

ORACLE CORP  
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October 25, 2011

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of  
the Securities Exchange Act of 1934

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

**Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Pursuant to §240.14a-12

**RightNow Technologies, Inc.**

(Name of Registrant as Specified In Its Charter)

**Oracle Corporation**

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

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Filed by Oracle Corporation

Pursuant to Rule 14a-12 under the Securities Exchange Act of 1934

Subject Company: RightNow Technologies, Inc.

Commission File No.: 000-31321

Oracle Buys RightNow

## **Adds Leading Customer Service Cloud Offering to Oracle's Public Cloud**

**Redwood Shores, CA October 24, 2011**

Oracle today announced that it has entered into an agreement to acquire RightNow Technologies, Inc. (NASDAQ: RNOW), a leading provider of cloud-based customer service, for \$43.00 per share or approximately \$1.5 billion net of RightNow's cash and debt. RightNow's Customer Service Cloud helps organizations deliver exceptional customer experiences across call centers, the web and social networks. Together, Oracle and RightNow can enable a superior customer experience at every contact and across every channel.

The Board of Directors of RightNow Technologies has unanimously approved the transaction. The transaction is expected to close by late 2011 or early 2012, subject to RightNow stockholder approval, certain regulatory approvals and customary closing conditions.

Oracle is moving aggressively to offer customers a full range of Cloud Solutions including sales force automation, human resources, talent management, social networking, databases and Java as part of the Oracle Public Cloud, said Thomas Kurian, Executive Vice President, Oracle Development. RightNow's leading customer service cloud is a very important addition to Oracle's Public Cloud.

RightNow's products add leading customer experience capabilities that help empower companies to interact with and provide a consistent experience to customers across channels, said Greg Gianforte, CEO, RightNow. We look forward to combining our complementary capabilities along with maintaining and expanding our presence in Bozeman, Montana in order to better service our customers.

More information on this announcement can be found at <http://www.oracle.com/rightnow>.

### **About Oracle**

Oracle engineers hardware and software to work together in the cloud and in your data center. For more information about Oracle (NASDAQ:ORCL), visit [www.oracle.com](http://www.oracle.com).

### **Trademarks**

Oracle is a registered trademark of Oracle Corporation and/or its affiliates. Other names may be trademarks of their respective owners.

### **Cautionary Statement Regarding Forward-Looking Statements**

This press release contains certain forward-looking statements about Oracle and RightNow, including statements that involve risks and uncertainties concerning Oracle's proposed acquisition of RightNow, anticipated customer benefits and general business outlook. When used in this press release, the words "anticipates", "can", "will", "look forward to", "expected" and similar expressions and any other statements that are not historical facts are intended to identify those assertions as forward-looking statements. Any such statement may be influenced by a variety of factors, many of which are beyond the control of Oracle or RightNow, that could cause actual outcomes and results to be materially different from those projected, described, expressed or implied in this press release due to a number of risks and uncertainties. Potential risks and uncertainties include, among others, the possibility that the transaction will not close or that the closing may be delayed, the anticipated synergies of the combined companies may not be achieved after closing, the combined operations may not be successfully integrated in a timely manner, if at all, general economic conditions in regions in which either company does business, and the possibility that Oracle or RightNow may be adversely affected by other economic, business, and/or competitive factors. Accordingly, no assurances can be given that any of the events anticipated by the forward-looking statements will transpire or occur, or if any of them do so, what impact they will have on the results of operations or financial condition of Oracle or RightNow.

In addition, please refer to the documents that Oracle and RightNow, respectively, file with the U.S. Securities and Exchange Commission (the SEC ) on Forms 10-K, 10-Q and 8-K. These filings identify and address other important factors that could cause Oracle's and RightNow's respective operational and other results to differ materially from those contained in the forward-looking statements set forth in this press release. You are cautioned to not place undue reliance on forward-looking statements, which speak only as of the date of this press release. Neither Oracle nor RightNow is under any duty to update any of the information in this press release.

**Additional Information about the Merger and Where to Find It**

In connection with the proposed merger, RightNow will file a proxy statement with the SEC. Additionally, RightNow and Oracle will file other relevant materials in connection with the proposed acquisition of RightNow by Oracle pursuant to the terms of an Agreement and Plan of Merger by and among OC Acquisition LLC, a wholly owned subsidiary of Oracle, Rhea Acquisition Corporation, a wholly-owned subsidiary of Oracle, and RightNow. The materials to be filed by RightNow with the SEC may be obtained free of charge at the SEC's web site at [www.sec.gov](http://www.sec.gov). Investors and security holders of RightNow are urged to read the proxy statement and the other relevant materials when they become available before making any voting or investment decision with respect to the proposed merger because they will contain important information about the merger and the parties to the merger. Oracle, RightNow and their respective directors, executive officers and other members of its management and employees, under SEC rules, may be deemed to be participants in the solicitation of proxies of RightNow stockholders in connection with the proposed merger. Investors and security holders may obtain more detailed information regarding the names, affiliations and interests of certain of Oracle's executive officers and directors in the solicitation by reading the proxy statement and other relevant materials filed with the SEC when they become available. Information concerning the interests of RightNow's participants in the solicitation, which may, in some cases, be different than those of RightNow's stockholders generally, is set forth in the materials filed with the SEC on Form 10-K and will be set forth in the proxy statement relating to the merger when it becomes available.

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Filed by Oracle Corporation

Pursuant to Rule 14a-12 under the Securities Exchange Act of 1934

Subject Company: RightNow Technologies, Inc.

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Oracle Buys RightNow  
Adds a Leading Customer Service Cloud Offering to the Oracle Public Cloud  
October 24, 2011

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Oracle is currently reviewing the existing RightNow product roadmap and will be providing guidance to customers in accordance with its product communication policies. Any resulting features and timing of release of such features as determined by Oracle's review of the product roadmap are at the sole discretion of Oracle. All product roadmap information, whether communicated by RightNow or by Oracle, does not constitute a commitment to deliver any material, code, or functionality, and should not be relied upon in making purchasing decision. It is for informational purposes only, and may not be incorporated into any contract.

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those assertions as forward-looking statements. Any such statement may be influenced by a variety of factors, many of which are beyond the control of Oracle or RightNow, that could cause actual outcomes and results to be materially different from those projected, described, or otherwise presented in this presentation due to a number of risks and uncertainties. Potential risks and uncertainties include, among others, the possibility that the closing may not occur or that the closing may be delayed, the anticipated synergies of the combined companies may not be achieved after closing, the combined companies may not be successfully integrated in a timely manner, if at all, general economic conditions in regions in which either company operates, the possibility that Oracle or RightNow may be adversely affected by other economic, business, and/or competitive factors. Accordingly, you should not place reliance on any of the events anticipated by the forward-looking statements will transpire or occur, or if any of them do so, what the actual results of operations or financial condition of Oracle or RightNow.

In addition, please refer to the documents that Oracle and RightNow, respectively, file with the U.S. Securities and Exchange Commission on Forms 10-K, 10-Q and 8-K. These filings identify and address other important factors that could cause Oracle's and RightNow's actual results to differ materially from those contained in the forward-looking statements set forth in this presentation. You are cautioned against reliance on forward-looking statements, which speak only as of the date of this presentation. Neither Oracle nor RightNow is updating or correcting the information in this presentation.

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In connection with the proposed merger, RightNow will file a proxy statement with the SEC. Additionally, RightNow and Oracle have filed certain materials in connection with the proposed acquisition of RightNow by Oracle pursuant to the terms of an Agreement and Plan of Acquisition, Rhea Acquisition LLC, a wholly owned subsidiary of Oracle, Rhea Acquisition Corporation, a wholly-owned subsidiary of Oracle, and certain other materials to be filed by RightNow with the SEC may be obtained free of charge at the SEC's web site at [www.sec.gov](http://www.sec.gov). Investors and security holders are urged to read the proxy statement and the other relevant materials when they become available before making any voting or investment decisions with respect to the proposed merger because they will contain important information about the merger and the parties to the merger. The interests of Oracle's respective directors, executive officers and other members of its management and employees, under SEC rules, may be deemed to constitute a solicitation of proxies of RightNow stockholders in connection with the proposed merger. Investors and security holders may obtain information regarding the names, affiliations and interests of certain of Oracle's executive officers and directors in the solicitation by reading the proxy statement and other relevant materials filed with the SEC when they become available. Information concerning the interests of RightNow's stockholders, which may, in some cases, be different than those of RightNow's stockholders generally, is set forth in the materials filed with the SEC. This information will be set forth in the proxy statement relating to the merger when it becomes available.



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What We Are Announcing

Oracle buys RightNow

About RightNow

Combination creates the most advanced and comprehensive Software-as-a-Service (SaaS) and Platform-as-a-Service (PaaS) offering

RightNow is a leading provider of cloud-based customer service software that helps organizations deliver exceptional customer experiences across the web, social networks and contact centers

Headquartered in Bozeman, Montana, with over 1,000 employees worldwide

Nearly 2,000 organizations rely on RightNow across a wide range of consumer-centric industries

Oracle provides: Sales Cloud, Marketing Cloud, Human Capital Cloud, Talent Management Cloud, Social Network Cloud, Database Cloud, Java Cloud, Data Cloud, Security Cloud

RightNow provides: Customer Service Cloud

Adds a leading customer service cloud offering to the Oracle Public Cloud

Oracle to purchase RightNow for \$43.00 per share, or approximately \$1.5 billion net of cash and debt

Transaction is expected to close in late 2011 or early 2012

Fusion  
HCM  
Fusion  
Talent  
Database  
Service  
Java  
Service  
Oracle  
Social

Network

Data

Service

Security

Service

Oracle Adds RightNow's Customer Service

Cloud to the Oracle Public Cloud

Customer

Service

Fusion

Sales and

Marketing

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RightNow's Customer Service Cloud  
Delivers Exceptional Customer Experiences Across Service Channels  
RightNow Web Experience

Provides a rich online customer  
experience solution to research,  
purchase, or resolve issues from any  
device

RightNow Social Experience

Manages interactions across the social  
Web as a fully integrated part of the  
customer experience  
RightNow Contact Center Experience

Delivers end-to-end management of  
the customer journey through unified  
records, interfaces and knowledge  
RightNow Engage

Enhances the customer experience  
with proactive, highly personalized  
communications informed by  
integrated analytics

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Delivering Great Experiences Throughout the  
Customer Journey

Consumer (B2C) and business (B2B)  
customers move through a closed-loop,  
continuous journey

Market and sell during the buying phase

Support and serve once they own

Customers require a simple, consistent, relevant experience throughout the journey

Implemented across all channels of interaction

Exceptional customer experiences create loyalty, advocacy and repeat business

Integrated solutions can help deliver seamless customer experiences, grow revenue and reduce costs

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Purchase  
7  
Market  
and  
Sell  
Support  
and  
Serve  
6  
3  
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The Customer Journey



Oracle and RightNow  
Deliver a Complete B2C Customer Experience  
Oracle s Fatwire  
Oracle Siebel  
Marketing  
Endeca (pending)  
Oracle ATG  
Commerce  
Oracle Financials,  
Procurement and

Supply Chain  
RightNow Service  
RightNow Service  
RightNow Service  
Purchase  
Market  
and  
Sell  
Support  
and  
Serve  
Serves the anytime, anywhere consumer  
in a seamless, personal way

Across all channels: the web, in a store,  
over the phone, via mobile device

Increases customer satisfaction

Drives loyalty and advocacy  
Empowers today's brand manager

Strategic tools and applications that  
enable personalized interactions with  
consumers

Engage, sell to and service consumers  
across all channels and devices  
Accelerates acquisition of new  
customers, maximizes customer  
retention, and improves operational  
efficiency

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Oracle and RightNow  
Deliver a Complete B2B Customer Experience  
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Fusion Marketing  
Fusion Marketing  
Fusion Opportunity  
Management  
Fusion Sales Force

Automation  
Fusion Financials,  
Procurement and  
Supply Chain  
Oracle InQuira  
RightNow Service  
RightNow Service  
Enables an effective commerce-  
anywhere environment

Provides a consistent cross-channel  
experience to business customers

Delivers a unified view of the business  
customer

Gives a complete view of the business  
customer, including orders, products and  
promotions

Efficiently creates and manages a  
unified, personalized business customer  
experience across all product categories,  
brands and sites (online and in-store)  
Accelerates acquisition of new  
customers, maximizes customer  
retention, and improves operational  
efficiency

Purchase

5

Market

and

Sell

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Support

and

Serve

1

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Oracle and RightNow

Provide a Unified, Personalized Experience Across All Channels and  
Customer Touch Points

Consistent customer experience  
across all channels

Consumer customers and business  
customers

Web, contact center, social  
networks, stores, branches and sales  
teams

Marketing, sales and service  
applications drive the superior  
customer experience

Oracle provides the marketing and  
sales experiences

RightNow provides the service and  
support experiences

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RightNow's Global Customers Include Leaders  
Across Industries  
High  
Tech  
Retail and  
Consumer  
Goods  
Telecom  
Travel and

Hospitality  
Financial  
and  
Insurance  
Government  
and  
Education

\* Customer Information and Logos Provided by RightNow



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British Airways Success Story

Improved Customer Experience and Reduced Inbound Email 60%

COMPANY OVERVIEW:

British

Airways is a full  
service global airline,  
offering year-round low  
fares with an extensive

global route network flying  
to and from centrally-  
located airports

CHALLENGES:

Improve consistency of customer service  
across channels for loyalty program members

Introduce AskBA,  
an online service offering  
for customers

RIGHTNOW PROVIDES:

RightNow Service, RightNow Web Self  
Service, RightNow Email Management,  
RightNow Incident Management

RESULTS:

60% reduction in inbound

55,000 customer questions answered weekly  
through AskBA

Improved customer experience across British  
Airways Executive Club

Decreased agent response times

\* Customer Information and Logos Provided by RightNow

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Overstock.com Success Story  
Improves  
Net  
Promoter  
Score  
7x  
While  
Saving  
\$1

Million  
Per  
Month  
On  
Operations

COMPANY OVERVIEW:

Overstock.com is an online closeout retailer offering discount, brand-name merchandise for sale online

The company offers an opportunity to shop for bargains conveniently, while offering its suppliers an alternative inventory liquidation distribution channel

CHALLENGES:

Significantly improve the quality of the customer experience across all communication channels

Improve contact center efficiency in order to cost-effectively scale the business

Gain greater visibility into customer needs, market trends, and opportunities for business process improvement

RIGHTNOW PROVIDES:

RightNow Service, RightNow Email Management, RightNow Chat, RightNow Call Tracking, RightNow Feedback

RESULTS:

NetPromoter score has seen nearly a 7x improvement while customer satisfaction scores have jumped 10%

Approx. \$1M in savings per month from contact center reductions

Email volume is down 72%; first-call resolution rates have improved 10%; call handle times have been reduced by 25%

Ranked no. 4 retailer nationwide by National Retail Federation in customer service

-  
one

year  
after  
not  
making the top 150

\* Customer Information and Logos Provided by RightNow

ABN AMRO Success Story  
Increases Online Leads By 50%  
COMPANY OVERVIEW:

ABN AMRO is a full service  
bank servicing retail, private  
and commercial banking clients

Based in the Netherlands, ABN  
AMRO support clients with

banking and specialist sector  
knowledge and their selective  
international network  
CHALLENGES:

Improve web service

Generate more sales leads on their  
website  
RIGHTNOW PROVIDES:

RightNow Intent Guide  
RESULTS:

Improved the customer experience  
by clarifying customer questions  
and needs

Increased online leads by 50%

Improved cost-effectiveness of their  
customer-facing solutions

\* Customer Information and Logos Provided by RightNow  
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RealNetworks Success Story

Improves Customer Satisfaction and Consumer Experience

COMPANY OVERVIEW:

RealNetworks creates products and services that make it easier for people to access and enjoy digital media on the devices and platforms they choose to use



RealPlayer®  
has now been downloaded  
more than 100 million times and plays  
more audio and video files than any other  
media player

CHALLENGES:

Increase agent efficiency

Customize incident tracking for each vertical business

Consolidate vendors

RIGHTNOW PROVIDES:

RightNow Service, RightNow Feedback,  
RightNow Chat, RightNow Email Management,  
RightNow Web Self Service, RightNow Call Tracking,  
RightNow Contextual Workspaces

RESULTS:

40% of RealNetworks  
customers resolve their issues  
online without escalating to an agent

Reduced agent call handle times

Customer satisfaction has increased 10 absolute  
points

Email response times dropped to less than 12 hours

Agents facilitate more than 250k chat sessions per  
year

Less than 1% of online chat sessions are escalated  
\* Customer Information and Logos Provided by RightNow

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RightNow brings  
complementary  
advantages to the  
Oracle Public Cloud

Oracle offers best-in-class Sales Cloud, Marketing Cloud, Human  
Resources Cloud, Talent Cloud, Social Network Cloud, Java Cloud,  
Database Cloud; RightNow offers leading Customer Service Cloud

Oracle's Sales and Marketing Cloud offers best-in-class customer experience for B2B customers; RightNow offers leading customer service for B2B

Oracle's ATG Commerce and WebCenter offers best-in-class customer experience for B2C customers; RightNow offers leading customer service for B2C

Oracle's BI, Middleware and ERP solutions can offer value to RightNow customers

RightNow's Customer Service Cloud helps deliver exceptional customer service via web, social networks and contact centers

Recognized as a leader for its approach to delivering a Customer Service Cloud with integrated service across web, social networks and contact centers

RightNow is the customer experience fabric for nearly 2,000 organizations around the globe, currently serving more than 8 million users per day

Experienced management team and employee base with specialized skills for developing, selling, servicing, operating and supporting cloud solutions

Oracle and RightNow  
Complementary Public Cloud and Customer Experience Solutions  
For more information please visit [oracle.com/rightnow](http://oracle.com/rightnow)

