LASALLE HOTEL PROPERTIES Form 10-K February 25, 2010 Table of Contents

### **UNITED STATES**

### SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-K**

x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the Fiscal Year Ended December 31, 2009

OR

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_.

Commission file number 1-14045

# LASALLE HOTEL PROPERTIES

(Exact name of registrant as specified in its charter)

Maryland (State or other jurisdiction 36-4219376 (IRS Employer

Identification No.)

of incorporation or organization)

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#### 3 Bethesda Metro Center, Suite 1200

Bethesda, Maryland (Address of principal executive offices)

(301) 941-1500

(Registrant s telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

#### Name of each exchange on

20814

(Zip Code)

Title of each class Common Shares of Beneficial Interest (\$0.01 par value) 8 <sup>3</sup>/8% Series B Cumulative Redeemable Preferred Shares (\$0.01 par value) 7 <sup>1</sup>/2% Series D Cumulative Redeemable Preferred Shares (\$0.01 par value) 8% Series E Cumulative Redeemable Preferred Shares (\$0.01 par value) 7 <sup>1</sup>/4% Series G Cumulative Redeemable Preferred Shares (\$0.01 par value) **Securities registered pursuant to Section 12(g) of the Act: None**  which registered New York Stock Exchange New York Stock Exchange New York Stock Exchange New York Stock Exchange New York Stock Exchange

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes x No "

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes "No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes "No"

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. Check one:

Large accelerated filer x Accelerated filer " Non-accelerated filer " Smaller reporting company " (Do not check if a smaller reporting company) Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

The aggregate market value of the 62,601,655 common shares of beneficial interest held by non-affiliates of the registrant was approximately \$772.5 million based on the closing price on the New York Stock Exchange for such common shares of beneficial interest as of June 30, 2009.

Number of the registrant s common shares of beneficial interest outstanding as of February 12, 2010: 63,651,064.

DOCUMENTS INCORPORATED BY REFERENCE

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Portions of the registrant s Proxy Statement for its 2010 Annual Meeting of Shareholders to be held on or about April 22, 2010 are incorporated by reference in Part III of this report.

#### LASALLE HOTEL PROPERTIES

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#### **Forward-Looking Statements**

This report, together with other statements and information publicly disseminated by the Company, contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The Company intends such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and includes this statement for purposes of complying with these safe harbor provisions. Forward-looking statements, which are based on certain assumptions and describe the Company s future plans, strategies and expectations, are generally identifiable by use of the words believe, expect, intend, anticipate, estimate, project or similar expressions. Forward-looking statements in this report include, among others, statements about the Company s business strategy, including its acquisition and development strategies, industry trends, estimated revenues and expenses, ability to realize deferred tax assets, expected liquidity needs and sources (including capital expenditures and the ability to obtain financing or raise capital). You should not rely on forward-looking statements since they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond the Company s control and which could materially affect actual results, performances or achievements. Factors that may cause actual results to differ materially from current expectations include, but are not limited to:

risks associated with the hotel industry, including competition, increases in wages, energy costs and other operating costs, potential unionization, actual or threatened terrorist attacks, any type of flu or disease-related pandemic, downturns in general and local economic conditions;

the availability and terms of financing and capital and the general volatility of securities markets;

the Company s dependence on third-party managers of its hotels, including its inability to implement strategic business decisions directly;

risks associated with the real estate industry, including environmental contamination and costs of complying with the Americans with Disabilities Act and similar laws;

interest rate increases;

the possible failure of the Company to qualify as a REIT and the risk of changes in laws affecting REITs;

the possibility of uninsured losses;

risks associated with redevelopment and repositioning projects, including delays and cost overruns; and

the risk factors discussed under the heading Risk Factors in this Annual Report on Form 10-K. Accordingly, there is no assurance that the Company s expectations will be realized. Except as otherwise required by the federal securities laws, the Company disclaims any obligations or undertaking to publicly release any updates or revisions to any forward-looking statement contained herein (or elsewhere) to reflect any change in the Company s expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

The Company, we or us means LaSalle Hotel Properties, a Maryland real estate investment trust, and one or more of its subsidiaries (including LaSalle Hotel Operating Partnership, L.P. (the Operating Partnership ) and LaSalle Hotel Lessee, Inc. (LHL)), or, as the context may require, LaSalle Hotel Properties only, the Operating Partnership only or LHL only.

#### PART I

#### Item 1. Business General

The Company was organized as a Maryland real estate investment trust on January 15, 1998 to buy, own, redevelop and lease primarily upscale and luxury full-service hotels located in convention, resort and major urban business markets. The Company is a self-managed and self-administered real estate investment trust ( REIT ) as defined in the Internal Revenue Code of 1986, as amended (the Code ). As a REIT, the Company is generally not subject to federal corporate income tax on that portion of its net income that is currently distributed to shareholders. The income of LHL, the Company s taxable-REIT subsidiary, is subject to taxation at normal corporate rates.

As of December 31, 2009, the Company owned interests in 31 hotels with approximately 8,500 rooms/suites located in 11 states and the District of Columbia. Each hotel is leased under a participating lease that provides for rental payments equal to the greater of (i) base rent or (ii) participating rent based on hotel revenues. All 31 of the hotels are leased to LHL, or a wholly-owned subsidiary of LHL, including one hotel which transitioned from a lease with an unaffiliated lessee to a new lease with LHL as of January 1, 2009. The LHL leases expire between 2010 and 2014. Lease revenue from LHL and its wholly-owned subsidiaries is eliminated in consolidation. A third-party or non-affiliated hotel operator manages each hotel, which is also subject to a hotel management agreement, the terms of which are discussed in more detail under

Hotel Managers and Hotel Management Agreements . Additionally, the Company owned a 95.0% joint venture interest in a property under development.

Substantially all of the Company s assets are held by, and all of its operations are conducted through, the Operating Partnership. The Company is the sole general partner of the Operating Partnership. The Company owned, through a combination of direct and indirect interests, 100% of the common units of the Operating Partnership at December 31, 2009. During 2009, an unaffiliated limited partner redeemed 70,000 common units of limited partnership interest, leaving none held by limited partners other than directly or indirectly by the Company at December 31, 2009. Common units of the Operating Partnership were redeemable for cash or, at the option of the Company, for a like number of common shares of beneficial interest, par value \$0.01 per share, of the Company. On February 1, 2009, a limited partner redeemed 2,348,888 Series C Preferred Units of limited interest in the Operating Partnership for 2,348,888 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share. All of the Series C Preferred Shares were exchanged for Series G Preferred Shares on a one-for-one basis on April 16, 2009. No Series C Preferred Shares were outstanding as of December 31, 2009.

The Company s principal offices are located at 3 Bethesda Metro Center, Suite 1200, Bethesda, Maryland 20814. The Company s website is <u>www.lasallehotels.com</u>. The Company makes available on its website free of charge its filings with the Securities and Exchange Commission (SEC), including its Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to those reports.

#### Strategies and Objectives

The Company s primary objectives are to provide income to its shareholders through increases in distributable cash flow and to increase long-term total returns to shareholders through appreciation in the value of its common shares of beneficial interest. To achieve these objectives, the Company seeks to:

enhance the return from, and the value of, the hotels in which it owns interests and any additional hotels the Company may acquire or develop; and

invest in or acquire additional hotel properties on favorable terms.

The Company seeks to achieve revenue growth principally through:

renovations, repositionings and/or expansions at selected hotels;

acquisitions of full-service hotels located in convention, resort and major urban markets in the U.S. and abroad, especially upscale and luxury full-service hotels in such markets where the Company perceives strong demand growth or significant barriers to entry;

selective development of hotel properties, particularly upscale and luxury full-service hotels in high barrier-to-entry and high demand markets where development economics are favorable; and

revenue enhancing programs at the hotels.

The Company intends to acquire (when the economic environment improves) additional hotels in urban, convention and resort markets, consistent with the growth strategies outlined above and which may:

possess unique competitive advantages in the form of location, physical facilities or other attributes;

be available at significant discounts to replacement cost, including when such discounts result from reduced competition for hotels with long-term management and/or franchise agreements;

benefit from brand or franchise conversion or removal, new management, renovations or redevelopment or other active and aggressive asset management strategies; or

have expansion opportunities.

The Company continues to focus on eight primary urban markets; however, it will acquire assets in other markets if the investment is consistent with the Company s strategies and return criteria. The primary urban markets are:

San Diego San Francisco Seattle

Washington, DC

Boston	
Chicago	
Los Angeles	
New York	
Hotel Managers and Hotel Management Agreements	

The Company seeks to grow through strategic relationships with premier, internationally recognized hotel operating companies, including Westin Hotels and Resorts, Sheraton Hotels and Resorts Worldwide, Inc., Hilton Hotels Corporation, Outrigger Lodging Services, Noble House Hotels and Resorts, Hyatt Hotels Corporation, Benchmark Hospitality, White Lodging Services Corporation, Thompson Hotels, Sandcastle Resorts & Hotels, Davidson Hotel Company, Denihan Hospitality Group, Kimpton Hotel & Restaurant Group, L.L.C. and Dolce Hotels and Resorts. The Company believes that having multiple operators creates a network that will generate acquisition opportunities. In addition, the Company believes its acquisition capabilities are enhanced by its considerable experience, resources and relationships in the hotel industry specifically and the real estate industry generally.

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As of December 31, 2009, all of our 31 hotels are leased by LHL, and are managed and operated by third parties pursuant to management agreements entered into between LHL and the respective hotel management companies.

Our management agreements for the 31 hotels leased to LHL have the terms described below.

*Base Management Fees.* Our management agreements generally provide for the payment of base management fees between 1.0% and 3.5% of the applicable hotel s revenues or a fixed amount, as determined in the agreements.

*Incentive Management and Other Fees.* Some of our management agreements provide for the payment of incentive management fees between 10.0% and 20.0% of gross operating profit or as a percentage of, or in excess of, certain thresholds of net operating income or cash flow of the applicable hotel, if certain criteria are met. Certain of the management agreements also provide for the payment by us of sales and marketing, accounting and other fees.

*Terms.* The terms of our management agreements range from 1.5 years to 20 years not including renewals, and 1.5 years to 37 years including renewals.

*Ability to Terminate.* We have 31 management agreements of which 25 are terminable at will and 2 are terminable upon sale. The remaining 4 management agreements are terminable only with cause. Termination fees range from zero to up to three times annual base management and incentive management fees.

*Operational Services.* Each manager has exclusive authority to supervise, direct and control the day-to-day operation and management of the respective hotel including establishing all room rates, processing reservations, procuring inventories, supplies and services, and preparing public relations, publicity and marketing plans for the hotel.

*Executive Supervision and Management Services.* Each manager supervises all managerial and other employees for the respective hotel, reviews the operation and maintenance of the respective hotel, prepares reports, budgets and projections, and provides other administrative and accounting support services to the respective hotel.

*Chain Services.* Our management agreements with major brands require the managers to furnish chain services that are generally made available to other hotels managed by such operators. Such services may, for example, include: (1) the development and operation of computer systems and reservation services; (2) management and administrative services; (3) marketing and sales services; (4) human resources training services and (5) such additional services as may from time to time be more efficiently performed on a national, regional or group level.

*Working Capital.* Our management agreements typically require us to maintain working capital for a hotel and to fund the cost of supplies such as linen and other similar items. We are also responsible for providing funds to meet the cash needs for the hotel operations if at any time the funds available from the hotel operations are insufficient to meet the financial requirements of the hotel.

*Furniture, Fixtures and Equipment Replacements.* We are required to provide to the managers all the necessary furniture, fixtures and equipment for the operation of the hotels (including funding any required furniture, fixture and equipment replacements). Our management agreements generally provide that once each year the managers will prepare a list of furniture, fixtures and equipment to be acquired and certain routine repairs to be performed in the next year and an estimate of funds that are necessary therefore, subject to our review and approval. For purposes of funding the furniture, fixtures and equipment replacements, a specified percentage of the gross revenues of each hotel is either deposited by the manager in an escrow account (typically 3.0% to 5.0%) or held by the owner.

**Building Alterations, Improvements and Renewals.** Our management agreements generally require the managers to prepare an annual estimate of the expenditures necessary for major repairs, alterations, improvements, renewals and replacements to the structural, mechanical, electrical, heating, ventilating, air conditioning, plumbing and vertical transportation elements of the hotels. In addition to the foregoing, the management agreements generally provide that the managers may propose such changes, alterations and improvements to the hotels as required by reason of laws or regulations or, in each manager s reasonable judgment, to keep each respective hotel in a safe, competitive and efficient operating condition.

*Sale of a Hotel.* Three of our management agreements limit our ability to sell, lease or otherwise transfer a hotel, unless the transferee assumes the related management agreement and meets specified other conditions and/or unless the transferee is not a competitor of the manager.

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*Service Marks.* During the term of our management agreements, the service mark, symbols and logos currently used by the managers may be used in the operation of the hotels. Any right to use the service marks, logo and symbols and related trademarks at a hotel will terminate with respect to that hotel upon termination of the management agreement with respect to such hotel.

#### **Recent Developments**

On February 1, 2010, the Company repaid the Le Montrose Suite Hotel mortgage loan in the amount of \$12.8 million plus accrued interest with cash and additional borrowings on its senior unsecured credit facility. The loan was due to mature in July 2010.

On February 2, 2010, the Company and LaSalle Investment Management (LIM) mutually agreed to dissolve their joint venture arrangement. The joint venture was formed to seek domestic hotel investments in high barrier-to-entry urban and resort markets in the U.S. See Joint Ventures.

#### **Hotel Renovations**

The Company believes that its regular program of capital improvements at the hotels, including replacement and refurbishment of furniture, fixtures and equipment helps maintain and enhance its competitiveness and maximizes revenue growth.

The Donovan House was closed for renovations on February 21, 2006 and re-opened on March 28, 2008 as a luxury high-style, independent hotel. A new restaurant was completed and opened on June 8, 2009. The Company invested \$36.0 million from 2006 through 2009, excluding capitalized interest, to complete the renovation and repositioning.

The Chaminade Resort and Conference Center (excluding the spa and fitness center) was closed for renovations relating to an ongoing repositioning project on November 18, 2007 and re-opened as scheduled on January 31, 2008. The spa was renovated and re-opened on February 1, 2009. The Company invested \$9.3 million from 2006 through 2009, excluding capitalized interest, to complete the project.

#### Joint Ventures

On March 18, 2008, the Company, through Modern Magic Hotel LLC, a joint venture in which the Company holds a 95.0% controlling interest, acquired floors 2 through 13 and a portion of the first floor of the existing 52-story IBM Building located at 330 N. Wabash Avenue in downtown Chicago, IL for \$46.0 million plus acquisition costs. The joint venture has developed plans to convert the existing vacant floors to a super luxury hotel. Redevelopment activity has been temporarily suspended, but is expected to resume when economic conditions and lodging industry fundamentals demonstrate sustained improvement. As a result of the suspension of redevelopment activity, the Company holds a controlling interest, the accounts of the joint venture have been included in the consolidated financial statements. Initial acquisition and subsequent costs, including capitalized interest, totaling \$62.2 million and \$60.1 million are included in property under development in the Company s consolidated balance sheets as of December 31, 2009 and 2008, respectively. The 5.0% interest of the outside partner is included in redeemable noncontrolling interest in consolidated entity in the Company s consolidated balance sheets.

On February 2, 2010, the Company s joint venture arrangement with LIM, entered into on April 17, 2008, was mutually dissolved. The joint venture arrangement with LIM, a leading global real estate investment manager, was to seek domestic hotel investments in high barrier-to-entry urban and resort markets in the U.S. The two companies planned to invest up to \$250.0 million of equity in the joint venture. The Company, through the Operating Partnership, owned a 15.0% equity interest in the joint venture. The Company accounted for its investment in this joint venture under the equity method of accounting. As of December 31, 2009, there were no acquisitions through the joint venture.

#### **Tax Status**

The Company has elected to be taxed as a REIT under Sections 856 through 860 of the Code. As a result, the Company generally is not subject to corporate income tax on that portion of its net income that is currently

distributed to shareholders. A REIT is subject to a number of highly technical and complex organizational and operational requirements, including requirements with respect to the nature of its gross income and assets and a requirement that it currently distribute at least 90% of its taxable income. The Company may, however, be subject to certain state and local taxes on its income and property.

Effective January 1, 2001, the Company elected to operate its wholly-owned subsidiary, LHL, as provided for under the REIT Modernization Act as a taxable-REIT subsidiary. Accordingly, LHL is required to pay corporate income taxes at the applicable rates.

#### Seasonality

The Company s hotels operations historically have been seasonal. Taken together, the hotels maintain higher occupancy rates during the second and third quarters. These seasonality patterns can be expected to cause fluctuations in the hotel operating revenues of LHL and the Company s quarterly lease revenues from LHL.

#### Competition

The hotel industry is highly competitive. Each of the hotels is located in a developed area that includes other hotel properties. The number of competitive hotel properties in a particular area could have a material adverse effect on occupancy, average daily rate and room revenue per available room at the Company s current hotels or at hotels acquired in the future. The Company may be competing for investment opportunities with entities that have substantially greater financial resources than the Company. These entities may generally be able to accept more risk than the Company can prudently manage, including risks with respect to the amount of leverage utilized, creditworthiness of a hotel operator or the geographic proximity of its investments. Competition may generally reduce the number of suitable investment opportunities offered to the Company and increase the bargaining power of property owners seeking to sell.

#### **Environmental Matters**

In connection with the ownership of hotels, the Company is subject to various federal, state and local laws, ordinances and regulations relating to environmental protection. Under these laws, a current or previous owner or operator of real estate may be liable for the costs of removal or remediation of certain hazardous or toxic substances on, under or in such property. Such laws often impose liability without regard to whether the owner or operator knew of, or was responsible for, the presence of hazardous or toxic substances. In addition, the presence of contamination from hazardous or toxic substances, or the failure to remediate such contaminated property properly, may adversely affect the owner s ability to borrow using such property as collateral. Furthermore, a person who arranges for the disposal or treatment of a hazardous or toxic substance at a property owned by another, or who transports such substance to or from such property, may be liable for the costs of removal or remediation of such substance released into the environment at the disposal or treatment facility. The costs of removal of such substances may be substantial, and the presence of such substances may adversely affect the owner s ability to sell such real estate or to borrow using such real estate as collateral. In connection with the ownership of hotels, the Company may be potentially liable for such costs.

The Company believes that its hotels are in compliance, in all material respects, with all federal, state and local environmental ordinances and regulations regarding hazardous or toxic substances and other environmental matters, the violation of which could have a material adverse effect on the Company. The Company has not received written notice from any governmental authority of any material noncompliance, liability or claim relating to hazardous or toxic substances or other environmental matters in connection with any of its present properties.

#### Employees

The Company had 26 employees as of February 12, 2010. All persons employed in the day-to-day operations of the hotels are employees of the management companies engaged by the lessees to operate such hotels.

#### **Additional Information**

All reports filed with the SEC may also be read and copied at the SEC s public reference room at 100 F Street, NE, Washington, DC 20549. Further information regarding the operation of the public reference room may be obtained by calling 1-800-SEC-0330. In addition, all of our filed reports can be obtained at the SEC s website a<u>t www.sec.gov</u> or through our website a<u>t www.lasallehotels.com</u>.

#### Item 1A. Risk Factors

The following risk factors and other information included in this Annual Report on Form 10-K should be carefully considered. The risks and uncertainties described below are not the only ones the Company faces. Additional risks and uncertainties not presently known to the Company or that it may currently deem immaterial also may impair its business operations. If any of the following risks occur, the Company s business, financial condition, operating results and cash flows could be materially adversely affected.

In the past, events beyond our control, including an economic slowdown or downturn and terrorism, harmed the operating performance of the hotel industry generally and the performance of our hotels. If these or similar events occur or continue to occur, such as the continued general economic downturn, our operating and financial results may be harmed by declines in occupancy, average daily room rates and/or other operating revenues.

The performance of the lodging industry has traditionally been closely linked with the performance of the general economy and, specifically, growth in the U.S. gross domestic product. For example, revenue per available room, or RevPAR, in the lodging industry declined 6.9% in 2001 and 2.6% in 2002. All of our hotels are classified as upper upscale. In an economic downturn, these types of hotels may be more susceptible to a decrease in revenue, as compared to hotels in other categories that have lower room rates. This characteristic may result from the fact that upper upscale hotels generally target business and high-end leisure travelers. In periods of economic difficulties, business and leisure travelers may seek to reduce travel costs by limiting travel or seeking to reduce costs on their trips. In addition, the terrorist attacks of September 11, 2001 had a dramatic adverse effect on business and leisure travel, and on the occupancy and average daily rate of our hotels. Future terrorist activities could have a harmful effect on both the industry and us. Likewise, the volatility in the credit and equity markets and the economic recession will continue to have an adverse effect on our business. Even after an economic recovery begins, a significant period of time may elapse before RevPar, operating margins and other key lodging fundamentals improve.

#### The return on our hotels depends upon the ability of the hotel operators to operate and manage the hotels.

To maintain our status as a REIT, we are not permitted to operate any of our hotels. As a result, we are unable to directly implement strategic business decisions with respect to the operation and marketing of our hotels, such as decisions with respect to the setting of room rates, repositioning of a hotel, food and beverage pricing and certain similar matters. Although LHL consults with the hotel operators with respect to strategic business plans, the hotel operators are under no obligation to implement any of our recommendations with respect to such matters. Thus, even if we believe our hotels are being operated inefficiently or in a manner that does not result in satisfactory occupancy rates, revenue per available room, average daily rates or operating profits, we may not have sufficient rights under our hotel operator violates the terms of the applicable operating agreement, and then only to the extent of the remedies provided for under the terms of the agreement. Some of the operating agreements have lengthy terms and may not be terminable by us before the agreement s expiration. In the event that we are able to and do replace any of our hotel operators, we may experience significant disruptions at the affected hotels, which may adversely affect our ability to make distributions to our shareholders.

# We currently own only upper upscale hotels. The upper upscale segment of the lodging market is highly competitive and generally subject to greater volatility than most other market segments, which could negatively affect our profitability.

The upper upscale segment of the hotel business is highly competitive. Our hotels compete on the basis of location, room rates, quality, service levels, reputation and reservations systems, among many factors. There are many competitors in the upper upscale segment, and many of these competitors may have substantially greater marketing and financial resources than we have. This competition could reduce occupancy levels and room revenue at our hotels, which would harm our operations. Over-building in the hotel industry may increase the number of rooms available and may decrease occupancy and room rates. In addition, in periods of weak demand, as may occur during a general economic recession, profitability is negatively affected by the relatively high fixed costs of operating upper upscale hotels.

#### Our performance and our ability to make distributions on our shares are subject to risks associated with the hotel industry.

*Competition for guests, increases in operating costs, dependence on travel and economic conditions could adversely affect our cash flow.* Our hotels are subject to all operating risks common to the hotel industry. These risks include:

adverse effects of weak national, regional and local economic conditions;

tightening credit standards;

competition for guests and meetings from other hotels including competition and pricing pressure from internet wholesalers and distributors;

increases in operating costs, including wages, benefits, insurance, property taxes and energy, due to inflation and other factors, which may not be offset in the future by increased room rates;

labor strikes, disruptions or lockouts that may impact operating performance;

dependence on demand from business and leisure travelers, which may fluctuate and be seasonal;

increases in energy costs, airline fares and other expenses related to travel, which may negatively affect traveling; and

terrorism, terrorism alerts and warnings, military actions such as the engagements in Iraq and Afghanistan, pandemics or other medical events which may cause decreases in business and leisure travel.

These factors could adversely affect the ability of the lessees (including our taxable-REIT subsidiary lessees) to generate revenues and to make rental payments to us.

*Unexpected capital expenditures could adversely affect our cash flow.* Hotels require ongoing renovations and other capital improvements, including periodic replacement or refurbishment of furniture, fixtures and equipment. Under the terms of our leases, we are obligated to pay the cost of certain capital expenditures at the hotels, including new brand standards, and to pay for periodic replacement or refurbishment of furniture, fixtures exceed expectations, there can be no assurance that sufficient sources of financing will be available to fund such expenditures.

In addition, we have acquired hotels that have undergone significant renovation and may acquire additional hotels in the future that require significant renovation. Renovations of hotels involve numerous risks, including the possibility of environmental problems, construction cost overruns and delays, the effect on current demand, uncertainties as to market demand or deterioration in market demand after commencement of

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renovation and the emergence of unanticipated competition from other hotels.

#### Our lenders may have suffered losses related to the weakening economy and may not be able to fund our borrowings.

Our lenders, including the lenders participating in our \$450.0 million senior unsecured credit facility, may have suffered losses related to their lending and other financial relationships, especially because of the general weakening of the national economy and increased financial instability of many borrowers. As a result, lenders may become insolvent or tighten their lending standards, which could make it more difficult for us to borrow under our credit facility or to obtain other financing on favorable terms or at all. Our financial condition and results of operations would be adversely affected if we were unable to draw funds under our credit facility because of a lender default or to obtain other cost-effective financing.

# Our obligation to comply with financial covenants in our unsecured credit facilities and mortgages on some of our hotel properties could restrict our range of operating activities, may require us to liquidate our properties and could adversely affect our ability to make distributions to our shareholders.

*Our unsecured credit facilities.* We have a senior unsecured credit facility with a syndicate of banks, which provides for a maximum borrowing of up to \$450.0 million. The senior unsecured credit facility matures on April 13, 2011 and has a one-year extension option. The senior unsecured credit facility contains certain financial covenants relating to interest coverage, debt service coverage, fixed charge coverage and ratios related to net worth and total funded indebtedness. The senior unsecured credit facility also contains a cross-default provision that allows the lenders under the credit facility to stop future extensions of credit and/or accelerate the maturity of any outstanding principal balances under the credit facility if we are in default under another debt obligation, including our non-recourse secured mortgage indebtedness.

LHL has an unsecured revolving credit facility with U.S. Bank National Association, which provides for a maximum borrowing of up to \$25.0 million. The unsecured credit facility matures on April 13, 2011 and, at our option, has a one-year extension option. The unsecured credit facility contains certain financial covenants relating to interest coverage, debt service coverage, fixed charge coverage and ratios related to net worth and total funded indebtedness.

If we violate the financial covenants contained in either credit facility described above, we may attempt to negotiate a waiver of the violation or amend the terms of the credit facility with the lenders thereunder; however, we can make no assurance that we would be successful in any such negotiations or that, if successful in obtaining a waiver or amendment, that such amendment or waiver would be on terms attractive to us. Accordingly, if we violate the financial covenants in our facilities, we could be required to repay all or a portion of our indebtedness with respect to such credit facility before maturity at a time when we might be unable to arrange financing for such repayment on attractive terms, or at all. Moreover, if we are unable to refinance our debt on acceptable terms, including at maturity of our credit facilities, we may be forced to dispose of hotel properties on disadvantageous terms, potentially resulting in losses that reduce cash flow from operating activities. Failure to comply with our financial covenants contained in our credit facilities, or our non-recourse secured mortgages described below, could result from, among other things, changes in our results of operations, the incurrence of additional debt or changes in general economic conditions.

*Our non-recourse secured mortgages.* In addition to our senior unsecured credit facility and the LHL unsecured revolving credit facility, we have from time to time entered into non-recourse mortgages secured by specific hotel properties. Under the terms of these debt obligations, a lender s only remedy in the event of default is against the real property securing the mortgage, except where a borrower has, among other customary exceptions, engaged in an action constituting fraud or an intentional misrepresentation. In those cases, a lender may seek a remedy for a breach directly against the borrower, including its other assets. The Le Montrose Suite Hotel, Indianapolis Marriott Downtown, Hilton San Diego Gaslamp Quarter, Westin Copley Place, Hotel Deca, Westin Michigan Avenue and Hotel Solamar are each mortgaged to secure payment of indebtedness aggregating \$595.0 million (excluding loan premiums) as of December 31, 2009. The Harborside Hyatt Conference Center & Hotel is mortgaged to secure payment of principal and interest on bonds with an aggregate par value of \$42.5

million. These mortgages contain debt service coverage tests related to the mortgaged property. If our debt service coverage ratio fails, for that specific property, to exceed a threshold level specified in a mortgage, cash flows from that hotel will automatically be directed to the lender to satisfy required payments, and to fund certain reserves required by the mortgage and to fund additional cash reserves for future required payments, including final payment, until such time as we again become compliant with the specified debt service coverage ratio or the mortgage is paid off.

If we are unable to meet mortgage payment obligations, including the payment obligation upon maturity of the mortgage borrowing, the mortgage securing the specific property could be foreclosed upon by, or the property could be otherwise transferred to, the mortgage with a consequent loss of income and asset value to us. We may also elect to sell the property, if we are able to sell the property, for a loss in advance of a foreclosure or other transfer. An event of default under our non-recourse secured mortgage may also constitute an event of default under our senior unsecured credit facility.

As of December 31, 2009, the Company is in compliance with all debt covenants, current on all loan payments and not otherwise in default under the credit facilities or mortgages.

# Our liquidity may be reduced and our cost of debt financing may be increased because we may be unable to, or elect not to, remarket debt securities related to our Harborside Hyatt Conference Center & Hotel for which we may be liable.

We are the obligor with respect to a \$37.1 million tax-exempt special project revenue bond and a \$5.4 million taxable special project revenue bond, both issued by the Massachusetts Port Authority (collectively, the Massport Bonds ). The Massport Bonds, which mature on March 1, 2018, bear interest based on weekly floating rates and have no principal reductions prior to their scheduled maturities. The Massport Bonds may be redeemed at any time, at our option, without penalty. The Royal Bank of Scotland provides the supporting letters of credit on the Massport Bonds. The letters of credit expire on February 14, 2011 unless extended per the agreements. If the Royal Bank of Scotland fails to renew its letters of credit at expiration and an acceptable replacement provider cannot be found, we may be required to pay off the bonds. If we are unable to, or elect not to, issue or remarket the Massport Bonds, we would expect to rely primarily on our available cash and revolving credit facility to pay off the Massport Bonds. At certain times, we may hold some of the Massport Bonds that have not been successfully remarketed. Our borrowing costs under our revolving credit facility may be higher than tax-exempt bond financing costs. Borrowings under the revolving credit facility to pay off the Massport Bonds would also reduce our liquidity to meet other obligations.

#### Our performance is subject to real estate industry conditions, the terms of our leases and management agreements.

*Because real estate investments are illiquid, we may not be able to sell hotels when desired.* Real estate investments generally cannot be sold quickly. We may not be able to vary our portfolio promptly in response to economic or other conditions. In addition, provisions of the Code limit a REIT s ability to sell properties in some situations when it may be economically advantageous to do so.

Liability for environmental matters could adversely affect our financial condition. As an owner of real property, we are subject to various federal, state and local laws and regulations relating to the protection of the environment that may require a current or previous owner of real estate to investigate and clean-up hazardous or toxic substances at a property. These laws often impose such liability without regard to whether the owner knew of or caused the presence of the contaminants, and liability is not limited under the enactments and could exceed the value of the property and/or the aggregate assets of the owner. Persons who arrange for the disposal or treatment facility, whether or not such facility is owned or operated by the person may be liable for the costs of removal or remediation of such substance released into the environment at the disposal or treatment facility. Even if more than one person were responsible for the contamination, each person covered by the environmental laws may be held responsible for the entire amount of clean-up costs incurred.

Environmental laws also govern the presence, maintenance and removal of asbestos-containing materials. These laws impose liability for release of asbestos-containing materials into the air and third parties may seek recovery from owners or operators of real properties for personal injury associated with asbestos-containing materials. In connection with ownership (direct or indirect) of our hotels, we may be considered an owner or operator of properties with asbestos-containing materials. Having arranged for the disposal or treatment of contaminants, we may be potentially liable for removal, remediation and other costs, including governmental fines and injuries to persons and property.

The costs of compliance with the Americans with Disabilities Act and other government regulations could adversely affect our cash flow. Under the Americans with Disabilities Act of 1990, or ADA, all public accommodations are required to meet certain federal requirements related to access and use by disabled persons. A determination that we are not in compliance with the ADA could result in imposition of fines or an award of damages to private litigants. If we are required to make substantial modifications to our hotels, whether to comply with ADA or other government regulation such as building codes or fire safety regulations, our financial condition, results of operations and ability to make shareholder distributions could be adversely affected.

*Certain leases and management agreements may constrain us from acting in the best interest of shareholders or require us to make certain payments.* The Harborside Hyatt Conference Center & Hotel, San Diego Paradise Point Resort and Spa and The Hilton San Diego Resort and Spa are each subject to a ground lease with a third-party lessor which requires us to obtain the consent of the relevant third party lessor in order to sell any of these hotels or to assign our leasehold interest in any of the ground leases. Part of a parking lot at the Sheraton Bloomington Hotel Minneapolis South is also subject to a ground lease with a third-party lessor; third-party lessor consent is required to assign the leasehold interest unless the assignment is in conjunction with the sale of the hotel. Accordingly, if we determine that the sale of any of these hotels or the assignment of our leasehold interest in any of these ground leases is in the best interest of our shareholders, we may be prevented from completing such a transaction if we are unable to obtain the required consent from the relevant lessor. The Indianapolis Marriott Downtown, Westin Copley Place, Hotel Solamar, and one of two golf courses, the Pines, at Seaview Resort are each subject to a ground or air rights lease and do not require approval from the relevant third-party lessor.

In some instances, we may be required to obtain the consent of the hotel operator or franchisor prior to selling the hotel. Typically, such consent is only required in connection with certain proposed sales, such as if the proposed purchaser is engaged in the operation of a competing hotel or does not meet certain minimum financial requirements. The operators of Harborside Hyatt Conference Center & Hotel and Alexis Hotel require approval of certain sales.

# Some of our hotels are subject to rights of first refusal which may adversely affect our ability to sell those properties on favorable terms or at all.

The Westin City Center Dallas is a unit of a commercial condominium complex and is subject to a right of first refusal in favor of the owner of the remaining condominium units. We are also subject to a franchisor s right of first offer with respect to the Hilton Alexandria Old Town, Hilton San Diego Gaslamp Quarter and The Hilton San Diego Resort and Spa. These third-party rights may adversely affect our ability to timely dispose of these properties on favorable terms, or at all.

#### Increases in interest rates may increase our interest expense.

As of December 31, 2009, \$48.8 million of aggregate indebtedness (7.6% of total indebtedness) was subject to variable interest rates. An increase in interest rates could increase our interest expense and reduce our cash flow and may affect our ability to make distributions to shareholders and to service our indebtedness.

#### Failure to qualify as a REIT would be costly.

We have operated (and intend to so operate in the future) so as to qualify as a REIT under the Code beginning with our taxable year ended December 31, 1998. Although management believes that we are organized and operated in a manner to so qualify, no assurance can be given that we will qualify or remain qualified as a REIT.

If we fail to qualify as a REIT in any taxable year, we will be subject to federal income tax (including any applicable alternative minimum tax) on our taxable income at regular corporate rates. Moreover, unless entitled to relief under certain statutory provisions, we also will be disqualified from treatment as a REIT for the four taxable years following the year during which qualification was lost. This treatment would cause us to incur additional tax liabilities and would significantly impair our ability to service indebtedness, and reduce the amount of cash available to make new investments or to make distributions on our common shares of beneficial interest and preferred shares.

Current laws include provisions that could provide relief in the event we violate certain provisions of the Code that otherwise would result in our failure to qualify as a REIT. We cannot assure that these relief provisions would apply if we failed to comply with the REIT qualification laws. Even if the relief provisions do apply, we would be subject to a penalty tax of at least \$50,000 for each disqualifying event in most cases.

#### Property ownership through partnerships and joint ventures could limit our control of those investments.

Partnership or joint venture investments may involve risks not otherwise present for investments made solely by us, including among others, the possibility that our co-investors might become bankrupt, might at any time have goals or interests that are different from ours because of disparate tax consequences or otherwise, and may take action contrary to our instructions, requests, policies or objectives, including our policy with respect to maintaining our qualification as a REIT. Other risks of joint venture investments include an impasse on decisions, such as a sale, because neither our co-investors nor we would have full control over the partnership or joint venture. There is no limitation under our organizational documents as to the amount of funds that may be invested in partnerships or joint ventures.

#### We may not have enough insurance.

We carry comprehensive liability, fire, flood, earthquake, extended coverage and business interruption policies that insure us against losses with policy specifications and insurance limits that we believe are reasonable. There are certain types of losses, such as losses from environmental problems or terrorism, that management may not be able to insure against or may decide not to insure against since the cost of insuring is not economical. We may suffer losses that exceed our insurance coverage. Further, market conditions, changes in building codes and ordinances or other factors such as environmental laws may make it too expensive to repair or replace a property that has been damaged or destroyed, even if covered by insurance.

# Our organizational documents and agreements with our executives and applicable Maryland law contain provisions that may delay, defer or prevent change of control transactions and may prevent shareholders from realizing a premium for their shares.

#### Our trustees serve staggered three-year terms, the trustees may only be removed for cause and remaining trustees may fill board

*vacancies.* Our Board of Trustees is divided into three classes of trustees, each serving staggered three-year terms. In addition, a trustee may only be removed for cause by the affirmative vote of the holders of a majority of our outstanding common shares. Our declaration of trust and bylaws also provide that a majority of the remaining trustees may fill any vacancy on the Board of Trustees and further effectively provide that only the Board of Trustees may increase or decrease the number of persons serving on the Board of Trustees. These provisions preclude shareholders from removing incumbent trustees, except for cause after a majority affirmative vote, and filling the vacancies created by such removal with their own nominees.

*Our Board of Trustees may approve the issuance of shares with terms that may discourage a third party from acquiring the Company.* The Board of Trustees has the power under the declaration of trust to classify any of our unissued preferred shares, and to reclassify any of our previously classified but unissued preferred shares of any series from time to time, in one or more series of preferred shares, without shareholder approval. The issuance of preferred shares could adversely affect the voting power, dividend and other rights of holders of common shares and the value of the common shares.

*Our declaration of trust prohibits ownership of more than 9.8% of the common shares or 9.8% of any series of preferred shares.* To qualify as a REIT under the Code, no more than 50% of the value of our outstanding shares may be owned, directly or under applicable attribution rules, by five or fewer individuals (as defined to include certain entities) during the last half of each taxable year. Our declaration of trust generally prohibits direct or indirect ownership by any person of (i) more than 9.8% of the number or value (whichever is more restrictive) of the outstanding shares or (ii) more than 9.8% of the number or value (whichever is more restrictive) of the outstanding shares of any class or series of preferred shares. Generally, shares owned by affiliated owners will be aggregated for purposes of the ownership limitation. Any transfer of shares that would violate the ownership limitation will result in the shares that would otherwise be held in violation of the ownership limit being designated as shares-in-trust and transferred automatically to a charitable trust effective on the day before the purported transfer or other event giving rise to such excess ownership. The intended transferee will acquire no rights in such shares.

*The Maryland Business Combination Statute applies to us.* A Maryland business combination statute contains provisions that, subject to limitations, prohibit certain business combinations between us and an interested stockholder (defined generally as any person who beneficially owns 10% or more of the voting power of our shares or an affiliate thereof) for five years after the most recent date on which the shareholder becomes an interested stockholder, and thereafter impose special shareholder voting requirements on these combinations.

*The Board of Trustees may choose to subject us to the Maryland Control Share Act.* A Maryland law known as the Maryland Control Share Act provides that control shares of a company (defined as shares which, when aggregated with other shares controlled by the acquiring shareholder, entitle the shareholder to exercise one of three increasing ranges of voting power in electing trustees) acquired in a control share acquisition (defined as the direct or indirect acquisition of ownership or control of control shares ) have no voting rights except to the extent approved by the company s shareholders by the affirmative vote of at least two-thirds of all the votes entitled to be cast on the matter, excluding all interested shares. Our bylaws currently provide that we are not subject to these provisions. However, the Board of Trustees, without shareholder approval, may repeal this bylaw and cause us to become subject to the Maryland Control Share Act.

Other provisions of our organization documents may delay or prevent a change of control of the Company. Among other provisions, our organizational documents provide that the number of trustees constituting the full Board of Trustees may be fixed only by the trustees and that a special meeting of shareholders may not be called by holders of common shares holding less than a majority of the outstanding common shares entitled to vote at such meeting.

*Our executive officers have agreements that provide them with benefits in the event of a change in control of the Company.* We entered into agreements with our executive officers that provide them with severance benefits if their employment ends under certain circumstances within one year following a change in control of the Company (as defined in the agreements) or if the executive officer resigns for good reason (as defined in the agreements). These benefits could increase the cost to a potential acquirer of the Company and thereby prevent or deter a change in control of the Company that might involve a premium price for the common shares or otherwise be in our shareholders best interests.

Item 1B. Unresolved Staff Comments None.

#### Item 2. Properties Hotel Properties

At December 31, 2009, the Company owned interests in the following 31 hotel properties and additionally, through a joint venture, holds a 95.0% controlling interest of floors 2 through 13 and a portion of the first floor of an existing 52-story building located at 330 N. Wabash Avenue in Chicago, IL:

		Number of	
	l Properties	Rooms/Suite	Location
1.	Sheraton Bloomington Hotel Minneapolis South <sup>(1)</sup>	564	Bloomington, MN
2.	Westin City Center Dallas	407	Dallas, TX
3.	Seaview Resort <sup>(2)</sup>	297	Galloway, NJ (Atlantic City)
4.	Le Montrose Suite Hotel	133	West Hollywood, CA
5.	San Diego Paradise Point Resort and Spa <sup>(3)</sup>	462	San Diego, CA
6.	Harborside Hyatt Conference Center & Hotel <sup>(4)(3)</sup>	270	Boston, MA
7.	Hotel Viking	209	Newport, RI
8.	Topaz Hotel	99	Washington, D.C.
9.	Hotel Rouge	137	Washington, D.C.
10.	Hotel Madera	82	Washington, D.C.
11.	Hotel Helix	178	Washington, D.C.
12.	The Liaison Capitol Hill	343	Washington, D.C.
13.	Lansdowne Resort	296	Lansdowne, VA
14.	Hotel George	139	Washington, D.C.
15.	Indianapolis Marriott Downtown <sup>(4)(3)</sup>	622	Indianapolis, IN
16.	Hilton Alexandria Old Town	246	Alexandria, VA
17.	Chaminade Resort and Conference Center	156	Santa Cruz, CA
18.	Hilton San Diego Gaslamp Quarter <sup>(4)</sup>	283	San Diego, CA
19.	The Grafton on Sunset	108	West Hollywood, CA
20.	Onyx Hotel	112	Boston, MA
21.	Westin Copley Place <sup>(4)(5)</sup>	803	Boston, MA
22.	Hotel Deca <sup>(4)</sup>	158	Seattle, WA
23.	The Hilton San Diego Resort and Spa <sup>(3)</sup>	357	San Diego, CA
24.	Donovan House	193	Washington, D.C.
25.	Le Parc Suite Hotel	154	West Hollywood, CA
26.	Hotel Sax Chicago	353	Chicago, IL
27.	Westin Michigan Avenue <sup>(4)</sup>	752	Chicago, IL
28.	Alexis Hotel	121	Seattle, WA
29.	Hotel Solamar <sup>(4)(3)</sup>	235	San Diego, CA
30.	Gild Hall	126	New York, NY
31.	Hotel Amarano Burbank	99	Burbank, CA

Total number of rooms/suites

8,494

<sup>(1)</sup> Part of the parking lot of this property is subject to a long-term ground lease.

<sup>(2)</sup> One of the golf courses at this property is subject to a ground lease.

<sup>(3)</sup> Properties subject to long-term ground leases.

<sup>(4)</sup> Properties subject to a mortgage/debt. As of February 1, 2010, Le Montrose Suite Hotel is no longer subject to a mortgage.

<sup>(5)</sup> Property subject to long-term air rights lease.

Each of our hotels is full service, with 30 classified as upper upscale and one classified as upscale, as defined by Smith Travel Research, a provider of hotel industry data.

For each of calendar years 2004 through 2008, the Company notified Marriott International ( Marriott ) that it was terminating the management agreement at the Seaview Resort and Spa due to Marriott s failure to meet certain hotel operating performance thresholds as defined in the management agreement. Pursuant to the management agreement, Marriott had the right to avoid termination by making cure payments within 60 days of notification. Through May 8, 2009, Marriott made cure payments totaling \$12.3 million for the calendar years 2004 through 2007 to avoid termination. Marriott could have recouped these amounts in the event certain future operating performance thresholds were attained. Through May 8, 2009, Marriott had recouped a total of \$2.8 million for the calendar years 2004 through 2008. The Company recorded a deferred liability of \$9.5 million as of December 31, 2008, which was included in accounts payable and accrued expenses on the consolidated balance sheet. Marriott failed to make the required cure payment due in 2009 for the calendar year 2008, and therefore the Company recognized \$9.5 million as pre-tax income in other income in the consolidated statement of operations in May 2009. The management agreement with Marriott was terminated on May 8, 2009. The hotel now operates as an independent hotel, Seaview Resort; the hotel facilities are operated by Dolce Hotels and Resorts, and the golf facilities are operated by Troon Golf. The deferred liability is zero as of December 31, 2009.

The following is a reconciliation of the cure payments and deferred liability as of and for the years ended December 31, 2009, 2008, 2007, 2006 and 2005 (dollars in thousands):

			<b>Cure Payment</b>				Deferred
Year Ended December 31,	Notification Date	Performance Year	Date	Amount	Recoup Amount	Pre-Tax Income	Liability Balance
2005	March 11, 2005	2004	April 28, 2005	\$ 2,394	\$ (1,540)	\$	\$ 854
2006	March 9, 2006	2005	May 2, 2006	3,715	(280)		\$ 4,289
2007	February 22, 2007	2006	April 5, 2007	3,083	(1,001)		\$ 6,371
2008	February 26, 2008	2007	April 10, 2008	3,123			\$ 9,494
2009*	February 27, 2009	2008	N/A				\$ 9,494
			May 9, 2009			(9,494)	\$
		As of De	cember 31, 2009	\$ 12,315	\$ (2,821)	\$ (9,494)	

\* Period through Marriott management agreement termination date, May 8, 2009.

#### Item 3. Legal Proceedings

In connection with the 2002 termination of the Meridien Hotels Inc. (Meridien) affiliates at the New Orleans and Dallas hotels, the Company was engaged in litigation with Meridien and related affiliates. On September 11, 2008, the Company entered into a Settlement Agreement with Meridien that resolved and released each of the parties respective claims, in consideration for a one-time payment by the Company in the amount of \$5.5 million. The Company had previously accrued \$1.2 million as a contingent liability, and as a result, the Company recognized an additional expense of \$4.3 million for the year ended December 31, 2008, which is included in lease termination expense in the consolidated statement of operations.

The nature of operations of the hotels exposes the hotels, the Company and the Operating Partnership to the risk of claims and litigation in the normal course of their business. The Company is not presently subject to any material litigation nor, to the Company s knowledge, is any litigation threatened against the Company, other than routine actions for negligence or other claims and administrative proceedings arising in the ordinary course of business, some of which are expected to be covered by liability insurance and all of which collectively are not expected to have a material adverse effect of the liquidity, results of operations or business or financial condition of the Company.

#### Item 4. Submission of Matters to a Vote of Security Holders

There were no matters submitted to a vote of the Company s shareholders during the fourth quarter of the year covered by this Annual Report on Form 10-K.

#### PART II

# Item 5. Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities Market Information

The common shares of the Company began trading on the New York Stock Exchange (NYSE) on April 24, 1998 under the symbol LHO. The following table sets forth, for the periods indicated, the high and low sale prices per common share and the cash distributions declared per share:

	С	alendar Yea	r 2009		С	;		
	High	Low	Dist	ribution	High	Low	Dist	ribution
First Quarter	\$ 12.75	\$ 3.57	\$	0.01	\$ 33.29	\$ 26.05	\$	0.51
Second Quarter	\$ 17.24	\$ 5.31	\$	0.01	\$ 34.45	\$ 24.96	\$	0.51
Third Quarter	\$ 20.47	\$10.34	\$	0.01	\$ 30.24	\$ 18.55	\$	0.525
Fourth Quarter	\$ 22.79	\$16.28	\$	0.01	\$ 24.00	\$ 6.58	\$	0.255
The closing price for the Company s com	non shares, as reported by the NYSE or	n December	r 31, 2	009, was	\$21.23 per	share.		

#### SHARE PERFORMANCE GRAPH

The following graph provides a comparison of the cumulative total return on the common shares of the Company from December 31, 2004 to the NYSE closing price per share on December 31, 2009 with the cumulative total return on the Standard & Poor s 500 Composite Stock Price Index (the S&P 500 Index ) and the FTSE National Association of Real Estate Investment Trusts Equity REITs Index (FTSE NAREIT Equity Index ). Total return values were calculated assuming a \$100 investment on December 31, 2004 with reinvestment of all dividends in (i) the common shares of the Company, (ii) the S&P 500 Index and (iii) the FTSE NAREIT Equity Index.

The actual returns on the graph above are as follows:

	Inv	Initial estment at ecember 31,	Inv	Value of Initial estment at ecember 31,	Inv	Value of Initial Investment at December 31,		Value of Initial estment at ecember 31,			Inve	Value of Initial estment at ecember 31,
Name		2004		2005		2006		2007		2008		2009
LaSalle Hotel Properties	\$	100.00	\$	119.27	\$	154.48	\$	112.64	\$	42.29	\$	81.54
S&P 500 Index	\$	100.00	\$	104.91	\$	121.48	\$	128.15	\$	80.74	\$	102.11
FTSE NAREIT Equity Index	\$	100.00	\$	112.16	\$	151.49	\$	127.72	\$	79.53	\$	101.79
Shareholder Information												

As of February 12, 2010, there were 125 record holders of the Company s common shares of beneficial interest, including shares held in street name by nominees who are record holders, and approximately 50,500 beneficial holders.

#### **Distribution Information**

For 2009, the Company paid \$0.04 per common share in distributions, of which \$0.04 was recognized as 2009 distributions for tax purposes. Additionally, distributions of \$0.085 per common share for 2008 were

recognized as 2009 distributions for tax purposes, bringing total 2009 distributions for tax purposes to \$0.125 per common share. Of the \$0.125, 100% represented ordinary income. Distributions for 2009 were paid quarterly to the Company s common shareholders and common unitholders at a level of \$0.01 per common share and limited partnership common unit.

For 2008, the Company paid \$1.80 per common share in distributions, of which \$1.715 was recognized as 2008 distributions for tax purposes. Additionally, distributions of \$0.17 per common share for 2007 were recognized as 2008 distributions for tax purposes, bringing total 2008 distributions for tax purposes to \$1.885 per common share. Of the \$1.885, 64.9% represented ordinary income and 35.1% represented return of capital for tax purposes. These distributions were paid monthly to the Company s common shareholders and common unitholders at a level of \$0.17, \$0.175 and \$0.085 per common share and limited partnership common unit for the months of January 2008 through June 2008, July 2008 through September 2008 and October 2008 through December 2008, respectively.

The declaration of distributions by the Company is in the sole discretion of the Company s Board of Trustees, and depends on the actual cash flow of the Company, its financial condition, capital expenditure requirements for the Company s hotels, the annual distribution requirements under the REIT provisions of the Code and such other factors as the Board of Trustees deems relevant.

#### **Operating Partnership Units and Recent Sales of Unregistered Securities**

The Operating Partnership issued 3,181,723 common units of limited partnership interest to third parties on April 24, 1998 (inception), in conjunction with the initial public offering. The following is a summary of common unit activity since inception:

Common units issued at initial public offering	3,181,723
Common units redeemed:	
1999-2006	(3,164,860)
2007	
2008	(33,530)
2009	(70,000)
Common units issued:	
2000-2006	86,667

Common units outstanding at December 31, 2009

Holders of common units of limited partnership interest receive distributions per unit in the same manner as distributions on a per common share basis to the common shareholders of beneficial interest.

Common shares issued upon redemption of common units of limited partnership interest were issued in reliance on an exemption from registration under Section 4(2) of the Securities Act of 1933. The Company relied on the exemption based on representations given by the limited partners that redeemed the units.

On November 17, 2006, in connection with the Company s acquisition of Gild Hall and as part of the consideration for the hotel acquisition, the Operating Partnership issued 70,000 common units of limited partnership interest and 1,098,348 Series F Preferred Units (liquidation preference \$25.00 per unit) of limited partnership interest. During 2008, all 1,098,348 of the Series F Preferred Units were redeemed for 568,786 common shares of beneficial interest and \$14.5 million. During 2009, all 70,000 common units were redeemed for 69,500 common shares of beneficial interest and an insignificant amount of cash. The issuance of the common units and the Series F Preferred Units and the subsequent issuance of common shares upon the redemption of the common units and the Series F Preferred Units were each effected in reliance upon an exemption from registration provided by Section 4(2) under the Securities Act of 1933. The Company relied on the exemption based on representations given by the holder of the common units and the Series F Preferred Units.

In August 2005, the Company acquired the Westin Copley Place in Boston, Massachusetts. As part of the consideration to acquire the hotel, the Operating Partnership issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Units (liquidation preference \$25.00 per unit) of the Operating Partnership. The Series C Preferred Units were redeemable for 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share, of the Company on a one-for-one basis. On February 1, 2009, each of the Series C Preferred Units was redeemed and the Company issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (the Series C Preferred Shares ). Prior to the exchange described below, the Series C Preferred Shares were held by SCG Hotel DLP, L.P. (SCG). On April 16, 2009, SCG exchanged its Series C Preferred Shares for an equal number of 7.25% Series G Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share), \$0.01 par value per share, \$0.01 par value per share of T.25% Series C Preferred Shares for an equal number of 7.25% Series G Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share (the Series G Preferred Shares ), of the Company in a private transaction. Each of the issuance of the Series C Preferred Shares and the exchange of the Series C Preferred Shares for Series G Preferred Shares was exempt from registration pursuant to Section 4(2) of the Securities Exchange Act of 1933, as amended. On April 17, 2009, the Company filed a registration statement with the SEC to register the resale of the Series G Preferred Shares. On May 13, 2009, in connection with the exchange, SCG paid the Company a fee of \$1.0 million, which the Company recognized as income.

#### Item 6. Selected Financial Data

The following tables set forth selected historical operating and financial data for the Company. The selected historical operating and financial data for the Company for the years ended December 31, 2009, 2008, 2007, 2006 and 2005 have been derived from the historical financial statements of the Company. The following selected financial information should be read in conjunction with Management s Discussion and Analysis of Financial Condition and Results of Operations and all of the financial statements and notes thereto included elsewhere in this Annual Report on Form 10-K.

#### LASALLE HOTEL PROPERTIES

#### Selected Historical Operating and Financial Data

(Unaudited, dollars in thousands, except share data)

		2009		For the year ended December 31, 2008 2007 2006						2005
Operating Data:										
Revenues:										
Hotel operating revenues	\$	590,746	\$	663,006	\$	628,880	\$	562,380	\$	340,578
Participating lease revenue				12,799		27,193		25,401		21,527
Other income		16,253		7,572		5,637		6,050		862
Total revenues		606,999		683,377		661,710		593,831		362,967
Expenses:		,				,				
Hotel operating expenses		390,300		424,357		399,764		365,125		232,042
Depreciation and amortization		109,896		106,748		92,338		77,019		46,790
Real estate taxes, personal property taxes and insurance		32,167		34,606		32,562		27,212		13,828
Ground rent		5,828		7,213		6,964		6,433		3,986
General and administrative		15,239		17,549		13,574		12,403		10,216
Lease termination expense		-,		4,296		- /		800		1,000
Other expenses		3,449		3,504		2,966		3,010		185
Total operating expenses		556,879		598,273		548,168		492,002		308,047
Operating income		50,120		85,104		113,542		101,829		54,920
Interest income		63		159		1,386		1,875		748
Interest expense		(37,956)		(48,213)		(46,289)		(42,408)		(24,351)
Income before income tax (expense) benefit, equity in earnings of										
joint venture and discontinued operations		12,227		37,050		68,639		61,296		31,317
Income tax (expense) benefit		(4,257)		1,316		(3,075)		277		1,979
Equity in earnings of joint venture						27		38,420		753
Income from continuing operations		7,970		38,366		65,591		99,993		34,049
Net income from discontinued operations						30,533		3,694		3,066
Net income		7,970		38,366		96,124		103,687		37,115
Noncontrolling interests:										
Redeemable noncontrolling interest in loss of consolidated entity		30		39						
Noncontrolling interest of common units in Operating Partnership		(15)		(100)		(249)		(142)		(300)
Noncontrolling interest of preferred units in Operating Partnership		(367)		(5,178)		(6,120)		(4,485)		(1,419)
Net income attributable to noncontrolling interests		(352)		(5,239)		(6,369)		(4,627)		(1,719)
Not increase of the table to the Open		7 (10		22 107		20 755		00.070		25.207
Net income attributable to the Company		7,618		33,127		89,755		99,060		35,396
Distributions to preferred shareholders Issuance costs of redeemed preferred shares		(26,388)		(22,497)		(24,344) (3,868)		(25,604)		(14,629)
Net (loss) income attributable to common shareholders	\$	(18,770)	\$	10,630	\$	61,543	\$	73,456	\$	20,767
Earnings per Common Share:										
Net (loss) income attributable to common shareholders before discontinued operations and excluding amounts attributable to										
unvested restricted shares:	-	<i>(</i> <b>)</b> = 0	-			c ==	+			
Basic	\$	(0.34)	\$	0.25	\$	0.77	\$	1.77	\$	0.57

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Diluted	\$	(0.34)	\$	0.25	\$	0.76	\$	1.76	\$	0.57
Bhuttu	Ψ	(0.54)	Ψ	0.25	Ψ	0.70	Ψ	1.70	Ψ	0.57
Net (loss) income attributable to common shareholders excluding amounts attributable to unvested restricted shares:										
Basic	\$	(0.34)	\$	0.25	\$	1.53	\$	1.86	\$	0.67
Diluted	\$	(0.34)	\$	0.25	\$	1.52	\$	1.85	\$	0.67
Weighted average number of common shares outstanding:										
Basic	54	,477,414	40,	158,745	39	,852,182	39	,356,881	30	,637,644
Diluted	54	,554,449	40,	257,970	40	,045,509	39	,562,982	30	,901,251

		For the year ended December 31,							
	2009	2008	2007	2006	2005				
Balance Sheet Data:									
Investment in hotel properties, net	\$ 1,882,502	\$ 1,967,255	\$ 1,885,423	\$ 1,932,141	\$ 1,392,344				
Total assets	2,023,563	2,131,470	2,111,320	2,151,451	1,499,468				
Borrowings under credit facilities	6,259	234,505	70,416		30,655				
Bonds payable	42,500	42,500	42,500	42,500	42,500				
Mortgage loans, including unamortized premiums	595,389	685,686	762,904	767,477	489,660				
Redeemable noncontrolling interest in consolidated entity	2,739	2,769							
Noncontrolling interest in consolidated entity	48	64							
Noncontrolling interest of common units in Operating Partnership		668	747	3,686	2,597				
Noncontrolling interest of preferred units in Operating Partnership		59,739	87,652	87,428	59,739				
Preferred shares, liquidation preference	352,972	294,250	294,250	394,048	206,548				
Total shareholders equity	1,296,187	993,672	1,038,136	1,145,066	811,082				

	For the year ended December 31,									
		2009		2008		2007		2006		2005
Other Data:										
Funds from operations <sup>(1)</sup>	\$	90,825	\$	117,129	\$	123,442	\$	114,151	\$	70,451
Earnings before interest, taxes, depreciation and amortization <sup>(1)</sup>		160,079		192,011		237,808		225,179		109,864
Hotel earnings before interest, taxes, depreciation and amortization <sup>(1)</sup>		160,003		208,986		217,571		194,943		118,437
Cash provided by operating activities		112,058		159,347		168,228		156,842		84,754
Cash used in investing activities		(31,634)		(137,076)		(60,709)		(546,824)		(411,953)
Cash (used in) provided by financing activities		(90,039)		(30,265)		(144,495)		442,855		305,250
Cash dividends declared per common share	\$	0.04	\$	1.80	\$	1.95	\$	1.56	\$	1.08

(1) See Non-GAAP Financial Measures below in Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations for a detailed description and reconciliation of funds from operations, earnings before interest, taxes, depreciation and amortization and hotel earnings before interest, taxes, depreciation and amortization to net income applicable to common shareholders.

#### Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations Overview

2009 was an extremely challenging year for the United States economy, the lodging industry and the Company. Unemployment rose throughout the year and exceeded 10% by the fourth quarter, while each of the three other primary economic indicators that we track airline enplanements, consumer confidence and corporate profits continued to struggle throughout the year. Both corporate and consumer spending were dramatically reduced which impacted most sectors of the economy, including lodging. As such, the 2009 US lodging industry RevPAR declined 16.7% which was the worst one year RevPAR reduction in recorded history. As a result, our revenue per available room (RevPAR), funds from operations (FFO) per diluted share and earnings before interest, taxes, depreciation and amortization (EBITDA) declined as compared to 2008.

For 2009, the Company had a net loss applicable to common shareholders of \$18.8 million, or (\$0.34) per diluted share. FFO was \$90.8 million, or \$1.66 per diluted share/unit and EBITDA was \$160.1 million. RevPAR in 2009 was \$120.80. We consider RevPAR and EBITDA to be key measures of the performance of the individual hotels. RevPAR for the total portfolio decreased 17.0% for 2009. The RevPAR decrease is attributable to a 13.5% decrease in average daily rate ( ADR ) to \$172.55 and a 4.1% decline in occupancy to 70.0%. During 2009, we continued to implement significant cost savings measures. The Company s hotel portfolio EBITDA decreased 23.4% to \$160.0 million. Hotel EBITDA margin declines were held to only 297 basis points, despite a 17.0% RevPAR decline.

Hotel operations depend on the state of the overall economy which can significantly impact hotel operational performance and thus, impact the Company s financial position. Should any of the hotels experience a significant decline in operational performance, it may affect the Company s ability to make distributions to its shareholders, service debt or meet other financial obligations.

The Company measures hotel performance by evaluating financial metrics such as RevPAR, FFO, EBITDA and Hotel EBITDA. The Company evaluates the hotels in its portfolio and potential acquisitions using these metrics discussed above to determine each portfolio hotel s contribution or acquisition hotel s potential contribution toward reaching the Company s goal of providing income to its shareholders through increases in distributable cash flow and increasing long-term total returns to shareholders through appreciation in the value of its common shares. The Company invests in capital improvements throughout the portfolio to continue to increase the competitiveness of its hotels and improve their financial performance. The Company actively seeks to acquire new hotel properties that meet its investment criteria. Currently, due to the dislocation between buyers and sellers, the tight lending conditions, deteriorating operating fundamentals and lack of economic and industry clarity, it is difficult for the Company to identify hotels to acquire that fit its stringent investment criteria at prices that are generally acceptable to sellers.

Please refer to Non-GAAP Financial Measures below for a detailed discussion of the Company s use of FFO, EBITDA and Hotel EBITDA and a reconciliation of FFO, EBITDA and Hotel EBITDA to net income, a U.S. generally accepted accounting principles (GAAP) measurement.

#### **Critical Accounting Policies**

The consolidated financial statements include the accounts of the Company, the Operating Partnership, LHL and the Company s other consolidated subsidiaries and partnerships. All significant intercompany balances and transactions have been eliminated.

#### Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. In preparing these financial statements, management has utilized the information available including its past history, industry standards and the current economic environment, among other factors, in forming its estimates and judgments of certain amounts included in the consolidated financial statements, giving due consideration to materiality. For example, included in the accompanying consolidated financial statements is an estimated allowance for doubtful accounts of \$0.9 million and no estimated valuation allowance on the deferred tax asset as of December 31, 2009. Management believes that it is more likely than not that the results of future operations will generate sufficient taxable income to realize this deferred tax asset of \$13.6 million and has determined that no valuation allowance is required.

It is possible that the ultimate outcome as anticipated by management in formulating its estimates inherent in these financial statements might not materialize. However, application of the critical accounting policies below involves the exercise of judgment and use of assumptions as to future uncertainties and, as a result, actual results could differ from those estimates. In addition, other companies may determine these estimates differently, which may impact comparability of the Company s results of operations to those of companies in similar businesses.

#### Revenue Recognition

The Company recognizes hotel operating revenues on an accrual basis consistent with the hotel operations.

For the Lansdowne Resort, the Company defers golf membership initiation fees and social membership initiation fees and recognizes revenue over the average expected life of an active membership (currently six years) on a straight-line basis. Golf membership, social membership, health club and executive club annual dues are recognized as earned throughout the membership year.

#### Investment in Hotel and Development Properties

Upon acquisition, the Company allocates the purchase price of asset classes based on the fair value of the acquired real estate, furniture, fixtures and equipment, assumed debt, and intangible assets. The Company s investments in hotel and development properties are carried at cost and hotel properties are depreciated using the straight-line method over an estimated useful life of 30 to 40 years for buildings, 15 years for building improvements, the shorter of the useful life of the improvements, 20 years for golf course land improvements, 20 years for swimming pool assets and 3 to 5 years for furniture, fixtures and equipment. For investments subject to ground leases, assets are depreciated over the shorter of the useful lives of the assets or the term of the ground lease. Renovations and/or replacements that improve or extend the life of the asset are capitalized and depreciated over their estimated useful lives. Furniture, fixtures and equipment under capital leases are carried at the present value of the minimum lease payments.

The Company is required to make subjective assessments as to the useful lives and classification of its properties for purposes of determining the amount of depreciation expense to reflect each year with respect to those properties. These assessments have a direct impact on the Company s net income. Should the Company change the expected useful life or classification of particular assets, it would result in a change in depreciation expense and annual net income.

The Company periodically reviews the carrying value of each hotel and development property to determine if circumstances exist indicating impairment to the carrying value of the investment in the hotel or development property or that depreciation periods should be modified. If facts or circumstances support the possibility of impairment, the Company will prepare an estimate of the undiscounted future cash flows, without interest charges, of the specific hotel or development property and determine if the investment in such hotel or development property is recoverable based on the undiscounted future cash flows. If impairment is indicated, an adjustment will be made to the carrying value of the hotel or development property at fair value. These assessments have a direct impact on the Company s net income. The Company does not believe that there are any facts or circumstances indicating impairment in the carrying value of any of its hotels or development property.

In accordance with GAAP guidance, the Company considers a hotel or development property as held for sale when a contract for sale is entered into, a substantial non-refundable deposit has been committed by the purchaser and sale is expected to occur within one year.

#### Share-Based Compensation

From time to time, the Company awards nonvested shares under the 2009 Equity Incentive Plan (2009 Plan) as compensation to officers, employees and non-employee trustees. The shares vest over three to nine years. The Company recognizes compensation expense for nonvested shares on a straight-line basis over the vesting period based upon the fair market value of the shares on the date of issuance, adjusted for forfeitures.

#### Comparison of the Year Ended December 31, 2009 to the Year Ended December 31, 2008

The US lodging industry operated in an extremely challenging environment during 2009. On a year-over-year basis, overall industry demand was down 5.8%, while supply increased by 3.2%. This resulted in an occupancy decline of 8.7%, while ADR decreased 8.8%. Corporate demand slowed dramatically during the year in both the transient and group segments. Leisure demand was more resilient than corporate, but was induced by deep discounting through our hotels proprietary channels as well as third party channels. As such, lodging industry RevPAR declined by 16.7%. The Urban segment, as reported by Smith Travel Research (STR), posted a RevPAR decline of 18.1%, underperforming the overall industry as was the case in previous recessions. Likewise, the Upper Upscale segment, as reported by STR, underperformed the lodging industry, with a RevPAR decline of 17.7%. Hotel occupancy, ADR, operating revenues and operating expenses for our

portfolio were negatively impacted by the overall industry performance and our urban concentration. However, this impact was somewhat offset by our concentration of hotels in Washington, DC which benefitted from the inauguration and from an overall stronger market in 2009.

#### Hotel Operating Revenues

Hotel operating revenues from the hotels leased to LHL (31 hotels as of December 31, 2009), including room revenue, food and beverage revenue and other operating department revenues (which includes golf, telephone, parking, and other ancillary revenues) decreased \$72.3 million from \$663.0 million in 2008 to \$590.7 million in 2009. This decrease is primarily due to the effects of the economic downturn which resulted in a 17.0% decrease in RevPAR, attributable to a 4.1% decrease in occupancy and a 13.5% decrease in ADR across the portfolio.

The following are significant decreases in total room, food and beverage and other revenue primarily as a result of the detrimental effects of the recession:

\$16.1 million decrease from Westin Michigan Avenue;

\$10.0 million decrease from Seaview Resort;

\$8.3 million decrease from Westin Copley Place;

\$7.6 million decrease from Sheraton Bloomington Hotel Minneapolis South;

\$6.7 million decrease from Lansdowne Resort;

\$5.5 million decrease from Hotel Sax Chicago;

\$4.8 million decrease from Indianapolis Marriott Downtown;

\$3.9 million decrease from Hilton San Diego Gaslamp Quarter;

\$3.8 million decrease from Hotel Viking;

\$3.8 million decrease from Harborside Hyatt Conference Center & Hotel; and

\$3.6 million decrease from The Hilton San Diego Resort and Spa. Hotel operating revenues declined \$25.5 million across 16 additional hotels in the portfolio, due to the effects of the recession.

The above decreases are partially offset by increases from amounts that are not comparable year-over-year as follows:

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\$8.1 million increase in room, food and beverage and other revenue from Le Montrose Suite Hotel due to the transition to a new lease with LHL as of January 1, 2009;

\$5.8 million increase in room, food and beverage and other revenue from San Diego Paradise Point Resort and Spa due to the transition to a new lease with LHL as of June 1, 2008; and

\$5.5 million increase in room, food and beverage and other revenue from Donovan House re-opening on March 28, 2008 after completion of a comprehensive renovation and repositioning project.

In addition, room, food and beverage and other revenue at The Liaison Capitol Hill increased \$7.9 million due to improved hotel facilities as a result of an extensive hotel and restaurant renovation.

#### Participating Lease Revenue

Participating lease revenue from hotels leased to third party lessees (no such hotels as of December 31, 2009) decreased \$12.8 million from \$12.8 million in 2008 to zero in 2009. The decrease is due to the transitions of San Diego Paradise Point Resort and Spa and Le Montrose Suite Hotel to new leases with LHL as of June 1, 2008 and January 1, 2009, respectively.

Other Income

Other income increased \$8.7 million from \$7.6 million in 2008 to \$16.3 million in 2009. This increase is primarily due to the following:

\$9.5 million recognized in 2009 from cure payments from Marriott International at Seaview Resort;

\$1.0 million recognized in 2009 from the fee received related to the exchange of Series C Preferred Shares for Series G Preferred Shares; and

\$0.4 million recognized in 2009 from the gain from insurance proceeds related to a kitchen fire at Hotel Viking. These increases are partially offset by the following decreases:

\$0.9 million recognized in 2008 from a lease termination fee from a retail tenant at Hotel Sax Chicago;

\$0.7 million recognized in 2008 from a settlement of outstanding liabilities with respect to the acquisition of Westin Michigan Avenue property in March 2006; and

\$0.4 million recognized in 2008 from a settlement of outstanding liabilities due to the transition of San Diego Paradise Point Resort and Spa to a new lease with LHL as of June 1, 2008.

The remaining decrease of \$0.2 million is primarily due to decreases in income from retail leases across the portfolio.

## Hotel Operating Expenses

Hotel operating expenses decreased \$34.1 million from \$424.4 million in 2008 to \$390.3 million in 2009. This overall decrease is primarily a result of decreases portfolio-wide resulting from reductions in management and hourly staffing levels and other cost-saving initiatives in anticipation of the significant decrease in occupancy across the portfolio.

The following are significant decreases in total room, food and beverage, other operating department and indirect expense primarily as a result of reduced occupancies at the hotels and cost-saving initiatives that have been implemented:

\$8.2 million decrease from Westin Michigan Avenue;

\$6.9 million decrease from Westin Copley Place;

\$5.2 million decrease from Seaview Resort;

\$3.6 million decrease from Lansdowne Resort;

- \$3.1 million decrease from Indianapolis Marriott Downtown;
- \$3.0 million decrease from The Hilton San Diego Resort and Spa;
- \$2.9 million decrease from Hotel Sax Chicago;
- \$2.4 million decrease from Hotel Solomar; and
- \$2.1 million decrease from Hotel Viking.

Hotel operating expenses declined \$10.5 million across 19 additional hotels in the portfolio as a result of reduced occupancies and cost-saving initiatives. The above decreases are partially offset by increases from amounts that are not comparable year-over-year as follows:

\$5.7 million increase in room, food and beverage, other operating department and indirect expense from San Diego Paradise Point Resort and Spa due to the transition to a new lease with LHL as of June 1, 2008; and

\$4.3 million increase in room, food and beverage, other operating department and indirect expense from Le Montrose Suite Hotel due to the transition to a new lease with LHL as of January 1, 2009.

In addition, room, food and beverage, other operating department and indirect expense at The Liaison Capitol Hill increased \$3.8 million as a result of improved hotel facilities following an extensive hotel and restaurant renovation. The hotel improvements increased occupancy and in turn increased service costs.

### Depreciation and Amortization

Depreciation and amortization expense increased \$3.2 million from \$106.7 million in 2008 to \$109.9 million in 2009. This increase includes an amount that is not comparable year-over-year of \$1.6 million from Donovan House which re-opened on March 28, 2008 after completion of a comprehensive renovation and repositioning project. The remaining increase of \$1.6 million is primarily due to depreciation on building and land improvements and purchases of furniture, fixtures and equipment made across the hotel portfolio during 2009 and 2008.

### Real Estate Taxes, Personal Property Taxes and Insurance

Real estate taxes, personal property taxes and insurance expenses decreased \$2.4 million from \$34.6 million in 2008 to \$32.2 million in 2009. The decrease is primarily due to the following:

\$2.1 million decrease in real estate taxes at Hotel Sax due to decreases in assessed property values for 2009 and prior years; and

\$2.0 million decrease in real estate and personal property taxes at Indianapolis Marriott Downtown due to decreases in assessed property values for 2009 and prior years.

The above decreases are partially offset by the following increases:

\$0.6 million increase in real estate taxes at Western Michigan Avenue due to credits recognized in 2008 for decreases in 2007 assessments and rates;

\$0.5 million increase in real estate taxes at Westin Copley Place due to an increase in 2009 tax rate; and

\$0.4 million increase in real estate and personal property taxes and insurance at Donovan House which is not comparable year-over-year as it re-opened on March 28, 2008 after completion of a comprehensive renovation and repositioning project. The remaining increase is a result of an increase in real estate and personal property taxes of \$0.3 million primarily from increases in assessments and rates at certain of the hotel properties, partially offset by a decrease in insurance premiums of \$0.1 million across the portfolio.

Ground Rent

Ground rent decreased \$1.4 million from \$7.2 million in 2008 to \$5.8 million in 2009. Certain hotels are subject to ground rent under operating leases which call for either fixed or variable payments based on the hotel s performance. The decrease is due to performance at the applicable hotels being slightly better in 2008 than 2009.

### General and Administrative

General and administrative expense decreased \$2.3 million from \$17.5 million in 2008 to \$15.2 million in 2009 primarily as a result of the reversal of non-cash equity compensation related to restricted share forfeitures due to executive and employee resignations in 2009.

### Lease Termination Expense

Lease termination expense decreased \$4.3 million from \$4.3 million in 2008 to zero in 2009. The 2008 expense related to the settlement of litigation. There was no such settlement in 2009.

### Other Expenses

Other expenses decreased \$0.1 million from \$3.5 million in 2008 to \$3.4 million in 2009 primarily due to a decrease in expenses related to the renaming and repositioning of hotels and a decrease in common area maintenance costs incurred at the 330 N. Wabash Avenue property, partially offset by losses from property damage at the hotels.

### Interest Income

Interest income decreased \$0.1 million from \$0.2 million in 2008 to \$0.1 million in 2009 primarily due to decreases in cash balances and interest rates in 2009.

### Interest Expense

Interest expense decreased \$10.2 million from \$48.2 million in 2008 to \$38.0 million in 2009 due to a decrease in the Company s weighted average debt outstanding and a decrease in the weighted average interest rate, partly offset by a decrease in capitalized interest. The Company s weighted average debt outstanding related to continuing operations decreased from \$953.7 million in 2008 to \$790.3 million in 2009, which includes paydowns resulting from:

an April 2009 common share offering;

a June 2009 common share offering; and

### operating cash flow.

The above paydowns are offset by borrowings under the Company s credit facility to finance other capital improvements during 2008 and 2009.

The Company s weighted average interest rate, including the impact of capitalized interest, decreased from 4.8% in 2008 to 4.5% in 2009. The decrease is due in part to the payoffs of the Sheraton Bloomington Hotel Minneapolis South, Westin City Center Dallas, Hilton Alexandria Old Town and Gild Hall mortgage loans which accrued interest at higher rates than the rate of the senior unsecured line of credit which was used to pay off the mortgages. Capitalized interest decreased by \$2.8 million from \$3.5 million in 2008 to \$0.7 million in 2009 primarily due to the temporary suspension of the redevelopment of the 330 N. Wabash Avenue property as a luxury hotel. The Company s weighted average interest rate, excluding the impact of capitalized interest, decreased from 5.1% in 2008 to 4.6% in 2009.

### Income Taxes

Income taxes increased \$5.6 million from an income tax benefit of \$1.3 million in 2008 to an income tax expense of \$4.3 million in 2009. For 2009, current federal, state and local income tax expense totaled \$0.5 million. LHL s net income/loss before income tax expense/benefit increased \$13.6 million from net loss of \$5.0

million in 2008 to net income of \$8.6 million in 2009 primarily due to the \$9.5 million cure payment revenue recognized at Seaview Resort in 2009, the reversal of allocated costs related to the resignation of an executive in 2009 and the two properties converted to new leases with LHL in 2008 and 2009, partly offset by lower hotel income across the portfolio due to the effects of the recession. Accordingly, for 2009, LHL recorded a deferred federal, state and local income tax expense of \$3.8 million (using an estimated statutory tax rate of 40.4%).

As of December 31, 2009, the Company had a deferred tax asset of \$13.6 million primarily due to past years tax net operating losses. These loss carryforwards will expire in 2023 through 2028 if not utilized by then. Management believes that it is more likely than not that the results of future operations will generate sufficient taxable income to realize the deferred tax asset and has determined that no valuation allowance is required.

### Redeemable Noncontrolling Interest

Redeemable noncontrolling interest in consolidated entity represents the allocation of income or loss to the outside equity interest in the 330 N. Wabash Avenue property, which is included in the consolidated financial statements of the Company since the Company holds a controlling interest.

### Noncontrolling Interests

Noncontrolling interest of common units in the Operating Partnership represents the allocation of income or loss of the Operating Partnership to the common units held by a third party. Income or loss is allocated to common units noncontrolling interest based on the weighted average percentage ownership throughout the year. At December 31, 2009, no third party limited partner held any common units of the Operating Partnership.

Noncontrolling interest of preferred units in the Operating Partnership represents the allocation of income of the Operating Partnership to the preferred units held by third parties. The decrease in noncontrolling interest of preferred units in the Operating Partnership from \$5.2 million in 2008 to \$0.4 million in 2009 is a result of the redemption of 1,098,348 Series F Preferred Units during the third and fourth quarter of 2008 and the redemption of the 2,348,888 Series C Preferred Units on February 1, 2009.

## Distributions to Preferred Shareholders

Distributions to preferred shareholders increased \$3.9 million, from \$22.5 million in 2008 to \$26.4 million in 2009. This increase was due to the redemption of the Series C Preferred Units and issuance of Series C Cumulative Redeemable Preferred Shares of Beneficial Interest on February 1, 2009, which were subsequently exchanged for Series G Cumulative Redeemable Preferred Shares of Beneficial Interest on April 16, 2009.

## Comparison of the Year Ended December 31, 2008 to the Year Ended December 31, 2007

The travel industry and the lodging business worsened throughout 2008. On a year-over-year basis, overall industry demand was down 1.6% in 2008 and supply was up 2.7%, which resulted in an occupancy decline for the industry of 4.2% while ADR increased 2.4%. Corporate demand slowed due to the pressure on companies to reduce spending and investments, including travel and meetings. Leisure demand also softened as consumers pulled back in reaction to the declining economy, the decline in the equity markets, the severe tightening of credit standards and the decline in home values. Urban market RevPAR increased 0.5%. However, Resort RevPAR declined 4.8% and Upper Upscale RevPAR 2.3%. Hotel occupancy, ADR, operating revenues and operating expenses for our portfolio were negatively impacted in 2008 by the completion of our renovation and repositioning program. Our hotels were able to navigate the early part of this recession in 2008 and outperform the industry on a RevPAR basis despite the impact from renovations.

### Hotel Operating Revenues

Hotel operating revenues from the hotels leased to LHL (30 hotels as of December 31, 2008), including room revenue, food and beverage revenue and other operating department revenues (which includes golf, telephone, parking, and other ancillary revenues) increased \$34.1 million from \$628.9 million in 2007 to \$663.0 million in 2008. This increase includes amounts that are not comparable year-over-year as follows:

\$30.9 million increase in room, food and beverage and other revenue from San Diego Paradise Point Resort and Spa due to the transition to a new lease with LHL as of June 1, 2008; and

\$7.1 million increase in room, food and beverage and other revenue from Donovan House re-opening on March 28, 2008 after completion of a comprehensive renovation and repositioning project. The remaining increase is primarily due to the following:

\$4.4 million increase in room, food and beverage and other revenue from Alexis Hotel (\$2.9 million) and Hotel Viking (\$1.5 million) due to improved hotel facilities as a result of renovations;

\$4.3 million increase in room and food and beverage revenue net of a decrease in other revenue from Hotel Sax Chicago due to hotel, lounge, and meeting facilities renovations completed in 2007;

\$1.2 million increase in room and other revenue net of a decrease in food and beverage revenue from The Hilton San Diego Resort and Spa due to improved hotel facilities as a result of renovations; and

\$1.0 million increase in room and other revenue net of a decrease in food and beverage revenue from Indianapolis Marriott Downtown primarily due to an increase in ADR and parking rates. The above increases are partially offset by the following decreases:

\$3.6 million decrease in room, food and beverage, golf and other revenue from Seaview Resort due to a decline in occupancy and ADR;

\$2.4 million decrease in room, food and beverage and other revenue from The Liaison Capitol Hill due to an extensive hotel and restaurant renovation;

\$2.3 million decrease in room, food and beverage and other revenue from Sheraton Bloomington Hotel Minneapolis South primarily due to a decline in occupancy;

\$2.0 million decrease in room and other revenue net of an increase in food and beverage revenue from Westin Michigan Avenue primarily due to a decline in occupancy;

\$2.0 million decrease in room, food and beverage and other revenue from Westin Copley Place due to disruption from ballroom renovations;

\$1.5 million decrease in room, food and beverage and other revenue from Westin City Center Dallas due to a decline in ADR and group business; and

\$1.5 million decrease in room, food and beverage and other revenue from Hotel Solamar due to a decrease in ADR and disruption from a lounge renovation.

The remaining increase of \$0.5 million is primarily due to increased business in certain markets net of the effects of a 1.6% decrease in RevPAR, attributable to a 1.1% decrease in occupancy and a 0.6% decrease in ADR across the portfolio.

### Participating Lease Revenue

Participating lease revenue from hotels leased to third-party lessees (one hotel as of December 31, 2008) decreased \$14.4 million from \$27.2 million in 2007 to \$12.8 million in 2008. The decrease is due to the transition of San Diego Paradise Point Resort and Spa to a new lease with LHL as of June 1, 2008. Participating lease revenue includes (i) base rent and (ii) participating rent based on hotel revenues pursuant to the respective participating lease.

Other Income

Other income increased \$2.0 million from \$5.6 million in 2007 to \$7.6 million in 2008. The increase is primarily due to the following:

\$0.9 million recognized in 2008 from a lease termination fee from a retail tenant at Hotel Sax Chicago, partially offset by a loss of the lease revenue from that tenant;

\$0.7 million recognized in 2008 from a settlement of outstanding liabilities with respect to the acquisition of Westin Michigan Avenue in March 2006; and

\$0.2 million from a settlement of outstanding liabilities due to a transition of San Diego Paradise Point Resort and Spa to a new lease with LHL as of June 1, 2008.

The remaining increase of \$0.2 million is primarily due to tenant personal property tax reimbursements at San Diego Paradise Point Resort and Spa and Le Montrose Suite Hotel.

### Hotel Operating Expenses

Hotel operating expenses increased approximately \$24.6 million from \$399.8 million in 2007 to \$424.4 million in 2008. This increase includes amounts that are not comparable year-over-year as follows:

\$16.8 million increase in room, food and beverage, other operating department and indirect expense from San Diego Paradise Point Resort and Spa due to the transition to a new lease with LHL as of June 1, 2008; and

\$6.6 million increase in room, food and beverage, other operating department and indirect expense from Donovan House re-opening on March 28, 2008 after completion of a comprehensive renovation and repositioning project. The remaining increase is primarily due to the following:

\$4.2 million increase in room, food and beverage, other operating department and indirect expense from Hotel Sax Chicago due to hotel, lounge and meeting facilities renovations completed in 2007, which increased occupancy and in turn increased service costs;

\$1.0 million increase in room, other operating department and indirect expense net of a decrease in food and beverage expense from The Hilton San Diego Resort and Spa due to improved hotel facilities as a result of renovations, which increased occupancy and in turn increased service costs;

\$0.8 million increase in room, food and beverage and indirect expense net of a decrease in other operating department expense from Alexis Hotel due to improved hotel facilities as a result of renovations, which increased occupancy and in turn increased service costs;

\$0.6 million increase in room, food and beverage, other operating department and indirect expense from Hotel Viking due to improved hotel facilities as a result of renovations, which increased occupancy and in turn increased service costs; and

\$0.6 million in severance payments related to reduction in workforce across the portfolio. The above increases are partially offset by the following decreases:

\$1.8 million decrease in food and beverage, other operating department and indirect expense net of an increase in room expense from Westin Copley Place due to disruption from ballroom renovations;

\$1.7 million decrease in room, food and beverage, other operating department and indirect expense from Sheraton Bloomington Hotel Minneapolis South due to decreased occupancy, which in turn decreased service costs;

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\$1.0 million decrease in food and beverage, other operating department and indirect expense net of an increase in room expense from Westin Michigan Avenue primarily attributable to a decrease in incentive management fees due to the hotel renovation;

\$0.9 million decrease in room, food and beverage, other operating department and indirect expense from Hotel Solamar primarily due to the hotel renovation;

\$0.8 million decrease in food and beverage and indirect expense net of an increase in room and other operating department expense from Seaview Resort due to decreased occupancy, which in turn decreased service costs; and

\$0.7 million decrease in room, food and beverage, other operating department and indirect expense from Westin City Center Dallas due to a decline in group business, which in turn decreased service costs. The remaining increase of \$0.9 million is primarily attributable to inflationary increases in operating costs across the portfolio.

### Depreciation and Amortization

Depreciation and amortization expense increased \$14.4 million from \$92.3 million in 2007 to \$106.7 million in 2008. This increase includes amounts that are not comparable year-over-year as follows:

\$3.6 million increase from Donovan House which re-opened on March 28, 2008 after completion of a comprehensive renovation and reposition project.

The remaining increase is primarily due to the following:

\$2.0 million increase from Hotel Sax Chicago due to hotel, lounge, and meeting facilities renovations;

\$1.5 million increase from Westin Michigan Avenue due to recent renovations;

\$1.4 million increase from Gild Hall due to a comprehensive renovation and reposition project;

\$1.2 million increase from Westin Copley Place due to ballroom renovations;

\$1.2 million increase from The Hilton San Diego Resort and Spa due to restaurant, gift shop, recreation area and lobby renovations; and

\$1.0 million increase from Indianapolis Marriott Downtown due to a comprehensive renovation of the guest rooms, conference space and lobby.

The remaining increase of \$2.5 million is primarily due to building and land improvements and purchases of furniture, fixtures and equipment across the hotel portfolio during 2008 and 2007.

Real Estate Taxes, Personal Property Taxes and Insurance

Real estate taxes, personal property taxes and insurance expense increased \$2.0 million from \$32.6 million in 2007 to \$34.6 million in 2008. This increase includes an amount that is not comparable year-over-year of \$1.0 million from Donovan House which re-opened on March 28, 2008 after completion of a comprehensive renovation and repositioning project. The remaining increase of \$1.0 million is a result of an increase in real estate and personal property taxes of \$2.8 million primarily from increases in assessments and rates at certain of the hotel properties, including an increase of \$1.1 million from Indianapolis Marriott Downtown due to an increase in assessment and an increase of \$0.6 million from Westin Copley Place due to increases in assessment and rate; offset by a decrease of \$1.2 million in real estate taxes from Westin Michigan Avenue due to decreases in assessment and rate, and a decrease in insurance premiums of \$0.6 million across the portfolio.

### Ground Rent

Ground rent increased \$0.2 million from \$7.0 million in 2007 to \$7.2 million in 2008. Certain hotels are subject to ground rent under operating leases which call for either fixed or variable payments based on the hotel s performance. The increase is due to performance at the applicable hotels being slightly better in 2008 than in 2007.

### General and Administrative Expenses

General and administrative expense increased \$3.9 million from \$13.6 million in 2007 to \$17.5 million in 2008 primarily as a result of increases in compensation cost, legal fees and other professional fees.

### Interest Expense

Interest expense increased \$1.9 million from \$46.3 million in 2007 to \$48.2 million in 2008 due to an increase in the Company s weighted average debt outstanding and a decrease in capitalized interest, partly offset by a decrease in the weighted average interest rate. The Company s weighted average debt outstanding related to continuing operations increased from \$842.0 million in 2007 to \$953.7 million in 2008, which includes increases from:

additional borrowing to fund the redemption of the Series A Preferred Shares in March 2007;

additional borrowing to purchase a controlling interest in the joint venture that acquired the 330 N. Wabash Avenue property in March 2008; and

additional borrowings under the Company s credit facility to finance other capital improvements during 2008. The above borrowings were offset by paydowns on outstanding debt from proceeds from:

the sale of LaGuardia Airport Marriott in January 2007; and

operating cash flows.

The Company s weighted average interest rate, including the impact of capitalized interest, decreased from 5.2% in 2007 to 4.8% in 2008. The decrease is due in part to the payoffs of the Le Parc Suite Hotel and San Diego Paradise Point Resort and Spa mortgage loans which accrued interest at rates higher than the rate of the senior unsecured line of credit which was used to pay off the mortgages. Capitalized interest decreased by \$0.7 million from \$4.2 million in 2007 to \$3.5 million in 2008 primarily due to the completion of the Donovan House renovation in March 2008, partly offset by initial cost of the redevelopment of the 330 N. Wabash Avenue property as a super luxury hotel during 2008. The Company s weighted average interest rate, excluding the impact of capitalized interest, decreased from 5.7% in 2007 to 5.1% in 2008.

### Income Taxes

Income taxes (including amounts from discontinued operations) increased \$4.3 million from an income tax expense of \$3.0 million in 2007 to an income tax benefit of \$1.3 million in 2008. For 2008, current federal, state and local income tax expense totaled \$1.1 million. LHL s net income/loss before income tax expense/benefit increased \$9.5 million from net income of \$4.5 million in 2007 to net loss of \$5.0 million in 2008. Accordingly, for 2008, LHL recorded a deferred federal, state and local income tax benefit of \$2.4 million.

As of December 31, 2008, the Company had a deferred tax asset of \$17.5 million primarily due to current and past years tax net operating losses. These loss carryforwards will expire in 2023 through 2028 if not utilized by then. Management believes that it is more likely than not that the results of future operations will generate sufficient taxable income to realize this deferred tax asset and has determined that no valuation allowance is required.

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## Redeemable Noncontrolling Interest

Redeemable noncontrolling interest in consolidated entity represents the allocation of income or loss to the outside equity interest in the 330 N. Wabash Avenue property, which is included in the consolidated financial statements of the Company since the Company holds a controlling interest.

## Noncontrolling Interests

Noncontrolling interest of common units in the Operating Partnership represents the allocation of income or loss of the Operating Partnership to the common units held by a third party. Income or loss is allocated to noncontrolling interest of common units based on the weighted average percentage ownership throughout the year. At December 31, 2008, a third-party limited partner held 0.2% of the common units of the Operating Partnership.

Noncontrolling interest of preferred units in the Operating Partnership represents the allocation of income of the Operating Partnership to the preferred units held by third parties. The decrease in noncontrolling interest of preferred units in the Operating Partnership from \$6.1 million in 2007 to \$5.2 million in 2008 is primarily a result of the redemption of all Series F Preferred Units during 2008.

### **Discontinued** Operations

Net income from discontinued operations decreased \$30.5 million from \$30.5 million in 2007 to zero in 2008. Net income from discontinued operations is a result of the sale of the LaGuardia Airport Marriott (LaGuardia) in January 2007. The following table summarizes net income from discontinued operations for 2008 and 2007 (dollars in thousands):

		year ended nber 31,
	2008	2007
Net lease income from LaGuardia	\$	\$ 240
Net operating loss from LaGuardia		(177)
Gain on sale of LaGuardia		30,401
Income tax benefit related to LaGuardia		69
Net income from discontinued operations	\$	\$ 30,533

### Distributions to Preferred Shareholders

Distributions to preferred shareholders decreased \$1.8 million from \$24.3 million in 2007 to \$22.5 million in 2008 due to the redemption of the Series A Preferred Shares on March 6, 2007.

### **Non-GAAP Financial Measures**

## FFO, EBITDA and Hotel EBITDA

The Company considers the non-GAAP measures of FFO, EBITDA and Hotel EBITDA to be key supplemental measures of the Company s performance and should be considered along with, but not as alternatives to, net income or loss as a measure of the Company s operating performance. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, most real estate industry investors consider FFO, EBITDA and Hotel EBITDA to be helpful in evaluating a real estate company s operations.

The White Paper on FFO approved by NAREIT in April 2002 defines FFO as net income or loss (computed in accordance with GAAP), excluding gains or losses from sales of properties and items classified by GAAP as extraordinary, plus real estate-related depreciation and amortization (excluding amortization of deferred finance costs) and after comparable adjustments for the Company s portion of these items related to unconsolidated entities and joint ventures. The Company computes FFO consistent with standards established by NAREIT, which may not be comparable to FFO reported by other REITs that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently than the Company.

With respect to FFO, the Company believes that excluding the effect of extraordinary items, real estate-related depreciation and amortization, and the portion of these items related to unconsolidated entities, all of which are based on historical cost accounting and which may be of limited significance in evaluating current performance, can facilitate comparisons of operating performance between periods and between REITs, even though FFO does not represent an amount that accrues directly to common shareholders. However, FFO may not be helpful when comparing the Company to non-REITs.

With respect to EBITDA, the Company believes that excluding the effect of non-operating expenses and non-cash charges, and the portion of these items related to unconsolidated entities, all of which are also based on historical cost accounting and may be of limited significance in evaluating current performance, can help eliminate the accounting effects of depreciation and amortization, and financing decisions and facilitate comparisons of core operating profitability between periods and between REITs, even though EBITDA also does not represent an amount that accrues directly to common shareholders.

With respect to Hotel EBITDA, the Company believes that excluding the effect of corporate-level expenses, non-cash items, and the portion of these items related to unconsolidated entities, provides a more complete understanding of the operating results over which individual hotels and operators have direct control. We believe property-level results provide investors with supplemental information on the ongoing operational performance of our hotels and effectiveness of the third-party management companies operating our business on a property-level basis.

FFO, EBITDA and Hotel EBITDA do not represent cash generated from operating activities determined by GAAP and should not be considered as alternatives to net income, cash flows from operations or any other operating performance measure prescribed by GAAP. FFO, EBITDA and Hotel EBITDA are not measures of the Company s liquidity, nor are FFO, EBITDA and Hotel EBITDA indicative of funds available to fund the Company s cash needs, including its ability to make cash distributions. These measurements do not reflect cash expenditures for long-term assets and other items that have been and will be incurred. FFO, EBITDA and Hotel EBITDA may include funds that may not be available for management s discretionary use due to functional requirements to conserve funds for capital expenditures, property acquisitions, and other commitments and uncertainties. To compensate for this, management considers the impact of these excluded items to the extent they are material to operating decisions or the evaluation of the Company s operating performance.

The following is a reconciliation between net income/loss attributable to common shareholders and FFO for the years ended December 31, 2009, 2008, 2007, 2006 and 2005 (dollars in thousands, except share and unit data):

		For th	e year	ended Decemb	ber 31,		
	2009	2008		2007		2006	2005
Net (loss) income attributable to common							
shareholders	\$ (18,770)	\$ 10,630	\$	61,543	\$	73,456	\$ 20,767
Depreciation	109,174	105,746		91,560		78,280	48,494
Equity in depreciation of joint venture						178	811
Amortization of deferred lease costs	436	692		491		497	79
Noncontrolling interests:							
Redeemable noncontrolling interest in							
consolidated entity	(30)	(39)					
Noncontrolling interest of common units in							
Operating Partnership	15	100		249		142	300
Less: Net gain on sale of property disposed of				(30,401)		(38,402)	
FFO	\$ 90,825	\$ 117,129	\$	123,442	\$	114,151	\$ 70,451

## Weighted average number of common

## shares and units outstanding:

Basic	54,534,939	40,256,228	39,955,712	39,409,631	30,896,022
Diluted	54,611,974	40,355,453	40,149,039	39,615,732	31,170,084
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The following is a reconciliation between net income/loss attributable to common shareholders, EBITDA and Hotel EBITDA for the years ended December 31, 2009, 2008, 2007, 2006 and 2005 (dollars in thousands):

	2000	•	ear ended Decer	,	2005
	<b>2009</b>	2008	<b>2007</b>	2006	2005
Net (loss) income attributable to common shareholders	\$ (18,770)	\$ 10,630	\$ 61,543	\$ 73,456	\$ 20,767
Interest expense	37,956	48,213	46,289	42,409	24,354
Equity in interest expense of joint venture				317	787
Income tax expense (benefit):					
Income tax expense (benefit)	4,257	(1,316)	3,075	(277)	(1,979)
Income tax benefit from discontinued operations			(69)	(124)	(163)
Depreciation and amortization	109,896	106,748	92,389	78,966	48,850
Equity in depreciation/amortization of joint venture				201	900
Noncontrolling interests:					
Redeemable noncontrolling interest in consolidated entity	(30)	(39)			
Noncontrolling interest of common units in Operating Partnership	15	100	249	142	300
Noncontrolling interest of preferred units in Operating Partnership	367	5,178	6,120	4,485	1,419
Distributions to preferred shareholders	26,388	22,497	28,212	25,604	14,629
EBITDA	\$ 160,079	\$ 192,011	\$ 237,808	\$ 225,179	\$ 109,864
Corporate expense	19,003	26,714	17,765	17,482	11,516
Interest and other income	(16,316)	(7,731)	(7,023)	(8,046)	(1,650)
Participating lease adjustments, net		559	1,640	836	443
Hotel level adjustments, net	(2,763)	(2,567)	(2,077)	(1,570)	704
Income from operations of property disposed of, including gain on					
sale and equity in income of joint venture			(30,542)	(38,938)	(2,440)
Hotel EBITDA	\$ 160,003	\$ 208,986	\$ 217,571	\$ 194,943	\$ 118,437

Hotel EBITDA includes the operating data for all properties leased to LHL and to third parties for the years ended December 31, 2009, 2008, 2007, 2006 and 2005. Hotel EBITDA includes adjustments made for periods when hotels were closed for renovations for presentation of comparable information. Hotel EBITDA for 2009, 2007, 2006 and 2005 reflects information reported in the respective year. Hotel EBITDA for 2008 reflects comparable information to 2009.

## The Hotels

The following table sets forth historical comparative information with respect to occupancy, ADR and RevPAR for the total hotel portfolio for the years ended December 31, 2009 and 2008, respectively.

	Year	Year ended December 31,			
	2009	2009 2008 Varia			
Total Portfolio					
Occupancy	70.0%	73.0%	-4.1%		
ADR	\$ 172.55	\$ 199.45	-13.5%		
RevPAR	\$ 120.80	\$ 145.61	-17.0%		
-Balance Sheet Arrangements					

# Tax Indemnification Agreement

Pursuant to the acquisition of the Westin Copley Place, the Company entered into a Tax Reporting and Protection Agreement (the Tax Agreement ) with Transwest Copley Square LLC (formerly SCG Copley Square LLC). Under the Tax Agreement, the Company was required, among other things, to indemnify Transwest Copley Square LLC (and its affiliates) for certain income tax liabilities that such entities would have incurred if the Westin Copley Place were transferred by the Company in a taxable transaction or if the Company failed to maintain a certain level of indebtedness with respect to the Westin Copley Place or its operations. The obligations of the Company under the Tax Agreement (i) did not apply in the case of a foreclosure of the Westin Copley Place, if certain specified requirements were met, (ii) were limited to \$20.0 million (although a limitation of \$10.0 million was applicable to certain specified transactions) and (iii) terminated on the earlier of the tenth anniversary of the Company s acquisition of the Westin Copley Place or January 1, 2016.

On February 1, 2009, each of the 2,348,888 7.25% Series C Preferred Units, issued as part of the consideration to acquire the hotel, was redeemed and the Company issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Shares of beneficial interest to the unitholder. The issuance of the Series C Preferred Shares was effected in reliance upon an exemption from registration provided by Section 4(2) under the Securities Act of 1933, as amended. As a result of the redemption of all the partnership interests issued in consideration for the hotel, the contingent obligation of the Company to reimburse the seller of the hotel up to \$20.0 million of taxes related to unrealized taxable gains created at the time of the Company s acquisition of the hotel, as described in the Tax Agreement entered into by the Company, has become null and void. Prior to the exchange described below, the Series C Preferred Shares were held by SCG Hotel DLP, L.P. (SCG). All of the Series C Preferred Shares on a one-for-one basis on April 16, 2009. On May 13, 2009, in connection with the exchange, SCG paid the Company a fee of \$1.0 million, which the Company recognized as income. No Series C Preferred Shares remain outstanding.

## Joint Venture

On February 2, 2010, the Company s joint venture arrangement with LIM, entered into on April 17, 2008, was mutually dissolved. The joint venture arrangement with LIM, a leading global real estate investment manager, was to seek domestic hotel investments in high barrier-to-entry urban and resort markets in the U.S. The two companies planned to invest up to \$250.0 million of equity in the joint venture. The Company, through the Operating Partnership, owned a 15.0% equity interest in the joint venture. The Company accounted for its investment in this joint venture under the equity method of accounting. As of December 31, 2009, there were no acquisitions through the joint venture.

## Reserve Funds

Certain of the Company s agreements with its hotel managers, franchisors and lenders have provisions for the Company to provide funds, generally 3.0% to 5.0% of hotel revenues, sufficient to cover the cost of (a) certain non-routine repairs and maintenance to the hotels; and (b) replacements and renewals to the hotels

furniture, fixtures and equipment. Certain agreements require that the Company reserve cash. As of December 31, 2009, the Company held \$11.8 million of restricted cash reserves, \$4.8 million of which was available for future capital expenditures.

The Company has no other off-balance sheet arrangements.

### Liquidity and Capital Resources

The Company s principal source of cash to meet its cash requirements, including distributions to shareholders, is the operating cash flow from hotels leased by LHL. Additional sources of cash are the Company s senior unsecured credit facility, LHL s credit facility, secured financing on one or all of the Company s 23 unencumbered properties, the sale of one or more properties and equity issuances available under the shelf registration statement.

LHL is a wholly-owned subsidiary of the Operating Partnership. Payments to the Operating Partnership are required pursuant to the terms of the lease agreements between LHL and the Operating Partnership relating to the properties owned by the Operating Partnership and leased by LHL. LHL s ability to make rent payments to the Operating Partnership, and the Company s liquidity, including its ability to make distributions to shareholders, are dependent on the lessees ability to generate sufficient cash flow from the operation of the hotels.

In addition, cash flow from hotel operations is subject to all operating risks common to the hotel industry. These risks include:

adverse effects of weak national, regional and local economic conditions;

tightening credit standards;

competition for guests and meetings from other hotels, including competition and pricing pressures from internet wholesalers and distributors;

increases in operating costs, including wages, benefits, insurance, property taxes and energy, due to inflation and other factors, which may not be offset in the future by increases in room rates;

labor strikes, disruptions or lockouts that may impact operating performance;

dependence on demand from business and leisure travelers, which may fluctuate and be seasonal;

increases in energy costs, airline fares and other expenses related to travel, which may negatively affect traveling; and

terrorism, terrorism alerts and warnings, military actions such as the engagements in Iraq and Afghanistan, pandemics or other medical events which may cause decreases in business and leisure travel.

These factors could adversely affect the ability of the hotel operators to generate revenues which could adversely affect LHL s ability to make rental payments to the Company pursuant to the participating leases and ultimately impact the Company s liquidity.

The Company s senior unsecured credit facility and LHL s credit facility contain certain financial covenants relating to debt service coverage, interest coverage, fixed charge coverage, net worth and total funded indebtedness and contains financial covenants that, assuming no defaults, allow the Company to make shareholder distributions. There are currently no other contractual or other arrangements limiting payment of distributions by the Operating Partnership.

Failure to comply with our financial covenants contained in our credit facilities and non-recourse secured mortgages could result from, among other things, changes in our results of operations, the incurrence of additional debt or changes in general economic conditions. If we violate the financial covenants contained in

either credit facility, we may attempt to negotiate a waiver of the violation or amend the terms of the credit facility with the lenders thereunder; however, we can make no assurance that we would be successful in any such negotiations or that, if successful in obtaining a waiver or amendment, such amendment or waiver would be on terms attractive to us. If a default under any of the above debt instruments were to occur, we would possibly have to refinance the debt through additional debt financing, private or public offerings of debt securities, or additional equity financings. If we are unable to refinance our debt on acceptable terms, including upon maturity of the debt, we may be forced to dispose of hotel properties on disadvantageous terms, potentially resulting in losses that reduce cash flow from operating activities. If, at the time of any refinancing, prevailing interest rates or other factors result in higher interest rates upon refinancing, increases in interest expense would lower our cash flow, and, consequently, cash available for distribution to our shareholders.

As of December 31, 2009, the Company is in compliance with all debt covenants, current on all loan payments and not otherwise in default under the credit facilities or mortgages.

## **Properties Leased to LHL**

Effective January 1, 2001, LHL became a wholly-owned subsidiary of the Company as provided for under the taxable-REIT subsidiary provisions of the Code. On January 1, 2009, the Le Montrose Suite Hotel transitioned to a new lease with LHL. As a result, LHL currently leases all 31 hotels owned by the Company as follows:

1. Sheraton Bloomington Hotel Minneapolis South	17. The Grafton on Sunset
2. Westin City Center Dallas	18. Onyx Hotel
3. Seaview Resort	19. Westin Copley Place
4. Harborside Hyatt Conference Center & Hotel	20. Hotel Deca
5. Hotel Viking	21. The Hilton San Diego Resort and Spa
6. Topaz Hotel	22. Donovan House
7. Hotel Rouge	23. Le Parc Suite Hotel
8. Hotel Madera	24. Westin Michigan Avenue
9. Hotel Helix	25. Hotel Sax Chicago
10. The Liaison Capitol Hill	26. Alexis Hotel
11. Lansdowne Resort	27. Hotel Solamar
12. Hotel George	28. Gild Hall
13. Indianapolis Marriott Downtown	29. Hotel Amarano Burbank
14. Hilton Alexandria Old Town	30. San Diego Paradise Point Resort and Spa
15. Chaminade Resort and Conference Center	31. Le Montrose Suite Hotel
16. Hilton San Diego Gaslamp Quarter ntractual Obligations	

### **Contractual Obligations**

The following is a summary of the Company s obligations and commitments as of December 31, 2009 (dollars in thousands):

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	Total		of Commitme	Commitment Expiration	
	Amounts	Less than	1 to 3	4 to 5	Over 5
Obligations and Commitments	Committed	1 year	years	years	years
Mortgage loans <sup>(1)</sup>	\$ 773,936	\$46,547	\$ 129,246	\$ 130,233	\$467,910
Borrowings under credit facilities <sup>(2)</sup>	6,334	59	6,275		
Ground rent <sup>(3)</sup>	198,629	5,007	10,036	10,022	173,564
Massport Bonds <sup>(1)</sup>	43,623	138	275	275	42,935
Purchase commitments <sup>(4)</sup>					
Purchase orders and letters of commitment	9,878	9,878			
Total obligations and commitments	\$ 1,032,400	\$ 61,629	\$ 145,832	\$ 140,530	\$ 684,409

- <sup>(1)</sup> Amounts include principal and interest. Interest expense on fixed rate debt is computed based on the fixed interest rate of the debt.
- <sup>(2)</sup> Amounts include principal and interest. Interest expense is calculated based on the variable rate as of December 31, 2009. It is assumed that the outstanding debt as of December 31, 2009 will be repaid upon maturity with interest-only payments until then.
- <sup>(3)</sup> Amounts calculated based on the annual minimum future ground lease payments that extend through the term of the lease. Rents may be subject to adjustments based on future interest rates and hotel performance.
- (4) As of December 31, 2009, purchase orders and letters of commitment totaling approximately \$9.9 million had been issued for renovations at the properties. The Company has committed to these projects and anticipates making similar arrangements in the future with the existing properties or any future properties that it may acquire.

## **Credit Facilities**

The Company has a senior unsecured credit facility from a syndicate of banks that provides for a maximum borrowing of up to \$450.0 million. On January 14, 2008, the Company amended the credit facility to increase the maximum borrowing from \$300.0 million to \$450.0 million. The credit facility s maturity date is April 13, 2011 with, at the Company s option, a one-year extension option. The senior unsecured credit facility contains certain financial covenants relating to debt service coverage, net worth and total funded indebtedness. It also contains financial covenants that, assuming no defaults, allow the Company to make shareholder distributions. Borrowings under the credit facility bear interest at floating rates equal to, at the Company s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2009, the Company was in compliance with all debt covenants and was not otherwise in default under the credit facility. For the years ended December 31, 2009, 2008 and 2007, the weighted average interest rate for borrowings outstanding as of December 31, 2009. Additionally, the Company is required to pay a variable unused commitment fee determined from a ratings or leverage based pricing matrix, currently set at 0.125% of the unused portion of the senior unsecured credit facility. The Company incurred unused commitment fees of \$0.4 million, \$0.3 million and \$0.4 million for the years ended December 31, 2009, and 2007, respectively. As of December 31, 2009 and 2008, the Company had zero and \$234.5 million, respectively, of outstanding borrowings under the senior unsecured credit facility.

LHL has a \$25.0 million unsecured revolving credit facility to be used for working capital and general lessee corporate purposes. The credit facility s maturity date is April 13, 2011 with, at the LHL s option, a one-year extension option. Borrowings under the LHL credit facility bear interest at floating rates equal to, at LHL s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2009, LHL was in compliance with all debt covenants and was not otherwise in default under the credit facility. For the years ended December 31, 2009, 2008 and 2007, the weighted average interest rate for borrowings under the LHL credit facility was 1.2%, 3.9% and 6.1%, respectively. LHL did not have any Adjusted Base Rate borrowings outstanding as of December 31, 2009. Additionally, LHL is required to pay a variable unused commitment fee determined from a ratings or leverage based pricing matrix, currently set at 0.125% of the unused portion of the LHL credit facility. LHL incurred unused commitment fees of an immaterial amount for each of the years ended December 31, 2009, 2008 and 2007. As of December 31, 2009 and 2008, LHL had \$6.3 million and an immaterial amount, respectively, of outstanding borrowings under the LHL credit facility.

## Debt

Debt as of December 31, 2009 and 2008 consisted of the following (in thousands):

<b>Debt</b> Credit facilities	Interest Rate	Maturity Date	Balance Out December 31, 2009		ling as of cember 31, 2008
Senior unsecured credit facility	Floating <sup>(a)</sup>	April 2011 (a)	\$	\$	234,500
LHL unsecured credit facility	Floating <sup>(b)</sup>	April 2011 <sup>(b)</sup>	6,259	Ψ	5
Total borrowings under credit facilities			6,259		234,505
Massport Bonds					
Harborside Hyatt Conference					
Center & Hotel (taxable)	Floating <sup>(c)</sup>	March 2018	5,400		5,400
Harborside Hyatt Conference					
Center & Hotel (tax exempt)	Floating <sup>(c)</sup>	March 2018	37,100		37,100
Total bonds payable			42,500		42,500
Mortgage loans					
Gild Hall		November 2009			
	Floating <sup>(d)</sup>	(d)			20,000
Sheraton Bloomington Hotel Minneapolis South and Westin City Center Dallas	8.10%	July 2009 <sup>(e)</sup>			38,487
Hilton Alexandria Old Town	0.1070	September 2009			50,407
	4.98%	(f)			31,227
Le Montrose Suite Hotel	8.08%	July 2010 <sup>(g)</sup>	12,859		13,138
Hilton San Diego Gaslamp Quarter	5.35%	June 2012	59,600		59,600
Hotel Solamar	5.49%	December 2013	60,900		60,900
Hotel Deca	6.28%	August 2014	9,908		10.142
Westin Copley Place	5.28%	August 2015	210,000		210,000
Westin Michigan Avenue	5.75%	April 2016	140,000		140,000
Indianapolis Marriott Downtown	5.99%	July 2016	101,780		101,780
Mortgage loans at stated value			595,047		685,274
Unamortized loan premium <sup>(h)</sup>			342		412
			542		412
Total mortgage loans			595,389		685,686
Total debt			\$ 644,148	\$	962,691

(a) Borrowings bear interest at floating rates equal to, at the Company s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2008, the rates, including the applicable margin, for the Company s outstanding LIBOR borrowings of \$97,000 and \$137,500 were 2.00% and 1.28%, respectively. The Company has the option to extend the credit facility s maturity date to April 2012.

(b) Borrowings bear interest at floating rates equal to, at LHL s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2009 and December 31, 2008, the rates, including the applicable margin, for LHL s outstanding LIBOR borrowings were 0.93% and 2.00%, respectively. LHL has the option to extend the credit facility s maturity date to April 2012.

# Table of Contents

(c) The Massport Bonds are secured by letters of credit issued by the Royal Bank of Scotland that expire in 2011. The Royal Bank of Scotland letters of credit are secured by the Harborside Hyatt Conference Center & Hotel. The bonds bear interest based on weekly floating rates. The interest rates as of December 31, 2009 were 0.35% and 0.32% for the \$5,400 and \$37,100 bonds, respectively. The interest rates as of December 31, 200% and 1.00% for the \$5,400 and \$37,100 bonds, respectively. The Company also incurs an annual letter of credit fee of 1.10%.

- <sup>(d)</sup> Mortgage debt bore interest at LIBOR plus 0.75%. The interest rate as of December 31, 2008 was 2.19%. The original maturity date was scheduled for November 2008. The Company had the option to extend the maturity date for two consecutive one-year periods and a final 13-month period. On October 3, 2008, the Company exercised its first option to extend the loan maturity to November 2009. The Company repaid the mortgage loan on October 27, 2009 through borrowings on its senior unsecured credit facility.
- <sup>(e)</sup> The Company repaid the mortgage loans on February 2, 2009 through borrowings on its senior unsecured credit facility.
- <sup>(f)</sup> The Company repaid the mortgage loan on June 1, 2009 through borrowings on its senior unsecured credit facility.
- <sup>(g)</sup> The Company repaid the mortgage loan on February 1, 2010 through borrowings on its senior unsecured credit facility.
- <sup>(h)</sup> Mortgage debt includes an unamortized loan premium on the mortgage loan on Hotel Deca of \$342 as of December 31, 2009 and \$412 as of December 31, 2008.

The mortgages contain debt service coverage tests related to the mortgaged property. If our debt service coverage ratio fails, for that specific property, to exceed a threshold level specified in a mortgage, cash flows from that hotel will automatically be directed to the lender to satisfy required payments, and to fund certain reserves required by the mortgage and to fund additional cash reserves for future required payments, including final payment, until such time as we again become compliant with the specified debt service coverage ratio or the mortgage is paid off.

### **Equity Issuances and Redemptions**

In August 2005, the Company acquired the Westin Copley Place in Boston, Massachusetts. As part of the consideration to acquire the hotel, the Operating Partnership issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Units (liquidation preference \$25.00 per unit) of the Operating Partnership. The Series C Preferred Units were redeemable for 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share, of the Company on a one-for-one basis. On February 1, 2009, each of the Series C Preferred Units was redeemed and the Company issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (the Series C Preferred Shares ). Prior to the exchange described below, the Series C Preferred Shares were held by SCG Hotel DLP, L.P. (SCG). On April 16, 2009, SCG exchanged its Series C Preferred Shares for an equal number of 7.25% Series G Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share (the Series G C Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share (the Series G C Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share (the Series G Preferred Shares ), of the Company in a private transaction. Each of the issuance of the Series C Preferred Shares and the exchange of the Series C Preferred Shares for Series G Preferred Shares was exempt from registration pursuant to Section 4(2) of the Securities Exchange Act of 1933, as amended. On April 17, 2009 the Company filed a registration statement with the SEC to register the resale of the Series G Preferred Shares. On May 13, 2009, in connection with the exchange, SCG paid the Company a fee of \$1.0 million, which the Company recognized as income.

On March 6, 2007, the Company redeemed all 3,991,900 outstanding Series A Preferred Shares for \$99.8 million (\$25.00 per share) plus accrued distributions through March 6, 2007 of \$1.8 million. The fair value of the Series A Preferred Shares exceeded the carrying value of the Series A Preferred Shares by \$3.9 million which represents the offering costs related to the Series A Preferred Shares. This \$3.9 million was deducted from net income to determine net income applicable to common shareholders.

On October 27, 2008, 33,530 units of limited partnership interest were redeemed for common shares on a one-for-one basis.

During 2008, all 1,098,348 of the Series F Preferred Units were redeemed. Of this amount, 522,641 Series F Preferred Units with a value of \$13.1 million (\$25.00 per unit plus accrued distributions of less than \$0.1 million) were redeemed for 568,786 common shares of beneficial interest using a 10-day average closing price. The remaining 575,707 Series F Preferred Units with a value of \$14.5 million (\$25.00 per unit plus accrued distributions of \$0.1 million) were redeemed for cash.

On April 29, 2009, the Company completed an underwritten public offering of 12,362,500 common shares of beneficial interest, par value \$0.01 per share, including 1,612,500 common shares pursuant to an overallotment option exercise. After deducting the underwriters discounts and commissions and other offering costs, the Company raised net proceeds of approximately \$119.3 million. The net proceeds were used to reduce amounts outstanding under the Company s senior unsecured credit facility and under the LHL unsecured credit facility, and for general corporate purposes.

On June 15, 2009, the Company completed an underwritten public offering of 10,000,000 common shares of beneficial interest, par value \$0.01 per share. After deducting the underwriters discounts and commissions and other offering costs, the Company raised net proceeds of approximately \$141.1 million. The net proceeds were used to reduce amounts outstanding under the Company s senior unsecured credit facility and under the LHL unsecured credit facility, and for general corporate purposes.

During 2009, 69,500 units of limited partnership interest were redeemed for common shares on a one-for-one basis and 500 units of limited partnership interest were redeemed for an insignificant amount of cash.

### Sources and Uses of Cash

As of December 31, 2009, the Company had \$8.4 million of cash and cash equivalents and \$11.8 million of restricted cash reserves, \$4.8 million of which was available for future capital expenditures. Additionally, the Company had \$447.9 million available under the senior unsecured credit facility and \$18.7 million available under the LHL credit facility.

Net cash provided by operating activities was \$112.1 million for the year ended December 31, 2009 primarily due to the operations of hotels leased by LHL, which were offset by payments for real estate taxes, personal property taxes, insurance and ground rent.

Net cash used in investing activities was \$31.6 million for the year ended December 31, 2009 primarily due to outflows for improvements and additions at the hotels and development property and the net funding of restricted cash reserves.

Net cash used in financing activities was \$90.0 million for the year ended December 31, 2009, primarily due to repayments under the credit facilities, mortgage loan repayments, payment of distributions to the common shareholders and unitholders and payment of distributions to the preferred shareholders and unitholders, partially offset by borrowings under the credit facilities and net proceeds from the common share offerings.

The Company has considered its short-term (one year or less) liquidity needs and the adequacy of its estimated cash flow from operations and other expected liquidity sources to meet these needs. The Company believes that its principal short-term liquidity needs are to fund normal recurring expenses, debt service requirements, property acquisitions, distributions on the preferred shares and the minimum distribution required to maintain the Company s REIT qualification under the Code. The Company anticipates that these needs will be met with cash flows provided by operating activities, borrowings under the senior unsecured credit facility or LHL s credit facility, secured financing on one or all of the Company also considers capital improvements and property acquisitions as short-term needs that will be funded either with cash flows provided by operating activities, utilizing availability under the senior unsecured credit facility or LHL s credit facility, secured financing on one or all of the Company also considers capital improvements and property acquisitions as short-term needs that will be funded either with cash flows provided by operating activities, utilizing availability under the senior unsecured credit facility or LHL s credit facility, secured financing on one or all of the Company also considers capital improvements and property acquisitions as short-term needs that will be funded either with cash flows provided by operating activities, utilizing availability under the senior unsecured credit facility or LHL s credit facility, secured financing on one or all of the Company s 23 unencumbered properties, the sale of one or more properties or the issuance of additional equity securities.

The Company expects to meet long-term (greater than one year) liquidity requirements such as property acquisitions, scheduled debt maturities, major renovations, expansions and other nonrecurring capital improvements utilizing availability under the senior unsecured credit facility or LHL s credit facility, secured financing on one or all of the Company s 23 unencumbered properties, the sale of one or more properties, estimated cash flows from operations and the issuance of additional equity securities. The Company expects to acquire or develop additional hotel properties only as suitable opportunities arise, and the Company will not undertake acquisition or development of properties unless stringent acquisition or development criteria have been achieved. During the second quarter of 2009, the Company suspended development activities at the 330 N. Wabash Avenue property as a result of the current economic downturn. The Company plans to recommence such activities once economic conditions and lodging industry fundamentals demonstrate sustained improvement.

### **Reserve Funds**

The Company is obligated to maintain reserve funds for capital expenditures at the hotels (including the periodic replacement or refurbishment of furniture, fixtures and equipment) as determined pursuant to leases and operating agreements. Please refer to Off-Balance Sheet Arrangements for a discussion of the Reserve Funds.

### Inflation

The Company s revenues come primarily from its pro rata share of the Operating Partnership s cash flow from LHL hotel operating revenues, thus the Company s revenues will vary based on changes in the underlying hotels revenues. Therefore, the Company relies entirely on the performance of the hotels and the lessees ability to increase revenues to keep pace with inflation. The hotel operators can change room rates quickly, but competitive pressures may limit the hotel operators abilities to raise rates faster than inflation or even at the same rate.

The Company s expenses (primarily real estate taxes, property and casualty insurance, administrative expenses and LHL hotel operating expenses) are subject to inflation. These expenses are expected to grow with the general rate of inflation, except for energy costs, liability insurance, property tax rates, employee benefits and some wages, which are expected to increase at rates higher than inflation, and except for instances in which the properties are subject to periodic real estate tax reassessments.

### **Derivative/Financial Instruments**

In the normal course of business, the Company is exposed to the effects of interest rate changes. As of December 31, 2009, approximately 7.6% of the Company s borrowings were subject to variable rates. The Company limits the risks associated with interest rate changes by following established risk management policies and procedures which may include the use of derivatives. For interest rate exposures, derivatives are used primarily to align rate movements between interest rates associated with the Company s hotel operating revenue, participating lease revenue and other financial assets with interest rates on related debt, and manage the cost of borrowing obligations. The Company may utilize derivative financial instruments to manage, or hedge, interest rate risk. The Company requires that hedging derivative instruments be effective in reducing the interest rate risk exposure that they are designated to hedge. This effectiveness is essential in order to qualify for hedge accounting. Instruments that meet these hedging criteria are formally designated as hedges at the inception of the derivative contract. When the terms of an underlying transaction are modified, or when the underlying hedged item ceases to exist, all changes in the fair value of the instrument are marked-to-market with changes in value included in net income each period until the instrument matures. The Company did not utilize any derivative financial instruments during the years 2007 through 2009 and there were no derivatives outstanding as of December 31, 2009 or 2008.

### Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Interest Rate Sensitivity

The table below provides information about financial instruments that are sensitive to changes in interest rates, including mortgage obligations, bonds and lines of credit. For debt obligations, the table presents scheduled maturities and related weighted average interest rates by expected maturity dates (dollars in thousands).

	2010	2011	2012	2013	2014	Thereafter	Total
Fixed Rate Debt	\$ 13,109	\$ 1,826	\$ 63,554	\$ 63,560	\$ 12,123	\$ 440,875	\$ 595,047
Weighted Average Interest	8.0%	5.9%	5.4%	5.5%	6.2%	5.6%	5.6%
Variable Rate Debt	\$	\$ 6,259	\$	\$	\$	\$ 42,500	\$ 48,759
Weighted Average Interest	0.0%	0.9%	0.0%	0.0%	0.0%	0.3%	0.4%
Total	\$ 13,109	\$ 8,085	\$ 63,554	\$ 63,560	\$ 12,123	\$ 483,375	\$ 643,806

The table above presents the principal amount of debt maturing each year, including annual amortization of principal, through December 31, 2014 and thereafter and weighted average interest rates for the debt maturing in each specified period. This table reflects indebtedness outstanding as of December 31, 2009 and does not reflect indebtedness, if any, incurred after that date. The variable rate debt of \$6.3 million which matures in 2011 may be extended to 2012. The Company s ultimate exposure to interest rate fluctuations depends on the amount of indebtedness that bears interest at variable rates, the time at which the interest rate is adjusted, the amount of adjustment, the ability to prepay or refinance variable rate indebtedness and hedging strategies used to reduce the impact of any increases in rates. As of December 31, 2009, the estimated fair value of the Company s fixed rate mortgage debt was \$563.7 million.

The Company is exposed to market risk from changes in interest rates. The Company seeks to limit the impact of interest rate changes on earnings and cash flows and to lower the overall borrowing costs by closely monitoring the Company s variable rate debt and converting such debt to fixed rates when we deem such conversion advantageous. As of December 31, 2009, approximately \$48.8 million of the Company s aggregate indebtedness (7.6% of total indebtedness) was subject to variable interest rates.

If market rates of interest on the Company s variable rate long-term debt fluctuate by 0.25%, interest expense would increase or decrease, depending on rate movement, future earnings and cash flows by approximately \$0.1 million annually. This assumes that the amount outstanding under the Company s variable rate debt remains at \$48.8 million, the balance as of December 31, 2009.

## Item 8. Consolidated Financial Statements and Supplementary Data

See Index to Financial Statements on page F-1.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure None.

## Item 9A. Controls and Procedures

**Evaluation of Disclosure Controls and Procedures** The Company has established disclosure controls and procedures to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to the officers who certify the Company s financial reports and to the members of senior management and the Board of Trustees.

Based on management s evaluation as of December 31, 2009, the principal executive officer and principal financial officer of the Company have concluded that the Company s disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934) are effective to ensure that

the information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms.

**Management s Report on Internal Control Over Financial Reporting** The Company s management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in 13a-15(f) and 15d-15(f) of the Securities Exchange Act of 1934. Under the supervision and with the participation of our management, including our principal executive officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control Integrated Framework*, our management concluded that our internal control over financial reporting was effective as of December 31, 2009.

KPMG LLP, a registered independent accounting firm, has audited the Company s consolidated financial statements included in this Annual Report on Form 10-K and, as part of its audit, has issued its report, included herein on page F-3, on the effectiveness of our internal control over financial reporting.

**Changes in Internal Controls** There was no change to the Company s internal control over financial reporting during the fourth quarter ended December 31, 2009 that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

## PART III

Item 9B. Other Information None.

### Item 10. Trustees, Executive Officers and Corporate Governance

The information required by this item is incorporated by reference to the material in the Company s Proxy Statement for the 2010 Annual Meeting of Shareholders (the Proxy Statement ).

### Item 11. Executive Compensation

The information required by this item is incorporated by reference to the material in the Proxy Statement.

### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters The information required by this item is incorporated by reference to the material in the Proxy Statement.

### Item 13. Certain Relationships and Related Transactions, and Trustee Independence

The information required by this item is incorporated by reference to the material in the Proxy Statement.

### Item 14. Principal Accountant Fees and Services

The information required by this item is incorporated by reference to the material in the Proxy Statement.

## PART IV

Item 15. Exhibits and Financial Statement Schedules

## 1. Financial Statements

Included herein at pages F-1 through F-39.

### 2. Financial Statement Schedules

The following financial statement schedule is included herein at pages F-40 through F-41.

Schedule III Real Estate and Accumulated Depreciation

All other schedules for which provision is made in Regulation S-X are either not required to be included herein under the related instructions or are inapplicable or the related information is included in the footnotes to the applicable financial statement and, therefore, have been omitted.

## 3. Exhibits

The following exhibits are filed as part of this Annual report on Form 10-K:

### Exhibit

Number	Description of Exhibit
3.1	Articles of Amendment and Restatement of Declaration of Trust of the Registrant (including all articles of amendment and articles supplementary) <sup>(1)</sup>
3.2	Third Amended and Restated Bylaws of the Registrant <sup>(2)</sup>
4.1	Form of Common Share of Beneficial Interest <sup>(3)</sup>
10.1	Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operating Partnership, L.P., dated as of April 29, 1998 <sup>(4)</sup>
10.2	First Amendment to the Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operating Partnership, L.P., dated as of March 6, 2002 <sup>(5)</sup>
10.3	Second Amendment to the Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operating Partnership, L.P., dated as of September 30, 2003 <sup>(6)</sup>
10.4	Form of Third Amendment to the Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operating Partnership, L.P. <sup>(7)</sup>
10.5	Fourth Amendment to the Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operating Partnership, L.P., dated as of August 22, 2005 <sup>(8)</sup>
10.6	Fifth Amendment to the Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operating Partnership, L.P., dated as of February 8, 2006 <sup>(9)</sup>
10.7	Form of Sixth Amendment to the Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operation Partnership, L.P. <sup>(10)</sup>

- 10.8 Seventh Amendment to the Amended and Restated Agreement of Limited Partnership of LaSalle Hotel Operating Partnership, L.P., dated as of November 17, 2006<sup>(11)</sup>
- 10.9 Eighth Amendment to Amended and Restated Agreement of Limited Partnership<sup>(1)</sup>
- 10.10 Form of Management Agreement<sup>(3)</sup>

#### Exhibit

EXHIBIT	
Number	Description of Exhibit
10.11	Form of Lease with Affiliated Lessees <sup>(3)</sup>
10.12	Form of First Amendment to Lease with Affiliated Lessee <sup>(12)</sup>
10.13	Form of Second Amendment to Lease with Affiliate Lessee <sup>(12)</sup>
10.14	Promissory Note Secured by Leasehold Mortgage in the original principal amount of \$210,000,000 made by LHO Backstreets, L.L.C. and dated as of August 30, 2005 <sup>(13)</sup>
10.15	Leasehold Mortgage and Absolute Assignment of Rents and Leases and Security Agreement (and Fixture Filing) by LHO Backstreets, LLC, as Mortgagor, and Mortgage Electronic Registration Systems, Inc., as Mortgagee and dated as of August 30, 2005 <sup>(13)</sup>
10.16	Loan and Trust Agreement, dated as of December 15, 1990, as amended and restated as of June 27, 1991, among the Massachusetts Port Authority, Logan Harborside Associates II Limited Partnership, and Shawmut Bank, N.A., as trustee <sup>(4)</sup>
10.17	Credit Enhancement Agreement, dated as of June 27, 1991, among the Massachusetts Port Authority, Logan Harborside Associates II Limited Partnership and Shawmut Bank, N.A. <sup>(4)</sup>
10.18	LaSalle Hotel Properties 1998 Share Option and Incentive Plan, as amended through April 21, 2005 <sup>(14)*</sup>
10.19	LaSalle Hotel Properties 2009 Equity Incentive Plan <sup>(15)*</sup>
10.20	Trustee Fee Deferral Program*
10.21	Form of Time-Based Restricted Share Award Agreement <sup>(16)*</sup>
10.22	Form of Performance-Based Restricted Share Award Agreement <sup>(16)*</sup>
10.23	Amended and Restated Severance Agreement between Jon E. Bortz and LaSalle Hotel Properties effective January 1, 2009 <sup>(17)*</sup>
10.24	Amended and Restated Severance Agreement between Hans S. Weger and LaSalle Hotel Properties effective October 19, 2009*
10.25	Amended and Restated Severance Agreement between Michael D. Barnello and LaSalle Hotel Properties effective October 19, 2009*
10.26	Severance Agreement between Alfred L. Young and LaSalle Hotel Properties effective November 3, 2009.*
10.27	Offer Letter to Michael D. Barnello <sup>(18)*</sup>
10.28	Offer Letter to Alfred L. Young <sup>(19)*</sup>
10.29	Form of Indemnification Agreement <sup>(20)*</sup>
10.30	Amended and Restated Senior Unsecured Credit Agreement entered into on June 9, 2005 among Bank of Montreal, Bank of America, N.A., the other lenders named therein and LaSalle Hotel Operating Partnership, L.P. <sup>(21)</sup>
10.31	Second Amendment to Amended and Restated Senior Unsecured Credit Agreement <sup>(22)</sup>
10.32	Total Commitments Increase Agreements dated as of January 14, 2008 among LaSalle Hotel Operating Partnership, L.P. and Branch Banking & Trust Company, BMO Capital Markets Financing, Inc., Bank of Montreal, Chicago Branch, The Royal Bank of Scotland PLC, Wachovia Bank, NA, Raymond James Bank, FSB, U.S. Bank National Association and National City Bank and Bank of Montreal, Chicago Branch, as Administrative Agent <sup>(23)</sup>

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#### Exhibit

- 10.33 Guaranty and Contribution Agreement made as of June 9, 2005 by LaSalle Hotel Properties and certain of its subsidiaries<sup>(21)</sup>
- 10.34 Environmental Indemnification Agreement made as of June 9, 2005 by LaSalle Hotel Operating Partnership, L.P., LaSalle Hotel Properties and certain of their subsidiaries<sup>(21)</sup>
- 12.1 Computation of the Registrant s Ratios of Earnings to Combined Fixed Charges and Preferred Share Dividends
- 21 List of Subsidiaries
- 23 Consent of KPMG LLP
- 24.1 Power of Attorney (included in Part IV of this Annual report on Form 10-K)
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002

\* Represents management contract or compensatory plan or agreement.

- <sup>(1)</sup> Previously filed as an exhibit to the Registrant s Current Report on Form 8-K filed with the SEC on April 17, 2009 and incorporated herein by reference.
- <sup>(2)</sup> Previously filed as an exhibit to the Registrant s Current Report on Form 8-K filed with the SEC on February 2, 2010 and incorporated herein by reference.
- <sup>(3)</sup> Previously filed as an exhibit to Amendment No. 1 to the Registrant s Registration Statement on Form S-11 (No. 333-45647) filed with the SEC on April 2, 1998 and incorporated herein by reference.
- <sup>(4)</sup> Previously filed as an exhibit to the Registrant s Quarterly Report on Form 10-Q (No. 001-14045) filed with the SEC on August 14, 1998 and incorporated herein by reference.
- <sup>(5)</sup> Previously filed as an exhibit to the Registrant s Current Report on Form 8-K filed with the SEC on March 12, 2002 and incorporated herein by reference.
- <sup>(6)</sup> Previously filed as an exhibit to Registrant s Annual report on Form 10-K filed with the SEC on February 23, 2006 and incorporated herein by reference.
- <sup>(7)</sup> Previously filed as an exhibit to Registrant s Current Report on Form 8-K filed with the SEC on August 16, 2005 and incorporated herein by reference.
- <sup>(8)</sup> Previously filed as an exhibit to Registrant s Current Report on Form 8-K filed with the SEC on August 24, 2005 and incorporated herein by reference.
- <sup>(9)</sup> Previously filed as an exhibit to Registrant s Current Report on Form 8-K filed with the SEC on February 9, 2006 and incorporated herein by reference.
- <sup>(10)</sup> Previously filed as an exhibit to Registrant s Current Report on Form 8-K filed with the SEC on September 28, 2006 and incorporated herein by reference.
- <sup>(11)</sup> Previously filed as an exhibit to Registrant s Current Report on Form 8-K filed with the SEC on November 17, 2006 and incorporated herein by reference.
- <sup>(12)</sup> Previously filed as an exhibit to the Registrant s Quarterly Report on Form 10-Q (No. 001-14045) filed with the SEC on May 12, 1999 and incorporated herein by reference.
- <sup>(13)</sup> Previously filed as an exhibit to Registrant s Current Report on Form 8-K filed with the SEC on September 7, 2005 and incorporated herein by reference.
- (14) Previously filed as an exhibit to the Registrant s Registration Statement on Form S-8 (No. 333-125058) filed with the SEC on May 19, 2005 and incorporated herein by reference.
- <sup>(15)</sup> Previously filed as an exhibit to the Registrant s Registration Statement on Form S-8 (No. 333-158873) filed with the SEC on April 28, 2009 and incorporated herein by reference.

- <sup>(16)</sup> Previously filed as an exhibit to the Registrant s Quarterly Report on Form 10-Q filed with the SEC on April 18, 2007 and incorporated herein by reference.
- <sup>(17)</sup> Previously filed as an exhibit to the Registrant s Annual Report on Form 10-K filed with the SEC on February 20, 2009 and incorporated herein by reference.
- <sup>(18)</sup> Previously filed as an exhibit to the Registrant s Current Report on Form 8-K filed with the SEC on June 2, 2008 and incorporated herein by reference.
- <sup>(19)</sup> Previously filed as an exhibit to the Registrant s Current Report on Form 8-K filed with the SEC on October 6, 2010 and incorporated herein by reference.
- <sup>(20)</sup> Previously filed as an exhibit to the Registrant s Current report on Form 8-K filed with the SEC on November 12, 2008 and incorporated herein by reference.
- <sup>(21)</sup> Previously filed as an exhibit to Registrant s Current Report on Form 8-K filed with the SEC on June 14, 2005 and incorporated herein by reference.
- <sup>(22)</sup> Previously filed as an exhibit to the Registrant s Current Report on Form 8-K filed with the SEC on April 13, 2007 and incorporated herein by reference.
- <sup>(23)</sup> Previously filed as an exhibit to the Registrant s Current Report on Form 8-K filed with the SEC on January 17, 2008 and incorporated herein by reference.

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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## LASALLE HOTEL PROPERTIES

BY:

/s/ Julio E. Morales Julio E. Morales

Chief Accounting Officer

(Principal Accounting Officer)

KNOW ALL MEN BY THESE PRESENTS, that we, the undersigned officers and trustees of LaSalle Hotel Properties, hereby severally constitute Michael D. Barnello, Hans S. Weger, Julio E. Morales and Alfred L. Young, and each of them singly, our true and lawful attorneys with full power to them, and each of them singly, to sign for us and in our names in the capacities indicated below, the Form 10-K filed herewith and any and all amendments to said Form 10-K, and generally to do all such things in our names and in our capacities as officers and trustees to enable LaSalle Hotel Properties to comply with the provisions of the Securities Exchange Act of 1934, as amended, and all requirements of the Securities and Exchange Commission, hereby ratifying and confirming our signatures as they may be signed by our said attorneys, or any of them, to said Form 10-K and any and all amendments thereto.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Date	Signature	
February 25, 2010	/s/ Michael D. Barnello	Trustee, President and Chief Executive Officer
	Michael D. Barnello	(Principal Executive Officer)
February 25, 2010	/s/ Darryl Hartley-Leonard	Trustee
	Darryl Hartley-Leonard	
February 25, 2010	/s/ Kelly L. Kuhn	Trustee
	Kelly L. Kuhn	
February 25, 2010	/s/ William S. McCalmont	Trustee
	William S. McCalmont	
February 25, 2010	/s/ Donald S. Perkins	Trustee
	Donald S. Perkins	
February 25, 2010	/s/ Stuart L. Scott	Chairman of the Board of Trustees
	Stuart L. Scott	
February 25, 2010	/s/ Donald A. Washburn	Trustee
	Donald A. Washburn	

Dated: February 25, 2010

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February 25, 2010	/s/ Hans S. Weger	Executive Vice President, Treasurer and
	Hans S. Weger	Chief Financial Officer (Principal Financial Officer)
February 25, 2010	/s/ Julio E. Morales	Chief Accounting Officer (Principal Accounting Officer)
	Julio E. Morales	
February 25, 2010	/s/ Alfred L. Young	Chief Operating Officer
	Alfred L. Young	

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## LASALLE HOTEL PROPERTIES

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## **Report of Independent Registered Public Accounting Firm**

The Shareholders and Board of Trustees

LaSalle Hotel Properties:

We have audited the accompanying consolidated balance sheets of LaSalle Hotel Properties (the Company) as of December 31, 2009 and 2008, and the related consolidated statements of operations, equity, and cash flows for each of the years in the three-year period ended December 31, 2009. In connection with our audits of the consolidated financial statements, we also have audited financial statement schedule III. These consolidated financial statements and financial statement schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on these consolidated financial statements and financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of LaSalle Hotel Properties as of December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2009, in conformity with U.S. generally accepted accounting principles. Also in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), LaSalle Hotel Properties internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated February 25, 2010 expressed an unqualified opinion on the effectiveness of the Company s internal control over financial reporting.

/s/ KPMG LLP

Chicago, Illinois

February 25, 2010

#### **Report of Independent Registered Public Accounting Firm**

The Shareholders and Board of Trustees

LaSalle Hotel Properties:

We have audited LaSalle Hotel Properties internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). LaSalle Hotel Properties management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management s Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, LaSalle Hotel Properties maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of LaSalle Hotel Properties as of December 31, 2009 and 2008, and the related consolidated statements of operations, equity, and cash flows for each of the years in the three-year period ended December 31, 2009, and our report dated February 25, 2010 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP

Chicago, Illinois

February 25, 2010

## LASALLE HOTEL PROPERTIES

## **Consolidated Balance Sheets**

(Dollars in thousands, except per share data)

	December 31, 2009	December 31, 2008
Assets:		
Investment in hotel properties, net (Note 4)	\$ 1,882,502	\$ 1,967,255
Property under development (Note 4)	64,129	66,563
Cash and cash equivalents	8,441	18,056
Restricted cash reserves (Notes 2 and 8)	11,750	9,853
Rent receivable		85
Hotel receivables (net of allowance for doubtful accounts of \$881 and \$1,340, respectively)	18,875	21,988
Deferred financing costs, net	1,677	2,672
Deferred tax asset (Note 14)	13,648	17,484
Prepaid expenses and other assets	22,541	27,514
Total assets	\$ 2,023,563	\$ 2,131,470
Liabilities:		
Borrowings under credit facilities (Note 7)	\$ 6,259	\$ 234,505
Bonds payable (Note 7)	42,500	42,500
Mortgage loans (including unamortized premium of \$342 and \$412, respectively) (Note 7)	595,389	685,686
Accounts payable and accrued expenses	60,013	87,188
Advance deposits	10,065	12,134
Accrued interest	3,038	3,424
Distributions payable	7,325	9,121
Total liabilities	724,589	1,074,558
Redeemable noncontrolling interest in consolidated entity (Notes 2 and 3)	2,739	2,769
Commitments and contingencies		
Equity:		
Shareholders Equity:		
Preferred shares, \$0.01 par value (liquidation preference of \$352,972 and \$294,250, respectively),		
40,000,000 shares authorized, and 14,118,888 and 11,770,000 shares issued and outstanding, respectively (Note 9)	141	118
Common shares of beneficial interest, \$0.01 par value, 200,000,000 shares authorized; 63,609,154 and		
41,065,487 shares issued and outstanding, respectively (Note 9)	636	411
Additional paid-in capital, net of offering costs of \$54,622 and \$42,679, respectively	1,469,730	1,146,581
Distributions in excess of retained earnings	(174,320)	(153,438)
Fotal shareholders equity	1,296,187	993,672
Noncontrolling Interests:		
Noncontrolling interest in consolidated entity	48	64
Noncontrolling interest of common units in Operating Partnership (redemption value of zero and \$774, respectively) (Notes 2 and 9)		668
Noncontrolling interest of preferred units in Operating Partnership (redemption value of zero and \$59,787,		

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Total noncontrolling interests	48	60,471
Total equity	1,296,235	1,054,143
Total liabilities and equity	\$ 2,023,563	\$ 2,131,470

The accompanying notes are an integral part of these consolidated financial statements.

## LASALLE HOTEL PROPERTIES

## **Consolidated Statements of Operations**

(Dollars in thousands, except per share data)

	H 2009	For the year ende December 31, 2008	ed 2007
Revenues:	2003	2000	_001
Hotel operating revenues:			
Room	\$ 374,579	\$430,148	\$410,151
Food and beverage	168,835	181,221	170,696
Other operating department	47,332	51,637	48,033
Total hotal anomating reviewing	500 746	662 006	670 000
Total hotel operating revenues	590,746	663,006 12,799	628,880 27,193
Participating lease revenue Other income	16 252		
Other income	16,253	7,572	5,637
Total revenues	606,999	683,377	661,710
Expenses:			
Hotel operating expenses:			
Room	91,757	100,162	90,816
Food and beverage	115,417	121,866	114,165
Other direct	22,055	23,788	21,953
Other indirect (Note 13)	161,071	178,541	172,830
Total hotel operating expenses	390,300	424,357	399,764
Depreciation and amortization	109,896	106,748	92,338
Real estate taxes, personal property taxes and insurance	32,167	34,606	32,562
Ground rent (Note 8)	5,828	7,213	6,964
General and administrative	15,239	17,549	13,574
Lease termination expense (Note 8)		4,296	
Other expenses	3,449	3,504	2,966
Total operating expenses	556,879	598,273	548,168
	,	,	
Operating income	50,120	85,104	113,542
Interest income	63	159	1,386
Interest expense	(37,956)	(48,213)	(46,289)
Income before income tax (expense) benefit, equity in earnings of joint venture and discontinued			
operations	12,227	37,050	68,639
Income tax (expense) benefit (Note 14)	(4,257)	1,316	(3,075)
Equity in earnings of joint venture			27
Income from continuing operations	7,970	38,366	65,591
Discontinued operations:			
Income from operations of property disposed of, including gain on disposal of assets			30,464
Income tax benefit			69

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Net income from discontinued operations

•			
Net income	7,970	38,366	96,124
Noncontrolling interests:			
Redeemable noncontrolling interest in loss of consolidated entity (Notes 2 and 3)	30	39	
Noncontrolling interest of common units in Operating Partnership (Notes 2 and 9)	(15)	(100)	(249)
Noncontrolling interest of preferred units in Operating Partnership (Notes 2 and 9)	(367)	(5,178)	(6,120)
Net income attributable to noncontrolling interests	(352)	(5,239)	(6,369)
- -			
Net income attributable to the Company	7,618	33,127	89,755
Distributions to preferred shareholders	(26,388)	(22,497)	(24,344)
Issuance costs of redeemed preferred shares (Note 9)			(3,868)
Net (loss) income attributable to common shareholders	\$ (18,770)	\$ 10,630	\$ 61,543

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30,533

## LASALLE HOTEL PROPERTIES

## **Consolidated Statements of Operations** Continued

(Dollars in thousands, except per share data)

		For t	r 31,			
		2009	2	2008		2007
Earnings per Common Share Basic:						
Net (loss) income attributable to common shareholders before discontinued						
operations and excluding amounts attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	0.77
Discontinued operations						0.76
Net (loss) income attributable to common shareholders excluding amounts attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	1.53
Earnings per Common Share Diluted:						
Net (loss) income attributable to common shareholders before discontinued						
operations and excluding amounts attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	0.76
Discontinued operations						0.76
Net (loss) income attributable to common shareholders excluding amounts attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	1.52
Weighted average number of common shares outstanding:						
Basic	54	,477,414	40,	158,745	3	9,852,182
Diluted	54	,554,449	40,	257,970	4	0,045,509
The accompanying notes are an integral part of these	aonaolid	atad financial	statamant			

The accompanying notes are an integral part of these consolidated financial statements.

## LASALLE HOTEL PROPERTIES

## **Consolidated Statements of Equity**

(Dollars in thousands, except per share data)

					Distributions								Voncontrollir g Interest of	ng			
		eferred	SI Be		of al T	'reasury Shares	Additional Paid-In Capital	ł	n Excess of Retained Earnings	Total Shareholders Equity	Ι	ncontrolling nterest in onsolidated Entity	0	Common Units in Operating Artnership	Preferred Units in Operating Partnership	Total oncontrollin Interests	g Total Equity
Balance,																	
December 31,																	
2006	\$	158	\$	40	)1 5	5	\$ 1,219,351	\$	(74,844)	\$ 1,145,066	\$		\$	3,686	\$ 87,428	\$ 91,114	\$ 1,236,180
Issuance of																	
shares, net of						164	(12)			151							151
offering costs Redemption of						104	(13)			151							151
preferred																	
shares		(40)					(95,889)		(3,868)	(99,797)	<b>`</b>						(99,797)
Repurchase of		(40)					()3,00))		(3,000)	()),())	,						()),()()
common shares																	
into treasury						(1,038)				(1,038)	)						(1,038)
Options						( ) /				( ))							( ))
exercised						688	(441)			247							247
Deferred																	
compensation,																	
net						186	3,198			3,384							3,384
Reclassification																	
of																	
noncontrolling																	
interest							2,986			2,986				(2,986)	1	(2,986)	
Reclassification																	
of retained							(40.4)		40.4								
earnings Distributions							(484)		484								
on common																	
shares/units																	
(\$1.95 per																	
share/unit)									(78,274)	(78,274)	)			(202)		(202)	(78,476)
Distributions									(, 0, 2, 1)	(70,271)				(202)		(202)	(70,170)
on preferred																	
shares/units									(24,344)	(24,344)	)				(5,896)	(5,896)	(30,240)
Net income									89,755	89,755				249	6,120	6,369	96,124
Balance,																	
December 31.																	
2007	\$	118	\$	40	)1 5	5	\$ 1,128,708	\$	(91,091)	\$ 1,038,136	\$		\$	747	\$ 87,652	\$ 88,399	\$ 1,126,535
Issuance of																	
shares, net of																	
offering costs						112	40			152		69				69	221
Redemption of																	
preferred units,																	
including																	
reversal of																	
offering costs															(14,341)	(14,341)	(14,341)
Repurchase of																	
common shares into treasury						(955)				(955)							(055)
into treasury						(955)				(955)	)						(955)

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Options exercised				15	212		227						227
Unit				10									
conversions			7	76	13,698		13,781			(660)	(13,121)	(13,781)	
Deferred							,			(000)	(,)	(,,	
compensation,													
net			3	752	4,583		5,338						5,338
Reclassification	ı												
of													
noncontrolling													
interest					(660)		(660)			660		660	
Redeemable													
noncontrolling													
interest						39	39						39
Distributions													
on common													
shares/units													
(\$1.80 per													
share/unit)						(72,977)	(72,977)			(179)		(179)	(73,156)
Distributions													
on preferred									-		(5.600)	(5. (2.1)	(20.101)
shares/units						(22,497)	(22,497)	(	(5)	100	(5,629)	(5,634)	(28,131)
Net income						33,088	33,088			100	5,178	5,278	38,366
Balance,													
December 31,													
2008	\$	118	\$ 411 \$		\$ 1,146,581	\$ (153,438)		\$ 6	4 \$	668	\$ 59,739	\$ 60,471	\$ 1,054,143
						]	F- 7						

## LASALLE HOTEL PROPERTIES

## Consolidated Statements of Equity (Continued)

(Dollars in thousands, except per share data)

		-		1	Distributions		Noncontrolli	of n£ommon	oncontrolling Interest of	5	
	Preferred Shares	Common Shares of Beneficial Interest	Treasury	Additional Paid-In Capital	in Excess of Retained Earnings	Total Shareholder Equity			Preferred Units in OperatingNo Partnership	0	Total Equity
Issuance of shares, net of offering costs	Shares	224		260,247	Darmings	260,529	•	i ai thei shij	a ar ther ship	merests	260,529
Repurchase of common shares into treasury			(365)			(365	)				(365)
Options exercised			(303)	342		342					342
Unit conversions	23			59,134		59,157		(446)	(58,675)	(59,121)	36
Deferred						.,		()	(20,010)	(27,122)	
compensation, net		1	307	3,191		3,499					3,499
Distributions on forfeited restricted				,		,					, ,
shares					207	207					207
Reclassification of noncontrolling											
interest				235		235		(235)		(235)	
Redeemable noncontrolling interest					30	30					30
Distributions on common					50	50					50
shares/units (\$0.04 per share/unit)					(2,320)	(2,320)	)	(2)		(2)	(2,322)
Distributions on preferred					(2,320)	(2,320)	)	(2)		(2)	(2,322)
shares/units					(26,387)	(26,387	) (16	)	(1,431)	(1,447)	(27,834)
Net income					7,588	7,588		15	367	382	7,970
Balance, December 31, 2009	\$ 141	\$ 636	5 \$	\$ 1,469,730	\$ (174,320)				\$		\$ 1,296,235

The accompanying notes are an integral part of these consolidated financial statements.

## LASALLE HOTEL PROPERTIES

#### **Consolidated Statements of Cash Flows**

(Dollars in thousands)

	For the <b>2009</b>	e year ended Decem 2008	ber 31, 2007
Cash flows from operating activities:			
Net income	\$ 7,970	\$ 38,366	\$ 96,124
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	109,896	106,748	92,389
Amortization of deferred financing costs and mortgage premiums	925	1,170	990
Gain on sale of property disposed of			(30,401)
Deferred compensation	3,498	5,338	3,384
Allowance for doubtful accounts	(459)	618	9
Distributions on forfeited restricted shares	207		
Other	137		
Changes in assets and liabilities:			
Restricted cash reserves, net	126	(1,642)	187
Rent receivable	85	2,990	(191)
Hotel receivables	3,572	3,437	(2,904)
Deferred tax asset	3,836	(2,367)	1,583
Prepaid expenses and other assets	6,877	(1,758)	859
Accounts payable and accrued expenses	(22,157)	2,080	5,810
Advance deposits	(2,069)	4,869	398
Accrued interest	(386)	(502)	(9)
Net cash provided by operating activities	112,058	159,347	168,228
Cash flows from investing activities:			
Improvements and additions to properties	(29,588)	(89,280)	(134,483)
Acquisition of property		(51,469)	
Purchase of office furniture and equipment	(23)	(45)	(631)
Restricted cash reserves, net	(2,023)	3,718	2,773
Proceeds from sale of hotel property			71,632
Net cash used in investing activities	(31,634)	(137,076)	(60,709)
Cash flows from financing activities:			
Borrowings under credit facilities	284,039	432,490	261,370
Repayments under credit facilities	(512,285)	(268,401)	(190,954)
Repayments of mortgage loans	(90,227)	(77,040)	(4,185)
Payment of deferred financing costs		(579)	(1,086)
Contributions from noncontrolling interests		2,877	())
Purchase of treasury shares	(365)	(955)	(1,038)
Proceeds from exercise of stock options	342	227	247
Proceeds from issuance of common shares	272,361	221	211
Payment of common offering costs	(11,943)		
Redemption of shares/units	(11,945)	(14,343)	(99,797)
Distributions-preferred shares/units	(26,770)	(28,131)	(31,870)
Distributions-common shares/units	(5,180)	(76,410)	(77,182)
Net cash used in financing activities	(90,039)	(30,265)	(144,495)

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Net change in cash and cash equivalents	(9,615)	(7,994)	(36,976)
Cash and cash equivalents, beginning of year	18,056	26,050	63,026
Cash and cash equivalents, end of year	\$ 8,441	\$ 18,056	\$ 26,050

The accompanying notes are an integral part of these consolidated financial statements.

#### LASALLE HOTEL PROPERTIES

#### Notes to Consolidated Financial Statements

(Dollars in thousands, expect per share data)

#### 1. Organization

LaSalle Hotel Properties (the Company ) was organized as a Maryland real estate investment trust on January 15, 1998 to buy, own, redevelop and lease primarily upscale and luxury full-service hotels located in convention, resort and major urban business markets. The Company is a self-managed and self-administered real estate investment trust ( REIT ) as defined in the Internal Revenue Code of 1986, as amended (the Code ). As a REIT, the Company is generally not subject to federal corporate income tax on that portion of its net income that is currently distributed to shareholders. The income of LaSalle Hotel Lessee, Inc. ( LHL ), the Company s taxable-REIT subsidiary, is subject to taxation at normal corporate rates.

As of December 31, 2009, the Company owned interests in 31 hotels with approximately 8,500 suites/rooms located in 11 states and the District of Columbia. Each hotel is leased under a participating lease that provides for rental payments equal to the greater of (i) a base rent or (ii) a participating rent based on hotel revenues. All 31 of the hotels are leased to LHL, (see Notes 12 and 13) or a wholly-owned subsidiary of LHL, including one hotel which transitioned from a lease with an unaffiliated lessee to a new lease with LHL as of January 1, 2009. The LHL leases expire between 2010 and 2014. Lease revenue from LHL and its wholly-owned subsidiaries is eliminated in consolidation. A third-party or non-affiliated hotel operator manages each hotel, which is also subject to a hotel management agreement. Additionally, the Company owned a 95.0% joint venture interest in a property under development (see Note 3).

Substantially all of the Company s assets are held by, and all of its operations are conducted through, LaSalle Hotel Operating Partnership, LP (the Operating Partnership ). The Company is the sole general partner of the Operating Partnership. The Company owned, through a combination of direct and indirect interests, 100% of the common units of the Operating Partnership at December 31, 2009. During 2009, an unaffiliated limited partner redeemed 70,000 common units of limited partnership interest, leaving none held by limited partners other than directly or indirectly by the Company at December 31, 2009. On February 1, 2009, a limited partner redeemed 2,348,888 Series C Preferred Units of limited interest in the Operating Partnership for 2,348,888 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share. See Note 9 for additional disclosures on common and preferred operating partnership units.

#### 2. Summary of Significant Accounting Policies Basis of Presentation

The consolidated financial statements include the accounts of the Company, the Operating Partnership, LHL and their subsidiaries in which they have a controlling interest, including joint ventures. All significant intercompany balances and transactions have been eliminated.

#### Use of Estimates

The preparation of the financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and the amounts of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

#### **Risks and Uncertainties**

The state of the overall economy can significantly impact hotel operational performance and thus, impact the Company s financial position. Should any of the hotels experience a significant decline in operational performance, it may affect the Company s ability to make distributions to its shareholders and service debt or meet other financial obligations.

#### Fair Value of Financial Instruments

In April 2009, the FASB issued a new accounting pronouncement which amended GAAP by requiring disclosures about fair value of financial instruments for interim reporting periods of publicly traded companies as well as in annual financial statements and by requiring disclosures in summarized financial information at interim reporting periods. This pronouncement was effective for interim reporting periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009. Disclosures about fair value of financial instruments are based on pertinent information available to management as of the valuation date. Considerable judgment is necessary to interpret market data and develop estimated fair values. Accordingly, the estimates presented are not necessarily indicative of the amounts at which these instruments could be purchased, sold or settled. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amounts.

The Company estimates the fair value of its fixed rate debt and the credit spreads over variable market rates on its variable rate debt by discounting the future cash flows of each instrument at estimated market rates or credit spreads consistent with the maturity of the debt obligation with similar credit policies. Credit spreads take into consideration general market conditions and maturity. As of December 31, 2009, the carrying value and estimated fair value of the Company s debt was \$644,148 and \$563,731, respectively. As of December 31, 2008, the carrying value and estimated fair value of the Company s debt was \$962,691 and \$947,155, respectively. The carrying amounts of the Company s other financial instruments approximate fair value because of the relatively short maturities of these instruments.

#### **Investment in Hotel and Development Properties**

Upon acquisition, the Company allocates the purchase price of asset classes based on the fair value of the acquired real estate, furniture, fixtures and equipment, assumed debt and intangible assets. The Company s investments in hotel and development properties are carried at cost and hotel properties are depreciated using the straight-line method over an estimated useful life of 30 to 40 years for buildings, 15 years for building improvements, the shorter of the useful life of the improvement or the term of the related tenant lease for tenant improvements, 7 years for land improvements, 20 years for golf course land improvements, 20 years for swimming pool assets, and 3 to 5 years for furniture, fixtures and equipment. For investments subject to ground leases, assets are depreciated over the shorter of the useful lives of the assets or the term of the ground lease. Renovations and/or replacements that improve or extend the life of the asset are capitalized and depreciated over their estimate useful lives. Furniture, fixtures and equipment under capital leases are carried at the present value of the minimum lease payments.

The Company is required to make subjective assessments as to the useful lives and classification of its properties for purposes of determining the amount of depreciation expense to reflect each year with respect to those properties. These assessments have a direct impact on the Company s net income. Should the Company change the expected useful life or classification of particular assets, it would result in a change in depreciation expense and annual net income.

The Company periodically reviews the carrying value of each hotel and development property to determine if circumstances exist indicating impairment to the carrying value of the investment in the hotel or development property or that depreciation periods should be modified. If facts or circumstances support the possibility of impairment, the Company will prepare an estimate of the undiscounted future cash flows, without interest charges, of the specific hotel or development property and determine if the investment in such hotel or development property is recoverable based on the undiscounted future cash flows. If impairment is indicated, an adjustment will be made to the carrying value of the hotel or development property at fair value. These assessments have a direct impact on the Company s net income. The Company does not believe that there are any facts or circumstances indicating impairment in the carrying value of any of its hotels or development property.

In accordance with GAAP guidance, the company considers a hotel or development property as held for sale when a contract for sale is entered into, a substantial nonrefundable deposit has been committed by the purchaser and sale is expected to occur within one year.

Interest, real estate taxes and insurance costs incurred during the renovation or development period are capitalized and depreciated over the lives of the renovated or developed assets. Capitalized interest for the years ended December 31, 2009, 2008, and 2007 was \$703, \$3,525 and \$4,171, respectively.

#### **Intangible Assets**

The Company does not amortize intangible assets with indefinite useful lives. Non-amortizable intangible assets are reviewed annually for impairment and more frequently if events or circumstances indicate that the assets may be impaired. If a non-amortizable intangible asset is subsequently determined to have a finite useful life, the intangible asset will be written down to the lower of its fair value or carrying amount and then amortized prospectively, based on the remaining useful life of the intangible asset. As of December 31, 2009 and 2008, the Company did not have any value attributed to intangible assets in the accompanying consolidated balance sheets.

#### **Derivative/Financial Instruments**

In the normal course of business, the Company is exposed to the effects of interest rate changes. As of December 31, 2009, approximately 7.6% of the Company s borrowings were subject to variable rates. The Company limits the risks associated with interest rate changes by following established risk management policies and procedures which may include the use of derivatives. For interest rate exposures, derivatives are used primarily to align rate movements between interest rates associated with the Company s hotel operating revenue, participating lease revenue and other financial assets with interest rates on related debt, and manage the cost of borrowing obligations. The Company may utilize derivative financial instruments to manage, or hedge, interest rate risk. The Company requires that hedging derivative instruments be effective in reducing the interest rate risk exposure that they are designated to hedge. This effectiveness is essential in order to qualify for hedge accounting. Instruments that meet these hedging criteria are formally designated as hedges at the inception of the derivative contract. When the terms of an underlying transaction are modified, or when the underlying hedged item ceases to exist, all changes in the fair value of the instrument are marked-to-market with changes in value included in net income or less each period until the instrument matures. See Note 11 for additional disclosures on derivatives. The Company did not utilize any derivative financial instruments during the years 2007 through 2009 and there were no derivatives outstanding as of December 31, 2009 or 2008.

#### **Cash and Cash Equivalents**

All highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents.

#### **Restricted Cash Reserves**

At December 31, 2009, the Company held \$11,750 in restricted cash reserves. Included in such amounts are (i) \$4,800 of reserve funds relating to the hotels with leases or operating agreements requiring the Company to maintain restricted cash to fund future capital expenditures, (ii) \$5,827 deposited in mortgage escrow accounts pursuant to mortgage obligations to pre-fund a portion of certain hotel expenses and debt payments and (iii) \$1,123 held by insurance companies on our behalf to be refunded or applied to future liabilities.

#### **Deferred Financing Costs**

Financing costs related to long-term debt are recorded at cost and are amortized as interest expense over the life of the related debt instrument. Accumulated amortization at December 31, 2009 and 2008 was \$2,970 and \$3,267, respectively.

#### **Revenue Recognition**

For properties not leased by LHL (none as of January 1, 2009), the Company recognizes lease revenue on an accrual basis pursuant to the terms of each participating lease. Base and participating rent are each recognized based on quarterly thresholds pursuant to each participating lease (see Note 12). For properties leased by LHL, the Company recognizes hotel operating revenue on an accrual basis consistent with the hotel operations. For retail operations, revenue is recognized on a straight line basis over the life of the retail leases. Revenue from retail operations is included in other income in the accompanying consolidated statements of operations.

For the Lansdowne Resort, the Company defers golf membership initiation fees and social membership initiation fees and recognizes revenue over the average expected life of an active membership (currently six years) on a straight-line basis. Golf membership, social membership, health club and executive club annual dues are recognized as earned throughout the membership year. As of December 31, 2009 and 2008, deferred membership revenue was \$5,244 and \$7,716, respectively. The Company recorded membership revenue of \$2,617, \$2,982 and \$2,884 for the years ended December 31, 2009, 2008 and 2007, respectively.

#### **Share-Based Compensation**

From time to time, the Company awards nonvested shares under the 2009 Equity Incentive Plan (2009 Plan) as compensation to officers, employees and non-employee trustees. The shares issued to officers and employees vest over three to nine years. The Company recognizes compensation expense for nonvested shares on a straight-line basis over the vesting period based upon the fair market value of the shares on the date of issuance, adjusted for forfeitures.

#### Reclassification

Certain amounts in the 2008 and 2007 financial statements have been reclassified to conform with 2009 presentation, including changes resulting from the adoption of new accounting pronouncements regarding noncontrolling interests in consolidated financial statements (see Note 2) and earnings per common share (see Note 15) on January 1, 2009.

#### **Recently Issued Accounting Pronouncements**

#### Accounting Standards Codification

In June 2009, the Financial Accounting Standards Board (FASB) issued a pronouncement establishing the FASB Accounting Standards Codification as the source of authoritative accounting principles recognized by the FASB to be applied in the preparation of financial statements in conformity with GAAP. The standard explicitly recognizes rules and interpretive releases of the SEC under federal securities laws as authoritative GAAP for SEC registrants. This standard is effective for financial statements issued for fiscal years and interim periods ending after September 15, 2009. The Company has adopted this standard in accordance with GAAP.

#### Subsequent Events

In May 2009, the FASB issued a pronouncement which sets forth the period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements, the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements, and disclosures that an entity should make about events or transactions that occurred after the balance sheet date. This pronouncement requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date. This disclosure should alert all users of financial statements that an entity has not evaluated subsequent events after that date in the set of financial statements being presented. The Company is adhering to the requirements of this pronouncement which was effective for financial periods ending after June 15, 2009.

#### Variable Interest Entities

In June 2009, the FASB issued a pronouncement which amends GAAP as follows: a) to require an enterprise to perform an analysis to determine whether the enterprise s variable interest or interests give it a controlling financial interest in a variable interest entity, identifying the primary beneficiary of a variable interest entity, b) to require ongoing reassessment of whether an enterprise is the primary beneficiary of a variable interest entity, d) to require ongoing reassessment of whether an enterprise is the primary beneficiary of a variable interest entity, d) to amend certain guidance for determining whether an entity is a variable interest entity, e) to add an additional reconsideration event when changes in facts and circumstances pertinent to a variable interest entity occur, f) to eliminate the exception for troubled debt restructuring regarding variable interest entity reconsideration, and g) to require advanced disclosures that will provide users of financial statements with more transparent information about an enterprise s involvement in a variable interest entity. This pronouncement is effective for the first annual reporting period that begins after November 15, 2009. Earlier adoption is prohibited. Upon adoption, the Company reevaluated its interest in the 330 N. Wabash Avenue property (see Note 3), in light of the amendments described above. Based on the evaluation performed, management has concluded that there is no change from its initial assessment.

#### **Noncontrolling Interests**

The Company includes the accounts of all entities in which it holds a controlling financial interest in accordance with GAAP. A controlling financial interest is typically attributable to the entity with a majority voting interest. However, with respect to variable interest entities, controlling financial interests may be achieved through arrangements that do not involve voting interests. The controlling financial interest is held by the entity that will absorb a majority of the entity s expected losses, receives a majority of the entity s expected residual returns, or both.

In December 2007, the FASB issued a pronouncement regarding noncontrolling interests in consolidated financial statements effective for fiscal years beginning on or after December 15, 2008. Per this pronouncement, noncontrolling interest is the portion of equity (net assets) in a subsidiary not attributable, directly or indirectly, to a parent. The ownership interests in the subsidiary that are held by owners other than the parent are noncontrolling interests. Under this pronouncement, such noncontrolling interests are reported on the consolidated balance sheets within equity, separately from the Company s equity. On the consolidated statements of operations, revenues, expenses and net income or loss from less-than-wholly-owned subsidiaries are reported at the consolidated amounts, including both the amounts attributable to the Company and noncontrolling interests. Consolidated statements of equity are included for both quarterly and annual financial statements, including beginning balances, activity for the period and ending balances for shareholders equity, noncontrolling interests and total equity. The Company adopted this pronouncement effective January 1, 2009. As a result, the financial statements have been revised to give effect to the adoption of this pronouncement for all periods presented.

However, per GAAP requirements, securities that are redeemable for cash or other assets at the option of the holder, not solely within the control of the issuer, must be classified outside of permanent equity. This would result in certain outside ownership interests being included as redeemable noncontrolling interest outside of permanent equity in the consolidated balance sheets. The Company makes this determination based on terms in applicable agreements, specifically in relation to redemption provisions. Additionally, with respect to noncontrolling interests for which the Company has a choice to settle the contract by delivery of its own shares, the Company considered the existing GAAP guidance to evaluate whether the Company controls the actions or events necessary to issue the maximum number of shares that could be required to be delivered under share settlement of the contract.

The consolidated results of the Company include the following ownership interests held by owners other than the Company: the common units in the Operating Partnership held by a third party (none at December 31, 2009), the preferred units in the Operating Partnership held by third parties (none at December 31, 2009), the outside preferred ownership interests in a tax-related ownership entity and the 5.0% interest of the outside partner in the Modern Magic Hotel LLC joint venture.

Regarding the common and preferred units in the Operating Partnership, the Company controlled the actions or events necessary to issue the maximum number of shares that could be required to be delivered under share settlement at redemption. With respect to the preferred ownership interests in a tax-related ownership entity held by third parties, such interests are not redeemable by the holders. Accordingly, the Company has determined that these interests are noncontrolling interests to be included in permanent equity, separate from the Company s shareholders equity, in the consolidated balance sheets and statements of equity. Net income or loss related to these noncontrolling interests is included in net income or loss in the consolidated statements of operations.

Regarding the 5.0% interest of the outside partner in the Modern Magic Hotel LLC joint venture, the operating agreement contains a liquidation option for the 5.0% investor which, in certain circumstances, could result in a net cash settlement outside the control of the Company. Accordingly, consistent with GAAP requirements, the Company will continue to record this noncontrolling interest outside of permanent equity in the consolidated balance sheets. Net income or loss related to this noncontrolling interest is included in net income or loss in the consolidated statements of operations. Based on the Company sevaluation of the redemption value of the redeemable noncontrolling interest, the Company has reflected this interest at its carrying value as of December 31, 2009 and 2008 as the carrying cost exceeds the estimated redemption value.

#### **Income Taxes**

The Company has elected to be taxed as a REIT under Sections 856 through 860 of the Code commencing with its taxable year ended December 31, 1998. To qualify as a REIT, the Company must meet a number of organizational and operational requirements, including a requirement that it currently distribute at least 90% of its adjusted taxable income to its shareholders. It is the Company s current intention to adhere to these requirements and maintain the Company s qualification for taxation as a REIT. As a REIT, the Company generally is not subject to federal corporate income tax on that portion of its net income that is currently distributed to shareholders. If the Company fails to qualify for taxation as a REIT in any taxable year, it will be subject to federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and may not be able to qualify as a REIT for four subsequent taxable years. Even if the Company qualifies for taxation as a REIT, the Company may be subject to certain state and local taxes on its income and property, and to federal income and excise taxes on its undistributed taxable income taxes. As a wholly-owned taxable-REIT subsidiary of the Company, LHL is required to pay income taxes at the applicable rates.

Deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities from a change in tax rates is recognized in earnings in the period when the new rate is enacted. However, deferred tax assets are recognized only to the extent that it is more likely than not that they will be realized based on consideration of available evidence, including future reversals of existing taxable temporary differences, future projected taxable income and tax planning strategies. The Company s deferred tax asset balance consists primarily of net operating loss carryforwards (see Note 14).

#### **Earnings per Common Share**

Basic earnings per common share is based on the weighted average number of common shares of beneficial interest outstanding during the year excluding the weighted average number of unvested restricted shares. Diluted earnings per common share is based on the basic weighted average number of common shares of beneficial interest outstanding plus the effect of in-the-money stock options. Any anti-dilutive shares are excluded from the diluted earnings per share calculation.

#### 3. Investment in Joint Ventures

On March 18, 2008, the Company, through Modern Magic Hotel LLC, a joint venture in which the Company holds a 95.0% controlling interest, acquired floors 2 through 13 and a portion of the first floor of the existing 52-story IBM Building located at 330 N. Wabash Avenue in downtown Chicago, IL for \$46,000 plus acquisition costs. The joint venture has developed plans to convert the existing vacant floors to a super luxury hotel. Redevelopment activity has been temporarily suspended, but is expected to resume when economic conditions and lodging industry fundamentals demonstrate sustained improvement. As a result of the suspension of redevelopment activity, the Company has temporarily ceased the capitalization of interest, real estate taxes and insurance costs incurred by the development. Since the Company holds a controlling interest, the accounts of the joint venture have been included in the consolidated financial statements. Initial acquisition and subsequent costs, including capitalized interest, totaling \$62,190 and \$60,080 are included in property under development in the accompanying consolidated balance sheets as of December 31, 2009 and 2008, respectively. The 5.0% interest of the outside partner is included in redeemable noncontrolling interest in consolidated entity in the accompanying consolidated balance sheets.

On February 2, 2010, the Company s joint venture arrangement with LaSalle Investment Management (LIM), entered into on April 17, 2008, was mutually dissolved. The joint venture arrangement with LIM, a leading global real estate investment manager, was to seek domestic hotel investments in high barrier-to-entry urban and resort markets in the U.S. The two companies planned to invest up to \$250,000 of equity in the joint venture. The Company, through the Operating Partnership, owned a 15.0% equity interest in the joint venture. The Company accounted for its investment in this joint venture under the equity method of accounting. As of December 31, 2009, there were no acquisitions through the joint venture.

#### 4. Investment in Hotel Properties

Investment in hotel properties as of December 31, 2009 and 2008 consists of the following:

	December 31, 2009	December 31, 2008
Land	\$ 233,070	\$ 231,409
Buildings and improvements	1,871,532	1,860,972
Furniture, fixtures and equipment	353,913	341,908
Investment in hotel properties, gross	2,458,515	2,434,289
Accumulated depreciation	(576,013)	(467,034)
Investment in hotel properties, net	\$ 1,882,502	\$ 1,967,255

The December 31, 2009 and 2008 balances of investment in hotel properties exclude \$64,129 and \$66,563, respectively, of property under development primarily at the 330 N. Wabash Avenue property.

The hotels owned as of December 31, 2009 are located in California (nine), the District of Columbia (seven), Indiana, Illinois (two), Massachusetts (three), Minnesota, New Jersey, New York, Rhode Island, Texas, Virginia (two) and Washington State (two).

#### 5. Notes Receivable

The Company provided working capital to LHL and the other lessees in exchange for working capital notes receivable. As of December 31, 2009 and 2008, the working capital notes receivable from third-party lessees totaled zero and \$130, respectively. On January 1, 2009, the working capital note from the remaining third-party lessee was repaid in conjunction with the transition to a new lease with LHL.

#### 6. Discontinued Operations

Effective January 10, 2007 the Company entered into a contract to sell the LaGuardia Airport Marriott (LaGuardia). The asset was classified as held for sale at that time, and accordingly, depreciation was suspended. The Company sold LaGuardia on January 26, 2007 and recognized a gain of \$30,401. LaGuardia s activity, including the gain on sale, is recorded in discontinued operations in the accompanying consolidated statement of operations. The Company utilized the sale of the hotel as the disposition property in the reverse 1031 exchange established in conjunction with the Hotel Solamar acquisition in August 2006. As a result, the Company s gain was deferred for tax purposes. LaGuardia had total revenues of \$1,988 for the year ended December 31, 2007. For the year ended December 31, 2007, LaGuardia had operating income before income tax benefit of \$63. Revenues and expenses of LaGuardia for the year ended December 31, 2007 have been reclassified to discontinued operations. At December 31, 2009 and 2008, the Company had no assets or liabilities related to the sale of LaGuardia and no other assets held for sale.

The Company allocates interest expense to discontinued operations for debt that is to be assumed or that is required to be repaid as a result of the disposal transaction. The Company did not allocate any interest expense to discontinued operations for the years ended December 31, 2009, 2008 or 2007.

#### 7. Long-Term Debt Credit Facilities

The Company has a senior unsecured credit facility from a syndicate of banks that provides for a maximum borrowing of up to \$450,000. On January 14, 2008, the Company amended the credit facility to increase the maximum borrowing from \$300,000 to \$450,000. The credit facility s maturity date is April 13, 2011 with, at the Company s option, a one-year extension option. The senior unsecured credit facility contains certain financial covenants relating to debt service coverage, net worth and total funded indebtedness. It also contains financial covenants that, assuming no defaults, allow the Company to make shareholder distributions. Borrowings under the credit facility bear interest at floating rates equal to, at the Company s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2009, the Company was in compliance with all debt covenants and was not otherwise in default under the credit facility was 1.3%, 3.4% and 6.0%, respectively. The Company did not have any Adjusted Base Rate borrowings outstanding as of December 31, 2009. Additionally, the Company is required to pay a variable unused commitment fee determined from a ratings or leverage based pricing matrix, currently set at 0.125% of the unused portion of the senior unsecured credit facility. The Company incurred unused commitment fees of \$427, \$341 and \$392 for the years ended December 31, 2009, 2008 and 2007, respectively. As of December 31, 2009 and 2008, the Company had zero and \$234,500, respectively, of outstanding borrowings under the senior unsecured credit facility.

LHL has a \$25,000 unsecured revolving credit facility to be used for working capital and general lessee corporate purposes. The credit facility s maturity date is April 13, 2011 with, at the LHL s option, a one-year extension option. Borrowings under the LHL credit facility bear interest at floating rates equal to, at LHL s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2009, LHL was in compliance with all debt covenants and was not otherwise in default under the credit facility. For the years ended December 31, 2009, 2008 and 2007, the weighted average interest rate for borrowings under the LHL credit facility was 1.2%, 3.9% and 6.1%, respectively. LHL did not have any Adjusted Base Rate borrowings outstanding as of December 31, 2009. Additionally, LHL is required to pay a variable unused commitment fee determined from a ratings or leverage based pricing matrix, currently set at 0.125% of the unused portion of the LHL credit facility. LHL incurred unused commitment fees of \$20, \$21 and \$22 for the years ended December 31, 2009, 2008 and 2008, LHL had \$6,259 and \$5, respectively, of outstanding borrowings under LHL credit facility.

#### **Bonds Payable**

The Company is the obligor with respect to a \$37,100 tax-exempt special project revenue bond and a \$5,400 taxable special project revenue bond, both issued by the Massachusetts Port Authority (collectively, the Massport Bonds). The Massport Bonds, which mature on March 1, 2018, bear interest based on weekly floating rates and have no principal reductions prior to their scheduled maturities. The Massport Bonds may be redeemed at any time, at the Company s option, without penalty. The Massport Bonds are secured by letters of credit issued by the Royal Bank of Scotland that expire on February 14, 2011 unless extended per the agreements. Effective February 2008, the annual letter of credit fee, which is included in interest expense, was reduced from 1.35% to 1.10%. The Royal Bank of Scotland letters of credit are secured by the Harborside Hyatt Conference Center & Hotel. If the Royal Bank of Scotland fails to renew its letters of credit at expiration and an acceptable replacement provider cannot be found, the Company may be required to pay off the bonds. For the years ended December 31, 2009, 2008 and 2007, the weighted average interest rate on the Massport Bonds was 0.5%, 2.5% and 3.9%, respectively. Interest expense for the years ended December 31, 2009, 2008 and 2007 was \$199, \$1,067 and \$1,645, respectively. As of December 31, 2009 and 2008, the Company had outstanding bonds payable of \$42,500.

#### **Mortgage Loans**

The Company s mortgage loans are secured by the respective property. The mortgages are non-recourse to the Company except for fraud or misapplication of funds.

On May 1, 2008, the Company repaid the Le Parc Suite Hotel mortgage in the amount of \$14,707 plus accrued interest with cash and additional borrowings on its senior unsecured credit facility upon maturity.

On October 1, 2008, the Company repaid the San Diego Paradise Point Resort and Spa mortgage in the amount of \$58,599 plus accrued interest with cash and additional borrowings on its senior unsecured credit facility. The loan was due to mature in February 2009.

On February 2, 2009, the Company repaid the Sheraton Bloomington Hotel Minneapolis South and Westin City Center Dallas mortgage loans in the aggregate amount of \$38,385 plus accrued interest with cash and additional borrowings on its senior unsecured credit facility. The loans were due to mature in July 2009.

On June 1, 2009, the Company repaid the Hilton Alexandria Old Town mortgage loan in the amount of \$30,873 plus accrued interest with cash and additional borrowings on its senior unsecured credit facility. The loan was due to mature in September 2009.

On October 27, 2009, the Company repaid the Gild Hall mortgage loan in the amount of \$20,000 plus accrued interest with cash and additional borrowings on its senior unsecured credit facility. The loan was due to mature in November 2009.

Debt as of December 31, 2009 and 2008 consisted of the following:

<b>Debt</b> Credit facilities	Interest Rate	Maturity Date	Balance Our December 31, 2009		ling as of cember 31, 2008
Senior unsecured credit facility	Floating <sup>(a)</sup>	April 2011 (a)	\$	\$	234,500
LHL unsecured credit facility	Floating <sup>(b)</sup>	April 2011 <sup>(b)</sup>	6.259	Ψ	231,300
	Tiouting	110111 2011	0,239		5
Total borrowings under credit facilities			6,259		234,505
Massport Bonds					
Harborside Hyatt Conference Center & Hotel (taxable)	Floating <sup>(c)</sup>	March 2018	5,400		5,400
Harborside Hyatt Conference Center & Hotel (tax exempt)	Floating <sup>(c)</sup>	March 2018	37,100		37,100
Total bonds payable			42,500		42,500
Mortgage loans					
Gild Hall		November 2009			
	Floating <sup>(d)</sup>	(d)			20,000
Sheraton Bloomington Hotel Minneapolis South and Westin City	0 1007	<b>I I 2000</b> (e)			20.407
Center Dallas Hilton Alexandria Old Town	8.10%	July 2009 <sup>(e)</sup> September 2009			38,487
Hiton Alexandria Old Town	1.000	(f)			21.227
	4.98%		10.950		31,227
Le Montrose Suite Hotel	8.08% 5.35%	July 2010 <sup>(g)</sup> June 2012	12,859 59,600		13,138 59,600
Hilton San Diego Gaslamp Quarter Hotel Solamar	5.49%	December 2012	60,900		59,800 60,900
Hotel Deca	6.28%	August 2014	9,908		10,142
Westin Copley Place	5.28%	August 2014	210,000		210,000
Westin Michigan Avenue	5.75%	April 2016	140,000		140,000
Indianapolis Marriott Downtown	5.99%	July 2016	101,780		101,780
Mortgage loans at stated value Unamortized loan premium (h)			595,047 342		685,274 412
Total mortgage loans			595,389		685,686
Total debt			\$ 644,148	\$	962,691

 <sup>&</sup>lt;sup>(a)</sup> Borrowings bear interest at floating rates equal to, at the Company s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2008, the rates, including the applicable margin, for the Company s outstanding LIBOR borrowings of \$97,000 and \$137,500 were 2.00% and 1.28%, respectively. The Company has the option to extend the credit facility s maturity date to April 2012.

<sup>&</sup>lt;sup>(b)</sup> Borrowings bear interest at floating rates equal to, at LHL s option, either (i) LIBOR plus an applicable margin, or (ii) an Adjusted Base Rate plus an applicable margin. As of December 31, 2009 and December 31, 2008, the rates, including the applicable margin, for LHL s outstanding LIBOR borrowings were 0.93% and 2.00%, respectively. LHL has the option to extend the credit facility s maturity date to April 2012.

<sup>(</sup>c) The Massport Bonds are secured by letters of credit issued by the Royal Bank of Scotland that expire in 2011. The Royal Bank of Scotland letters of credit are secured by the Harborside Hyatt Conference Center & Hotel. The bonds bear interest based on weekly floating rates. The interest rates as of December 31, 2009 were 0.35% and 0.32% for the \$5,400 and \$37,100 bonds, respectively. The interest rates as of December 31, 2008 were 4.50% and 1.00% for the \$5,400 and \$37,100 bonds, respectively. The Company also incurs an annual letter of

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credit fee of 1.10%.

<sup>(d)</sup> Mortgage debt bore interest at LIBOR plus 0.75%. The interest rate as of December 31, 2008 was 2.19%. The original maturity date was scheduled for November 2008. The Company had the option to extend the maturity date for two consecutive one-year periods and a final 13-month period. On October 3, 2008, the

Company exercised its first option to extend the loan maturity to November 2009. The Company repaid the mortgage loan on October 27, 2009 through borrowings on its senior unsecured credit facility.

- <sup>(e)</sup> The Company repaid the mortgage loans on February 2, 2009 through borrowings on its senior unsecured credit facility.
- <sup>(f)</sup> The Company repaid the mortgage loan on June 1, 2009 through borrowings on its senior unsecured credit facility.
- <sup>(g)</sup> The Company repaid the mortgage loan on February 1, 2010 through borrowings on its senior unsecured credit facility.
- <sup>(h)</sup> Mortgage debt includes an unamortized loan premium on the mortgage loan on Hotel Deca of \$342 as of December 31, 2009 and \$412 as of December 31, 2008.

Future scheduled debt principal payments at December 31, 2009 are as follows:

2010	\$ 13,109
2011	8,085
2012	63,554
2013	63,560
2014	12,123
Thereafter	483,375
Total debt principal payments	643,806
Premium on mortgage loan	342
Total debt	\$ 644,148

#### **Financial Covenants**

Failure to comply with our financial covenants contained in our credit facilities and non-recourse secured mortgages could result from, among other things, changes in our results of operations, the incurrence of additional debt or changes in general economic conditions.

If the Company violates the financial covenants contained in either credit facility described above, the Company may attempt to negotiate a waiver of the violation or amend the terms of the credit facility with the lender thereunder; however, the Company can make no assurance that it would be successful in any such negotiations or that, if successful in obtaining a waiver or amendment, such amendment or waiver would be on terms attractive to the Company. If a default under any of the above debt instruments were to occur, the Company would possibly have to refinance the debt through additional debt financing, private or public offerings of debt securities, or additional equity financings. If the Company is unable to refinance its debt on acceptable terms, including upon maturity of the debt, it may be forced to dispose of hotel properties on disadvantageous terms, potentially resulting in losses that reduce cash flow from operating activities. If, at the time of any refinancing, prevailing interest rates or other factors result in higher interest rates upon refinancing, increases in interest expense would lower the Company s cash flow, and, consequently, cash available for distribution to its shareholders.

The Company s non-recourse secured mortgages contain debt service coverage tests. If the Company s debt service coverage ratio fails to exceed a threshold level specified in a mortgage, cash flows from that hotel will automatically be directed to the lender to make required payments and fund certain reserves required by the mortgage and an additional reserve for future required payments, including final payment, until such time as the Company again becomes compliant with the specified debt service coverage ratio or the mortgage is paid off. This may limit the overall liquidity for the Company as cash from the hotel securing such mortgage would not be available for the Company to use. If the Company is unable to meet mortgage payment obligations, including the payment obligation upon maturity of the mortgage borrowing, the mortgage securing the specific property could be foreclosed upon by, or the property could be otherwise transferred to, the mortgage with a consequent loss of income and asset value to the Company.

The Company is in compliance with all covenants as of December 31, 2009.

# 8. Commitments and Contingencies Ground and Air Rights Leases

Five of the Company s hotels, San Diego Paradise Point Resort and Spa, Harborside Hyatt Conference Center & Hotel, Indianapolis Marriott Downtown, The Hilton San Diego Resort and Spa and Hotel Solamar, and part of the parking lot at Sheraton Bloomington Hotel Minneapolis South are subject to ground leases under non-cancelable operating leases expiring from October 2014 to December 2102. The lease on the parking lot at Sheraton Bloomington Hotel Minneapolis South expires in 2014, but the Company has an option to extend for 7 years to 2021. None of the remaining leases expire prior to 2020. The Westin Copley Place is subject to a long term air rights lease which expires on December 14, 2077 and requires no payments through maturity. In addition, one of the two golf courses, the Pines, at Seaview Resort is subject to a ground lease, which expires on December 31, 2012 and may be renewed for 15 successive periods of 10 years. The ground lease serves for the years ended December 31, 2009, 2008 and 2007 was \$5,828, \$7,213 and \$6,964, respectively. Certain ground lease payments are based on the hotel s performance. Actual payments of ground rent may exceed the minimum required ground lease due to meeting specified thresholds. Future minimum ground lease payments (without reflecting future applicable Consumer Price Index increases) are as follows:

2010	\$ 5,007
2011	5,014
2012	5,014 5,022
2013	5,029 4,993
2014	4,993
Thereafter	173,564
	\$ 198,629

#### **Reserve Funds**

Certain of the Company s agreements with its hotel managers, franchisors and lenders have provisions for the Company to provide funds, generally 3.0% to 5.0% of hotel revenues, sufficient to cover the cost of (a) certain non-routine repairs and maintenance to the hotels; and (b) replacements and renewals to the hotels furniture, fixtures and equipment. Certain agreements require that the Company reserve cash. As of December 31, 2009, \$4,800 was available in restricted cash reserves for future capital expenditures.

#### Litigation

In connection with the 2002 termination of the Meridien Hotels Inc. (Meridien) affiliates at the New Orleans and Dallas hotels, the Company was engaged in litigation with Meridien and related affiliates. On September 11, 2008, the Company entered into a Settlement Agreement with Meridien that resolved and released each of the parties respective claims, in consideration for a one-time payment by the Company in the amount of \$5,500. The Company had previously accrued \$1,204 as a contingent liability, and as a result, the Company recognized an additional expense of \$4,296 for the year ended December 31, 2008, which is included in lease termination expense in the accompanying consolidated statement of operations.

The nature of operations of the hotels exposes the hotels, the Company and the Operating Partnership to the risk of claims and litigation in the normal course of their business. The Company is not presently subject to any material litigation nor, to the Company s knowledge, is any litigation threatened against the Company, other than routine actions for negligence or other claims and administrative proceedings arising in the ordinary course of business, some of which are expected to be covered by liability insurance and all of which collectively are not expected to have a material adverse effect of the liquidity, results of operations or business or financial condition of the Company.

#### **Tax Indemnification Agreement**

Pursuant to the acquisition of the Westin Copley Place, the Company entered into a Tax Reporting and Protection Agreement (the Tax Agreement ) with Transwest Copley Square LLC (formerly SCG Copley Square LLC). Under the Tax Agreement, the Company was required, among other things, to indemnify Transwest Copley Square LLC (and its affiliates) for certain income tax liabilities that such entities would have incurred if the Westin Copley Place were transferred by the Company in a taxable transaction or if the Company failed to maintain a certain level of indebtedness with respect to the Westin Copley Place or its operations. The obligations of the Company under the Tax Agreement (i) did not apply in the case of a foreclosure of the Westin Copley Place, if certain specified requirements were met, (ii) were limited to \$20,000 (although a limitation of \$10,000 was applicable to certain specified transactions) and (iii) terminated on the earlier of the tenth anniversary of the Company s acquisition of the Westin Copley Place or January 1, 2016.

On February 1, 2009, each of the 2,348,888 7.25% Series C Preferred Units, issued as part of the consideration to acquire the hotel, was redeemed and the Company issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Shares of beneficial interest to the unitholder. The issuance of the Series C Preferred Shares was effected in reliance upon an exemption from registration provided by section 4(2) under the Securities Act of 1933, as amended. As a result of the redemption of all the partnership interests issued in consideration for the hotel, the contingent obligation of the Company to reimburse the seller of the hotel up to \$20,000 of taxes related to unrealized taxable gains created at the time of the Company s acquisition of the hotel, as described in the Tax Agreement entered into by the Company, has become null and void. All of the Series C Preferred Shares were exchanged for Series G Preferred Shares on a one-for-one basis on April 16, 2009. No Series C Preferred Shares remain outstanding.

## 9. Equity Common Shares of Beneficial Interest

On April 19, 2007, the common shareholders approved an amendment to the Company s Amended and Restated Declaration of Trust increasing the number of authorized common shares of beneficial interest from 100 million to 200 million. Accordingly, at December 31, 2009 and 2008, there were 200 million authorized common shares.

On January 1, 2008, executives and employees of the Company surrendered 29,945 common shares of beneficial interest to the Company to pay taxes at the time restricted shares vested. The Company re-issued 3,515 treasury shares as compensation to the Board of Trustees.

On January 1, 2008, the Company issued an aggregate of 8,817 common shares of beneficial interest, including 5,302 deferred shares to independent members of its Board of Trustees for their 2007 compensation. These common shares were issued under the 1998 Plan.

On May 31, 2008 and June 25, 2008, the Company granted 175,000 and 162,500 restricted common shares of beneficial interest, respectively, to the Company s executives, of which 27,959 were issued from treasury. The restricted shares granted vest over three to nine years, starting June 30, 2011. These common shares of beneficial interest were issued under the 1998 Plan.

On July 28, 2008, a member of the Board of the Company exercised 15,000 options to purchase common shares of beneficial interest, of which 429 were issued from treasury. These common shares were issued under the 1998 Plan.

On October 27, 2008, 33,530 units of limited partnership interest were redeemed for common shares on a one-for-one basis, of which 162 were issued from treasury.

During 2008, the Company issued 568,786 common shares of beneficial interest, related to the redemption of 522,641 Series F Preferred Units plus accrued distributions, of which 1,718 were issued from treasury.

On January 1, 2009, the Company issued an aggregate of 20,543 common shares of beneficial interest, including 15,955 deferred shares, to the independent members of its Board of Trustees for their earned 2008 compensation pursuant to award arrangements existing on or before January 1, 2008, of which 4,588 were issued from treasury.

On April 29, 2009, the Company completed an underwritten public offering of 12,362,500 common shares of beneficial interest, par value \$0.01 per share, including 1,612,500 common shares pursuant to an overallotment option exercise. After deducting the underwriters discounts and commissions and other offering costs, the Company raised net proceeds of approximately \$119,344. The net proceeds were used to reduce amounts outstanding under the Company s senior unsecured credit facility and under the LHL unsecured credit facility, and for general corporate purposes.

On June 15, 2009, the Company completed an underwritten public offering of 10,000,000 common shares of beneficial interest, par value \$0.01 per share, of which 470 were issued from treasury. After deducting the underwriters discounts and commissions and other offering costs, the Company raised net proceeds of approximately \$141,093. The net proceeds were used to reduce amounts outstanding under the Company s senior unsecured credit facility and under the LHL unsecured credit facility, and for general corporate purposes.

During 2009, the Company granted 213,935 restricted common shares of beneficial interest to the Company s executives and employees, of which 35,623 were issued from treasury. The restricted shares granted vest over three years, with 162,712 starting January 1, 2010 and 51,223 starting January 1, 2011. These common shares of beneficial interest were issued under the 2009 Plan.

During 2009, the Company issued 40,000 common shares of beneficial interest related to options exercised and 69,500 common shares of beneficial interest related to the conversion of common units, of which 479 were issued from treasury.

During 2009, the Company received 33,510 common shares of beneficial interest related to executives and employees surrendering shares to pay taxes at the time restricted shares vested.

During 2009, the Company received 113,346 common shares of beneficial interest related to the forfeiture of restricted shares due to employee and executive resignations and retired 105,696 forfeited restricted shares as they were issued under the 1998 Plan.

At December 31, 2009, there were no common shares of beneficial interest in treasury.

The Company paid the following dividends on common shares/units during the year ended December 31, 2009:

Div	idend per				
Sh	are/Unit	For the Period	Declared	<b>Record Date</b>	Payable Date
\$	0.085	Month ended 31-Dec-2008	22-Oct-2008	31-Dec-2008	15-Jan-2009
\$	0.010	Quarter ended 31-Mar-2009	4-Feb-2009	31-Mar-2009	15-Apr-2009
\$	0.010	Quarter ended 30-June-2009	15-Jun-2009	30-Jun-2009	15-Jul-2009
\$	0.010	Quarter ended 30-Sept-2009	15-Sep-2009	30-Sep-2009	15-Oct-2009
Trea	asury Shares				

Treasury shares are accounted for under the cost method. During the year ended December 31, 2009, the Company received 146,856 common shares of beneficial interest related to executives and employees surrendering shares to pay taxes at the time restricted shares vested and forfeiture of restricted shares due to

employee and executive resignations. The Company re-issued 41,160 treasury shares related to the issuance of common shares of beneficial interest to the Board of Trustees in January 2009 for earned 2008 compensation pursuant to award arrangements existing on or before January 1, 2008, the issuance of restricted common shares of beneficial interest in April 2009, the issuance of common shares of beneficial interest in the underwritten public offerings in April and June 2009 and the issuance of common shares of beneficial interest due to the redemption of common units in November 2009. In September 2009, the Company retired 105,696 forfeited restricted shares as they were issued under the 1998 Plan.

As of December 31, 2009, there were no common shares of beneficial interest in treasury.

#### **Preferred Shares**

On March 6, 2007, the Company redeemed all 3,991,900 outstanding 10.25% Series A Cumulative Redeemable Preferred Shares (the Series A Preferred Shares) for \$99,797 (\$25.00 per share) plus accrued distributions through March 6, 2007 of \$1,847. The fair value of the Series A Preferred Shares exceeded the carrying value of the Series A Preferred Shares by \$3,868 which is included in the determination of net income available to common shareholders for the year ended December 31, 2007. The \$3,868 represents the offering costs related to the Series A Preferred Shares.

On April 19, 2007, the common shareholders approved an amendment to the Company s Amended and Restated Declaration of Trust increasing the number of authorized preferred shares of beneficial interest from 20 million to 40 million. Accordingly, at December 31, 2009 and 2008, there were 40 million authorized preferred shares.

The Series B Preferred Shares, Series C Preferred Shares (which were issued effective February 1, 2009 and exchanged for Series G Preferred Shares on April 16, 2009), Series D Preferred Shares, Series E Preferred Shares and Series G Preferred Shares (collectively, the Preferred Shares ) rank senior to the common shares of beneficial interest and on parity with each other with respect to payment of distributions; the Company will not pay any distributions, or set aside any funds for the payment of distributions, on its common shares of beneficial interest unless it has also paid (or set aside for payment) the full cumulative distributions on the Preferred Shares for the current and all past dividend periods. The outstanding Preferred Shares do not have any maturity date, and are not subject to mandatory redemption. The difference between the carrying value and the redemption amount of the Preferred Shares are the offering costs. In addition, the Company is not required to set aside funds to redeem the Preferred Shares. The Company currently has the option to redeem the Series B Preferred Shares. The Company may not optionally redeem the Series D Preferred Shares, Series E Preferred Shares or Series G Preferred Shares prior to August 24, 2010, February 8, 2011 and November 17, 2011, respectively, except in limited circumstances relating to the Company 's continuing qualification as a REIT. After those dates, the Company may, at its option, redeem the Preferred Shares, in whole or from time to time in part, by payment of \$25.00 per share, plus any accumulated, accrued and unpaid distributions to and including the date of redemption. Accordingly, the Preferred Shares will remain outstanding indefinitely unless the Company decides to redeem them.

The following Preferred Shares were outstanding as of December 31, 2009:

Security Type	Number of Shares
8 <sup>3</sup> /8% Series B Preferred Shares	1,100,000
7 <sup>1</sup> /2% Series D Preferred Shares	3,170,000
8% Series E Preferred Shares	3,500,000
7 <sup>1</sup> /4% Series G Preferred Shares	6.348.888

In August 2005, the Company acquired the Westin Copley Place in Boston, Massachusetts. As part of the consideration to acquire the hotel, the Operating Partnership issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Units (liquidation preference \$25.00 per unit) of the Operating Partnership. The Series C

Preferred Units were redeemable for 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share, of the Company on a one-for-one basis. As previously disclosed, on February 1, 2009, each of the Series C Preferred Units was redeemed and the Company issued 2,348,888 7.25% Series C Cumulative Redeemable Preferred Shares of Beneficial Interest (the Series C Preferred Shares ). Prior to the exchange described below, the Series C Preferred Shares were held by SCG Hotel DLP, L.P. (SCG). On April 16, 2009, SCG exchanged its Series C Preferred Shares for an equal number of 7.25% Series G Cumulative Redeemable Preferred Shares of Beneficial Interest (liquidation preference \$25.00 per share), \$0.01 par value per share (the Series G Preferred Shares ), of the Company in a private transaction exempt from registration pursuant to Section 4(2) of the Securities Exchange Act of 1933, as amended. On April 17, 2009, the Company filed a registration statement with the SEC to register the resale of the Series G Preferred Shares. On May 13, 2009, in connection with the exchange, SCG paid the Company a fee of \$1,000, which the Company recognized as income.

## **Preferred Dividends**

The Company paid the following dividends on preferred shares/units during the year ended December 31, 2009:

Share/ Unit	Security Type		lend per re/Unit	For the Quarter Ended	Record Date	Payable Date
Share Ont	8 <sup>3</sup> /8% Series B	\$ \$	0.52	31-Dec-2008	1-Jan-2009	15-Jan-2009
Unit	7 <sup>1</sup> /4% Series C	\$	0.45	31-Dec-2008	1-Jan-2009	15-Jan-2009
Share	$7^{1}/2\%$ Series D	\$	0.47	31-Dec-2008	1-Jan-2009	15-Jan-2009
Share	8% Series E	\$	0.50	31-Dec-2008	1-Jan-2009	15-Jan-2009
Share	7 <sup>1</sup> /4% Series G	\$	0.45	31-Dec-2008	1-Jan-2009	15-Jan-2009
Share	8 <sup>3</sup> /8% Series B	\$	0.52	31-Mar-2009	1-Apr-2009	15-Apr-2009
Unit	7 <sup>1</sup> /4% Series C	\$	0.15	31-Mar-2009 <sup>(a)</sup>	N/A	15-Apr-2009
Share	7 <sup>1</sup> /4% Series C	\$	0.30	31-Mar-2009 <sup>(b)</sup>	1-Apr-2009	15-Apr-2009
Share	7 <sup>1</sup> /2% Series D	\$	0.47	31-Mar-2009	1-Apr-2009	15-Apr-2009
Share	8% Series E	\$	0.50	31-Mar-2009	1-Apr-2009	15-Apr-2009
Share	7 <sup>1</sup> /4% Series G	\$	0.45	31-Mar-2009	1-Apr-2009	15-Apr-2009
Share	8 <sup>3</sup> /8% Series B	\$	0.52	30-Jun-2009	1-Jul-2009	15-Jul-2009
Share	7 <sup>1</sup> /2% Series D	\$	0.47	30-Jun-2009	1-Jul-2009	15-Jul-2009
Share	8% Series E	\$	0.50	30-Jun-2009	1-Jul-2009	15-Jul-2009
Share	7 <sup>1</sup> /4% Series G	\$	0.45	30-Jun-2009	1-Jul-2009	15-Jul-2009
Share	8 <sup>3</sup> /8% Series B	\$	0.52	30-Sep-2009	1-Oct-2009	15-Oct-2009
Share	7 <sup>1</sup> /2% Series D	\$	0.47	30-Sep-2009	1-Oct-2009	15-Oct-2009
Share	8% Series E	\$	0.50	30-Sep-2009	1-Oct-2009	15-Oct-2009
Share	7 <sup>1</sup> /4% Series G	\$	0.45	30-Sep-2009	1-Oct-2009	15-Oct-2009

<sup>(a)</sup> Represents dividends for the period from January 1, 2009 through January 31, 2009.

<sup>(b)</sup> Represents dividends for the period from February 1, 2009 through March 31, 2009.

#### Noncontrolling Interest of Common Units in Operating Partnership

The outstanding units of limited partnership interest are redeemable for cash, or at the option of the Company, for a like number of common shares of beneficial interest of the Company.

On October 27, 2008, 33,530 units of limited partnership interest were redeemed for common shares on a one-for-one basis.

As of December 31, 2008, the Operating Partnership had 70,000 units outstanding, representing a 0.2% partnership interest held by the limited partners. As of December 31, 2008, approximately \$774 of cash or the

equivalent value in common shares, at our option, would be paid to the limited partners of the Operating Partnership if the partnership was terminated. The approximate value of \$774 is equivalent to the units outstanding valued at the Company s December 31, 2008 closing common share price of \$11.05, which we assume would be equal to the value provided to the limited partners upon liquidation of the Operating Partnership.

During 2009, 69,500 common units of limited partnership interest were redeemed for common shares of beneficial interest of the Company on a one-for-one basis and 500 common units of a limited partnership interest were redeemed for \$11 of cash.

As of December 31, 2009, the Operating Partnership had no common units held by a third party outstanding.

#### Noncontrolling Interest of Preferred Units in Operating Partnership

As previously disclosed, each of the 2,348,888 7.25% Series C Preferred Units was redeemed. As of December 31, 2009, there were no Series C Preferred Units outstanding.

All 1,098,348 Series F Preferred Units were redeemed during 2008. The Series F Preferred Units paid a cumulative, quarterly dividend at a variable rate of LIBOR plus 150 basis points. As of December 31, 2009, there were no Series F Preferred Units outstanding.

There were no Preferred Units outstanding as of December 31, 2009.

#### 10. Equity Incentive Plan

At the 2009 Annual Meeting of Shareholders held on April 23, 2009, the common shareholders approved the 2009 Plan, under which the Company may issue equity-based awards to officers, employees, non-employee trustees and any other persons providing services to or for the Company and its subsidiaries. The 2009 Plan provides for a maximum of 1,800,000 common shares of beneficial interest to be issued in the form of share options, share appreciation rights, restricted share awards, performance shares, phantom shares and other equity-based awards. In addition, the maximum number of common shares subject to awards of any combination that may be granted under the 2009 Plan during any fiscal year to any one individual is limited to 500,000 shares. The 2009 Plan terminates on January 28, 2019.

The 2009 Plan authorized, among other things: (i) the grant of share options that qualify as incentive options under the Code, (ii) the grant of share options that do not so qualify, (iii) the grant of common shares in lieu of cash for trustees fees, (iv) grants of common shares in lieu of cash compensation, and (v) the making of loans to acquire common shares in lieu of compensation (to the extent permitted by law and applicable provisions of the Sarbanes Oxley Act of 2002). The exercise price of share options is determined by the Compensation Committee of the Board of Trustees, but may not be less than 100% of the fair market value of the common shares on the date of grant. Restricted share awards and options under the 2009 Plan vest over a period determined by the Compensation Committee of the Board of Trustees, which is generally a three to four year period. The duration of each option is also determined by the Compensation Committee, subject to applicable laws and regulation. There were no unvested stock options outstanding as of December 31, 2009. At December 31, 2009, there were 1,550,060 common shares available for future grant under the 2009 Plan.

#### Service Condition Nonvested Share Awards

From time to time, the Company awards nonvested shares under the 2009 Plan to members of the Board of Trustees, executives and employees. The nonvested shares generally vest over three to nine years based on continued employment. The Company measures compensation costs for the nonvested shares based upon the fair market value of its common stock at the date of grant. Compensation costs are recognized on a straight-line basis over the vesting period and are included in general and administrative expense in the accompanying consolidated statements of operations.

A summary of the Company s nonvested shares as of December 31, 2009 is as follows:

		W	eighted
	Number of	Avera	age Grant
	Shares	Date I	Fair Value
Nonvested at January 1, 2009	529,027	\$	33.09
Granted	213,935		13.03
Vested	(96,711)		38.83
Forfeited	(113,346)		30.71
Nonvested at December 31, 2009	532,905	\$	24.51

As of December 31, 2009 and 2008, there was \$8,783 and \$12,820, respectively, of total unrecognized compensation costs related to nonvested share awards. As of December 31, 2009 and 2008, these costs were expected to be recognized over a weighted average period of 3.7 and 3.8 years, respectively. The total fair value of shares vested during the years ended December 31, 2009 and 2008 was \$1,076 and \$2,891, respectively. On September 13, 2009, 105,696 shares were forfeited with respect to an executive resignation. As a result, non-cash equity compensation related to those shares was reversed in September 2009. Dividends paid on forfeited restricted shares are reclassified from distributions in excess of retained earnings to general and administrative expense. The compensation costs (net of forfeitures) that have been included in general and administrative expenses in the accompanying consolidated statements of operations were \$2,926, \$4,438 and \$3,062 for the years ended December 31, 2009, 2008 and 2007, respectively.

#### Long-Term Performance-Based Share Awards

On December 17, 2007 and December 20, 2006, the Company s Board of Trustees granted 45,376 and 31,490 performance-based awards of nonvested shares to executives, respectively. On September 13, 2009, 18,580 shares and 12,894 shares were forfeited from the 2007 and 2006 grants, respectively, with respect to an executive resignation. The actual amounts of the awards will be determined on January 1, 2011 and January 1, 2010, respectively, and will depend on the total return of the Company s common shares over a three-year period beginning with the closing price of the Company s common stock on December 31, 2007 and December 31, 2006, respectively, and ending with the closing price of the Company s common stock on December 31, 2007 and December 31, 2009, respectively. Forty percent of the awards will be based on the Company s total return compared to the total return of the company s common shares plus dividends declared thereon and assuming such dividends are reinvested. Forty percent of the awards will be based on the Company s total return of six companies in a designated peer group of the Company. The final 20% of the awards will range from 0% to 200% of the target amounts, depending on the performance analysis described immediately above and none of the performance shares are outstanding until issued in accordance with award agreements based on performance.

After the actual amounts of the awards are determined (or earned) on January 1, 2011 and January 1, 2010, the earned shares will be issued and outstanding with a portion subject to further vesting. For the December 17, 2007 grant, one-third of the earned amounts will vest immediately on January 1, 2011 and the remaining two-thirds will vest in equal amounts on January 1, 2012 and January 1, 2013. For the December 20, 2006 grant, one-third of the earned amounts will vest immediately on January 1, 2010 and the remaining two-thirds will vest in equal amounts on January 1, 2010 and the remaining two-thirds will vest in equal amounts on January 1, 2010 and the remaining two-thirds will vest in equal amounts on January 1, 2011 and January 1, 2012. Dividends will be deemed to have accrued on all of the earned shares, including those shares subject to further vesting, from December 31, 2007 and December 31, 2006, until the determination dates, January 1, 2011 and January 1, 2010. Such accrued dividends will be paid to the awardees on or about January 1, 2011 and January 1, 2010. Thereafter, the executives are entitled to receive dividends as declared and paid on the earned shares and to vote the shares, including those shares subject to further vesting. The fair values were determined by the Company utilizing valuation reports which used the Monte Carlo valuation method provided by a third-party consultant.

On May 31, 2008 and June 25, 2008, the Company s Board of Trustees granted 125,000 and 87,500 performance-based awards of nonvested shares to executives, respectively. On September 13, 2009, 25,000 shares were forfeited with respect to an executive resignation. The actual amounts of the awards with respect to 37,500 shares will be determined on July 1, 2011 and will depend on the Company s total return over a three-year measuring period beginning with the per-share closing price for the Company s common shares on June 30, 2008 and ending with the per-share closing price of the Company s common shares on June 30, 2011. The actual amounts of the awards with respect to 75,000 shares will be determined on July 1, 2014 and depend on the Company s total return over a three-year measuring period beginning with the per-share closing price for the Company s common shares on June 30, 2011 and ending with the per-share closing price of the Company s common shares on June 30, 2011 and ending with the per-share closing price of the Company s common shares on June 30, 2014. The actual amounts of the award with respect to 75,000 shares will be determined on July 1, 2017 and will depend on the Company s total return over a three-year measuring period beginning with the per-share closing price for the Company s common shares on June 30, 2014. The actual amounts of the award with respect to 75,000 shares will be determined on July 1, 2017 and will depend on the Company s total return over a three-year measuring period beginning with the per-share closing price for the Company s common shares on June 30, 2014 and ending with the per-share closing price for the Company s common shares on June 30, 2014 and ending with the per-share closing price of the Company s common shares on June 30, 2014 and ending with the per-share closing price of the Company s common shares on June 30, 2014 and ending with the per-share closing price of the Company s common shares on June 30, 2014 and ending with the per-share closing price of the Company

After the actual amounts of the awards are earned on July 1, 2011, July 1, 2014 and July 1, 2017, the earned shares will be issued and outstanding and dividends will be deemed to have accrued on all of the earned shares from June 30, 2008 until the determination dates, July 1, 2011, July 1, 2014 and July 1, 2017. Such accrued dividends will be paid to the executives on or about July 1, 2011, July 1, 2014 and July 1, 2017. Thereafter, the executives are entitled to receive dividends as declared and paid on the earned shares and to vote the shares. The fair values were determined by the Company utilizing valuation reports which used the Monte Carlo valuation method provided by a third-party consultant.

On April 28, 2009, the Company s Board of Trustees granted 70,344 performance-based awards of nonvested shares to executives. The actual amounts of the awards will be determined on January 1, 2012 and will depend on the total return of the Company s common shares over a three-year period beginning with the closing price of the Company s common shares on December 31, 2008, and ending with the closing price of the Company s common shares on December 31, 2008, and ending with the closing price of the Company s common shares on December 31, 2011. The performance metrics, thresholds and target amounts are the same as described with respect to the December 2006 and December 2007 awards.

After the actual amounts of the awards are earned on January 1, 2012, the earned shares will be issued and outstanding with a portion subject to further vesting. Dividends will be deemed to have accrued on all of the earned shares, including those shares subject to further vesting, from December 31, 2008 until the determination date January 1, 2012. Such accrued dividends will be paid to the awardees on or about January 1, 2012. Thereafter, the executives are entitled to receive dividends as declared and paid on the earned shares and to vote the shares, including those shares subject to further vesting. The fair values were determined by the Company utilizing valuation reports which used the Monte Carlo valuation method provided by a third-party consultant.

Assumptions used in the valuations consisted of the following:

Capital Market Assumptions

Factors associated with the underlying performance of the Company s stock price and shareholder returns over the term of the performance awards including total stock return volatility and risk-free interest.

Factors associated with the relative performance of the Company s stock price and shareholder returns when compared to those companies which compose the index including beta as a means to breakdown total volatility into market-related and company specific volatilities.

The valuation has been performed in a risk-neutral framework, so no assumption has been made with respect to an equity risk premium.

Employee Behavioral Assumptions

As termination of employment results in forfeiture of the award, demographic assumptions have not been used.

The assumptions used were as follows for each performance measure:

	Volatility	Interest Rates	Dividend Yield	Stock Beta	Cor	· Value of nponents · Award	Weighting of Total Awards
2009 Grants							
Target amounts	76.20%	1.39%	N/A	N/A	\$	15.44	20.00%
NAREIT index	76.20%	1.39%	N/A	1.238	\$	16.45	40.00%
Peer companies	76.20%	1.39%	N/A	0.907	\$	16.25	40.00%
2008 Grants							
Target amounts	30.80%	2.90%	N/A	N/A	\$	24.81	20.00%
NAREIT index	30.80%	2.90%	N/A	1.152	\$	27.61	40.00%
Peer companies	30.80%	2.90%	N/A	1.022	\$	28.00	40.00%
2007 Grants							
Target amounts	25.80%	3.07%	N/A	N/A	\$	28.69	20.00%
NAREIT index	25.80%	3.07%	N/A	1.123	\$	35.22	40.00%
Peer companies	25.80%	3.07%	N/A	1.004	\$	35.39	40.00%
2006 Grants							
Target amounts	24.40%	4.74%	N/A	N/A	\$	43.29	20.00%
NAREIT index	24.40%	4.74%	1.32%	0.947	\$	51.47	40.00%
Peer companies	24.40%	4.74%	1.32%	0.967	\$	50.82	40.00%
	 C 1 1 1	1 (D	1 21 2000 :	C 11			

A summary of the Company s long-term performance-based share awards as of December 31, 2009 is as follows:

	Number of Shares	Aver	eighted- age Grant Fair Value
Nonvested at January 1, 2009	139,366	\$	34.46
Granted <sup>(1)</sup>	70,344		16.17
Vested			
Forfeited	(56,474)		34.53
Nonvested at December 31, 2009	153,236	\$	26.03

(1) Amount excludes 150,000 shares that have been committed for future performance share grants. As of December 31, 2009, fair value has not been determined by a third party valuation expert. Fair value will be determined at the beginning of the performance measurement periods on July 1, 2011 and July 1, 2014.

As of December 31, 2009 and 2008, there was \$2,393 and \$3,570, respectively, of total unrecognized compensation costs related to long-term performance-based share awards. As of December 31, 2009 and 2008, these costs were expected to be recognized over a weighted-average period of 2.9 and 2.8 years, respectively. No long-term performance-based share awards were vested as of December 31, 2009 and 2008. On September 13, 2009, 56,474 shares were forfeited with respect to an executive resignation. As a result, non-cash equity compensation related to those shares was reversed in September 2009. The compensation costs (net of forfeitures) related to long-term performance-based share awards that have been included in general and administrative expense in the accompanying consolidated statements of operations were \$364, \$899 and \$322 for the years ended December 31, 2009, 2008 and 2007, respectively.

The Company issues common shares of beneficial interest to the independent members of the Board of Trustees for at least half of their compensation in lieu of cash. The Trustees may elect to receive the remaining half in cash or additional common shares. All or a portion of the shares issued may be deferred. The Company issued an aggregate of 36,252, 20,543 and 8,817 shares, including 28,155, 15,955 and 5,302 deferred shares, related to the Trustees compensation for the years 2009, 2008 and 2007, respectively.

A summary of the Company s stock option activity for the years ended December 31, 2009, 2008 and 2007 is as follows:

	200 Shares	)9 Weighted average exercise price	20 Shares	008 Weighted average exercise price	2( Shares	007 Weighted average exercise price
Options outstanding at beginning of year	62,000	\$ 11.03	77,000	\$ 11.83	92,000	\$ 12.59
Options granted						
Options exercised	(40,000)	8.55	(15,000)	15.13	(15,000)	16.46
Options forfeited	(1,000)	13.88				
Options outstanding at end of year	21,000	\$ 15.63	62,000	\$ 11.03	77,000	\$ 11.83
Weighted average remaining life	1.7 y	ears	2.8	years	2.2	years
Range of exercise prices on outstanding options	\$14.14 to	\$16.51	\$8.55 to	o \$16.51	\$8.55 to	o \$16.51
Options exercisable at end of year	21,000	\$ 15.63	62,000	\$ 11.03	77,000	\$ 11.83
Available for future grant at year end	1,550,060		494,730		853,699	
Weighted average per share fair value of options granted during the year	N/A		N/A		N/A	

#### 11. Financial Instruments: Derivatives and Hedging

The Company may employ interest rate swaps to hedge against interest rate fluctuations. Unrealized gains and losses would be reported in other comprehensive income with no effect recognized in earnings as long as the characteristics of the swap and the hedged item are closely matched. The Company did not utilize any derivative financial instruments during the years ended December 31, 2009, 2008 and 2007, and there were no derivatives outstanding at December 31, 2009 and 2008.

#### 12. Participating Leases

The participating leases have non-cancelable terms of approximately five years (from commencement), subject to earlier termination upon the occurrence of certain contingencies, as defined. Each participating lease requires the applicable lessee to pay the greater of (i) base rent in a fixed amount or (ii) participating rent based on certain percentages of room revenue, food and beverage revenue, telephone revenue and other revenue at the applicable hotel. Participating rent applicable to room and other hotel revenues varies by lease and is calculated by multiplying fixed percentages by the total amounts of such revenues over specified quarterly threshold amounts. Both the base rent and the participating rent thresholds used in computing percentage rents applicable to room and other hotel revenues, including food and beverage revenues, are subject to annual adjustments based on increases in the United States Consumer Price Index published by the Bureau of Labor Statistics of the United States of America Department of Labor, U.S. City Average, Urban Wage Earners and Clerical Workers. Participating lease revenues from non-LHL leased properties for the years ended December 31, 2009, 2008 and 2007 were zero, \$12,799 and \$27,193, respectively, of which zero, \$5,907 and \$14,888 respectively, was in excess of base rent. The remaining non-LHL participating lease revenue from non-LHL leased properties leased to LHL, a wholly-owned subsidiary, is eliminated in consolidation.

#### 13. LHL

A significant portion of the Company s revenue is derived from operating revenues generated by the hotels leased by LHL.

Other indirect hotel operating expenses, including indirect operating expenses related to discontinued operations, consist of the following expenses incurred by the hotels leased by LHL:

	For the year ended December 31,		
	2009	2008	2007
General and administrative	\$ 48,192	\$ 53,734	\$ 49,870
Sales and marketing	38,603	42,656	39,506
Repairs and maintenance	23,353	25,083	24,058
Utilities and insurance	23,453	24,709	25,188
Management and incentive fees	21,623	25,851	27,081
Franchise fees	4,171	5,041	6,042
Other expenses	1,676	1,467	1,745
Total other indirect expenses	161,071	178,541	173,490
Other indirect hotel operating expenses related to discontinued operations			(660)
Total other indirect expenses related to continuing operations	\$ 161,071	\$ 178,541	\$ 172,830

As of December 31, 2009, LHL leased the following 31 hotels owned by the Company:

1. Sheraton Bloomington Hotel Minneapolis South	17. The Grafton on Sunset
2. Westin City Center Dallas	18. Onyx Hotel
3. Seaview Resort	19. Westin Copley Place
4. Harborside Hyatt Conference Center & Hotel	20. Hotel Deca
5. Hotel Viking	21. The Hilton San Diego Resort and Spa
6. Topaz Hotel	22. Donovan House
7. Hotel Rouge	23. Le Parc Suite Hotel
8. Hotel Madera	24. Westin Michigan Avenue
9. Hotel Helix	25. Hotel Sax Chicago
10. The Liaison Capitol Hill	26. Alexis Hotel
11. Lansdowne Resort	27. Hotel Solamar
12. Hotel George	28. Gild Hall
13. Indianapolis Marriott Downtown	29. Hotel Amarano Burbank
14. Hilton Alexandria Old Town	30. San Diego Paradise Point Resort and Spa
15. Chaminade Resort and Conference Center	31. Le Montrose Suite Hotel

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#### 16. Hilton San Diego Gaslamp Quarter

For each of calendar years 2004 through 2008, the Company notified Marriott International (Marriott) that it was terminating the management agreement at the Seaview Resort and Spa due to Marriott s failure to meet certain hotel operating performance thresholds as defined in the management agreement. Pursuant to the management agreement, Marriott had the right to avoid termination by making cure payments within 60 days of notification. Through May 8, 2009, Marriott made cure payments totaling \$12,315 for the calendar years 2004 through 2007 to avoid termination. Marriott could have recouped these amounts in the event certain future operating performance thresholds were attained. Through May 8, 2009, Marriott had recouped a total of \$2,821 for the calendar years 2004 through 2008. The Company recorded a deferred liability of \$9,494 as of December 31, 2008, which was included in accounts payable and accrued expenses on the accompanying consolidated balance sheet. Marriott failed to make the required cure payment due in 2009 for the calendar year 2008, and therefore the Company recognized \$9,494 as pre-tax income in other income in the accompanying consolidated statement of operations in May 2009. The management agreement with Marriott was terminated on May 8, 2009. The hotel now operates as an independent hotel, Seaview Resort; the hotel facilities are operated by Dolce Hotels and Resorts, and the golf facilities are operated by Troon Golf. The deferred liability is zero as of December 31, 2009.

The following is a reconciliation of the cure payments and deferred liability as of and for the years ended December 31, 2009, 2008, 2007, 2006, and 2005:

			Cure Payment				Deferred
Year Ended		Performance			Recoup	Pre-Tax	Liability
December 31,	Notification Date	Year	Date	Amount	Amount	Income	Balance
2005	March 11, 2005	2004	April 28, 2005	\$ 2,394	\$ (1,540)	\$	\$ 854
2006	March 9, 2006	2005	May 2, 2006	3,715	(280)		\$ 4,289
2007	February 22, 2007	2006	April 5, 2007	3,083	(1,001)		\$ 6,371
2008	February 26, 2008	2007	April 10, 2008	3,123			\$ 9,494
2009*	February 27, 2009	2008	N/A				\$ 9,494
			May 9, 2009			(9,494)	\$
			As of December 31, 2009	\$ 12,315	\$ (2,821)	\$ (9,494)	

\* Period through Marriott management agreement termination date, May 8, 2009.

#### 14. Income Taxes

The Company has elected to be taxed as a REIT under Sections 856 through 860 of the Code commencing with its taxable year ended December 31, 1998. To qualify as a REIT, the Company must meet a number of organizational and operational requirements, including a requirement that it currently distribute at least 90% of its adjusted taxable income to its shareholders. It is the Company s current intention to adhere to these requirements and maintain the Company s qualification for taxation as a REIT. As a REIT, the Company generally is not subject to federal corporate income tax on that portion of its net income that is currently distributed to shareholders. If the Company fails to qualify for taxation as a REIT in any taxable year, it will be subject to federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and may not be able to qualify as a REIT for four subsequent taxable years. Even if the Company qualifies for taxation as a REIT, the Company may be subject to certain state and local taxes on its income and property, and to federal income and excise taxes on its undistributed taxable income taxes. LHL is a wholly-owned taxable-REIT subsidiary of the Company and as such is required to pay income taxes at the applicable rates.

For federal income tax purposes, the cash distributions paid to the Company s common shareholders of beneficial interest and preferred shareholders may be characterized as ordinary income, return of capital (generally non-taxable) or capital gains. Tax law permits certain characterization of distributions which could result in differences between cash basis and tax basis distribution amounts. The following characterizes distributions paid per common share of beneficial interest and preferred share on a tax basis for the years ended December 31, 2009 (estimated), 2008 and 2007:

	200	2009		)8	2007	
	\$	%	\$	%	\$	%
Common shares of beneficial interest						
Ordinary income	\$ 0.1250	100.00%	\$ 1.2239	64.93%	\$ 1.6584	93.17%
Return of capital		0.00%	0.6611	35.07%	0.1216	6.83%
Capital gain		0.00%		0.00%		0.00%
Unrecaptured Section 1250 gain		0.00%		0.00%		0.00%
	\$ 0.1250	100.00%	\$ 1.8850	100.00%	\$ 1.7800	100.00%
	¢ 0.1250	100.00 //	φ1.0050	100.00 //	φ1.7000	100.0070
Preferred shares (Series A)						
Ordinary income		N/A		N/A	\$ 1.1033	100.00%
Capital gain		N/A		N/A		0.00%
Unrecaptured Section 1250 gain		N/A		N/A		0.00%
	\$ 0.0000	0.00%	\$ 0.0000	0.00%	\$ 1.1033	100.00%
Preferred shares (Series B)						
Ordinary income	\$ 2.0938	100.00%	\$ 2.0938	100.00%	\$ 2.0938	100.00%
Capital gain	\$ 2.0750	0.00%	φ 2.0750	0.00%	φ 2.0750	0.00%
Unrecaptured Section 1250 gain		0.00%		0.00%		0.00%
onceaptined section 1250 gain		0.00 //		0.00 //		0.00 %
	\$ 2.0938	100.00%	\$ 2.0938	100.00%	\$ 2.0938	100.00%
Preferred shares (Series C)						
Ordinary income	\$ 0.2970	100.00%		N/A		N/A
Capital gain		0.00%		N/A		N/A
Unrecaptured Section 1250 gain		0.00%		N/A		N/A
	\$ 0.2970	100.00%	\$ 0.0000	0.00%	\$ 0.0000	0.00%
Preferred shares (Series D)						
Ordinary income	\$ 1.8750	100.00%	\$ 1.8750	100.00%	\$ 1.8750	100.00%
Capital gain	\$ 1.0750	0.00%	φ1.0750	0.00%	φ1.0750	0.00%
Unrecaptured Section 1250 gain		0.00%		0.00%		0.00%
1 0						
	\$ 1.8750	100.00%	\$ 1.8750	100.00%	\$ 1.8750	100.00%
Preferred shares (Series E)						
Ordinary income	\$ 2.0000	100.00%	\$ 2.0000	100.00%	\$ 2.0000	100.00%
Capital gain		0.00%		0.00%		0.00%
Unrecaptured Section 1250 gain		0.00%		0.00%		0.00%
	\$ 2.0000	100.00%	\$ 2.0000	100.00%	\$ 2.0000	100.00%
Preferred shares (Series G) Ordinary income	\$ 1.8125	100.00%	\$ 1.8125	100.00%	\$ 1.5809	100.00%
oranary meene	ψ 1.0125	100.0070	$\psi$ 1.012J	100.0070	φ1.5009	100.0070

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Capital gain		0.00%		0.00%		0.00%
Unrecaptured Section 1250 gain		0.00%		0.00%		0.00%
	\$ 1.8125	100.00%	\$ 1.8125	100.00%	\$ 1.5809	100.00%

For the year ended December 31, 2009, income tax expense of \$4,257 was comprised of a current federal, state and local tax expense of \$421 and a deferred federal, state and local tax expense of \$3,836 on LHL s net income of \$8,634 before income tax expense.

The components of the LHL income tax expense (benefit) for the years ended December 31, 2009, 2008 and 2007 were as follows:

	For the y	For the year ended Decer		
	2009	2008	2007	
Federal				
Current	\$ 152	\$ 18	\$ 61	
Deferred	2,902	(1,410)	1,565	
State & local				
Current	115	221	330	
Deferred	934	(958)	137	
Income tax expense (benefit)	\$ 4,103	\$ (2,129)	\$ 2,093	

The provision for income taxes differs from the amount of income tax determined by applying the applicable U.S. statutory federal income tax rate to pretax income for the years ended December 31, 2009, 2008 and 2007 as a result of the following differences:

	For the year ended December 31,			
	2009	2008	2007	
Expected federal tax expense (benefit) at statutory rate	\$ 2,936	\$ (1,700)	\$ 1,568	
State income tax expense (benefit), net of federal income tax effect	550	(311)	243	
Other, net	617	(118)	282	
Income tax expense (benefit)	\$ 4,103	\$ (2,129)	\$ 2,093	

The components of LHL s deferred tax asset as of December 31, 2009 and 2008 were as follows:

	Decem	ber 31,
	2009	2008
LHL net operating losses	\$ 12,322	\$ 15,859
Bad debts	329	510
Golf memberships	385	474
Tax credit carryforwards	404	251
Other, net	208	390
Total deferred tax assets	\$ 13,648	\$ 17,484

The Company has estimated LHL s income tax expense using a combined federal and state statutory tax rate of 40.4%. As of December 31, 2009, the Company had a deferred tax asset of \$13,648 primarily due to past years tax net operating losses. These loss carryforwards will expire in 2023 through 2028 if not utilized by then. Management believes that it is more likely than not that the results of future operations will generate sufficient taxable income to realize the deferred tax asset and has determined that no valuation allowance is required. Reversal of the deferred tax asset in the subsequent years cannot be reasonably estimated.

Regarding accounting for uncertainty in income taxes, GAAP guidance prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken in a tax return. The Company must determine whether it is more-likely-than-not that a tax position will be sustained upon examination, including resolution of any related appeals or litigation processes, based on the

technical merits of the position. Once it is determined that a position meets the more-likely-than-not recognition threshold, the position is measured at the largest amount of benefit that is greater than 50% likely of being realized upon settlement to determine the amount of benefit to recognize in the financial statements. This pronouncement applies to all positions related to income taxes. A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows:

	Year en	Year ended December			
	2009	2008	2007		
Balance at beginning of year	\$ 799	\$	\$		
Additions based on tax positions related to the current year		799			
Additions for tax positions of prior years	93				
Balance at end of year	\$ 892	\$ 799	\$		

All of such amount, if recognized, would impact our reconciliation between the income tax expense (benefit) calculated at the statutory federal income tax rate of 34% and the actual income tax expense (benefit) recorded each year.

It is reasonably possible that the total amount of unrecognized tax benefits will decrease up to \$892 within 12 months of the reporting date due to settlement opportunities with the applicable taxing authorities. As of December 31, 2009, the tax years that remain subject to examination by major tax jurisdictions generally include 2005 through 2009.

The Company recognizes penalties and interest related to unrecognized tax benefits in income tax expense (benefit). During the year ended December 31, 2009, the Company recognized \$57 in penalties and interest. The Company had \$57 for the payment of penalties and interest accrued at December 31, 2009.

#### 15. Earnings per Common Share

The limited partners outstanding limited partnership units in the Operating Partnership (which may be converted to common shares of beneficial interest) have been excluded from the diluted earnings per share calculation as there would be no effect on the amounts since the limited partners share of income would also be added back to net income. Any anti-dilutive shares have been excluded from the diluted earnings per share calculation. A new accounting pronouncement states that unvested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and shall be included in the computation of earnings per share pursuant to the two-class method. The Company s adoption of the new pronouncement on January 1, 2009 has resulted in the exclusion of distributed and undistributed earnings attributable to unvested restricted shares (participating securities), as applicable, from net income or loss attributable to common shareholders utilized in the basic and diluted earnings per share calculations. As a result, the financial statements have been revised to give effect to the adoption of this pronouncement for all periods presented. Net income or loss figures, including amounts from discontinued operations, are presented net of noncontrolling interests in the earnings per share calculations.

The computation of basic and diluted earnings per common share is as follows:

		For the 2009	er 31, 2007			
Numerator:				2008		
Net (loss) income attributable to common shareholders before discontinued						
operations	\$	(18,770)	\$	10,630	\$	31,011
Discontinued operations				,		30,532
•						
Net (loss) income attributable to common shareholders		(18,770)		10,630		61,543
Dividends paid on unvested restricted shares		(20)		(668)		(479)
Undistributed earnings attributable to unvested restricted shares				()		
Net (loss) income attributable to common shareholders excluding amounts						
attributable to unvested restricted shares	\$	(18,790)	\$	9,962	\$	61,064
Denominator:						
Weighted average number of common shares basic	54	4,477,414	40	,158,745	39	,852,182
Effect of dilutive securities:						
Stock options and compensation-related shares		77,035		99,225		193,327
Weighted average number of common shares diluted	54	4,554,449	40	,257,970	40	),045,509
Basic Earnings per Common Share:						
Net (loss) income attributable to common shareholders per weighted average common share before discontinued operations and excluding amounts						
attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	0.77
Discontinued operations	-	(0.0.1)	Ŧ		-	0.76
the second for an end of the second se						
Net (loss) income attributable to common shareholders per weighted average						
common share excluding amounts attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	1.53
8						
Diluted Earnings per Common Share:						
Net (loss) income attributable to common shareholders per weighted average						
common share before discontinued operations and excluding amounts						
attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	0.76
Discontinued operations						0.76
•						
Net (loss) income attributable to common shareholders per weighted average						
common share excluding amounts attributable to unvested restricted shares	\$	(0.34)	\$	0.25	\$	1.52
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#### 16. Comprehensive Income

For the years ended December 31, 2009, 2008 and 2007, comprehensive income was \$7,618, \$33,127 and \$89,755, respectively. As of December 31, 2009 and 2008, the Company s accumulated other comprehensive income was zero.

#### 17. Supplemental Information to Statements of Cash Flows

	For the y 2009	ear ended Dece 2008	ember 31, 2007
Interest paid, net of capitalized interest	\$ 37,347	\$ 47,367	\$ 44,920
Interest capitalized	703	3,525	4,171
Income taxes paid, net of refunds	473	1,053	1,163
Distributions payable on common shares	636	3,497	6,842
Distributions payable on preferred shares	6,689	5,624	5,624
Redemption of preferred shares/units and common units for common shares	59,121	13,781	
Accrued capital expenditures	46	4,849	6,019
(Forfeiture) issuance of restricted shares to employees and executives, net	(1,505)	11,568	2,621
Issuance of common shares for board of trustees compensation	110	152	165
Repurchase of common shares into treasury	(365)	(955)	(1,038)
In conjunction with the sale of hotel property, the Company disposed of the following assets and liabilities:			
Proceeds on sale, net of closing costs	\$	\$	\$ (67,192)
Other assets			(5,642)
Liabilities			1,202
Sale of hotel property	\$	\$	\$ (71,632)
In conjunction with the property acquisition, the Company assumed assets and liabilities and issued units as follows:	·	·	
Real estate assets	\$	\$ 52,910	\$
Liabilities	\$	(1,441)	
Acquisition of property	\$	\$ 51,469	\$

#### **18.** Subsequent Events

Subsequent events have been evaluated through February 25, 2010, the date the financial statements were issued.

On January 1, 2010, the Company issued an aggregate of 36,252 common shares of beneficial interest, including 28,155 deferred shares to the independent members of its Board of Trustees for their 2009 compensation. These common shares were issued under the 2009 Plan.

On January 1, 2010, the Company received 24,563 common shares of beneficial interest related to executives and employees surrendering shares to pay taxes at the time restricted shares vested. The Company re-issued 8,097 of these treasury shares related to the 2009 compensation for the Board of Trustees.

On January 27, 2010, the Board of Trustees approved long-term equity incentive awards to Michael D. Barnello, the Company s President and Chief Executive Officer, and Hans S. Weger, the Company s Executive Vice President, Chief Financial Officer, Treasurer and Secretary. The

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approved awards include 28,477 time-based restricted shares to Mr. Barnello, 20,171 time-based restricted shares to Mr. Weger, and performance-based awards to Mr. Barnello in a target amount of 28,477 shares and to Mr. Weger in a target amount of 20,171 shares.

On February 1, 2010, the Company repaid the Le Montrose Suite Hotel mortgage loan in the amount of \$12,836 plus accrued interest with cash and additional borrowings on its senior unsecured credit facility. The loan was due to mature in July 2010.

On February 2, 2010, the Company and LIM mutually agreed to dissolve their joint venture arrangement. The joint venture was formed to seek domestic hotel investments in high barrier-to-entry urban and resort markets in the U.S.

The Company paid the following common and preferred dividends subsequent to December 31, 2009:

Security Type	lend per hare	For the Quarter Ended	Declared	Record Date	Payable Date
Common Shares	\$ 0.01	31-Dec-2009	15-Dec-2009	31-Dec-2009	15-Jan-2010
8 <sup>3</sup> /8% Series B Preferred Shares	\$ 0.52	31-Dec-2009	N/A	1-Jan-2010	15-Jan-2010
7 <sup>1</sup> /2% Series D Preferred Shares	\$ 0.47	31-Dec-2009	N/A	1-Jan-2010	15-Jan-2010
8% Series E Preferred Shares	\$ 0.50	31-Dec-2009	N/A	1-Jan-2010	15-Jan-2010
7 <sup>1</sup> /4% Series G Preferred Shares	\$ 0.45	31-Dec-2009	N/A	1-Jan-2010	15-Jan-2010

#### 19. Quarterly Operating Results (Unaudited)

The Company s unaudited consolidated quarterly operating data for the years ended December 31, 2009 and 2008 (in thousands, except per share data) follows. In the opinion of management, all adjustments (consisting of normal recurring accruals) necessary for a fair presentation of quarterly results have been reflected in the data. It is also management s opinion, however, that quarterly operating data for hotel enterprises are not indicative of results to be achieved in succeeding quarters or years.

			Y	ear Ended Dec	ember 3	31, 2009		
		First		Second		Third		Fourth
m - 1		Quarter		Quarter		Juarter		Quarter
Total revenues	\$	127,914	\$	174,449	\$	162,721	\$	141,978
Total expenses		140,110		159,539		152,591		146,852
Net (loss) income		(12,196)		14,910		10,130		(4,874)
Net (income) loss attributable to noncontrolling interests		(350)		(13)		(11)		22
Distributions to preferred shareholders		(6,322)		(6,689)		(6,688)		(6,689)
Net (loss) income attributable to common shareholders	\$	(18,868)	\$	8,208	\$	3,431	\$	(11,541)
Earnings per common share basic:								
Net (loss) income attributable to common shareholders								
excluding amounts attributable to unvested restricted shares	\$	(0.46)	\$	0.16	\$	0.05	\$	(0.18)
Earnings per common share diluted:								
Net (loss) income attributable to common shareholders								
excluding amounts attributable to unvested restricted shares	\$	(0.46)	\$	0.16	\$	0.05	\$	(0.18)
Weighted average number of common shares outstanding:								
Basic	4	0,602,995	5	0,920,244	63	3,002,718	6	3,043,417
Diluted	4	0,671,132	5	0,999,598	63	3,078,201	6	3,116,118

	Year Ended December 31, 2008							
	(	First Quarter		Second Quarter		Third Juarter	-	Fourth Juarter
Total revenues	\$	129,652	\$	201,067	\$	195,626	\$	157,191
Total expenses		137,465		173,484		176,159		158,062
Net (loss) income		(7,813)		27,583		19,467		(871)
Net income attributable to noncontrolling interests		(1,393)		(1,414)		(1,309)		(1,123)
Distributions to preferred shareholders		(5,624)		(5,624)		(5,625)		(5,624)
Net (loss) income attributable to common shareholders	\$	(14,830)	\$	20,545	\$	12,533	\$	(7,618)
Earnings per common share basic:								
Net (loss) income attributable to common shareholders excluding amounts attributable to unvested restricted shares	\$	(0.37)	\$	0.51	\$	0.30	\$	(0.19)
Earnings per common share diluted:								
Net (loss) income attributable to common shareholders excluding amounts attributable to unvested restricted shares	\$	(0.37)	\$	0.51	\$	0.30	\$	(0.19)
Weighted average number of common shares outstanding:								
Basic	3	9,919,144	3	9,919,144	40	),264,498	40	),526,984
Diluted	4	0,074,146	4	0,036,486	40	),350,444	4(	,589,103

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#### LASALLE HOTEL PROPERTIES

### Schedule III Real Estate and Accumulated Depreciation

### As of December 31, 2009

(Dollars in thousands)

		1	Initial Cost	:		ost Capital lent to Acq	lized Juisition <sup>(2)</sup>		Amounts at l at Close o						Life of Which
	Encum- branches	Land	and Improve-	Furniture, Fixtures and Equipment	Land	and Improve-	Furniture, Fixtures and Equipment	Land	and Improve-	Furniture, Fixtures and Equipment	lated Depre-	Net Book Value	Date of Original Construc- tion	Date of Acqui- sition	Deprecia in Incor Statemer Compu
Sheraton Bloomington Hotel Minneapolis															
South	\$ \$	\$ 8,172 \$	\$ 11,258	\$ 13,811	\$	\$ 7,775	\$ 10,728 \$	8,172	\$ 19,033	3 \$ 24,539	\$ 28,050	\$ 23,694	1969	12/01/95	3-40 y
Westin City Center Dallas		2,452	20,847			5,677		2,452	26,524		20,622	21,198	1980	04/29/98	
Seaview Resort and															•
Spa		7,415	40,337	2,339	195	11,050	16,598	7,610	51,387	18,937	34,286	43,648	1912	04/29/98	3-40 y
Le Montrose Suite Hotel	12,859	5,004	19,752	2,951		4,490	6,361	5,004	24,242	9,312	16,943	21,615	1976	04/29/98	3-40 y
San Diego Paradise Point Resort			69,639	3,665	80	31,073	19,778	80	100,712	2 23,443	52,932	71,303	1962	06/01/98	3-40 y
Harborside Hyatt Conference Center &															
Hotel	42,500		66,159	5,246		4,326	5,030		70,485	5 10,276	33,495	47,266	1993	06/24/98	3-40 y
Hotel Viking		2,421	24,375	353	78	16,933	8,587	2,499	41,308	8,940	20,126	32,621	1850	06/02/99	3-40 y
Topaz Hotel		2,137	8,549		12	4,006	3,841	2,149	12,555	5 3,841	6,561	11,984	1963	03/08/01	3-40 y
Hotel Madera		1,682	6,726		15	5,071		1,697	11,797	,	5,983	10,930		03/08/01	3-40 y
Hotel Rouge		2,162	8,647		17	5,017	,	2,179	13,664		7,476	12,736		03/08/01	3-40 y
Hotel Helix		2,636	10,546		14	8,845	6,803	2,650	19,391	6,803	10,408	18,436	1962	03/08/01	3-40 y
The Liaison Capitol Hill		8,353	33,412	2,742	19	13,862	11,424	8,372	47,274	4 14,166	21,612	48,200	1968	06/01/01	3-40 y
Lansdowne Resort		27,421	74,835		32,956	26,732		60,377	101,567		39,737	140,748		06/17/03	2
Hotel George Indianapolis Marriott		1,743	22,221	531		207	2,344	1,743	22,428	3 2,875	6,956	20,090	1928	09/18/03	3-40 y
Downtown Hilton	101,780		96,173	9,879		1,839	9,041		98,012	2 18,920	33,215	83,717	2001	02/10/04	3-40 y
Alexandria Old Town		11,079	45,539	2,597		1,782	4,969	11,079	47,321	7,566	14,501	51,465	2000	05/28/04	ر 3-40 y
Chaminade Resort and Conference															<b>c</b>
Center Hilton San Diego Gaslamp		5,240	13,111	299	24	8,719	7,082	5,264	21,830	) 7,381	7,703	26,772	1985	11/18/04	3-40 y
Quarter	59,600	5,008	77,892	2,250		820	3,214	5,008	78,712	2 5,464	13,893	75,291	2000	01/06/05	3-40 y
		1,882	23,226	431	11	955	1,385	1,893	24,181		4,288	23,602	1954	01/10/05	3-40 y

# Edgar Filing: LASALLE HOTEL PROPERTIES - Form 10-K

The Grafton															
on Sunset															
Onyx Hotel		6,963	21,262	445		138	438	6,963	21,400	883	3,089	26,157	2004 05/	18/05	3-40 y
Westin															
Copley Place	210,000		295,809	28,223		10,410	10,137		306,219	38,360	62,319	282,260	1983 08/	/31/05	3-40 y
Hotel Deca <sup>(1)</sup>	9,908	4,938	21,720	577		420	2,636	4,938	22,140	3,213	4,271	26,020	1931 12/	/08/05	3-40 y
The Hilton San Diego Resort and			05.570	4 000	70	15.000	12 200	72	100 654	17.004	21 207		10/2 12/	1.5.10.5	2 10
Spa			85,572	4,800	73	15,082	12,286	73	100,654	17,086	21,207	96,606	1962 12/	15/05	3 - 40 y
Donovan House		11,384	34,573			36,445	9,778	11,384	71,018	9,778	9,079	83,101	1972 12/	/16/05	3 - 40 y
Le Parc Suite															-
Hotel		13,971	31,742	2,741	3	1,031	1,871	13,974	32,773	4,612	6,269	45,090	1970 01/	27/06	3 - 40 y
Westin Michigan															
Avenue	140,000	38,158	154,181	24,112	17	9,456	10,829	38,175	163,637	34,941	39,355	197,398	1963/1972 03/	01/06	3 - 40 y
Hotel Sax															
Chicago		9,403	104,148	889	155	21,614	13,292	9,558	125,762	14,181	20,556	128,945	1998 03/		3 - 40 y
Alexis Hotel		6,581	31,062	578	13	7,785	5,525	6,594	38,847	6,103	6,881	44,663	1901/1982 06/	15/06	3 - 40 y
Hotel															
Solamar	60,900		79,111	7,890		189	727		79,300	8,617	12,445	75,472	2005 08/		3 - 40 y
Gild Hall		6,732	45,016	984	2	2,986	9,004	6,734	48,002	9,988	8,025	56,699	1999 11/	17/06	3 - 40 y
Amarano Burbank		5,982	29,292	1,253	467	65	1,446	6,449	29,357	2,699	3,730	34,775	2002 12/	/19/06	3 - 40 y
															,

Total \$ 637,547 \$ 198,919 \$ 1,606,732 \$ 124,866 \$ 34,151 \$ 264,800 \$ 229,047 \$ 233,070 \$ 1,871,532 \$ 353,913 \$ 576,013 \$ 1,882,502

<sup>(1)</sup> Encumbrance on the Hotel Deca is presented at face value which excludes loan premium of \$342 at December 31, 2009.

(2) Costs of disposals and reclassifications to property under development are reflected as reductions to cost capitalized subsequent to acquisition.

Reclassifications from property under development are reflected as increases to cost capitalized subsequent to acquisition.

#### LASALLE HOTEL PROPERTIES

### Schedule III Real Estate and Accumulated Depreciation Continued

### As of December 31, 2009

**Reconciliation of Real Estate and Accumulated Depreciation:** 

Description of Deal Federat	
Reconciliation of Real Estate: Balance at December 31, 2006	¢ 2 228 787
Improvements and additions to hotel properties	\$ 2,228,787 105,967
Reclassification to property under development	(27,349)
Disposal of hotel	(56,040)
Disposal of noter Disposal of assets	(30,040) (8,024)
	(0,024)
Balance at December 31, 2007	\$ 2,243,341
Improvements and additions to hotel properties	80,756
Reclassification from property under development	110,192
Balance at December 31, 2008	\$ 2,434,289
Improvements and additions to hotel properties	18,617
Reclassification from property under development	5,941
Disposal of assets	(332)
Balance at December 31, 2009	\$ 2,458,515
Reconciliation of Accumulated Depreciation:	
Balance at December 31, 2006	\$ 296,646
Depreciation	91,673
Reclassification to property under development	(7,992)
Disposal of hotel	(19,264)
Disposal of assets	(3,145)
Balance at December 31, 2007	\$ 357,918
Depreciation	105,746
Reclassification from property under development	3,370
	5,570
Balance at December 31, 2008	\$ 467,034
Depreciation	109,174
Disposal of assets	(195)

Balance at December 31, 2009

\$ 576,013