

NEOGEN CORP  
Form 10-Q  
March 28, 2013  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended February 28, 2013.

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-17988

**Neogen Corporation**

(Exact name of registrant as specified in its charter)

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**Michigan**  
(State or other jurisdiction of  
incorporation or organization)

**38-2367843**  
(IRS Employer

Identification Number)

**620 Lesher Place**

**Lansing, Michigan 48912**

(Address of principal executive offices, including zip code)

**(517) 372-9200**

(Registrant's telephone number, including area code)

**N/A**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (see definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act):

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): YES  NO

As of March 1, 2013, there were 23,921,841 shares of Common Stock outstanding.

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**NEOGEN CORPORATION AND SUBSIDIARIES**

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	<b>February 28, 2013 (Unaudited)</b>	<b>May 31, 2012 (Audited)</b>
	<i>(In thousands, except share and per share amounts)</i>	
<b><u>ASSETS</u></b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 48,861	\$ 49,045
Marketable securities (at fair value, which approximates cost)	25,705	19,600
Accounts receivable, less allowance of \$850 and \$800	38,694	35,652
Inventories	41,082	34,992
Deferred income taxes	1,328	1,328
Prepaid expenses and other current assets	4,401	3,324
<b>TOTAL CURRENT ASSETS</b>	<b>160,071</b>	<b>143,941</b>
<b>NET PROPERTY AND EQUIPMENT</b>	<b>33,414</b>	<b>29,933</b>
<b>OTHER ASSETS</b>		
Goodwill	61,726	53,052
Other non-amortizable intangible assets	5,360	5,270
Customer based intangibles, net of accumulated amortization of \$8,434 and \$7,111	12,253	10,826
Other non-current assets, net of accumulated amortization of \$4,335 and \$3,578	8,201	8,578
	87,540	77,726
<b>TOTAL ASSETS</b>	<b>\$ 281,025</b>	<b>\$ 251,600</b>
<b><u>LIABILITIES AND EQUITY</u></b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$ 9,948	\$ 10,760
Accrued compensation	2,686	2,756
Income taxes	3,819	809
Other accruals	6,116	5,654
<b>TOTAL CURRENT LIABILITIES</b>	<b>22,569</b>	<b>19,979</b>
<b>DEFERRED INCOME TAXES</b>	<b>10,721</b>	<b>9,974</b>
<b>OTHER LONG-TERM LIABILITIES</b>	<b>2,037</b>	<b>2,593</b>
	12,758	12,567
<b>TOTAL LIABILITIES</b>	<b>35,327</b>	<b>32,546</b>
<b>EQUITY</b>		
Preferred stock, \$1.00 par value, 100,000 shares authorized, none issued and outstanding	0	0
	3,827	3,779

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Common stock, \$.16 par value, 60,000,000 shares authorized, 23,921,841 and 23,619,761 shares issued and outstanding at February 28, 2013 and May 31, 2012, respectively		
	96,290	89,592
Additional paid-in capital	(1,393)	(1,227)
Accumulated other comprehensive loss	146,853	126,695
Retained earnings		
<b>Total Neogen Corporation Stockholders' Equity</b>	<b>245,577</b>	<b>218,839</b>
Noncontrolling interest	121	215
<b>TOTAL EQUITY</b>	<b>245,698</b>	<b>219,054</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 281,025</b>	<b>\$ 251,600</b>

See notes to interim consolidated financial statements

**Table of Contents****NEOGEN CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)**

	Three Months Ended		Nine Months Ended	
	February 28/29, 2013	February 28/29, 2012	February 28/29, 2013	February 28/29, 2012
	<i>(In thousands, except share and per share amounts)</i>			
Net Sales	\$ 51,055	\$ 44,912	\$ 151,522	\$ 135,501
Cost of goods sold	23,742	22,020	70,409	66,975
<b>GROSS MARGIN</b>	<b>27,313</b>	<b>22,892</b>	<b>81,113</b>	<b>68,526</b>
<b>OPERATING EXPENSES</b>				
Sales and marketing	10,533	8,929	30,232	25,662
General and administrative	5,132	4,660	14,510	12,846
Research and development	1,982	1,754	5,901	4,976
	17,647	15,343	50,643	43,484
<b>OPERATING INCOME</b>	<b>9,666</b>	<b>7,549</b>	<b>30,470</b>	<b>25,042</b>
<b>OTHER INCOME (EXPENSE)</b>				
Interest income	33	30	114	78
Change in purchase consideration	(40)	180	(92)	180
Other income (expense)	401	361	522	248
	394	571	544	506
<b>INCOME BEFORE INCOME TAXES</b>	<b>10,060</b>	<b>8,120</b>	<b>31,014</b>	<b>25,548</b>
<b>INCOME TAXES</b>	<b>3,450</b>	<b>2,900</b>	<b>10,950</b>	<b>9,100</b>
<b>NET INCOME</b>	<b>6,610</b>	<b>5,220</b>	<b>20,064</b>	<b>16,448</b>
<b>NET LOSS (INCOME) ATTRIBUTABLE TO NON-CONTROLLING INTEREST</b>	<b>42</b>	<b>24</b>	<b>94</b>	<b>37</b>
<b>NET INCOME ATTRIBUTABLE TO NEOGEN CORPORATION</b>	<b>\$ 6,652</b>	<b>\$ 5,244</b>	<b>\$ 20,158</b>	<b>\$ 16,485</b>
<b>NET INCOME ATTRIBUTABLE TO NEOGEN CORPORATION PER SHARE</b>				
Basic	\$ 0.28	\$ 0.22	\$ 0.85	\$ 0.70
Diluted	\$ 0.27	\$ 0.22	\$ 0.83	\$ 0.69

See notes to interim consolidated financial statements

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	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>February 28/29, 2013</b>	<b>February 28/29, 2012</b>	<b>February 28/29, 2013</b>	<b>February 28/29, 2012</b>
	<i>(In thousands, except share and per share amounts)</i>			
Net Income	\$ 6,610	\$ 5,220	\$ 20,064	\$ 16,448
Currency Translation Adjustments	(644)	297	(166)	(379)
Comprehensive Income	5,966	5,517	19,898	16,069
Comprehensive Loss (Income) attributable to non-controlling interest	42	24	94	37
Comprehensive Income attributable to Neogen Corporation	\$ 6,008	\$ 5,541	\$ 19,992	\$ 16,106

See notes to interim consolidated financial statements

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## NEOGEN CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF EQUITY (UNAUDITED)

	Common Stock Shares	Common Stock Amount	Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss) <i>(In thousands)</i>	Retained Earnings	Non- controlling Interest	Total
Balance, June 1, 2012	23,620	\$ 3,779	\$ 89,592	(\$ 1,227)	\$ 126,695	\$ 215	\$ 219,054
Issuance of shares of common stock under equity compensation plans, and share based compensation, including \$1,868 of excess income tax benefit	287	46	6,164				6,210
Issuance of shares under employee stock purchase plan	15	2	534				536
Comprehensive income:							
Net income (loss) for the nine months ended February 28, 2013					20,158	(94)	20,064
Foreign currency translation adjustments				(166)			(166)
Balance, February 28, 2013	23,922	\$ 3,827	\$ 96,290	(\$ 1,393)	\$ 146,853	\$ 121	\$ 245,698

See notes to interim consolidated financial statements



**Table of Contents****NEOGEN CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)**

	<b>Nine Months Ended February 28/29, 2013            2012</b>	
	<i>(In thousands, except share and per share amounts)</i>	
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net Income	\$ 20,064	\$ 16,448
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	5,103	4,489
Share based compensation	2,198	1,757
Excess income tax benefit from the exercise of stock options	(1,868)	(1,432)
Changes in operating assets and liabilities, net of business acquisitions:		
Accounts receivable	(2,607)	(5,695)
Inventories	(4,851)	(4,363)
Prepaid expenses and other current assets	(1,301)	1,564
Accounts payable, accruals and other	2,981	467
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>19,719</b>	<b>13,235</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of property and equipment and other assets	(6,802)	(10,820)
Proceeds from the sale of marketable securities	50,055	55,883
Purchases of marketable securities	(56,160)	(54,281)
Payments for business	(13,318)	(813)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(26,225)</b>	<b>(10,031)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Increase (decrease) in other long-term liabilities	(87)	(750)
Net proceeds from issuance of common stock	4,612	3,024
Excess income tax benefit from the exercise of stock options	1,868	1,432
<b>NET CASH PROVIDED BY FINANCING ACTIVITIES</b>	<b>6,393</b>	<b>3,706</b>
<b>EFFECT OF EXCHANGE RATE ON CASH</b>	<b>(71)</b>	<b>(56)</b>
<b>DECREASE IN CASH</b>	<b>(184)</b>	<b>6,854</b>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD</b>	<b>49,045</b>	<b>35,844</b>
<b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>	<b>\$ 48,861</b>	<b>\$ 42,698</b>

See notes to interim consolidated financial statements

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The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (generally accepted accounting principles) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation have been included. The results of operations for the three and nine month periods ended February 28, 2013 are not necessarily indicative of the results to be expected for the fiscal year ending May 31, 2013. For more complete financial information, these consolidated financial statements should be read in conjunction with the May 31, 2012 audited consolidated financial statements and the notes thereto included in the Company's annual report on Form 10-K for the year ended May 31, 2012.

**2. INVENTORIES**

Inventories are stated at the lower of cost, determined on the first-in, first-out method, or market. The components of inventories follow:

	February 28, 2013	May 31, 2012
	<i>(In thousands)</i>	
Raw Materials	\$ 18,140	\$ 13,997
Work-in-process	3,823	2,110
Finished and purchased goods	19,119	18,885
	\$ 41,082	\$ 34,992

**3. NET INCOME PER SHARE**

The calculation of net income per share attributable to Neogen Corporation follows:

	Three Months Ended February 28/29, 2013      2012		Nine Months Ended February 28/29, 2013      2012	
	<i>(In thousands, except per share amounts)</i>			
Numerator for basic and diluted net income per share:				
Net Income attributable to Neogen shareholders	\$ 6,652	\$ 5,244	\$ 20,158	\$ 16,485
Denominator:				
Denominator for basic net income per share:				
Weighted average shares	23,894	23,541	23,799	23,428
Effect of dilutive stock options and warrants	508	447	504	571
Denominator for diluted net income per share	24,402	23,988	24,303	23,999
Net income attributable to Neogen Corporation per share:				
Basic	\$ 0.28	\$ 0.22	\$ 0.85	\$ 0.70
Diluted	\$ 0.27	\$ 0.22	\$ 0.83	\$ 0.69



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The Company has two reportable segments: Food Safety and Animal Safety. The Food Safety segment produces and markets diagnostic test kits and related products used by food producers and processors to detect harmful natural toxins, foodborne bacteria, allergens and levels of general sanitation. The Animal Safety segment is primarily engaged in the production and marketing of products dedicated to animal health, including a complete line of consumable products marketed to veterinarians and animal health product distributors; the segment also provides genetic identification services. Additionally, Animal Safety produces and markets rodenticides and disinfectants to assist in the control of rodents and disease in and around agricultural, food production and other facilities.

Segment information for the three months ended February 28/29, 2013 and 2012 follows:

	<b>Food Safety</b>	<b>Animal Safety</b>	<b>Corporate and Eliminations (1)</b>	<b>Total</b>
	<i>(In thousands)</i>			
<b>Fiscal 2013</b>				
Net sales to external customers	\$ 25,311	\$ 25,744	\$ 0	\$ 51,055
Operating income (reduction)	5,668	4,679	(681)	9,666
Total assets	90,953	124,899	65,173	281,025
<b>Fiscal 2012</b>				
Net sales to external customers	\$ 21,923	\$ 22,989	\$ 0	\$ 44,912
Operating income (reduction)	5,119	3,174	(744)	7,549
Total assets	83,053	103,262	54,032	240,347

Segment information for the nine months ended February 28/29, 2013 and 2012 follows:

	<b>Food Safety</b>	<b>Animal Safety</b>	<b>Corporate and Eliminations (1)</b>	<b>Total</b>
	<i>(In thousands)</i>			
<b>Fiscal 2013</b>				
Net sales to external customers	\$ 77,537	\$ 73,985	\$ 0	\$ 151,522
Operating income (reduction)	20,450	11,868	(1,848)	30,470
<b>Fiscal 2012</b>				
Net sales to external customers	\$ 67,247	\$ 68,254	\$ 0	\$ 135,501
Operating income (reduction)	17,961	8,851	(1,770)	25,042

- (1) Includes corporate assets, consisting principally of cash and cash equivalents, marketable securities, deferred assets and overhead expenses not allocated to specific business segments. Also includes the elimination of intersegment transactions.

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Options are generally granted under the employee and director stock option plan for five-year periods and become exercisable in equal annual installments during that period. Certain non-qualified options are granted for ten-year periods. A summary of stock option activity during the nine months ended February 28, 2013 follows:

	Shares	Weighted-Average Exercise Price
Options outstanding at June 1, 2012	1,543,000	\$ 22.34
Granted	306,000	43.00
Exercised	(302,000)	15.39
Forfeited	(16,000)	29.50
Options outstanding at February 28, 2013	1,531,000	27.77

During the three and nine month periods ended February 28/29, 2013 and 2012, the Company recorded \$791,000 and \$685,000 and \$2,197,000 and \$1,757,000 of compensation expense related to its share-based awards.

The weighted-average fair value of stock options granted during FY-13 and FY-12, estimated on the date of grant using the Black-Scholes option pricing model was \$13.81 and \$10.42 respectively, per option. The fair value of stock options granted was estimated using the following weighted-average assumptions.

	FY-13	FY-12
Risk-free interest rate	1.2%	1.2%
Expected dividend yield	0%	0%
Expected stock price volatility	39.2%	36.4%
Expected option life	4.0 years	4.0 years

The Company has an Employee Stock Purchase plan that provides for employee stock purchases at a 5% discount to market price. The discount is expensed as of the date of purchase.

**6. NEW ACCOUNTING PRONOUNCEMENTS**

In June 2011, the FASB issued an accounting standards update titled *Presentation of Comprehensive Income*. This update eliminates the current option to report other comprehensive income and its components in the statement of changes in equity. An entity can elect to present items of net income and other comprehensive income in one continuous statement or in two separate consecutive statements. Each component of net income and each component of other comprehensive income, together with totals for comprehensive income and its two parts, net income and other comprehensive income, must be displayed under either alternative. The Company has complied with the required presentation in this quarterly report; the adoption of the required presentation did not affect the results of the Company's operations, only the presentation of such results.

In September 2011, the FASB issued an accounting standards update titled *Intangibles – Goodwill and Other: Testing Goodwill for Impairment*. This update gives the option of performing a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount and, in some cases, skip the two-step impairment test. This standard is effective for fiscal years beginning after December 15, 2011, and early adoption is permitted. The company performs its annual assessment in the fourth quarter of its fiscal year, and at that time will determine which approach to use. It is not expected that the adoption of this update will have a material effect on the Company's consolidated financial statements.

In July 2012, the FASB issued an accounting standard update titled *Intangibles – Goodwill and Other: Testing Indefinite Lived Intangible Assets for Impairment*. This update gives the option of performing a qualitative assessment to determine whether it is more likely than not that the fair value of the intangible amount is less than its carrying amount and, in some cases, skip the quantitative impairment test. This standard is effective for fiscal years beginning after September 15, 2012, and early adoption is permitted. The Company performs its annual assessment in the fourth quarter of its fiscal year, and at that time will determine which approach to use. It is not expected that the adoption of this update will

have a material effect on the Company's consolidated financial statements.

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On April 1, 2010, Neogen Corporation acquired GeneSeek, Inc. of Lincoln, Nebraska, a leading commercial agricultural genetic laboratory. GeneSeek's technology employs high-resolution DNA genotyping for identity and trait analysis in a variety of important animal and agricultural plant species. Consideration for the purchase was \$14,050,000 in cash and secondary payment obligations of up to \$7,000,000. The allocation of the purchase price included accounts receivable of \$1,923,000, inventory of \$1,512,000, fixed assets of \$847,000, current liabilities of \$905,000, deferred tax liabilities of \$2,530,000, secondary payment liabilities of \$3,583,000, and the remainder to goodwill (not deductible for tax purposes) and other intangible assets (with estimated lives of 5-20 years). The allocation was generally based on the fair value of these assets determined using the income approach. These fair value measurements were based on significant inputs not observable in the market and thus represent Level 3 fair value measurements. The secondary payment was based upon future operating results of the GeneSeek business through 2013, and payable annually over a three year period, measured at fair value, and is considered a Level 3 fair value measurement. The Company recorded a charge within other income (expense) of approximately \$787,000 for the year ended May 31, 2011, representing the increase from its original estimate in fair value of the secondary payment liability. As of May 31, 2011, the balance of the secondary payment liability recorded was approximately \$4,370,000. A payment of \$1,856,000 was made in June, 2011 to the former owners of GeneSeek, comprised of \$1,537,000 for the first year contingent payment and an additional \$319,000 for inventory purchased post acquisition and settlement of other liabilities. In 2012, the Company reversed \$154,000 of the secondary payment liability, based on a lower calculated second year payout than had been estimated at May 31, 2011 due to lower 2012 earnings. In May 2012, the second year payment of \$1,263,000 was made to the former owners. The balance of the secondary liability recorded at February 28, 2013 was \$1,487,000 for the third and final year of the agreement; this amount is expected to be paid in the fourth quarter of fiscal year 2013. The acquisition has been integrated into the Animal Safety segment.

On June 21, 2011, Neogen Corporation acquired the assets of VeroMara seafood testing laboratory from its parent company, GlycoMar Ltd. for approximately \$813,000 in cash and a potential secondary payment of approximately \$200,000. Formerly based in Oban, Scotland, VeroMara offers commercial testing for the shellfish and salmon aquaculture industries. VeroMara's offerings include tests for shellfish toxins, general foodborne pathogens, including E. coli noroviruses, and salmon husbandry. VeroMara recorded revenues of approximately \$800,000 (U.S.) in its most recently completed fiscal year. The business was relocated in 2011 to the Company's location in Ayr, Scotland, which reports within the Food Safety segment.

On May 1, 2012, the Company purchased the assets of the Igenity animal genomics business from Merial Limited. Consideration for the purchase, which was determined through arm's length negotiations, was \$3,200,000 in cash and \$600,000 accrued for secondary consideration. The preliminary purchase price allocation included net current assets of \$335,000, fixed assets of \$340,000 and intangible assets of \$3,125,000. The allocation was generally based on the fair value of these assets determined using the income approach. These fair value measurements were based on significant inputs not observable in the market and thus represent Level 3 fair value measurements. In the past, GeneSeek conducted the genetic testing of samples for Igenity, and Igenity used the information with its extensive bioinformatics system to identify the animal's positive or negative traits. The Igenity business has been moved to GeneSeek's operations in Lincoln, Nebraska, and operates as part of the GeneSeek subsidiary, within the Animal Safety segment.

On October 1, 2012, Neogen Corporation acquired the stock of Macleod Pharmaceuticals, of Fort Collins, Colorado. Macleod is the manufacturer of Uniprim, a leading veterinary antibiotic. The product is widely distributed throughout the U.S., and is also available in Canada through an exclusive distribution agreement. Consideration for the purchase was \$9,918,000 in net cash and \$100,000 accrued for secondary consideration. The preliminary purchase price allocation, based upon the fair value of these assets determined using the income approach, included accounts receivable of \$353,000, inventory of \$1,238,000, fixed assets of \$300,000, current liabilities of \$82,000, deferred tax liabilities of \$748,000, secondary payment liabilities of \$100,000, and goodwill and intangible assets of \$8,957,000. These values are Level 3 fair value measurements. Macleod operates as a subsidiary of Neogen Corporation, reporting within the Animal Safety segment.

On January 2, 2013, Neogen Corporation acquired the assets of Scidera Genomics, LLC, an animal genomics business based in Davis, California. The company, formerly operated as MetaMorphix, Inc., or MMI Genomics, performs parentage testing and trait analysis primarily for the cattle and canine industries. Consideration for the purchase was \$3,400,000 in cash. The preliminary purchase price allocation included current assets of \$35,000, fixed assets of \$246,000 and goodwill and intangible assets of \$3,119,000. These values are Level 3 fair value measurements. This business reports within the Animal Safety segment.

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**8. LONG TERM DEBT**

The Company has a financing agreement with a bank providing for an unsecured revolving line of credit of \$12,000,000, which maturity was extended to September 1, 2014 during the first quarter of fiscal year 2013. There were no advances against this line of credit during FY-2013 and FY-2012 and no balance outstanding at February 28, 2013. Interest is at LIBOR plus 100 basis points (rate under the terms of the agreement was 1.20% at February 28, 2013). Financial covenants include maintaining specified levels of tangible net worth, debt service coverage, and funded debt to EBITDA, each of which the Company was in compliance with at February 28, 2013.

**9. COMMITMENTS AND CONTINGENCIES**

The Company is involved in environmental remediation and monitoring activities at its Randolph, Wisconsin manufacturing facility and accrues for related costs when such costs are determined to be probable and estimable. The Company is currently expensing annual costs of remediation, which have ranged from \$50,000 to \$105,000 per year over the past five years. The Company's estimated liability for these costs of \$916,000 at February 28, 2013 and May 31, 2012, measured on an undiscounted basis over an estimated period of 15 years, is recorded within other long-term liabilities in the consolidated balance sheet.

The Company is subject to certain legal and other proceedings in the normal course of business that, in the opinion of management, should not have a material effect on its future results of operations or financial position.

**10. STOCK PURCHASE**

In December 2008, the Company's Board of Directors authorized a program to purchase, subject to market conditions, up to 750,000 shares of the Company's common stock. As of February 28, 2013, 74,684 cumulative shares had been purchased in negotiated and open market transactions for a total price, including commissions, of approximately \$923,000. Shares purchased under the program were retired. There have been no purchases in FY-13 and there were none in FY-12.



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### **PART I FINANCIAL INFORMATION**

#### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The information in this Management's Discussion and Analysis of Financial Condition and Results of Operations contains both historical financial information and forward-looking statements. Neogen does not provide forecasts of future performance. While management is optimistic about the Company's long-term prospects, historical financial information may not be indicative of future financial performance.

#### **Safe Harbor and Forward-Looking Statements**

Forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, are made throughout this Quarterly Report on Form 10-Q. For this purpose, any statements contained herein that are not statements of historical fact may be deemed to be forward looking statements. Without limiting the foregoing, the words "believes," "anticipates," "plans," "expects," "seeks," "estimates," and similar expressions are intended to identify forward-looking statements. There are a number of important factors, including competition, recruitment and dependence on key employees, impact of weather on agriculture and food production, identification and integration of acquisitions, research and development risks, patent and trade secret protection, government regulation and other risks detailed from time to time in the Company's reports on file at the Securities and Exchange Commission, that could cause Neogen Corporation's results to differ materially from those indicated by such forward-looking statements, including those detailed in this Management's Discussion and Analysis of Financial Condition and Results of Operations.

In addition, any forward-looking statements represent management's views only as of the day this Quarterly Report on Form 10-Q was first filed with the Securities and Exchange Commission and should not be relied upon as representing management's views as of any subsequent date. While management may elect to update forward-looking statements at some point in the future, it specifically disclaims any obligation to do so, even if its views change.

#### **Critical Accounting Policies and Estimates**

The discussion and analysis of the Company's financial condition and results of operations are based on the consolidated financial statements that have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires that management make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, management evaluates the estimates, including those related to receivable allowances, inventories, accruals, goodwill and other intangible assets. These estimates are based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

There were no significant changes to our contractual obligations or contingent liabilities and commitments disclosed in the Company's Annual Report or Form 10-K for the fiscal year ended May 31, 2012.

There have been no material changes to the critical accounting policies and estimates disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended May 31, 2012.

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### **Executive Overview**

Neogen Corporation revenues for the third quarter ended February 28, 2013 were \$51.1 million, an increase of \$6.1 million, or 13.7%, compared to the same period in the prior year. For the year-to-date period ended February 28, 2013 revenues were \$151.5 million, an increase of \$16.0 million, or 11.8%, compared to the prior year. Food Safety revenues increased by 15.5% and 15.3% for the comparative quarter and nine-month period ended February 28, 2013, respectively. Animal Safety revenues increased by 12.0% and 8.4%, respectively, for the same comparative periods. Overall organic sales growth was 8.8% for both the third quarter and the nine-month period ended February 28, 2013. The remainder of growth consisted of revenues from the following acquisitions: Igenity (May 2012), Macleod Pharmaceuticals (October 2012), and Scidera Genomics (January 2013).

Neogen Europe sales increased by 18.3% for the third quarter and 22.4% on a year-to-date basis compared to the same period in the prior year. The revenue increase was primarily from increased sales of meat speciation kits due to the meat labeling scandal in Europe, a recovery in sales to EU distributors, a DON outbreak in Europe earlier in the current year, and certain genomics revenues from a number of European customers. Neogen do Brasil continued its growth with sales up 32.2% and 44.6%, for the quarter and year-to-date respectively, albeit on a small base. Mycotoxin and drug residue test kits were the most significant growth drivers in these periods. Neogen Latinoamerica sales increased by 41.8% for the third quarter but are down 2.1% year-to-date. For the comparative quarter, mycotoxin and allergen test kits were the primary contributors to the revenue increase. The year-to-date decrease is due to opportunistic sales that occurred in the first six months of the prior year that were not repeated in the current year.

Gross margins increased from 51.0% for the February 2012 quarter to 53.5% for the February 2013 quarter and increased from 50.6% to 53.5% on a year-to-date basis. The increase in margin percentage for each comparative period was largely the result of a shift towards diagnostic products in the Food Safety segment, which have higher margins. Additionally, margins improved within the Animal Safety segment due to increased sales of small animal supplements, higher volume at GeneSeek, and the products acquired in the Macleod acquisition, which are higher margin products within that segment. Also, on a year-to-date basis, increased sales of rodenticides contributed to the improved gross margin. To a lesser extent, gross margins improved for each comparative period due to manufacturing efficiencies. Operating margins increased for the comparative quarter and nine-month periods from 16.8% to 18.9% and 18.5% to 20.1%, respectively. The increases were due to the improved gross margins in both the quarter and year-to-date periods, offset somewhat by increased operating expenses relative to sales.

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Three and nine months ended February 28/29, 2013 and 2012:

	<b>Three Months ended February 28/29,</b>			
	<b>2013</b>	<b>2012</b>	<b>Increase/ (Decrease)</b>	<b>%</b>
<i>(In thousands)</i>				
<b>Food Safety</b>				
Natural Toxins, Allergens & Drug Residues	\$ 12,670	\$ 10,568	\$ 2,102	19.9%
Bacteria & General Sanitation	6,493	5,868	625	10.7%
Dehydrated Culture Media & Other	6,148	5,487	661	12.0%
	<b>\$ 25,311</b>	<b>\$ 21,923</b>	<b>\$ 3,388</b>	<b>15.5%</b>
<b>Animal Safety</b>				
Life Science & Other	\$ 1,892	\$ 2,018	\$ (126)	(6.2%)
Vaccines	718	646	72	11.1%
Rodenticides & Disinfectants	6,248	6,436	(188)	(2.9%)
Veterinary Instruments & Other	11,114	9,072	2,042	22.5%
DNA Testing	5,772	4,817	955	19.8%
	<b>\$ 25,744</b>	<b>\$ 22,989</b>	<b>\$ 2,755</b>	<b>12.0%</b>
<b>Total Revenues</b>	<b>\$ 51,055</b>	<b>\$ 44,912</b>	<b>\$ 6,143</b>	<b>13.7%</b>

	<b>Nine Months ended February 28/29,</b>			
	<b>2013</b>	<b>2012</b>	<b>Increase/ (Decrease)</b>	<b>%</b>
<i>(In thousands)</i>				
<b>Food Safety</b>				
Natural Toxins, Allergens & Drug Residues	\$ 40,387	\$ 34,031	\$ 6,356	18.7%
Bacteria & General Sanitation	18,954	18,142	812	4.5%
Dehydrated Culture Media & Other	18,196	15,074	3,122	20.7%
	<b>\$ 77,537</b>	<b>\$ 67,247</b>	<b>\$ 10,290</b>	<b>15.3%</b>
<b>Animal Safety</b>				
Life Science & Other	\$ 5,589	\$ 6,089	\$ (500)	(8.2%)
Vaccines	1,886	1,985	(99)	(5.0%)
Rodenticides & Disinfectants	21,607	20,166	1,441	7.1%
Veterinary Instruments & Other	31,069	27,499	3,570	13.0%
DNA Testing	13,834	12,515	1,319	10.5%
	<b>\$ 73,985</b>	<b>\$ 68,254</b>	<b>\$ 5,731</b>	<b>8.4%</b>
<b>Total Revenues</b>	<b>\$ 151,522</b>	<b>\$ 135,501</b>	<b>\$ 16,021</b>	<b>11.8%</b>

Food Safety revenues increased by 15.5% for the quarter ended February 28, 2013 and 15.3% on a year-to-date basis compared to the prior year. Sales of Natural Toxins, Allergens & Drug Residues products increased 19.9% for the third quarter and 18.7% for the year-to-date, respectively. The increase was led by sales of aflatoxin test kits, readers, and accessories, resulting from an outbreak in the United States during the fall harvest season. Allergen test kit revenues continued to achieve solid growth with increases of 23.1% for the quarter and 18.9% for the year-to-date, as companies prepare for compliance with provisions of the Food Safety Modernization Act, which specifically addresses requirements for testing of food allergens. In the third quarter, the Allergens growth was led by increased demand for meat speciation kits primarily in Europe due to increased awareness of mislabeling of meat and fish products. Sales of milk and gliadin allergen test kits also contributed to the increase. Drug Residues were up 15.1% in the third quarter due to order timing for a large international distributor and

increased market penetration in Brazil; on a year-to-date basis, revenues were flat.

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Bacteria and General Sanitation sales were up 10.7% and 4.5% for the three and nine-month periods ended February 28, 2013, respectively. Soleris revenues were up 13.6% in the third quarter, due to increased equipment placements and related consumables sales compared to the prior year. Filters and ampoule media also contributed to the growth in this category for both the quarter and year-to-date periods due to increased penetration in the beverage market segment. The Company's new ANSR pathogen detection system continued to gain traction in the third quarter, assisted by the launch of a focused marketing program for this product line.

Dehydrated Culture Media and Other Sales increased 12.0% for the third quarter and 20.7% on a year-to-date basis compared to the prior year, primarily due to the contributions from certain genomics revenues, which are recorded in the Other category, to a number of European customers. Sales of Acumedia products to the traditional and international markets experienced 4.5% growth in the current quarter and were flat on a year-to-date basis. Tests for histamine contamination in harvested fish were up 21.0% and 13.1% for the three and nine-month periods, respectively, due to increased testing. Contributing to the year-to-date growth, customers affected by the aflatoxin outbreak significantly increased purchases of miscellaneous lab supplies necessary for processing samples in the first nine months of the year.

Overall Animal Safety revenues increased by 12.0% in the third quarter and 8.4% for the year-to-date period ended February 28, 2013. Life Science and Other sales declined 6.2% for the quarter, primarily due to lower ractopamine kit sales into China and a one-time equipment sale in the prior year. On a year-to-date basis, Life Science and Other sales were down 8.2%. In addition to the previously mentioned items, drug detection kit sales to the racing market declined 23.9% for the year-to-date period due to a number of state lab closures during the year and lower testing levels. These declines were partially offset by higher sales to the forensics market, which are up 6.0%. Vaccine sales increased 11.1% for the quarter ended February 28, 2013 mainly due to order timing from a large international distributor; for the year-to-date period, revenues are 5.0% lower than the prior year.

Rodenticide and Disinfectant revenues decreased 2.9% for the third quarter ended February 28, 2013 compared to the prior year. Cleaners and disinfectants distributed by Neogen decreased 28.9% for the quarter, due to increased competition from lower priced generics, timing of orders to international customers, and weak demand due primarily to lack of disease outbreaks. Offsetting this shortfall of lower-margin sales was a 19.3% increase in rodenticide sales, which have a much higher margin. The Rodenticide revenue increase was due to several factors, including a marketing campaign during the third quarter, seasonal conditions, and a prior year which was negatively affected by EPA labeling changes. On a year-to-date basis, overall Rodenticide and Disinfectant revenues are up 7.1%, driven by strong rodenticide sales.

Veterinary Instruments and Other revenues increased 22.5% in the third quarter of FY-13 compared to FY-12. Within this category, the Company benefitted from sales of the newly-acquired veterinary antibiotic, Uniprim, and a 153.6% increase in the small animal supplements line due to new business captured on canine thyroid replacement products. Offsetting gains in this category was a 42.0% decrease in hoof and leg care sales, due to lower animal counts, difficult financial conditions in the dairy industry and timing of large orders. On a year-to-date basis, Veterinary Instruments and Other product sales increased 13.0% compared to the prior year. This increase was led by sales of Uniprim and increases in the small animal supplements line. These gains were partially offset by lower sales of vitamin injectable products; sales in FY-12 were unusually high due to a supplier shutdown in FY-11, resulting in significant backorder conditions, which were filled in early FY-12. Also offsetting the gains was the loss of the needle and syringe business of a large customer in the second quarter of FY-12.

Revenues at GeneSeek (DNA Testing) increased 19.8% for the third quarter of FY-13 compared to the prior year. The Company gained new business resulting from the Igenity and Scidera acquisitions and had strong market acceptance of new products for cattle testing. For the year-to-date, GeneSeek sales were 10.5% higher than the prior year, due to the acquisitions and newly released products, partially offset by lower average selling prices, due to a customer shift towards products with lower genomic content.

Gross margins increased from 51.0% in the third quarter of FY-12 to 53.5% in the third quarter of FY-13, and for the year-to-date, from 50.6% in FY-12 to 53.5% in FY-13. Gross margins increased in the Animal Safety segment due to a shift in product mix resulting from higher sales of small animal supplements, rodenticides, and the new Uniprim product line acquired from Macleod. Additionally, GeneSeek has benefitted from higher margins due to the Igenity acquisition. On a year-to-date basis, the Company benefitted from the increases in gross margins from the Animal Safety revenues as well as having a greater proportion of Food Safety revenues, which have higher gross margins, to overall sales.

Operating margins increased to 18.9% for the third quarter compared to 16.8% for the same period in the prior year, primarily the result of the improved gross margins and partially offset by higher operating expenses. Overall operating expenses in the third quarter increased by 15.0%, primarily reflecting investments made in sales and marketing personnel and programs, begun in FY-12 and continuing in FY-13. The Company also experienced increases in shipping charges and royalties, due to increased sales, higher stock option expenses and a 12.9% increase in research and development costs. For the year-to-date, operating margins increased to 20.1% from 18.5%, the result of improved gross margins, partially offset by increased operating expenses, which were up 16.5%, primarily due to an 18.0% increase in sales and marketing costs. General and administrative expenses rose 12.9%, due to higher levels of stock option expenses, legal fees, systems depreciation and amortization of patents. Research and development expenses rose by 18.6% for the year-to-date, reflecting increased levels of validation and approvals required to support the new products launched during the year.



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**Financial Condition and Liquidity**

The overall cash, cash equivalents and marketable securities position of the Company was \$74,566,000 at February 28, 2013, compared to \$68,645,000 at May 31, 2012. Approximately \$19,719,000 in cash was generated from operations during the first nine months of 2013. Net cash proceeds of \$4,612,000 were realized from the exercise of stock options and issuance of shares under the Company's Employee Stock Purchase Plan during the first nine months of FY-13. In October 2012, the Company purchased the stock of Macleod Pharmaceuticals for \$9,918,000 net cash and purchased the assets of Scidera Genomics for \$3,400,000 in cash in January 2013 (see Note 7). The Company spent \$6,802,000 for property, equipment and other non-current assets in the first nine months of 2013. Included in that number is the December 2012 purchase of Oswald Hall, a 36,000 square foot building in Ayr, Scotland, for approximately \$1,500,000. This facility will be used to accommodate future growth for the Company's Neogen Europe subsidiary.

Accounts receivable increased by \$2,607,000 due to the increase in revenues. Inventory levels increased by \$4,851,000 compared to May 31, 2012, primarily to support the increase in revenues; \$1,171,000 of the increase is the result of the Macleod acquisition.

Inflation and changing prices are not expected to have a material effect on operations, as management believes it has and will be successful in offsetting increased input costs with price increases and/or cost efficiencies.

Management believes that the Company's existing cash and marketable securities balances at February 28, 2013, along with available borrowings under its credit facility and cash expected to be generated from future operations, will be sufficient to fund activities for the foreseeable future. However, existing cash and borrowing capacity may not be sufficient to meet the Company's cash requirements to commercialize products currently under development or its plans to acquire other organizations, technologies or products that fit within the Company's mission statement. Accordingly, the Company may choose to issue equity securities or enter into other financing arrangements for a portion of its future financing needs.

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**PART I FINANCIAL INFORMATION**

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company has interest rate and foreign exchange rate risk exposure and no long-term fixed rate investments or borrowings. Primary interest rate risk is due to potential fluctuations of exposure to interest rates for variable rate borrowings.

Foreign exchange risk exposure arises because the Company markets and sells its products throughout the world. The Company also could be affected by weak economic conditions in foreign markets that could reduce demand for its products. Additionally, revenues in certain foreign countries as well as certain expenses related to those revenues are transacted in currencies other than the U.S. Dollar. The Company's operating results are primarily exposed to changes in exchange rates between the U.S. Dollar, the British Pound Sterling and the Euro. When the U.S. Dollar weakens against foreign currencies, the dollar value of revenues denominated in foreign currencies increases. When the U.S. Dollar strengthens, the opposite situation occurs. Additionally, previously recognized revenues in the course of collection can be affected positively or negatively by changes in exchange rates. The Company uses derivative financial instruments to help manage the economic impact of fluctuations in certain currency exchange rates. These contracts are adjusted to fair value through earnings.

Neogen has assets, liabilities and operations outside of the United States, which are located in Scotland, Brazil and Mexico where the functional currency is the British Pound Sterling, Brazilian Real and Mexican Peso, respectively. The Company's investments in foreign subsidiaries are considered to be long-term.

**PART I FINANCIAL INFORMATION**

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

An evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of February 28, 2013 was carried out under the supervision and with the participation of the Company's management, including the Chairman & Chief Executive Officer and the Vice President & Chief Financial Officer (the Certifying Officers). Based on the evaluation, the Certifying Officers concluded that the Company's disclosure controls and procedures are effective.

**Changes in Internal Controls Over Financial Reporting**

There was no change to the Company's internal control over financial reporting during the quarter ended February 28, 2013 that materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.



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**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

The Company is subject to certain legal and other proceedings in the normal course of business. In the opinion of management, the outcomes of these matters are not expected to have a material effect on its future results of operations or financial position.

**Item 6. Exhibits**

(a) Exhibit Index

31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a).
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a).
32	Certification pursuant to 18 U.S.C. section 1350
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

**Items 1A, 2, 3, 4, and 5 are not applicable or removed or reserved and have been omitted.**

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NEOGEN CORPORATION  
*(Registrant)*

Dated: March 28, 2013

/s/ James L. Herbert  
James L. Herbert  
Chairman & Chief Executive Officer  
(Principal Executive Officer)

Dated: March 28, 2013

/s/ Steven J. Quinlan  
Steven J. Quinlan  
Vice President & Chief Financial Officer  
(Principal Financial Officer and Principal Accounting Officer)