

Cooper-Standard Holdings Inc.  
Form 10-Q  
November 12, 2010  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2010

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number: 333-123708

**COOPER-STANDARD HOLDINGS INC.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction  
of incorporation or organization)

**20-1945088**  
(I.R.S. Employer  
Identification No.)

**39550 Orchard Hill Place Drive**  
**Novi, Michigan 48375**  
(Address of principal executive offices)

(Zip Code)  
**(248) 596-5900**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes  No

As of November 5, 2010 there were 18,376,112 shares of the registrant's common stock, \$0.001 par value, outstanding.

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**COOPER-STANDARD HOLDINGS INC.**

**Form 10-Q**

**For the period ended September 30, 2010**

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements.****COOPER-STANDARD HOLDINGS INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited)****(Dollar amounts in thousands, except per share data)**

|  | <b>Predecessor<br/>Three Months Ended<br/>September 30,<br/>2009</b> | <b>Successor<br/>Three Months Ended<br/>September 30,<br/>2010</b> |
|--|--|--|
| Sales  | \$ 517,842   | \$ 585,650   |
| Cost of products sold  | 435,775  | 483,559  |
| Gross profit   | 82,067   | 102,091  |
| Selling, administration & engineering expenses                             | 52,658   | 68,584   |
| Amortization of intangibles  | 194  | 3,842  |
| Restructuring  | 4,378  | 818  |
| Operating profit   | 24,837   | 28,847   |
| Interest expense, net of interest income                                   | (11,914)   | (10,664)   |
| Equity earnings  | 1,228  | 1,815  |
| Reorganization items, net  | (5,642)  |  |
| Other income, net  | 5,930  | 5,454  |
| Income before income taxes   | 14,439   | 25,452   |
| Provision for income tax expense   | 3,773  | 4,443  |
| Consolidated net income  | 10,666   | 21,009   |
| Add: Net (income) loss attributed to noncontrolling interests              | 181  | (176)  |
| Net income attributable to Cooper-Standard Holdings Inc.                   | \$ 10,847  | \$ 20,833  |
| Net income available to Cooper-Standard Holdings Inc. common stockholders  | N/A  | \$ 15,116  |
| Basic net income per share attributable to Cooper-Standard Holdings Inc.   | N/A  | \$ 0.86  |
| Diluted net income per share attributable to Cooper-Standard Holdings Inc. | N/A  | \$ 0.83  |

|                       | <b>Predecessor<br/>Nine Months Ended<br/>September 30,<br/>2009</b> | <b>Predecessor<br/>Five Months Ended<br/>May 31, 2010</b> | <b>Successor<br/>Four Months Ended<br/>September 30,<br/>2010</b> |
|-----------------------|---|---|---|
| Sales                 | \$ 1,367,656  | \$ 1,009,128  | \$ 801,292  |
| Cost of products sold | 1,192,470   | 832,201   | 665,434   |

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|  |              |            |           |
|--|--------------|------------|-----------|
| Gross profit   | 175,186      | 176,927    | 135,858   |
| Selling, administration & engineering expenses                             | 146,233      | 92,166     | 91,629    |
| Amortization of intangibles  | 14,783       | 319        | 5,106     |
| Impairment charges   | 362,699      |            |           |
| Restructuring  | 32,871       | 5,893      | 1,200     |
| Operating profit (loss)  | (381,400)    | 78,549     | 37,923    |
| Interest expense, net of interest income                                   | (53,632)     | (44,505)   | (14,195)  |
| Equity earnings  | 1,701        | 3,613      | 2,549     |
| Reorganization items and fresh-start accounting adjustments, net           | (5,642)      | 660,048    |           |
| Other income (expense), net  | 13,679       | (21,156)   | 5,024     |
| Income (loss) before income taxes  | (425,294)    | 676,549    | 31,301    |
| Provision (benefit) for income tax expense                                 | (31,339)     | 39,940     | 5,352     |
| Consolidated net income (loss)   | (393,955)    | 636,609    | 25,949    |
| Add: Net (income) loss attributed to noncontrolling interests              | 496          | (322)      | (186)     |
| Net income (loss) attributable to Cooper-Standard Holdings Inc.            | \$ (393,459) | \$ 636,287 | \$ 25,763 |
| Net income available to Cooper-Standard Holdings Inc. common stockholders  | N/A          | N/A        | \$ 18,328 |
| Basic net income per share attributable to Cooper-Standard Holdings Inc.   | N/A          | N/A        | \$ 1.05   |
| Diluted net income per share attributable to Cooper-Standard Holdings Inc. | N/A          | N/A        | \$ 1.00   |

The accompanying notes are an integral part of these financial statements.

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**COOPER-STANDARD HOLDINGS INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Dollar amounts in thousands, except per share data)

|   | Predecessor<br>December 31,<br>2009 | Successor<br>September 30,<br>2010<br>(Unaudited) |
|---|-------------------------------------|---|
| <b>Assets</b>   |                                     |   |
| Current assets:   |                                     |   |
| Cash and cash equivalents   | \$ 380,254                          | \$ 232,349  |
| Accounts receivable, net  | 355,543                             | 443,311   |
| Inventories, net  | 111,575                             | 123,860   |
| Prepaid expenses  | 22,153                              | 24,703  |
| Other   | 76,454                              | 35,674  |
| Total current assets  | 945,979                             | 859,897   |
| Property, plant and equipment, net  | 586,179                             | 594,469   |
| Goodwill  | 87,728                              | 138,471   |
| Intangibles, net  | 10,549                              | 153,034   |
| Other assets  | 106,972                             | 116,587   |
|   | \$ 1,737,407                        | \$ 1,862,458                                      |
| <b>Liabilities and Equity (Deficit)</b>   |                                     |   |
| Current liabilities:  |                                     |   |
| Debt payable within one year  | \$ 18,204                           | \$ 19,166   |
| Debtor-in-possession financing  | 175,000                             |   |
| Accounts payable  | 166,346                             | 179,944   |
| Payroll liabilities   | 71,523                              | 104,975   |
| Accrued liabilities   | 87,073                              | 111,762   |
| Total current liabilities   | 518,146                             | 415,847   |
| Long-term debt  | 11,059                              | 457,867   |
| Pension benefits  | 148,936                             | 175,406   |
| Postretirement benefits other than pensions   | 76,261                              | 82,131  |
| Deferred tax liabilities  | 7,875                               | 24,322  |
| Other long-term liabilities   | 19,727                              | 32,173  |
| Liabilities subject to compromise   | 1,261,903                           |   |
| Total liabilities   | \$ 2,043,907                        | \$ 1,187,746                                      |
| 7% Cumulative participating convertible preferred stock, \$0.001 par value, 10,000,000 shares authorized at September 30, 2010, 1,052,444 shares issued and outstanding at September 30, 2010 |                                     | 129,939   |
| Equity (deficit):   |                                     |   |
| Predecessor common stock, \$0.01 par value, 4,000,000 shares authorized at December 31, 2009, 3,482,612 shares issued and outstanding at December 31, 2009                                    | 35                                  |   |
| Common stock, \$0.001 par value, 190,000,000 shares authorized at September 30, 2010, 18,376,112 shares issued and outstanding at September 30, 2010  |                                     |   |

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|  |              |              |
|--|--------------|--------------|
| Additional paid-in capital                           | 356,316      | 476,341      |
| Accumulated retained earnings (deficit)              | (636,278)    | 22,871       |
| Accumulated other comprehensive income (loss)        | (31,037)     | 43,143       |
| Total Cooper-Standard Holdings Inc. equity (deficit) | (310,964)    | 542,372      |
| Noncontrolling interests                             | 4,464        | 2,401        |
| Total equity (deficit)                               | (306,500)    | 544,773      |
| Total liabilities and equity (deficit)               | \$ 1,737,407 | \$ 1,862,458 |

The accompanying notes are an integral part of these financial statements.

**Table of Contents****COOPER-STANDARD HOLDINGS INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)****(Dollar amounts in thousands)**

|   | Predecessor           |                   | Successor             |
|---|-----------------------|-------------------|-----------------------|
|   | Nine Months Ended     | Five Months Ended | Four Months Ended     |
|   | September 30,<br>2009 | May 31, 2010      | September 30,<br>2010 |
| <b>Operating Activities:</b>  |                       |                   |                       |
| Consolidated net income (loss)  | \$ (393,955)          | \$ 636,609        | \$ 25,949             |
| Adjustments to reconcile consolidated net income (loss) to net cash provided by (used in) operating activities: |                       |                   |                       |
| Depreciation  | 73,343                | 35,333            | 31,843                |
| Amortization  | 14,783                | 319               | 5,106                 |
| Impairment charges  | 362,699               |                   |                       |
| Non-cash restructuring  | 182                   | 46                |                       |
| Reorganization items  | 5,642                 | (660,048)         |                       |
| Gain on bond repurchase   | (9,096)               |                   |                       |
| Amortization of debt issuance cost  | 5,407                 | 11,505            | 408                   |
| Changes in operating assets and liabilities   | (28,776)              | (99,159)          | 16,976                |
| Net cash provided by (used in) operating activities   | 30,229                | (75,395)          | 80,282                |
| <b>Investing activities:</b>  |                       |                   |                       |
| Property, plant and equipment   | (25,526)              | (22,935)          | (23,517)              |
| Proceeds from the sale of assets and other  | 308                   | 3,851             | 104                   |
| Net cash used in investing activities   | (25,218)              | (19,084)          | (23,413)              |
| <b>Financing activities:</b>  |                       |                   |                       |
| Proceeds from issuance of debtor-in-possession financing, net of debt issuance cost                             | 108,012               |                   |                       |
| Proceeds from issuance of long-term debt  |                       | 450,000           |                       |
| Payments on debtor-in-possession financing  | (313)                 | (175,000)         |                       |
| Increase (decrease) in short term debt  | 22,943                | (2,069)           | 3,138                 |
| Cash dividends paid   |                       |                   | (1,395)               |
| Payments on long-term debt  | (11,310)              | (709,574)         | (1,484)               |
| Debt issuance cost and back stop fees   |                       | (30,991)          |                       |
| Issuance of preferred and common stock  |                       | 355,000           |                       |
| Repurchase of bonds   | (737)                 |                   |                       |
| Other   | 259                   |                   | 22                    |
| Net cash provided by (used in) financing activities   | 118,854               | (112,634)         | 281                   |
| Effects of exchange rate changes on cash  | 18,269                | 5,528             | (3,470)               |
| Changes in cash and cash equivalents  | 142,134               | (201,585)         | 53,680                |
| Cash and cash equivalents at beginning of period  | 111,521               | 380,254           | 178,669               |
| Cash and cash equivalents at end of period  | \$ 253,655            | \$ 178,669        | \$ 232,349            |



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The accompanying notes are an integral part of these financial statements.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

**1. Overview**

***Basis of presentation***

Cooper-Standard Holdings Inc. (the Company), through its wholly-owned subsidiary Cooper-Standard Automotive Inc. (CSA U.S.), is a leading manufacturer of body sealing, anti-vibration (AVS) and fluid handling components, systems, subsystems and modules, primarily for use in passenger vehicles and light trucks, that are manufactured by global automotive original equipment manufacturers (OEMs) and replacement markets. The Company conducts substantially all of its activities through its subsidiaries.

On May 27, 2010, the Company and certain of its U.S. and Canadian subsidiaries emerged from bankruptcy proceedings under Chapter 11 of the United States Bankruptcy Code (the Bankruptcy Code) (Chapter 11). In accordance with the provisions of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 852, Reorganizations, the Company adopted fresh-start accounting upon its emergence from Chapter 11 bankruptcy proceedings and became a new entity for financial reporting purposes as of June 1, 2010. Accordingly, the consolidated financial statements for the reporting entity subsequent to emergence from Chapter 11 bankruptcy proceedings (the Successor) are not comparable to the consolidated financial statements for the reporting entity prior to emergence from Chapter 11 bankruptcy proceedings (the Predecessor).

The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) for interim financial information and should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2009, as filed with the SEC. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. These financial statements include all adjustments (consisting of normal, recurring adjustments) considered necessary for a fair presentation of the financial position and results of operations of the Company. The operating results for the interim period ended September 30, 2010 are not necessarily indicative of results for the full year.

***Recent accounting pronouncements***

In January 2010, the FASB issued Accounting Standards Update (ASU) 2010-06, Guidance Amending Fair Value Disclosures for Interim and Annual Reporting Periods Beginning After December 15, 2009. This guidance requires disclosures about transfers of financial instruments into and out of Level 1 and 2 designations and disclosures about purchases, sales, issuances and settlements of financial instruments with a Level 3 designation. The Company adopted this statement effective January 1, 2010. The adoption of ASU No. 2010-06 did not have a material impact on the Company's consolidated financial statements.

The FASB amended ASC 810, Consolidations, with ASU 2009-17, Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities. This update significantly changes the model for determining whether an entity is the primary beneficiary and should thus consolidate a variable interest entity. In addition, this update requires additional disclosures and an ongoing assessment of whether a variable interest entity should be consolidated. The provisions of this update are effective for annual reporting periods beginning after November 15, 2009. The effects of adoption were not significant.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)****2. Reorganization Under Chapter 11*****Filing of Bankruptcy Cases***

During the first half of 2009, the Company experienced a substantial decrease in revenues caused by the severe decline in worldwide automotive production that followed the global financial crisis that began in 2008. On August 3, 2009, the Company and each of its direct and indirect wholly-owned U.S. subsidiaries (collectively with the Company, the Debtors) filed voluntary petitions for relief under Chapter 11 in the United States Bankruptcy Court for the District of Delaware (the Bankruptcy Court) (Consolidated Case No. 09-12743(PJW)) (the Chapter 11 Cases). On August 4, 2009, the Company's Canadian subsidiary, Cooper-Standard Automotive Canada Limited, a corporation incorporated under the laws of Ontario (CSA Canada), commenced proceedings seeking relief from its creditors under Canada's Companies Creditors Arrangement Act (the Canadian Proceedings) in the Ontario Superior Court of Justice in Toronto, Canada (Commercial List) (the Canadian Court), court file no. 09-8307-00CL. The Company's subsidiaries and operations outside of the United States and Canada were not subject to the requirements of the Bankruptcy Code. On March 26, 2010, the Debtors filed with the Bankruptcy Court their Second Amended Joint Chapter 11 Plan of Reorganization (as amended and supplemented, the Plan of Reorganization) and their First Amended Disclosure Statement (as amended and supplemented, the Disclosure Statement). On May 12, 2010, the Bankruptcy Court entered an order approving and confirming the Plan of Reorganization (the Confirmation Order). CSA Canada's plan of compromise or arrangement was sanctioned on April 16, 2010.

On May 27, 2010 (the Effective Date), the Debtors consummated the reorganization contemplated by the Plan of Reorganization and emerged from Chapter 11 bankruptcy proceedings.

***Post-Emergence Capital Structure and Recent Events***

Following the Effective Date, our capital structure consisted of the following:

*Senior ABL facility.* A senior secured asset-based revolving credit facility in the aggregate principal amount of \$125,000 (the Senior ABL Facility), which contains an uncommitted \$25,000 accordion facility that will be available at our request if the lenders at the time consent.

*8<sup>1</sup>/<sub>2</sub>% senior notes due 2018.* \$450,000 of senior unsecured notes (the Senior Notes) that bear interest at 8% per annum and mature on May 1, 2018.

*Common stock, 7% preferred stock and warrants.* Equity securities comprised of (i) 17,489,693 shares of our common stock, (ii) 1,000,000 shares of our 7% cumulative participating convertible preferred stock (7% preferred stock), which are initially convertible into 4,290,788 shares of our common stock, and (iii) 2,419,753 warrants (warrants) to purchase up to an aggregate of 2,419,753 shares of our common stock.

On the Effective Date, the Company issued to key employees of the Company, (i) 757,896 shares of common stock plus, subject to realized dilution on the warrants, an additional 104,075 shares of common stock as restricted stock, (ii) 41,664 shares of 7% preferred stock as restricted 7% preferred stock, and (iii) 702,509 options to purchase shares of common stock, plus, subject to realized dilution on the warrants, an additional 78,057 options to purchase shares of common stock. On the day after the Effective Date, the Company issued to certain of its directors and Oak Hill Advisors L.P. or its affiliates, 26,448 shares of common stock as restricted stock and 58,386 options to purchase shares of common stock. The Company also reserved 780,566 shares of common stock for future issuance to the Company's management. On July 19, 2010, the

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Company paid a dividend to holders of its outstanding 7% preferred stock in the form of 10,780 additional shares of 7% preferred stock.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

For further information on the Senior ABL Facility and the Senior Notes, see Note 7. Debt below. For further information on our common stock, 7% preferred stock and warrants, see Note 12. Capital Stock below.

***Satisfaction of Debtor-in-Possession Financing***

In connection with the commencement of the Chapter 11 Cases and the Canadian Proceedings, the Company entered into debtor-in-possession financing arrangements. On the Effective Date, all remaining amounts outstanding under the Company's debtor-in-possession financing arrangement were repaid using proceeds of the Debtors' exit financing. For additional information on these financing arrangements, see Note 7. Debt below.

***Cancellation of Certain Prepetition Obligations***

Under the Plan of Reorganization, the Company's prepetition equity, debt and certain of its other obligations were cancelled and extinguished as follows:

the Predecessor's equity interests, including common stock and any options, warrants, calls, subscriptions or other similar rights or other agreements, commitments or outstanding securities obligations, were cancelled and extinguished, and no distributions were made to the Predecessor's former equity holders;

the Predecessor's prepetition debt securities were cancelled and the indentures governing such obligations were terminated (other than for the purposes of allowing holders of the notes to receive distributions under the Plan of Reorganization and allowing the trustees to exercise certain rights); and

the Predecessor's prepetition credit agreement was cancelled and terminated, including all agreements related thereto (other than for the purposes of allowing creditors under that facility to receive distributions under the Plan of Reorganization and allowing the administrative agent to exercise certain rights).

For further information regarding the resolution of certain of the Company's other prepetition liabilities in accordance with the Plan of Reorganization, see Note 3, Fresh-Start Accounting Liabilities Subject to Compromise.

**3. Fresh-Start Accounting**

As discussed in Note 2, Reorganization Under Chapter 11, the Debtors emerged from Chapter 11 bankruptcy proceedings on May 27, 2010. As a result, the Successor adopted fresh-start accounting as (i) the reorganization value of the Predecessor's assets immediately prior to the confirmation of the Plan of Reorganization was less than the total of all post-petition liabilities and allowed claims and (ii) the holders of the Predecessor's existing voting shares immediately prior to the confirmation of the Plan of Reorganization received less than 50% of the voting shares of the emerging entity. Accounting principles generally accepted in the United States (GAAP) require the adoption of fresh-start accounting as of the Plan of Reorganization's confirmation date, or as of a later date when all material conditions precedent to the Plan of Reorganization becoming effective are resolved, which occurred on May 27, 2010. The Company elected to adopt fresh-start accounting as of May 31, 2010 to coincide with the timing of its normal May accounting period close. There were no transactions that occurred from May 28, 2010 through May 31, 2010, that would materially impact the Company's consolidated financial position, results of operations or cash flows for

the 2010 Successor or 2010 Predecessor periods.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

***Reorganization Value***

The Bankruptcy Court confirmed the Plan of Reorganization, which included an enterprise value (or distributable value) of \$1,025,000, assuming \$50,000 of excess cash, as set forth in the Disclosure Statement. For purposes of the Plan of Reorganization and the Disclosure Statement, the Company and certain unsecured creditors agreed upon this value. This reorganization value was determined to be a fair and reasonable value and is within the range of values considered by the Bankruptcy Court as part of the confirmation process. The reorganization value reflects a number of factors and assumptions, including the Company's statements of operations and balance sheets, the Company's financial projections, the amount of cash to fund operations, current market conditions and a return to more normalized light vehicle production and sales volumes. The range of values considered by the Bankruptcy Court of \$975,000 to \$1,075,000 was determined using comparable public company trading multiples, precedent transactions analysis and discounted cash flow valuation methodologies.

The comparable public company analysis identified a group of comparable companies giving consideration to lines of business, size, geographic footprint and customer base. The analysis compared the public market implied enterprise value for each comparable public company to its projected earnings before interest, taxes, depreciation and amortization (EBITDA). The calculated range of multiples for the comparable companies was used to estimate a range which was applied to the Company's projected EBITDA to determine a range of enterprise values for the reorganized company or the reorganization value.

Precedent transactions analysis estimates the value of a company by examining public merger and acquisition transactions. An analysis of a company's transaction value as a multiple of various operating statistics provided industry-wide valuation multiples for companies in similar lines of business to the Debtors. Transaction multiples are calculated based on the purchase price (including any debt assumed) paid to acquire companies that are comparable to the Debtors. Prices paid as a multiple of revenue, EBIT and EBITDA were considered, which were then applied to the Debtors' key operating statistics to estimate the Enterprise Value, or value to a potential strategic buyer.

The discounted cash flow analysis was based on the Company's projected financial information, which includes a variety of estimates and assumptions. While the Company considers such estimates and assumptions reasonable, they are inherently subject to uncertainties and to a wide variety of significant business, economic and competitive risks, many of which are beyond the Company's control and may not materialize. Changes in these estimates and assumptions may have had a significant effect on the determination of the Company's reorganization value. The discounted cash flow analysis was based on recent automotive industry and specific platform production volume projections developed by both third-party and internal forecasts, as well as commercial, wage and benefit, inflation and discount rate assumptions. Other significant assumptions include terminal value growth rate, terminal value margin rate, future capital expenditures and changes in working capital requirements.

***Reorganization Adjustments***

The unaudited consolidated financial information gives effect to the following Reorganization Adjustments, the Plan of Reorganization and the implementation of the transactions contemplated by the Plan of Reorganization. These adjustments give effect to the terms of the Plan of Reorganization and certain underlying assumptions, which include, but are not limited to, the below.

The issuance of the Senior Notes, which resulted in cash proceeds of \$450,000.

The issuance of 17.5 million shares of our common stock, including 8.6 million shares offered to holders of the Predecessor's prepetition senior subordinated notes in connection with the rights





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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

offering conducted pursuant to the Plan of Reorganization (the Rights Offering ), 2.6 million shares to certain of the Debtors' creditors that agreed to backstop the Rights Offering (the Backstop Parties ) pursuant to an equity commitment agreement (the Equity Commitment Agreement ) and 6.3 million shares to certain holders of the Predecessor's prepetition senior notes and prepetition senior subordinated notes. The Company also issued shares of 7% preferred stock convertible into 4.3 million shares of common stock pursuant to the Equity Commitment Agreement. The Company received cash proceeds of \$355,000 in connection with the Rights Offering and Equity Commitment Agreement and also received the full and complete satisfaction, settlement and release of allowed prepetition senior note claims and allowed prepetition senior subordinated note claims for such shares. In addition, the Company also issued warrants to purchase 2.4 million shares of common stock.

The repayment of \$175,000 of liabilities under the Debtors' Debtor-in-Possession Credit Agreement (the DIP Credit Agreement ). On the Effective Date, each holder of an allowed DIP claim received, in full and complete satisfaction, settlement and release of and in exchange for such allowed claim against the Debtors, an amount in cash equal to the allowed amount of such claim.

The repayment of the \$639,600, including interest, outstanding under the Predecessor's prepetition credit agreement in cash.

The repayment of the \$105,200, including interest, outstanding of the Predecessor's prepetition senior notes in cash.

The effects of the above reorganization adjustments resulted in a decrease in interest expense, including the amortization of debt issuance costs, resulting from a lower level of debt.

***Adoption of Fresh-Start Accounting***

Fresh-start accounting results in a new basis of accounting and reflects the allocation of the Company's fair value to its underlying assets and liabilities. The Company's estimates of fair value included in the Successor Company financial statements represent the Company's best estimates based on independent appraisals and valuations. The Company's estimates of fair value are inherently subject to significant uncertainties and contingencies beyond the control of the Company. Accordingly, there can be no assurance that the estimates, assumptions, valuations and appraisals will be realized, and actual results could vary materially.

The Company's reorganization value was allocated to its assets in conformity with ASC 805, Business Combinations. The excess reorganization value over the fair value of tangible and identifiable intangible assets was recorded as goodwill. Liabilities existing as of the Effective Date, other than deferred taxes, were recorded at the present value of amounts expected to be paid using appropriate risk adjusted interest rates. Deferred taxes were determined in conformity with applicable income tax accounting standards. Predecessor accumulated depreciation, accumulated amortization, retained deficit, common stock and accumulated other comprehensive loss were eliminated.

The following Fresh-Start Consolidated Balance Sheet illustrates the financial effects on the Company of the implementation of the Plan of Reorganization and the adoption of fresh-start accounting. This Fresh-Start Consolidated Balance Sheet reflects the effects of the consummation of the transactions contemplated in the Plan of Reorganization, including settlement of various liabilities, issuance of certain securities, incurrence of new indebtedness, repayment of old indebtedness and other cash payments.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

|   | Predecessor<br>May 31,<br>2010 | Reorganization<br>Adjustments (1) | Fresh-start<br>Adjustments (9) | Successor<br>May 31,<br>2010 |
|---|--------------------------------|-----------------------------------|--------------------------------|------------------------------|
| <b>Assets</b>                               |                                |                                   |                                |                              |
| Current assets:                             |                                |                                   |                                |                              |
| Cash and cash equivalents                   | \$ 200,311                     | (21,642)(2)                       |                                | \$ 178,669                   |
| Restricted cash                             | 482,234                        | (482,234)(2)                      |                                |                              |
| Accounts receivable, net                    | 409,041                        |                                   |                                | 409,041                      |
| Inventories, net                            | 116,248                        |                                   | 8,136                          | 124,384                      |
| Prepaid expenses                            | 26,931                         | (1,243)(3)                        |                                | 25,688                       |
| Other                                       | 36,858                         | (68)(2)                           |                                | 36,790                       |
| <b>Total current assets</b>                 | <b>1,271,623</b>               | <b>(505,187)</b>                  | <b>8,136</b>                   | <b>774,572</b>               |
| Property, plant and equipment, net          | 527,306                        |                                   | 40,665                         | 567,971                      |
| Goodwill                                    | 87,728                         |                                   | 48,938                         | 136,666(8)                   |
| Intangibles, net                            | 10,294                         |                                   | 144,711                        | 155,005                      |
| Other assets                                | 125,120                        | 4,895(3)                          | (26,721)                       | 103,294                      |
|   | <b>\$ 2,022,071</b>            | <b>\$ (500,292)</b>               | <b>\$ 215,729</b>              | <b>\$ 1,737,508</b>          |
| <b>Liabilities and Equity (Deficit)</b>     |                                |                                   |                                |                              |
| Current liabilities:                        |                                |                                   |                                |                              |
| Debt payable within one year                | \$ 15,335                      |                                   |                                | \$ 15,335                    |
| Debtor-in-possession financing              | 74,813                         | (74,813)(2)                       |                                |                              |
| Accounts payable                            | 171,886                        | 6,763(4)                          |                                | 178,649                      |
| Payroll liabilities                         | 94,427                         | 374(4)                            | (1,154)                        | 93,647                       |
| Accrued liabilities                         | 92,426                         | 4,232(4)                          | (9,462)                        | 87,196                       |
| <b>Total current liabilities</b>            | <b>448,887</b>                 | <b>(63,444)</b>                   | <b>(10,616)</b>                | <b>374,827</b>               |
| Long-term debt                              | 458,373                        |                                   |                                | 458,373                      |
| Pension benefits                            | 134,278                        | 12,473(4)                         | 21,685                         | 168,436                      |
| Postretirement benefits other than pensions | 75,198                         |                                   | 4,948                          | 80,146                       |
| Deferred tax liabilities                    | 9,218                          | (268)(4)                          | 12,267                         | 21,217                       |
| Other long-term liabilities                 | 21,124                         | 1,891(4)                          | 7,839                          | 30,854                       |
| Liabilities subject to compromise           | 1,213,781                      | (1,213,781)(4)                    |                                |                              |
| <b>Total liabilities</b>                    | <b>2,360,859</b>               | <b>(1,263,129)</b>                | <b>36,123</b>                  | <b>1,133,853</b>             |
| Successor preferred stock                   |                                | 128,000(2)(4)                     |                                | 128,000                      |
| Equity (deficit):                           |                                |                                   |                                |                              |
| Successor common stock                      |                                | 17(2)(4)(7)                       |                                | 17                           |
| Successor additional paid-in capital        |                                | 473,275(2)(4)(7)                  |                                | 473,275                      |
| Predecessor common stock                    | 35                             | (35)(5)                           |                                |                              |
| Predecessor additional paid-in capital      | 356,560                        | (356,560)(5)                      |                                |                              |
| Accumulated deficit                         | (633,481)                      | 518,130(6)                        | 115,351                        |                              |
| Accumulated other comprehensive loss        | (62,083)                       | 10(4)                             | 62,073                         |                              |

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|  |              |              |            |              |
|--|--------------|--------------|------------|--------------|
| Total Cooper-Standard Holdings Inc. equity (deficit) | (338,969)    | 634,837      | 177,424    | 473,292      |
| Noncontrolling interests                             | 181          |              | 2,182      | 2,363        |
| Total equity (deficit)                               | (338,788)    | 634,837      | 179,606    | 475,655      |
| Total liabilities and equity (deficit)               | \$ 2,022,071 | \$ (500,292) | \$ 215,729 | \$ 1,737,508 |

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

- (1) Represents amounts recorded as of the Effective Date for the consummation of the Plan of Reorganization, including the settlement of liabilities subject to compromise, the satisfaction of the DIP Credit Agreement, the incurrence of new indebtedness and related cash payments, the issuances of 7% preferred stock and common stock and the cancellation of the Predecessor's common stock.
- (2) This adjustment reflects net cash payments recorded as of the Effective Date.

|                                     |                    |
|-------------------------------------|--------------------|
| Release of restricted cash (a)      | \$ 482,234         |
| Cash received from Rights Offering  | 355,000            |
| Payment of prepetition bank debt    | (639,646)          |
| Payment of prepetition senior notes | (105,227)          |
| Repayment of DIP Credit Agreement   | (75,777)           |
| Other                               | (38,226)           |
| <b>Net cash payments</b>            | <b>\$ (21,642)</b> |

- (a) Includes proceeds from issuance of long term debt held in restricted cash until the Effective Date.
- (3) This adjustment reflects the capitalization of \$4,895 of debt issuance costs related to the Senior ABL Facility.
- (4) This adjustment reflects the settlement of liabilities subject to compromise (see Liabilities Subject to Compromise below).

|  |                     |
|--|---------------------|
| Settlement of liabilities subject to compromise                          | \$ (1,213,781)      |
| Liabilities settled by cash (a)  | 765,931             |
| Issuance of Successor common stock, 7% preferred stock and warrants, net | 258,716             |
| Liabilities reinstated   | 26,891              |
| <b>Gain on settlement of liabilities subject to compromise</b>           | <b>\$ (162,243)</b> |

- (a) Cash received from borrowings under the Senior Notes and amounts received from the Rights Offering.
- (5) This adjustment reflects the cancellation of the Predecessor's common stock.
- (6) This adjustment reflects the cumulative impact of the Reorganization Adjustments discussed above.

|   |              |
|---|--------------|
| Gain on settlement of liabilities subject to compromise | \$ (162,243) |
| Cancellation of Predecessor's common stock              | (356,595)    |
| Other   | 708          |

\$ (518,130)

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

(7) A reconciliation of the reorganization value of the Successor's common stock as of the Effective Date is shown below:

|   |              |
|---|--------------|
| Reorganization value  | \$ 1,025,000 |
| Less: Senior Notes  | (450,000)    |
| Other debt  | (23,708)     |
| 7% preferred stock  | (128,000)    |
| Plus: Excess cash   | 50,000       |
| <br>  |              |
| Reorganization value of Successor's common stock and warrants | 473,292      |
| Less: Fair value of warrants (a)                              | 20,919       |
| <br>  |              |
| Reorganization value of Successor's common stock              | \$ 452,373   |
| <br>  |              |
| Shares outstanding as of May 31, 2010 (b)                     | 17,489,693   |
| Per share value (c)   | \$ 25.87     |

(a) For further information on the fair value of the warrants, see Note 12, Capital Stock.

(b) Does not include restricted shares issued to management upon emergence that vest over 3-4 years.

(c) The per share value of \$25.87 was used to record the issuance of the Successor's common stock.

(8) A reconciliation of the reorganization value of the Successor's assets and goodwill is shown below:

|   |              |
|---|--------------|
| Reorganization value  | \$ 1,025,000 |
| Plus: Liabilities (excluding debt and after giving effect to fresh-start accounting adjustments)            | 660,145      |
| Fair value of noncontrolling interest   | 2,363        |
| Excess cash   | 50,000       |
| <br>  |              |
| Reorganization value of Successor's assets  | 1,737,508    |
| Less: Successor's assets (excluding goodwill and after giving effect to fresh-start accounting adjustments) | 1,600,842    |
| <br>  |              |
| Reorganization value of Successor's assets in excess of fair value - Successor's goodwill                   | \$ 136,666   |

(9) Represents the adjustment of assets and liabilities to fair value, or other measurement as specified by ASC 805, in conjunction with the adoption of fresh-start accounting. Significant adjustments are summarized below.

|                                       |             |
|---------------------------------------|-------------|
| Elimination of Predecessor's goodwill | \$ (87,728) |
|---------------------------------------|-------------|

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|   |            |
|---|------------|
| Successor's goodwill  | 136,666    |
| Elimination of Predecessor's intangible assets  | (10,294)   |
| Successor's intangible asset adjustment (a)   | 155,005    |
| Defined benefit plans adjustment (b)  | (30,680)   |
| Inventory adjustment (c)  | 8,136      |
| Property, plant and equipment adjustment (d)  | 40,665     |
| Investments in non-consolidated affiliates adjustment (e)                               | 9,021      |
| Noncontrolling interest adjustments (e)   | (2,182)    |
| Elimination of Predecessor's accumulated other comprehensive loss and other adjustments | (78,678)   |
| <br>  |            |
| Pretax income on fresh-start accounting adjustments                                     | 139,931    |
| Tax related to fresh-start accounting adjustments (f)                                   | (24,580)   |
| <br>  |            |
| Net gain on fresh-start accounting adjustments  | \$ 115,351 |

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

- (a) Intangible assets This adjustment reflects the fair value of intangible assets determined as of the Effective Date. For further information on the valuation of intangible assets, see Note 4, Goodwill and Intangibles.
- (b) Defined benefit plans This adjustment primarily reflects differences in assumptions, such as the expected return on plan assets and the weighted average discount rate related to the payment of benefit obligations, between the prior measurement date of December 31, 2009 and the Effective Date. The \$(30,680) is reflected in the pension benefits \$(21,685), postretirement benefits other than pension \$(4,948), other assets \$(4,701), accrued payroll \$(591) and accrued liabilities \$1,245 line items on the Fresh-Start Consolidated Balance Sheet.
- (c) Inventory This amount adjusts inventory to fair value as of the Effective Date, which is estimated for finished goods and work-in-process based upon the expected selling price less cost to complete, selling and disposal cost and a normal selling profit. Raw material inventory was recorded at a carrying value as such value approximates the replacement cost.
- (d) Property, plant and equipment This amount adjusts property, plant and equipment to fair value as of the Effective Date, giving consideration to the highest value and best use of these assets. Fair value estimates were based on independent appraisals. Key assumptions used in the appraisals were based on a combination of income, market and cost approaches, as appropriate.
- (e) Investments in non-consolidated and noncontrolling interests These amounts adjust investments in non-consolidated affiliates and noncontrolling interests to their estimated fair values. Estimated fair values were based on internal and external valuations using customary valuation methodologies, including comparable earnings multiples, discounted cash flows and negotiated transaction values. The adjustment to investments in non-consolidated affiliates of \$9,021 is included in the other assets line item on the Fresh-Start Consolidated Balance Sheet.
- (f) Tax expense This amount reflects the tax expense related to the fair value adjustments of inventory, property, plant and equipment, intangibles, tooling and investments and is included in the other assets \$(17,313), accrued liabilities \$5,000 and deferred tax liabilities \$(12,267) line items on the Fresh-Start Consolidated Balance Sheet.

***Liabilities Subject to Compromise***

Certain prepetition liabilities were subject to compromise under the Plan of Reorganization and were reported at amounts allowed or expected to be allowed by the Bankruptcy Court. Certain of these claims were resolved and satisfied as of the Effective Date. A summary of liabilities subject to compromise reflected in the Predecessor consolidated balance sheet as of May 31, 2010, is shown below:

| <b><u>Predecessor - May 31, 2010</u></b> |                     |
|--|---------------------|
| Short-term borrowings                    | \$ 85,503           |
| Accounts payable                         | 8,007               |
| Accrued liabilities                      | 23,433              |
| Derivatives                              | 18,081              |
| Debt subject to compromise               |                     |
| Prepetition primary credit facility      | 520,637             |
| Prepetition senior notes                 | 197,320             |
| Prepetition senior subordinated notes    | 308,009             |
| Accrued interest                         | 52,791              |
| <b>Liabilities subject to compromise</b> | <b>\$ 1,213,781</b> |





**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)****Reorganization Items and Fresh-Start Accounting Adjustments, net**

Reorganization items include expenses, gains and losses directly related to the Debtors' reorganization proceedings. Fresh-start accounting adjustments reflect the impact of adoption of fresh-start accounting. A summary of reorganization items and fresh-start accounting adjustments, net for the Predecessor Period, is shown below:

|  |              |
|--|--------------|
| Pre-tax reorganization items:                                    |              |
| Professional and other fees                                      | \$ 48,701    |
| Gain on prepetition settlement                                   | (49,980)     |
| Gain on settlement of liabilities subject to compromise          | (162,243)    |
| Cancellation of Predecessor common stock                         | (356,595)    |
|  | (520,117)    |
| Pre-tax fresh-start accounting adjustments                       | (139,931)    |
| Reorganization items and fresh-start accounting adjustments, net | \$ (660,048) |

**4. Goodwill and Intangibles**

The changes in the carrying amount of goodwill by reportable operating segment for the nine months ended September 30, 2010 are summarized as follows:

|  | North<br>America | International | Total      |
|--|------------------|---------------|------------|
| Balance as of January 1, 2010 - Predecessor  | \$ 87,728        | \$            | \$ 87,728  |
| Fresh-start accounting adjustments (Note 3)  | 28,778           | 20,160        | 48,938     |
| Balance as of May 31, 2010 - Successor       | \$ 116,506       | \$ 20,160     | \$ 136,666 |
| Foreign exchange translation                 | 87               | 1,718         | 1,805      |
| Balance as of September 30, 2010 - Successor | \$ 116,593       | \$ 21,878     | \$ 138,471 |

Goodwill is not amortized but is tested annually for impairment, or when events or circumstances indicate that impairment may exist, by reporting units, which are determined in accordance with ASC Topic 350, Goodwill and Other Intangible Assets.

The following table presents the Predecessor's intangible assets and accumulated amortization balances as of December 31, 2009:

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|  | <b>Gross<br/>Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Carrying<br/>Amount</b> | <b>Amortization<br/>Period</b> |
|--|--------------------------------------|-------------------------------------|------------------------------------|--------------------------------|
| Developed technology                       | \$ 3,335                             | \$ (1,479)                          | \$ 1,856                           | 5 to 12 years                  |
| Other                                      | 8,986                                | (293)                               | 8,693                              |                                |
| Balance at December 31, 2009 - Predecessor | \$ 12,321                            | \$ (1,772)                          | \$ 10,549                          |                                |

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

Amortization expense of \$194 was recognized for the three months ended September 30, 2009. Amortization expense of \$319 and \$14,783 was recognized for the five months ended May 31, 2010 and for the nine months ended September 30, 2009, respectively.

In connection with the adoption of fresh-start accounting, the Company, with the assistance of independent appraisal, valued certain intangible assets at their estimated fair value, as of May 31, 2010. The value assigned to developed technology intangibles is based on the royalty savings method, which applies a hypothetical royalty rate to projected revenues attributable to the identified technologies. Royalty rates were determined based on analysis of market information. The customer-based intangible asset includes the Company's established relationship with its customers and the ability of these customers to generate future economic profits for the Company. A summary of intangible assets as of September 30, 2010 is shown below:

|   | <b>Gross<br/>Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Carrying<br/>Amount</b> | <b>Weighted<br/>Average Useful<br/>Life (Years)</b> |
|---|--------------------------------------|-------------------------------------|------------------------------------|---|
| Customer relationships                    | \$ 139,508                           | \$ (4,571)                          | \$ 134,937                         | 9.9   |
| Developed technology                      | 9,710                                | (542)                               | 9,168                              | 5.9   |
| Other                                     | 8,980                                | (51)                                | 8,929                              |   |
| Balance at September 30, 2010 - Successor | \$ 158,198                           | \$ (5,164)                          | \$ 153,034                         | 9.4   |

Amortization expense totaled \$3,842 and \$5,106 for the three and four months ended September 30, 2010, respectively. Estimated amortization expense will total approximately \$9,000 for the Successor period ending December 31, 2010 and approximately \$15,500 for each of the next five years.

**5. Restructuring**

The Company implemented several restructuring initiatives in prior years in connection with the closure of facilities in North America, Europe and Asia. The Company commenced these initiatives prior to December 31, 2007 and continued to execute the closures through September 30, 2010. The majority of the costs associated with the closures were incurred shortly after the original implementation. However, the Company continues to incur costs related principally to the liquidation of the respective facilities. The total expense incurred for the Predecessor period ending May 31, 2010 and Successor period ending September 30, 2010 amounted to \$470 and \$222 respectively.

In July 2008, the Company implemented a restructuring action and announced the closure of two manufacturing facilities, one located in Australia and the other located in Germany. Both closures were a result of changes in market demands and volume reductions and are substantially completed as of September 30, 2010. However, the Company will continue to incur costs until the facilities are sold. The estimated total cost of these initiatives is approximately \$20,940. The following table summarizes the activity related to these initiatives for the nine months ended September 30, 2010.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

|   | <b>Employee<br/>Separation<br/>Costs</b> | <b>Other<br/>Exit<br/>Costs</b> | <b>Asset<br/>Impairments</b> | <b>Total</b> |
|---|--|---------------------------------|------------------------------|--------------|
| Balance at January 1, 2010 - Predecessor  | \$ 1,443                                 | \$ 235                          | \$                           | \$ 1,678     |
| Expense                                   | (460)                                    | 159                             |                              | (301)        |
| Cash payments                             | (724)                                    | (318)                           |                              | (1,042)      |
| Balance at May 31, 2010                   | \$ 259                                   | \$ 76                           | \$                           | \$ 335       |
| Expense                                   |  | 117                             |                              | 117          |
| Cash payments                             | (155)                                    | (193)                           |                              | (348)        |
| Balance at September 30, 2010 - Successor | \$ 104                                   | \$                              | \$                           | \$ 104       |

During 2008, the Company commenced the initial phase of a reorganization ultimately involving the discontinuation of its global product line operating divisions, formerly called the Body & Chassis Systems division (which included the body sealing and AVS product lines) and the Fluid Systems division, and the establishment of a new operating structure organized on the basis of geographic regions. In the first quarter of 2009, the Company initiated the final phase of the reorganization of its operating structure, formally discontinuing its product line operating divisions and putting into place the new operating divisions based on geographic regions. The estimated cost of this initiative is approximately \$26,000. The following table summarizes the activity for this initiative for the nine months ended September 30, 2010:

|   | <b>Employee<br/>Separation<br/>Costs</b> | <b>Other<br/>Exit<br/>Costs</b> | <b>Asset<br/>Impairments</b> | <b>Total</b> |
|---|--|---------------------------------|------------------------------|--------------|
| Balance at January 1, 2010 - Predecessor  | \$ 7,771                                 | \$                              | \$                           | \$ 7,771     |
| Expense                                   | (450)                                    |                                 |                              | (450)        |
| Cash payments                             | (3,297)                                  |                                 |                              | (3,297)      |
| Balance at May 31, 2010                   | \$ 4,024                                 | \$                              | \$                           | \$ 4,024     |
| Expense                                   | (96)                                     |                                 |                              | (96)         |
| Cash payments                             | (163)                                    |                                 |                              | (163)        |
| Balance at September 30, 2010 - Successor | \$ 3,765                                 | \$                              | \$                           | \$ 3,765     |

The Company commenced several initiatives during 2009. These initiatives related to the reorganization or closure of operating facilities in South America, Europe and Asia Pacific. The estimated total cost associated with these actions amount to \$18,900. The following table summarizes the activity for these initiatives for the nine months ended September 30, 2010:

|  | <b>Employee<br/>Separation<br/>Costs</b> | <b>Other<br/>Exit<br/>Costs</b> | <b>Asset<br/>Impairments</b> | <b>Total</b> |
|--|--|---------------------------------|------------------------------|--------------|
| Balance at January 1, 2010 - Predecessor | \$ 4,215                                 | \$ 56                           | \$                           | \$ 4,271     |

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|   |          |       |      |          |
|---|----------|-------|------|----------|
| Expense                                   | 5,168    | 314   | (21) | 5,461    |
| Cash payments                             | (2,680)  | (347) | 21   | (3,006)  |
| Balance at May 31, 2010                   | \$ 6,703 | \$ 23 | \$   | \$ 6,726 |
| Expense                                   | (71)     | 842   |      | 771      |
| Cash payments                             | (5,479)  | (865) |      | (6,344)  |
| Balance at September 30, 2010 - Successor | \$ 1,153 | \$    | \$   | \$ 1,153 |

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

In the second quarter of 2010, the Company initiated the closure of a facility and the consolidation of two other facilities located in North America. The estimated total costs of these initiatives is \$2,100 and are expected to be completed in 2010. The following table summarizes the activity for these initiatives for the nine months ended September 30, 2010:

|   | <b>Employee<br/>Separation<br/>Costs</b> | <b>Other<br/>Exit<br/>Costs</b> | <b>Asset<br/>Impairments</b> | <b>Total</b> |
|---|--|---------------------------------|------------------------------|--------------|
| Balance at January 1, 2010 - Predecessor  | \$                                       | \$                              | \$                           | \$           |
| Expense                                   | 595                                      | 118                             |                              | 713          |
| Cash payments                             | (132)                                    | (118)                           |                              | (250)        |
| Balance at May 31, 2010                   | \$ 463                                   | \$                              | \$                           | \$ 463       |
| Expense                                   | (83)                                     | 269                             |                              | 186          |
| Cash payments                             | (214)                                    | (269)                           |                              | (483)        |
| Balance at September 30, 2010 - Successor | \$ 166                                   | \$                              | \$                           | \$ 166       |

**6. Inventories**

Inventories are comprised of the following:

|                            | <b>Predecessor<br/>December 31,<br/>2009</b> | <b>Successor<br/>September 30,<br/>2010</b> |
|----------------------------|--|---|
| Finished goods             | \$ 27,826                                    | \$ 31,013                                   |
| Work in process            | 25,616                                       | 30,330                                      |
| Raw materials and supplies | 58,133                                       | 62,517                                      |
|                            | \$ 111,575                                   | \$ 123,860                                  |

In connection with the adoption of fresh-start accounting, an \$8,136 fair value write-up was recorded at May 31, 2010 in the Predecessor. Such inventory was liquidated as of June 30, 2010 in the Successor and recorded as an increase to cost of products sold.

**7. Debt**

Outstanding debt consisted of the following at December 31, 2009 and September 30, 2010, respectively:

|  | <b>Predecessor</b> | <b>Successor</b> |
|--|--------------------|------------------|
|--|--------------------|------------------|

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|   | December 31,<br>2009 | September 30,<br>2010 |
|---|----------------------|-----------------------|
| Senior Notes                            | \$                   | \$ 450,000            |
| DIP Credit Agreement                    | 175,000              |                       |
| Other borrowings                        | 29,263               | 27,033                |
| <br>                                    |                      |                       |
| Total debt                              | \$ 204,263           | \$ 477,033            |
| Less: Current portion of long term debt | (18,204)             | (19,166)              |
| DIP Credit Agreement                    | (175,000)            |                       |
| <br>                                    |                      |                       |
| Total long-term debt                    | \$ 11,059            | \$ 457,867            |



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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

***Senior Notes***

On May 11, 2010, CSA Escrow Corporation (the Escrow Issuer), an indirect wholly-owned non-debtor subsidiary of CSA U.S., issued \$450,000 aggregate principal amount of the Senior Notes. On the Effective Date, the Escrow Issuer was merged with and into CSA U.S., with CSA U.S. assuming the obligations under the Senior Notes. Proceeds from the Senior Notes, together with proceeds of the Rights Offering and cash on hand, were used to pay claims under the Predecessor's prepetition credit agreement, the DIP Credit Agreement and the portion of the Predecessor's prepetition senior notes payable in cash, in full, together with related fees and expenses.

The Senior Notes are guaranteed, jointly and severally, on a senior unsecured basis, by the Company and all of CSA U.S.'s wholly-owned domestic restricted subsidiaries (collectively, the obligors). If CSA U.S. or any of its domestic restricted subsidiaries acquires or creates another wholly-owned domestic restricted subsidiary that guarantees certain debt of CSA U.S. or a guarantor, such newly acquired or created subsidiary will also guarantee the Senior Notes. The Senior Notes bear an interest rate of 8 1/2% and mature on May 1, 2018. Interest is payable semi-annually on May 1 and November 1.

The Senior Notes and the guarantees constitute senior debt of the obligors and (1) rank equally in right of payment with all of the obligors existing and future senior debt, (2) rank senior in right of payment to all of the obligors' existing and future subordinated debt, (3) are effectively subordinated in right of payment to all of the obligors' existing and future secured indebtedness and secured obligations to the extent of the value of the collateral securing such indebtedness and obligations and (4) are structurally subordinated to all existing and future indebtedness and other liabilities of CSA U.S.'s non-guarantor subsidiaries (other than indebtedness and liabilities owed to CSA U.S. or one of its guarantor subsidiaries).

CSA U.S. has the right to redeem the Senior Notes at the redemption prices set forth below:

on and after May 1, 2014, all or a portion of the Senior Notes may be redeemed at a redemption price of 104.250% of the principal amount thereof if redeemed during the twelve-month period beginning on May 1, 2014, 102.125% of the principal amount thereof if redeemed during the twelve-month period beginning on May 1, 2015, and 100% of the principal amount thereof if redeemed on or after May 1, 2016, plus any accrued and unpaid interest to the redemption date;

prior to May 1, 2013, up to 35% of the Senior Notes issued under the indenture may be redeemed with the proceeds from certain equity offerings at a redemption price of 108.50% of the principal amount thereof, plus any accrued and unpaid interest to the redemption date; and

prior to May 1, 2014, all or a portion of the Senior Notes may be redeemed at a price equal to 100% of the principal amount thereof plus a make-whole premium.

If a change of control occurs, unless CSA U.S. has exercised its right to redeem all of the outstanding Senior Notes through an optional redemption (as described above), each noteholder shall have the right to require that CSA U.S. repurchase such noteholder's Senior Notes at a purchase price in cash equal to 101% of the principal amount on the date of purchase plus accrued and unpaid interest, if any, to the date of purchase, subject to the right of the noteholders of record on the relevant record date to receive interest due on the relevant interest payment date.

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The indenture limits, among other things, the ability of CSA U.S. and its restricted subsidiaries to pay dividends or distributions, repurchase equity, prepay subordinated debt or make certain investments, incur additional debt or issue certain disqualified stock and preferred stock, incur liens, merge or consolidate

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

with another company or sell all or substantially all of its assets, enter into transactions with affiliates and allow to exist certain restrictions on the ability of the subsidiary guarantors to pay dividends or make other payments to CSA U.S., in each case, subject to exclusions and other customary exceptions. In addition, certain of these covenants will not be applicable during any period of time when the Senior Notes have an investment grade rating. The indenture also contains customary events of default.

***Senior ABL Facility***

On the Effective Date, the Company, CSA U.S., CSA Canada (together with CSA U.S., the Borrowers ) and certain subsidiaries of CSA U.S. entered into the Senior ABL Facility with certain lenders, Bank of America, N.A., as agent (the Agent ), for such lenders, Deutsche Bank Trust Company Americas, as syndication agent, and Banc of America Securities LLC, Deutsche Bank Securities Inc., UBS Securities LLC and Barclays Capital, as joint lead arrangers and bookrunners. The Senior ABL Facility provides for an aggregate revolving loan availability of up to \$125,000, subject to borrowing base availability, including a \$45,000 letter of credit sub-facility and a \$20,000 swing line sub-facility. The Senior ABL Facility also provides for an uncommitted \$25,000 incremental loan facility, for a potential total Senior ABL Facility of \$150,000 (if requested by the Borrowers and the lenders agree to fund such increase). No consent of any lender (other than those participating in the increase) is required to effect any such increase. As of September 30, 2010, no amounts were drawn under the Senior ABL Facility, but there was approximately \$36,300 of letters of credit outstanding.

Any borrowings under the Senior ABL Facility will mature, and the commitments of the lenders under the Senior ABL Facility will terminate, on May 27, 2014. Proceeds from the Senior ABL Facility may be used by the Borrowers to pay certain unsecured claims, administrative expenses and administrative claims as contemplated by the Plan of Reorganization, to issue commercial and standby letters of credit, to finance ongoing working capital needs and for general corporate purposes. Loan (and letter of credit) availability under the Senior ABL facility is subject to a borrowing base, which at any time is limited to the lesser of: (A) the maximum facility amount (subject to certain adjustments) and (B) (i) up to 85% of eligible accounts receivable; plus (ii) up to the lesser of 70% of eligible inventory or 85% of the appraised net orderly liquidation value of eligible inventory; minus reserves established by the Agent. The accounts receivable portion of the borrowing base is subject to certain formulaic limitations (including concentration limits). The inventory portion of the borrowing base is limited to eligible inventory, as determined by an independent appraisal. The borrowing base is also subject to certain reserves, which are established by the Agent (which may include changes to the advance rates indicated above). Loan availability under the Senior ABL Facility is apportioned, as follows: \$100,000 to CSA U.S. and \$25,000 to CSA Canada.

The obligations of CSA U.S. under the Senior ABL Facility and cash management arrangements and interest rate, foreign currency or commodity swaps entered into by the Company, in each case with the lenders and their affiliates (collectively Additional ABL Secured Obligations ), are guaranteed on a senior secured basis by the Company and all of our U.S. subsidiaries (other than CS Automotive LLC), and the obligations of CSA Canada under the Senior ABL Facility and Additional ABL Secured Obligations of CSA Canada and its Canadian subsidiaries are guaranteed on a senior secured basis by the Company, all of the Canadian subsidiaries of CSA Canada and all of the Company's U.S. subsidiaries. CSA U.S. guarantees the Additional ABL Secured Obligations of its subsidiaries and CSA Canada guarantees the Additional ABL Secured Obligations of its Canadian subsidiaries. The obligations under the Senior ABL Facility and related guarantees are secured by a first priority lien on all of each Borrower's and each guarantor's existing and future personal property consisting of accounts receivable, payment intangibles, inventory, documents, instruments, chattel paper and investment property, certain money, deposit accounts and securities accounts and certain related assets and proceeds of the foregoing.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

Borrowings under the Senior ABL Facility bear interest at a rate equal to, at the Borrowers' option:

in the case of borrowings by the U.S. Borrower, LIBOR or the base rate plus, in each case, an applicable margin; or

in the case of borrowings by the Canadian Borrower, BA rate, Canadian prime rate or Canadian base rate plus, in each case, an applicable margin.

The initial applicable margin is 3.5% with respect to the LIBOR or BA-based borrowings and 2.5% with respect to base rate, Canadian prime rate and Canadian base rate borrowings. The applicable margin is subject, in each case, to quarterly performance pricing adjustments commencing six months after the closing date.

In addition to paying interest on outstanding principal under the Senior ABL Facility, the Borrowers are required to pay a fee in respect of committed but unutilized commitments equal to 0.50% per annum when usage of the Senior ABL Facility (as apportioned between the U.S. and Canadian facilities) is greater than 50% and 0.75% per annum when usage of the Senior ABL Facility is equal to or less than 50%. The Borrowers are also required to pay a fee on outstanding letters of credit under the Senior ABL Facility at a rate equal to the applicable margin in respect of LIBOR and BA-based borrowings plus a fronting fee at a rate of 0.125% per annum to the issuer of such letters of credit, together with customary issuance and other letter of credit fees. The Senior ABL Facility also requires the payment of customary agency and administrative fees.

The Borrowers are able to voluntarily reduce the unutilized portion of the commitment amount and repay outstanding loans, in each case, in whole or in part, at any time without premium or penalty (other than customary breakage and related reemployment costs with respect to repayments of LIBOR-based borrowings).

The Senior ABL Facility includes affirmative and negative covenants that will impose substantial restrictions on the Company's financial and business operations, including our ability to incur and secure debt, make investments, sell assets, pay dividends or make acquisitions. The Senior ABL Facility also includes a requirement to maintain a monthly fixed charge coverage ratio of no less than 1.1 to 1.0 when availability under the Senior ABL Facility is less than specified levels. The Senior ABL Facility also contains various events of default that are customary for comparable facilities.

***Prepetition Debt***

The filing of the Chapter 11 Cases by the Debtors on August 3, 2009 constituted a default or otherwise triggered repayment obligations under substantially all prepetition debt obligations of the Debtors, and as a result, the loan commitments of the lenders under the Predecessor's prepetition credit agreement were terminated and all principal and accrued and unpaid interest outstanding under the prepetition credit agreement and the Predecessor's prepetition notes accelerated and became due and payable (subject to the automatic stay under Chapter 11). As of the date of the filing of the Chapter 11 Cases, approximately \$608,000 of principal and accrued and unpaid interest was outstanding under the Predecessor's prepetition credit agreement, approximately \$208,800 of principal and accrued and unpaid interest was outstanding under the Predecessor's prepetition 7% senior notes due 2012 and approximately \$329,900 of principal and accrued and unpaid interest was outstanding under the Predecessor's prepetition 8<sup>3</sup>/<sub>8</sub>% senior subordinated notes due 2014. Approximately \$639,600 of claims under the Predecessor's prepetition credit agreement were paid in full in cash on the Effective Date with proceeds of the Company's exit financing and obligations under the Predecessor's prepetition credit agreement were cancelled. Holders of the Predecessor's prepetition senior notes were paid in full in cash on the Effective Date, except that certain of the noteholders received a distribution of common stock in lieu of the cash payment for certain of their prepetition senior note claims. Holders of the prepetition senior subordinated notes were issued 8% of our outstanding common stock and

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warrants to purchase, in the aggregate, 3% of our outstanding common stock (in each case, assuming the conversion of our 7% preferred stock). Obligations under both the Predecessor's prepetition senior notes and prepetition senior subordinated notes were cancelled.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

***DIP Credit Agreement***

On August 5, 2009, the Bankruptcy Court entered an interim order approving debtor-in-possession financing on an interim basis. Pursuant to this interim order, the Predecessor entered into a Debtor-In-Possession Credit Agreement, dated as of August 5, 2009 (the Initial DIP Credit Agreement), among the Company, CSA U.S., and CSA Canada, various lenders party thereto, Deutsche Bank Trust Company Americas, as administrative agent and collateral agent, Banc of America Securities LLC, General Electric Capital Corporation and UBS Securities LLC, as co-syndication agents, Deutsche Bank Trust Company Americas, as documentation agent, Deutsche Bank Securities Inc. and General Electric Capital Corporation, as joint lead arrangers and book runners, and Banc of America Securities LLC and UBS Securities LLC, as co-arrangers. The Predecessor received final approval of the Initial DIP Credit Agreement from the Bankruptcy Court on September 1, 2009. The Predecessor received approval of the Initial DIP Credit Agreement from the Canadian Court on August 6, 2009. The Initial DIP Credit Agreement was amended on August 31, 2009 and September 11, 2009. Both amendments primarily updated some post-closing non-U.S. collateral delivery requirements. In addition, on December 2, 2009, Metzeler Automotive Profile Systems GmbH, a German limited liability company (the German Borrower) and together with CSA U.S. and CSA Canada, the DIP Borrowers), became an additional borrower under the Initial DIP Credit Agreement. Under the Initial DIP Credit Agreement, the DIP Borrowers borrowed an aggregate of \$175,000 principal amount of superpriority senior secured term loans in order to finance their operating, working capital and other general corporate needs (including the payment of fees and expenses in accordance with the orders of the Bankruptcy Court and the Canadian Court authorizing such borrowings). The Initial DIP Credit Agreement also provided for an ability to incur up to an aggregate of \$25,000 in uncommitted incremental debt.

In order to refinance the Initial DIP Credit Agreement on terms more favorable to the Predecessor, on December 18, 2009 the Predecessor entered the DIP Credit Agreement, among the Company, the DIP Borrowers, various lenders party thereto, Deutsche Bank Trust Company Americas, as the administrative agent (in such capacity, the DIP Agent), collateral agent and documentation agent, and Deutsche Bank Securities Inc., as syndication agent, sole lead arranger and book runner. Under the DIP Credit Agreement, the lenders party thereto committed to provide superpriority senior secured term loans to the DIP Borrowers in an aggregate principal amount of up to \$175,000 (the DIP Facility), subject to certain conditions. The DIP Credit Agreement also provided for an additional uncommitted \$25,000 incremental facility, for a total DIP Facility of up to \$200,000.

The Predecessor prepaid \$25,000 of the borrowings under the DIP Credit Agreement on each of January 29, 2010, March 26, 2010, April 20, 2010, and May 18, 2010. In addition, the Company repaid \$188 on March 31, 2010. The remaining balance was repaid on the Effective Date, at which time the DIP Credit Agreement was cancelled and terminated, including all agreements related thereto.

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The following tables disclose the amount of net periodic benefit costs for the three and nine months ended September 30, 2009 and 2010 for the Company's defined benefit plans and other postretirement benefit plans:

|  | Pension Benefits                         |                 |  |                 |
|--|--|-----------------|--|-----------------|
|  | Predecessor                              |                 | Successor                                |                 |
|  | Three Months Ended<br>September 30, 2009 |                 | Three Months Ended<br>September 30, 2010 |                 |
|  | U.S.                                     | Non-U.S.        | U.S.                                     | Non-U.S.        |
| Service cost   | \$ 707                                   | \$ 686          | \$ 560                                   | \$ 599          |
| Interest cost  | 3,787                                    | 1,841           | 3,846                                    | 1,706           |
| Expected return on plan assets                                   | (3,280)                                  | (776)           | (3,694)                                  | (871)           |
| Amortization of prior service cost and recognized actuarial loss | 960                                      | 52              |  |                 |
| <b>Net periodic benefit cost</b>                                 | <b>\$ 2,174</b>                          | <b>\$ 1,803</b> | <b>\$ 712</b>                            | <b>\$ 1,434</b> |

|  | Pension Benefits                        |                 |                                   |                 |   |                 |
|--|---|-----------------|-----------------------------------|-----------------|---|-----------------|
|  | Predecessor                             |                 | Successor                         |                 |   |                 |
|  | Nine Months Ended<br>September 30, 2009 |                 | Five Months Ended<br>May 31, 2010 |                 | Four Months Ended<br>September 30, 2010 |                 |
|  | U.S.                                    | Non-U.S.        | U.S.                              | Non-U.S.        | U.S.                                    | Non-U.S.        |
| Service cost   | \$ 2,120                                | \$ 1,961        | \$ 1,002                          | \$ 893          | \$ 747                                  | \$ 791          |
| Interest cost  | 11,360                                  | 5,247           | 6,278                             | 2,871           | 5,128                                   | 2,256           |
| Expected return on plan assets                                   | (9,839)                                 | (2,190)         | (6,050)                           | (1,460)         | (4,925)                                 | (1,159)         |
| Amortization of prior service cost and recognized actuarial loss | 2,881                                   | 149             | 1,467                             | 70              |   |                 |
| Curtailement cost  | 68                                      |                 |                                   |                 |   |                 |
| <b>Net periodic benefit cost</b>                                 | <b>\$ 6,590</b>                         | <b>\$ 5,167</b> | <b>\$ 2,697</b>                   | <b>\$ 2,374</b> | <b>\$ 950</b>                           | <b>\$ 1,888</b> |

|  | Other Postretirement Benefits               |          |  |          |   |          |
|--|---|----------|--|----------|---|----------|
|  | Predecessor                                 |          | Successor                                  |          |   |          |
|  | Three Months Ended<br>September 30,<br>2009 |          | Nine Months Ended<br>September 30,<br>2009 |          | Successor<br>Four Months Ended<br>September 30,<br>2010 |          |
|  | September 30,<br>2010                       |          | Five Months Ended<br>May 31,<br>2010       |          | September 30,<br>2010                                   |          |
|  | U.S.  | Non-U.S. | U.S.                                       | Non-U.S. | U.S.  | Non-U.S. |
| Service cost   | \$ 442                                      | \$ 433   | \$ 1,307                                   | \$ 638   | \$ 577  |          |
| Interest cost  | 1,079                                       | 1,025    | 3,201                                      | 1,701    | 1,367   |          |
| Amortization of prior service credit and recognized actuarial gain | (823)                                       |          | (2,466)                                    | (1,395)  |   |          |

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|                           |        |          |          |        |          |
|---------------------------|--------|----------|----------|--------|----------|
| Other                     | 40     | 21       | 120      | 35     | 28       |
| Net periodic benefit cost | \$ 738 | \$ 1,479 | \$ 2,162 | \$ 979 | \$ 1,972 |



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**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)****9. Income Taxes**

Under ASC Topic 270, Interim Reporting, the Company is required to determine its effective tax rate each quarter based upon its estimated annual effective tax rate. The Company is also required to record the tax impact of certain unusual or infrequently occurring items, including changes in judgment about valuation allowances and effects of changes in tax laws or rates, in the interim period in which they occur. In addition, jurisdictions with a projected loss for the year where no tax benefit can be recognized are excluded from the estimated annual effective tax rate.

The effective tax rate for the five month Predecessor period ended May 31, 2010 was 6%. The effective tax rate for the three and four month Successor periods ended September 30, 2010 was 18% and 17%, respectively. The effective tax rate for the three and nine month periods ended September 30, 2009 was 26% and 7%, respectively. The income tax rate for the five month Predecessor period ended May 31, 2010 and the three and four month Successor periods ended September 30, 2010 varies from statutory rates due to the impact of deferred taxes recorded on fresh-start and reorganization adjustments, income taxes on foreign earnings, the impact of valuation allowances in the U.S. and foreign jurisdictions, tax credits, income tax incentives, withholding taxes and other permanent items. Further, the Company's current and future provision for income taxes will be significantly impacted by the recognition of valuation allowances in certain countries, particularly the United States. The Company intends to maintain these allowances until it is more likely than not that the deferred tax assets will be realized. Accordingly, income taxes are impacted by the U.S. valuation allowance and the mix of earnings among jurisdictions.

On June 23, 2009, a U.S. and Canadian bi-lateral Advanced Pricing Arrangement ( APA ) with the Company was completed and signed. The settlement of the bi-lateral APA resulted in income tax refunds to CSA Canada for the years 2000 through 2007 totaling approximately CAD \$88,000. Under the terms of the Stock Purchase Agreement with Cooper Tire and Rubber Company dated September 16, 2004, Cooper Tire and Rubber Company had a claim against the Company for the amount of tax refunds received by CSA Canada relating to the years 2000 through 2004. On July 27, 2009, CSA Canada received approximately CAD \$80,000, which represented the federal portion of the expected refunds plus interest.

The Company, CSA U.S. and CSA Canada (collectively, the Defendants ) were named as defendants in an adversary proceeding (Case No. 09-52014 (PJW)) initiated by Cooper Tire & Rubber Company and Cooper Tire Rubber & Company UK Limited (together, CTR ) in the Bankruptcy Court on August 19, 2009 (the CTR Adversary Proceeding ). CTR's complaint had sought a declaratory judgment that CTR was entitled to a portion of the CAD \$80,000 tax refund received by CSA Canada from the Canadian government on July 27, 2009 and a portion of all future refunds received by CSA Canada, in each case relating to the period prior to the Company's 2004 Acquisition. CTR also sought imposition of a resulting trust or, in the alternative, a constructive trust in favor of CTR and turnover of the portion of the Canadian income tax refunds attributable to the years 2000 through 2004. In connection with the CTR Adversary Proceedings, the Defendants, CTR and the Official Committee of Unsecured Creditors appointed in the Chapter 11 Cases entered into an Agreement Concerning Terms and Conditions of a Compromise and Settlement, dated March 17, 2010 (the CTR Settlement Agreement ). Under the terms of the CTR Settlement Agreement, CTR agreed to, among other things, dismiss its complaint in the Bankruptcy Court with prejudice and claim no further entitlement to the tax refunds. The Defendants agreed to, among other things, (i) pay CTR approximately \$17,600 in cash and (ii) to obtain a release of CTR's obligations in connection with a guarantee of one of the Company's leases or, alternatively, provide a letter of credit in favor of CTR in the initial amount of \$7,000 (but declining by \$1,000 per year for seven years) to reimburse CTR for any amounts that it is required to pay the Company's landlord on account of such guarantee. The Defendants and CTR have also granted general mutual releases to each other with respect to claims and liabilities under the purchase agreement governing the Company's 2004 acquisition and other claims and liabilities, subject to certain exceptions relating to certain continuing indemnification obligations. On April 15, 2010, the Bankruptcy Court issued an order approving the CTR Settlement Agreement. In May 2010, the Company received approximately CAD \$33,000 of the remaining tax refund and related interest from Canada.



**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)****10. Comprehensive Income (Loss) and Equity (Deficit)**

On an annual basis, disclosure of comprehensive income is incorporated into the statement of stockholders equity, which is not presented on a quarterly basis. The components of comprehensive income (loss), net of related tax, are as follows:

|   | Predecessor                              |                                      |                                 | Successor                                |                                      |                                 |
|---|--|--------------------------------------|---------------------------------|--|--------------------------------------|---------------------------------|
|   | Three Months Ended<br>September 30, 2009 |                                      |                                 | Three Months Ended<br>September 30, 2010 |                                      |                                 |
|   | Total                                    | Cooper-<br>Standard<br>Holdings Inc. | Non-<br>controlling<br>Interest | Total                                    | Cooper-<br>Standard<br>Holdings Inc. | Non-<br>controlling<br>Interest |
| Net income (loss) (1)                                 | \$ 10,666                                | \$ 10,847                            | \$ (181)                        | \$ 20,845                                | \$ 20,833                            | \$ 12                           |
| Currency translation adjustment                       | 23,029                                   | 23,037                               | (8)                             | 45,989                                   | 45,968                               | 21                              |
| Pension and other postretirement benefits, net of tax | 500                                      | 500                                  |                                 |  |                                      |                                 |
| Fair value change of derivatives, net of tax          | (58)                                     | (58)                                 |                                 | 151                                      | 151                                  |                                 |
| <b>Comprehensive income (loss):</b>                   | <b>\$ 34,137</b>                         | <b>\$ 34,326</b>                     | <b>\$ (189)</b>                 | <b>\$ 66,985</b>                         | <b>\$ 66,952</b>                     | <b>\$ 33</b>                    |

|   | Predecessor                             |                                      |                                 | Successor                         |                                      |                                 |   |                                      |                                 |
|---|---|--------------------------------------|---------------------------------|-----------------------------------|--------------------------------------|---------------------------------|---|--------------------------------------|---------------------------------|
|   | Nine Months Ended<br>September 30, 2009 |                                      |                                 | Five Months Ended<br>May 31, 2010 |                                      |                                 | Four Months Ended<br>September 30, 2010 |                                      |                                 |
|   | Total                                   | Cooper-<br>Standard<br>Holdings Inc. | Non-<br>controlling<br>Interest | Total                             | Cooper-<br>Standard<br>Holdings Inc. | Non-<br>controlling<br>Interest | Total                                   | Cooper-<br>Standard<br>Holdings Inc. | Non-<br>controlling<br>Interest |
| Net income (loss) (1)                                 | \$ (393,955)                            | \$ (393,459)                         | \$ (496)                        | \$ 636,609                        | \$ 636,287                           | \$ 322                          | \$ 25,785                               | \$ 25,763                            | \$ 22                           |
| Currency translation adjustment                       | 26,112                                  | 26,076                               | 36                              | (31,075)                          | (31,092)                             | 17                              | 42,953                                  | 42,937                               | 16                              |
| Pension and other postretirement benefits, net of tax | 786                                     | 786                                  |                                 | 126                               | 126                                  |                                 |   |                                      |                                 |
| Fair value change of derivatives, net of tax          | 4,867                                   | 4,867                                |                                 | (81)                              | (81)                                 |                                 | 206                                     | 206                                  |                                 |
| <b>Comprehensive income (loss):</b>                   | <b>\$ (362,190)</b>                     | <b>\$ (361,730)</b>                  | <b>\$ (460)</b>                 | <b>\$ 605,579</b>                 | <b>\$ 605,240</b>                    | <b>\$ 339</b>                   | <b>\$ 68,944</b>                        | <b>\$ 68,906</b>                     | <b>\$ 38</b>                    |

The following table summarizes the Company's equity (deficit) activity for the nine months ended September 30, 2010:

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|   | Cooper-Standard<br>Holdings Inc. | Noncontrolling<br>Interest | Total<br>Equity<br>(Deficit) |
|---|----------------------------------|----------------------------|------------------------------|
| Equity (deficit) at January 1, 2010 - Predecessor   | \$ (310,964)                     | \$ 4,464                   | \$ (306,500)                 |
| Net income  | 636,287                          | 322                        | 636,609                      |
| Other comprehensive income (loss)   | (31,047)                         | 17                         | (31,030)                     |
| Sale of non-controlling interest  |                                  | (1,844)                    | (1,844)                      |
| Stock-based compensation  | 245                              |                            | 245                          |
| Reorganization and fresh start adjustments  | (294,521)                        | (596)                      | (295,117)                    |
| <br>  |                                  |                            |                              |
| Equity at May 31, 2010 - Predecessor  | \$                               | \$ 2,363                   | \$ 2,363                     |
| Issuance of 17,489,693 shares of common stock and<br>2,419,753 warrants in connection with emergence from<br>bankruptcy | 473,292                          |                            | 473,292                      |
| <br>  |                                  |                            |                              |
| Equity at June 1, 2010 - Successor  | \$ 473,292                       | \$ 2,363                   | \$ 475,655                   |
| Net income (1)  | 25,763                           | 22                         | 25,785                       |
| Preferred stock dividends   | (2,892)                          |                            | (2,892)                      |
| Other comprehensive income  | 43,143                           | 16                         | 43,159                       |
| Stock-based compensation  | 3,066                            |                            | 3,066                        |
| <br>  |                                  |                            |                              |
| Equity at September 30, 2010 - Successor  | \$ 542,372                       | \$ 2,401                   | \$ 544,773                   |

- (1) Net income attributable to redeemable noncontrolling shareholders interest recorded in other long-term liabilities amounted to \$164 for the three and four months ended September 30, 2010.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)****11. Net Income Per Share Attributable to Cooper-Standard Holdings Inc.**

Basic net income per share attributable to Cooper-Standard Holdings Inc. was computed using the two-class method by dividing net income attributable to Cooper-Standard Holdings Inc., after deducting dividends on the Company's 7% preferred stock and undistributed earnings allocated to participating securities, by the average number of common shares outstanding during the period. The Company's preferred shares outstanding are considered participating securities. A summary of information used to compute basic net income per share attributable to Cooper-Standard Holdings Inc. is shown below:

|   | <b>Successor<br/>Three Months<br/>Ended<br/>September 30, 2010</b> | <b>Successor<br/>Four Months<br/>Ended<br/>September 30, 2010</b> |
|---|--|---|
| Net Income attributable to Cooper-Standard Holdings Inc.                  | \$ 20,833  | \$ 25,763   |
| Less: Preferred stock dividends (paid or unpaid)                          | (1,970)  | (2,892)   |
| Less: Undistributed earnings allocated to participating securities        | (3,747)  | (4,543)   |
| Net income available to Cooper-Standard Holdings Inc. common stockholders | \$ 15,116  | \$ 18,328   |
| Average shares of common stock outstanding                                | 17,489,693   | 17,489,693  |
| Basic net income per share attributable to Cooper-Standard Holdings Inc.  | \$ 0.86  | \$ 1.05   |

Diluted net income per share attributable to Cooper-Standard Holdings Inc. was computed using the treasury stock method dividing net income attributable to Cooper-Standard Holdings Inc. by the average number of shares of common stock outstanding, including the dilutive effect of common stock equivalents, using the average share price during the period. Diluted net income per share attributable to Cooper-Standard Holdings Inc. computed using the two-class method was anti-dilutive. A summary of information used to compute diluted net income per share attributable to Cooper-Standard Holdings Inc. is shown below:

|   | <b>Successor<br/>Three Months<br/>Ended<br/>September 30, 2010</b> | <b>Successor<br/>Four Months<br/>Ended<br/>September 30, 2010</b> |
|---|--|---|
| Net income available to Cooper-Standard Holdings Inc. common stockholders | \$ 15,116  | \$ 18,328   |
| Average common shares outstanding   | 17,489,693   | 17,489,693  |
| Dilutive effect of:   |  |   |

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|  |            |            |
|--|------------|------------|
| Common restricted stock  | 263,527    | 251,820    |
| Preferred restricted stock   | 66,537     | 64,397     |
| Warrants   | 478,677    | 467,665    |
| Average dilutive shares of common stock outstanding                        | 18,298,434 | 18,273,575 |
| Diluted net income per share attributable to Cooper-Standard Holdings Inc. | \$ 0.83    | \$ 1.00    |

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The effect of certain common stock equivalents, including convertible preferred stock and options were excluded from the computation of weighted average diluted shares outstanding for the three months ended September 30, 2010, and the four months ended September 30, 2010, respectively, as inclusion would have resulted in antidilution. A summary of these preferred shares (as if converted), and options are shown below:

|   | <b>Successor<br/>Three Months<br/>Ended<br/>September 30, 2010</b> | <b>Successor<br/>Four Months<br/>Ended<br/>September 30, 2010</b> |
|---|--|---|
| Number of Options   | 838,952  | 838,952   |
| Exercise price  | \$ 25.52   | \$ 25.52  |
| Preferred shares, as if converted   | 4,335,188  | 4,335,188   |
| Preferred dividends and undistributed earnings allocated to participating securities that would be added back in the diluted calculation. | \$ 5,717   | \$ 7,435  |

**12. Capital Stock****Common Stock**

The Company is authorized to issue up to 190,000,000 shares of common stock, par value \$0.001 per share. As of November 5, 2010, an aggregate of 18,376,112 shares of its common stock were issued and outstanding.

All shares of common stock vote as one class, except as otherwise provided by law. Each share of common stock carries one vote on the record date for the determination of the stockholders entitled to vote.

Each share of common stock is entitled to any dividends to be declared on a record date on or after the issue date of the common stock, except, however, that for so long as any shares of 7% preferred stock are outstanding, dividends may not be declared or paid on common stock (unless paid in common stock) unless the full cumulative preferred dividends on the 7% preferred stock have been paid and, in the case of a cash dividend, the Company shall have redeemed all shares of 7% preferred stock previously issued as a dividend paid in kind to holders of 7% preferred stock ( Additional Preferred Shares ) and subsequently tendered in an offer by the Company to purchase such Additional Preferred Shares.

Holders of common stock are not entitled to preemptive rights, and no redemption or sinking fund provisions are applicable to common stock. All outstanding shares of common stock are, and any shares of common stock to be issued upon the conversion of the 7% preferred stock or exercise of warrants will be, fully paid and non-assessable.

In the event of liquidation, dissolution or winding up, holders of common stock are entitled to share ratably in proportion to their shareholding in the Company assets, if any, remaining after the payment of all the Company's debts and liabilities, subject to any liquidation preference on any outstanding preference shares.

**Warrants**

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An aggregate of 2,419,753 warrants have been issued and 2,419,753 shares of common stock are issuable upon exercise of the warrants. The warrants are exercisable into shares of common stock at an exercise price of \$27.33 per share (subject to adjustment in accordance with anti-dilution protections) or on a cashless basis whereby for each warrant exercised its holder will receive a number of shares of common stock equal to (i) the closing sale price (as defined in the Warrant Agreement that the Company entered into with Computershare Inc. and Computershare Trust Company, N.A. on May 28, 2010) minus the exercise price (in each case as of the exercise date), divided by (ii) such closing sale price. The warrants may be exercised at any time during the period beginning on the Effective Date and ending at the close of business on the 90-month anniversary of the Effective Date, or November 2017.



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**(Unaudited)**

**(Dollar amounts in thousands except per share amounts)**

The warrants are subject to certain anti-dilution protection, including in the case of, among others, stock splits, stock dividends and distributions, tender or exchange offers, rights plans and certain issuances of common stock or derivatives. Warrant holders do not have the rights or privileges of holders of common stock, including voting rights, until they exercise their warrants and receive shares of common stock. After the issuance of shares of common stock upon exercise of the warrants, each holder will be entitled to one vote for each share held of record on all matters to be voted on by stockholders.

No fractional shares will be issued upon exercise of warrants. If a holder exercises warrants and would be entitled to receive a fractional interest of a share, the Company will pay cash valued at the closing sale price of the common stock on the exercise date.

***Preferred Stock***

The Company is authorized to issue up to 10,000,000 shares of preferred stock, par value \$0.001 per share. The Company has designated 2,000,000 shares of its authorized preferred stock as 7% cumulative participating convertible preferred stock, par value \$0.001 per share, of which 1,052,444 are issued and outstanding as of November 5, 2010. The 7% preferred stock ranks senior to the common stock and all other classes or series of its capital stock, except for any other class or series, the terms of which expressly provide that it ranks on a parity with the 7% preferred stock. In the event of its liquidation, winding-up or dissolution, holders of 7% preferred stock are entitled to priority in payments from the Company in an amount equal to the greater of (x) the stated value of the 7% preferred stock plus accrued and unpaid cumulative preferred dividends and (y) the conversion value of the 7% preferred stock.

Holders of 7% preferred stock are entitled to receive, when, as and if declared by the Company's board of directors, out of funds legally available for the payment of dividends, cumulative preferred dividends on a quarterly basis at the rate of 7% per year. Dividends may be paid in cash or in-kind with additional shares of 7% preferred stock at the option of the Company. In addition, shares of 7% preferred stock are entitled to receive dividends to the same extent and on the same basis as dividends with respect to the common stock determined, when, as and if declared by its board of directors, out of funds legally available for the payment of dividends, in accordance with the number of shares of common stock issuable upon conversion of the 7% preferred stock at the time such dividend is declared. For so long as any shares of 7% preferred stock are outstanding, dividends may not be declared or paid on the common stock (unless paid in common stock) and the Company may not acquire any common stock unless the full cumulative preferred dividends have been paid and, in the case of a cash dividend on or cash acquisition of the common stock, unless the Company has redeemed all shares of 7% preferred stock tendered in an offer to purchase such shares.

Shares of 7% preferred stock are convertible at any time into shares of common stock at the option of the holders. The initial and current conversion price of the 7% preferred stock is \$23.30574 per share of common stock, subject to certain adjustments, including, among others, stock splits and reclassifications, stock dividends and distributions, tender or exchange offers, reorganization events, rights plans and certain issuances of common stock or derivatives. The number of shares of common stock delivered upon conversion is equal to the number obtained by dividing (i) the sum of the stated value and all accrued and unpaid cumulative dividends by (ii) the conversion price.

The Company may convert the 7% preferred stock at its option, for the number of shares of common stock as provided in the preceding paragraph, at any time after the third anniversary of the Effective Date if (i) the closing sale price of the common stock exceeded 155% of the conversion price of the 7% preferred stock for each of 30 consecutive trading days within the 45-day period prior to the notification by the Company to the holders of the 7% preferred stock of its exercise of the conversion right, (ii) its common stock has been listed on the New York Stock Exchange (the NYSE) or the NASDAQ Global Select Market or the NASDAQ Global Market (collectively NASDAQ) and has been registered pursuant to section 12 of the Exchange Act, and (iii) a registration statement covering resales of the common stock issuable upon conversion of the 7% preferred stock has been declared effective prior to the date of notice and will remain available for resales for at least 60 days after the conversion date, subject to certain exceptions.



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**(Unaudited)**

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The Company may cause the conversion of all shares of 7% preferred stock into shares of common stock immediately prior to the consummation of an underwritten initial public offering of the common stock if (i) the holders of two-thirds of the then outstanding shares of 7% preferred stock approve the conversion and (ii) the common stock has been listed on the NYSE or NASDAQ and has been registered pursuant to section 12 of the Exchange Act.

On or within 30 days after receipt of a notice from the Company of certain events that constitute a change of control or involve a cash transaction (as defined below), the holders of 7% preferred stock may require the Company to redeem all or a portion of their 7% preferred stock at the greater of the stated value of the 7% preferred stock plus accrued and unpaid cumulative preferred dividends or the value of the shares of the common stock into which such shares of 7% preferred stock are then convertible. If a cash transaction occurs prior to the fifth anniversary of our emergence from bankruptcy, holders of 7% preferred stock will be entitled to receive cash equal to the greater of (i), in the case of a cash transaction that occurs prior to the first anniversary of our emergence from bankruptcy, the stated value of the 7% preferred stock plus accrued and unpaid cumulative preferred dividends both multiplied by 1.175, after the first anniversary and prior to the fifth anniversary of our emergence from bankruptcy, the stated value of the 7% preferred stock plus accrued and unpaid cumulative preferred dividends both multiplied by 1.125 and, thereafter, the stated value of the 7% preferred stock plus accrued and unpaid cumulative preferred dividends and (ii) the conversion value of the 7% preferred stock as of such date. Cash transaction means a merger, consolidation, share exchange or other similar transaction or a sale, lease or other transfer in one transaction or a series of related transactions of all or substantially all of its consolidated assets in which all of the common stock is converted into the right to receive cash.

From and after the sixth anniversary of the Effective Date, the Company may, at its option, redeem shares of 7% preferred stock at any time, in whole or in part, for cash at the greater of (x) the stated value of the 7% preferred stock plus accrued and unpaid cumulative dividends (which value will be multiplied by 1.125 if the redemption occurs prior to the seventh anniversary of its emergence from bankruptcy) and (y) 75% of the conversion value of the 7% preferred stock as of the second trading day prior to the redemption date. If 75% of the conversion value of the 7% preferred stock is greater than the amount in (x) above, the Company may redeem the shares of 7% preferred stock in part for cash equal to the redemption value of the 7% preferred stock and in part for shares of common stock valued as of the second trading day prior to the redemption date equal to the difference between the redemption value of the 7% preferred stock and 75% of the conversion value of the 7% preferred stock. In order for the Company to elect to exercise this redemption right, a registration statement covering resales of the common stock issuable upon redemption of the 7% preferred stock must have been declared effective prior to the date of notice and must remain available for resales for at least 60 days after the redemption date, subject to certain exceptions. In addition, in order for the Company to exercise this redemption right, all cumulative preferred dividends and all participating dividends must have been paid for all past dividend periods.

Each share of 7% preferred stock carries one vote for each share of common stock into which such share of 7% preferred stock may be converted on the record date for the determination of the stockholders entitled to vote and will be entitled to vote on any matter upon which shares of the common stock are entitled to vote, voting together with the common stock and not as a separate class. In addition, the holders of two-thirds of the outstanding 7% preferred stock are required to approve certain actions, including:

changes to the Company's certificate of incorporation or the certificate of designations of the 7% preferred stock that are adverse to the rights of the 7% preferred stock;

changes of the 7% preferred stock (whether by merger, consolidation, reclassification or otherwise) into cash, securities or other property (except in accordance with the certificate of designations) or, in the case of a merger or consolidation involving the Company in which it is not the surviving entity, the 7% preferred stock may be exchanged for an equivalent number of shares of preferred stock of the surviving or resulting entity with substantially the same terms as the 7% preferred stock;

any issuance of shares of 7% preferred stock (other than the shares of 7% preferred stock issued at the Effective Date and additional shares issued as in-kind dividends); provided, however, that any issuance of shares of 7% preferred stock that are not offered to the existing holders of 7% preferred stock on a pro rata basis relative to their holdings on the same terms as offered to other participants in the issuance shall require the approval of each holder of 7% preferred stock;

the creation, authorization, issuance or increase in the amount of any equity security that ranks equally with or senior to the 7% preferred stock with respect to dividend rights, rights of redemption or rights of liquidation, dissolution or winding-up including the Company; and

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

the conversion of the shares of 7% preferred stock into shares of common stock immediately prior to the consummation of its initial underwritten public offering.

The following table summarizes the Company's 7% preferred stock activity for the four months ended September 30, 2010:

|   | <b>Successor<br/>7% Preferred<br/>Stock</b> |
|---|---|
| Preferred Stock at June 1, 2010                       | \$ 128,000                                  |
| Stock-based compensation                              | 520   |
| Preferred stock dividends                             | 1,419                                       |
| <br>Preferred Stock at September 30, 2010 - Successor | <br>\$ 129,939                              |

On July 19, 2010, the Company paid a dividend to holders of its outstanding 7% preferred stock in the form of 10,780 additional shares of 7% preferred stock.

**13. Stock-Based Compensation**

The Company measures stock-based compensation expense at fair value in accordance with the provisions of GAAP and recognizes such expense over the vesting period of the stock-based employee awards.

***Predecessor***

Prior to the Effective Date, the Company established the 2004 Cooper-Standard Holdings Inc. Stock Incentive Plan ( Stock Incentive Plan ), which permitted the granting of nonqualified and incentive stock options, stock appreciation rights, restricted stock and other stock-based awards to employees and directors. On the Effective Date, outstanding awards under the Stock Incentive Plan were cancelled in accordance with the terms of the Plan of Reorganization. Total compensation expense recognized under these plans amounted to \$245 for the five months ended May 31, 2010.

***Successor***

On the Effective Date, the Company adopted the 2010 Cooper-Standard Holdings Inc. Management Incentive Plan (the Management Incentive Plan ) that was filed with the Bankruptcy Court on May 5, 2010 as part of the supplement to the Plan of Reorganization. The total number of shares authorized to be issued under the Management Incentive Plan as the Initial Grant Awards are as follows: (1) 4% of the common stock (or 757,896 shares of common stock, plus, subject to realized dilution on the warrants, an additional 104,075 shares of common stock) to be granted as restricted stock; (2) 4% of the 7% preferred stock (initially convertible into 178,771 shares of common stock) to be granted as restricted 7% preferred stock; and (3) 3% of the equity (or 702,509 shares of common stock, plus, subject to realized dilution on the warrants, an additional 78,057 shares of common stock) to be granted as stock options. On the day after the Effective Date, the Company issued to certain of its directors and Oak Hill Advisors L.P. or its affiliates, 26,448 shares of common stock as restricted stock and 58,386 options to purchase shares of common stock. The Company also reserved 780,566 shares of common stock for future issuance to the Company's management.

The total number of shares which may be issued under the Management Incentive Plan as the Future Grant Awards, to be issued incrementally, are 3% of the equity (or 702,509 shares of common stock, plus, subject to realized dilution on the warrants, 78,057 shares of common stock).

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The issuance of shares or the payment of cash upon the exercise of an award or in consideration of the cancellation or termination of an award will reduce the total number of shares available under the Management Incentive Plan, as applicable. Shares which are subject to awards which terminate or lapse without the payment of consideration may be granted again under the Management Incentive Plan.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

The compensation expense related to stock options and restricted stock granted to key employees and directors of the Company in connection with the Company's emergence from bankruptcy, which is qualified below, does not represent payments actually made to these employees. Rather, the amounts represent the non-cash compensation expense recognized by the Company in connection with these awards for financial reporting purposes. The actual value of these awards to the recipients will depend on the trading price of the Company's stock when the awards vest.

*Stock Options.* On the Effective Date, 780,566 options to purchase common stock were issued, and on the day after the Effective Date, 58,386 options were granted, all with an exercise price of \$25.52. The weighted average fair value of these options is \$11.42 as of September 30, 2010. All options were outstanding as of September 30, 2010, and no options were cancelled, forfeited, exercised or vested. Stock option awards are granted at the fair market value of the Company's stock price at the date of the grant and have a 10 year term. The stock option grants vest over three or four years from the date of grant. Total compensation expense recognized for stock options amounted to \$562 and \$835 for the three and four months ended September 30, 2010, respectively. As of September 30, 2010, unrecognized compensation expense for stock options amounted to \$8,639.

The Company uses expected volatility of similar entities to develop the expected volatility. The expected option life was calculated using the simplified method. The risk free rate is based on the U.S. Treasury zero-coupon issues with a term equal to the expected option life on the date the stock options were granted. Fair value of the shares that are accounted for under ASC Topic 718 was estimated at the date of the grant using the Black-Scholes option pricing model and the following weighted average assumptions:

|                               | <b>2010</b> |
|-------------------------------|-------------|
| Expected volatility           | 40.00%      |
| Dividend yield                | 0.00%       |
| Expected option life    years | 6.25        |
| Risk-free rate                | 3.40%       |

*Restricted Common Shares.* On the Effective Date, 861,971 restricted shares of common stock were granted, and on the day after the Effective Date, 26,448 restricted shares were granted. All restricted shares of common stock were outstanding as of September 30, 2010 and no restricted shares of common stock were cancelled, forfeited or vested. The fair value of the restricted shares of common stock is determined based on the closing sales price of the common stock on the date of grant. The weighted average grant date fair value of these shares is \$25.52. The restricted shares of common stock vest over three and four years. Total compensation expense recognized for restricted shares of common stock amounted to \$1,763 and \$2,232 for the three and four months ended September 30, 2010, respectively. As of September 30, 2010, unrecognized compensation expense for restricted shares of common stock amounted to \$20,328.

*Restricted Preferred Stock.* On the Effective Date, 41,664 restricted preferred stock shares were granted, and they vest over three or four years from the date of grant. On July 19, 2010, the Company paid a stock dividend of 435 restricted preferred shares. The fair value of the restricted preferred stock is determined based on the fair market value of the 7% preferred stock on the date of grant. As of September 30, 2010, there were 42,099 restricted preferred stock shares outstanding, which are convertible into 180,637 shares of common stock. The weighted average grant date fair value of these shares is \$127.77. No restricted preferred stock shares were cancelled, forfeited or converted during the three months ended September 30, 2010. Total compensation expense recognized for restricted preferred stock totaled \$418 and \$520 for the three and four months ended September 30, 2010, respectively. As of September 30, 2010, unrecognized compensation expense for restricted preferred stock amounted to \$4,804.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)****14. Other Income (Expense)**

The components of other income (expense) are as follows:

|                             | <b>Predecessor<br/>Three Months Ended<br/>September 30,<br/>2009</b> | <b>Successor<br/>Three Months Ended<br/>September 30,<br/>2010</b> |
|-----------------------------|--|--|
| Foreign currency gains      | \$ 6,290   | \$ 5,380   |
| Interest rate swaps         | (323)  |  |
| Loss on sale of receivables | (37)   | (239)  |
| Miscellaneous income        |  | 313  |
| <b>Other income</b>         | <b>\$ 5,930</b>  | <b>\$ 5,454</b>  |

|                                 | <b>Predecessor<br/>Nine Months Ended<br/>September 30,<br/>2009</b> | <b>Five Months<br/>Ended<br/>May 31, 2010</b> | <b>Successor<br/>Four Months<br/>Ended<br/>September 30,<br/>2010</b> |
|---------------------------------|---|---|---|
| Foreign currency gains (losses) | \$ 7,838  | \$ (20,779)                                   | \$ 5,031  |
| Gain on debt repurchase         | 9,096   |   |   |
| Interest rate swaps             | (2,414)   |   |   |
| Loss on sale of receivables     | (841)   | (377)   | (320)   |
| Miscellaneous income            |   |   | 313   |
| <b>Other income (expense)</b>   | <b>\$ 13,679</b>  | <b>\$ (21,156)</b>                            | <b>\$ 5,024</b>   |

**15. Related Party Transactions**

Sales to NISCO, a 50% owned joint venture, totaled \$7,129 and \$6,590 for the three months ended September 30, 2010 and 2009, respectively. Sales to NISCO totaled \$12,273 and \$9,530 for the five months ended May, 31, 2010 and four months ended September 30, 2010, respectively. Sales to NISCO totaled \$15,297 for the nine months ended September 30, 2009.

Purchases of material from Guyoung Technology Co. Ltd, a Korean corporation of which the Company owns approximately 20% of the common stock, totaled \$1,394 and \$1,852 for the three months ended September 30, 2010 and 2009, respectively. Purchases of material from Guyoung Technology Co. Ltd totaled \$4,052 and \$2,291 for the five months ended May 31, 2010 and four months ended September 30, 2010, respectively. Purchases of material from Guyoung Technology Co. Ltd totaled \$2,489 for the nine months ended September 30, 2009.



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The Company has two reportable segments, North America and International (comprising all of the Company's operations outside of North America). The Company evaluates segment performance based on segment profit before tax. The following table details information on the Company's business segments:

|                                    | <b>Predecessor<br/>Three Months Ended<br/>September 30,<br/>2009</b> | <b>Successor<br/>Three Months Ended<br/>September 30,<br/>2010</b> |
|------------------------------------|--|--|
| <b>Sales to external customers</b> |  |  |
| North America                      | \$ 251,700   | \$ 316,585   |
| International                      | 266,142  | 269,065  |
| Consolidated                       | \$ 517,842   | \$ 585,650   |
| <b>Intersegment sales</b>          |  |  |
| North America                      | \$ 1,598   | \$ 1,156   |
| International                      | 1,441  | 2,064  |
| Eliminations and other             | (3,039)  | (3,220)  |
| Consolidated                       | \$   | \$   |
| <b>Segment profit (loss)</b>       |  |  |
| North America                      | \$ 20,036  | \$ 29,122  |
| International                      | (5,597)  | (3,670)  |
| Income before income taxes         | \$ 14,439  | \$ 25,452  |

|                                    | <b>Predecessor<br/>Nine Months Ended<br/>September 30,<br/>2009</b> | <b>Predecessor<br/>Five Months Ended<br/>May 31, 2010</b> | <b>Successor<br/>Four Months Ended<br/>September 30,<br/>2010</b> |
|------------------------------------|---|---|---|
| <b>Sales to external customers</b> |   |   |   |
| North America                      | \$ 632,234  | \$ 508,738  | \$ 432,981  |
| International                      | 735,422   | 500,390   | 368,311   |
| Consolidated                       | \$ 1,367,656  | \$ 1,009,128  | \$ 801,292  |
| <b>Intersegment sales</b>          |   |   |   |
| North America                      | \$ 3,325  | \$ 1,757  | \$ 1,665  |

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|                                   |              |            |           |
|-----------------------------------|--------------|------------|-----------|
| International                     | 4,101        | 3,206      | 2,560     |
| Eliminations and other            | (7,426)      | (4,963)    | (4,225)   |
| Consolidated                      | \$           | \$         | \$        |
| Segment profit (loss)             |              |            |           |
| North America                     | \$ (259,702) | \$ 590,121 | \$ 37,255 |
| International                     | (165,592)    | 86,428     | (5,954)   |
| Income (loss) before income taxes | \$ (425,294) | \$ 676,549 | \$ 31,301 |

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

|                        | <b>Predecessor<br/>December 31,<br/>2009</b> | <b>Successor<br/>September 30,<br/>2010</b> |
|------------------------|--|---|
| Segment assets         |  |   |
| North America          | \$ 694,442                                   | \$ 789,218                                  |
| International          | 877,971                                      | 891,888                                     |
| Eliminations and other | 164,994                                      | 181,352                                     |
| <b>Consolidated</b>    | <b>\$ 1,737,407</b>                          | <b>\$ 1,862,458</b>                         |

Restructuring costs included in segment profit for North America totaled \$197 and \$87 for the three months ended September 30, 2010 and 2009, respectively. International restructuring costs totaled \$621 and \$4,370 for the three months ended September 30, 2010 and 2009, respectively. Eliminations and other totaled \$0 and \$(79) for the three months ended September 30, 2010 and 2009, respectively.

Restructuring costs included in segment profit for North America totaled \$851 and \$340 for the five months ended May 31, 2010 and four months ended September 30, 2010, respectively and \$9,608 for the nine months ended September 30, 2009. International restructuring costs totaled \$5,042 and \$860 for the five months ended May 31, 2010 and four months ended September 30, 2010, respectively and \$21,279 for the nine months ended September 30, 2009. Eliminations and other totaled \$0 for the five months ended May 31, 2010 and four months ended September 30, 2010 and \$1,984 for the nine months ended September 30, 2009.

**17. Financial Instruments**

Fair values of the Predecessor's prepetition senior notes and prepetition senior subordinated notes approximated \$256,106 at December 31, 2009, based on quoted market prices, compared to the recorded values totaling \$505,300. Fair values of the Predecessor's term loans approximated \$512,828 at December 31, 2009, based on quoted market prices, compared to the recorded values totaling \$520,637. As a result of the adoption of fresh-start accounting, all remaining amounts recorded related to the Predecessor's prepetition senior notes, prepetition senior subordinated notes, and term loans were eliminated. See Note 3, Fresh-Start Accounting.

Fair values of the Debtors' DIP financing approximated \$177,188 at December 31, 2009, based on quoted market prices, compared to the recorded value totaling \$175,000. Upon the Company's emergence from bankruptcy, the DIP financing was repaid.

Fair values of the Senior Notes approximated \$465,750 at September 30, 2010, based on quoted market prices, compared to the recorded value of \$450,000.

The Company uses derivative financial instruments, including forwards and swap contracts to manage its exposures to fluctuations in foreign exchange, interest rates and commodity prices. For a fair value hedge, both the effective and ineffective, if significant, portions are recorded in earnings and reflected in the consolidated statement of operations. For a cash flow hedge, the effective portion of the change in the fair value of the derivative is recorded in accumulated other comprehensive income (loss) in the consolidated balance sheet. The ineffective portion, if significant, is recorded in other income or expense. When the underlying hedged transaction is realized or the hedged transaction is no longer probable, the gain or loss included in accumulated other comprehensive income (loss) is recorded in earnings and reflected in the consolidated statement of operations on the same line as the gain or loss on the hedged item attributable to the hedged risk.

The Company formally documents its hedge relationships, including the identification of the hedging instruments and the hedged items, as well as its risk management objectives and strategies for undertaking the cash flow hedges. The Company also formally assesses whether a cash flow hedge is highly effective in offsetting changes in the cash flows of the hedged item. Derivatives are recorded at fair value in other current assets, accrued liabilities and other long-term liabilities.



**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)*****Derivative Instruments and Hedging Activities***

The Predecessor's failure to make the scheduled interest payments on its prepetition senior notes and prepetition senior subordinated notes and the expiration of the applicable 30-day period on July 16, 2009 constituted a cross-default under the Company's ISDA Agreements in the names of CSA U.S., CSA Canada and Cooper-Standard Automotive International Holdings B.V., with its various senior lenders as counterparties. As a result, the counterparties to certain outstanding derivative contracts under these ISDA Agreements elected to exercise their option of early termination under such contracts. Certain interest rate, foreign exchange and commodity swap derivatives that were designated under ASC 815 as cash flow hedges were terminated for the purposes of ASC 815 as a result of the failure to make the interest payment and in anticipation of the termination events. The values of these terminated derivatives, totaling \$18,081, were classified as liabilities subject to compromise and were repaid upon emergence from bankruptcy.

***Cash Flow Hedges***

***Forward foreign exchange contracts*** The Company enters into forward contracts to hedge currency risk of the U.S. Dollar against the Mexican Peso, Canadian Dollar and the Euro against the Czech Koruna, Polish Zloty and U.S. Dollar. The forward contracts are used to mitigate the potential volatility to earnings and cash flow arising from changes in currency exchange rates that impact the Company's foreign currency transactions. The gain or loss on the forward contracts is reported as a component of other comprehensive income (loss) (OCI) and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. The amounts reclassified from accumulated other comprehensive income (loss) (AOCI) into cost of products sold were \$52 and \$79 for the three months ended September 30, 2010 and 2009, respectively. Amounts reclassified from AOCI into cost of products sold were \$126 and \$96 for the five months ended May 31, 2010, and four months ended September 30, 2010, respectively. Amounts reclassified from AOCI into cost of products sold were \$(141) for the nine months ended September 30, 2009.

A summary of the outstanding contracts and the respective notional amounts is below:

|                      |     | <b>Notional Amount</b> | <b>Notional Amount<br/>(local<br/>currency)</b> |
|----------------------|-----|------------------------|---|
| Mexican peso         | USD | 4,950                  | 63,372  |
| United States Dollar | CAD | 4,959                  | 4,800   |
| Czech Koruna         | EUR | 1,133                  | 28,000  |
| Polish Zloty         | EUR | 1,063                  | 4,250   |
| United States Dollar | EUR | 1,597                  | 2,075   |

At September 30, 2010, the fair value before taxes of the Company's forward exchange contracts and the accounts in the condensed consolidated balance sheet in which the fair value amounts are included are shown below:

|                      | <b>September 30, 2010<br/>Asset/(liability)</b> |
|----------------------|---|
| Other current assets | \$ 80   |
| Accrued liabilities  | (12)  |

*Interest rate swaps* The Company has an interest rate swap contract to manage cash flow fluctuations of variable rate debt due to changes in market interest rates. This contract, which fixes the interest payment of a certain variable rate debt instrument, is accounted for as a cash flow hedge. As of September 30, 2010, the USD notional amount of this contract was \$6,789. At September 30, 2010, the fair value before taxes of the Company's interest rate swap contract was \$363 and is recorded in accrued liabilities and other long-term liabilities in the Company's consolidated balance sheet with the offset reflected in AOCI, net of deferred taxes. The amounts reclassified from AOCI into interest expense for this swap were \$61 for the three months ended September 30, 2010 and 2009. The amounts reclassified from AOCI into interest expense for this swap were \$102 and \$81 for the five months ended May 31, 2010 and four months ended September 30, 2010, respectively. The amounts reclassified from AOCI into interest expense for this swap were \$70 for the nine months ended September 30, 2009. The amount to be reclassified in the next twelve months is expected to be approximately \$201. The maturity date of this interest rate swap contract is September 2013.

**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

As a result of the adoption of fresh-start accounting, all remaining amounts recorded in accumulated other comprehensive income (loss) related to forward foreign exchange contracts and interest rate swaps were eliminated. See Note 3, *Fresh-Start Accounting*.

**Fair Value Measurements**

ASC 820 clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based upon assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, ASC 820 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows:

*Level 1:* Observable inputs, such as quoted prices in active markets;

*Level 2:* Inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and

*Level 3:* Unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

Estimates of the fair value of foreign currency and commodity derivative instruments are determined using exchange traded prices and rates. The Company also considers the risk of non-performance in the estimation of fair value and includes an adjustment for non-performance risk in the measure of fair value of derivative instruments. In certain instances where market data is not available, the Company uses management judgment to develop assumptions that are used to determine fair value. Fair value measurements and the fair value hierarchy level for the Company's liabilities measured or disclosed at fair value on a recurring basis as of September 30, 2010, are shown below:

| <b>Contract</b>                   | <b>Asset<br/>(Liability)</b> | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b>  |
|-----------------------------------|------------------------------|----------------|----------------|-----------------|
| Interest rate swap                | \$ (363)                     | \$             | \$             | \$ (363)        |
| Forward foreign exchange contract | 68                           |                |                | 68              |
| <b>Total</b>                      | <b>\$ (295)</b>              | <b>\$</b>      | <b>\$</b>      | <b>\$ (295)</b> |

A reconciliation of changes in assets and liabilities related to derivative instruments measured at fair value using the market and income approach adjusted for our and our counterparty's credit risks for the nine months ended September 30, 2010, is shown below:

|   |        |
|---|--------|
| Beginning Balance as of January 1, 2010 - Predecessor   | \$ 406 |
| Total (gains) or losses (realized or unrealized) included in earnings (or changes in net liabilities) | 228    |
| Included in other comprehensive income  | 87     |
| Purchases, issuances and settlements  | (228)  |

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|   |               |
|---|---------------|
| Balance as of May 31, 2010  | \$ 493        |
| Total (gains) or losses (realized or unrealized) included in earnings (or changes in net liabilities) | 177           |
| Included in other comprehensive income  | (198)         |
| Purchases, issuances and settlements  | (177)         |
| <b>Ending Balance as of September 30, 2010 - Successor</b>  | <b>\$ 295</b> |

The amount of total (gains) or losses for the period included in earnings (or changes in net liabilities) attributable to the change in unrealized (gains) or losses relating to assets still held at the reporting date

\$



**Table of Contents****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****(Dollar amounts in thousands except per share amounts)**

(Gains) and losses (realized and unrealized) included in earnings (or changes in net liabilities) for the period (above) are reported in cost of products sold and other income (expense):

|   | <b>Predecessor</b>       | <b>Successor</b>          |
|---|--------------------------|---------------------------|
|   | <b>Five Months Ended</b> | <b>Four Months Ended</b>  |
|   | <b>May 31, 2010</b>      | <b>September 30, 2010</b> |
| Total (gains) or losses included in earnings (or changes in net liabilities) for the period (above) | \$ 228                   | \$ 177                    |
| Change in unrealized (gains) or losses relating to assets still held at the reporting date          |                          |                           |

*Items measured at fair value on a non-recurring basis*

In addition to items that are measured at fair value on a recurring basis, the Company measures certain assets and liabilities at fair value on a non-recurring basis, which are not included in the table above. As these non-recurring fair value measurements are generally determined using unobservable inputs, these fair value measurements are classified within Level 3 of the fair value hierarchy. For further information on assets and liabilities measured at fair value on a non-recurring basis, see Note 3, Fresh-Start Accounting, and Note 5, Restructuring.

**18. Accounts Receivable Factoring**

As a part of its working capital management, the Company sells certain receivables through third party financial institutions without recourse. The amount sold varies each month based on the amount of underlying receivables and cash flow needs of the Company. At September 30, 2010 and 2009, the Company had \$39,040 and \$33,428, respectively, of receivables outstanding under receivable transfer agreements entered into by various locations. For the four months ended September 30, 2010 and five months ended May 31, 2010, total accounts receivables factored was \$31,510 and \$40,592, respectively. The Company incurred a loss on the sale of receivables of \$239 and \$23 for the three months ended September 30, 2010 and 2009, respectively. Losses incurred on the sale of receivables were \$377 and \$320 for the five months ended May 31, 2010 and four months ended September 30, 2010, respectively and \$573 for the nine months ended September 30, 2009; these amounts are recorded in other income (expense) in the consolidated statements of operations. The Company continues to service the receivables for one of the locations. These are permitted transactions under the Company's credit agreement. The Company is also pursuing similar arrangements in various locations.

**19. Subsequent Events**

In preparing these financial statements, the Company has evaluated events and transactions for potential recognition or disclosure through the date the financial statements were issued.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

*This Management's Discussion and Analysis of Financial Condition and Results of Operations ( MD&A ) presents information related to the condensed consolidated results of operations of the Company, including the impact of restructuring costs on the Company's results, a discussion of the past results and future outlook of each of the Company's segments, and information concerning both the liquidity and capital resources of the Company. The following discussion and analysis, which should be read in conjunction with our condensed consolidated financial statements and the notes included elsewhere in this report, contains certain forward-looking statements relating to anticipated future financial conditions and operating results of the Company and its current business plans. In the future, the financial condition and operating results of the Company could differ materially from those discussed herein and its current business plans could be altered in response to market conditions and other factors beyond the Company's control. Important factors that could cause or contribute to such differences or changes include those discussed elsewhere in this report (see Forward-Looking Statements ) and in our most recently filed annual report on Form 10-K (see Item 1A. Risk Factors).*

**Bankruptcy Cases**

On August 3, 2009, we along with our U.S. subsidiaries, or the Debtors, filed voluntary petitions for chapter 11 bankruptcy protection in the United States Bankruptcy Court for the District of Delaware, or the Bankruptcy Court. On August 4, 2009, our Canadian subsidiary, Cooper-Standard Automotive Canada Limited, or CSA Canada, sought relief under the Companies' Creditors Arrangement Act in the Ontario Superior Court of Justice in Toronto, Ontario, Canada, or the Canadian Court. The Debtors and CSA Canada emerged from their respective insolvency proceedings on May 27, 2010, with approximately \$480.0 million of funded debt, representing a reduction of over \$650.0 million from prepetition levels.

As part of our emergence from chapter 11, we raised \$450.0 million through the issuance of 8 1/2% senior notes due 2018, or our senior notes, and entered into a \$125.0 million senior secured asset based revolving credit facility, or our senior ABL facility, with certain agent and lending banks. In addition, we raised \$355.0 million through the issuance of (i) \$100.0 million of our 7% cumulative participating convertible preferred stock, or our 7% preferred stock, to certain creditors pursuant to a commitment agreement that provided for the backstop of our rights offering, or the Backstop Parties, and (ii) \$255.0 million of our common stock to the Backstop Parties and holders of our prepetition 8 3/8% senior subordinated notes due 2014, or our prepetition senior subordinated notes, pursuant to our rights offering. The Backstop Parties also received warrants to purchase 7% of our common stock (assuming the conversion of our 7% preferred stock) for their commitment to backstop the rights offering.

In connection with our emergence from chapter 11, amounts outstanding under our \$175.0 million debtor-in-possession financing facility and \$639.6 million of claims under our prepetition credit facility were paid in full in cash. Holders of our prepetition 7% senior notes due 2012, or our prepetition senior notes, were also paid in full in cash, except that the Backstop Parties received a distribution of our common stock in lieu of the cash payment for certain of their prepetition senior note claims. Holders of our prepetition senior subordinated notes were issued 8% of our outstanding common stock and warrants to purchase, in the aggregate, 3% of our outstanding common stock (in each case, assuming the conversion of our 7% preferred stock). In addition, our obligations under both our prepetition senior notes and our prepetition senior subordinated notes were cancelled. See Liquidity and Capital Resources After Emergence from Bankruptcy Proceedings and Note 7. Debt to our consolidated financial statements for a more detailed description of our senior notes and senior ABL facility, Note 12. Capital Stock to our consolidated financial statements for a more detailed description of our equity securities and Note 2. Reorganization Under Chapter 11 to our consolidated financial statements for a more detailed description of our reorganization.

In connection with our emergence from bankruptcy, we implemented fresh-start accounting. As required by fresh-start accounting, assets and liabilities were recorded at fair value, based on values determined in connection with the implementation of the Debtors' Joint Chapter 11 Plan of Reorganization or our Plan of Reorganization. Accordingly, our financial condition and results of operations from and after our emergence from bankruptcy are not comparable to the financial condition or results of operations reflected in our historical financial statements for periods prior to our emergence from bankruptcy.

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### **Business Environment and Outlook**

Our business is directly affected by the automotive build rates in North America and Europe. It is also becoming increasingly impacted by build rates in Brazil and Asia Pacific. New vehicle demand is driven by macro-economic and other factors, such as interest rates, manufacturer and dealer sales incentives, fuel prices, consumer confidence, employment levels, income growth trends, government incentives such as cash for clunkers and tax incentives. The severe global financial crisis that started in the second half of 2008 reduced vehicle demand overall with the low point occurring in 2009 with 8.6 million units in North America and 16.3 million units in Europe. IHS Automotive's (formerly CSM Worldwide) September 2010 expected annualized light vehicle production volumes for 2010 are 11.8 million units in North America, while Europe's volumes are expected to be 18.0 million units.

According to IHS Automotive, actual North American light vehicle production volumes for the three months ended September 30, 2010 were 3.0 million compared to 2.4 million for the three months ended September 30, 2009, an increase of approximately 25.3%, and European light vehicle production volumes for the three months ended September 30, 2010 were 4.0 million compared to 4.1 million for the three months ended September 30, 2009, a decrease of approximately 2.7%. According to IHS Automotive, actual North American light vehicle production volumes for the nine months ended September 30, 2010 were 8.9 million compared to 5.8 million for the nine months ended September 30, 2009, an increase of approximately 53.4%, and European light vehicle production volumes for the nine months ended September 30, 2010 were 13.7 million compared to 11.8 million for the nine months ended September 30, 2009, an increase of approximately 16.3%. According to IHS Automotive, North America and Europe light vehicle production volumes in the fourth quarter of 2010 is estimated at 2.8 million and 4.3 million units, respectively, which is a 0.1 million unit increase for North America and a 0.2 million unit decrease for Europe.

Competition in the automotive supplier industry is intense and has increased in recent years as OEMs have demonstrated a preference for stronger relationships with fewer suppliers. There are typically three or more significant competitors and numerous smaller competitors for most of the products we produce. Globalization and the importance to service customers around the world will continue to shape the success of suppliers going forward.

OEMs have shifted some research and development, design and testing responsibility to suppliers, while at the same time shortening new product cycle times. To remain competitive, suppliers must have state-of-the-art engineering and design capabilities and must be able to continuously improve their engineering, design and manufacturing processes to effectively service the customer. Suppliers are increasingly expected to collaborate on, or assume the product design and development of, key automotive components and to provide innovative solutions to meet evolving technologies aimed at improved emissions and fuel economy.

Pricing pressure has continued as competition for market share has reduced the overall profitability of the industry and resulted in continued pressure on suppliers for price concessions. Consolidations and market share shifts among vehicle manufacturers continues to put additional pressures on the supply chain. These pricing and market pressures, along with the reduced production volumes, will continue to drive our focus on reducing our overall cost structure through lean initiatives, capital redeployment, restructuring and other cost management processes.

**Table of Contents****Results of Operations**

(Dollar amounts in thousands except per share amounts)

|  | <b>Predecessor<br/>Three Months<br/>Ended<br/>September 30, 2009</b> | <b>Successor<br/>Three Months<br/>Ended<br/>September 30, 2010</b> |
|--|--|--|
| Sales  | \$ 517,842   | \$ 585,650   |
| Cost of products sold  | 435,775  | 483,559  |
| Gross profit   | 82,067   | 102,091  |
| Selling, administration & engineering expenses                             | 52,658   | 68,584   |
| Amortization of intangibles  | 194  | 3,842  |
| Restructuring  | 4,378  | 818  |
| Operating profit   | 24,837   | 28,847   |
| Interest expense, net of interest income                                   | (11,914)   | (10,664)   |
| Equity earnings  | 1,228  | 1,815  |
| Reorganization items, net  | (5,642)  |  |
| Other income, net  | 5,930  | 5,454  |
| Income before income taxes   | 14,439   | 25,452   |
| Provision for income tax expense   | 3,773  | 4,443  |
| Consolidated net income  | 10,666   | 21,009   |
| Add: Net (income) loss attributed to noncontrolling interests              | 181  | (176)  |
| Net income attributable to Cooper-Standard Holdings Inc.                   | \$ 10,847  | \$ 20,833  |
| Net income available to Cooper-Standard Holdings Inc. common stockholders  | N/A  | \$ 15,116  |
| Basic net income per share attributable to Cooper-Standard Holdings Inc.   | N/A  | \$ 0.86  |
| Diluted net income per share attributable to Cooper-Standard Holdings Inc. | N/A  | \$ 0.83  |

|  | <b>Predecessor<br/>Nine<br/>Months<br/>Ended<br/>September 30, 2009</b> | <b>Predecessor<br/>Five Months<br/>Ended<br/>May 31, 2010</b> | <b>Successor<br/>Four Months<br/>Ended<br/>September 30,<br/>2010</b> |
|--|---|---|---|
| Sales  | \$ 1,367,656  | \$ 1,009,128  | \$ 801,292  |
| Cost of products sold                          | 1,192,470   | 832,201   | 665,434   |
| Gross profit                                   | 175,186   | 176,927   | 135,858   |
| Selling, administration & engineering expenses | 146,233   | 92,166  | 91,629  |
| Amortization of intangibles                    | 14,783  | 319   | 5,106   |
| Impairment charges                             | 362,699   |   |   |
| Restructuring                                  | 32,871  | 5,893   | 1,200   |
| Operating profit (loss)                        | (381,400)   | 78,549  | 37,923  |
| Interest expense, net of interest income       | (53,632)  | (44,505)  | (14,195)  |
| Equity earnings                                | 1,701   | 3,613   | 2,549   |

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|   |                     |                   |                  |
|---|---------------------|-------------------|------------------|
| Reorganization items and fresh-start accounting adjustments, net                | (5,642)             | 660,048           |                  |
| Other income (expense), net   | 13,679              | (21,156)          | 5,024            |
| <b>Income (loss) before income taxes</b>  | <b>(425,294)</b>    | <b>676,549</b>    | <b>31,301</b>    |
| Provision (benefit) for income tax expense                                      | (31,339)            | 39,940            | 5,352            |
| <b>Consolidated net income (loss)</b>   | <b>(393,955)</b>    | <b>636,609</b>    | <b>25,949</b>    |
| Add: Net (income) loss attributed to noncontrolling interests                   | 496                 | (322)             | (186)            |
| <b>Net income (loss) attributable to Cooper-Standard Holdings Inc.</b>          | <b>\$ (393,459)</b> | <b>\$ 636,287</b> | <b>\$ 25,763</b> |
| Net income available to Cooper-Standard Holdings Inc. common stockholders       | N/A                 | N/A               | \$ 18,328        |
| <b>Basic net income per share attributable to Cooper-Standard Holdings Inc.</b> | <b>N/A</b>          | <b>N/A</b>        | <b>\$ 1.05</b>   |
| Diluted net income per share attributable to Cooper-Standard Holdings Inc.      | N/A                 | N/A               | \$ 1.00          |

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***Three Months Ended September 30, 2010 Compared with Three Months Ended September 30, 2009***

*Sales.* Our sales increased to \$585.7 million in the third quarter of 2010 from \$517.8 million in the third quarter of 2009, an increase of \$67.9 million, or 13.1%. The improvement is a result of a significant increase in volumes primarily in North America and Asia Pacific partially offset by a decline in certain regions of Europe. The increased volume was partially offset by foreign currency exchange, which had a net unfavorable impact on sales of \$10.5 million.

*Gross Profit.* Gross profit increased \$20.0 million from \$82.1 million in the third quarter of 2009 to \$102.1 million in the third quarter of 2010. As a percentage of sales, gross profit increased to 17.4% of sales in the third quarter of 2010 as compared to 15.8% of sales in the third quarter of 2009. The improved gross profit and gross profit margin is a result of the increase in volumes in most of the regions and our lean savings, partially offset by the restoration of certain employee pay and benefits and slightly higher raw material costs.

*Selling, Administration and Engineering.* Selling, administration and engineering expenses increased \$15.9 million to \$68.6 million in the third quarter of 2010 compared to \$52.7 million in the third quarter of 2009, primarily due to the restoration of certain employee pay and benefits.

*Restructuring.* Restructuring charges decreased \$3.6 million to \$0.8 million in the third quarter of 2010 compared to \$4.4 million in the third quarter of 2009, primarily due to timing of restructuring initiatives in 2010.

*Interest Expense, Net.* Interest expense of \$10.7 million for the three months ended September 30, 2010 is primarily interest on our senior notes. Interest expense of \$11.9 million for the three months ended September 30, 2009 includes interest on some of our prepetition debt obligations and debtor-in-possession financing which were no longer outstanding upon the emergence from bankruptcy. During 2009 we ceased recording interest expense on certain prepetition debt obligations.

*Other Income.* Other income of \$5.5 million in the third quarter of 2010 compared to \$5.9 million in the same period in 2009 was primarily attributable to foreign currency gains.

*Provision for Income Tax Expense (Benefit).* For the three months ended September 30, 2010, the Company recorded income tax provision of \$4.4 million on earnings before income taxes of \$25.5 million. This compares to an income tax provision of \$3.8 million on income before income taxes of \$14.4 million for the same period of 2009. Income tax rate for the three months ended September 30, 2010 differs from statutory rates due to the impact of deferred taxes recorded on income taxes on foreign earnings, the inability to record a tax benefit for pre-tax losses in the United States and certain foreign jurisdictions to the extent not offset by other categories of income, tax credits, income tax incentives, withholding taxes and other permanent items. Further, the Company's current and future provision for income taxes will be significantly impacted by the recognition of valuation allowances in certain countries, particularly the United States. The Company intends to maintain these allowances until it is more likely than not that the deferred tax assets will be realized. Accordingly, income taxes are impacted by the U.S. valuation allowance and the mix of earnings among jurisdictions.

***Four Months Ended September 30, 2010, Five Months Ended May 31, 2010 and Nine Months Ended September 30, 2009***

Due to our adoption of fresh-start reporting on May 31, 2010, the accompanying Consolidated Statements of Operations include the year-to-date results of operations for the five months ended May 31, 2010 of the Predecessor and the four months ended September 30, 2010 of the Successor.

For the period ended May 31, 2010, we recognized a gain of approximately \$660.0 million for reorganization items as a result of the bankruptcy proceedings and the effects of fresh-start accounting. This gain reflects the cancellation of our prepetition equity, debt and certain of our other obligations, partially offset by the recognition of certain of our new equity and debt obligations, as well as professional fees incurred as a direct result of the bankruptcy proceedings.

In addition, we recognized charges of approximately \$9.9 million in the four months ended September 30, 2010 as a result of the bankruptcy proceedings and the adoption of fresh-start accounting. The majority of these charges related to the inventory fair value adjustment of approximately \$8.1 million, which was recognized in cost of sales in the four months ended September 30, 2010 as the inventory was sold.

*Sales.* Sales for the four months ended September 30, 2010 were \$801.3 million. Sales were favorably impacted by a significant increase in volume, partially offset by unfavorable foreign exchange of \$18.0 million. Sales were \$1,009.1 million for the five months ended May 31, 2010.

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Sales were favorably impacted by a significant increase in volume and favorable foreign exchange of \$52.5 million. Sales for the nine months ended September 30, 2009 were \$1,367.7 million.

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*Gross Profit.* Gross profit for the four months ended September 30, 2010 and the five months ended May 31, 2010 were \$135.9 million and \$176.9 million, respectively. Gross profit as a percentage of sales was 17.0% for the four months ended September 30, 2010 and 17.5% for the five months ended May 31, 2010. Gross profit and gross profit margin for these two periods were favorably impacted by a significant increase in volumes in most regions and our lean savings, partially offset by the restoration of certain employee pay and benefits and slightly higher raw material costs. The four months ended September 30, 2010 was also impacted by the liquidation of the fair value adjustment to inventory of \$8.1 million, which was recognized in cost of sales as the inventory was sold. Gross profit and gross profit as a percentage of sales for the nine months ended September 30, 2009 were \$175.2 million and 12.8%, respectively.

*Selling, Administration and Engineering.* Selling, administration and engineering expenses for the four months ended September 30, 2010 were \$91.6 million and \$92.2 million for the five months ended May 31, 2010. Both periods were primarily impacted by the restoration of certain employee pay and benefits. Selling, administration and engineering expenses were \$146.2 million for the nine months ended September 30, 2009.

*Impairment Charges.* In the second quarter of 2009, we recorded a goodwill impairment charge of \$157.2 million. In addition, impairment charges of \$202.5 million related to certain intangible assets and impairment charges of \$3.0 million related to certain fixed assets were recorded. During the second quarter of 2009, several events occurred that indicated potential impairment of our goodwill. Such events included: a) the chapter 11 bankruptcy of two of our main customers, Chrysler LLC and General Motors, and unplanned plant shut-downs; b) continued product volume risk and negative product mix changes; c) our commencement of negotiations with our sponsors, senior secured lenders, and bondholders to recapitalize our long term debt and equity; d) our recognition as the second quarter progressed that there was an increasing likelihood that we would breach our financial covenants under our prepetition credit agreement; and e) our decision to defer our June 15, 2009 interest payment on our prepetition notes pending the outcome of our quarterly financial results, an analysis of whether we would meet our financial covenants for the past quarter and negotiations with our various constituencies. As a result of the combination of the above factors, we significantly reduced our second quarter projections.

*Restructuring.* Restructuring charges were \$1.2 million for the four months ended September 30, 2010, \$5.9 million for the five months ended May 31, 2010, primarily representing the continuation of previously announced actions, and \$32.9 million for the nine months ended September 30, 2009. The nine months ended September 30, 2009 was affected by the final phase of the Company's global product line operating divisions that were initiated in the first quarter of 2009. Restructuring charges of \$21.3 million of this phase were recognized for the nine months ended September 30, 2009.

*Interest Expense, net.* Interest expense for the four months ended September 30, 2010 consisted primarily of interest on our senior notes. Interest expense for the five months ended May 31, 2010 includes \$28.0 million of interest from the period August 3, 2009 through May 27, 2010 and interest on the DIP facility. The interest on the prepetition debt obligations was recorded when our Plan of Reorganization was approved by the claimholders. Interest expense for the nine months ended September 30, 2009 includes interest on all of our prepetition debt obligations and debtor-in-possession financing.

*Reorganization Items and Fresh-Start Accounting Adjustments, net.* In the five months ended May 31, 2010, we recognized a gain of \$520.1 million for reorganization items as a result of the bankruptcy proceedings. This gain reflects the cancellation of our prepetition equity, debt and certain of our other obligations, partially offset by the recognition of certain of our new equity and debt obligations, as well as professional fees incurred as a direct result of the bankruptcy proceedings. In addition, we recognized a gain of \$139.9 million related to the valuation of our net assets upon emergence from Chapter 11 bankruptcy proceedings pursuant to the provisions of fresh-start accounting.

*Other Income (Expense).* Other income for the four months ended September 30, 2010 was \$5.0 million, which consisted primarily of foreign currency gains. Other expense of \$21.2 million for the five months ended May 31, 2010, consisted primarily of foreign currency losses. For the nine months ended September 30, 2009, other income consisted of a gain of \$9.1 million on the repurchase of debt, \$7.8 million of foreign currency gains, and \$3.3 million of losses on interest rate swaps and sale of receivables.

*Provision for Income Tax Expense (Benefit).* For the five months ended May 31, 2010 and the four months ended September 30, 2010, the Company recorded income tax provisions of \$39.9 million and \$5.4 million on earnings before income taxes of \$676.6 million and \$31.3 million, respectively. This compares to an income tax benefit of \$(31.3) million on losses before income taxes of \$(425.3) million for the nine months ended September 30, 2009. Income tax expense for the five months ended May 31, 2010 and the four months ended September 30, 2010 differ from statutory rates due to the impact of deferred taxes recorded on fresh-start adjustments, income taxes on foreign earnings, the inability to record a tax benefit for pre-tax losses in the United States and certain foreign jurisdictions to the extent not offset by other categories of income, tax credits, income tax incentives, withholding taxes and other permanent items. Further, the Company's current and future provision for



income taxes will be significantly impacted by the

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recognition of valuation allowances in certain countries, particularly the United States. The Company intends to maintain these allowances until it is more likely than not that the deferred tax assets will be realized. Accordingly, income taxes are impacted by the U.S. valuation allowance and the mix of earnings among jurisdictions.

**Segment Results of Operations**

The Company evaluates segment performance based on segment profit before tax. The following table details information on the Company's business segments:

|                              | <b>Predecessor<br/>Three Months<br/>Ended<br/>September 30, 2009</b> | <b>Successor<br/>Three Months<br/>Ended<br/>September 30, 2010</b> |
|------------------------------|--|--|
| <b>Sales</b>                 |  |  |
| North America                | \$ 251,700   | \$ 316,585   |
| International                | 266,142  | 269,065  |
|                              | \$ 517,842   | \$ 585,650   |
| <b>Segment profit (loss)</b> |  |  |
| North America                | \$ 20,036  | \$ 29,122  |
| International                | (5,597)  | (3,670)  |
|                              | \$ 14,439  | \$ 25,452  |

|                              | <b>Predecessor<br/>Nine<br/>Months<br/>Ended<br/>September 30,<br/>2009</b> | <b>Five Months<br/>Ended<br/>May 31, 2010</b> | <b>Successor<br/>Four Months<br/>Ended<br/>September 30, 2010</b> |
|------------------------------|---|---|---|
| <b>Sales</b>                 |   |   |   |
| North America                | \$ 632,234  | \$ 508,738                                    | \$ 432,981  |
| International                | 735,422   | 500,390                                       | 368,311   |
|                              | \$ 1,367,656  | \$ 1,009,128                                  | \$ 801,292  |
| <b>Segment profit (loss)</b> |   |   |   |
| North America                | \$ (259,702)  | \$ 590,121                                    | \$ 37,255   |
| International                | (165,592)   | 86,428  | (5,954)   |
|                              | \$ (425,294)  | \$ 676,549                                    | \$ 31,301   |

**Three Months Ended September 30, 2010 Compared with Three Months Ended September 30, 2009**

*North America.* Sales increased \$64.9 million, or 25.8%, primarily due to stronger sales production volume and favorable foreign exchange of \$4.1 million. Segment profit for the third quarter of 2010 increased by \$9.1 million compared to the third quarter of 2009. Segment profit also increased due to volume and the favorable impact of our lean savings, partially offset by the restoration of certain employee pay and benefits, and slightly higher raw material costs.

*International.* Sales increased \$2.9 million, or 1.1%, primarily due to an increase in sales volume offset by unfavorable foreign exchange of \$14.6 million. Segment loss for the third quarter of 2010 improved by \$1.9 million compared to the third quarter of 2009. Segment loss also improved due to the increase in volumes and the favorable impact of our lean savings. Segment loss was negatively impacted by the restoration

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of certain employee pay and benefits, and slightly higher raw material costs.

### ***Four Months Ended September 30, 2010, Five Months Ended May 31, 2010 and Nine Months Ended September 30, 2009***

*North America.* Sales for the four months ended September 30, 2010 were \$433.0 million. Sales were favorably impacted by a significant increase in volume and favorable foreign exchange of \$6.3 million. Sales for the five months ended May 31, 2010 were \$508.7 million. Sales were favorably impacted by a significant increase in volume and favorable foreign exchange of \$19.3 million. Sales for the nine months ended September 30, 2009 were \$632.2 million. Segment profit for the four months ended September 30, 2010 was \$37.3 million, which was favorably impacted by the improved volumes, our lean savings, partially offset by the restoration of certain employee pay and benefits and slightly higher raw material costs. Segment profit for the five months ended May 31, 2010 was \$590.1 million. As a result of the reorganization and fresh-start accounting adjustments, a gain of \$565.1 million was recognized in the North America segment. Segment profit also increased due to improved volumes and the favorable impact of our lean savings,

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partially offset by the restoration of certain employee pay and benefits, slightly higher raw material costs and recognition of interest on certain prepetition debt obligations for the period of August 3, 2009 through May 27, 2010, which was recorded when our Plan of Reorganization was approved by the claimholders. Segment loss for the nine months ended September 30, 2009 was \$259.7 million, which included impairment charges of \$242.2 million for goodwill, intangibles and fixed assets.

*International.* Sales for the four months ended September 30, 2010 were \$368.3 million. Sales were favorably impacted by a significant increase in volume partially offset by unfavorable foreign exchange of \$24.3 million. Sales for the five months ended May 31, 2010 were \$500.4 million. Sales were favorably impacted by a significant increase in volume and favorable foreign exchange of \$33.2 million. Sales for the nine months ended September 30, 2009 were \$735.4 million. Segment loss for the four months ended September 30, 2010 was \$6.0 million, which was negatively impacted by higher raw material costs, restoration of certain employee pay and benefits and unfavorable foreign exchange partially offset by the improved volumes and our lean savings. Segment profit for the five months ended May 31, 2010 was \$86.4 million. As a result of the reorganization and fresh-start accounting adjustments, a gain of \$94.9 million was recognized in the International segment. Segment profit also increased due to improved volumes and the favorable impact of our lean savings, partially offset by the restoration of certain employee pay and benefits and slightly higher raw material costs. Segment loss for the nine months ended September 30, 2009 was \$165.6 million, which included impairment charges of \$120.5 million for goodwill, intangibles and fixed assets.

## **Restructuring**

We continually evaluate alternatives in an effort to align our business with the changing needs of our customers and lower the operating cost of the Company. This may include the realignment of our existing manufacturing capacity, facility closures or similar actions. See the Notes to the Condensed Consolidated Financial Statements for discussion of restructuring activities during the three and nine months ended September 30, 2010.

## **Liquidity and Capital Resources**

### ***Short and Long-Term Liquidity Considerations and Risks***

During the pendency of the chapter 11 cases and the Canadian proceedings, our primary sources of liquidity were cash flows from operations and borrowings made under our DIP credit agreement. In addition to the cash requirements necessary to fund ongoing operations, we incurred significant professional fees and other costs in connection with the chapter 11 cases and the Canadian proceedings.

### ***Cash Flows***

*Operating activities.* Cash flows provided by operations were \$80.3 million for the four months ended September 30, 2010, which includes \$17.0 million of cash provided by changes in operating assets and liabilities. Cash flows used in operations were \$75.4 million for the five months ended May 31, 2010, which were a result of an increase in our working capital requirements due to the significant increase in volumes and \$37.2 million of interest payments on our prepetition debt obligations and DIP facility. Cash flows provided by operations were \$30.2 million for the nine months ended September 30, 2009, which included \$28.8 million of changes in operating assets and liabilities.

*Investing activities.* Cash used in investing activities was \$23.4 million for the four months ended September 30, 2010, which consisted primarily of \$23.5 million of capital spending. Cash used in investing activities was \$19.1 million for the five months ended May 31, 2010, which consisted of \$22.9 million of capital spending offset by proceeds from sale of assets and other of \$3.9 million. Cash used in investing activities was \$25.2 million for the nine months ended September 30, 2009, which was primarily capital spending. We anticipate that we will spend approximately \$50.0 million to \$60.0 million on capital expenditures for the Successor period in 2010.

*Financing activities.* Net cash provided by financing activities totaled \$0.3 million for the four months ended September 30, 2010, which consisted primarily of an increase in short term debt, partially offset by dividends paid and payments on long-term debt. Net cash used in financing activities totaled \$112.6 million for the five months ended May 31, 2010, which primarily resulted from activities related to our emergence from bankruptcy. Payments for settlement on our prepetition debt, DIP facility, debt issuance costs and backstop fees totaled \$914.6 million. These payments were offset by cash proceeds from the rights offering conducted pursuant to our Plan of Reorganization of \$355.0 million and our senior notes offering of \$450.0 million. Net cash provided by financing activities totaled \$118.9 million for the nine months ended September 30, 2009, which consisted primarily of \$108.0 million of debtor-in-possession financing, net of debt issuance cost and increased short term debt partially offset by normal debt payments and repurchase of bonds.



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***Financing***

*Prepetition debt obligations.* As of August 3, 2009, the date of the filing of the chapter 11 cases by the Debtors, we had approximately \$1.2 billion of outstanding indebtedness on a consolidated basis, of which \$86.4 million consisted of draws on a senior secured revolving credit facility, \$527.0 million consisted of five senior secured term loan facilities, \$513.4 million consisted of our prepetition senior notes and our prepetition senior subordinated notes and \$50.8 million consisted of debt on account of other credit facilities, capital leases for affiliates, swaps and other miscellaneous obligations. As a result of the filing of the chapter 11 cases, the loan commitments of the lenders under the prepetition credit agreement were terminated (including the availability under the revolving credit facility, including with respect to standby letters of credit) and all principal and accrued and unpaid interest outstanding under the prepetition credit agreement, our prepetition senior notes and our prepetition senior subordinated notes accelerated and became due and payable, subject to an automatic stay of any action to collect, assert or recover a claim against us as a result of the commencement of the chapter 11 proceedings and applicable bankruptcy law. Effective August 3, 2009, we ceased recording interest expense on outstanding prepetition debt instruments classified as liabilities subject to compromise.

*Prepetition senior credit agreement.* In connection with Cooper-Standard Holdings Inc.'s acquisition of the automotive segment of Cooper Tire & Rubber Company in 2004, or the 2004 acquisition, the Company, Cooper-Standard Automotive Inc., our wholly-owned subsidiary, or CSA U.S., and CSA Canada entered into a credit agreement with various lending institutions, Deutsche Bank Trust Company Americas, as administrative agent, Lehman Commercial Paper Inc., as syndication agent, and Goldman Sachs Credit Partners, L.P., UBS Securities LLC and The Bank of Nova Scotia, as co-documentation agents, or, with subsequent amendments thereto, the prepetition credit agreement, which provided for revolving credit facilities and term loan facilities. Our revolving credit facilities provided for loans in a total principal amount of up to \$125.0 million with a maturity of December 2010. The term loan facilities included a Term Loan A facility of the Canadian dollar equivalent of \$51.3 million with a maturity of December 2010, a Term Loan B facility of \$115.0 million with a maturity of December 2011 and a Term Loan C facility of \$185.0 million with a maturity of December 2011. These term loans were used to fund the 2004 acquisition. To finance, in part, the acquisition of fifteen fluid handling systems operations in North America, Europe and China from ITT Industries, Inc. and the MAPS acquisition, we also established and borrowed under two new term loan tranches, with an aggregate of \$190.0 million borrowed in U.S. dollars and 64.725 million borrowed in Euros. As of August 3, 2009, the date of the commencement of the chapter 11 proceedings, approximately \$613.4 million of principal and accrued and unpaid interest was outstanding under the prepetition credit agreement, of which \$86.4 million consisted of draws on the revolving credit facilities and \$527.0 million consisted of five term loan facilities.

As a result of the filing of the chapter 11 cases, the loan commitments of the lenders under the prepetition credit agreement were terminated and all principal and accrued and unpaid interest outstanding under the prepetition credit agreement accelerated and became due and payable, subject to an automatic stay under applicable bankruptcy law.

Upon our emergence from bankruptcy, the prepetition credit agreement was cancelled and terminated, including all agreements relating thereto, except to the extent to allow the Debtors, reorganized Debtors or the administrative agent, as applicable, to make distributions pursuant to our Plan of Reorganization on account of claims related to such prepetition credit agreement and to perform certain other administrative duties thereunder.

*Prepetition senior notes and prepetition senior subordinated notes.* In connection with the 2004 acquisition, CSA U.S. issued \$200.0 million aggregate principal amount of our prepetition senior notes, and \$350.0 million aggregate principal amount of our prepetition senior subordinated notes. As a result of the filing of the chapter 11 cases, all principal and accrued and unpaid interest outstanding under our prepetition senior notes and our prepetition senior subordinated notes accelerated and became due and payable, subject to an automatic stay under applicable bankruptcy law.

Upon our emergence from bankruptcy, our prepetition senior notes and our prepetition senior subordinated notes were cancelled and the indentures governing such obligations were terminated, except to the extent to allow the Debtors, reorganized Debtors or the relevant trustee, as applicable, to make distributions pursuant to our Plan of Reorganization on account of claims related to such notes and perform certain other administrative duties or exercise certain protective rights thereunder.

*DIP financing.* In connection with the commencement of the chapter 11 cases and the Canadian proceedings, we and certain of our subsidiaries entered into a Debtor-In-Possession Credit Agreement, dated August 5, 2009, or our initial DIP credit agreement, with various lenders party thereto. On December 2, 2009, Metzeler Automotive Profile Systems GmbH, a German limited liability company, became an additional borrower under our initial DIP credit agreement. Under our initial DIP credit agreement, we borrowed an aggregate of \$175.0 million principal amount of superpriority senior secured term loans in order to finance our operating, working capital and other general corporate needs (including the payment of fees and expenses in accordance with the orders of the Bankruptcy Court and the Canadian Court authorizing such borrowings).



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In order to refinance our initial DIP credit agreement on terms more favorable to us, we and certain of our subsidiaries entered into our DIP credit agreement on December 18, 2009 with various lenders party thereto, which provided for superpriority senior secured term loans in an aggregate principal amount of up to \$175.0 million, subject to certain conditions, and an uncommitted \$25.0 million incremental facility.

Following the entry of a final order by the Bankruptcy Court approving our DIP credit agreement, on December 29, 2009, we borrowed \$175.0 million under our DIP credit agreement. All of the proceeds of the borrowings under our DIP credit agreement, together with our cash on hand, were used to repay all borrowings and amounts outstanding under our initial DIP credit agreement, and to pay related fees and expenses. We prepaid \$25.0 million of the borrowings under our DIP credit agreement on each of January 29, 2010, March 26, 2010, April 20, 2010 and May 18, 2010. In addition, the Company repaid \$0.2 million on March 31, 2010. The remaining balance was repaid upon our emergence from bankruptcy, at which time our DIP credit agreement was cancelled and terminated, including all agreements related thereto.

### **Liquidity and Capital Resources After Emergence from Bankruptcy Proceedings**

As part of our Plan of Reorganization, we issued \$450.0 million of our senior notes and entered into our \$125.0 million senior ABL facility. Proceeds from our senior notes offering, together with proceeds of the rights offering and cash on hand, were used to pay claims under the prepetition credit agreement, our DIP credit agreement and the portion of the prepetition senior notes payable in cash, in full, together with related fees and expenses. Upon our emergence from bankruptcy, we had \$479.3 million of outstanding indebtedness, consisting of \$450.0 million of our senior notes and \$29.3 million in other debt of certain of our foreign subsidiaries. We intend to fund our ongoing capital and working capital requirements through a combination of cash flows from operations and borrowings under our senior ABL facility. We anticipate that funds generated by operations and funds available under our senior ABL facility will be sufficient to meet working capital requirements for the next 12 months. For a description of our senior notes and our senior ABL facility, see Note 7. Debt to our consolidated financial statements.

Based on our current and anticipated levels of operations and the condition in our markets and industry, we believe that our cash on hand, cash flow from operations and availability under our senior ABL facility will enable us to meet our working capital, capital expenditures, debt service and other funding requirements for the foreseeable future. However, our ability to fund our working capital needs, debt payments and other obligations, and to comply with the financial covenants, including borrowing base limitations, under our senior ABL facility, depends on our future operating performance and cash flow and many factors outside of our control, including the costs of raw materials, the state of the overall automotive industry and financial and economic conditions and other factors. Any future acquisitions, joint ventures or other similar transactions will likely require additional capital and there can be no assurance that any such capital will be available to us on acceptable terms, if at all.

#### ***Senior ABL facility***

On the date of our emergence from bankruptcy, the Company, CSA U.S., or the U.S. Borrower, CSA Canada, or the Canadian Borrower and, together with the U.S. Borrower, the Borrowers, and certain subsidiaries of the U.S. Borrower entered into a senior secured asset-based revolving credit facility, or our senior ABL facility, with certain lenders, Bank of America, N.A., as agent, or the Agent, for such lenders, Deutsche Bank Trust Company Americas, as syndication agent, and Banc of America Securities LLC, Deutsche Bank Securities Inc., UBS Securities LLC and Barclays Capital, as joint lead arrangers and bookrunners. A summary of our senior ABL facility is set forth below. This description is qualified in its entirety by reference to the credit agreement governing our senior ABL facility.

*General.* Our senior ABL facility provides for an aggregate revolving loan availability of up to \$125.0 million, subject to borrowing base availability, including a \$45.0 million letter of credit sub-facility and a \$20 million swing line sub-facility. Our senior ABL facility also provides for an uncommitted \$25.0 million incremental loan facility, for a potential total senior ABL facility of \$150.0 million (if requested by the Borrowers and the lenders agree to fund such increase). No consent of any lender (other than those participating in the increase) is required to effect any such increase.

*Maturity.* Any borrowings under our senior ABL facility will mature, and the commitments of the lenders under our senior ABL facility will terminate, on May 27, 2014.

*Borrowing base.* Loan (and letter of credit) availability under our senior ABL facility is subject to a borrowing base, which at any time is limited to the lesser of: (A) the maximum facility amount (subject to certain adjustments) and (B) (i) up to 85% of eligible accounts receivable; plus (ii) up to the lesser of 70% of eligible inventory or 85% of the appraised net orderly liquidation value of eligible inventory; minus reserves established by the Agent. The accounts receivable portion of the borrowing base is subject to certain formulaic limitations (including concentration limits). The inventory portion of the borrowing base is limited to eligible





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inventory, as determined by an independent appraisal. The borrowing base is also subject to certain reserves, which are established by the Agent (which may include changes to the advance rates indicated above). Loan availability under our senior ABL facility is apportioned, as follows: \$100.0 million to the U.S. Borrower and \$25.0 million to the Canadian Borrower.

*Guarantees; security.* The obligations of the U.S. Borrower under our senior ABL facility and cash management arrangements and interest rate, foreign currency or commodity swaps entered into by us, in each case with the lenders and their affiliates, or, collectively, additional ABL secured obligations, are guaranteed on a senior secured basis by us and all of our U.S. subsidiaries (other than CS Automotive LLC), and the obligations of the Canadian Borrower under our senior ABL facility and additional ABL secured obligations of the Canadian Borrower and its Canadian subsidiaries are guaranteed on a senior secured basis by us, all of the Canadian subsidiaries of the Canadian Borrower and all of our U.S. subsidiaries. The U.S. Borrower guarantees the additional ABL secured obligations of its subsidiaries and the Canadian Borrower guarantees the additional ABL secured obligations of its Canadian subsidiaries. The obligations under our senior ABL facility and related guarantees are secured by a first priority lien on all of each Borrower's and each guarantor's existing and future personal property consisting of accounts receivable, payment intangibles, inventory, documents, instruments, chattel paper and investment property, certain money, deposit accounts and securities accounts and certain related assets and proceeds of the foregoing.

*Interest.* Borrowings under our senior ABL facility bear interest at a rate equal to, at the Borrowers' option:

in the case of borrowings by the U.S. Borrower, LIBOR or the base rate plus, in each case, an applicable margin; or

in the case of borrowings by the Canadian Borrower, BA rate, Canadian prime rate or Canadian base rate plus, in each case, an applicable margin.

The initial applicable margin is 3.5% with respect to the LIBOR or BA-based borrowings and 2.5% with respect to base rate, Canadian prime rate and Canadian base rate borrowings. The applicable margin is subject, in each case, to quarterly performance pricing adjustments commencing six months after the closing date.

*Covenants; events of default.* Our senior ABL facility includes affirmative and negative covenants that will impose substantial restrictions on our financial and business operations, including its ability to incur and secure debt, make investments, sell assets, pay dividends or make acquisitions. Our senior ABL facility also includes a requirement to maintain a monthly fixed charge coverage ratio of no less than 1.1 to 1.0 when availability under our senior ABL facility is less than specified levels. Our senior ABL facility also contains various events of default that are customary for comparable facilities.

Our current revenue forecast for 2010 is determined from specific platform volume projections consistent with a North American and European light vehicle production estimate of 11.8 million units and 18.0 million units, respectively. Adverse changes to the vehicle production levels could have a negative impact on our future sales, liquidity, results of operations and ability to comply with our debt covenants under our senior ABL facility or any future financing arrangements we enter into. We took significant actions during the second half of 2008 and first quarter of 2009 to reduce our cost base and improve profitability. While we believe the vehicle production and other assumptions within our forecast are reasonable, we have also considered the possibility of even weaker demand. In addition to the potential impact of changes on our sales, our current operating performance and future compliance with the covenants under our senior ABL facility or any future financing arrangements we enter into are dependent upon a number of other external and internal factors, such as changes in raw material costs, changes in foreign currency rates, our ability to execute our cost savings initiatives, our ability to implement and achieve the savings expected by the changes in our operating structure and other factors beyond our control.

***Senior notes due 2018***

On May 11, 2010, CSA Escrow Corporation, or the escrow issuer, an indirect wholly-owned non-debtor subsidiary of CSA U.S. issued \$450.0 million aggregate principal amount of our senior notes. Our senior notes were issued in a private placement exempt from registration under the Securities Act of 1933, as amended. A summary of our senior notes is set forth below. This description is qualified in its entirety by reference to the indenture governing our senior notes.

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*General.* Our senior notes were issued pursuant to an indenture dated May 11, 2010 by and between the escrow issuer and the trustee thereunder. Upon satisfaction of the escrow release conditions described above, the escrow issuer was merged with and into CSA U.S., with CSA U.S. as the surviving entity, and upon the consummation of the merger, CSA U.S. assumed all of the obligations of the escrow issuer under our senior notes and the indenture and the guarantees by the guarantors became effective, or the assumption. For purposes of this description, references to the issuer prior to the assumption refer to the escrow issuer and after the assumption refer to CSA U.S.

*Guarantees.* Our senior notes are guaranteed, jointly and severally, on a senior unsecured basis, by us and all of CSA U.S.'s wholly-owned domestic restricted subsidiaries, together with the escrow issuer, the obligors. If CSA U.S. or any of its domestic restricted subsidiaries acquires or creates another wholly-owned domestic restricted subsidiary that guarantees certain debt of CSA U.S. or a guarantor, such newly acquired or created subsidiary will also guarantee our senior notes.

*Ranking.* Our senior notes and guarantees constitute senior debt of the obligors. They (1) rank equally in right of payment with all of the obligors existing and future senior debt, (2) rank senior in right of payment to all of the obligors' existing and future subordinated debt, (3) are effectively subordinated in right of payment to all of the obligors' existing and future secured indebtedness and secured obligations to the extent of the value of the collateral securing such indebtedness and obligations and (4) are structurally subordinated to all existing and future indebtedness and other liabilities of the issuer's non-guarantor subsidiaries (other than indebtedness and liabilities owed to the issuer or one of its guarantor subsidiaries).

*Optional redemption.* The issuer has the right to redeem our senior notes at the redemption prices set forth below:

on and after May 1, 2014, all or a portion of our senior notes may be redeemed at a redemption price of 104.250% of the principal amount thereof if redeemed during the twelve-month period beginning on May 1, 2014, 102.125% of the principal amount thereof if redeemed during the twelve-month period beginning on May 1, 2015, and 100% of the principal amount thereof if redeemed on or after May 1, 2016, plus any accrued unpaid interest to the redemption date;

prior to May 1, 2013, up to 35% of our senior notes issued under the indenture may be redeemed with the proceeds from certain equity offerings at a redemption price of 108.50% of the principal amount thereof, plus any accrued and unpaid interest to the redemption date; and

prior to May 1, 2014, all or a portion of our senior notes may be redeemed at a price equal to 100% of the principal amount thereof plus a make-whole premium.

*Change of control.* If a change of control occurs, unless CSA U.S. has exercised its right to redeem all of its outstanding senior notes through an optional redemption, each noteholder shall have the right to require that CSA U.S. repurchase such noteholder's senior notes at a purchase price in cash equal to 101% of the principal amount on the date of purchase plus accrued and unpaid interest, if any, to the date of purchase, subject to the right of the noteholders of record on the relevant record date to receive interest due on the relevant interest payment date.

*Covenants.* The indenture limits, among other things, the ability of CSA U.S. and its restricted subsidiaries to pay dividends or distributions, repurchase equity, prepay subordinated debt or make certain investments, incur additional debt or issue certain disqualified stock and preferred stock, incur liens, merge or consolidate with another company or sell all or substantially all of its assets, enter into transactions with affiliates and allow to exist certain restrictions on the ability of the subsidiary guarantors to pay dividends or make other payments to CSA U.S., in each case, subject to exclusions and other customary exceptions. In addition, certain of these covenants will not be applicable during any period of time when our senior notes have an investment grade rating. The indenture also contains customary events of default.

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### **Non-GAAP Financial Measures**

In evaluating our business, management considers EBITDA and Adjusted EBITDA as key indicators of our operating performance. Our management also uses EBITDA and Adjusted EBITDA:

because similar measures are utilized in the calculation of the financial covenants and ratios contained in our financing arrangements;

in developing our internal budgets and forecasts;

as a significant factor in evaluating our management for compensation purposes;

in evaluating potential acquisitions;

in comparing our current operating results with corresponding historical periods and with the operational performance of other companies in our industry; and

in presentations to the members of our board of directors to enable our board of directors to have the same measurement basis of operating performance as is used by management in their assessments of performance and in forecasting and budgeting for our company.

In addition, we believe EBITDA and Adjusted EBITDA and similar measures are widely used by investors, securities analysts and other interested parties in evaluating our performance. We define Adjusted EBITDA as net income (loss) plus provision for income tax expense (benefit), interest expense, net of interest income, depreciation and amortization or EBITDA, as adjusted for items that management does not consider to be reflective of our core operating performance. These adjustments include restructuring costs, impairment charges, non-cash fair value adjustments, acquisition related costs, professional fees and expenses associated with our reorganization, non-cash stock based compensation and non-cash gains and losses from certain foreign currency transactions and translation.

We calculate EBITDA and Adjusted EBITDA by adjusting net income (loss) to eliminate the impact of a number of items we do not consider indicative of our ongoing operating performance. You are encouraged to evaluate each adjustment and the reasons we consider it appropriate for supplemental analysis. However, EBITDA and Adjusted EBITDA are not financial measurements recognized under accounting principles generally accepted in the United States, or GAAP, and when analyzing our operating performance, investors should use EBITDA and Adjusted EBITDA in addition to, and not as alternatives for, net income (loss), operating income, or any other performance measure derived in accordance with GAAP, or as an alternative to cash flow from operating activities as a measure of our liquidity. EBITDA and Adjusted EBITDA have limitations as analytical tools, and should not be considered in isolation or as substitutes for analysis of our results of operations as reported under GAAP. These limitations include:

they do not reflect our cash expenditures or future requirements for capital expenditure or contractual commitments;

they do not reflect changes in, or cash requirements for, our working capital needs;

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they do not reflect interest expense or cash requirements necessary to service interest or principal payments under our senior notes and senior ABL facility;

they do not reflect certain tax payments that may represent a reduction in cash available to us;

although depreciation and amortization are non-cash charges, the assets being depreciated or amortized may have to be replaced in the future, and EBITDA and Adjusted EBITDA do not reflect cash requirements for such replacements; and

other companies, including companies in our industry, may calculate these measures differently and, as the number of differences in the way companies calculate these measures increases, the degree of their usefulness as a comparative measure correspondingly decreases.

In addition, in evaluating Adjusted EBITDA, it should be noted that in the future we may incur expenses similar to the adjustments in the below presentation. Our presentation of Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items.

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The following table reconciles net income to EBITDA and Adjusted EBITDA (dollars in millions):

|   | Predecessor<br>Five Months Ended<br>May 31, 2010 | Successor<br>Three Months Ended<br>September 30, 2010 | Successor<br>Four Months Ended<br>September 30, 2010 |
|---|--|---|--|
| Net income  | \$ 636.3   | \$ 20.8   | \$ 25.8  |
| Provision for income tax expense                          | 39.9   | 4.4   | 5.4  |
| Interest expense, net of interest income                  | 44.5   | 10.7  | 14.2   |
| Depreciation and amortization                             | 35.7   | 28.1  | 36.9   |
| <b>EBITDA</b>   | <b>\$ 756.4</b>                                  | <b>\$ 64.0</b>  | <b>\$ 82.3</b>                                       |
| Reorganization and fresh-start accounting adjustments (1) | (660.0)  |   |  |
| Restructuring (2)   | 5.9  | 0.8   | 1.2  |
| Foreign exchange gains/losses (3)                         | 17.2   |   | (0.1)  |
| Inventory write-up (4)                                    |  |   | 8.1  |
| Stock-based compensation (5)                              | 0.2  | 2.7   | 3.6  |
| Other   | 0.3  | (0.3)   | (0.3)  |
| <b>Adjusted EBITDA</b>                                    | <b>\$ 120.0</b>                                  | <b>\$ 67.2</b>  | <b>\$ 94.8</b>                                       |

- (1) Reorganization and bankruptcy-related expenses, including professional fees.
- (2) Includes non-cash restructuring.
- (3) Foreign exchange gains and losses on prepetition debt and various intercompany loans.
- (4) Write-up of inventory to fair value at the Effective Date.
- (5) Non-cash stock amortization expense and non-cash stock option expense.

**Critical Accounting Policies****Adoption of Fresh-Start Accounting**

Fresh-start accounting results in a new basis of accounting and reflects the allocation of our estimated fair value to our underlying assets and liabilities. Our estimates of fair value are inherently subject to significant uncertainties and contingencies beyond our reasonable control. Accordingly, there can be no assurance that the estimates, assumptions, valuations, appraisals and financial projections will be realized, and actual results could vary materially.

Our reorganization value was allocated to our assets in conformity with the procedures specified by ASC 805, Business Combinations. The excess of reorganization value over the fair value of tangible and identifiable intangible assets was recorded as goodwill. Liabilities existing as of the Effective Date, other than deferred taxes, were recorded at the present value of amounts expected to be paid using appropriate risk adjusted interest rates. Deferred taxes were determined in conformity with applicable income tax accounting standards. Predecessor accumulated depreciation, accumulated amortization, retained deficit, common stock and accumulated other comprehensive loss were eliminated.

For further information on fresh-start accounting, see Note 3, Fresh-Start Accounting, to the consolidated financial statements included in this Report.

**Recent Accounting Pronouncements**

See Note 1 to the condensed consolidated financial statements included elsewhere in this Form 10-Q.



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**Forward-Looking Statements**

This report includes what the Company believes are forward-looking statements as that term is defined under the Private Securities Litigation Reform Act of 1995. These forward-looking statements include statements concerning our plans, objectives, goals, strategies, future events, future revenue or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, business trends, and other information that is not historical information. When used in this report, the words estimates, expects, anticipates, projects, plans, intends, believes, forecasts, or future or conditional verbs, such as will, should, could, or may, and variations of such words or similar expressions intended to identify forward-looking statements. All forward-looking statements, including, without limitation, management's examination of historical operating trends and data are based upon our current expectations and various assumptions. Our expectations, beliefs, and projections are expressed in good faith and we believe there is a reasonable basis for them. However, we cannot assure you that these expectations, beliefs, and projections will be achieved.

Such risks, uncertainties, and other important factors include, among others: the effect of our emergence from chapter 11 on us; the ability to maintain contracts and suppliers and customer relationships; limitations on flexibility in operating our business contained in our debt agreements; our dependence on the automotive industry; availability and cost of raw materials; our dependence on certain major customers; competition in the automotive industry; sovereign and other risks related to our conducting operations outside the United States; the uncertainty of our ability to achieve expected cost reduction savings; our exposure to product liability and warranty claims; labor conditions; our vulnerability to changes in interest rates; our ability to meet customers' needs for new and improved products in a timely manner; our ability to attract and retain key personnel; our legal rights to our intellectual property portfolio; our pension plans; environmental and other regulations; and other risks listed in our filings with the SEC. See Item 1A. Risk Factors, in our Form 10-K for our fiscal year ended December 31, 2009, Item 1A. Risk Factors in Part II of our Form 10-Q for the quarterly period ended March 31, 2010, and Item 1A. Risk Factors in Part II of our Form 10-Q for the quarterly period ended June 30, 2010 for additional information regarding these and other risks and uncertainties. There may be other factors that may cause our actual results to differ materially from the forward-looking statements.

All forward-looking statements attributable to us or persons acting on our behalf apply only as of the date of this report and are expressly qualified in their entirety by the cautionary statements included in this report. We undertake no obligation to update or revise forward-looking statements to reflect events or circumstances that arise after the date made or to reflect the occurrence of unanticipated events.



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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to fluctuations in interest rates, currency exchange rates and commodity prices. Prior to filing for bankruptcy, the Company had entered into derivative financial instruments to monitor its exposure to these risks, but as a result of the bankruptcy filing all but one of these instruments were dedesignated. We actively monitor our exposure to risk from changes in foreign currency exchange rates and interest rates through the use of derivative financial instruments in accordance with management's guidelines. We do not enter into derivative instruments for trading purposes. As of September 30, 2010, we had \$6.0 million of variable rate debt. A 1% increase in the average interest rate would increase future interest expense by approximately \$0.1 million per year.

At September 30, 2010 we had one interest rate swap contract outstanding with \$6.8 million of notional amount pertaining to EURO denominated debt fixed at 4.14%.

**Item 4. Controls and Procedures.**

The Company has evaluated, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this Report. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. However, based on that evaluation, the Company's Chief Executive Officer along with the Chief Financial Officer have concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this Report.

There have been no changes in the Company's internal control over financial reporting during the quarter ended September 30, 2010 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings.**

We are periodically involved in claims, litigation and various legal matters that arise in the ordinary course of business. In addition, we conduct and monitor environmental investigations and remedial actions at certain locations. Each of these matters is subject to various uncertainties, and some of these matters may be resolved unfavorably for us. A reserve estimate is established for each matter and updated as additional information becomes available. We do not believe that the ultimate resolution of any of these matters will have a material adverse effect on our business, financial condition or results of operations.

On August 3, 2009, we filed a voluntary petition for relief in the Bankruptcy Court to reorganize under chapter 11 of the Bankruptcy Code. We continued to operate our businesses and owned and managed our properties as a debtor-in-possession under the jurisdiction of the Bankruptcy Court in accordance with the applicable provisions of the Bankruptcy Code until we emerged from protection under chapter 11 of the Bankruptcy Code on May 27, 2010. See Note 2. Reorganization Under Chapter 11 to our consolidated financial statements.

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**Item 6. Exhibits**

The exhibits listed on the Index to Exhibits of this report are incorporated by reference herein.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**COOPER-STANDARD HOLDINGS INC.**

November 12, 2010  
Date

/s/ JAMES S. McELYA  
James S. McElya

**Chairman, Chief Executive Officer and Director**

**(Principal Executive Officer)**

November 12, 2010  
Date

/s/ ALLEN J. CAMPBELL  
Allen J. Campbell

**Vice President and Chief Financial Officer**

**(Principal Financial Officer)**

November 12, 2010  
Date

/s/ HELEN T. YANTZ  
Helen T. Yantz

**Vice President and Corporate Controller**

**(Principal Accounting Officer)**

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**INDEX TO EXHIBITS**

| <b>Exhibit No.</b> | <b>Description of Exhibit</b>   |
|--------------------|---|
| 31.1*              | Certification of James S. McElya, Chief Executive Officer, pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002   |
| 31.2*              | Certification of Allen J. Campbell, Chief Financial Officer, pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| 32.1*              | Certification of James S. McElya, Chief Executive Officer, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002     |
| 32.2*              | Certification of Allen J. Campbell, Chief Financial Officer, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |

\* Filed herewith