POPULAR INC Form S-4/A July 29, 2009 Table of Contents

As filed with the Securities and Exchange Commission on July 29, 2009

Registration No. 333-159843

### **UNITED STATES**

### **SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

## **AMENDMENT NO. 3**

### TO

## FORM S-4

### **REGISTRATION STATEMENT**

UNDER

THE SECURITIES ACT OF 1933

# Popular, Inc.

(Exact name of registrant as specified in its charter)

### Edgar Filing: POPULAR INC - Form S-4/A

**Puerto Rico** (State or other jurisdiction of

incorporation or organization)

6022 (Primary Standard Industrial **66-0667416** (I.R.S Employer

Identification Number)

Classification Code Number) 209 Muñoz Rivera Avenue

San Juan, Puerto Rico 00918

(787) 765-9800

(Address, including zip code, and telephone number, including

area code, of registrant s principal executive offices)

Jorge A. Junquera

Senior Executive Vice President

and Chief Financial Officer

Popular, Inc.

209 Muñoz Rivera Avenue

San Juan, Puerto Rico 00918

(787) 765-9800

(Name, address, including zip code, and telephone number,

including area code, of agent for service)

Copies to:

Donald J. Toumey	Ignacio Alvarez	Edward F. Petrosky
Robert W. Downes	Eduardo J. Arias	Samir A. Gandhi
Sullivan & Cromwell LLP	Pietrantoni Méndez & Alvarez LLP	Edward Ricchiuto
125 Broad Street	Banco Popular Center, 19th Floor	Sidley Austin LLP
New York, New York 10004	209 Muñoz Rivera Avenue	787 Seventh Avenue
	San Juan, Puerto Rico 00918	New York, New York 10019

Table of Contents

#### Edgar Filing: POPULAR INC - Form S-4/A

Approximate date of commencement of proposed sale of the securities to the public: As soon as practicable after this registration statement becomes effective.

If the securities being registered on this Form are being offered in connection with the formation of a holding company and there is compliance with General Instruction G, check the following box.

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer x Non-accelerated filer " (Do not check if a smaller reporting company) Accelerated filer " Smaller reporting company "

If applicable, place an X in the box to designate the appropriate rule provision relied upon in conducting this transaction:

Exchange Act Rule 13e-4(i) (Cross-Border Issuer Tender Offer) "

Exchange Act Rule 14d-1(d) (Cross-Border Third Party Tender Offer) "

The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933, as amended, or until the Registration Statement shall become effective on such date as the Commission, acting pursuant to said Section 8(a), may determine.

The information in this prospectus may change. We may not complete the exchange offer and issue these securities until the registration statement filed with the Securities and Exchange Commission is effective. This prospectus is not an offer to sell these securities and it is not soliciting an offer to buy these securities in any state where the offer is not permitted.

PROSPECTUS

Dated July 29, 2009

### **OFFER TO EXCHANGE**

Up to 390,000,000 shares of our Common Stock for any and all issued and outstanding shares of Series A Preferred Stock and Series B Preferred Stock and issued and outstanding Trust Preferred Securities

(subject to the limitations and qualifications described herein)

Popular, Inc. is offering to exchange, on the terms and subject to the conditions set forth in this prospectus and in the accompanying letters of transmittal, up to 390,000,000 newly issued shares of our common stock, par value \$0.01 per share (our Common Stock ), for any and all of the issued and outstanding

Ø \$186,875,000 in aggregate liquidation preference of our 6.375% Non-cumulative Monthly Income Preferred Stock, 2003 Series A (the Series A Preferred Stock), and

Ø \$400,000,000 in aggregate liquidation preference of our 8.25% Non-cumulative Monthly Income Preferred Stock, Series B (the Series B Preferred Stock and, collectively with the Series A Preferred Stock, the Preferred Stock )

in the Preferred Stock Exchange Offer, and any and all of the issued and outstanding (subject to proration as described below)

- Ø \$144,000,000 in aggregate liquidation amount of 8.327% Trust Preferred Securities of BanPonce Trust I (the 8.327% Trust Preferred Securities ),
- Ø \$250,000,000 in aggregate liquidation amount of 6.564% Trust Preferred Securities of Popular North America Capital Trust I (the 6.564% Trust Preferred Securities ),
- Ø \$300,000,000 in aggregate liquidation amount of 6.70% Cumulative Monthly Income Trust Preferred Securities of Popular Capital Trust I (the 6.70% Trust Preferred Securities ), and
- \$\vee\$ \$130,000,000 in aggregate liquidation amount of 6.125% Cumulative Monthly Income Trust Preferred Securities of Popular Capital Trust II (the 6.125% Trust Preferred Securities and, collectively with the 8.327% Trust Preferred Securities, 6.564% Trust Preferred Securities and the 6.70% Trust Preferred Securities, the Trust Preferred Securities )

#### Edgar Filing: POPULAR INC - Form S-4/A

in the Trust Preferred Securities Exchange Offer . We refer to the Preferred Stock Exchange Offer and the Trust Preferred Securities Exchange Offer together as the Exchange Offer .

(cover page continued on next page)

Our Common Stock trades on the Nasdaq Stock Market (Nasdaq) under the symbol BPOP. As of July 28, 2009, the closing sale price for our Common Stock on Nasdaq was \$1.19 per share.

None of Popular, the dealer managers, the exchange agents, the information agent or any other person is making any recommendation as to whether you should tender your shares of Preferred Stock or Trust Preferred Securities. You must make your own decision after reading this prospectus and the documents incorporated by reference herein and consulting with your advisors.

Before deciding to exchange your securities for shares of our Common Stock, you are encouraged to read and carefully consider this prospectus (including the documents incorporated by reference herein) in its entirety, in particular the <u>risk factors</u> beginning on page 32 of this prospectus and on page 23 of our Annual Report on Form 10-K for the year ended December 31, 2008 and on page 109 of our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009.

The shares of our Common Stock are not savings accounts, deposits or other obligations of any of our bank or non-bank subsidiaries and are not insured by the Federal Deposit Insurance Corporation or any other governmental agency.

Neither the Securities and Exchange Commission, any state or Commonwealth of Puerto Rico securities commission, the Federal Deposit Insurance Corporation, the Board of Governors of the Federal Reserve System nor any other regulatory body has approved or disapproved of the Exchange Offer or of the securities to be issued in the Exchange Offer or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

The communication of this prospectus and any other documents or materials relating to the Exchange Offer is not being made and such documents and/or materials have not been approved by an authorized person for the purposes of section 21 of the Financial Services and Markets Act 2000 (the FSMA ). Accordingly, such documents and/or materials are not being distributed to, and must not be passed on to, the general public in the United Kingdom. The communication of such documents and/or materials as a financial promotion is only being made to those persons in the United Kingdom falling within the definition of investment professionals (as defined in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the Financial Promotion Order )) or persons who are within Article 43 of the Financial Promotion Order or any other persons to whom it may otherwise lawfully be made under the Financial Promotion Order.

The Lead Dealer Managers for the Exchange Offer are:

## **UBS Investment Bank**

**Popular Securities** 

The Co-Lead Dealer Manager for the Exchange Offer is:

### Citi

The date of this prospectus is July 29, 2009

#### (cover page continued)

For each share of Preferred Stock or Trust Preferred Security that we accept for exchange in accordance with the terms of the Exchange Offer, we will issue a number of shares of our Common Stock having the aggregate dollar value (the Exchange Value ) set forth in the applicable table below. We refer to the number of shares of our Common Stock we will issue (based on the Relevant Price (as defined below)) for each share of Preferred Stock or Trust Preferred Security we accept in the Exchange Offer as the exchange ratio . The Relevant Price will be fixed at 4:30 p.m., New York City time, on the second business day immediately preceding the expiration date of the Exchange Offer (which we currently expect to be August 11, 2009, unless the Exchange Offer is extended), will be announced prior to 9:00 a.m., New York City time, on the immediately succeeding business day (which we currently expect to be August 12, 2009, unless the Exchange Offer is extended) and will be equal to the greater of (1) the average Volume Weighted Average Price, or VWAP, of a share of our Common Stock during the five-trading day period ending on the second business day immediately preceding the expiration date of the Exchange Offer, determined as described on page 7 of this prospectus under the heading Questions and answers about the Exchange Offer How will the Average VWAP be determined? and (2) the Minimum Share Price of \$2.50 per share of our Common Stock we issue in exchange for each share of Preferred Stock or Trust **Preferred Security we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to above.** If the trading price of our Common Stock is below \$2.50 per share, the market value of our Common Stock to be received in the Exchange Offer will be less than the applicable Exchange Value.

If the aggregate liquidation preference of all shares of Preferred Stock and the aggregate liquidation amount of all Trust Preferred Securities tendered in the Exchange Offer would result in the issuance, upon consummation of the Exchange Offer, of a number of shares of our Common Stock in excess of 390,000,000 shares, we will accept for tender only that number of Trust Preferred Securities of each series in accordance with the Acceptance Priority Levels set forth below that will ensure that not more than 390,000,000 shares of our Common Stock are issued in the Exchange Offer. Even if all shares of Preferred Stock and all Trust Preferred Securities with Acceptance Priority Level 1 are tendered for exchange, all Trust Preferred Securities with Acceptance Priority Level 1 could be accepted for exchange, without prorationing. However, we may have to reduce (on a prorated basis) the number of Trust Preferred Securities of Acceptance Priority Level 2 that we accept in the Exchange Offer to remain within this limit. We will not reduce the number of shares of Preferred Stock or Trust Preferred Securities with Acceptance Priority Level 1 that we accept in this Exchange Offer.

The tables below set forth certain information regarding the series of Preferred Stock and Trust Preferred Securities that are the subject of the Exchange Offer, along with the Acceptance Priority Levels for proration and acceptance of the Trust Preferred Securities.

CUSIP	Title of Securities	Issuer	Aggregate Liquidation Preference Outstanding	Prefe	dation erence Share	hange alue
733174304	6.375% Non-cumulative Monthly Income Preferred Stock, 2003 Series A	Popular, Inc.	\$ 186,875,000	\$	25	\$ 20
733174403	8.25% Non-cumulative Monthly Income Preferred Stock, Series B	Popular, Inc.	\$ 400,000,000	\$	25	\$ 20

#### Liquidation

Acceptance Priority Level	CUSIP	Title of Securities	Issuer	Aggregate Liquidation Amount Outstanding	Pe Pre	mount r Trust eferred ecurity	hange alue
1	066915AA7	8.327% Trust Preferred Securities	BanPonce Trust I	\$ 144,000,000	\$	1,000	\$ 800
1	733186AA8	6.564% Trust Preferred Securities	Popular North America Capital Trust I	\$ 250,000,000	\$	1,000	\$ 800
2	73317W203	6.70% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust I	\$ 300,000,000	\$	25	\$ 25
2	73317H206	6.125% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust II	\$ 130,000,000	\$	25	\$ 25

### Edgar Filing: POPULAR INC - Form S-4/A

The Exchange Offer will expire at 11:59 p.m., New York City time, on August 13, 2009 (unless we extend the Exchange Offer or terminate it early). You may withdraw any shares of Preferred Stock or Trust Preferred Securities that you tender at any time prior to the expiration of the Exchange Offer.

(cover page continued)

In order to validly tender your shares of Preferred Stock, you must deliver a consent to the proposal, which we call the Preferred Stock Consent, to be acted upon by written consent of the holders of shares of Preferred Stock or make an appropriate certification as described below. The Preferred Stock Consent is more fully described in this prospectus and in the consent solicitation statement attached to this prospectus as Annex A.

Our obligation to exchange shares of our Common Stock for shares of Preferred Stock and Trust Preferred Securities in the Exchange Offer is subject to a number of conditions that must be satisfied or waived by us, including, among others, that there has been no change or development (affecting our business or otherwise) that in our reasonable judgment may materially reduce the anticipated benefits to us of the Exchange Offer or that has had, or could reasonably be expected to have, a material adverse effect on us, our businesses, condition (financial or otherwise) or prospects. Our obligation to exchange is not subject to any minimum tender condition.

## Important

Certain shares of Preferred Stock and all of the Trust Preferred Securities were issued in book-entry form, and are currently represented by one or more global certificates held for the account of The Depository Trust Company (DTC). If your securities are book-entry securities, you may tender your shares of Preferred Stock and Trust Preferred Securities by transferring them through DTC s Automated Tender Offer Program (ATOP) or following the other procedures described under The Exchange Offer Procedures for Tendering Shares of Preferred Stock or Trust Preferred Securities.

If your interest as a holder of Preferred Stock is in certificated form, you must deliver to the applicable Exchange Agent (1) the certificates for the shares of your Preferred Stock to be exchanged, together with a Consent and/or Tender Certification (each, as defined below) in the manner specified in the accompanying letter of transmittal and (2) a proper assignment of the shares of Preferred Stock to Popular, or to any transfer agent for the shares of Preferred Stock, or in blank.

If you are a beneficial owner of shares of Preferred Stock or Trust Preferred Securities that are held by or registered in the name of a bank, broker, custodian or other nominee, and you wish to participate in the Exchange Offer, you must promptly contact your bank, broker, custodian, commercial bank, trust company or other nominee to instruct it to tender your shares of Preferred Stock or Trust Preferred Securities, to agree to the terms of the applicable accompanying letter of transmittal, including, if you are a beneficial owner of shares of Preferred Stock, the giving of a Consent and/or Tender Certification set forth therein. **You are urged to instruct your bank, broker, custodian, commercial bank, trust company or other nominee at least five business days prior to the expiration date in order to allow adequate processing time for your instruction.** Tenders not received by Global Bondholder Services Corporation or, in the case of tenders of certificated shares of Preferred Stock, Banco Popular de Puerto Rico Fiduciary Services Division, each an exchange agent for the Exchange Offer, on or prior to the expiration date will be disregarded and have no effect.

In order to deliver a Consent (as defined below) without tendering shares of Preferred Stock, you must deposit corresponding shares of Preferred Stock with the applicable Exchange Agent until the settlement date, or until after we terminate the Exchange Offer or you validly withdraw all your shares of Preferred Stock deposited, which withdrawal will automatically revoke your Consent in respect of such withdrawn shares. All shares of Preferred Stock deposited for the purpose of giving your Consent and which were not deposited to be tendered for exchange in the Exchange Offer will be returned, without expense, to you promptly following the settlement date, or as promptly as practicable after termination by us of the Exchange Offer or your valid withdrawal of your shares of Preferred Stock.

We are not providing for guaranteed delivery procedures and therefore you must allow sufficient time for the necessary tender procedures to be completed during normal business hours of DTC prior to the expiration date. **Tenders not received by the applicable Exchange Agent on or prior to the expiration date will be disregarded and have no effect.** 

We are incorporating by reference into this prospectus important business and financial information that is not included in or delivered with this prospectus. This information is available without charge to security holders upon written or oral request. Requests should be directed to:

Enrique Martel

Corporate Communications

Popular, Inc.

P.O. Box 362708

## Edgar Filing: POPULAR INC - Form S-4/A

San Juan, Puerto Rico 00936-2708

(787) 765 9800 (tel.)

In order to ensure timely delivery of such documents, security holders must request this information no later than five business days before the date they must make their investment decision. Accordingly, any request for documents should be made by August 6, 2009 to ensure timely delivery of the documents prior to the expiration date of the Exchange Offer.

You should rely only on the information contained in or incorporated by reference into this prospectus. We have not authorized anyone to provide you with information that is different. You should assume that the information contained or incorporated by reference in this prospectus is accurate only as of the date of this prospectus or as of the date of the document incorporated by reference, as applicable. We are not making an offer of these securities in any jurisdiction where such offer is not permitted.

In this prospectus, unless otherwise stated or the context otherwise requires, Company, Popular, we, us and our refer to Popular, Inc. and its subsidiaries.

#### TABLE OF CONTENTS

	Page
Forward-Looking Statements	1
Where You Can Find More Information	2
Incorporation of Certain Documents by Reference	2
Questions and Answers about the Exchange Offer	3
Summary	12
Risk Factors	32
Selected Financial Data	45
Unaudited Pro Forma Financial Information	48
<u>Use of Proceeds</u>	52
Capitalization	52
	Page
Regulatory Capital Ratios	52
The Exchange Offer	54
Market Price, Dividend and Distribution Information	76
Comparison of Rights Between the Preferred Stock, Trust Preferred Securities and the Common Stock	82
Security Ownership of Certain Beneficial Owners and Management	86
Taxation	90
Benefit Plan Investor Considerations	106
Validity of Common Stock	108
Experts	108
ANNEX A Consent Solicitation Statement	A-1

i

## Forward-looking statements

Certain statements in this prospectus are forward-looking statements. These forward-looking statements may relate to Popular s financial condition, results of operations, plans, objectives, future performance and business, including, but not limited to, statements with respect to the adequacy of the allowance for loan losses, market risk and the impact of interest rate changes, capital markets conditions, capital adequacy and liquidity, and the effect of legal proceedings and new accounting standards on Popular s financial condition and results of operations. All statements contained herein that are not clearly historical in nature are forward-looking, and the words anticipate, believe, continues, expect. project and similar expressions and future or conditional verbs such as will, estimate, intend, would, should, could, might, can. expressions are generally intended to identify forward-looking statements.

These forward-looking statements are not guarantees of future performance and involve certain risks, uncertainties, estimates and assumptions by management that are difficult to predict. Various factors, some of which are beyond Popular s control, could cause actual results to differ materially from those expressed in, or implied by, such forward-looking statements. Factors that might cause such a difference include, but are not limited to:

- Ø the rate of declining growth in the economy and employment levels, as well as general business and economic conditions;
- Ø changes in interest rates, as well as the magnitude of such changes;
- Ø the fiscal and monetary policies of the federal government and its agencies;
- Ø changes in federal bank regulatory and supervisory policies, including required levels of capital;
- Ø the relative strength or weakness of the consumer and commercial credit sectors and of the real estate markets in Puerto Rico and the other markets in which borrowers are located;
- Ø the performance of the stock and bond markets;
- Ø competition in the financial services industry;
- Ø possible legislative, tax or regulatory changes; and
- Ø difficulties in combining the operations of acquired entities.

1

## Where you can find more information

We file annual, quarterly and special reports, proxy statements and other information with the Securities and Exchange Commission (the SEC). Our SEC filings are available to the public over the Internet at the SEC s website at *http://www.sec.gov*. You may also read and copy any document we file with the SEC at its public reference facilities located at 100 F Street, N.E., Washington, D.C. 20549. You can also obtain copies of the documents at prescribed rates by writing to the Public Reference Section of the SEC at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the operation of the public reference facilities.

## Incorporation of certain documents by reference

We hereby incorporate by reference into this prospectus the following documents that we have filed with the SEC:

- Ø Our Annual Report on Form 10-K for the year ended December 31, 2008.
- Ø Our Quarterly Report on Form 10-Q for the period ended March 31, 2009.
- Ø Our Current Reports on Form 8-K filed with the SEC on January 9, 2009, February 23, 2009, June 10, 2009, June 29, 2009, July 17, 2009 and July 29, 2009.
- Ø The descriptions of our common stock set forth in our Registration Statements filed pursuant to Section 12 of the Exchange Act and any amendment or report filed for the purpose of updating those descriptions.

All documents that we file subsequent to the date of this prospectus and prior to the expiration date (or earlier termination) of the Exchange Offer pursuant to Section 13(a), 13(c), 14 or 15(d) of the Securities Exchange Act of 1934 shall be deemed to be incorporated by reference into this prospectus and to be a part hereof from the date of filing of such documents. Information in documents that is deemed, in accordance with SEC rules, to be furnished and not filed shall not be deemed to be incorporated by reference into this prospectus. Any statement contained in a document incorporated or deemed to be incorporated by reference herein shall be deemed to be modified or superseded for purposes of this prospectus to the extent that a statement contained herein or in any other subsequently filed document, which also is or is deemed to be incorporated by reference herein, modifies or supersedes such statement. Any such statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of this prospectus. Please note that the Schedule TO which has been filed in connection with the Exchange Offer does not permit incorporation by reference of future filings. If a material change occurs in the information set forth in this prospectus, we will amend the Schedule TO accordingly.

You may request a copy of these filings, other than an exhibit to a filing unless that exhibit is specifically incorporated by reference into that filing, at no cost, by writing to or telephoning us at the following address: Enrique Martel, Corporate Communications, Popular, Inc., P.O. Box 362708, San Juan, Puerto Rico 00936-2708. Telephone requests may also be directed to: (787) 765-9800. You may also access this information at our website at *http://www.popularinc.com*. No additional information on our website is deemed to be part of or incorporated by reference in this prospectus.

## Questions and answers about the Exchange Offer

The following are certain questions regarding the Exchange Offer that you may have as a holder of shares of Preferred Stock or Trust Preferred Securities and the answers to those questions. These questions and answers may not contain all of the information that is important to you and is qualified in its entirety by the more detailed information included or incorporated by reference in this prospectus. Before deciding to exchange your securities for shares of our Common Stock, you should carefully consider the information contained in and incorporated by reference in this prospectus, including the information set forth under the heading Risk Factors on page 32 in this prospectus and the information set forth under the year ended December 31, 2008 and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009. For further information about us, see the section of this prospectus entitled Where You Can Find More Information.

#### What is the purpose of the Exchange Offer?

As part of the U.S. Government s Financial Stability Plan, on February 25, 2009, the U.S. Treasury announced preliminary details of its Capital Assistance Program, or the CAP. To implement the CAP, the Board of Governors of the Federal Reserve System (the Federal Reserve ), the Federal Reserve Banks, the FDIC and the Office of the Comptroller of the Currency commenced a review, referred to as the Supervisory Capital Assessment Program (the SCAP), of the capital of the 19 largest U.S. banking institutions. Popular was not included in the group of 19 banking institutions reviewed under the SCAP. On May 7, 2009, Federal banking regulators announced the results of the SCAP and determined that 10 of the 19 banking institutions were required to raise additional capital and to submit a capital plan to their Federal banking regulators by June 8, 2009 for their review.

Even though we were not one of the banking institutions included in the SCAP, we have closely assessed the announced SCAP results, particularly noting that (1) the SCAP credit loss assumptions applied to regional banking institutions included in the SCAP are based on a more adverse economic and credit scenario and (2) Federal banking regulators are focused on the composition of regulatory capital. Specifically, the regulators have indicated that voting common equity should be the dominant element of Tier 1 capital and have established a 4% Tier 1 common/risk-weighted assets ratio as a threshold for determining capital needs. Although the SCAP results are not applicable to us, they do express general regulatory expectations.

While Popular is well capitalized based on a ratio of Tier 1 capital to risk-weighted assets of 10.73% as of June 30, 2009, we believe that an improvement in the composition of our regulatory capital, including Tier 1 common equity, will better position us in a more adverse economic and credit scenario. Our Tier 1 common/risk-weighted assets ratio was 2.45% as of June 30, 2009. See Regulatory capital ratios Popular, Inc. Non-GAAP reconciliation of Tier 1 common equity to common stockholders equity herein for a discussion of our use of non-GAAP financial measures in this document and our press release filed as an Exhibit to our Current Report on Form 8-K filed on July 17, 2009 for a reconciliation of Tier 1 common to common stockholders equity.

As a result, we are conducting the Exchange Offer in order to increase our common equity capital to accommodate the more adverse economic and credit scenarios assumed under the SCAP as applied to regional banking institutions and have structured the Exchange Offer to increase our Tier 1 common equity by up to approximately \$1.1 billion based on the High Participation Scenario (as defined under Unaudited Pro Forma Financial Information below). Our future interest expense associated with our Trust Preferred Securities will also be reduced.

3

#### Questions and answers about the Exchange Offer

In addition, we may act opportunistically to raise further Tier 1 common equity or increase our Tier 1 common ratio through sales of non-core assets and businesses and, if necessary, the further issuance of common equity and other Tier 1 common qualifying instruments for cash.

The resulting capital issuances of the Exchange Offer and any additional transactions will likely be highly dilutive to our common stockholders and may affect the market price of our Common Stock. In addition, our Federal banking regulators are re-emphasizing the importance of a number of risk, capital and liquidity management issues and are requiring banking institutions to maintain enhanced internal management processes geared towards achieving and maintaining capital levels that are commensurate with business activities and risks of all types.

#### What are the key terms of the Preferred Stock Exchange Offer?

- Ø We are offering to exchange newly issued shares of our Common Stock for any and all issued and outstanding shares of Series A and Series B Preferred Stock.
- Ø For each share of Preferred Stock that we accept for exchange in accordance with the terms of the Exchange Offer, we will issue a number of shares of our Common Stock having the Exchange Value set forth in the table below:

Title of Securities		e Value			
6.375% Non-cumulative Monthly Income Preferred Stock, Series A	\$	20			
8.25% Non-cumulative Monthly Income Preferred Stock, Series B	\$	20			
Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the					
Common Stock we issue on the settlement date in exchange for each share of Preferred Stock we accept for	exchange may be lo	ess than,			
equal to or greater than the applicable Exchange Value referred to above. If the trading price of our Comn	non Stock is below \$	52.50 per			
share, the market value of our Common Stock to be received in the Exchange Offer will be less than the ap	plicable Exchange V	alue.			

<sup>Ø</sup> We are seeking the consent of holders of shares of Series A Preferred Stock and Series B Preferred Stock, each acting as a separate class (the Preferred Stock Consent), to issue to the U.S. Treasury, as the holder of our shares of Fixed Rate Cumulative Perpetual Preferred Stock, Series C (the Series C Preferred Stock), shares of preferred stock that will be senior (Senior Preferred Stock) to the shares of Preferred Stock, either in exchange for shares of the Series C Preferred Stock, by redesignating the Series C Preferred Stock as Senior Preferred Stock, or in another transaction in which the shares of Series C Preferred Stock are cancelled and new shares of Senior Preferred Stock are issued (collectively, the Series C Preferred Stock Exchange). We are requiring holders of shares of Preferred Stock that participate in the Preferred Stock Exchange Offer to grant their consent to such modifications (the Senior Preferred Stock Issuance) or, if they did not hold their shares of Preferred Stock on June 26, 2009 (the Preferred Stock Record Date), to provide a Tender Certification to that effect. See The Exchange Offer Purpose and Background of the Transactions Preferred Stock Consent. In order to approve the Series C Preferred Stock, each acting as a separate class. If such Consents are not obtained, we have agreed with the U.S. Treasury, as the holder of the Series C Preferred Stock, in consideration of their consent to the Exchange Offer without requiring any adjustment to the terms of the warrant that was issued to the U.S. Treasury at the time that the Series C Preferred Stock was issued, to exchange its Series C Preferred Stock for newly issued trust preferred securities having a distribution rate of 7.7% for the first five years and 13.8% thereafter (which rate is higher than the dividend rate on the Series C Preferred Stock and equates to after-tax rates of 5% and

Questions and answers about the Exchange Offer

9%, respectively, assuming a 35% tax rate to take into account the deductible nature of distributions on trust preferred securities). The Company is not aware of any filing, approval or other action by or with any governmental authority or regulatory agency that would be required for the Company to complete the Exchange Offer that has not been obtained. Our agreement with the U.S. Treasury to effect the Series C Preferred Stock Exchange or, if the Preferred Stock Consent is not received, to exchange the Series C Preferred Stock into newly issued trust preferred securities is subject to the Exchange Offer and related transactions causing the increase in our Tier 1 common equity described herein and the completion of definitive documentation consistent with this prospectus and otherwise acceptable to the U.S. Treasury.

- Ø On June 8, 2009, we announced the suspension of dividends on our Common Stock and Series A and Series B Preferred Stock following the payment of the Preferred Stock dividend for the month of June on June 30, 2009. We intend to delist and, to the extent permitted by law to deregister, each series of Preferred Stock following the consummation of the Exchange Offer. Either as a result of giving effect to the Series C Preferred Stock Exchange or the exchange of Series C Preferred Stock into newly issued trust preferred securities, the U.S. Treasury will continue to receive dividends with respect to its investment in our securities without regard to the suspension of dividends on the Series A and Series B Preferred Stock.
- See The Exchange Offer Terms of the Preferred Stock Exchange Offer.

#### What are the key terms of the Trust Preferred Securities Exchange Offer?

- Ø We are offering to exchange newly issued shares of our Common Stock for any and all issued and outstanding Trust Preferred Securities, subject to prorationing based on the Acceptance Priority Levels set forth in the table below.
- Ø For each Trust Preferred Security that we accept for exchange in accordance with the terms of the Exchange Offer, we will issue a number of shares of our Common Stock having the Exchange Value for the applicable series set forth in the table below.
- Ø If the aggregate liquidation preference of all shares of Preferred Stock and the aggregate liquidation amount of all Trust Preferred Securities tendered in the Exchange Offer would result in the issuance, upon consummation of the Exchange Offer, of a number of shares of our Common Stock in excess of 390,000,000 shares, we will accept for tender only that number of Trust Preferred Securities of each series in accordance with the Acceptance Priority Levels set forth below that will ensure that not more than 390,000,000 shares of our Common Stock are issued in the Exchange Offer. Even if all shares of Preferred Stock and all Trust Preferred Securities with Acceptance Priority Level 1 are tendered for exchange, all Trust Preferred Securities with Acceptance Priority Level 1 that are validly tendered will be accepted for exchange, without prorationing. However, we may have to reduce (on a prorated basis) the number of Trust Preferred Securities of Acceptance Priority Level 2 that we accept in the Exchange Offer to remain within this limit. We will not reduce the number of shares of Preferred Stock or Trust Preferred Securities with Acceptance Priority Level 1 that we accept in this Exchange Offer.

Questions and answers about the Exchange Offer

Ø The table below sets forth certain information regarding the series of Trust Preferred Securities that are the subject of the Exchange Offer, along with the Acceptance Priority Levels for proration and non-acceptance.

Acceptance Priority Level	Title of Securities	Issuer	Amo Trust	uidation ount Per Preferred ecurity	Exchar	nge Value
1	8.327% Trust Preferred Securities	BanPonce Trust I	\$	1,000	\$	800
1	6.564% Trust Preferred Securities	Popular North America Capital Trust I	\$	1,000	\$	800
2	6.70% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust I	\$	25	\$	25
2	6.125% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust II	\$	25	\$	25

Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue in exchange for each Trust Preferred Security we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to above. If the trading price of our Common Stock is below \$2.50 per share, the market value of our Common Stock to be received in the Exchange Offer will be less than the applicable Exchange Value.

- Ø The proration applicable to the Trust Preferred Securities with Acceptance Priority Level 2 cannot be calculated until the Exchange Offer has been completed. As a result, at the time you tender your Trust Preferred Securities of those two series, you will not know whether we will accept any or all of your tendered Trust Preferred Securities. For example, if all issued and outstanding shares of Preferred Stock are tendered for exchange in the Preferred Stock Exchange Offer and the Relevant Price is determined based on the Minimum Share Price of \$2.50 per share, we will issue approximately 188 million shares of our Common Stock in the Preferred Stock Exchange Offer, leaving approximately 202 million shares of our Common Stock available for issuance in the Trust Preferred Securities Exchange Offer. In that case, the remaining shares of our Common Stock will be enough such that any and all issued and outstanding 8.327% Trust Preferred Securities and 6.564% Trust Preferred Securities, comprising Acceptance Priority Level 1, would be accepted for exchange, without prorationing. However, assuming full participation of holders of the Preferred Stock, the 8.327% Trust Preferred Securities and the 6.564% Trust Preferred Securities, the 6.70% Cumulative Monthly Income Trust Preferred Securities and the 6.125% Cumulative Monthly Income Trust Preferred Securities, comprising Acceptance Priority Level 2, would be subject to prorationing on a pro rata basis.
- Ø If no shares of Preferred Stock are validly tendered in the Preferred Stock Exchange Offer, all validly tendered Trust Preferred Securities could be accepted for exchange pursuant to the Trust Preferred Securities Exchange Offer.
- Ø We will pay cash for any accrued and unpaid distributions on any Trust Preferred Securities (but not in respect of any accumulated and unpaid dividends in respect of any shares of Preferred Stock) accepted in the Trust Preferred Securities Exchange Offer to but excluding the date of settlement of the Exchange Offer.
- Ø At this time, we have not made an election to suspend distributions on our Trust Preferred Securities. However, we can not assure you that those distributions will continue. If we determine that the Exchange Offer will not be successful without suspending distributions on our Trust Preferred Securities or we otherwise determine to preserve cash resources by electing such a suspension, we may elect to suspend distributions on our Trust Preferred Securities.

Questions and answers about the Exchange Offer

Ø We are not seeking approval of holders of the Trust Preferred Securities to modify the terms of any series of Trust Preferred Securities. However, following the Exchange Offer we plan to merge each Trust into a new Delaware statutory trust as permitted by the terms of each Trust s governing documents. In connection with each merger, the Trust Preferred Securities of each series we acquire in the Exchange Offer will be exchanged for an equivalent aggregate principal amount of underlying debentures and all Trust Preferred Securities not acquired by us in the Exchange Offer will be converted into trust preferred securities of the applicable new trust with terms substantially identical to the terms of the Trust Preferred Securities of that series. No merger will adversely affect the rights of the holders of any series of Trust Preferred Securities.

See The Exchange Offer Terms of the Trust Preferred Securities Exchange Offer.

#### What consideration are we offering in exchange for shares of Preferred Stock and Trust Preferred Securities?

For each share of Preferred Stock or Trust Preferred Security that we accept for exchange in accordance with the terms of the Exchange Offer, we will issue a number of shares of our Common Stock having the aggregate dollar value (the Exchange Value ) set forth in the applicable table above. We refer to the number of shares of our Common Stock we will issue (based on the Relevant Price (as defined below)) for each share of Preferred Stock or Trust Preferred Security we accept in the Exchange Offer as the exchange ratio. The Relevant Price will be fixed at 4:30 p.m., New York City time, on the second business day immediately preceding the expiration date of the Exchange Offer (which we currently expect to be August 11, 2009, unless the Exchange Offer is extended), and will be announced prior to 9:00 a.m., New York City time, on the immediately succeeding business day (which we currently expect to be August 12, 2009, unless the Exchange Offer is extended) and will be equal to the greater of (1) the average Volume Weighted Average Price, or VWAP, of a share of our Common Stock during the five trading day period ending on the second business day immediately preceding the expiration date of the Exchange Offer, determined as described later in this prospectus and (2) the Minimum Share Price of \$2.50 per share of our Common Stock.

We will round the applicable exchange ratio for each series down to four decimal places.

Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue in exchange for each share of Preferred Stock or Trust Preferred Security we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to above.

We will pay cash for any accrued and unpaid distributions on any Trust Preferred Securities (but not in respect of any accumulated and unpaid dividends in respect of any shares of Preferred Stock) accepted in the Trust Preferred Securities Exchange Offer up to but excluding the date of settlement of the Exchange Offer.

#### How will the Average VWAP be determined?

Average VWAP during a period means the arithmetic average of VWAP for each trading day during that period. VWAP for any day means the per share volume weighted average price of our Common Stock on that day as displayed under the heading Bloomberg VWAP on Bloomberg Page BPOP US <equity> VAP (or its equivalent successor page if such page is not available) in respect of the period from the scheduled open of trading on the relevant trading day until the scheduled close of trading on the relevant trading

7

#### Questions and answers about the Exchange Offer

day (or if such volume weighted average price is unavailable, the market price of one share of our Common Stock on such trading day determined, using a volume weighted average method, by a nationally recognized investment banking firm retained by us for that purpose).

#### How may I obtain information regarding the Relevant Price and applicable Exchange Ratios?

Throughout the Exchange Offer, the indicative average VWAP, the Minimum Share Price, the resultant indicative Relevant Price and the indicative exchange ratios will be available at *http://www.popularinc.com/exchangeoffer* and from our information agent, Global Bondholder Services Corporation, the Information Agent, at one of its numbers listed on the back cover page of this prospectus. We will announce the final exchange ratio for each series of Preferred Stock and Trust Preferred Securities prior to 9:00 a.m., New York City time, on the business day immediately succeeding the second business day prior to the expiration date of the Exchange Offer (which we currently expect to be August 12, 2009, unless the Exchange Offer is extended), and those final exchange ratios will also be available by that time at *http://www.popularinc.com/exchangeoffer* and from the Information Agent. No additional information on our website is deemed to be part of or incorporated by reference in this prospectus.

# Is there a limit on the number of shares of our Common Stock I can receive for each share of Preferred Stock or Trust Preferred Security that I tender?

Yes. As a result of the Minimum Share Price limitation, the maximum number of shares of our Common Stock that we may issue under the Exchange Offer per \$25 liquidation preference of Preferred Stock is 8 shares, per \$25 liquidation amount of 6.70% Trust Preferred Securities or 6.125% Trust Preferred Securities is 10 shares and per \$1,000 liquidation amount of 8.327% Trust Preferred Securities or 6.564% Trust Preferred Securities is 320 shares.

Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue in exchange for each share of Preferred Stock or Trust Preferred Security we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to above.

#### Will all shares of Preferred Stock that I tender be accepted in the Exchange Offer?

Yes. We will accept all tenders for shares of Preferred Stock in this Exchange Offer.

#### Will all Trust Preferred Securities that I tender be accepted in the Exchange Offer?

Not necessarily. We will issue no more than 390,000,000 shares of our Common Stock in the Exchange Offer. Depending on the number of shares of Preferred Stock and Trust Preferred Securities tendered in the Exchange Offer and the exchange ratio determined as described above, we may have to prorate or not accept Trust Preferred Securities of a series with Acceptance Priority Level 2 in the Exchange Offer to remain within this limit. Any Trust Preferred Securities of a series with Acceptance Priority Level 2 not accepted for exchange as a result of proration will be returned to tendering holders promptly after the final proration factor is determined. See The Exchange Offer Terms of the Trust Preferred Securities Exchange Offer Acceptance Priority Level; Prorationing.

Questions and answers about the Exchange Offer

The following table shows the percentage of tendered Trust Preferred Securities of each series with Acceptance Priority Level 2 that will be accepted at various assumed levels for Average VWAP in two scenarios: (1) 70% of the shares of Preferred Stock and Trust Preferred Securities are tendered and (2) 90% of the shares of Preferred Stock and Trust Preferred Securities are tendered:

Assumed Average		Exchange Ratio per \$25 Liquidation	% Accepted if 70%	% Accepted if 90%
VWAP	Relevant Price	Amount	Tender	Tender
\$4.00	\$4.00	\$ 6.2500	100%	100%
3.75	3.75	6.6667	100%	100%
3.50	3.50	7.1429	100%	100%
3.25	3.25	7.6923	100%	100%
3.00	3.00	8.3333	100%	100%
2.75	2.75	9.0909	100%	95%
2.50	2.50	10.0000	100%	69%
2.25	2.50	10.0000	100%	69%
2.00	2.50	10.0000	100%	69%
1.75	2.50	10.0000	100%	69%
1.50	2.50	10.0000	100%	69%
Will fractional shares be iss	ued in the Exchange C	Offer?		

We will not issue fractional shares of our Common Stock in the Exchange Offer. Instead, the number of shares of Common Stock received by each holder whose shares of Preferred Stock or Trust Preferred Securities are accepted for exchange in the Exchange Offer will be rounded down to the nearest whole number.

#### What are the key terms applicable to the Exchange Offer?

- Ø The Exchange Offer will expire at 11:59 pm., New York time on August 13, 2009, unless extended or earlier terminated by us.
- Ø You may withdraw any shares of Preferred Stock or Trust Preferred Securities that you previously tendered in the Exchange Offer on or prior to the expiration of the Exchange Offer. If you withdraw your shares of Preferred Stock, you will automatically revoke any Consent (as defined below) that you delivered with respect to those withdrawn shares of Preferred Stock.
- Ø Our obligation to exchange shares of our Common Stock for shares of Preferred Stock and Trust Preferred Securities in the Exchange Offer is subject to a number of conditions that must be satisfied or waived by us, including, among others, that there has been no change or development (affecting our business or otherwise) that in our reasonable judgment may materially reduce the anticipated benefits to us of the Exchange Offer or that has had, or could reasonably be expected to have, a material adverse effect on us, our businesses, condition (financial or otherwise) or prospects. Our obligation to exchange is not subject to any minimum tender condition.
  How do I participate in the Exchange Offer?
- Ø Certain shares of Preferred Stock and all of the Trust Preferred Securities were issued in book-entry form, and are all currently represented by one or more global certificates held for the account of DTC. If your securities are book entry securities, you may tender your shares of

### Edgar Filing: POPULAR INC - Form S-4/A

Preferred Stock or Trust Preferred Securities by transferring them through ATOP or following the other procedures described under The Exchange Offer Procedures for Tendering Shares of Preferred Stock or Trust Preferred Securities.

9

Questions and answers about the Exchange Offer

- Ø If your interest as a holder of Preferred Stock is in certificated form, you must deliver to the Banco Popular de Puerto Rico Fiduciary Services Division (1) the certificates for the shares of your Preferred Stock to be exchanged, together with a written notice of your Consent and/or Tender Certification (each, as defined below) in the manner specified in the accompanying letter of transmittal and (2) a proper assignment of the shares of Preferred Stock to Popular, or to any transfer agent for the shares of Preferred Stock, or in blank.
- Ø If you hold your shares of Preferred Stock or Trust Preferred Securities through a bank, broker or other nominee, in order to validly tender your shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer, you must follow the instructions provided by your bank, broker, custodian, commercial bank, trust company or other nominee with regard to procedures for tendering, in order to enable your bank, broker, custodian, commercial bank, trust company or other nominee to comply with the procedures described below. Beneficial owners are urged to appropriately instruct their bank, broker, custodian, commercial bank, trust company or other nominee at least five business days prior to the expiration date in order to allow adequate processing time for their instruction.
- Ø In order for a bank, broker, custodian, commercial bank, trust company or other nominee to validly tender your shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer, such bank, broker, custodian, commercial bank, trust company or other nominee must deliver to the Exchange Agent an electronic message that will contain:
  - Ø for tenders of shares of Preferred Stock, a Consent to approve the Preferred Stock Consent described above, or if you did not hold such shares of Preferred Stock as of June 26, 2009, which is the Preferred Stock Record Date, a Tender Certification to that effect;
  - Ø your acknowledgment and agreement to, and agreement to be bound by, the terms of the accompanying applicable letter of transmittal;
  - Ø a timely confirmation of book-entry transfer of your shares of Preferred Stock or Trust Preferred Securities into the Exchange Agent s account.
- Ø Should you have any questions as to the procedures for tendering your shares of Preferred Stock or Trust Preferred Securities and giving the Consent required by the accompanying letter of transmittal, please call your bank, broker, custodian, trust company or other nominee; or call the Information Agent, Global Bondholder Services Corporation, at 866-540-1500.
- <sup>Ø</sup> WE ARE NOT PROVIDING FOR GUARANTEED DELIVERY PROCEDURES AND THEREFORE YOU MUST ALLOW SUFFICIENT TIME FOR THE NECESSARY TENDER PROCEDURES TO BE COMPLETED DURING NORMAL BUSINESS HOURS OF DTC ON OR PRIOR TO THE EXPIRATION DATE. IF YOU HOLD YOUR SHARES OF PREFERRED STOCK OR TRUST PREFERRED SECURITIES THROUGH A BROKER, DEALER, CUSTODIAN, COMMERCIAL BANK, TRUST COMPANY OR OTHER NOMINEE, YOU SHOULD KEEP IN MIND THAT SUCH ENTITY MAY REQUIRE YOU TO TAKE ACTION WITH RESPECT TO THE EXCHANGE OFFER A NUMBER OF DAYS BEFORE THE EXPIRATION DATE IN ORDER FOR SUCH ENTITY TO TENDER SHARES OF PREFERRED STOCK OR TRUST PREFERRED SECURITIES ON YOUR BEHALF ON OR PRIOR TO THE EXPIRATION DATE. TENDERS NOT RECEIVED BY THE EXCHANGE AGENT ON OR PRIOR TO THE EXPIRATION DATE WILL BE DISREGARDED AND HAVE NO EFFECT. IF YOUR INTEREST AS A HOLDER OF PREFERRED STOCK IS IN CERTIFICATED FORM, YOU MUST DELIVER TO BANCO POPULAR DE PUERTO RICO FIDUCIARY SERVICES DIVISION THE PREFERRED STOCK CERTIFICATE TO BE EXCHANGED, TOGETHER WITH A WRITTEN NOTICE OF YOUR CONSENT AND/OR TENDER CERTIFICATION IN THE MANNER SPECIFIED IN THE ACCOMPANYING LETTER OF TRANSMITTAL AND A PROPER ASSIGNMENT OF THE SHARES OF PREFERRED STOCK TO ANY TRANSFER AGENT FOR THE SHARES OF PREFERRED STOCK, OR IN

BLANK.

#### Questions and answers about the Exchange Offer

See The Exchange Offer Procedures for Tendering Shares of Preferred Stock or Trust Preferred Securities.

The Preferred Stock Consent is discussed under The Exchange Offer Purpose and Background of the Transactions Preferred Stock Consent. For additional information on the Preferred Stock Consent, please refer to the Consent Solicitation Statement (as defined below) attached as Annex A to this prospectus.

#### May I Consent without participating in the Exchange Offer?

You may give a Consent to the Series C Preferred Stock Exchange without tendering your shares of Preferred Stock in the Exchange Offer. In order to deliver your Consent without tendering shares of Preferred Stock, you must deposit corresponding shares of Preferred Stock with the applicable Exchange Agent until the settlement date, or until after we terminate the Exchange Offer or you validly withdraw all your shares of Preferred Stock deposited, which withdrawal will automatically revoke your Consent in respect of such withdrawn shares. You may withdraw shares of Preferred Stock deposited with the applicable Exchange Agent for the purpose of giving your Consent on or prior to the expiration of the Exchange Offer. All shares of Preferred Stock deposited for the purpose of giving your Consent and which were not deposited to be tendered for exchange in the Exchange Offer will be returned to you, without additional expense, to you promptly following the settlement date, or as promptly as practicable after termination by us of the Exchange Offer or your valid withdrawal of your shares of Preferred Stock.

#### Will there be a meeting of the holders of Preferred Stock?

No, there will not be a meeting. In order to save the expense associated with holding a special meeting, we have elected to obtain approval of the Senior Preferred Stock Issuance from holders of Preferred Stock by written consent pursuant to Article 7.17 of the Puerto Rico General Corporation Law and the provisions of our Certificate of Incorporation, rather than by calling a meeting of holders of Preferred Stock. We are soliciting Consents from all of our holders as of the Record Date of shares of Preferred Stock.

#### What if I don t indicate my decision with respect to the Senior Preferred Stock Issuance?

If you are a holder of record of shares of Preferred Stock and return a signed detachable voting instruction form or Letter of Transmittal without indicating your decision on the Senior Preferred Stock Issuance, you will be deemed to have given your Consent in favor of the Senior Preferred Stock Issuance.

If you hold your shares of Preferred Stock through a bank, broker, custodian, commercial bank, trust company or other nominee, and you return your voting instruction without indicating your decision, you will be deemed to have voted against the Senior Preferred Stock Issuance. Your bank, broker, custodian, commercial bank, trust company or other nominee will not have the discretion to consent with respect to the shares beneficially owned by you, and the failure to consent will be equivalent to a vote against the Senior Preferred Stock Issuance.

#### Who can I talk to if I have questions?

If you have questions regarding the Exchange Offer, please contact the Dealer Managers at the addresses and telephone numbers set out on the back cover of this prospectus.

11

## Summary

The following summary highlights material information contained in this prospectus. It may not contain all of the information that is important to you and is qualified in its entirety by the more detailed information included or incorporated by reference in this prospectus. Before deciding to exchange your securities for shares of our Common Stock, you should carefully consider the information contained in and incorporated by reference in this prospectus, including the information set forth under the heading Risk Factors on page 32 in this prospectus and the information set forth under Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2008 and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009.

#### THE COMPANY AND THE TRUSTS

Popular, Inc. is a full service financial institution with operations in Puerto Rico, the mainland United States, the Caribbean and Latin America. Headquartered in San Juan, Puerto Rico, Popular offers financial services in Puerto Rico and the mainland United States and processing services in the Caribbean and Latin America. As of June 30, 2009, Popular had approximately \$36.5 billion in assets, \$26.9 billion in deposits and \$2.9 billion in stockholders equity.

Each of the four trusts (the Trusts ) that issued Trust Preferred Securities eligible to participate in the Trust Preferred Securities Exchange Offer is a Delaware statutory trust. Popular or its wholly-owned subsidiary Popular North America, is the sole stockholder of all the common securities of each of the Trusts. The sole asset and only source of funds to make payments on the Trust Preferred Securities of each Trust is junior subordinated indebtedness issued by Popular (or its wholly-owned subsidiary Popular North America). To the extent that a Trust receives interest payments on the indebtedness, it is obligated to distribute those amounts to the holders of Trust Preferred Securities in the form of monthly or semi-annual distributions. Popular has provided holders of Trust Preferred Securities a guarantee in support of each Trust s obligation to make distributions on the Trust Preferred Securities, but only to the extent the Trust has funds available for distribution. In the event that a Trust does not receive interest payments on the indebtedness, whether because of a permitted deferral or otherwise, the Trust has no obligation to make distributions to holders of Trust Preferred Securities. At this time, we have not made an election to suspend distributions on our Trust Preferred Securities or we otherwise determine that the Exchange Offer will not be successful without suspending distributions on our Trust Preferred Securities or we otherwise determine to preserve cash resources by electing such a suspension, we may elect to suspend distributions on our Trust Preferred Securities.

Following the Exchange Offer, we plan to merge each Trust into a new Delaware statutory trust as permitted by the terms of each Trust s governing documents. In connection with each merger, the Trust Preferred Securities of each series we acquire in the Exchange Offer will be exchanged for an equivalent aggregate principal amount of underlying debentures and all Trust Preferred Securities not acquired by us in the Exchange Offer will be converted into trust preferred securities of the applicable new trust with terms substantially identical to the terms of the Trust Preferred Securities of that series. No merger will adversely affect the rights of the holders of any series of Trust Preferred Securities.

Popular s principal executive offices are located at 209 Muñoz Rivera Avenue, Hato Rey, Puerto Rico 00918, and our telephone number is (787) 765-9800.

12

#### **BACKGROUND TO THE TRANSACTION**

#### The Exchange Offer

As part of the U.S. Government s Financial Stability Plan, on February 25, 2009, the U.S. Treasury announced preliminary details of its Capital Assistance Program, or the CAP. To implement the CAP, the Federal Reserve, the Federal Reserve Banks, the FDIC and the Office of the Comptroller of the Currency commenced a review, referred to as the Supervisory Capital Assessment Program, or the SCAP, of the capital of the 19 largest U.S. banking institutions. Popular was not included in the group of 19 banking institutions reviewed under the SCAP. On May 7, 2009, Federal banking regulators announced the results of the SCAP and determined that 10 of the 19 banking institutions were required to raise additional capital and to submit a capital plan to their Federal banking regulators by June 8, 2009 for their review.

Even though we were not one of the banking institutions included in the SCAP, we have closely assessed the announced SCAP results, particularly noting that (1) the SCAP credit loss assumptions applied to regional banking institutions included in the SCAP are based on a more adverse economic and credit scenario, and (2) Federal banking regulators are focused on the composition of regulatory capital. Specifically, they have indicated that voting common equity should be the dominant element of Tier 1 capital and have established a 4% Tier 1 common/risk-weighted assets ratio as a threshold for determining capital needs. Although the SCAP results are not applicable to us, they do express general regulatory expectations.

While Popular is well capitalized based on a ratio of Tier 1 Capital to risk-weighted assets of 10.73% as of June 30, 2009, we believe that an improvement in the composition of our regulatory capital, including Tier 1 common equity, will better position us in a more adverse economic and credit scenario. Our Tier 1 common/risk-weighted assets ratio was 2.45% as of June 30, 2009. See Regulatory capital ratios Popular, Inc. Non-GAAP reconciliation of Tier 1 common equity to common stockholders equity herein for a discussion of our use of non-GAAP financial measures in this document and our press release filed as an Exhibit to our Current Report on Form 8-K filed on July 17, 2009 for a reconciliation of Tier 1 common to common stockholders equity.

As a result, we are conducting the Exchange Offer in order to increase our common equity capital to accommodate the more adverse economic and credit scenarios assumed under the SCAP as applied to regional banking institutions and have structured the Exchange Offer to increase our Tier 1 common equity by up to approximately \$1.1 billion based on the High Participation Scenario (as defined under Unaudited Pro Forma Financial Information below). Our future interest expense associated with our Trust Preferred Securities will also be reduced.

The following table sets forth our regulatory capital ratios, as of March 31, 2009, on an as reported basis, as well as on a pro forma basis after giving effect to the Exchange Offer. The pro forma ratios presented reflect: (i) completion of the Exchange Offer under the Low Participation Scenario (as defined under Unaudited Pro Forma Financial Information below) and (ii) completion of the Exchange Offer under the High Participation Scenario (as defined under Unaudited Pro Forma Financial Information below). This table should be read in conjunction with the information set forth under Selected Financial Data and Unaudited Pro Forma Financial Information , our consolidated unaudited financial statements set forth in our Form 10-Q for the quarter ended March 31, 2009 and our press release filed as an Exhibit to our Current Report on Form 8-K filed on July 17, 2009, which are incorporated by reference into this prospectus. See also Risk Factors.

#### As of March 31, 2009 Pro Forma for

		Exchange Offer	Pro Forma for Exchange Offer
	As Reported	(Low)	(High)
	%	%	%
Tier 1 Common	3.13	6.52	7.07
Tier 1 Capital	11.16	11.16	11.16
Total Capital	12.44	12.44	12.44
Leverage	8.54	8.54	8.54

In addition, we may act opportunistically to raise further Tier 1 common equity or increase our Tier 1 common ratio through sales of non-core assets and businesses and, if necessary, the further issuance of common equity and other Tier 1 common qualifying instruments.

#### **Dividend Suspension on Common Stock and Preferred Stock**

On June 8, 2009, we announced the suspension of dividends indefinitely on our Common Stock and on our Series A and Series B Preferred Stock following the payment of the dividend on the Preferred Stock for the month of June on June 30, 2009.

At this time, we have not made an election to suspend distributions on our Trust Preferred Securities. However, we can not assure you that those distributions will continue. If we determine that the Exchange Offer will not be successful without suspending distributions on our Trust Preferred Securities or we otherwise determine to preserve cash resources by electing such a suspension, we may elect to suspend distributions on our Trust Preferred Securities.

Either as a result of giving effect to the Series C Preferred Stock Exchange or the exchange of Series C Preferred Stock into newly issued trust preferred securities, as described below, the U.S. Treasury will continue to receive dividends with respect to its investment in our securities despite the suspension of dividends indefinitely on our Common Stock and on the Series A and Series B Preferred Stock.

#### **Preferred Stock Consent**

Together with this prospectus, we have delivered to holders of shares of Series A Preferred Stock and Series B Preferred Stock a Consent Solicitation Statement (as defined below) under which we are seeking consent from the holders of shares of Series A Preferred Stock and Series B Preferred Stock under the certificates of designation (each, a Certificate of Designation ) of each such series of Preferred Stock, acting as a separate class (the Preferred Stock Consent ) to the Series C Preferred Stock Exchange by either:

- Ø issuing to the U.S. Treasury, as the holder of our shares of Fixed Rate Cumulative Perpetual Preferred Stock, Series C (the Series C Preferred Stock ), in exchange for shares of the Series C Preferred Stock, shares of preferred stock that will be senior (Senior Preferred Stock) to the shares of Preferred Stock;
- Ø by redesignating the Series C Preferred Stock as Senior Preferred Stock; or
- Ø entering into another form of transaction with the U.S. Treasury, as the holder of our Series C Preferred Stock, in which its shares of Series C Preferred Stock are cancelled and Senior Preferred Stock are issued.

Pursuant to the Consent Solicitation Statement, we are soliciting Consents (as defined below) from holders of shares of the Preferred Stock as of the close of business on June 26, 2009 (the Preferred Stock Record Date ).

In order to validly tender your shares of Preferred Stock in the Exchange Offer, you must: (1) if you were a *record holder* of your shares of Preferred Stock as of the Preferred Stock Record Date, give a written consent in the manner specified in the accompanying letter of transmittal with respect to such shares of Preferred Stock, in favor of the Preferred Stock Consent, or (2) if you were a *beneficial owner* of shares

of Preferred Stock as of the Preferred Stock Record Date, contact your bank, broker, custodian, commercial bank, trust company or other nominee promptly and instruct it to give to a written consent in the manner specified in the accompanying letter of transmittal with respect to such shares of Preferred Stock, in favor of the Preferred Stock Consent (each of the Consents and instructions referred to in (1) and (2) above, a Tendering Consent ).

If you were not a record holder or a beneficial holder of your shares of Preferred Stock as of the Preferred Stock Record Date, you will not be required to grant a Tendering Consent with respect to such shares in order to tender your shares in the Exchange Offer, but you will be required to certify that you were not a holder of shares of Preferred Stock as of the Preferred Stock Record Date and are not entitled to consent with respect to such shares of Preferred Stock as of the Preferred Stock Record Date and are not entitled to consent with respect to such shares of Preferred Stock (a Tender Certification ).

If you do not wish to tender your shares of Preferred Stock in the Exchange Offer, but you wish to take action with respect to the Preferred Stock Consent, you must: (1) if you were a *record holder* of your shares of Preferred Stock as of the Preferred Stock Record Date, using the detachable form provided in the accompanying letter of transmittal, consent to, withhold consent on, or abstain on the applicable Preferred Stock Consent and you must deposit corresponding shares of Preferred Stock with the applicable Exchange Agent until the settlement date, or until after we terminate the Exchange Offer or you validly withdraw all your shares of Preferred Stock deposited, which withdrawal will automatically revoke your Consent in respect of such withdrawn shares, or (2) if you were a *beneficial owner* of shares of Preferred Stock as of the Preferred Stock Record Date, contact your bank, broker, custodian, commercial bank, trust company or other nominee promptly and instruct it to consent to, withhold consent on, or abstain on your behalf in the manner specified in the accompanying letter of transmittal with respect to such shares of Preferred Stock (each of the instructions referred to in (1) and (2) above, a Non-Tendering Consent and, together with each Tendering Consent, a Consent ).

In order to approve the Series C Preferred Exchange, we are required to receive the consent of 66<sup>2</sup>/3% of the shares of Series A Preferred Stock and 66<sup>2</sup>/3% of the shares of Series B Preferred Stock, each acting as a separate class. If such Consents are not obtained, we have agreed with the U.S. Treasury, as the holder of the Series C Preferred Stock, in consideration of their consent to the Exchange Offer without requiring any adjustment to the terms of the warrant that was issued to the U.S. Treasury at the time that the Series C Preferred Stock was issued, to exchange its Series C Preferred Stock for newly issued trust preferred securities having a dividend rate of 7.7% for the first five years and 13.8% thereafter (which rate is higher than the dividend rate on the Series C Preferred Stock and equates to after-tax rates of 5% and 9%, respectively, assuming a 35% tax rate to take into account the deductible nature of distributions on trust preferred securities). Our agreement with the U.S. Treasury to effect the Series C Preferred Stock Exchange or, if the Preferred Stock Consent is not received, to exchange the Series C Preferred Stock into newly issued trust preferred securities is subject to the Exchange Offer and related transactions causing the increase in our Tier 1 common equity described herein and the completion of definitive documentation consistent with this prospectus and otherwise acceptable to the U.S. Treasury.

The Senior Preferred Stock (as is the case with the Series C Preferred Stock) would count as Tier 1 capital. However, because there are quantitative limitations on the amount of trust preferred securities that count as Tier 1 Capital, we would not be able to count the full amount of the new trust preferred securities that we may issue to the U.S. Treasury for purposes of our Tier 1 capital ratio. Thus, obtaining the consents to complete the Senior Preferred Stock Issuance will allow us to maintain the regulatory capital treatment of the Series C Preferred Stock and our ratio of Tier 1 capital to risk-weighted assets following the Exchange Offer at the same level as prior to the Exchange Offer.

When acting on Preferred Stock Consent, the Preferred Stock votes by number of shares, with holders being entitled to one vote per share of Preferred Stock.

For additional information on the Preferred Stock Consent, please refer to the proxy statement on Schedule 14A filed by Popular on June 29, 2009, describing the Preferred Stock Consent (the Consent Solicitation Statement ), which we are delivering to holders of shares of Preferred Stock together with this prospectus. The Consent Solicitation Statement is also attached to this prospectus as Annex A.

#### FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS ENDED JUNE 30, 2009

On July 16, 2009, we reported our financial results for the quarter and six months ended June 30, 2009. The press release setting forth the results is filed as an Exhibit to our Current Report on Form 8-K filed on July 17, 2009, which is incorporated in this prospectus by reference.

For the quarter ended June 30, 2009, we reported a net loss of \$183.2 million compared with a net loss of \$52.5 million for the quarter ended March 31, 2009, and net income of \$24.3 million for the quarter ended June 30, 2008. For the six months ended June 30, 2009, our net loss totaled \$235.7 million, compared to net income of \$127.5 million for the same period in 2008.

The principal items impacting our continuing operations financial results for the quarter ended June 30, 2009, when compared to the quarter ended March 31, 2009, were as follows:

- Ø Non-interest income was lower by \$108.9 million when compared to the quarter ended March 31, 2009, principally as a result of lower gains on the sale of investment securities. During the second quarter of 2009, we realized gains on the sale of equity securities of \$52.3 million, compared to gains of \$182.7 million in the first quarter of 2009 associated with the sale of \$3.4 billion of investment securities. This unfavorable variance was partially offset by a \$10.0 million increase in trading account profit in the second quarter of 2009.
- Ø Total operating expenses were \$26.4 million higher in the quarter ended June 30, 2009, compared with the first quarter of 2009. The increase was principally related to higher FDIC insurance assessments on deposits, which considered the impact of a special assessment of approximately \$16.7 million.
- Ø Income tax expense of \$5.4 million in the second quarter of 2009, compared to income tax benefit of \$26.9 million in the first quarter of 2009. The increase in taxes was principally related to a \$28.4 million refund received from the U.S. Internal Revenue Service during the first quarter of 2009.
- Ø Net interest income increased by \$10.6 million, principally due to a higher net interest yield resulting mostly from lower funding costs on deposits.
- Ø The provision for loan losses for the second quarter of 2009 decreased by \$23.1 million when compared with the quarter ended March 31, 2009. The lower total provision was the result of a \$53.4 million decrease in the provision related to the U.S. mainland portfolios and a \$30.3 million increase in the provision related to Puerto Rico operations. The allowance for loan losses increased from March 31, 2009 to June 30, 2009 by \$89 million. The allowance for loan losses to loans held-in-portfolio was 4.66% at June 30, 2009, compared to 4.19% at March 31, 2009.

The main factor driving our net losses in the first two quarters of 2009 has been the increasing credit costs from several segments of our loan portfolio. Persistent adverse changes in the economy and negative trends in employment levels and property values in the markets in which we operate have continued to negatively affect our provision for loan losses in the second quarter of 2009. The existing adverse economic conditions are expected to persist at least through 2009, thus it is likely that we will continue to experience heightened credit losses, additional significant provisions for loan losses, an increased allowance for loan losses and higher levels of non-performing assets.

## Summary Terms of the Exchange Offer

Preferred Stock Exchange Offer

We are offering to issue up to 390,000,000 newly issued shares of our Common Stock in exchange for any and all of the issued and outstanding shares of Preferred Stock, validly tendered and not validly withdrawn on or prior to the expiration date, upon the terms and subject to the conditions set forth in this prospectus and in the accompanying letter of transmittal (including, if the Preferred Stock Exchange Offer is extended or amended, the terms and conditions of any such extension or amendment).

For each share of Preferred Stock that we accept for exchange in accordance with the terms of the Preferred Stock Exchange Offer, we will issue a number of shares of our Common Stock having the aggregate dollar value (based on the Relevant Price) equal to the Exchange Value set forth in the table below. The Relevant Price is equal to the greater of (1) the average Volume Weighted Average Price, or VWAP, of a share of our Common Stock during the five trading day period ending on the second business day immediately preceding the expiration date of the Exchange Offer, determined as described later in this prospectus and (2) the Minimum Share Price of \$2.50 per share of our Common Stock.

Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue in exchange for each share of Preferred Stock we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to below.

Set forth below is a table that shows, with respect to each series of Preferred Stock, the aggregate liquidation preference outstanding, the liquidation preference per share of Preferred Stock and the applicable Exchange Value for each series.

		Aggregate	Liquidation			
		Liquidation		Preference Per		
CUSIP	Title of Securities	Preference Outstanding	Share		Exchange Value	
733174304	6.375% Non-cumulative Monthly Income Preferred Stock, 2003 Series A	\$ 186,875,000	\$	25	\$	20
733174403	8.25% Non-cumulative Monthly Income Preferred Stock, Series B	\$ 400,000,000	\$	25	\$	20

See The Exchange Offer Terms of the Preferred Stock Exchange Offer and The Exchange Offer Procedures for Tendering Shares of Preferred Stock or Trust Preferred Securities.

Trust Preferred Securities Exchange Offer	Concurrently with the Preferred Stock Exchange Offer, we are also
	offering to exchange newly issued shares of our Common Stock for
	any and all issued and outstanding Trust Preferred Securities, validly
	tendered and not validly withdrawn on or prior to the expiration date,
	upon the terms and subject to the conditions set forth in this prospectus
	and in the accompanying Trust Preferred Securities Exchange Offer
	letter of transmittal (including, if the Trust Preferred Securities
	Exchange Offer is extended or amended, the terms and conditions of
	any such extension or amendment), subject to prorationing based on
	the Acceptance Priority Levels set forth in the table below.
For each Trust Preferred Security that we accept for exchange in a	ccordance with the terms of the Exchange Offer, we will issue a number of
shares of our Common Stock having the aggregate dollar value (b	ased on the Relevant Price) equal to the Exchange Value set forth in the table
below. If the aggregate liquidation preference of all shares of Pref	erred Stock and the aggregate liquidation amount of all Trust Preferred
Securities tendered in the Exchange Offer would result in the issu	ance, upon consummation of the Exchange Offer, of a number of shares of our
Common Stock in excess of 300 000 chares we will accept for	or tender only that number of Trust Preferred Securities of a series in

Common Stock in excess of 390,000,000 shares, we will accept for tender only that number of Trust Preferred Securities of a series in accordance with the Acceptance Priority Levels set forth below that will ensure that not more than 390,000,000 shares of our Common Stock are issued in the Exchange Offer. Accordingly, we may have to reduce (on a prorated basis) the Trust Preferred Securities of a series with Acceptance Priority Level 2 that we accept in this Exchange Offer to remain within this limit. See The Exchange Offer Terms of the Trust Preferred Securities Exchange Offer Acceptance Priority Levels; Prorationing.

Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we

#### issue in exchange for each Trust Preferred Security we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to below.

The table below sets forth certain information regarding the series of Trust Preferred Securities that are the subject of the Exchange Offer, along with the Acceptance Priority Levels for proration and non-acceptance.

#### Acceptance

Priority				1	Aggregate	Liquidat	ion Amount	
Level	CUSIP	Title of Securities	Issuer		dation Amount utstanding		r Trust ed Security	hange alue
1	066915AA7	8.327% Trust Preferred Securities	BanPonce Trust I	\$	144,000,000	\$	1,000	\$ 800
1	733186AA8	6.564% Trust Preferred Securities	Popular North America Capital Trust I	\$	250,000,000	\$	1,000	\$ 800
2	73317W203	6.70% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust I	\$	300,000,000	\$	25	\$ 25
2	73317H206	6.125% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust II	\$	130,000,000	\$	25	\$ 25

The proration applicable to the Trust Preferred Securities with Acceptance Priority Level 2 cannot be calculated until the Exchange Offer has been completed. As a result, at the time you tender your Trust Preferred Securities of those two series, you will not know whether we will accept any or all of your tendered Trust Preferred Securities with Acceptance Priority Level 2. For example, if all issued and outstanding shares of Preferred Stock are tendered for exchange in the Preferred Stock Exchange Offer and the Relevant Price is determined based on the Minimum Share Price of \$2.50 per share, we will issue approximately 188 million shares of our Common Stock in the Preferred Stock Exchange Offer, leaving approximately 202 million shares of our Common Stock available for issuance in the Trust Preferred Securities Exchange Offer. In that case, the remaining shares of our Common Stock will be enough such that any and all issued and outstanding 8.327% Trust Preferred Securities and 6.564% Trust Preferred Securities, comprising

Acceptance Priority Level 1, would be accepted for exchange, without prorationing. However, assuming full participation of holders of the Preferred Stock, the 8.327% Trust Preferred Securities and the 6.564% Trust Preferred Securities, the 6.70% Cumulative Monthly Income Trust Preferred Securities and the 6.125% Cumulative Monthly Income Trust Preferred Securities, comprising Acceptance Priority Level 2, would be subject to prorationing on a pro rata basis.

If no shares of Preferred Stock are validly tendered in the Preferred Stock Exchange Offer, all validly tendered Trust Preferred Securities could be accepted for exchange pursuant to the Trust Preferred Securities Exchange Offer.

We will pay cash for any accrued and unpaid distributions on any Trust Preferred Securities (but not in respect of any accumulated and unpaid dividends on any shares of Preferred Stock) accepted in the Trust Preferred Securities Exchange Offer to but excluding the date of settlement of the Exchange Offer.

We are not seeking approval of holders of the Trust Preferred Securities to modify the terms of any series of Trust Preferred Securities. However, following the Exchange Offer we plan to merge each Trust into a new Delaware statutory trust as permitted by the terms of each Trust s governing documents. In connection with each merger, the Trust Preferred Securities of each series we acquire in the Exchange Offer will be exchanged for an equivalent aggregate principal amount of underlying debentures and all Trust Preferred Securities not acquired by us in the Exchange Offer will be converted into trust preferred securities of the applicable new trust with terms substantially identical to the terms of the Trust Preferred Securities of that series. No merger will adversely affect the rights of the holders of any series of Trust Preferred Securities.

Purpose of the Exchange Offer

The purpose of the Exchange Offer is to improve our capital structure by increasing our Tier 1 common equity and to reduce our interest expense liability associated with our Trust Preferred Securities.

Consideration Offered in the Exchange Offer

We are offering to exchange up to 390,000,000 newly issued shares of our Common Stock for outstanding shares of Preferred Stock and Trust Preferred Securities of the series identified on the cover page of this document, on the terms and subject to the conditions set forth in this prospectus and in the accompanying letter of transmittal.

As of May 31, 2009, we had approximately 282 million shares of Common Stock outstanding.

We will accept properly tendered shares of Preferred Stock and Trust Preferred Securities for exchange for the Exchange Value (as defined below), on the terms and subject to the conditions of the Exchange Offer and subject to the proration provisions described below. We will promptly return any securities that are not accepted for exchange following the expiration or termination, as applicable, of the Exchange Offer and the determination of the final proration factor, if any, for the two series with Acceptance Priority Level 2, described below.

For each share of Preferred Stock or Trust Preferred Security that we accept for exchange in accordance with the terms of the Exchange Offer, we will issue a number of shares of our Common Stock having the aggregate dollar value (the Exchange Value ) set forth in the applicable table under The Exchange Offer Terms of the Preferred Stock Exchange Offer Offer Consideration and Terms of the Trust Preferred Securities Exchange Offer Offer Consideration, subject to the Minimum Share Price limitation. We refer to the number of shares of our Common Stock we will issue (based on the Relevant Price (as defined below)) for each share of Preferred Stock or Trust Preferred Security we accept in the Exchange Offer as the exchange ratio. The Relevant Price will be fixed at 4:30 p.m., New York City time, on the second business day immediately preceding the expiration date of the Exchange Offer (which we currently expect to be August 11, 2009, unless the Exchange Offer is extended), will be announced prior to 9:00 a.m., New York City time, on the immediately succeeding business day (which we currently expect to be August 12, 2009, unless the Exchange

Offer is extended) and will be equal to the greater of (1) the average Volume Weighted Average Price, or VWAP, of a share of our Common Stock during the five trading day period ending on the second business day immediately preceding the expiration date of the Exchange Offer, determined as described later in this prospectus and (2) the Minimum Share Price of \$2.50 per share of our Common Stock.

We will round the applicable exchange ratio for each series down to four decimal places.

As a result of the Minimum Share Price limitation, the maximum number of shares of our Common Stock that we may issue under the Exchange Offer per \$25 liquidation preference of Preferred Stock is 8 shares, per \$25 liquidation amount of 6.70% Trust Preferred Securities or 6.125% Trust Preferred Securities is 10 shares and per \$1,000 liquidation amount of 8.327% Trust Preferred Securities or 6.564% Trust Preferred Securities is 320 shares.

Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue in exchange for each share of Preferred Stock or Trust Preferred Security we accept for exchange may be less than, equal to or greater than the relevant Exchange Value referred to above.

We will also pay cash for any accrued and unpaid distributions on any Trust Preferred Securities (but not in respect of any accumulated and unpaid dividends on any shares of Preferred Stock) accepted in the Exchange Offer to, but excluding, the date of settlement of the Exchange Offer.

We are not making a recommendation as to whether you should exchange your shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer. We have not retained, and do not intend to retain, any unaffiliated representative to act solely on behalf of the holders of the shares of Preferred Stock or Trust Preferred Securities for purposes of negotiating the Exchange Offer or preparing a report concerning the fairness of the Exchange Offer. You must make your own independent decision regarding your participation in the Exchange Offer.

Publication of Exchange Ratio Information	Throughout the Exchange Offer, the indicative Average VWAP, the Minimum Share Price, the resultant indicative Relevant Price, and the indicative exchange ratios will be available at <i>http://www.popularinc.com/exchangeoffer</i> and from our information agent, Global Bondholder Services Corporation, the Information Agent, at one of its numbers listed on the back cover page of this prospectus. We will announce the final exchange ratio for each series of Preferred Stock and Trust Preferred Securities prior to 9:00 a.m., New York City time, on the business day immediately succeeding the second business day prior to the expiration date of the Exchange Offer (which we currently expect to be August 12, 2009, unless the Exchange Offer is extended), and those final exchange ratios will also be available by that time at <i>http://www.popularinc.com/exchangeoffer</i> and from the Information Agent. No additional information on our website is deemed to be part of or incorporated by reference in this prospectus.
Expiration Date	The Exchange Offer will expire at 11:59 pm., New York time, on August 13, 2009, unless the Exchange Offer is extended or earlier terminated by us. The term expiration date means such date and time or, if an Exchange Offer is extended, the latest date and time to which the Exchange Offer is so extended.
Proration	We will issue no more than 390,000,000 shares of our Common Stock in the Exchange Offer. Depending on the number of shares of Preferred Stock and Trust Preferred Securities tendered in the Exchange Offer and the exchange ratio determined as described above, we may have to prorate Trust Preferred Securities of the series with Acceptance Priority Level 2 in the Exchange Offer to remain within this limit. Any Trust Preferred Securities not accepted for exchange as a result of proration will be returned to tendering holders promptly after the final proration factor for each series is determined. See The Exchange Offer Terms of the Trust Preferred Securities Exchange Offer Acceptance Priority Levels; Prorationing.
Fractional Shares	We will not issue fractional shares of our Common Stock in the Exchange Offer. Instead, the number of shares of Common Stock received by each holder whose share of Preferred Stock or Trust Preferred Securities are accepted for exchange in

	the Exchange Offer will be rounded down to the nearest whole number.
Settlement Date	The settlement date with respect to the Exchange Offer will be a date promptly following the expiration date. We currently expect the settlement date to be three trading days after the expiration date.
Withdrawal Rights See The Exchange Offer Withdrawal of Tenders.	You may withdraw previously tendered shares of Preferred Stock or Trust Preferred Securities at any time before the expiration date of the Exchange Offer. In addition, you may withdraw any shares of Preferred Stock or Trust Preferred Securities that you tender that are not accepted by us for exchange after the expiration of 40 business days after the commencement of the Exchange Offer. If you withdraw your shares of Preferred Stock, you will automatically revoke any Consent that you delivered with respect to those withdrawn shares of Preferred Stock.
Conditions to the Exchange Offer	Our obligation to exchange shares of our Common Stock for shares of Preferred Stock and Trust Preferred Securities in the Exchange Offer is subject to a number of conditions that must be satisfied or waived by us, including, among others, that there has been no change or development (affecting our business or otherwise) that in our reasonable judgment may materially reduce the anticipated benefits to us of the Exchange Offer or that has had, or could reasonably be expected to have, a material adverse effect on us, our businesses, condition (financial or otherwise) or prospects. Our obligation to exchange is not subject to any minimum tender condition. The Exchange Offer is not subject to receiving the Preferred Stock Consent. The Company is not aware of any filing, approval or other action by or with any governmental authority or regulatory agency that would be required for the Company to complete the Exchange Offer that has not been obtained. See The Exchange Offer Conditions of the Exchange Offer.
Extensions; Waivers and Amendments; Termination	Subject to applicable law, we reserve the right to (1) extend the Exchange Offer; (2) waive any and all conditions to or amend the Exchange Offer in

any respect, including amending the Exchange Value or the Minimum Share Price; or (3) terminate the Exchange Offer. Any extension, waiver, amendment or termination will be followed as promptly as practicable by a public announcement thereof, such announcement in the case of an extension to be issued no later than 9:00 a.m., New York City time, on the next business day after the last previously scheduled expiration date. See The Exchange Offer Expiration Date; Extension; Termination; Amendment.

Procedures for Tendering Preferred Stock and Trust Preferred Securities Certain shares of Preferred Stock and all of the Trust Preferred Securities were issued in book-entry form, and are all currently represented by one or more global certificates held for the account of DTC. If your securities are book entry securities, you may tender your shares of Preferred Stock or Trust Preferred Securities by transferring them through ATOP or following the other procedures described under The Exchange Offer Procedures for Tendering Shares of Preferred Stock or Trust Preferred Securities.

If you hold your shares of Preferred Stock or Trust Preferred Securities through a bank, broker or other nominee, in order to validly tender your shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer, you must follow the instructions provided by your bank, broker, custodian, commercial bank, trust company or other nominee with regard to procedures for tendering, in order to enable your bank, broker, custodian, commercial bank, trust company or other nominee to comply with the procedures described below.

### Beneficial owners are urged to instruct appropriately their bank, broker, custodian, commercial bank, trust company or other nominee at least five business days prior to the expiration date in order to allow adequate processing time for their instruction.

In order for a bank, broker, custodian, commercial bank, trust company or other nominee to tender validly your shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer, such bank, broker, custodian, commercial bank, trust company or other nominee must deliver to the

Exchange Agent an electronic message that will contain:

- Ø for tenders of shares of Preferred Stock, a Consent to the Preferred Stock Consent described above, or if you did not hold such shares of Preferred Stock as of June 26, 2009, which is the Preferred Stock Record Date, a Tender Certification to that effect;
- Ø your acknowledgment and agreement to, and agreement to be bound by, the terms of the accompanying applicable letter of transmittal; and
- Ø a timely confirmation of book-entry transfer of your shares of Preferred Stock or Trust Preferred Securities into the Exchange Agent s account.

Should you have any questions as to the procedures for tendering your shares of Preferred Stock or Trust Preferred Securities and giving the Consent or any questions as to the procedures for delivering a Consent without tendering shares of Preferred Stock required by the accompanying letter of transmittal, please call your bank, broker, custodian or other nominee; or call the Information Agent, Global Bondholder Services Corporation, at 866-540-1500.

On the date of any tender for exchange, if your interest in shares of Preferred Stock is in certificated form, you must do each of the following in order to validly tender for exchange:

- Ø complete and manually sign the accompanying letter of transmittal provided by the Banco Popular de Puerto Rico Fiduciary Services Division, or a facsimile of the letter of transmittal, and deliver the signed letter to the Banco Popular de Puerto Rico Fiduciary Services Division;
- Ø surrender the certificates for your shares of Preferred Stock to the Banco Popular de Puerto Rico Fiduciary Services Division;
- Ø if required, furnish appropriate endorsements and transfer documents; and

 $\emptyset$  if required, pay all transfer or similar taxes. You may obtain copies of the required form of the letter of transmittal from the Exchange Agent.

WE ARE NOT PROVIDING FOR GUARANTEED DELIVERY PROCEDURES AND THEREFORE YOU MUST ALLOW SUFFICIENT TIME FOR THE NECESSARY TENDER PROCEDURES TO BE COMPLETED DURING NORMAL BUSINESS HOURS OF DTC ON OR PRIOR TO THE EXPIRATION DATE. IF YOU HOLD YOUR SHARES OF PREFERRED STOCK OR TRUST PREFERRED SECURITIES THROUGH A BROKER, DEALER, COMMERCIAL BANK, TRUST COMPANY OR OTHER NOMINEE, YOU SHOULD KEEP IN MIND THAT SUCH ENTITY MAY REQUIRE YOU TO TAKE ACTION WITH RESPECT TO THE EXCHANGE OFFER A NUMBER OF DAYS BEFORE THE EXPIRATION DATE IN ORDER FOR SUCH ENTITY TO TENDER SHARES OF PREFERRED STOCK OR TRUST PREFERRED SECURITIES ON YOUR BEHALF ON OR PRIOR TO THE EXPIRATION DATE. TENDERS NOT RECEIVED BY THE EXCHANGE AGENT ON OR PRIOR TO THE EXPIRATION DATE WILL BE DISREGARDED AND HAVE NO EFFECT. IF YOUR INTEREST AS A HOLDER OF PREFERRED STOCK IS IN CERTIFICATED FORM, YOU MUST DELIVER TO BANCO POPULAR DE PUERTO RICO FIDUCIARY SERVICES DIVISION THE PREFERRED STOCK CERTIFICATES TO BE EXCHANGED, TOGETHER WITH A WRITTEN CONSENT AND/OR TENDER CERTIFICATION IN THE MANNER SPECIFIED IN THE ACCOMPANYING LETTER OF TRANSMITTAL AND A PROPER ASSIGNMENT OF THE SHARES OF PREFERRED STOCK TO POPULAR, OR TO ANY TRANSFER AGENT FOR THE SHARES OF PREFERRED STOCK, OR IN BLANK.

See The Exchange Offer Procedures for Tendering Shares of Preferred Stock or Trust Preferred Securities.

United States Federal Income Tax Considerations

The exchange of the shares of Preferred Stock, 6.70% Trust Preferred Securities or 6.125% Trust Preferred Securities for shares of our Common Stock pursuant to the Exchange Offer will be treated as a recapitalization for U.S. federal income tax purposes. Therefore, except with respect to accrued but unpaid distributions on the 6.70% Trust Preferred Securities or 6.125% Trust Preferred Securities, no gain or loss will be

Puerto Rico Income Tax Considerations

recognized upon consummation of the Exchange Offer. The exchange of 8.327% Trust Preferred Securities or 6.564% Trust Preferred Securities for shares of our Common Stock will be treated as a taxable sale or exchange for U.S. federal income tax purposes, and U.S. Holders will recognize gain or loss in an amount equal to the difference between their adjusted tax basis in the 8.327% Trust Preferred Securities or 6.564% Trust Preferred Securities and the fair market value of the Common Stock received by you pursuant to the Exchange Offer. See Taxation Material U.S. Federal Income Tax Consequences to U.S. Holders. Each prospective investor should consult its own tax advisor regarding the U.S. federal, state, local, and foreign income and other tax consequences of exchanging the shares of Preferred Stock or Trust Preferred Securities for shares of our Common Stock and of owning and disposing of shares of our Common Stock.

The exchange of the shares of Preferred Stock, 6.70% Trust Preferred Securities or 6.125% Trust Preferred Securities for shares of our Common Stock pursuant to the Exchange Offer will be treated as a recapitalization for Puerto Rico income tax purposes. Therefore, except with respect to accrued but unpaid distributions not previously taken into income on the 6.70% Trust Preferred Securities or 6.125% Trust Preferred Securities, no gain or loss will be recognized upon consummation of the Exchange Offer. The exchange of 8.327% Trust Preferred Securities or 6.564% Trust Preferred Securities for shares of our Common Stock will be treated as a taxable sale or exchange for Puerto Rico income tax purposes, and Puerto Rico residents and non-residents will recognize gain or loss in an amount equal to the difference between their adjusted tax basis in the 8.327% Trust Preferred Securities or 6.564% Trust Preferred Securities and the fair market value of the Common Stock received by you pursuant to the Exchange Offer. See Taxation Certain Puerto Rico Tax Considerations. Each prospective investor should consult its own tax advisor regarding the application to its particular circumstances of the Puerto Rico income tax consequences summarized above as well as the application of any, state, local, and foreign income and other tax consequences of exchanging the

shares of Preferred Stock or Trust Preferred Securities for our Common Stock and of owning and disposing of our Common Stock.

Consequences of Failure to Exchange Shares of Preferred Stock or Trust Shares of Preferred Stock not exchanged in the Preferred Stock Preferred Securities Exchange Offer will remain outstanding after consummation of

Exchange Offer will remain outstanding after consummation of the Preferred Stock Exchange Offer. As previously announced, we have suspended dividends on the Preferred Stock after the dividend payment in respect of the Preferred Stock on June 30, 2009. We intend to delist any remaining shares of Preferred Stock from trading on the Nasdaq Stock Market and, to the extent permitted by law, we intend to deregister any such remaining shares. The reduction in the number of shares available for trading and the suspension of dividends on the Preferred Stock may have a significant and adverse effect on the liquidity of any trading market for, and the price of, shares of Preferred Stock not exchanged in the Preferred Stock Exchange Offer and may result in the shares of Preferred Stock being illiquid for an indefinite period of time. In addition, regardless of whether the Preferred Stock Consent is obtained, the Series C Preferred Stock will have a senior right to dividends or distributions, either as Senior Preferred Stock or trust preferred securities. Therefore, we plan to continue to pay dividends or make distributions to the U.S. Treasury notwithstanding the dividend suspension on the Series A and Series B Preferred Stock.

Trust Preferred Securities not exchanged in the Trust Preferred Securities Exchange Offer will remain outstanding after consummation of the Trust Preferred Securities Exchange Offer. At this time, we have not made an election to suspend distributions on our Trust Preferred Securities. However, we can not assure you that those distributions will continue. If we determine that the Exchange Offer will not be successful without suspending distributions on our Trust Preferred Securities or we otherwise determine to preserve cash resources by electing such a suspension, we may elect to suspend distributions on our Trust Preferred Securities. As described above, we currently intend to deliver any Trust Preferred Securities accepted for exchange in the Trust Preferred Securities Exchange Offer to the applicable trustee for cancellation. As a result, the

	number of Trust Preferred Securities of any series available for trading may be substantially reduced, and this may have a significant and adverse effect on the liquidity of any trading market for, and the price of, the Trust Preferred Securities of that series not exchanged in the Trust Preferred Securities Exchange Offer and may result in the Trust Preferred Securities of that series being less liquid for an indefinite period of time.
Comparison of the Rights of our Common Stock, Preferred Stock and Trust Preferred Securities	There are material differences between the rights of a holder of our Common Stock and a holder of the Preferred Stock and Trust Preferred Securities. See Comparison of Rights Between the Preferred Stock, Trust Preferred Securities and the Common Stock.
Appraisal/Dissenters Rights	No appraisal or dissenters rights are available to holders of shares of Preferred Stock or Trust Preferred Securities under applicable law in connection with the Exchange Offer.
Market Trading	Our Common Stock is traded on the Nasdaq Stock Market under the symbol BPOP. The last reported closing price of our Common Stock on July 28, 2009, the last trading day prior to the date of this prospectus, was \$1.19 per share. The required notification of listing of additional shares of Common Stock to be issued in the Exchange Offer has been submitted to and accepted by the Nasdaq Stock Market. The shares of Preferred Stock and the 6.70% Trust Preferred Securities and the 6.125% Trust Preferred Securities are traded on the Nasdaq Stock Market. The 8.327% Trust Preferred Securities and the 6.564% Trust Preferred Securities are not listed or quoted for trading on any securities exchange.
Brokerage Commissions	No brokerage commissions are payable by the holders of the shares of Preferred Stock or Trust Preferred Securities to the Dealer Managers, the Exchange Agents, the Information Agent or us.
Soliciting Dealer Fee	With respect to any tender of a series of shares of Preferred Stock or the 6.70% Trust Preferred Securities and the 6.125% Trust Preferred Securities (the PR Trust Preferred Securities ), we will pay the relevant soliciting dealer a fee of 0.50% of the liquidation preference or liquidation amount accepted for exchange. See The Exchange Offer Soliciting Dealer Fee.

Lead Dealer Managers	UBS Securities LLC and Popular Securities, Inc.
Co-Lead Dealer Manager	Citigroup Global Markets Inc.
Information Agent and Exchange Agents	Global Bondholder Services Corporation except in the case of certificated securities in which case the Exchange Agent will be Banco Popular de Puerto Rico Fiduciary Services Division.
Further Information	If you have questions about any of the terms of the Exchange Offer, please contact the Dealer Managers or the Information Agent. If you have questions regarding the procedures for tendering your shares of Preferred Stock or Trust Preferred Securities or about delivering a Consent without tendering shares of Preferred Stock, please contact the Information Agent. The contact information for the Dealer Managers, Information Agent and the Exchange Agents are set forth on the back cover page of this prospectus.

As required by the Securities Act of 1933, as amended, Popular filed a registration statement (No. 333-159843) relating to the Exchange Offer with the Securities and Exchange Commission. This document is a part of that registration statement, which includes additional information.

See also Where You Can Find More Information.

# **Risk factors**

You should carefully consider the risks described below and all of the information contained and incorporated by reference in this prospectus before you decide whether to participate in the Exchange Offer. In particular, you should carefully consider, among other things, the matters discussed below and under Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2008 and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009. The Risks Relating to Our Business immediately below supplement the Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2008 and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009.

#### **RISKS RELATING TO OUR BUSINESS**

### Our financial results for the second quarter and our financial condition continue to be affected by the deterioration in the credit quality of our portfolio and economic conditions affecting the markets in which we operate.

The credit quality of our portfolio continues to deteriorate and had an adverse affect on our financial results for the period ended June 30, 2009 and our financial condition as of June 30, 2009. Continued adverse changes in the economy and negative trends in employment and property values in the markets in which we operate, which are described more fully below, continue to have an adverse affect on our provision for loan losses. We will continue to evaluate our allowance for loan losses and may be required to increase such amounts, perhaps substantially.

Among other factors, an increase in our allowance for loan losses would result in a reduction in the amount of our tangible common equity. Given the focus on tangible common equity by regulatory authorities, rating agencies and the market, we may be required to raise additional capital through the issuance of additional Common Stock in future periods to replace that common equity. As described below, an increase in our capital through an issuance of Common Stock could have a dilutive effect on the existing holders of our Common Stock, including holders receiving Common Stock in the Exchange Offer, and adversely affect its market price.

# During the first and second quarters of 2009, our overall credit quality has continued to be affected by the sustained deterioration of the economic conditions affecting our markets, including higher unemployment levels, unprecedented reduced absorption rates of new housing units and declines in property values.

As set forth under Management s Discussion and Analysis of Results of Operations and Financial Condition Non-Performing Assets in our Form 10-Q for the quarter ended March 31, 2009 and under Summary Financial Results for the Quarter and Six Months Ended June 30, 2009 in this prospectus, our credit quality performance has continued to be under pressure during 2009 with economic concerns including higher unemployment levels, unprecedented reduced absorption rates of new housing units and declines in property values. Non-performing assets increased by \$1.1 billion at June 30, 2009 as compared to December 31, 2008 and by \$600 million as compared to March 31, 2009. The allowance for loan losses of \$1.1 billion at June 30, 2009 was 4.66% of period-end loans held-in-portfolio, as compared to 3.43% of period-end loans held-in-portfolio on December 31, 2008 and 4.19% of period-end loans held-in-portfolio on March 31, 2009.

The main factor driving our net losses in the first two quarters of 2009 has been the increasing credit costs from several segments of our loan portfolio. Persistent adverse changes in the economy and negative trends in employment levels and property values in the markets in which we operate have continued to negatively affect our provision for loan losses in the second quarter of 2009. The existing adverse economic conditions are expected to persist at least through 2009, thus it is likely that we will continue to experience heightened credit losses, additional significant provisions for loan losses, an increased allowance for loan losses and higher levels of non-performing assets.

**Risk factors** 

#### Our business depends on the creditworthiness of our customers and the value of the assets securing our loans.

If the credit quality of the customer base materially decreases or if the risk profile of a market, industry or group of customers changes materially, our business, financial condition, allowance levels, liquidity, capital and results of operations could be adversely affected. While we believe that our allowance for loan losses was adequate at June 30, 2009, there is no certainty that it will be sufficient to cover future credit losses in the portfolio because of continued adverse changes in the economy, market conditions or events negatively affecting specific customers, industries or markets both in Puerto Rico and the United States. We periodically review the allowance for loan losses for adequacy considering economic conditions and trends, collateral values and credit quality indicators, including past charge-off experience and levels of past due loans and non-performing assets.

### Recent actions by the rating agencies have raised the cost of our borrowings, could affect our ability to borrow in the future and may have other adverse effects on our business.

Recent actions by the rating agencies have raised the cost of our borrowings. Borrowings amounting to \$350 million have ratings triggers that call for an increase in their interest rate in the event of a ratings downgrade. For example, as a result of rating downgrades effected by the major rating agencies in April 2009, the cost of servicing \$350 million of our senior debt increased by an additional 75 basis points. Additionally, the cost of servicing that \$350 million of senior debt increased by an additional 150 basis points as a result of further rating downgrades effected by the major rating agencies in June 2009.

Actions by the rating agencies, including reducing the rating of the Corporation s preferred stock to non-investment grade (by two rating agencies) and the Corporation s senior debt to non-investment grade (also by two rating agencies) could also affect our ability to borrow funds. The market for non-investment grade securities is much smaller and less liquid than for investment grade securities. Therefore, if we were to attempt to issue senior debt or preferred stock in the capital markets, it is possible that there would not be sufficient demand to complete a transaction and the cost could be substantially higher than for more highly rated securities.

In addition, changes in our ratings have affected and could continue to affect our relationships with some creditors and business counterparties. For example, many of our hedging transactions include ratings triggers that permit counterparties to either request additional collateral or terminate our agreements with them based on our below investment grade ratings. Although we have been able to meet any additional collateral requirements thus far and expect that we would be able to enter into agreements with substitute counterparties if any of our existing agreements were terminated, changes in our hedging transactions could create additional costs for our businesses. In addition, servicing and custodial agreements that we are party to with third parties, including the Federal National Mortgage Association, or FNMA, include ratings covenants. Servicing rights represent a contractual right and not a beneficial ownership interest in the underlying mortgage loans. Failure to service the loans in accordance with contract requirements may lead to a termination of the servicing rights and the loss of future servicing fees. Based on our failure to maintain an investment grade rating, those third parties have the right to require us to increase collateral levels, engage a substitute custodian and/or terminate their agreements with us. The termination of those agreements or the inability to realize servicing income for our businesses could have an adverse effect on those businesses. Other counterparties are also sensitive to the risk of a ratings downgrade and the implications for our businesses and may be less likely to engage in transactions with us, or may only engage in them at a substantially higher cost, if our ratings remain below investment grade.

**Risk factors** 

# Legislative and regulatory actions taken now or in the future to address the current liquidity and credit crisis in the financial industry may significantly affect our financial condition, results of operations, liquidity or stock price.

Current economic conditions, particularly in the financial markets, have resulted in government regulatory agencies and political bodies placing increased focus and scrutiny on the financial services industry. The U.S. Government has intervened on an unprecedented scale, responding to what has been commonly referred to as the financial crisis. In addition to the U.S. Treasury Department s Capital Purchase Program (CPP) under the Troubled Asset Relief Program (TARP) announced last fall and the new Capital Assistance Program (CAP) announced this spring, further steps taken include enhancing the liquidity support available to financial institutions, establishing a commercial paper funding facility, temporarily guaranteeing money market funds and certain types of debt issuances, and increasing insurance on bank deposits. Also, the U.S. Congress, through the Emergency Economic Stabilization Act of 2008 and the American Recovery and Reinvestment Act of 2009, have imposed a number of restrictions and limitations on the operations of financial services firms participating in the federal programs. Most recently, on June 17, 2009, the Administration released a financial regulatory reform plan that would, if enacted, represent the most sweeping reform of financial services since the 1930s.

These programs and proposals subject us and other financial institutions to additional restrictions, oversight and costs that may have an adverse impact on our business, financial condition, results of operations or the price of our Common Stock. The Administration s financial reform plan would, if enacted, further substantially increase regulation of the financial services industry and impose restrictions on the operations and general ability of firms within the industry to conduct business consistent with historical practices. Federal and state regulatory agencies also frequently adopt changes to their regulations or change the manner in which existing regulations are applied. We cannot predict the substance or impact of pending or future legislation, regulation or the application thereof. Compliance with such current and potential regulation and scrutiny may significantly increase our costs, impede the efficiency of our internal business processes, require us to increase our regulatory capital and limit our ability to pursue business opportunities in an efficient manner.

#### Increases in FDIC insurance premiums may have a material adverse affect on the Corporation s earnings.

During 2008 and continuing in 2009, higher levels of bank failures have dramatically increased resolution costs of the Federal Deposit Insurance Corporation (FDIC) and depleted the deposit insurance fund. In addition, the FDIC instituted two temporary programs effective through December 31, 2009, to further insure customer deposits at FDIC-member banks: deposit accounts are now insured up to \$250,000 per customer (up from \$100,000) and non-interest bearing transactional accounts are fully insured (unlimited coverage). These programs have placed additional stress on the deposit insurance fund.

In order to maintain a strong funding position and restore reserve ratios of the deposit insurance fund, the FDIC increased assessment rates of insured institutions uniformly by 7 cents for every \$100 of deposits beginning with the first quarter of 2009, with additional changes beginning April 1, 2009, which require riskier institutions to pay a larger share of premiums by factoring in rate adjustments based on secured liabilities and unsecured debt levels. In February 2009, the FDIC voted to amend the restoration plan and impose a special assessment of 20 cents for every \$100 of assessable deposits on insured institutions on June 30, 2009, which would be collected on September 30, 2009. In May 2009, the FDIC adopted a final rule, effective June 30, 2009, that will impose a special assessment of 5 cents

#### **Risk factors**

for every \$100 on each insured depository institution s assets minus its Tier 1 capital as of June 30, 2009, subject to a cap equal to 10 cents per \$100 of assessable deposits for the second quarter 2009 risk-based capital assessment. This special assessment applies to us and resulted in a \$16.7 million expense in our second quarter 2009.

We are generally unable to control the amount of premiums that we are required to pay for FDIC insurance. If there are additional bank or financial institution failures or our capital position is further impaired, we may be required to pay even higher FDIC premiums than the recently increased levels. Our expenses for the quarter ending June 30, 2009 were significantly and adversely affected by these increased premiums. These announced increases and any future increases in FDIC insurance premiums may materially adversely affect our results of operations.

### Weakness in the economy and in the real estate market in the geographic footprint of Popular has adversely impacted and may continue to adversely impact Popular.

A significant portion of our financial activities and credit exposure is concentrated in the Commonwealth of Puerto Rico (the Island ) and the Island s economy has been deteriorating.

This decline in the Island s economy has resulted in, among other things, a downturn in our loan originations, an increase in the level of our non-performing assets, loan loss provisions and charge-offs, particularly in our construction loan portfolio, an increase in the rate of foreclosure loss on mortgage loans and a reduction in the value of our loans and loan servicing portfolio, all of which have adversely affected our profitability. If the decline in economic activity continues, there could be further adverse effects on our profitability.

The Commonwealth of Puerto Rico government is currently facing a fiscal deficit which has been estimated at approximately \$3.0 billion or over 30% of its annual budget. It continues to review alternatives for reducing the deficit, as its access to the municipal bond market and its credit ratings depend, in part, on achieving a balanced budget. Measures that the government has implemented have included reducing expenses, including public-sector employment through layoffs of employees. It has been reported that the Commonwealth of Puerto Rico government could layoff as many as 30,000 employees, with approximately 8,000 employee layoffs taking place in early June 2009. Since the government is an important source of employment on the Island, these measures could have the effect of intensifying the current recessionary cycle.

The economy of Puerto Rico is sensitive to the price of oil in the global market. The Island does not have significant mass transit available to the public and most of its electricity is powered by oil, making it highly sensitive to fluctuations in oil prices. A substantial increase in its price could impact adversely the economy of Puerto Rico, by reducing disposable income and increasing the operating costs of most businesses and government. Consumer spending is particularly sensitive to wide fluctuations in oil prices.

The level of real estate prices in Puerto Rico has been more stable than in other U.S. markets, but the current economic environment and future developments in Puerto Rico and the mainland U.S. could further pressure residential property values. Lower real estate values could increase loan delinquencies, foreclosures and the cost of repossessing and disposing of real estate collateral.

The current state of the economy and uncertainty in the private and public sectors has had an adverse effect on the credit quality of our loan portfolios. The continuation of the economic slowdown would cause those adverse effects to continue, as delinquency rates may increase in the short-term, until sustainable growth resumes. Also, a potential reduction in consumer spending may also impact growth in our other interest and non-interest revenue sources.

**Risk factors** 

# RISKS RELATED TO THE FUTURE ISSUANCE OF A SIGNIFICANT AMOUNT OF OUR COMMON STOCK AND DILUTION OF HOLDERS OF OUR COMMON STOCK, INCLUDING PARTICIPANTS IN THE EXCHANGE OFFER

### Additional assistance from the U.S. Government may further dilute existing holders of our Common Stock, including participants in the Exchange Offer.

In December 2008, Popular issued approximately \$935 million in shares of Series C Preferred Stock together with a warrant to purchase up to approximately 21 million shares of our Common Stock at an exercise price of \$6.70 per share to the United States Treasury (U.S. Treasury). The Exchange Offer does not involve any additional investment in Popular by the U.S. Treasury or the U.S. Government. Notwithstanding that, there may be new regulatory requirements or standards or additional U.S. Government programs or requirements or losses in the future that could result in, or require, additional equity issuances. Such further equity issuances would further dilute the existing holders of our Common Stock (including participants in the Exchange Offer) perhaps significantly.

Although not currently contemplated, we could obtain Tier 1 common equity by exchanging (with the approval of the U.S. Treasury) a number of shares of the Series C Preferred Stock we issued to the U.S. Treasury under the CPP for shares of mandatory convertible preferred stock issued under the CAP or for Common Stock or another common equivalent security that the U.S. Treasury otherwise agrees to purchase, directly or indirectly. Such an exchange could also involve the issuance of additional warrants to the U.S. Treasury to purchase additional shares of our common stock as contemplated by the published terms of the CAP. The issuance of additional shares of our Common Stock or common equivalent securities in future equity offerings, to the U.S. Treasury under the CAP or otherwise, or as a result of the exercise of the warrant the U.S. Treasury holds, will dilute the ownership interest of our existing common stockholders and could also involve U.S. Government constraints on our operations.

# Additional issuances of Common Stock or securities convertible into Common Stock may further dilute existing holders of our Common Stock, including participants in the Exchange Offer.

We may determine that it is advisable, or we may encounter circumstances where we determine it is necessary, to issue additional shares of our Common Stock, securities convertible into or exchangeable for shares of our Common Stock, or common-equivalent securities to fund strategic initiatives or other business needs or to build additional capital. Depending on our capital needs, we may make such a determination in the near future or in subsequent periods. The market price of our Common Stock could decline as a result of this offering or other offerings, as well as other sales of a large block of shares of our Common Stock or similar securities in the market thereafter, or the perception that such sales could occur. We may need to increase our authorized capital in order to raise such equity capital.

If holders of our Preferred Stock and Trust Preferred Securities do not participate in the Exchange Offer in sufficient amounts, we may, in the near future, have to increase our Tier 1 common equity through other means, including through asset sales or by raising capital privately or issuing mandatory convertible preferred stock and related warrants to the U.S. Treasury, which could further dilute the existing holders of our Common Stock, including participants in the Exchange Offer.

In addition, such additional equity issuances would reduce any earnings available to the holders of our Common Stock and the return thereon unless our earnings increase correspondingly. We cannot predict the timing or size of future equity issuances, if any, or the effect that they may have on the market price of the Common Stock. The issuance of substantial amounts of equity, or the perception that such issuances may occur, could adversely affect the market price of our Common Stock. See also Risk

#### **Risk factors**

Factors We may raise additional capital, which could have a dilutive effect on the existing holders of our common stock and adversely affect the market price of our Common Stock in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009.

#### We may not receive stockholder approval to increase our authorized capital to raise additional equity capital.

If holders of Preferred Stock and Trust Preferred Securities participate in the Exchange Offer to a significant extent and/or the Relevant Price of our Common Stock (on which the Exchange Value is based) is at or near the Minimum Share Price, we will issue a significant number of shares of our Common Stock in the Exchange Offer, which will leave us with only a limited number of authorized and unreserved shares of Common Stock to issue in the future.

In order to raise equity capital to any significant extent thereafter, we would be required to obtain stockholder approval to increase our authorized capitalization. We obtained approval at our Annual Meeting of Stockholders on May 1, 2009 to increase the authorized number of shares of our Common Stock, from 470,000,000 to 700,000,000. However, our stockholders may not approve a further increase. Any failure to receive such approval would impair our ability to raise additional equity capital.

# We will not accept shares of Preferred Stock for exchange unless, in the case of tenders by holders of shares of Preferred Stock as of the Preferred Stock Record Date, the tendering holder grants a Consent to approve the Preferred Stock Consent.

Tendering holders of shares of Preferred Stock that were holders of shares of Preferred Stock as of the Preferred Stock Record Date must grant a Consent to approve the Preferred Stock Consent. As a result, even if you believe that the Preferred Stock Consent would not be in your best interest (for example, if you elect to tender some, but not all of your shares of Preferred Stock in the Preferred Stock Exchange Offer), if you were a holder of shares of Preferred Stock as of the Preferred Stock Record Date and wish to tender any of such shares of Preferred Stock you must nonetheless follow the instructions in the accompanying letter of transmittal to execute a written consent in favor of the Preferred Stock Consent with respect to the shares of Preferred Stock you tender.

#### RISKS RELATED TO THE MARKET PRICE AND VALUE OF THE COMMON STOCK OFFERED IN THE EXCHANGE OFFER

# The Exchange Offer will result in a substantial amount of our Common Stock entering the market, which could adversely affect the market price of our Common Stock.

As of June 30, 2009, we had approximately 282 million shares of our Common Stock outstanding. Following consummation of the Exchange Offer, assuming the Exchange Offer is fully subscribed, this figure will increase to approximately 672 million shares of our Common Stock. The issuance of such a large number of shares of our Common Stock in such a short period of time will significantly reduce earnings per common share and could adversely affect the market price of our Common Stock.

### The Minimum Share Price limitation may result in your receiving shares of our Common Stock worth significantly less than the shares you would receive in the absence of that constraint.

The closing sale price for our Common Stock on the Nasdaq Stock Market on July 28, 2009 was \$1.19 per share, which is less than the Minimum Share Price. If the Average VWAP is less than the Minimum Share Price, we will use the Minimum Share Price and not the Average VWAP to calculate the number of shares of our Common Stock you will receive. In that case you could receive shares of our Common Stock with a value that may be significantly less than the value of the shares you would receive in the absence of that limitation.

**Risk factors** 

Although the number of shares of our Common Stock offered in the Exchange Offer for each share of Preferred Stock and each Trust Preferred Security will be determined based on the Average VWAP of our Common Stock during the five trading day period ending on the second business day immediately preceding the currently scheduled expiration date (subject to the Minimum Share Price of \$2.50/share), the market price of our Common Stock will fluctuate, and the market price of such shares of our Common Stock upon settlement of the Exchange Offer could be less than the market price used to determine the number of shares you will receive.

The number of shares of our Common Stock offered for each share of Preferred Stock and Trust Preferred Security accepted for exchange will be determined based on the Average VWAP of the Common Stock during the five trading day period ending on the second business day immediately preceding the currently scheduled expiration date (subject to the Minimum Share Price of \$2.50/share) and will not be adjusted regardless of any increase or decrease in the market price of our Common Stock, the Preferred Stock or the Trust Preferred Securities between the expiration date of the Exchange Offer and the settlement date. Therefore, the market price of the Common Stock at the time you receive your Common Stock on the settlement date could be significantly less than the market price used to determine the number of shares you will receive. The market price of our Common Stock has recently been subject to significant fluctuations and volatility.

#### The market price of our Common Stock may be subject to continued significant fluctuations and volatility.

The stock markets have recently experienced high levels of volatility. These market fluctuations have adversely affected, and may continue to adversely affect, the trading price of our Common Stock. In addition, the market price of our Common Stock has been subject to significant fluctuations and volatility because of factors specifically related to our businesses and may continue to fluctuate or further decline. Factors that could cause fluctuations, volatility or further decline in the market price of our Common Stock, many of which could be beyond our control, include the following:

- Ø changes or perceived changes in the condition, operations, results or prospects of our businesses and market assessments of these changes or perceived changes;
- Ø announcements of strategic developments, acquisitions and other material events by us or our competitors;
- Ø changes in governmental regulations or proposals, or new governmental regulations or proposals, affecting us, including those relating to the current financial crisis and global economic downturn and those that may be specifically directed to us;
- Ø the continued decline, failure to stabilize or lack of improvement in general market and economic conditions in our principal markets;
- Ø the departure of key personnel;
- Ø changes in the credit, mortgage and real estate markets;
- Ø operating results that vary from the expectations of management, securities analysts and investors;

### Edgar Filing: POPULAR INC - Form S-4/A

 $\emptyset$  operating and stock price performance of companies that investors deem comparable to us; and

Ø market assessments as to whether and when the Exchange Offer will be consummated. You are urged to obtain current market quotations for our Common Stock when you consider the Exchange Offer.

**Risk factors** 

#### The price of our Common Stock is depressed and may not recover.

The price of our Common Stock has declined significantly from a closing price of \$13.02 on May 1, 2008, to a closing price of \$1.19 on July 28, 2009, the last trading day prior to the date of this prospectus. Our stock price may never recover to prior levels or to any particular level. Many factors that we cannot predict or control, including the factors listed under The market price of our Common Stock may be subject to continued significant fluctuations and volatility, and factors over which we may only have limited control, including the factors listed under Risks Relating to Our Business may cause sudden changes in the price of our Common Stock or prevent the price of our Common Stock from recovering.

#### RISKS RELATED TO THE RIGHTS OF OUR COMMON STOCK COMPARED TO THE RIGHTS OF OUR DEBT OBLIGATIONS AND SENIOR EQUITY SECURITIES, INCLUDING THE SHARES OF PREFERRED STOCK OR TRUST PREFERRED SECURITIES

All of our debt obligations and our senior equity securities, including any shares of Preferred Stock or Trust Preferred Securities that remain outstanding after the Exchange Offer and the securities held by the U.S. Treasury, will have priority over our Common Stock with respect to payment in the event of liquidation, dissolution or winding up, and with respect to the payment of dividends.

In any liquidation, dissolution or winding up of Popular, our Common Stock would rank below all debt claims against us and claims of all of our outstanding shares of preferred stock and other senior equity securities, including any shares of Preferred Stock or Trust Preferred Securities that are not exchanged for Common Stock in the Exchange Offer and the securities held by the U.S. Treasury, which will be either Senior Preferred Stock or Trust Preferred Securities. As a result, holders of our Common Stock, including holders of shares of Preferred Stock or Trust Preferred Securities are accepted for exchange in the Exchange Offer, will not be entitled to receive any payment or other distribution of assets upon the liquidation, dissolution or winding up of Popular until after all our obligations to our debt holders have been satisfied and holders of senior equity securities have received any payment or distribution due to them.

In addition, we are required to pay dividends on our preferred stock before we pay any dividends on our Common Stock. Holders of our Common Stock will not be entitled to receive payment of any dividends on their shares of our Common Stock unless and until we resume payments of dividends on our preferred stock.

# Holders of Trust Preferred Securities whose securities are accepted in the Exchange Offer will be giving up their right to future distributions on those Trust Preferred Securities.

At this time, we have not made an election to suspend distributions on our Trust Preferred Securities. However, if your Trust Preferred Securities are tendered and accepted for exchange in the Trust Preferred Securities Exchange Offer, you will be giving up your right to any future distributions on your Trust Preferred Securities. We have no obligation to pay, and may not be permitted to pay, dividends on our Common Stock in the future. By participating in the Exchange Offer, holders of Trust Preferred Securities are giving up their right to receive distributions on their tendered Trust Preferred Securities.

**Risk factors** 

# Dividends on our Common Stock have been suspended and you may not receive funds in connection with your investment in our Common Stock without selling your shares of our Common Stock.

Holders of our Common Stock are only entitled to receive such dividends as our board of directors may declare out of funds legally available for such payments. We have announced the suspension of dividend payments on our Common Stock. In addition, we will be unable to pay dividends on our Common Stock unless and until we resume payments of dividends on our Preferred Stock. Furthermore, prior to December 5, 2011, unless we have redeemed all of the Series C Preferred Stock (or any successor security) or the U.S. Treasury has transferred all of the Series C Preferred Stock (or any successor security) to third parties, the consent of the U.S. Treasury will be required for us to, among other things, increase the dividend rate per share of Common Stock above \$0.08 per share or to repurchase or redeem equity securities, including our Common Stock, subject to certain limited exceptions. This could adversely affect the market price of our Common Stock. Also, we are a bank holding company and our ability to declare and pay dividends is dependent on certain Federal regulatory considerations, including the guidelines of the Federal Reserve regarding capital adequacy and dividends. Moreover, the Federal Reserve and the FDIC have issued policy statements stating that the bank holding companies and insured banks should generally pay dividends only out of current operating earnings. In the current financial and economic environment, the Federal Reserve has indicated that bank holding companies should carefully review their dividend policy and has discouraged dividend pay-out ratios that are at the 100% or higher level unless both asset quality and capital are very strong.

In addition, the terms of our outstanding junior subordinated debt securities held by each Trust that has issued Trust Preferred Securities prohibit us from declaring or paying any dividends or distributions on our capital stock, including our Common Stock, or purchasing, acquiring, or making a liquidation payment on such stock, if we have given notice of our election to defer interest payments but the related deferral period has not yet commenced or a deferral period is continuing.

Accordingly, you may have to sell some or all of your shares of our Common Stock in order to generate cash flow from your investment. You may not realize a gain on your investment when you sell the Common Stock and may lose the entire amount of your investment.

# Offerings of debt, which would be senior to our Common Stock upon liquidation, and/or preferred equity securities, which may be senior to our Common Stock for purposes of dividend distributions or upon liquidation, may adversely affect the market price of our Common Stock.

We may attempt to increase our capital resources or, if our or the capital ratios of our banking subsidiaries fall below the required minimums, we or our banking subsidiaries could be forced to raise additional capital by making additional offerings of debt or preferred equity securities, including medium-term notes, trust preferred securities, senior or subordinated notes and preferred stock. Upon liquidation, holders of our debt securities and shares of preferred stock and lenders with respect to other borrowings will receive distributions of our available assets prior to the holders of our Common Stock. Additional equity offerings may dilute the holdings of our existing stockholders or reduce the market price of our Common Stock, or both. Our board of directors is authorized to waive the preemptive rights otherwise provided in our Certificate of Incorporation.

Our board of directors is authorized to issue one or more classes or series of preferred stock from time to time without any action on the part of the stockholders. Our board of directors also has the power, without stockholder approval, to set the terms of any such classes or series of preferred stock that may be

#### **Risk factors**

issued, including voting rights, dividend rights, and preferences over our Common Stock with respect to dividends or upon our dissolution, winding up and liquidation and other terms. If we issue preferred shares in the future that have a preference over our Common Stock with respect to the payment of dividends or upon liquidation, or if we issue preferred shares with voting rights that dilute the voting power of the Common Stock, the rights of holders of our Common Stock or the market price of our Common Stock could be adversely affected.

#### ADDITIONAL RISKS RELATED TO THE EXCHANGE OFFER

### The value of the Common Stock you receive may be lower than the Exchange Value of your shares of Preferred Stock or Trust Preferred Securities.

Depending on the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue at the settlement date in exchange for each share of Preferred Stock or Trust Preferred Security we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to above.

#### We may fail to realize all of the anticipated benefits of the Exchange Offer.

The primary goal of the Exchange Offer is to increase our Tier 1 common equity. A view has recently developed that Tier 1 common equity is an important metric for analyzing a financial institution s financial condition and capital strength. We believe that increasing our Tier 1 common equity will enhance our standing with our Federal banking regulators and improve market and public perception of our financial strength. Tier 1 common equity has recently emerged as an important metric for analyzing a financial institution s financial condition and capital strength. If there is not a significant response to the Exchange Offer, we may fail to reach Tier 1 common equity levels required by our regulator. Additionally, given the rapidly changing and uncertain financial environment, we may not be able to achieve these objectives. Therefore, there is a risk that the benefits, if any, realized from the Exchange Offer will not be sufficient to restore market and public perception of our financial strength or to reach required Tier 1 capital levels. In such case, we may have to seek additional assistance, if available, from the U.S. Government.

# Even if we complete the Exchange Offer, without a high level of participation, we will not realize the intended goal of substantially increasing Tier 1 common equity.

As described above, the primary goal of the Exchange Offer is to increase our Tier 1 common equity. Without a high level of participation in the Exchange Offer, that goal will not be realized. If holders of our Preferred Stock and Trust Preferred Securities do not participate in the Exchange Offer in sufficient amounts, we may have to increase our Tier 1 common equity through other means, including through asset sales or by raising capital privately or issuing mandatory convertible preferred stock and related warrants to the U.S. Treasury, which could further dilute the existing holders of our Common Stock, including participants in the Exchange Offer. See Risks related to the future issuance of a significant amount of our Common Stock and dilution of holders of our Common Stock, including participants in the Exchange Offer in this prospectus. In addition, such additional equity issuances would reduce any earnings available to the holders of our Common Stock and the return thereon unless our earnings increase correspondingly. We cannot predict the timing or size of future equity issuances, if any, or the effect that they may have on the market price of the Common Stock. The issuance of substantial amounts of equity, or the perception that such issuances may occur, could adversely affect the market price of our Common Stock. See also Risk Factors We may

#### **Risk factors**

raise additional capital, which could have a dilutive effect on the existing holders of our common stock and adversely affect the market price of our Common Stock in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009.

### We have not obtained a third-party determination that the terms of the Exchange Offer are fair to holders of the shares of Preferred Stock or Trust Preferred Securities.

We are not making a recommendation as to whether you should exchange your shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer. Certain of our executive officers and directors own shares of Preferred Stock and they have advised us that they intend to participate in the Exchange Offer. We have not retained, and do not intend to retain, any unaffiliated representative to act solely on behalf of the holders of the shares of Preferred Stock or Trust Preferred Securities for purposes of negotiating the Exchange Offer or preparing a report concerning the fairness of the Exchange Offer. You must make your own independent decision regarding your participation in the Exchange Offer.

#### Failure to successfully complete the Exchange Offer could negatively affect the price of our Common Stock.

Several conditions must be satisfied or waived in order to complete the Exchange Offer, including that no event has occurred that in our reasonable judgment would materially impair the anticipated benefits to us of the Exchange Offer or that has had, or could reasonably be expected to have, a material adverse effect on us, our businesses, condition (financial or otherwise) or prospects. See The Exchange Offer may not occur or may be delayed.

If the Exchange Offer is not completed or is delayed, we may be subject to the following material risks:

- Ø the market price of our Common Stock may decline to the extent that the current market price of our Common Stock is positively affected by market assumption that the Exchange Offer has been or will be completed;
- Ø the market price of our shares of Preferred Stock and Trust Preferred Securities may decline to the extent that the current market price of our shares of Preferred Stock and Trust Preferred Securities is positively affected by market assumption that the Exchange Offer has been or will be completed;
- Ø we may not be able to increase our Tier 1 common equity and thus fail to increase a key measure of financial strength as viewed by our Federal banking regulators and the market; and
- Ø we may be required to attempt to raise capital privately or issue mandatory convertible stock and related warrants to the U.S. Treasury under its CAP.

#### We may not accept all Trust Preferred Securities tendered in the Exchange Offer.

We will issue no more than 390,000,000 shares of our Common Stock in the Exchange Offer. Depending on the number of Trust Preferred Securities tendered in the Exchange Offer and the final exchange ratio, we may have to prorate and limit the number of Trust Preferred Securities with Acceptance Priority Level 2 that we accept in this Exchange Offer to remain within this limit. See The Exchange Offer Terms of the Trust Preferred Securities Exchange Offer Acceptance Priority Levels; Prorationing.

**Risk factors** 

#### RISKS RELATED TO NOT PARTICIPATING IN THE EXCHANGE OFFER

### If the Exchange Offer is successful, there may no longer be a trading market for the shares of Preferred Stock or Trust Preferred Securities and the price for shares of Preferred Stock or Trust Preferred Securities may be depressed.

The Preferred Stock Exchange Offer is for any and all shares of Preferred Stock. Any shares of Preferred Stock not exchanged in the Preferred Stock Exchange Offer will remain outstanding after the completion of the Exchange Offer. As previously announced, we have suspended dividends on the Preferred Stock after the dividend payment on June 30, 2009, and even if we wished to resume dividends on the Preferred Stock, we may be prevented from doing so by regulatory policy. We intend to delist any remaining shares of Preferred Stock from trading on the Nasdaq Stock Market and, to the extent permitted by law, we intend to deregister any such remaining securities. The reduction in the number of shares available for trading and the suspension of dividends on the Preferred Stock may have a significant and adverse effect on the liquidity of any trading market for, and the price of, shares of Preferred Stock not exchanged in the Preferred Stock Exchange Offer and may result in the shares of Preferred Stock being illiquid for an indefinite period of time. In addition, regardless of whether the Preferred Stock Consent is obtained, the Series C Preferred Stock held by the U.S. Treasury will have a senior right to dividends or distributions, either as Senior Preferred Stock or trust preferred securities. Therefore, we plan to continue to pay dividends or make distributions to the U.S. Treasury notwithstanding the dividend suspension on the Series B Preferred Stock.

Trust Preferred Securities not exchange offer. At this time, we have not made an election to suspend distributions on our Trust Preferred Securities. However, we can not assure you that those distributions will continue. If we determine that the Exchange Offer will not be successful without suspending distributions on our Trust Preferred Securities or we otherwise determine to preserve cash resources by electing such a suspension, we may elect to suspend distributions on our Trust Preferred Securities. As described above, we currently intend to deliver any Trust Preferred Securities accepted for exchange in the Trust Preferred Securities Exchange Offer to the applicable trustee for cancellation. As a result, the number of Trust Preferred Securities of any series available for trading may be substantially reduced, and this may have a significant and adverse effect on the liquidity of any trading market for, and the price of, the Trust Preferred Securities of that series not exchanged in the Trust Preferred Securities Exchange Offer and may result in the Trust Preferred Securities of that series being less liquid for an indefinite period of time.

#### Litigation

Between May 14, 2009 and June 17, 2009, two putative class actions and one derivative claim were filed in the United States District Court for the District of Puerto Rico, against Popular, Inc. and certain of its directors and officers. The first class action (Hoff v. Popular, Inc., et al.) purports to be on behalf of purchasers of our securities between January 23, 2008 and January 22, 2009 and alleges that the defendants violated Section 10(b) of the Exchange Act, and Rule 10b-5 promulgated thereunder, and Section 20(a) of the Exchange Act by issuing a series of allegedly false and/or misleading statements and/or omitting to disclose material facts necessary to make statements made by us not false and misleading. The class action complaint seeks class certification, an award of compensatory damages and reasonable costs and expenses, including counsel fees. The second class action (Walsh v. Popular, Inc. et al.) purports to be on behalf of employees participating in the Popular, Inc. U.S.A. 401(k) Savings and Investment Plan and the Popular, Inc. Puerto Rico Savings and Investment Plan between January 23, 2008 and 502(a)(2) of the

#### **Risk factors**

Employee Retirement Income Security Act against certain directors, officers and members of plan committees, each of whom is alleged to be a plan fiduciary. The complaint alleges that the defendants breached their alleged fiduciary obligations by, among other things, failing to eliminate Popular stock as an investment alternative in the plans. The complaint also seeks equitable relief, including injunctive relief and a constructive trust, along with costs and attorneys fees. The derivative claim (Garcia v. Carrion, et al.) is brought purportedly for the benefit of nominal defendant Popular, Inc. against certain executive officers and directors and alleges breaches of fiduciary duty, waste of assets and abuse of control in connection with our issuance of allegedly false and misleading financial statements and financial reports and the offering of the Series B Preferred Stock. The derivative complaint seeks a judgment that the action is a proper derivative action, an award of damages and restitution and costs and disbursements, including reasonable attorneys fees, costs and expenses. At this early stage, it is not possible for management to assess the probability of an adverse outcome, or reasonably estimate the amount of any potential loss. It is possible that the ultimate resolution of these matters, if unfavorable, may be material to our results of operations.

### Selected financial data

The following data summarizes Popular, Inc. s consolidated financial information as of and for the years ended December 31, 2004 through 2008 and as of and for the quarters ended March 31, 2008 and 2009. You should read the following financial data in conjunction with the information set forth under Management s Discussion and Analysis of Financial Condition and Results of Operations and the financial statements and the related notes included in Popular, Inc. s Annual Report on Form 10-K for the year ended December 31, 2008 and the Quarterly Report on Form 10-Q for the quarter ended March 31, 2009, which are incorporated by reference in this prospectus and from which this information is derived. You should also read the following financial data in conjunction with the information set forth in our press release filed as an Exhibit to our Current Report on Form 8-K filed on July 17, 2009, which is incorporated by reference in this prospectus and which discusses our financial results for the period ended June 30, 2009. For more information, see the section entitled Where You Can Find More Information.

	Three Mont March		Year ended December 31,				
	2009	2008	2008	2007	2006	2005	2004
			(in thousa	nds, except sha	re data)		
Summary of Operations							
Interest income	\$ 489,192	\$ 611,842	\$ 2,274,123	\$ 2,552,235	\$ 2,455,239	\$ 2,081,940	\$ 1,662,101
Interest expense	216,706	276,083	994,919	1,246,577	1,200,508	859,075	543,267
Net interest income	272,486	335,759	1,279,204	1,305,658	1,254,731	1,222,865	1,118,834
Provision for loan losses	372,529	161,236	991,384	341,219	187,556	121,985	133,366
Net interest income after							
provision for loan losses	(100,043)	174.523	287.820	964,439	1.067.175	1,100,880	985.468
Non-interest income	334,731	264,751	829,974	873,695	770,509	732,612	585,137
Operating expenses	304,197	323,295	1,336,728	1,545,462	1,278,231	1,164,168	1,028,552
Income tax (benefit) expense	(26,933)	16,740	461,534	90,164	139,694	142,710	110,343
Cumulative effect of accounting							
change, net of tax						3,607	
(Loss) income from continuing							
operations	(42,576)	99,239	(680,468)	202,508	419,759	530,221	431,710
(Loss) income from discontinued							
operations, net of tax	(9,946)	4,051	(563,435)	(267,001)	(62,083)	10,481	58,198
Net (loss) income	\$ (52,522)	\$ 103,290	\$ (1,243,903)	\$ (64,493)	\$ 357,676	\$ 540,702	\$ 489,908
Net (loss) income applicable to							
common stock	\$ (77,200)	\$ 100.312	\$ (1,279,200)	\$ (76,406)	\$ 345.763	\$ 528,789	\$ 477.995
	¢ (,,, <u>=</u> 00)	¢ 100,012	\$ (1,279,200)	\$ (70,100)	¢ 0.0,700	\$ 020,709	ф, <i>уу</i> е
Selected Financial Data at							
Period-End							
Total assets	\$ 37,709,428	\$ 38,882,769	\$ 38,882,769	\$ 44,411,437	\$ 47,403,987	\$ 48,623,668	\$ 44,401,576
Total loans	25,546,192	27.931.226	26.268.931	29.911.002	32,736,939	31,710,207	28,742,261
Deposits	27,149,767	26,966,714	27,550,205	28,334,478	24,438,331	22,638,005	20,593,160
Stockholders equity	3,131,914	3,471,720	3,268,364	3,581,882	3,620,306	3,449,247	3,104,621
Performance Ratios							
Return on average assets	(0.55)%	0.97%	(3.04)%	(0.14)%	0.74%	1.17%	1.23%
Return on average common							
equity	(19.13)%	12.83%	(44.47)%	(2.08)%	9.73%	17.12%	17.60%

### Table of Contents

### Edgar Filing: POPULAR INC - Form S-4/A

Net interest margin (taxable							
equivalent basis)	3.35%	3.93%	3.81%	3.83%	3.72%	3.86%	4.09%
Capital Ratios							
Tier 1 risk-based capital	11.16%	9.55%	10.81%	10.12%	10.61%	11.17%	11.82%
Total risk-based capital	12.44%	10.82%	12.08%	11.38%	11.86%	12.44%	13.21%
Tier 1 leverage ratio	8.54%	7.43%	8.46%	7.33%	8.05%	7.47%	7.78%
Credit Quality Data							
Non-performing loans to loans							
held-in-portfolio	5.56%	2.94%	4.67%	2.75%	2.24%	1.77%	1.98%
Net charge offs to average loans							
held-in-portfolio	3.12%	1.42%	2.29%	1.01%	0.65%	0.54%	0.76%
Allowance for loan losses to							
non-performing assets	70.49%	66.90%	68.30%	64.41%	65.08%	73.69%	71.22%
Allowance for loan losses to							
year end loans held-in-portfolio	4.19%	2.18%	3.43%	1.96%	1.63%	1.49%	1.56%

#### Selected financial data

	Three Months Ended March 31,			Year En			
	2009(1)	2008(1)	2008(1)	2007(1)	2006(1)	2005(1)	2004(1)
Book value per share	\$ 5.84	\$ 11.71	\$ 6.33	\$ 12.12	\$ 12.32	\$ 11.82	\$ 10.95
Ratio of earnings to fixed charges							
Including Interest on Deposits	(A)	1.4	(A)	1.2	1.5	1.8	1.9
Excluding Interest on Deposits	(A)	2.2	(A)	1.5	1.9	2.5	3.3
Ratio of earnings to fixed charges & Preferred Stock							
Dividends							
Including Interest on Deposits	(A)	1.4	(A)	1.2	1.4	1.7	1.9
Excluding Interest on Deposits	(A)	2.1	(A)	1.5	1.8	2.4	3.1

(1) On November 3, 2008, we sold residual interests and servicing related assets of Popular Financial Holding (PFH) and Popular, FS to Goldman Sachs Mortgage Company, Goldman, Sachs & Co. and Litton Loan Servicing, LP. In addition, on September 18, 2008, we announced the consummation of the sale of manufactured housing loans of PFH to 21st Mortgage Corp. and Vanderbilt Mortgage and Finance, Inc. The above transactions and past sales and restructuring plans executed at PFH in the past two years have resulted in the discontinuance of our PFH operations and PFH's results are reflected as such in our Consolidated Statement of Operations. The computation of earnings to fixed charges and preferred stock dividends excludes discontinued operations. Prior periods have been retrospectively adjusted on a comparable basis.

(A) During 2008 and the first quarter of 2009, earnings were not sufficient to cover fixed charges or preferred dividends and the ratios were less than 1:1. We would have had to generate additional earnings of approximately \$235 million and \$100 million to achieve ratios of 1:1 in 2008 and the first quarter of 2009, respectively.

#### Pro forma data for the summarized financial information

	High Participation Scenario		Parti	Participation Partic				Low cipation enario
	F	FY 08 FY 08 Q1 09		Q1 09		1 09		
Loss per common share from continuing operations (basic								
and diluted)	\$	(0.96)	\$	(1.05)	\$	(0.07)	\$	(0.08)
Net loss per common share (basic and diluted)		(1.80)		(1.96)		(0.08)		(0.09)
Ratio of earnings to fixed charges								
Including Interest on Deposits		(A)		(A)		(A)		(A)
Excluding Interest on Deposits		(A)		(A)		(A)		(A)
Ratio of earnings to fixed charges &								
Preferred Stock Dividends								
Including Interest on Deposits		(A)		(A)		(A)		(A)
Excluding Interest on Deposits		(A)		(A)		(A)		(A)
Book value per share	\$	4.34	\$	4.43	\$	4.13	\$	4.21

(1) As mentioned above, on November 3, 2008, we sold residual interests and servicing related assets of PFH and Popular, FS to Goldman Sachs Mortgage Company, Goldman, Sachs & Co. and Litton Loan Servicing, LP. In addition, on September 18, 2008, we announced the consummation of the sale of manufactured housing loans of PFH to 21st Mortgage Corp. and Vanderbilt Mortgage and Finance, Inc. The above transactions and past sales and restructuring plans executed at PFH in the past two years have resulted in the discontinuance of our PFH operations and PFH s results are

#### Selected financial data

reflected as such in our Consolidated Statement of Operations. The computation of earnings to fixed charges and preferred stock dividends excludes discontinued operations. Prior periods have been retrospectively adjusted on a comparable basis.

(A) During 2008 and the first quarter of 2009, earnings were not sufficient to cover fixed charges or preferred dividends and the ratios were less than 1:1. We would have had to generate additional earnings of approximately \$200 million and \$90 million to achieve ratios of 1:1 in 2008 and the first quarter of 2009, respectively, for both participation scenarios.

### Unaudited pro forma financial information

The following selected unaudited pro forma financial information has been presented to give effect to and show the pro forma impact of the Exchange Offer on Popular s balance sheet as of March 31, 2009, and also describes the impact of the Exchange Offer on Popular s results of operations for the fiscal year ended December 31, 2008 and for the quarter ended March 31, 2009.

The unaudited pro forma financial information is presented for illustrative purposes only and does not necessarily indicate the financial position or results that would have been realized had the Exchange Offer been completed as of the dates indicated or that will be realized in the future when and if the Exchange Offer is consummated. The selected unaudited pro forma financial information has been derived from, and should be read in conjunction with, the summary historical consolidated financial information included elsewhere in this prospectus and Popular s historical consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2008 and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2009 filed with the SEC, which are incorporated by reference into this prospectus.

#### UNAUDITED PRO FORMA BALANCE SHEETS

The unaudited pro forma consolidated balance sheets of Popular as of March 31, 2009 have been presented as if the Exchange Offer had been completed on March 31, 2009. We have shown the pro forma impact of a High Participation Scenario and a Low Participation Scenario prepared using the assumptions set forth below. In both scenarios, (1) holders of both series of Preferred Stock have approved the Preferred Stock Consent and the Series C Preferred Stock has been exchanged for a new series of Senior Preferred Stock with an equal aggregate liquidation preference and (2) all Trust Preferred Securities accepted in exchange for shares of our Common Stock are exchanged for underlying debentures, which we will then submit for cancellation by the indenture trustee under the applicable indenture.

The High Participation Scenario assumes (i) the exchange of 90% of the outstanding shares of Preferred Stock (\$528.2 million aggregate liquidation preference) for shares of our Common Stock, (ii) the exchange of 90% of the Trust Preferred Securities of BanPonce Trust I and Popular North America Trust I (\$354.6 million aggregate liquidation amount) for shares of our Common Stock, (iii) the exchange of 90% (subject to a share cap of 390,000,000) of the Trust Preferred Securities of Popular Capital Trust I and II (\$268.8 million aggregate liquidation amount) for shares of our Common Stock, and (iv) in each case assuming a Relevant Price of \$2.50 per share.

The Low Participation Scenario assumes (i) the exchange of 70% of the outstanding shares of Preferred Stock (\$410.8 million aggregate liquidation preference) for shares of our Common Stock, (ii) the exchange of 70% of the Trust Preferred Securities of BanPonce Trust I and Popular North America Trust I (\$275.8 million aggregate liquidation amount) for shares of our Common Stock, (iii) the exchange of 70% of the Trust Preferred Securities of Popular Capital Trust I and II (\$301.0 million aggregate liquidation amount) for shares of our Common Stock, and (iv) in each case assuming a Relevant Price of \$2.50 per share.

If the Relevant Price is greater than the \$2.50 per share amount assumed in the preceding paragraph, there will be a decrease in the number of shares of Common Stock being issued and an increase in surplus, and increase in earnings per share relative to the pro forma financial statement information.

#### Unaudited pro forma financial information

There can be no assurances that the foregoing assumptions will be realized in the future including as to the amounts and percentages of Trust Preferred Securities that will be tendered in the Exchange Offer.

#### **High Participation Scenario**

		<b>.</b> .	Ad	justments		Pro Forma
	Actual March 31, 2009	Change in Par Value of Common Stock	Ρ	change of referred Stock chousands)	Exchange of Trust Preferred Securities	March 31, 2009
Assets						
Cash and due from banks	\$ 703,483		\$	(8,134)10	\$ (10,634) <sup>10</sup>	\$ 684,715
Money market investments	1,425,471					1,425,471
Trading account securities, at fair value	696,647					696,647
Investment securities	7,505,145					7,505,145
Loans, net	24,489,067					24,489,067
Other assets	2,232,308				$(1,428)^{11}$	2,230,880
Goodwill and other intangibles (other than						
mortgage servicing rights)	657,307					657,307
Total assets	\$ 37,709,428		\$	(8,134)	\$ (12,062)	\$ 37,689,232
Liabilities						
Total deposits	\$ 27,149,767					\$ 27,149,767
Federal funds purchased and assets sold under						
agreements to repurchase	2,881,997					2,881,997
Other short-term borrowings	29,453					29,453
Notes payable	3,399,063				\$ (623,370) <sup>5</sup>	2,775,693
Other liabilities	1,117,234					1,117,234
Total liabilities	34,577,514				(623,370)	33,954,144
Stockholders equity						
Preferred stock	1,485,287		\$	(528,188)1		957,099
Common stock	1,692,209	\$ (1,689,389) <sup>9</sup>		1,6912	$2,210^{6}$	6,721
Surplus	496,455	1,689,389 <sup>9</sup>		412,726 <sup>3</sup>	539,6067	3,138,176
Accumulated deficit	(451,355)			105,6374	69,492 <sup>8</sup>	(276,226)
Accumulated other comprehensive loss	(90,682)					(90,682)
Total stockholders equity	3,131,914			(8,134)	611,308	3,735,088
Total liabilities and stockholders equity	\$ 37,709,428		\$	(8,134)	\$ (12,062)	\$ 37,689,232

Assumes Exchange Offer participation at 90% with a ratio of Exchange Value to liquidation preference or liquidation amount, as applicable, equal to 80%.

- 2. Represents the issuance of common stock at par value of \$0.01.
- 3. Represents the surplus (additional paid in capital) with respect to newly issued common stock, net of exchange costs.
- 4. Represents the excess of the preferred stock carrying value over the value of the common stock to be issued on the Exchange Offer considering the assumptions described in note (1) above.
- 5. Assumes Exchange Offer participation at 90% with a ratio of Exchange Value to liquidation preference or liquidation amount, as applicable, equal to 80% for BanPonce Trust I and Popular North America Trust I and an Exchange Offer participation of 90% (subject to a share cap of 390,000,000) with a ratio of Exchange Value to liquidation preference or liquidation amount, as applicable, equal to 100% for Popular Capital Trust I and II.
- 6. Represents the issuance of common stock at par value of \$0.01.
- 7. Represents surplus (additional paid in capital) with respect to newly issued common stock, net of exchange costs.
- 8. Represents the gain resulting from the exchange considering the assumptions in note (5) above.
- 9. Represents the change in par value from \$6 per share to \$0.01 per share as amended in the Corporation s Certificate of Incorporation in May 2009.
- 10. Represents the cost associated with this Exchange Offer calculated on a pro-rata basis according to the number of shares exchanged. The amount was reduced from surplus.
- 11. Represents the write-off of the outstanding unamortized debt issue cost on the trust preferred securities exchanged.

Unaudited pro forma financial information

# Low Participation Scenario

			Adj	justments			
	Actual March 31, 2009	Change in Par Value of Common Stock	Pr	hange of referred Stock housands)	C P	xchange of Trust referred ecurities	Pro Forma March 31, 2009
Assets			(111.1	nousanus)			
Cash and due from banks	\$ 703,483		\$	(5,349) <sup>10</sup>	\$	(8,491) <sup>10</sup>	\$ 689.643
Money market investments	1,425,471		Ŧ	(0,0 17)	-	(0,15-1)	1,425,471
Trading account securities, at fair value	696,647						696,647
Investment securities	7,505,145						7,505,145
Loans, net	24,489,067						24,489,067
Other assets	2,232,308				\$	(867) <sup>11</sup>	2,231,441
Goodwill and other intangibles (other than						, í	
mortgage servicing rights)	657,307						657,307
Total assets	\$ 37,709,428		\$	(5,349)	\$	(9,358)	\$ 37,694,721
Liabilities							
Total deposits	\$ 27,149,767						\$ 27,149,767
Federal funds purchased and assets sold under							
agreements to repurchase	2,881,997						2,881,997
Other short-term borrowings	29,453						29,453
Notes payable	3,399,063				\$	$(576,800)^5$	2,822,263
Other liabilities	1,117,234						1,117,234
Total liabilities	34,577,514					(576,800)	34,000,714
Stockholders equity							
Preferred stock	1,485,287		\$	$(410,813)^1$			1,074,474
Common stock	1,692,209	\$ (1,689,389) <sup>9</sup>		$1,315^{2}$		2,087	6,222
Surplus	496,455	1,689,389 <sup>9</sup>		321,985 <sup>3</sup>		511,0627	3,018,891
Accumulated deficit	(451,355)			82,164 <sup>4</sup>		54,293 <sup>8</sup>	(314,898)
Accumulated other comprehensive loss	(90,682)						(90,682)
Total stockholders equity	3,131,914			(5,349)		567,442	3,694,007
Total liabilities and stockholders equity	\$ 37,709,428		\$	(5,349)	\$	(9,358)	\$ 37,694,721

1. Assumes Exchange Offer participation at 70% with a ratio of Exchange Value to liquidation amount or liquidation preference, as applicable, equal to 80%.

2. Represents the issuance of common stock at par value of \$0.01.

3. Represents the surplus (additional paid in capital) with respect to newly issued common stock, net of exchange costs.

# Table of Contents

- 4. Represents the excess of the preferred stock carrying value over the value of the common stock to be issued in the Exchange Offer considering the assumptions described in note (1) above.
- 5. Assumes Exchange Offer participation at 70% with a ratio of Exchange Value to liquidation amount or liquidation preference, as applicable, equal to 80% for BanPonce Trust I and Popular North America Trust I and an Exchange Offer participation of 70% with an exchange price of 100% for Popular Capital Trust I and II.
- 6. Represents the issuance of common stock at par value of \$0.01.
- 7. Represents surplus (additional paid in capital) with respect to newly issued common stock, net of exchange costs.
- 8. Represents the gain resulting from the exchange considering the assumptions in note (5) above.
- 9. Represents the change in par value from \$6 per share to \$0.01 per share as amended in the Corporation s Certificate of Incorporation in May 2009. The difference in par value per share times the shares outstanding was transferred to surplus.
- 10. Represents the cost associated with this Exchange Offer calculated on a pro-rata basis according to the number of shares exchanged. The amount was reduced from surplus.
- 11. Represents the write-off of the outstanding unamortized debt issue cost on the trust preferred securities exchanged.

Unaudited pro forma financial information

#### **PRO FORMA IMPLICATIONS**

The following presents the pro forma impact of the Exchange Offer on certain statement of operations items and losses per common share for the fiscal year ended December 31, 2008 and the quarter ended March 31, 2009 as if the Exchange Offer had been completed on January 1, 2008. We have calculated the pro forma information below by (1) eliminating all the actual dividends paid to holders of shares Series A and Series B Preferred Stock (but not the Series C Preferred Stock) in 2008 and in the first quarter of 2009, and (2) assuming that the new shares of our Common Stock issuable in the Exchange Offer were issued on January 1, 2008. The retained earnings impact of the Exchange Offer has not been included in the analysis because it is not recurring.

	Pro Forma Implications Consolidated Statements of Operations (unaudited)				
	High Participation Scenario	Low Participation Scenario	High Participation Scenario	Low Participation Scenario	
	FY 08	FY 08	Q1 09	Q1 09	
		sands, except sha	ares and per share		
Interest income	\$ 2,274,123	\$ 2,274,123	\$ 489,192	\$ 489,192	
Interest expense	994,919	994,919	216,706	216,706	
Net interest income	1,279,204	1,279,204	272,486	272,486	
Provision for loan losses	991,384	991,384	372,529	372,529	
Net interest income after provision for loan losses	287,820	287,820	(100,043)	(100,043)	
Non-interest income	829,974	829,974	334,731	334,731	
Operating expenses	1,336,728	1,336,728	304,197	304,197	
Income tax expense (benefit)	461,534	461,534	(26,933)	(26,933)	
Loss from continuing operations, as reported	\$ (680,468)	\$ (680,468)	\$ (42,576)	\$ (42,576)	
Preferred stock dividends, as reported	\$ (35,297)	\$ (35,297)	\$ (24,678)	\$ (24,678)	
Loss from continuing operations applicable to common stock	\$ (715,765)	\$ (715,765)	\$ (67,254)	\$ (67,254)	
Losses per common share from continuing operations (basic and diluted)	\$ (2.55)	\$ (2.55)	\$ (0.24)	\$ (0.24)	
Loss from continuing operations, as reported Pro forma Adjustments	\$ (680,468)	\$ (680,468)	\$ (42,576)	\$ (42,576)	
Interest expense saved on retired Trust Preferred Securities, net of tax effect(1)	\$ 37,180	\$ 32,826	\$ 9,061	\$ 7,951	
Pro forma loss from continuing operations	\$ (643,288)	\$ (647,642)	\$ (33,515)	\$ (34,625)	
Preferred stock dividends Series C	\$ (3,589)	\$ (3,589)	\$ (13,449)	\$ (13,449)	
Pro forma loss from continuing operations available to common stock	\$ (646,877)	\$ (651,231)	\$ (46,964)	\$ (48,074)	

Common shares used to calculate actual loss per common share Common shares newly issued		281,079 390,000	281,079 340,116	281,834 390,000	281,834 340,116
Pro forma number of common shares	(	671,079	621,195	671,834	621,950
Pro forma losses per common share from continuing operations (basic and diluted)	\$	(0.96)	\$ (1.05)	\$ (0.07)	\$ (0.08)

(1) The amount represents the interest paid on Trust Preferred Securities exchanged assuming the participation scenarios for the periods presented less the amortization of their corresponding issuance costs, net of tax effect, if applicable.

# Use of proceeds

We will not receive any cash proceeds from the Exchange Offer.

# Capitalization

The following table sets forth the carrying amount of our capitalization, as of March 31, 2009, on an actual basis and on a pro forma basis to reflect: (i) completion of the Exchange Offer under the Low Participation Scenario (as defined under Unaudited Pro Forma Financial Information above) and (ii) completion of the Exchange Offer under the High Participation Scenario (as defined under Unaudited Pro Forma Financial Information above). This table should be read in conjunction with the information set forth under Selected Financial Data and Unaudited Pro Forma Financial Information and our consolidated financial statements set forth in our Quarterly Report on Form 10-Q for the

quarter ended March 31, 2009, which are incorporated by reference into this prospectus.

	Actual	As of March 31, 2009 Pro Forma for Exchange Offer (Low) in thousands			Forma for ange Offer High)
Total deposits	\$ 27,150	\$	27,150	\$	27,150
Notes payable(1)	2,575		2,575		2,575
Mandatorily redeemable Trust Preferred Securities	824		247		201
Preferred stock	1,485		1,074		957
Common stockholders equity	1,647		2,620		2,778
Total stockholders equity	3,132		3,694		3,735

# (1) Excludes mandatorily redeemable Trust Preferred Securities

# Regulatory capital ratios

The following table sets forth Popular s regulatory capital ratios, as of March 31, 2009, on an as reported basis, as well as on a pro forma basis after giving effect to the Exchange Offer. The pro forma ratios presented reflect: (i) completion of the Exchange Offer under the Low Participation Scenario (as defined under Unaudited Pro Forma Financial Information above) and (ii) completion of the Exchange Offer under the High Participation Scenario (as defined under Unaudited Pro Forma Financial Information above). This table should be read in conjunction with the information set forth under Selected Financial Data and Unaudited Pro Forma Financial Information and our consolidated unaudited financial statements set forth in our Form 10-Q for the quarter ended March 31, 2009, which are incorporated by reference into this prospectus.

As of March 31, 2009 Pro Forma for

**Exchange Offer** 

As Reported (Low)

Pro Forma for Exchange Offer (High) %

Tier 1 Common	3.13	6.52	7.07
Tier 1 Capital	11.16	11.16	11.16
Total Capital	12.44	12.44	12.44
Leverage	8.54	8.54	8.54

52

**Regulatory capital ratios** 

# POPULAR, INC. NON-GAAP RECONCILIATION OF TIER 1 COMMON EQUITY TO COMMON STOCKHOLDERS EQUITY

The table below presents a reconciliation of Tier 1 common equity (also referred to as Tier 1 common) to common stockholders equity. Ratios calculated based upon Tier 1 common equity have become a focus of regulators and investors, and management believes ratios based on Tier 1 common equity assist investors in analyzing our capital position. In connection with the Supervisory Capital Assessment Program (SCAP), the Federal Reserve began supplementing its assessment of the capital adequacy of a bank holding company based on a variation of Tier 1 capital, known as Tier 1 common equity. Because Tier 1 common equity is not formally defined by GAAP or, unlike Tier 1 capital, codified in the federal banking regulations, this measure is considered to be a non-GAAP financial measure.

Non-GAAP financial measures have inherent limitations, are not required to be uniformly applied and are not audited. To mitigate these limitations, we have procedures in place to calculate these measures using the appropriate GAAP or regulatory components. Although these non-GAAP financial measures are frequently used by stakeholders in the evaluation of a company, they have limitations as analytical tools, and should not be considered in isolation, or as a substitute for analyses of results as reported under GAAP.

The following table provides a reconciliation of common stockholders equity (GAAP) to Tier 1 common equity (non-GAAP):

	/larch 31, 2009 thousands)
Common stockholders equity	\$ 1,646,627
Less: unrealized gains on available for sale securities, net of tax(1)	(76,966)
Less: disallowed deferred tax assets(2)	(154,590)
Less: intangible assets	
Goodwill	(606,440)
Other disallowed intangibles	(29,768)
Less: aggregate adjusted carrying value of all non-financial equity investments	(2,343)
Add: pension liability adjustment, net of tax and accumulated net losses on cash flow hedges(3)	124,962
Total Tier 1 common equity	\$ 901,482

- (1) Tier 1 capital excludes net unrealized gains (losses) on available-for-sale debt securities and net unrealized gains on available-for-sale equity securities with readily determinable fair values, in accordance with regulatory risk-based capital guidelines. In arriving at Tier 1 capital institutions are required to deduct net unrealized losses on available-for-sale equity securities with readily determinable fair values, net of tax.
- (2) Approximately \$181 million of our \$363 million of net deferred tax assets at March 31, 2009 were included without limitation in regulatory capital pursuant to the risk-based capital guidelines, while approximately \$155 million of such assets exceeded the limitation imposed by these guidelines and, as disallowed deferred tax assets, were deducted in arriving at Tier 1 capital. Our other approximately \$27 million of net deferred tax assets at March 31, 2009 primarily represented the deferred tax effects of unrealized gains and losses on available-for-sale debt securities, which are permitted to be excluded prior to deriving the amount of net deferred tax assets subject to limitation under the guidelines.
- (3) The Federal Reserve Bank has granted interim capital relief for the impact of adopting SFAS 158.

# The Exchange Offer

# PURPOSE AND BACKGROUND OF THE TRANSACTIONS

# Purpose of the Exchange Offer

As part of the U.S. Government s Financial Stability Plan, on February 25, 2009, the U.S. Treasury announced preliminary details of its Capital Assistance Program, or the CAP. To implement the CAP, the Federal Reserve, the Federal Reserve Banks, the FDIC and the Office of the Comptroller of the Currency commenced a review, referred to as the Supervisory Capital Assessment Program, or the SCAP, of the capital of the 19 largest U.S. banking institutions. Popular was not included in the group of 19 banking institutions reviewed under the SCAP. On May 7, 2009, Federal banking regulators announced the results of the SCAP and determined that 10 of the 19 banking institutions were required to raise additional capital and to submit a capital plan to their Federal banking regulators by June 8, 2009 for their review.

Even though we were not one of the banking institutions included in the SCAP, we have closely assessed the announced SCAP results, particularly noting that (1) the SCAP credit loss assumptions applied to regional banking institutions included in the SCAP are based on a more adverse economic and credit scenario and (2) Federal banking regulators are focused on the composition of regulatory capital. Specifically the regulators have indicated that voting common equity should be the dominant element of Tier 1 capital and have established a 4% Tier 1 common/risk-weighted assets ratio as a threshold for determining capital needs. Although the SCAP results are not applicable to us, they do express general regulatory expectations.

While Popular is well capitalized based on a ratio of Tier 1 Capital to risk weighted assets of 10.73% as of June 30, 2009, we believe that an improvement in the composition of our regulatory capital, including Tier 1 common equity, will better position us in the event of a more adverse economic and credit scenario. Our Tier 1 common/risk-weighted assets ratio was 2.45% as of June 30, 2009. See Regulatory capital ratios Popular, Inc. Non-GAAP reconciliation of Tier 1 common equity to common stockholders equity herein for a discussion of our use of non-GAAP financial measures in this document and our press release filed as an Exhibit to our Current Report on Form 8-K filed on July 17, 2009 for a reconciliation of Tier 1 common stockholders equity.

As a result, we are conducting the Exchange Offer in order to increase our common equity capital to accommodate the more adverse economic and credit scenarios assumed under the SCAP as applied to regional banking institutions and have structured the Exchange Offer to increase our Tier 1 common equity by up to approximately \$1.1 billion, based on the High Participation Scenario (as defined under Unaudited Pro Forma Financial Information above). Our future interest expense associated with our Trust Preferred Securities will also be reduced.

In addition, we may act opportunistically to raise further Tier 1 common equity or increase our Tier 1 common ratio through sales of non-core assets and businesses and, if necessary, the issuance of common equity and other Tier 1 common qualifying instruments for cash.

The resulting capital issuances of the Exchange Offer and any additional transactions will likely be highly dilutive to our common stockholders and may affect the market price of our Common Stock. In addition, our Federal banking regulators are re-emphasizing the importance of a number of risk, capital and liquidity management issues and are requiring banking institutions to maintain enhanced internal management processes geared towards achieving and maintaining capital levels that are commensurate with business activities and risks of all types.

The Exchange Offer

# **Preferred Stock Consent**

Together with this prospectus, we have delivered to holders of shares of Series A Preferred Stock and Series B Preferred Stock a Consent Solicitation Statement under which we are seeking the Preferred Stock Consent from the holders of shares of Series A Preferred Stock and Series B Preferred Stock under the Certificate of Designation of each such series of Preferred Stock, acting as a separate class, to the Series C Preferred Exchange by either:

Ø issuing to the U.S. Treasury, as the holder of our shares of Series C Preferred Stock, in exchange for shares of the Series C Preferred Stock, shares of Senior Preferred Stock; or

Ø by redesignating the Series C Preferred Stock as Senior Preferred Stock; or

Ø entering into another form of transaction with the U.S. Treasury, as the holder of our Series C Preferred Stock, in which its shares of Series C Preferred Stock are cancelled and shares of Senior Preferred Stock are issued.

Our agreement with the U.S. Treasury to effect the Series C Preferred Stock Exchange or, if the Preferred Stock Consent is not received, to exchange the Series C Preferred Stock into newly issued trust preferred securities is subject to the Exchange Offer and related transactions causing the increase in our Tier 1 common equity described herein and the completion of definitive documentation consistent with this prospectus and otherwise acceptable to the U.S. Treasury.

Pursuant to the Consent Solicitation Statement, we are soliciting Consents from holders of shares of Preferred Stock as of the close of business on June 26, 2009, which is the Preferred Stock Record Date.

In order to approve the Series C Preferred Exchange, we are required to receive the consent of  $66^{2}/3\%$  of the shares of Series A Preferred Stock and  $66^{2}/3\%$  of the shares of Series B Preferred Stock, each acting as a separate class. If such Consents are not obtained, we have agreed with the U.S. Treasury, as the holder of the Series C Preferred Stock, in consideration of their consent to the Exchange Offer without requiring any adjustment to the terms of the warrant that was issued to the U.S. Treasury at the time that the Series C Preferred Stock was issued, to exchange its Series C Preferred Stock for newly issued trust preferred securities.

In order to validly tender your shares of Preferred Stock in the Exchange Offer, you must: (1) if you were a *record holder* of your shares of Preferred Stock as of the Preferred Stock Record Date, give a written consent in the manner specified in the accompanying letter of transmittal with respect to such shares of Preferred Stock, in favor of the Preferred Stock Consent, or (2) if you were a *beneficial owner* of shares of Preferred Stock as of the Preferred Stock Record Date, contact your bank, broker, custodian, commercial bank, trust company or other nominee promptly and instruct it to give to a voting instruction in the manner specified in the accompanying letter of transmittal with respect to such shares of Preferred Stock, in favor of the Preferred Stock Consent (each of the Consents and instructions referred to in (1) and (2) above, a Tendering Consent ).

If you were not a record or beneficial holder of your shares of Preferred Stock as of the Preferred Stock Record Date, you will not be required to grant a Tendering Consent with respect to such shares in order to tender your shares in the Exchange Offer, but you will be required to certify that you were not a holder of shares of Preferred Stock as of the Preferred Stock Record Date and are not entitled to consent with respect to such shares of Preferred Stock Record Date and are not entitled to consent with respect to such shares of Preferred Stock (a Tender Certification ).

If you do not wish to tender your shares of Preferred Stock in the Exchange Offer, but you wish to take action with respect to the Preferred Stock Consent, you must: (1) if you were a *record holder* of your shares of Preferred Stock as of the Preferred Stock Record Date, using the detachable form provided in

#### The Exchange Offer

the accompanying letter of transmittal, consent to, withhold consent on, or abstain on the applicable Preferred Stock Consent and you must deposit corresponding shares of Preferred Stock with the applicable Exchange Agent until the settlement date, or until after we terminate the Exchange Offer or you validly withdraw all your shares of Preferred Stock deposited, which withdrawal will automatically revoke your Consent in respect of such withdrawn shares, or (2) if you were a *beneficial owner* of shares of Preferred Stock as of the Preferred Stock Record Date, contact your bank, broker, custodian, commercial bank, trust company or other nominee promptly and instruct it to give a voting instruction on your behalf in the manner specified in the accompanying letter of transmittal with respect to such shares of Preferred Stock (the instructions referred to in (1) and (2) above, a Non-Tendering Consent and, together with each Tendering Consent, a Consent ).

When acting on the Preferred Stock Consent, the Preferred Stock votes by number of shares, with holders being entitled to one vote per share of Preferred Stock.

For additional information on the Preferred Stock Consent, please refer to the Consent Solicitation Statement filed by Popular on June 29, 2009, describing the Preferred Stock Consent, which we are delivering to holders of shares of Preferred Stock together with this prospectus. The Consent Solicitation Statement is also attached to this prospectus as Annex A.

The Exchange Offer consists of the Preferred Stock Exchange Offer and Trust Preferred Securities Exchange Offer. The Exchange Offer is subject to terms and conditions that must be satisfied with respect to the Exchange Offer. See Conditions of the Exchange Offer below.

# TERMS OF THE PREFERRED STOCK EXCHANGE OFFER

#### Generally

We are offering to issue up to 390,000,000 newly issued shares of our Common Stock in exchange for any and all issued and outstanding shares of Preferred Stock, validly tendered and not validly withdrawn, on or prior to the expiration date, upon the terms and subject to the conditions set forth in this prospectus and in the accompanying letter of transmittal (including, if the Preferred Stock Exchange Offer is extended or amended, the terms and conditions of any such extension or amendment). You may exchange any or all of your shares of Preferred Stock in the Preferred Stock Exchange Offer only in amounts equal to the liquidation preference per share (or integral multiples thereof). All shares of Preferred Stock accepted for exchange in the Preferred Stock Exchange Offer will be retired by the board of directors and restored to the status of authorized but unissued shares of preferred stock without designation as to series.

#### **Offer Consideration**

For each share of Preferred Stock that we accept for exchange in accordance with the terms of the Preferred Stock Exchange Offer, we will issue a number of shares of our Common Stock having the aggregate dollar value (based on the Relevant Price) equal to the Exchange Value set forth in the table below. We refer to the number of shares of our Common Stock we will issue for each share of Preferred Stock we accept in the Exchange Offer as the exchange ratio applicable to such share of Preferred Stock and we will round the exchange ratio down to four decimal places. As used in this prospectus:

Ø The Relevant Price will be equal to the greater of (1) the average Volume Weighted Average Price, or VWAP, of a share of our Common Stock during the five trading day period ending on the second business day immediately preceding the expiration date of the Exchange Offer, determined as described later in this prospectus and (2) the Minimum Share Price of \$2.50 per share of our Common Stock;

The Exchange Offer

- Ø Average VWAP during a period means the arithmetic average of VWAP for each trading day during that period; and
- Ø VWAP for any day means the per share volume weighted average price of our Common Stock on the Nasdaq from 9:30 a.m. to 4:00 p.m., New York City time, on that day as displayed under the heading Bloomberg VWAP on Bloomberg Page BPOP US <equity> VAP (or its equivalent successor page if such page is not available) in respect of the period from the scheduled opening of trading on the relevant trading day until the scheduled close of trading on the relevant trading day (or if such volume weighted average price is unavailable, the market price of one share of our Common Stock on such trading day determined, using a volume weighted average method, by a nationally recognized investment banking firm retained by us for this purpose).

Due to the Minimum Share Price referred to above, there is a limitation on the maximum number of shares of our Common Stock that we may issue for the shares of Preferred Stock that we accept for exchange in accordance with the terms of the Exchange Offer. The maximum number of shares of our Common Stock per \$25 liquidation preference of Preferred Stock that we may issue is 8 shares. In addition, depending upon fluctuations in the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue on the settlement date in exchange for each share of Preferred Stock we accept for exchange may be less than, equal to or greater than the applicable Exchange Value referred to below.

Set forth below is a table that shows, with respect to each series of Preferred Stock, the aggregate liquidation preference outstanding, the liquidation preference per share of Preferred Stock and the applicable Exchange Value that we are offering in exchange for each share of Preferred Stock.

CUSIP	Title of Securities	Aggregate Liquidation Preference Outstanding	Prefe	dation erence Share	Exchan	ge Value
733174304	6.375% Non-cumulative Monthly Income Preferred Stock, 2003 Series A	\$ 186,875,000	\$	25	\$	20
733174403	8.25% Non-cumulative Monthly Income Preferred Stock, Series B	\$ 400,000,000	\$	25	\$	20

# TERMS OF THE TRUST PREFERRED SECURITIES EXCHANGE OFFER

#### Generally

We are also offering to exchange newly issued shares of our Common Stock for any and all issued and outstanding Trust Preferred Securities, validly tendered and not validly withdrawn on or prior to the expiration date, upon the terms and subject to the conditions set forth in this prospectus and in the accompanying Trust Preferred Securities Exchange Offer letter of transmittal (including, if the Trust Preferred Securities Exchange Offer is extended or amended, the terms and conditions of any such extension or amendment), subject to prorationing based on the Acceptance Priority Levels set forth in the table below. For each Trust Preferred Security that we accept for exchange in accordance with the terms of the Exchange Offer, we will issue a number of shares of our Common Stock having the Exchange Value set forth in the table below. If the aggregate liquidation preferred of all shares of Preferred Stock and the aggregate liquidation amount of all Trust Preferred Securities tendered in the Exchange Offer would result in the issuance, upon consummation of the Exchange Offer, of a number of shares of our Common Stock in excess of 390,000,000 shares, we will accept for tender only that number of Trust Preferred Securities of each series in accordance with the Acceptance Priority Levels set forth below that will ensure that not more than 390,000,000 shares of our Common Stock are issued in the Exchange Offer.

#### The Exchange Offer

Even if all shares of Preferred Stock and all Trust Preferred Securities with Acceptance Priority Level 1 below are tendered for exchange, all Trust Preferred Securities with Acceptance Priority Level 1 would be accepted for exchange, without prorationing. However, we may have to reduce (on a prorated basis) the number of Trust Preferred Securities with Acceptance Priority Level 2 that we accept in this Exchange Offer to remain within this limit.

The proration applicable to the Trust Preferred Securities with Acceptance Priority Level 2 cannot be calculated until the Exchange Offer has been completed. As a result, at the time you tender your Trust Preferred Securities of those two series, you will not know whether we will accept all of your tendered Trust Preferred Securities. For example, if all issued and outstanding shares of Preferred Stock are tendered for exchange in the Preferred Stock Exchange Offer and the Relevant Price is determined based on the Minimum Share Price of \$2.50 per share, we will issue approximately 188 million shares of our Common Stock in the Preferred Stock Exchange Offer, leaving 202 million shares of our Common Stock available for issuance in the Trust Preferred Securities Exchange Offer. In that case, the remaining shares of our Common Stock will be enough such that any and all issued and outstanding 8.327% Trust Preferred Securities and 6.564% Trust Preferred Securities, comprising Acceptance Priority Level 1, would be accepted for exchange, without prorationing. However, assuming full participation of holders of Preferred Securities and 6.125% Cumulative Monthly Income Trust Preferred Securities, comprising Acceptance Priority Level 2, would be subject to prorationing on a pro rata basis.

If no shares of Preferred Stock are validly tendered in the Preferred Stock Exchange Offer, all validly tendered Trust Preferred Securities could be accepted for exchange pursuant to the Trust Preferred Securities Exchange Offer.

Upon the terms and subject to the conditions set forth in this prospectus and in the accompanying letter of transmittal (including, if the Trust Preferred Securities Exchange Offer is extended or amended, the terms and conditions of any such extension or amendment), we will accept for exchange all Trust Preferred Securities with Acceptance Priority Level 1 that are validly tendered and not validly withdrawn on or prior to the expiration date, and subject to prorationing, as described below under Acceptance Priority Levels; Prorationing , all other Trust Preferred Securities with Acceptance Priority Level 2 that are validly tendered and not validly withdrawn on or prior to the expiration date.

Following the Exchange Offer, we plan to merge each Trust into a new Delaware statutory trust as permitted by the terms of each Trust s governing documents. In connection with each merger, the Trust Preferred Securities of each series we acquire in the Exchange Offer will be exchanged for an equivalent aggregate principal amount of underlying debentures and all Trust Preferred Securities not acquired by us in the Exchange Offer will be converted into trust preferred securities of the applicable new trust with terms substantially identical to the terms of the Trust Preferred Securities of that series. No merger will adversely affect the rights of the holders of any series of Trust Preferred Securities.

# **Offer Consideration**

For each Trust Preferred Security that we accept for exchange in accordance with the terms of the Exchange Offer, we will issue a number of shares of our Common Stock having the aggregate dollar value (based on the Relevant Price) equal to the Exchange Value set forth in the table below. We also refer to the number of shares of our Common Stock we will issue for each Trust Preferred Security we accept in the Exchange Offer as the exchange ratio.

58

#### The Exchange Offer

As a result of the Minimum Share Price limitation, the maximum number of shares of our Common Stock that we may issue under the Exchange Offer per \$25 liquidation amount of Trust Preferred Security is 10 shares and per \$1,000 liquidation amount is 320 shares. Similar to the case of the Preferred Stock, depending upon fluctuations in the trading price of our Common Stock compared to the Relevant Price described above, the market value of the Common Stock we issue in exchange for each share of Trust Preferred Security we accept for exchange may be less than, equal to or greater than the relevant Exchange Value referred to below.

We will pay cash for any accrued and unpaid distributions on any Trust Preferred Securities (but not in respect of any accumulated and unpaid dividends on any shares of Preferred Stock) accepted in the Trust Preferred Securities Exchange Offer to but excluding the date of settlement of the Exchange Offer.

Set forth below is a table that shows, with respect to each series of Trust Preferred Securities, the aggregate liquidation amount outstanding, the liquidation amount per Trust Preferred Security and the Exchange Value that we are offering in exchange for each Trust Preferred Security.

#### Acceptance

Priority Level	CUSIP	Title of Securities	Issuer	Aggregate Liquidation Amt. Outstanding	Liquidation Amt. Per Trust Preferred Security	Ex	change Value
1	066915AA7	8.327% Trust Preferred Securities	BanPonce Trust I	\$ 144,000,000	\$ 1,000	\$	800
1	733186AA8	6.564% Trust Preferred Securities	Popular North America Capital Trust I	\$ 250,000,000	\$ 1,000	\$	800
2	73317W203	6.70% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust I	\$ 300,000,000	\$ 25	\$	25
2	73317H206	6.125% Cumulative Monthly Income Trust Preferred Securities	Popular Capital Trust II	\$ 130,000,000	\$ 25	\$	25

# Acceptance Priority Levels; Prorationing

The following table shows the percentage of tendered Trust Preferred Securities of each series with Acceptance Priority Level 2 that will be accepted at various assumed levels for average VWAP in two scenarios: (i) 70% of the shares of Preferred Stock and Trust Preferred Securities are tendered and (ii) 90% of the shares of Preferred Stock and Trust Preferred Securities are tendered:

		Exchange Ratio per		
Assumed Average		\$25 Liquidation	% Accepted if 70%	% Accepted if 90%
VWAP	Relevant Price	Amount	Tender	Tender
4.00	4.00	6.2500	100%	100%
3.75	3.75	6.6667	100%	100%
3.50	3.50	7.1429	100%	100%
3.25	3.25	7.6923	100%	100%
3.00	3.00	8.3333	100%	100%
2.75	2.75	9.0909	100%	95%
2.50	2.50	10.0000	100%	69%
2.25	2.50	10.0000	100%	69%
2.00	2.50	10.0000	100%	69%
1.75	2.50	10.0000	100%	69%
1.50	2.50	10.0000	100%	69%

The Exchange Offer

# **Publication of Exchange Ratio Information**

Throughout the Exchange Offer, the indicative average VWAP, the Minimum Share Price, the resultant indicative Relevant Price and the indicative exchange ratios will be available at *http://www.popularinc.com/exchangeoffer* and from our information agent, Global Bondholder Services Corporation, the Information Agent, at one of its numbers listed on the back cover page of this prospectus. We will announce the final exchange ratio for each series of Preferred Stock and Trust Preferred Securities prior to 9:00 a.m., New York City time, on the business day immediately succeeding the second business day prior to the expiration date the Exchange Offer (which we currently expect to be August 12, 2009, unless the Exchange Offer is extended), and those final exchange ratios will also be available by that time at *http://www.popularinc.com/exchangeoffer* and from the Information Agent. No additional information on our website is deemed to be part of or incorporated by reference in this prospectus.

The following summarizes the exchange ratio information that will be available during the Exchange Offer:

- Ø By 4:30 p.m., New York City time, on each trading day before the five trading day period referred to in the next bullet, the web page referred to above will show an indicative exchange ratio for each series of Preferred Stock and Trust Preferred Securities calculated using VWAP for that day and the immediately preceding four trading days (as though that day were the second business day prior to the expiration date).
- Ø During the five trading day period ending two business days immediately preceding the expiration date, the web page referred to above will show indicative exchange ratios for each series of Preferred Stock and Trust Preferred Securities using cumulative actual trading data, updated every three hours starting at 10:30 a.m., New York City time. In particular:
- Ø On the first trading day of that five trading day period, indicative ratios will reflect actual Intra-day VWAP during the elapsed portion of that day.
- Ø On each subsequent trading day during that five trading day period, indicative ratios will reflect the arithmetic average of VWAP on the preceding trading days in that five trading day period and actual Intra-day VWAP during the elapsed portion of that subsequent trading day, weighting VWAP for each preceding trading day in the period the same as such actual Intra-day VWAP. For example, on the last trading day of the five trading day period the arithmetic average will equal (i) the combined VWAP for the preceding four trading days plus the actual Intra-day VWAP during the elapsed portion of the last trading day divided by (ii) five.

Ø The five day VWAP period will end two business days immediately preceding the expiration date. Intra-day VWAP at any time on any day means the volume weighted average price of one share of Common Stock on the Nasdaq for the period beginning at the official open of trading on that day and ending as of that time on that day, as calculated by Bloomberg. The data used to derive the Intra-day VWAP during the last five trading days will reflect a 20-minute reporting delay.

Ø We will announce the final exchange ratio for each series of Preferred Stock and the Trust Preferred Securities prior to 9:00 a.m., New York City time, on the business day immediately succeeding the second business day prior to the expiration date of the Exchange Offer, and those final exchange ratios will also be available by that time at *http://www.popularinc.com/exchangeoffer*. No additional information on our website is deemed to be part of or incorporated by reference in this prospectus.

Ø At any time during the Exchange Offer, you may also contact the Information Agent to obtain the indicative Average VWAP, the Minimum Share Price, the resultant indicative Relevant Price and the

The Exchange Offer

indicative exchange ratios (and, once it is determined, the final exchange ratio for the Preferred Stock and the Trust Preferred Securities) at its toll-free number provided on the back cover page of this prospectus.

In the event that prorationing of a series of Trust Preferred Securities is required, we will determine the final prorationing factor as soon as practicable after the expiration date and will announce the results of prorationing by press release. In applying the prorationing factor, we will multiply the amount of each tender by the prorationing factor and round the resulting amount down to the nearest denomination for the applicable series of Trust Preferred Securities. You may also obtain this information from the Information Agent or the Dealer Managers after we have made the determination. In the event that any of your Trust Preferred Securities are not accepted for exchange due to prorationing, we will promptly return these Trust Preferred Securities to you.

# CONDITIONS OF THE EXCHANGE OFFER

Notwithstanding any other provision of the Exchange Offer, we will not be required to accept for exchange, or to issue shares of our Common Stock in respect of, any shares of Preferred Stock or Trust Preferred Securities tendered pursuant to the Exchange Offer, and may terminate, extend or amend the Exchange Offer and may (subject to Rule 13e-4(f) and Rule 14e-1 under the Exchange Act) postpone the acceptance for exchange of, and issuance of shares of our Common Stock in respect of, any shares of Preferred Stock or Trust Preferred Securities so tendered in the Exchange Offer, if, in our reasonable judgment, any of the following conditions exist with respect to the Exchange Offer prior to the expiration date:

- Ø there has been instituted, threatened in writing or be pending, any action, proceeding or investigation by or before any governmental authority, including any court, governmental, regulatory or administrative branch or agency, tribunal or instrumentality (including the Federal Reserve) that challenges the Exchange Offer or otherwise relates in any manner to the Exchange Offer that, in our reasonable judgment, has had, could or could reasonably be expected (a) to prohibit, prevent or delay consummation of the Exchange Offer, (b) to materially impair the contemplated benefits to us of the Exchange Offer, or otherwise result in the consummation of the Exchange Offer not being, or not reasonably likely to be, in our best interest, or (c) to have a material adverse effect on the business, condition (financial or otherwise), income, operations or prospects of Popular and its subsidiaries, taken as a whole (any of the effects described in clause (a), (b) or (c), a Material Adverse Effect );
- Ø there has been proposed, enacted, entered, issued, promulgated, enforced or deemed applicable by any governmental authority, including any court, governmental, regulatory or administrative branch or agency, tribunal or instrumentality (including the Federal Reserve) any order, statute, rule, regulation, judgment, injunction, stay, decree, executive order, or any change in the interpretation of any of the foregoing, that, in our reasonable judgment, has had, could or could reasonably be expected to have, a Material Adverse Effect;
- Ø there has been proposed, enacted, entered, issued, promulgated, enforced or deemed applicable to Popular, any change in United States Generally Accepted Accounting Principles that, in our reasonable judgment, has had, could or could reasonably be expected to have, a Material Adverse Effect;
- Ø there has occurred, or is reasonably likely to occur, any Material Adverse Effect; or
- Ø there has occurred:
  - Ø any general suspension of, or limitation on, prices for trading in securities in the United States securities or financial markets;

Ø any material adverse change in the price of our Common Stock in the United States securities or financial markets;

The Exchange Offer

- Ø a declaration of a banking moratorium or any suspension of payments in respect to banks in the United States or Puerto Rico;
- Ø any limitation (whether or not mandatory) by any government or governmental, regulatory or administrative authority, agency or instrumentality, or other event that, in our reasonable judgment would, or would be reasonably likely to affect, the extension of credit by banks or other lending institutions; or
- Ø a commencement or significant worsening of a war or armed hostilities or other national or international calamity, including but not limited to, catastrophic terrorist attacks against the United States or its citizens.

In addition to the conditions described above, and notwithstanding any other provision of the Exchange Offer, we will not be required to accept for exchange, or to issue Common Stock in respect of, any shares of Preferred Stock or Trust Preferred Securities tendered pursuant to the Exchange Offer, and may terminate, extend or amend the Exchange Offer and may (subject to Rule 13e-4(f) and Rule 14e-1 under the Exchange Act) postpone the acceptance for exchange of, and issuance of shares of our Common Stock in respect of, any shares of Preferred Stock or Trust Preferred Securities so tendered in the Exchange Offer unless the registration statement of which this prospectus forms a part becomes effective and no stop order suspending the effectiveness of the registration statement and no proceedings for that purpose has been instituted or be pending, or to our knowledge, be contemplated or threatened by the SEC.

All conditions to the Exchange Offer must be satisfied or waived prior to the applicable expiration date. The Exchange Offer is not subject to any minimum tender condition. The Exchange Offer is not subject to the approval of the Preferred Stock Consent.

We expressly reserve the right subject to applicable law to amend or terminate the Exchange Offer and to reject for exchange any of the shares of Preferred Stock or Trust Preferred Securities not previously accepted for exchange, upon the occurrence of any of the conditions to the Exchange Offer, as specified above. In addition, we expressly reserve the right, at any time or at various times, to waive any conditions of the Exchange Offer, in whole or in part (including the right to waive a particular condition with respect to any one Exchange Offer and not with respect to the other), except as to the requirement that the registration statement be declared effective, which condition we will not waive. We will give oral or written notice (with any oral notice to be promptly confirmed in writing) of any amendment, non-acceptance, termination or waiver to the Exchange Agent as promptly as practicable, followed by a timely press release.

These conditions are for our sole benefit, and we may assert them with respect to the Exchange Offer, regardless of the circumstances that may give rise to them, or waive them in whole or in part, with respect to the Exchange Offer at any or at various times in our sole discretion. If we fail at any time to exercise any of the foregoing rights with respect to the Exchange Offer, this failure will not constitute a waiver of such right with respect to the Exchange Offer, other than those dependent upon the receipt of necessary government approvals to consummate the Exchange Offer, if any, must be satisfied or otherwise waived by us on or prior to the expiration date.

# EXPIRATION DATE; EXTENSION; TERMINATION; AMENDMENT

The Exchange Offer will expire at 11:59 pm., New York time, on August 13, 2009, unless extended or earlier terminated by us. The term expiration date means such date and time or, if the Exchange Offer is extended, then the latest date and time to which the Exchange Offer is so extended. In any event, we will hold the Exchange Offer open for at least 20 business days.

#### The Exchange Offer

We reserve the right to extend the period of time that the Exchange Offer is open, if we elect to extend the Exchange Offer, and delay acceptance for exchange of the shares of Preferred Stock or Trust Preferred Securities tendered in the Exchange Offer, by giving oral or written notice to the Exchange Agent and by a public announcement no later than 9:00 a.m., New York time, on the next business day after the previously scheduled expiration date. During any such extension, all shares of Preferred Stock or Trust Preferred Securities previously tendered and not validly withdrawn in the Exchange Offer will remain subject to the Exchange Offer, and subject to your right to withdraw the shares of Preferred Stock or Trust Preferred Securities in accordance with the Exchange Offer. We also reserve the right to waive any and all conditions to or amend the Exchange Offer in any respect, including amending the Exchange Value or the Minimum Share Price or to terminate the Exchange Offer.

If we terminate or amend the Exchange Offer, we will notify the Exchange Agent by oral or written notice and will issue a timely public announcement regarding the termination or amendment. Upon termination of the Exchange Offer for any reason, any shares of Preferred Stock or Trust Preferred Securities previously tendered in the Exchange Offer and any shares of Preferred Stock deposited with the applicable Exchange Agent for the purpose of giving your Consent will be promptly returned to the tendering holders.

If we make a material change in the terms of the Exchange Offer, or the information concerning the Exchange Offer, or waive a material condition of the Exchange Offer, we will promptly disseminate disclosure regarding the changes to the Exchange Offer, and extend the Exchange Offer, if required by law, so that the Exchange Offer remains open a minimum of five business days from the date we disseminate disclosure regarding such changes.

# FRACTIONAL SHARES

No fractional shares of our Common Stock will be issued in the Exchange Offer. Instead, the number of shares of our Common Stock received by each holder whose shares of Preferred Stock or Trust Preferred Securities are accepted for exchange in the Exchange Offer will be rounded down to the nearest whole number.

# PROCEDURES FOR TENDERING SHARES OF PREFERRED STOCK OR TRUST PREFERRED SECURITIES

#### Generally

In order to receive shares of our Common Stock in exchange for your shares of Preferred Stock or Trust Preferred Securities, you must validly tender your shares of Preferred Stock or Trust Preferred Securities prior to the expiration date, and not validly withdraw them.

Ø If you hold your shares of Preferred Stock or Trust Preferred Securities through a bank, broker, custodian or other nominee, in order to validly tender shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer, you must follow the instructions provided by your bank, broker, custodian, commercial bank, trust company or other nominee with regard to procedures for tendering your shares of Preferred Stock or Trust Preferred Securities, in order to enable your bank, broker, custodian, commercial bank, trust company or other nominee with regard to appropriately instruct their bank, broker, custodian, commercial bank, trust company or other nominee at least five business days prior to the expiration date in order to allow adequate processing time for their instruction.

The Exchange Offer

- Ø In order for your bank, broker, custodian, commercial bank, trust company or other nominee to validly tender shares of Preferred Stock or Trust Preferred Securities in the applicable Exchange Offer, such bank, broker, custodian, commercial bank, trust company or other nominee must deliver to the Exchange Agent via DTC an electronic message that will contain:
  - Ø for tenders of shares of Preferred Stock, a Consent to approve the Preferred Stock Consent described above, or if you did not hold such shares of Preferred Stock as of the Preferred Stock Record Date, a Tender Certification to that effect;
  - $\emptyset$  your acknowledgment and agreement to, and agreement to be bound by, the terms of the accompanying letter of transmittal; and
  - Ø a timely confirmation of book-entry transfer of your shares of Preferred Stock or Trust Preferred Securities into the Exchange Agent s account.

On the date of any tender for exchange, if your interest is in certificated form, you must do each of the following in order to validly tender for exchange:

- Ø complete and manually sign the accompanying letter of transmittal provided by the Banco Popular de Puerto Rico Fiduciary Services Division, or a facsimile of the exchange notice, and deliver the signed letter to the Banco Popular de Puerto Rico Fiduciary Services Division;
- Ø surrender the certificates of your shares of Preferred Stock to the Banco Popular de Puerto Rico Fiduciary Services Division;
- Ø if required, furnish appropriate endorsements and transfer documents; and
- Ø if required, pay all transfer or similar taxes.

You may obtain copies of the required form of the letter of transmittal from the Exchange Agent.

Should you have any questions as to the procedures for tendering your shares of Preferred Stock or Trust Preferred Securities and giving Consent required by the accompanying letter of transmittal, please call your bank, broker, custodian or other nominee; or call our Information Agent, Global Bondholder Services Corporation, at 866-540-1500.

We are not providing for guaranteed delivery procedures and therefore you must allow sufficient time for the necessary tender procedures to be completed during normal business hours of DTC prior to the expiration date. Tenders received by the Exchange Agent after the expiration date will be disregarded and have no effect.

Delivery of shares of Preferred Stock or Trust Preferred Securities and the method of delivery of all other required documents, is at your election and risk and, except as otherwise provided in the accompanying letter of transmittal, delivery will be deemed made only when actually received by the Exchange Agent. If delivery of any document is by mail, we suggest that you use properly insured, registered mail, with a return receipt requested, and that the mailing be made sufficiently in advance of the expiration date to permit delivery to the Exchange Agent prior to the expiration date.

Tendering your shares of Preferred Stock or Trust Preferred Securities pursuant to any of the procedures described herein, and acceptance thereof by us for exchange, will constitute a binding agreement between you and us, upon the terms and subject to the conditions of the Exchange Offer. By executing the accompanying letter of transmittal (or by tendering shares of Preferred Stock or Trust Preferred Securities through book-entry transfer), and subject to and effective upon acceptance for exchange of, and issuance of shares of our Common Stock for, the shares of Preferred Stock or Trust Preferred Securities tendered

#### The Exchange Offer

therewith, you, among other things: (i) irrevocably sell, transfer, convey and assign to or upon the order of Popular, all right, title and interest in and to the shares of Preferred Stock or Trust Preferred Securities tendered thereby; (ii) waive any and all other rights with respect to such shares of Preferred Stock or Trust Preferred Securities (including with respect to any existing or past defaults and their consequences in respect of such shares of Preferred Stock or Trust Preferred Securities and any undeclared dividends or unpaid distributions, as applicable); (iii) release and discharge Popular and its subsidiaries from any and all claims that you may have now, or may have in the future, arising out of, or related to, such shares of Preferred Stock or Trust Preferred Securities, including any claims that you are entitled to receive additional payments with respect to such shares of Preferred Stock or Trust Preferred Securities or to participate in any redemption or defeasance of such shares of Preferred Stock or Trust Preferred Securities; and (iv) represent that (a) you are not located or resident in Italy, you did not receive the prospectus or any invitation to participate in the Exchange Offer in Italy and you are not acting on behalf of investors located or resident in Italy; (b) you are not located or resident in the United Kingdom or, if you are located or resident in the United Kingdom, you are a person falling within the definition of investment professionals (as defined in Article 19(5) of the Financial Promotion Order (as defined below)) or within Article 43 of the Financial Promotion Order, or to whom this prospectus and any other documents or materials relating to the Exchange Offer may otherwise lawfully be communicated in accordance with the Financial Promotion Order; (c) you are not located or resident in Belgium or, if you are located or resident in Belgium, you are a qualified investor, in the sense of Article 10 of the Belgian Public Offer Law (as defined below), acting on your own account; and (d) you are not located or resident in France or, if you are located or resident in France, you are a (i) provider of investment services relating to portfolio management for the account of third parties and/or (ii) qualified investor (Investisseur Qualifié) other than an individual (as defined in, and in accordance with, Articles L.411-2 and D.411-1 of the French Code Monétaire et Financier), acting on your own account, such representations to be repeated on the expiration date and on the settlement date. Further, by executing the accompanying letter of transmittal (or by tendering shares of Preferred Stock or Trust Preferred Securities through book-entry transfer), and subject to and effective upon acceptance for exchange of the shares of Preferred Stock or Trust Preferred Securities tendered therewith, you irrevocably constitute and appoint the Exchange Agent as your true and lawful agent and attorney-in-fact with respect to any such tendered shares of Preferred Stock or Trust Preferred Securities, with full power of substitution and resubstitution (such power of attorney being deemed to be an irrevocable power coupled with an interest) to (a) deliver certificates representing such shares of Preferred Stock or Trust Preferred Securities, or transfer ownership of such shares of Preferred Stock or Trust Preferred Securities on the account books maintained by DTC, together, in any such case, with all accompanying evidences of transfer and authenticity, to Popular, (b) present such shares of Preferred Stock or Trust Preferred Securities for transfer on the relevant security register and (c) receive all benefits or otherwise exercise all rights of beneficial ownership of such shares of Preferred Stock or Trust Preferred Securities (except that the Exchange Agent will have no rights to, or control over, the shares of our Common Stock issued in respect of such shares of Preferred Stock or Trust Preferred Securities, except (A) as described in the accompanying letter of transmittal or (B) as your agent, all in accordance with the terms of the applicable Exchange Offer).

In order to deliver a Consent without tendering shares of Preferred Stock, you must deposit corresponding shares of Preferred Stock with the applicable Exchange Agent until the settlement date, or until after we terminate the Exchange Offer or you validly withdraw all your shares of Preferred Stock deposited, which withdrawal will automatically revoke your Consent in respect of such withdrawn shares. All shares of Preferred Stock deposited for the purpose of giving your Consent and which were not deposited to be tendered for exchange in the Exchange Offer will be returned, without expense, to you promptly following the settlement date, or as promptly as practicable after termination by us of the Exchange Offer or your valid withdrawal of your shares of Preferred Stock.

65

#### The Exchange Offer

In all cases, exchange of shares of Preferred Stock or Trust Preferred Securities accepted for exchange in the Exchange Offer will be made only after timely receipt by the Exchange Agent or confirmation of book-entry transfer of such shares of Preferred Stock or Trust Preferred Securities, a properly completed and duly executed accompanying letter of transmittal (or a facsimile thereof or satisfaction of the procedures of DTC) and any other documents required thereby.

#### Tender of Shares of Preferred Stock or Trust Preferred Securities Held Through DTC

DTC participants must electronically transmit their acceptance of an Exchange Offer by causing DTC to transfer their shares of Preferred Stock or Trust Preferred Securities to the Exchange Agent in accordance with DTC s ATOP procedures for such a transfer. DTC will then send an Agent s Message to the Exchange Agent.

The term Agent s Message means a message transmitted by DTC, received by the Exchange Agent and forming a part of the Book-Entry Confirmation (defined below), which states that DTC has received an express acknowledgment from the DTC participant tendering shares of Preferred Stock or Trust Preferred Securities that are the subject of such Book-Entry Confirmation that such participant has received and agrees to be bound by the terms of the Exchange Offer, as set forth in this prospectus and the accompanying letter of transmittal and that us may enforce such agreement against such participant. You should allow sufficient time for completion of the ATOP procedures during the normal business hours of DTC on the expiration date. Tenders not received by the applicable Exchange Agent on or prior to the expiration date will be disregarded and have no effect.

#### **Signature Guarantees**

Signatures on the accompanying letter of transmittal must be guaranteed by a firm that is a participant in the Security Transfer Agents Medallion Program or is otherwise an eligible guarantor institution as that term is defined in Rule 17Ad-15 under the Exchange Act (generally a member of a registered national securities exchange, a member of the Financial Industry Regulatory Authority, Inc. (FINRA) or a commercial bank or trust company having an office in the United States) (an Eligible Institution), unless (i) such accompanying letter of transmittal is signed by the registered holder of the shares of Preferred Stock or Trust Preferred Securities is to be issued in the name of and delivered to, or if any shares of Preferred Stock or Trust Preferred Securities not accepted for exchange are to be returned to, such holder, such accompanying letter of transmittal is signed by the registered holder of the shares of Preferred Stock deposited with the applicable Exchange Agent for the purpose of giving your Consent but not for the purpose of tendering such shares of Preferred Stock for exchange in the Exchange Offer or (ii) such shares of Preferred Stock or Trust Preferred Securities are tendered for the account of an Eligible Institution.

# **Book-Entry Transfer**

The Exchange Agent, promptly after the date of this prospectus (to the extent such arrangements have not been previously made), will establish and maintain an account with respect to the shares of Preferred Stock or Trust Preferred Securities at DTC, and any financial institution that is a DTC participant and whose name appears on a security position listing as the owner of shares of Preferred Stock or Trust Preferred Securities may make book-entry delivery of such shares of Preferred Stock or Trust Preferred Securities by causing DTC to transfer such shares of Preferred Stock or Trust Preferred Securities into the Exchange Agent s account in accordance with DTC s procedures for such transfer. The confirmation of a book-entry transfer of shares of Preferred Stock or Trust Preferred Securities into the Exchange Agent s

#### The Exchange Offer

account at DTC as described above is referred to herein as a Book-Entry Confirmation. Although delivery of shares of Preferred Stock or Trust Preferred Securities may be effected through book-entry transfer into the Exchange Agent s account at DTC, an Agent s Message, and any other required documents, must, in any case, be transmitted to and received by the Exchange Agent at its address set forth on the back cover of this prospectus on or before the expiration date. Delivery of documents to DTC does not constitute delivery to the Exchange Agent.

#### Validity

All questions as to the form of all documents and the validity (including time of receipt) and acceptance of all tenders of shares of Preferred Stock or Trust Preferred Securities will be determined by us, in our sole discretion, the determination of which shall be final and binding. Alternative, conditional or contingent tenders of shares of Preferred Stock or Trust Preferred Securities will not be considered valid. We reserve the absolute right, in our sole discretion, to reject any or all tenders of shares of Preferred Stock or Trust Preferred Securities that are not in proper form or the acceptance of which, in our opinion would be unlawful. We also reserve the right to waive any defects, irregularities or conditions of tender as to particular shares of Preferred Stock or Trust Preferred Securities.

Any defect or irregularity in connection with tenders of shares of Preferred Stock or Trust Preferred Securities must be cured within such time as we determine, unless waived by us. Tenders of shares of Preferred Stock or Trust Preferred Securities shall not be deemed to have been made until all defects and irregularities have been waived by us or cured. A defective tender (which defect is not waived by us) will not constitute a valid tender of shares of Preferred Stock or Trust Preferred Securities. None of Popular, the Exchange Agents, the Information Agent, the Dealer Managers or any other person will be under any duty to give notice of any defects or irregularities in the tenders of shares of Preferred Stock or Trust Preferred Securities, or will incur any liability to holders for failure to give any such notice.

#### **Guaranteed Delivery**

We have not provided guaranteed delivery provisions in connection with the Exchange Offer. Holders must tender their shares of Preferred Stock or Trust Preferred Securities in accordance with the procedures set forth in this prospectus.

#### Compliance with Short Tendering Rule

It is a violation of Rule 14e-4 (promulgated under the Exchange Act) for a person, directly or indirectly, to tender Trust Preferred Securities with Acceptance Priority Level 2 for his own account unless the person so tendering (a) has a net long position equal to or greater than the aggregate liquidation amount of Trust Preferred Securities being tendered and (b) will cause such Trust Preferred Securities to be delivered in accordance with the terms of the Exchange Offer. Rule 14e-4 provides a similar restriction applicable to the tender or guarantee of a tender on behalf of another person.

A tender of Trust Preferred Securities with Acceptance Priority Level 2 in response to the Exchange Offer under any of the procedures described above will constitute a binding agreement between the tendering holder and us with respect to the Exchange Offer upon the terms and subject to the conditions of the Exchange Offer, including the tendering holder s acceptance of the terms and conditions of the Exchange Offer, as well as the tendering holder s representation and warranty that (a) such holder has a net long position in the Trust Preferred Securities being tendered pursuant to the Exchange Offer within the meaning of Rule 14e-4 under the Exchange Act and (b) the tender of such Trust Preferred Securities complies with Rule 14e-4.

The Exchange Offer

# WITHDRAWAL OF TENDERS

You may withdraw your tender of shares of Preferred Stock or Trust Preferred Securities or any shares of Preferred Stock deposited with the applicable Exchange Agent for the purpose of giving your Consent at any time prior to the expiration date. In addition, if not previously returned, you may withdraw shares of Preferred Stock or Trust Preferred Securities that you tender that are not accepted by us for exchange after the expiration of 40 business days following commencement of the applicable Exchange Offer. For a withdrawal to be effective, the Exchange Agent must receive a computer generated notice of withdrawal, transmitted by DTC on behalf of the holder in accordance with DTC s procedures or, in the case of a withdrawal of shares of Preferred Stock tendered in certificated form, a written notice of withdrawal, sent by facsimile, receipt confirmed by telephone, or letter before the expiration date. Any notice of withdrawal must:

Ø specify the name of the person that tendered the shares of Preferred Stock or Trust Preferred Securities to be withdrawn;

- Ø identify the shares of Preferred Stock or Trust Preferred Securities to be withdrawn and the liquidation preference and liquidation amount, as applicable, of such shares of Preferred Stock or Trust Preferred Securities;
- Ø include a statement that the holder is withdrawing its election to exchange the shares of Preferred Stock or Trust Preferred Securities; and

Ø be signed by the holder in the same manner as the original signature on the accompanying letter of transmittal by which such shares of Preferred Stock or Trust Preferred Securities were tendered or otherwise as described above, including any required signature guarantee.
 Any notice of withdrawal must specify the name and number of the account at DTC to be credited with the withdrawn shares of Preferred Stock or Trust Preferred Securities or otherwise comply with DTC s procedures.

Any shares of Preferred Stock or Trust Preferred Securities withdrawn will not have been validly tendered for purposes of the Exchange Offer. If you withdraw your shares of Preferred Stock, you will automatically revoke any Consent that you delivered with respect to those withdrawn shares of Preferred Stock. Any shares of Preferred Stock or Trust Preferred Securities that have been tendered for exchange, but which are not exchanged for any reason will be credited to an account with DTC specified by the holder, as soon as practicable after withdrawal, rejection of tender or termination of the Exchange Offer. Properly withdrawn shares of Preferred Stock or Trust Preferred Securities or any shares of Preferred Stock deposited with the applicable Exchange Agent for the purpose of giving your Consent but not for the purpose of tendering such shares of Preferred Stock for exchange in the Exchange Offer may be re-tendered or tendered, as applicable, by following one of the procedures described under Procedures for Tendering Shares of Preferred Stock or Trust Preferred Securities.

If you wish to withdraw shares of Preferred Stock or Trust Preferred Securities or any shares of Preferred Stock deposited with the applicable Exchange Agent for the purpose of giving your Consent that you previously tendered or deposited with the applicable Exchange Agent but did not tender, as applicable, through a bank, broker, custodian or other nominee, you should contact your bank, broker, custodian, commercial bank, trust company or other nominee for instructions on how to withdraw your shares of Preferred Stock or Trust Preferred Securities.

The Exchange Offer

## SECURITY OWNERSHIP

Except as set forth below, neither we, nor to the best of our knowledge, any of our executive officers, directors, affiliates or subsidiaries nor, to the best of our knowledge, any of our subsidiaries directors or executive officers, nor any associates or subsidiaries of any of the foregoing, (a) own any shares of Preferred Stock or Trust Preferred Securities or (b) have effected any transactions involving the shares of Preferred Stock or Trust Preferred Securities during the 60 day period prior to the date of this prospectus.

#### Amount of Beneficial Ownership Number of Preferred

Charas

Name	Position	Title of Securities	Beneficially Owned
Juan J. Bermúdez	Director	Series B Preferred Stock	63,600
Richard L. Carrión	Chief Executive Officer	Series A Preferred Stock	7,156
		Series B Preferred Stock	4,000
María Luisa Ferré	Director	Series B Preferred Stock	4,175
Jorge A. Junquera	Chief Financial Officer	Series B Preferred Stock	13,260
José R. Vizcarrondo	Director	Series B Preferred Stock	12,000

Messrs. Bermúdez, Carrión, Junquera and Vizcarrondo, and Ms. Ferré have advised us that they intend to participate in the Exchange Offer.

#### CONSEQUENCES OF FAILURE TO EXCHANGE SHARES OF PREFERRED STOCK OR TRUST PREFERRED SECURITIES

Shares of Preferred Stock not exchanged in the Preferred Stock Exchange Offer will remain outstanding after consummation of the Preferred Stock Exchange Offer. As previously announced, we have suspended dividends on the Preferred Stock after the dividend payment on June 30, 2009. We intend to delist any remaining shares of Preferred Stock from trading on the Nasdaq Stock Market and, to the extent permitted by law, we intend to deregister any such remaining shares. The reduction in the number of shares available for trading and the suspension of dividends indefinitely on the Preferred Stock may have a significant and adverse effect on the liquidity of any trading market for, and the price of, shares of Preferred Stock not exchanged in the Preferred Stock Exchange Offer and may result in the shares of Preferred Stock being illiquid for an indefinite period of time. In addition, regardless of whether the Preferred Stock Consent is obtained, the Series C Preferred Stock will have a senior right to dividends or distributions, either as Senior Preferred Stock or trust preferred securities. Therefore, we plan to continue to pay dividends or make distributions to the U.S. Treasury notwithstanding the dividend suspension on the Series A and Series B Preferred Stock

Trust Preferred Securities not exchanged in the Trust Preferred Securities Exchange Offer will remain outstanding after consummation of the Trust Preferred Securities Exchange Offer. At this time, we have not made an election to suspend distributions on our Trust Preferred Securities. However, we can not assure you that those distributions will continue. If we determine that the Exchange Offer will not be successful without suspending distributions on our Trust Preferred Securities or we otherwise determine to preserve cash resources by electing such a suspension, we may elect to suspend distributions on our Trust Preferred Securities. As described above, we currently intend to deliver any Trust Preferred Securities exchange Offer to the applicable trustee

69

The Exchange Offer

for cancellation. As a result, the number of Trust Preferred Securities of any series available for trading may be substantially reduced, and this may have a significant and adverse effect on the liquidity of any trading market for, and the price of, the Trust Preferred Securities of that series not exchanged in the Trust Preferred Securities Exchange Offer and may result in the Trust Preferred Securities of that series being illiquid for an indefinite period of time.

# NO APPRAISAL/DISSENTERS RIGHTS

No appraisal or dissenters rights are available to holders of shares of Preferred Stock or Trust Preferred Securities under applicable law in connection with the Exchange Offer.

# ACCOUNTING TREATMENT

We will derecognize the net carrying amount of the shares of Preferred Stock (currently recorded as stockholders equity) tendered for Common Stock. The excess of the carrying amount of the shares of Preferred Stock retired over the fair value of the Common Stock issued will be recorded in retained earnings and will result in a decrease in net losses per common share. The excess of the fair value over the par value of the Common Stock issued will be recorded in surplus. The par value of \$0.01 per share will be recorded in Common Stock.

For Trust Preferred Securities exchanged for Common Stock, we will derecognize the carrying amount of those securities, which are currently recorded as long-term debt, following the merger of the Trust into a new Delaware statutory trust and our exchange of all Trust Preferred Securities received in the Exchange Offer for underlying debentures. We will record the par amount of the shares issued as Common Stock. The excess of the stock fair value over their par amount will be recorded in surplus. The excess of the carrying amount of the Trust Preferred Securities retired over the fair value of the Common Stock issued will be recorded in the current earnings of the period during which the transaction will occur.

# SECURITIES ISSUABLE IN THE EXCHANGE OFFER

The following table shows the approximate number of shares that could be issued in connection with the Exchange Offer assuming that the Relevant Price is based on the Minimum Share Price of \$2.50 per share.

		Number of Securities Issuable (assuming 70% Participation in	Number of Securities Issuable (assuming 90% Participation in
Transaction	Security	Exchange Offer)(1)(2)	Exchange Offer)(1)(2)
Exchange Offer(1)	Common Stock	340.1 million	390 million

(1) As of May 29, 2009, 282,034,379 shares of our Common Stock were outstanding.

(2) 340.1 million shares will be issued assuming 70% participation in Exchange Offer and 390 million shares will be issued assuming 90% participation in Exchange Offer, assuming \$2.50 Relevant Stock Price.

#### SUBSEQUENT REPURCHASES

Following completion of the Exchange Offer, we may repurchase additional shares of Preferred Stock or Trust Preferred Securities that remain outstanding in the open market, in privately negotiated transactions or otherwise. Future purchases of shares of Preferred Stock or Trust Preferred Securities that remain outstanding after the Exchange Offer may be on terms that are more or less favorable than the

#### The Exchange Offer

Exchange Offer. However, Exchange Act Rules 14e-5 and 13e-4 generally prohibit us and our affiliates from purchasing any shares of Preferred Stock or Trust Preferred Securities other than pursuant to the Exchange Offer until 10 business days after the expiration date, although there are some exceptions. Future repurchases, if any, will depend on many factors, including market conditions and the condition of our business.

In addition, if a sufficiently small number of shares of Series A Preferred Stock remains outstanding, we may redeem the outstanding shares of Series A Preferred Stock with the consent of the Federal Reserve.

#### SOLICITING DEALER FEE

With respect to any tender of a series of shares of Preferred Stock or the PR Trust Preferred Securities, we will pay the relevant soliciting dealer a fee of 0.50% of the liquidation preference or liquidation amount accepted for exchange (the Soliciting Dealer Fee ). In order to be eligible to receive the Soliciting Dealer Fee, a properly completed soliciting dealer form must be delivered by the relevant soliciting dealer to the Exchange Agent prior to the expiration date. We will, in our sole discretion, determine whether a broker has satisfied the criteria for receiving a Soliciting Dealer Fee (including, without limitation, the submission of the appropriate documentation without defects or irregularities and in respect of *bona fide* tenders). Other than the foregoing, no fees or commissions have been or will be paid by us to any broker, dealer or other person, other than the Dealer Managers, the Information Agent and the Exchange Agents, in connection with the Exchange Offer.

A soliciting dealer is a retail broker designated in the soliciting dealer form and is:

Ø a broker or dealer in securities which is a member of any national securities exchange in the United States or of FINRA; or

Ø a bank or trust company located in the United States.

Soliciting dealers will include any of the organizations described above even when the activities of such organization in connection with the Exchange Offer consist solely of forwarding to clients materials relating to the Exchange Offer and tendering shares of Preferred Stock or PR Trust Preferred Securities as directed by beneficial owners thereof. Each soliciting dealer will confirm that each holder of shares of Preferred Stock or PR Trust Preferred Securities that it solicits has received a copy of this prospectus and the Consent Solicitation Statement relating to the Preferred Stock Consent, or concurrently with such solicitation provide the holder with a copy of this prospectus and such Consent Solicitation Statement. No soliciting dealer is required to make any recommendation to holders of shares of Preferred Stock or PR Trust Preferred Securities as to whether to tender or refrain from tendering in the Exchange Offer. No assumption is made, in making payment to any soliciting dealer, that its activities in connection with the Exchange Offer included any activities other than those described in this paragraph. For all purposes noted in materials relating to the Exchange Offer, the term solicit shall be deemed to mean no more than processing shares of Preferred Stock or PR Trust preferred St

Soliciting dealers are not entitled to a Soliciting Dealer Fee with respect to shares of Preferred Stock or PR Trust Preferred Securities beneficially owned by such soliciting dealer or with respect to any shares of Preferred Stock or PR Trust Preferred Securities that are registered in the name of a soliciting dealer unless such shares of Preferred Stock or PR Trust Preferred Securities are held by such soliciting dealer as nominee and are tendered for the beneficial owner of such shares of Preferred Stock or PR Trust Preferred Securities.

71

The Exchange Offer

Soliciting dealers should take care to ensure that proper records are kept to document their entitlement to any Soliciting Dealer Fee. We and the Exchange Agents reserve the right to require additional information at our discretion, as deemed warranted.

# **EXCHANGE AGENTS**

Global Bondholder Services Corporation and Banco Popular de Puerto Rico Fiduciary Services Division are each an Exchange Agent for the Exchange Offer. References to the Exchange Agent or the applicable Exchange Agent shall be deemed to refer to the applicable exchange agent which shall be Banco Popular de Puerto Rico in the case of tenders of shares of Preferred Stock held in certificated form and shall be Global Bondholder Services Corporation in the case of all tenders of shares not held in certificated form. Letters of transmittal and all correspondence in connection with the Exchange Offer should be sent or delivered by each holder of shares of Preferred Stock or Trust Preferred Securities, or a beneficial owner s bank, broker, custodian, commercial bank, trust company or other nominee to the Exchange Agent at the address listed on the back cover page of this prospectus. We will pay the Exchange Agent reasonable and customary fees for its services and will reimburse it for its reasonable out-of-pocket expenses.

#### **INFORMATION AGENT**

Global Bondholder Services Corporation is the Information Agent for the Exchange Offer. Questions concerning the terms of the Exchange Offer or tender procedures and requests for additional copies of this prospectus or the accompanying letter of transmittal should be directed to the Information Agent at the address and telephone number on the back cover page of this prospectus. Holders of shares of Preferred Stock or Trust Preferred Securities may also contact their bank, broker, custodian, or other nominee concerning the Exchange Offer. We will pay the Information Agent reasonable and customary fees for its services and will reimburse it for its reasonable out-of-pocket expenses.

#### **DEALER MANAGERS**

The Dealer Managers for the Exchange Offer are UBS Securities LLC, Popular Securities, Inc. and Citigroup Global Markets Inc. As Dealer Managers for the Exchange Offer, they will perform services customarily provided by investment banking firms acting as dealer managers of Exchange Offers of a like nature, including, but not limited to, soliciting tenders of shares of Preferred Stock or Trust Preferred Securities pursuant to the Exchange Offer and communicating generally regarding the Exchange Offer with banks, brokers, custodians, nominees and other persons, including the holders of the shares of Preferred Stock or Trust Preferred Securities. We will pay the Dealer Managers reasonable and customary fees for their services, will reimburse them for their reasonable out-of-pocket expenses subject to a \$25,000 cap, and indemnify them against certain liabilities in connection with the Exchange Offer, including certain liabilities under Federal securities laws.

# TRANSFER TAXES

We will pay all transfer taxes, if any, imposed by the United States and Puerto Rico or any jurisdiction therein with respect to the exchange of shares of Preferred Stock or Trust Preferred Securities pursuant to the Exchange Offer (for the avoidance of doubt, transfer taxes do not include income or back-up withholding taxes). If a transfer tax is imposed for any reason other than the exchange of shares of Preferred Stock or Trust Preferred Stock or Trust Preferred Securities pursuant to the Exchange Offer or by any jurisdiction outside the United States or Puerto Rico, then the amount of any such transfer tax (whether imposed on the registered holder or any other person) will be payable by the tendering holder.

The Exchange Offer

## **BROKERAGE COMMISSIONS**

Holders that tender their shares of Preferred Stock or Trust Preferred Securities to the Exchange Agent do not have to pay a brokerage fee or commission to us or the Exchange Agent. However, if a tendering holder handles the transaction through its bank, broker, custodian or nominee, that holder may be required to pay brokerage fees or commissions to its bank, broker, custodian or other nominee.

# FEES AND EXPENSES

We will bear the expenses of soliciting tenders of the shares of Preferred Stock and Trust Preferred Securities. The principal solicitation is being made by mail. Additional solicitation may, however, be made by e-mail, facsimile transmission, and telephone or in person by our officers and other employees and those of our affiliates and others acting on our behalf.

# **FAIRNESS OPINION**

We are not making a recommendation as to whether you should exchange your shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer. We have not retained, and do not intend to retain, any unaffiliated representative to act solely on behalf of the holders of the shares of Preferred Stock or Trust Preferred Securities for purposes of negotiating the Exchange Offer or preparing a report concerning the fairness of the Exchange Offer. The value of the Common Stock to be issued in the Exchange Offer may not equal or exceed the value of the shares of Preferred Stock or Trust Preferred Securities tendered. You must make your own independent decision regarding your participation in the Exchange Offer.

# CERTAIN MATTERS RELATING TO NON-U.S. JURISDICTIONS

Although Popular will mail this prospectus to holders of the shares of Preferred Stock or Trust Preferred Securities to the extent required by U.S. law, this prospectus is not an offer to sell or exchange and it is not a solicitation of an offer to buy securities in any jurisdiction in which such offer, sale or exchange is not permitted. Countries outside the United States generally have their own legal requirements that govern securities offerings made to persons resident in those countries and often impose stringent requirements about the form and content of offers made to the general public. Popular has not taken any action under those non-U.S. regulations to facilitate a public offer to exchange outside the United States. Therefore, the ability of any non-U.S. person to tender shares of Preferred Stock or Trust Preferred Securities in the Exchange Offer will depend on whether there is an exemption available under the laws of such person s home country that would permit the person to participate in the Exchange Offer without the need for Popular to take any action to facilitate a public offering in that country or otherwise. For example, some countries exempt transactions from the rules governing public offerings if they involve persons who meet certain eligibility requirements relating to their status as sophisticated or professional investors. Non-U.S. holders should consult their advisors in considering whether there are any restrictions or limitations on transactions in the Common Stock that may apply in their home countries. Popular and the Dealer Managers cannot provide any assurance about whether such limitations may exist.

#### **European Economic Area**

In relation to each Member State of the European Economic Area which has implemented the Prospectus Directive (each, a Relevant Member State ), with effect from and including the date on which the Prospectus Directive is implemented in that Relevant Member State (the Relevant Implementation

73

#### The Exchange Offer

Date ), an offer to the public of any shares which are the subject of the offering contemplated by this prospectus (the Securities ) may not be made in that Relevant Member State, except that an offer to the public in that Relevant Member State of any Securities may be made at any time with effect from and including the Relevant Implementation Date under the following exemptions under the Prospectus Directive, if they have been implemented in that Relevant Member State:

- Ø to legal entities which are authorized or regulated to operate in the financial markets or, if not so authorized or regulated, whose corporate purpose is solely to invest in securities;
- Ø to any legal entity which has two or more of (1) an average of at least 250 employees during the last financial year; (2) a total balance sheet of more than 43,000,000 and (3) an annual net turnover of more than 50,000,000, as shown in its last annual or consolidated accounts;

Ø by the Dealer Managers to fewer than 100 natural or legal persons (other than qualified investors as defined in the Prospectus Directive); or

 $\emptyset$  in any other circumstances falling within Article 3(2) of the Prospectus Directive; provided that no such offer of Securities shall require Popular or the Dealer Managers to publish a prospectus pursuant to Article 3 of the Prospectus Directive

For the purposes of this provision, the expression an offer to the public in relation to any Securities in any Relevant Member State means the communication in any form and by any means of sufficient information on the terms of the offer and any Securities to be offered so as to enable an investor to decide to purchase any Securities, as the same may be varied in that Member State by any measure implementing the Prospectus Directive in that Member State and the expression Prospectus Directive means Directive 2003/71/EC and includes any relevant implementing measure in each Relevant Member State.

#### **United Kingdom**

The communication of this prospectus and any other documents or materials relating to the Exchange Offer is not being made and such documents and/or materials have not been approved by an authorized person for the purposes of section 21 of the Financial Services and Markets Act 2000 (the FSMA ). Accordingly, such documents and/or materials are not being distributed to, and must not be passed on to, the general public in the United Kingdom. The communication of such documents and/or materials as a financial promotion is only being made to those persons in the United Kingdom falling within the definition of investment professionals (as defined in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the Financial Promotion Order )) or persons who are within Article 43 of the Financial Promotion Order or any other persons to whom it may otherwise lawfully be made under the Financial Promotion Order.

Each Dealer Manager has represented, warranted and agreed that:

Ø it has only communicated or caused to be communicated and will only communicate or cause to be communicated an invitation or inducement to engage in investment activity (within the meaning of Section 21 of the FSMA) received by it in connection with the issue or sale of the Securities in circumstances in which Section 21(1) of the FSMA does not apply to Popular; and

### Edgar Filing: POPULAR INC - Form S-4/A

Ø it has complied and will comply with all applicable provisions of the FSMA with respect to anything done by it in relation to the Securities in, from or otherwise involving the United Kingdom.

The Exchange Offer

#### Italy

The Exchange Offer is not being made, directly or indirectly, in the Republic of Italy (Italy). The Exchange Offer and this prospectus have not been submitted to the clearance procedures of the Commissione Nazionale per le Società e la Borsa (CONSOB) pursuant to Italian laws and regulations. Accordingly, holders of Preferred Stock and the Trust Preferred Securities are notified that, to the extent such holders are located or resident in Italy, the Exchange Offer is not available to them and they may not offer their Preferred Stock or Trust Preferred Securities, as applicable, for exchange pursuant to the Exchange Offer nor may the Common Stock be offered, sold or delivered in Italy and, as such, any tender of Preferred Stock or Trust Preferred Securities purporting to be made in acceptance of the Exchange Offer received from or on behalf of such persons shall be ineffective and void, and neither this prospectus nor any other documents or materials relating to the Exchange Offer, the Preferred Stock, the Trust Preferred Securities or the Common Stock may be distributed or made available in Italy.

#### Belgium

Ø Neither this prospectus nor any other documents or materials relating to the Exchange Offer have been submitted to or will be submitted for approval or recognition to the Belgian Banking, Finance and Insurance Commission (*Commission bancaire, financière et des assurances/Commissie voor het Bank-, Financiè- en Assurantiewezen*) and, accordingly, the Exchange Offer may not be made in Belgium by way of a public offering, as defined in Article 3 of the Belgian Law of 1 April 2007 on public takeover bids or as defined in Article 3 of the Belgian Law of 1 April 2007 on public takeover bids or as defined in Article 3 of the Belgian Law of 1 April 2007 on public takeover bids or as defined in Article 3 of the Belgian Law of 16 June 2006 on the public offer of placement instruments and the admission to trading of placement instruments on regulated markets (together, the Belgian Public Offer Law ), each as amended or replaced from time to time. Accordingly, the Exchange Offer may not be advertised and the Exchange Offer will not be extended, and neither this prospectus nor any other documents or materials relating to the Exchange Offer (including any memorandum, information circular, brochure or any similar documents) has been or shall be distributed or made available, directly or indirectly, to any person in Belgium other than qualified investors in the sense of Article 10 of the Belgian Public Offer Law (as amended from time to time), acting on their own account. Insofar as Belgium is concerned, this prospectus has been issued only for the personal use of the above qualified investors and exclusively for the purpose of the Exchange Offer. Accordingly, the information contained in this prospectus may not be used for any other purpose or disclosed to any other person in Belgium.

#### France

Ø The Exchange Offer is not being made, directly or indirectly, to the public in the Republic of France (France). Neither this prospectus nor any other document or material relating to the Exchange Offer has been or shall be distributed to the public in France and only (i) providers of investment services relating to portfolio management for the account of third parties and/or (ii) qualified investors (*Investisseurs Qualifiés*) other than individuals, in each case acting on their own account and all as defined in, and in accordance with, Articles L.411-2 and D.411-1 of the French *Code Monétaire et Financier* are eligible to participate in the Exchange Offer. This prospectus has not been and will not be submitted for clearance to nor approved by the *Autorité des Marchés Financiers*.

# Market price, dividend and distribution information

#### MARKET PRICE OF AND DIVIDENDS ON THE COMMON STOCK

Our Common Stock is currently listed on the Nasdaq Stock Market under the symbol BPOP. As of June 30, 2009, we had 281,888,394 shares of our Common Stock outstanding, held by approximately 10,550 holders of record. The following table sets forth, for the periods indicated, the high and low sales prices per share of the Common Stock as reported on Bloomberg and the cash dividends declared per share of the Common Stock.

	Share	Prices	Cash Dividends	
	High	Low	Declared	d per Share*
2009	-			
Third Quarter (through July 28, 2009)	\$ 2.20	\$ 1.04	\$	0.00*
Second Quarter ended June 30, 2009	\$ 3.66	\$ 2.16	\$	0.00*
First Quarter ended March 31, 2009	5.52	1.47		0.02
2008				
Fourth Quarter ended December 31, 2008	\$ 8.60	\$ 4.90	\$	0.08
Third Quarter ended September 30, 2008	11.17	5.12		0.08
Second Quarter ended June 30, 2008	13.06	6.59		0.16
First Quarter ended March 31, 2008	14.07	8.90		0.16
2007				
Fourth Quarter ended December 31, 2007	\$ 12.51	\$ 8.65	\$	0.16
Third Quarter ended September 30, 2007	16.18	11.38		0.16
Second Quarter ended June 30, 2007	17.49	15.82		0.16
First Quarter ended March 31, 2007	18.94	15.82		0.16

\* Cash dividends on the Common Stock have been suspended.

On July 28, 2009, the closing sales price of our Common Stock on the Nasdaq Stock Market was \$1.19 per share.

Market price, dividend and distribution information

#### MARKET PRICE OF AND DIVIDENDS ON THE PREFERRED STOCK

#### Popular 6.375% Non-cumulative Monthly Income Preferred Stock 2003, Series A

Our Series A Preferred Stock is currently listed on the Nasdaq Stock Market under the symbol BPOPO. As of June 27, 2009, we had 7,475,000 shares of Series A Preferred Stock outstanding, held by 23 holders of record. The following table sets forth, for the periods indicated, the high and low sales prices per share of the Series A Preferred Stock as reported on Bloomberg and the cash dividends declared per share of the Series A Preferred Stock.

	Share	Prices	Cash Dividends	
	High	High Low		ed per Share
2009				
Third Quarter (through July 24, 2009)	\$ 14.41	\$ 6.98	\$	0.00*
Second Quarter ended June 30, 2009	15.05	9.10		0.3984
First Quarter ended March 31, 2009	16.41	6.00		0.3984
2008				
Fourth Quarter ended December 31, 2008	\$ 20.96	\$ 15.60	\$	0.3984
Third Quarter ended September 30, 2008	21.78	15.25		0.3984
Second Quarter ended June 30, 2008	24.95	21.67		0.3984
First Quarter ended March 31, 2008	24.64	23.51		0.3984
2007				
Fourth Quarter ended December 31, 2007	\$ 24.57	\$ 23.45	\$	0.3984
Third Quarter ended September 30, 2007	24.64	22.49		0.3984
Second Quarter ended June 30, 2007	25.25	24.22		0.3984
First Quarter ended March 31, 2007	25.10	24.45		0.3984

\* Cash dividends on the Series A Preferred Stock have been suspended. On July 24, 2009, the closing sales price of a share of our Series A Preferred Stock on the Nasdaq Stock Market was \$6.98 per share.

#### Popular 8.25% Non-cumulative Monthly Income Preferred Stock, Series B

Our Series B Preferred Stock is currently listed on the Nasdaq Stock Market under the symbol BPOPP. As of June 26, 2009, we had 16,000,000 shares of Series B Preferred Stock outstanding, held by one holder of record. The following table sets forth, for the periods indicated, the high and low sales prices per share of the Series B Preferred Stock as reported on Bloomberg and the cash dividends declared per share of the Series B Preferred Stock. The Series B Preferred Stock was issued on May 28, 2008.

	Share	Prices	Cash Dividends		
	High Low		Declared per Sha		
2009	-				
Third Quarter (through July 24, 2009)	\$ 14.33	\$ 7.00	\$	0.00*	
Second Quarter ended June 30, 2009	16.25	11.00		0.5156	
First Quarter ended March 31, 2009	24.00	8.00		0.5156	

## Edgar Filing: POPULAR INC - Form S-4/A

2008			
Fourth Quarter ended December 31, 2008	\$ 25.45	\$ 22.09	0.5156
Third Quarter ended September 30, 2008	26.50	24.64	0.5156
Second Quarter ended June 30, 2008	25.97	25.00	0.189063

\* Cash dividends on the Series B Preferred Stock have been suspended.

#### Market price, dividend and distribution information

On July 24, 2009, the closing sales price of a share of our Series B Preferred Stock on the Nasdaq Stock Market was \$7.00 per share.

#### MARKET PRICE OF AND DISTRIBUTIONS ON TRUST PREFERRED SECURITIES

#### 8.327% Trust Preferred Securities Issued by BanPonce Trust I

The 8.327% Trust Preferred Securities issued by BanPonce Trust I is currently not listed on any exchange. As of July 27, 2009 there was \$144,000,000 aggregate liquidation amount of the 8.327% Trust Preferred Securities outstanding, held by one holder of record. The following table sets forth, for the periods indicated, the high and low sales prices per capital security as reported on Bloomberg and the cash distributions per \$1,000 liquidation amount of the 8.327% Trust Preferred Securities.

	Share	Cash Distribution per \$1,000			
	High	High L			tion Amount
2009	-				
Third Quarter (through July 24, 2009)	\$ 550.00	\$	367.50	\$	0.00
Second Quarter ended June 30, 2009	660.00		430.00		0.00
First Quarter ended March 31, 2009	735.00		725.00		41.635
2008					
Fourth Quarter ended December 31, 2008	\$ 725.00	\$	725.00	\$	0.00
Third Quarter ended September 30, 2008	950.00		910.00		41.635
Second Quarter ended June 30, 2008	990.00		930.00		0.00
First Quarter ended March 31, 2008	998.00		870.00		41.635
2007					
Fourth Quarter ended December 31, 2007	\$ 1,025.0	\$	1,020.00	\$	0.00
Third Quarter ended September 30, 2007	1,040.00		1,040.00		41.635
Second Quarter ended June 30, 2007	N/A		N/A		0.00
First Quarter ended March 31, 2007	1,043.00		1,037.50		41.635
On July 21, 2009, the closing bid quotation of the 8.327% Trust Preferred S	Securities issued by BanF	once Tru	st I on TRA	CE was \$55	0.00 per

capital security.

The trading market for the Trust Preferred Securities is not active and the prices reported by Bloomberg represent sporadic transactions. The quotes represent prices between dealers and do not reflect markups, markdowns or commissions and therefore may not necessarily represent actual transactions. Intraday high and low sales prices for the Trust Preferred Securities are not available.

Market price, dividend and distribution information

#### 6.564% Trust Preferred Securities Issued by Popular North America Capital Trust I

The 6.564% Trust Preferred Securities issued by Popular North America Capital Trust I is currently not listed on any exchange. As of July 27, 2009 there was \$250,000,000 aggregate liquidation amount of the 6.564% Trust Preferred Securities outstanding, held by one holder of record. The following table sets forth, for the periods indicated, the high and low sales prices per capital security as reported on Bloomberg and the cash distributions per \$1,000 liquidation amount of the 6.564% Trust Preferred Securities.

	Share Prices				Cash Distributions per \$1,000	
	High		Low		ion Amount	
2009						
Third Quarter (through July 24, 2009)	\$ 522.5	0 \$	370.00	\$	0.00	
Second Quarter ended June 30, 2009	342.5	0	260.00		0.00	
First Quarter ended March 31, 2009	557.5	0	280.00		32.82	
2008						
Fourth Quarter ended December 31, 2008	\$ 600.0	0 \$	600.00		0.00	
Third Quarter ended September 30, 2008	670.0	0	657.60		32.82	
Second Quarter ended June 30, 2008	723.5	0	600.00		0.00	
First Quarter ended March 31, 2008	830.0	0	627.50		32.82	
2007						
Fourth Quarter ended December 31, 2007	\$ 866.8	0 \$	792.40	\$	0.00	
Third Quarter ended September 30, 2007	909.8	0	832.50		32.82	
Second Quarter ended June 30, 2007	990.7	0	921.50		0.00	
First Quarter ended March 31, 2007	1,009.4	0	959.30		32.82	
On July 24, 2009, the closing bid quotation of the 6.564% Trust Preferred Securities issued by Popular North America Capital Trust I on					on	

TRACE was \$370.00 per capital security.

The trading market for the Trust Preferred Securities is not active and the prices reported by Bloomberg represent sporadic transactions. The quotes represent prices between dealers and do not reflect markups, markdowns or commissions and therefore may not necessarily represent actual transactions. Intraday high and low sales prices for the Trust Preferred Securities are not available.

Market price, dividend and distribution information

#### 6.70% Trust Preferred Securities Issued by Popular Capital Trust I

The 6.70% Trust Preferred Securities issued by Popular Capital Trust I is currently traded on the Nasdaq Stock Market under the symbol BPOPN. As of July 27, 2009, there were 12,000,000 shares of the 6.70% Trust Preferred Securities outstanding, held by one holder of record. The following table sets forth, for the periods indicated, the high and low sales prices per \$25 liquidation amount of the 6.70% Trust Preferred Securities as reported on Bloomberg and the cash distributions per capital security of the 6.70% Trust Preferred Securities.

	Share Prices		Cash Distributior per \$25 Liquidation	
	High	High Low		mount
2009				
Third Quarter (through July 24, 2009)	\$ 16.49	\$ 10.25	\$	0.0000
Second Quarter ended June 30, 2009	\$ 16.00	\$ 12.25	\$	0.4188
First Quarter ended March 31, 2009	22.80	10.05		0.4188
2008				
Fourth Quarter ended December 31, 2008	\$ 22.75	\$ 18.80	\$	0.4188
Third Quarter ended September 30, 2008	24.00	20.98		0.4188
Second Quarter ended June 30, 2008	25.13	23.68		0.4188
First Quarter ended March 31, 2008	25.39	24.78		0.4188
2007				
Fourth Quarter ended December 31, 2007	\$ 25.35	\$ 24.66	\$	0.4188
Third Quarter ended September 30, 2007	25.10	24.61		0.4188
Second Quarter ended June 30, 2007	25.60	25.01		0.4188
First Quarter ended March 31, 2007	26.00	25.04		0.4188
On July 24, 2009, the closing sales price of the 6.70% Trust Preferred Securities issued by Pewas \$12.75 per capital security.	opular Capital T	rust I on the N	Vasdaq Sto	ck Market

The trading market for the Trust Preferred Securities is not active and the prices reported by Bloomberg represent sporadic transactions. The quotes represent prices between dealers and do not reflect markups, markdowns or commissions and therefore may not necessarily represent actual transactions. Intraday high and low sales prices for the Trust Preferred Securities are not available.

80

Market price, dividend and distribution information

#### 6.125% Trust Preferred Securities Issued by Popular Capital Trust II

The 6.125% Trust Preferred Securities issued by Popular Capital Trust II is currently traded on the Nasdaq Stock Market under the symbol BPOPM. As of July 27, 2009, there were 5,200,000 shares of the 6.125% Trust Preferred Securities outstanding, held by one holder of record. The following table sets forth, for the periods indicated, the high and low sales prices per \$25 liquidation amount of the 6.125% Trust Preferred Securities as reported on Bloomberg and the cash distributions per capital security of the 6.125% Trust Preferred Securities.

	Sha	Share Prices High Low		Cash Distributions per \$25		
	High			dation Amount		
2009	U U					
Third Quarter (through July 24, 2009)	\$ 14.33	\$ 7.00	\$	0.0000		
Second Quarter ended June 30, 2009	\$ 16.10	\$ 10.20	\$	0.3828		
First Quarter ended March 31, 2009	21.00	6.02		0.3828		
2008						
Fourth Quarter ended December 31, 2008	\$ 21.00	\$ 16.77	\$	0.3828		
Third Quarter ended September 30, 2008	22.55	19.27		0.3828		
Second Quarter ended June 30, 2008	24.90	21.01		0.3828		
First Quarter ended March 31, 2008	24.90	21.47		0.3828		
2007						
Fourth Quarter ended December 31, 2007	\$ 24.50	\$ 22.70	\$	0.3828		
Third Quarter ended September 30, 2007	23.60	22.00		0.3828		
Second Quarter ended June 30, 2007	25.21	23.56		0.3828		
First Quarter ended March 31, 2007	24.99	24.00		0.3828		

On July 24, 2009, the closing sales price of the 6.125% Trust Preferred Securities issued by Popular Capital Trust II on the Nasdaq Stock Market was \$7.00 per capital security.

The trading market for the Trust Preferred Securities is not active and the prices reported by Bloomberg represent sporadic transactions. The quotes represent prices between dealers and do not reflect markups, markdowns or commissions and therefore may not necessarily represent actual transactions. Intraday high and low sales prices for the Trust Preferred Securities are not available.

# Comparison of rights between the preferred stock, trust preferred securities and the common stock

The following briefly summarizes the material differences between the rights of holders of the shares of Preferred Stock or Trust Preferred Securities as currently in effect (prior to receipt of the Preferred Stock Consent which would affect holders of the shares of Preferred Stock) and of holders of the Common Stock to be issued in the Exchange Offer. The discussion below is a summary and is qualified in its entirety by reference to our Composite Articles of Incorporation, including the Certificates of Designation, the amended and restated declaration of trust of each Popular Capital Trust I, Banponce Trust I, Popular North America Capital Trust I and Popular Capital Trust II (the Declarations of Trust ) and the indentures governing the related underlying series of junior subordinated debt (the Indentures ), and our amended and restated by-laws (the Bylaws ), each of which is exhibit to the registration statement of which this prospectus is a part. We urge you to read these documents for a more complete understanding of the differences between the shares of Preferred Stock or Trust Preferred Securities and the Common Stock.

#### **GOVERNING DOCUMENTS**

*Shares of Preferred Stock*: Holders of shares of Preferred Stock have their rights set forth in our Certificate of Incorporation, including the applicable Certificate of Designation, the Bylaws and Puerto Rico law. Certain rights of the holders of Preferred Stock would be affected by the Preferred Stock Consent; see Summary Preferred Stock Consent and The Exchange Offer Purpose and Background of the Transactions Preferred Stock Consent.

*Trust Preferred Securities*: Holders of Trust Preferred Securities have their rights set forth in the applicable Declaration of Trust, the Statutory Trust Act of the State of Delaware and the Trust Indenture Act.

*Common Stock*: Holders of shares of our Common Stock will have their rights set forth in the Certificate of Incorporation, the Bylaws and Puerto Rico law.

#### **DIVIDENDS AND DISTRIBUTIONS**

*Shares of Preferred Stock*: The shares of Preferred Stock rank senior to the Common Stock and any other stock that is expressly junior to the Preferred Stock as to payment of dividends. Dividends on shares of Preferred Stock are not mandatory and are not cumulative. Holders of shares of Preferred Stock are entitled to receive dividends, when, as, and if declared by our board of directors, out of assets legally available under Puerto Rico law for payment, payable monthly. On June 8, 2009, we announced the suspension of dividends on our Common Stock and on our Series A and Series B Preferred Stock following the payment of the dividend on the Preferred Stock for the month of June on June 30, 2009. Either as a result of giving effect to the Series C Preferred Stock Exchange or the exchange of Series C Preferred Stock into newly issued trust preferred securities, as described below, the U.S. Treasury will continue to receive dividends with respect to its investment in our securities despite the suspension of dividends on our Common Stock and on the Series A and Series B Preferred Stock.

We must pay, or declare and set apart for payment, dividends on each series of Preferred Stock before we may pay dividends or make any distributions relating to, or redeem, purchase, acquire or make a liquidation payment relating to, any of Popular s junior stock, including the Common Stock, subject to certain exceptions.

Comparison of rights between the preferred stock, trust preferred securities and the common stock

*Trust Preferred Securities*: Holders of the Trust Preferred Securities are entitled to receive cumulative distributions at a fixed annual percentage rate, payable either monthly or semi-annually, depending on the series of Trust Preferred Securities. Distributions not paid when due accumulate additional interest. The funds available to each trust for distributions on the Trust Preferred Securities are limited to payments received from Popular or Popular North America on the series of junior subordinated debt held by the applicable trust.

If we defer interest payments on a series of junior subordinated debt, distributions on the related series of Trust Preferred Securities will also be deferred. During a deferral period, also called an extension period, we cannot pay any dividends or make any distributions relating to, or redeem, purchase, acquire or make a liquidation payment relating to, any of Popular s capital stock, including the Common Stock and the Preferred Stock, or make an interest, principal or premium payments on or repurchase any of our debt securities that rank equally with or junior to the relevant series of junior subordinated debt, subject to certain exceptions.

*Common Stock*: Subject to the preferential rights of any other class or series of capital stock, including the Preferred Stock, holders of our Common Stock will be entitled to receive such dividends when, as and if