues during the combined fiscal third and fourth quarters of 2018. We historically operate at a loss through the first eight months of each fiscal year, during which we incur costs associated with preparing for the upcoming tax season.

Off Balance Sheet Arrangements

We are a party to an interest rate swap agreement that allows us to manage fluctuations in cash flow resulting from changes in the interest rate on our variable rate mortgage. This swap effectively changes the variable-rate of our mortgage into a fixed rate of 4.12%. At January 31, 2019, the fair value of our interest rate swap was an asset of less than \$0.1 million and was included in other current assets. The interest rate swap expires in December 2026.

ITEM 3

QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in our market risks from those reported in our Annual Report on Form 10-K for the fiscal year ended April 30, 2018.

ITEM 4

CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

The Company, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and the Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of January 31, 2019. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of January 31, 2019, the Company's disclosure controls and procedures were not effective due to a material weakness in the Company's internal control over financial reporting as described below.

The Company concluded that, notwithstanding the material weakness in the Company's internal control over financial reporting, the consolidated financial statements included in this report fairly present, in all material respects, the Company's financial position, results of operations and cash flows for the periods presented in conformity with accounting principles generally accepted in the United States of America.

Changes in Internal Control over Financial Reporting

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act). The Company's internal control over financial reporting is designed to provide reasonable assurance to the Company's management and Board of Directors regarding the reliability of financial reporting and preparation of financial statements for external purposes in accordance with GAAP.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Management assessed the effectiveness of the Company's internal control over financial reporting as of January 31, 2019. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control – Integrated Framework (2013). A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the Company's annual or interim financial statements will not be prevented or detected on a timely basis. In connection with management's assessment of our internal control over financial reporting described above, management has identified the following deficiencies that constituted individually, or in the aggregate, a material weakness in our internal control over financial reporting as of January 31, 2019.

The control environment, risk assessment, control activities, information and communication, and monitoring controls were not effective. "Tone at the top" issues contributed to an ineffective control environment. The deficiencies aggregating to this material weakness are set forth below.

Control Environment - control deficiencies contributing to the material weakness relating to: (i) commitment to integrity and ethical values, (ii) the ability of the board of directors to effectively exercise oversight of the development and performance of internal control, as a result of failure to communicate relevant information within the organization and, in some cases, withholding information, (iii) appropriate organizational structure, reporting lines, and authority and responsibilities in pursuit of objectives, (iv) commitment to attract, develop, and retain competent individuals, and (v) holding individuals accountable for their internal control related responsibilities.

Risk Assessment - control deficiencies contributing to the material weakness relating to: (i) identifying, assessing, and communicating appropriate objectives, (ii) identifying and analyzing risks to achieve these objectives, (iii) contemplating fraud risks, and (iv) identifying and assessing changes in the business that could impact the system of internal controls.

Control Activities - control deficiencies contributing to the material weakness relating to: (i) selecting and developing control activities and information technology that contribute to the mitigation of risks and support achievement of objectives and (ii) deploying control activities through policies that establish what is expected and procedures that put policies into action.

Information and Communication - control deficiencies contributing to the material weakness relating to: (i) obtaining, generating, and using relevant quality information to support the function of internal control, and (ii) communicating accurate information internally and externally, including providing information pursuant to objectives, responsibilities, and functions of internal control.

Monitoring - control deficiencies contributing to the material weakness relating to: (i) selecting, developing, and performing ongoing evaluation to ascertain whether the components of internal controls are present and functioning, and (ii) evaluating and communicating internal control deficiencies in a timely manner to those parties responsible for taking corrective action.

Because of this material weakness, management has concluded that we did not maintain effective internal control over financial reporting as of January 31, 2019.

Remediation Efforts to Address Material Weakness

The Company's management has worked, and continues to work, to strengthen the internal control over financial reporting. The Company is committed to ensuring that such controls are designed and operating effectively. Since identifying the material weakness in the internal controls over financial reporting relating to the Company's former CEO and Chairman of the Board and his control of the Board of Directors through his ownership of Class B common stock, the Company has developed and implemented remediation plans to address these control failures. The Company's Board of Directors and management take internal controls over financial reporting and the integrity of the Company's financial statements seriously and believe that the remediation steps described below, including with respect to personnel changes, were and are essential steps to maintaining strong and effective internal controls over financial reporting and a strong internal control environment.

The Company has taken significant steps to address the material weakness set forth above. The Company believes that making the following changes are critical steps toward addressing the "tone at the top" concerns that contributed to the material weakness it has identified. The following steps are among the measures that have been implemented or will be implemented as soon as practicable after the date of this filing:

On July 24, 2018, the Company's former President and Chief Executive Officer and Chairman of the Board of Directors entered into a stock purchase agreement to sell all of the shares of the Company's Class A common stock and Class B common stock owned directly and indirectly by him. As a result of this transaction, Mr. Hewitt resigned as Chairman of the Board.

- In addition to the resignation of Mr. Hewitt as Chairman of the Board, all remaining Class B directors previously appointed by our former Chairman tendered their resignations to the Board.

In February 2018, the Board of Directors appointed Nicole Ossenfort as the Company's new President and Chief Executive Officer. Ms. Ossenfort has brought expertise and leadership to the Company and has helped establish open lines of communication with her internal business unit leaders and the finance and accounting team.

In June 2018, the Company hired a new Chief Financial Officer, Michael S. Piper, who has brought expertise and leadership to the Company and our finance and accounting team.

In August 2018, the Company elected five new Class A directors through written consent executed by stockholders representing a majority of the outstanding shares of the Company's Class A common stock that are "independent" for purposes of the Nasdaq Listing Rules.

- ¶The Board of Directors has elected Andrew M. Laurence as the independent Chairman of our Board of Directors.
- ¶The Company hired Ernst & Young to conduct a review of its corporate governance practices.

The Company is committed to maintaining a strong internal control environment, and believes that these remediation actions represent significant improvements in its controls. Additional remediation measures continue to be considered and will be implemented as appropriate. The Company will continue to assess the effectiveness of its remediation efforts in connection with its evaluations of internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1

LEGAL PROCEEDINGS

For information regarding legal proceedings, please see "Note 12. Commitments and Contingencies" in Financial Statements, which information is incorporated herein by reference.

ITEM 1A

RISK FACTORS

There have been no material changes to our risk factors previously disclosed in Part I, Item 1A in our Annual Report on Form 10-K for the fiscal year ended April 30, 2018 and in Part II, Item 1A in our Quarterly Report on Form 10-Q for the fiscal quarter ended July 31, 2018.

ITEM 2

UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

There were no issuances of unregistered securities during the nine months ended January 31, 2019.

SHARE REPURCHASES

Our Board of Directors has authorized up to \$10.0 million for share repurchases. This authorization has no specific expiration date and cash proceeds from stock option exercises increase the amount of the authorization. In addition, the Board of Directors authorized an AD repurchase program, which reduces the amount of the share repurchase authorization on a dollar-for-dollar basis. Shares repurchased from option exercises and RSUs vesting that are net-share settled by us and shares repurchased in privately negotiated transactions are not considered share repurchases under this authorization. The Company had no share repurchases and no purchases as part of its AD repurchase program during the quarter ended January 31, 2019.

ITEM 3

DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4

MINE SAFETY DISCLOSURES

None.

ITEM 5

OTHER INFORMATION

None.

ITEM 6

EXHIBITS

We have filed the following exhibits as part of this report:

| Exhibit Number | Exhibit Description | Filed Herewith | Incorporated by Reference |
|--|--|----------------|---------------------------|
| <u>3.1</u> | <u>Second Amended and Restated Certificate of Incorporation of Liberty Tax, Inc.</u> | X | |
| <u>31.1</u> | <u>Certification of Chief Executive Officer</u> | X | |
| <u>31.2</u> | <u>Certification of Chief Financial Officer</u> | X | |
| <u>32.1(1)</u> | <u>Section 1350 Certification (Chief Executive Officer)</u> | X | |
| <u>32.2(1)</u> | <u>Section 1350 Certification (Chief Financial Officer)</u> | X | |
| <u>99.1</u> | <u>Nasdaq Listing and Hearing Review Council Decision on Liberty Tax, Inc. dated October 18, 2018.</u> | X | |
| 101.INS | XBRL Instance Document | X | |
| 101.SCH | XBRL Taxonomy Extension Schema | X | |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase | X | |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase | X | |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase | X | |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase | X | |
| (1) This exhibit is furnished and shall not be deemed “filed” for purposes of the Securities Exchange Act of 1934, as amended. | | | |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Liberty Tax, Inc.
(Registrant)

March 7, 2019 Bjs/ Nicole Ossenfort
Nicole Ossenfort
Chief Executive Officer
(Principal Executive Officer)

March 7, 2019 Bjs/ Michael S. Piper
Michael S. Piper
Chief Financial Officer
(Principal Financial Officer)