

BOSTON PRIVATE FINANCIAL HOLDINGS INC

Form 10-Q

November 09, 2006

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As filed with the Securities and Exchange Commission on November 9, 2006

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**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

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(Mark One)

**x** **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2006

Or

**..** **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to            .

Commission File Number: 0-17089

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**BOSTON PRIVATE FINANCIAL HOLDINGS, INC.**

(Exact name of registrant as specified in its charter)

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Commonwealth of Massachusetts  
(State or other jurisdiction of)

04-2976299  
(I.R.S. Employer)

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incorporation or organization)

Identification Number)

Ten Post Office Square

Boston, Massachusetts  
(Address of principal executive offices)

02109  
(Zip Code)

Registrant's telephone number, including area code: (888) 666-1363

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15 of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check One)

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

**APPLICABLE ONLY TO CORPORATE ISSUERS**

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of October 31, 2006:

Common Stock-Par Value \$1.00  
(class)

36,513,062  
(outstanding)

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**BOSTON PRIVATE FINANCIAL HOLDINGS, INC.**

**FORM 10-Q**

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**Table of Contents****BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES****Consolidated Balance Sheets****(Unaudited)**

|  | September 30,                     | December 31, |
|--|-----------------------------------|--------------|
|  | 2006                              | 2005*        |
|  | (In thousands, except share data) |              |
| <b>Assets:</b>   |                                   |              |
| Cash and due from banks  | \$ 88,592                         | \$ 116,925   |
| Federal funds sold   | 115,377                           | 255,391      |
| Cash and cash equivalents  | 203,969                           | 372,316      |
| Investment securities:   |                                   |              |
| Available-for-sale (amortized cost of \$488,193 and \$518,398, respectively) | 484,686                           | 512,742      |
| Held-to-maturity (fair value of \$14,159 and \$44,208, respectively)         | 14,330                            | 44,400       |
| Total investment securities  | 499,016                           | 557,142      |
| Loans held for sale  | 5,034                             | 12,883       |
| Loans:   |                                   |              |
| Commercial   | 1,796,162                         | 1,560,485    |
| Construction   | 586,736                           | 478,958      |
| Residential mortgage   | 1,486,942                         | 1,338,607    |
| Home equity and other consumer loans   | 278,971                           | 246,190      |
| Total loans  | 4,148,811                         | 3,624,240    |
| Less: allowance for loan losses  | 42,361                            | 37,607       |
| Net loans  | 4,106,450                         | 3,586,633    |
| Stock in Federal Home Loan Banks and Banker's Bank                           | 37,041                            | 27,718       |
| Premises and equipment, net  | 33,351                            | 28,680       |
| Goodwill   | 318,417                           | 286,751      |
| Intangible assets, net   | 125,601                           | 97,656       |
| Fees receivable  | 24,623                            | 24,681       |
| Accrued interest receivable  | 21,531                            | 19,159       |
| Other assets   | 103,137                           | 104,949      |
| Total assets   | \$ 5,478,170                      | \$ 5,118,568 |
| <b>Liabilities:</b>  |                                   |              |
| Deposits   | \$ 3,854,594                      | \$ 3,748,141 |
| Securities sold under agreements to repurchase                               | 98,586                            | 107,353      |
| Federal Home Loan Bank borrowings  | 538,553                           | 362,005      |
| Junior subordinated debentures   | 234,021                           | 234,021      |
| Accrued interest payable   | 9,790                             | 6,335        |
| Deferred acquisition obligations   | 13,589                            | 17,628       |
| Other liabilities  | 109,797                           | 103,737      |
| Total liabilities  | 4,858,930                         | 4,579,220    |

**Stockholders' equity:**

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|   |              |              |
|---|--------------|--------------|
| Common stock, \$1.00 par value; authorized: 70,000,000 shares; issued: 36,502,126 shares at September 30, 2006 and 34,800,393 shares at December 31, 2005 | 36,502       | 34,800       |
| Additional paid-in capital  | 421,607      | 374,819      |
| Retained earnings   | 163,424      | 133,189      |
| Accumulated other comprehensive loss  | (2,293)      | (3,460)      |
| Total stockholders' equity  | 619,240      | 539,348      |
| Total liabilities and stockholders' equity  | \$ 5,478,170 | \$ 5,118,568 |

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\* Adjusted to include the impact of stock-based compensation expense; see Note 1 for additional information.  
See accompanying notes to unaudited consolidated financial statements.

**Table of Contents****BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES****Consolidated Statements of Operations****(Unaudited)**

|   | Three Months Ended                |           | Nine Months Ended |            |
|---|-----------------------------------|-----------|-------------------|------------|
|   | September 30,                     |           | September 30,     |            |
|   | 2006                              | 2005*     | 2006              | 2005*      |
|   | (In thousands, except share data) |           |                   |            |
| Interest and dividend income:                       |                                   |           |                   |            |
| Loans   | \$ 71,165                         | \$ 39,563 | \$ 198,553        | \$ 108,776 |
| Taxable investment securities                       | 2,788                             | 2,166     | 8,268             | 5,880      |
| Non-taxable investment securities                   | 1,621                             | 1,480     | 4,741             | 4,415      |
| Mortgage-backed securities                          | 404                               | 325       | 1,239             | 1,099      |
| Federal funds sold and other                        | 1,684                             | 1,113     | 5,323             | 3,424      |
| Total interest and dividend income                  | 77,662                            | 44,647    | 218,124           | 123,594    |
| Interest expense:                                   |                                   |           |                   |            |
| Deposits  | 23,545                            | 9,667     | 59,630            | 24,407     |
| Federal Home Loan Bank borrowings                   | 6,432                             | 3,094     | 16,223            | 9,128      |
| Securities sold under agreements to repurchase      | 744                               | 285       | 1,598             | 819        |
| Junior subordinated debentures                      | 3,305                             | 1,471     | 9,848             | 4,263      |
| Federal funds purchased and other                   | 478                               | 78        | 697               | 154        |
| Total interest expense                              | 34,504                            | 14,595    | 87,996            | 38,771     |
| Net interest income                                 | 43,158                            | 30,052    | 130,128           | 84,823     |
| Provision for loan losses                           | 2,325                             | 1,728     | 5,192             | 3,368      |
| Net interest income after provision for loan losses | 40,833                            | 28,324    | 124,936           | 81,455     |
| Fees and other income:                              |                                   |           |                   |            |
| Investment management and trust fees                | 37,032                            | 27,383    | 99,985            | 77,752     |
| Wealth advisory fees                                | 5,235                             | 4,824     | 15,234            | 14,093     |
| Earnings in equity investments                      | 528                               | 548       | 1,519             | 1,053      |
| Deposit account service charges                     | 405                               | 292       | 1,272             | 923        |
| Gain on sale of loans, net                          | 556                               | 533       | 1,538             | 1,303      |
| Other   | 1,633                             | 1,138     | 4,260             | 3,881      |
| Total fees and other income                         | 45,389                            | 34,718    | 123,808           | 99,005     |
| Operating expense:                                  |                                   |           |                   |            |
| Salaries and employee benefits                      | 42,244                            | 30,286    | 121,827           | 87,457     |
| Occupancy and equipment                             | 7,695                             | 5,059     | 21,249            | 14,606     |
| Professional services                               | 3,161                             | 2,035     | 9,696             | 7,190      |
| Marketing and business development                  | 1,842                             | 1,432     | 6,540             | 4,744      |
| Contract services and processing                    | 1,301                             | 960       | 3,804             | 2,846      |
| Amortization of intangibles                         | 3,736                             | 1,539     | 9,775             | 4,616      |
| Other   | 3,703                             | 2,785     | 12,521            | 9,155      |

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|   |            |            |            |            |
|---|------------|------------|------------|------------|
| Total operating expense                   | 63,682     | 44,096     | 185,412    | 130,614    |
| Minority interest                         | 1,120      | 526        | 2,679      | 1,480      |
| Income before income taxes                | 21,420     | 18,420     | 60,653     | 48,366     |
| Income tax expense                        | 7,770      | 7,004      | 21,888     | 17,979     |
| Net income                                | \$ 13,650  | \$ 11,416  | \$ 38,765  | \$ 30,387  |
| Per share data:                           |            |            |            |            |
| Basic earnings per share                  | \$ 0.38    | \$ 0.41    | \$ 1.10    | \$ 1.10    |
| Diluted earnings per share                | \$ 0.36    | \$ 0.38    | \$ 1.03    | \$ 1.02    |
| Average basic common shares outstanding   | 35,953,256 | 27,954,187 | 35,249,295 | 27,718,856 |
| Average diluted common shares outstanding | 40,405,778 | 32,296,901 | 39,845,955 | 32,003,583 |

\* Adjusted to include the impact of stock-based compensation expense; see Note 1 for additional information.  
See accompanying notes to unaudited consolidated financial statements

**Table of Contents****BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES****Consolidated Statements of Changes in Stockholders' Equity****(Unaudited)**

|   | <b>Additional</b>                        |                | <b>Accumulated</b> |                      |              |
|---|--|----------------|--------------------|----------------------|--------------|
|   | <b>Common</b>                            | <b>Paid-in</b> | <b>Retained</b>    | <b>Other</b>         |              |
|   | <b>Stock</b>                             | <b>Capital</b> | <b>Earnings</b>    | <b>Comprehensive</b> | <b>Total</b> |
|   | <b>(In thousands, except share data)</b> |                |                    |                      |              |
| Balance at December 31, 2004*   | \$ 27,657                                | \$ 201,421     | \$ 97,965          | \$ (509)             | \$ 326,534   |
| Comprehensive Income:   |  |                |                    |                      |              |
| Net income*   |  |                | 30,387             |                      | 30,387       |
| Other comprehensive income, net of tax:                                       |  |                |                    |                      |              |
| Change in unrealized gain (loss) on securities available-for-sale, net of tax |  |                |                    | (2,215)              | (2,215)      |
| Total comprehensive income, net of tax  |  |                |                    |                      | 28,172       |
| Dividends paid to shareholders  |  |                | (5,907)            |                      | (5,907)      |
| Proceeds from issuance of 1,769,897 shares of common stock                    | 1,770                                    | 38,745         |                    |                      | 40,515       |
| Issuance of 58,500 shares of incentive common stock grants                    | 59                                       | (59)           |                    |                      |              |
| Amortization of incentive stock grants  |  | 1,782          |                    |                      | 1,782        |
| Amortization of stock options and employee stock purchase plan                |  | 3,171          |                    |                      | 3,171        |
| Stock options exercised   | 524                                      | 6,385          |                    |                      | 6,909        |
| Excess tax savings on stock options exercised                                 |  | 1,957          |                    |                      | 1,957        |
| Balance at September 30, 2005*  | \$ 30,010                                | \$ 253,402     | \$ 122,445         | \$ (2,724)           | \$ 403,133   |
| Balance at December 31, 2005*   | \$ 34,800                                | \$ 374,819     | \$ 133,189         | \$ (3,460)           | \$ 539,348   |
| Comprehensive Income:   |  |                |                    |                      |              |
| Net income  |  |                | 38,765             |                      | 38,765       |
| Other comprehensive income, net of tax:                                       |  |                |                    |                      |              |
| Change in unrealized gain (loss) on securities available-for-sale, net of tax |  |                |                    | 1,435                | 1,435        |
| Changes in unrealized gain (loss) on cash flow hedges, net of tax             |  |                |                    | (268)                | (268)        |
| Total comprehensive income, net of tax  |  |                |                    |                      | 39,932       |
| Dividends paid to shareholders  |  |                | (8,530)            |                      | (8,530)      |
| Proceeds from issuance of 1,172,861 shares of common stock                    | 1,173                                    | 33,859         |                    |                      | 35,032       |
| Issuance of 113,073 shares of incentive common stock grants                   | 113                                      | (113)          |                    |                      |              |
| Amortization of incentive stock grants  |  | 2,444          |                    |                      | 2,444        |
| Amortization of stock options and employee stock purchase plan                |  | 4,446          |                    |                      | 4,446        |
| Stock options exercised   | 416                                      | 4,436          |                    |                      | 4,852        |
| Excess tax savings on stock options exercised                                 |  | 1,716          |                    |                      | 1,716        |
| Balance at September 30, 2006   | \$ 36,502                                | \$ 421,607     | \$ 163,424         | \$ (2,293)           | \$ 619,240   |

\* Adjusted to include the impact of stock-based compensation expense; see Note 1 for additional information.  
See accompanying notes to unaudited consolidated financial statements.





**Table of Contents****BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES****Consolidated Statements of Cash Flows****(Unaudited)**

|  | <b>Nine Months Ended</b> |              |
|--|--------------------------|--------------|
|  | <b>September 30,</b>     | <b>2005*</b> |
|  | <b>2006</b>              | <b>2005*</b> |
|  | <b>(In thousands)</b>    |              |
| <b>Cash flows from operating activities:</b>   |                          |              |
| Net income   | \$ 38,765                | \$ 30,387    |
| Adjustments to reconcile net income to net cash provided by operating activities:            |                          |              |
| Depreciation and amortization  | 18,847                   | 18,645       |
| Loans originated for sale  | (106,169)                | (473,109)    |
| Proceeds from sale of loans held for sale  | 115,119                  | 508,093      |
| Net increase in other operating activities   | 53                       | 10,032       |
| Net cash provided by operating activities  | 66,615                   | 94,048       |
| <b>Cash flows from investing activities:</b>   |                          |              |
| Maturity of short-term investments   |                          | 19,019       |
| Investment securities available-for-sale:  |                          |              |
| Purchases  | (203,695)                | (378,912)    |
| Sales  | 20,038                   | 31,276       |
| Maturities, redemptions, and principal payments  | 212,284                  | 344,773      |
| Investment securities held-to-maturity:  |                          |              |
| Purchases  | (20,935)                 |              |
| Maturities and principal payments  | 51,136                   |              |
| Investment in trusts   | (888)                    | (7,311)      |
| Purchase of Federal Home Loan Banks stock  | (9,323)                  | (2,363)      |
| Net increase in portfolio loans  | (519,365)                | (311,096)    |
| Net increase in restricted cash  |                          | (113,000)    |
| Capital expenditures, net of sale proceeds   | (10,039)                 | (6,767)      |
| Cash paid for acquisitions, including deferred acquisition obligations, net of cash acquired | (28,255)                 | (8,546)      |
| Net cash used in investing activities  | (509,042)                | (432,927)    |
| <b>Cash flows from financing activities:</b>   |                          |              |
| Net increase in deposits   | 106,453                  | 294,904      |
| Net (decrease) increase in short-term borrowings   | (8,767)                  | 14,477       |
| Proceeds from Federal Home Loan Bank borrowings  | 889,926                  | 24,875       |
| Repayments of Federal Home Loan Bank borrowings  | (713,243)                | (5,587)      |
| Proceeds from issuance of trust preferred debt   |                          | 103,092      |
| Dividends paid to stockholders   | (8,530)                  | (5,907)      |
| Excess tax savings on stock options exercised  | 1,716                    | 1,957        |
| Proceeds from stock option exercises   | 4,852                    | 6,909        |
| Proceeds from issuance of common stock, net  | 1,673                    | 37,553       |
| Net cash provided by financing activities  | 274,080                  | 472,273      |
| Net (decrease) increase in cash and cash equivalents   | (168,347)                | 133,394      |
| Cash and cash equivalents at beginning of year   | 372,316                  | 128,914      |

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|  |            |            |
|--|------------|------------|
| Cash and cash equivalents at end of period | \$ 203,969 | \$ 262,308 |
|--|------------|------------|

## Supplementary schedule of non-cash investing and financing activities:

|  |           |           |
|--|-----------|-----------|
| Cash paid for interest   | \$ 84,541 | \$ 37,174 |
| Cash paid for income taxes, net of refunds received  | 23,130    | 18,598    |
| Change in unrealized gain (loss) on securities available-for-sale, net of estimated income taxes | 1,435     | (2,215)   |
| Change in unrealized loss on cash flow hedges, net of estimated income taxes                     | (268)     |           |
| Non-Cash Transactions  |           |           |
| Equity issued for acquisitions, including deferred acquisition obligations                       | \$ 32,694 | \$ 2,575  |

\* Adjusted to include the impact of stock-based compensation expense; see Note 1 for additional information.  
See accompanying notes to unaudited consolidated financial statements.

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### **BOSTON PRIVATE FINANCIAL HOLDINGS, INC. AND SUBSIDIARIES**

#### **Notes to Unaudited Consolidated Financial Statements**

##### **(1) Basis of Presentation and Summary of Significant Accounting Policies**

The consolidated financial statements of Boston Private Financial Holdings, Inc. (the Company) include the accounts of the Company and its wholly-owned and majority-owned subsidiaries, which consist of four private banks, and seven registered investment advisers. The Company's four private banks include; Boston Private Bank & Trust Company (Boston Private Bank), a Massachusetts chartered trust company; Borel Private Bank & Trust Company (Borel) and First Private Bank & Trust (FPB), California state banking corporations; and Gibraltar Private Bank & Trust Company (Gibraltar), a federal savings association. The Company's seven registered investment advisers include: Westfield Capital Management Company, LLC (Westfield), Dalton, Greiner, Hartman, Maher & Co., LLC (DGHM), Sand Hill Advisors, Inc. (Sand Hill), Boston Private Value Investors, Inc. (BPVI), KLS Professional Advisors Group, LLC (KLS), and RINET Company LLC (RINET), and Anchor Capital Holdings LLC (Anchor). In addition, the Company holds an approximately 28.7% minority interest in Coldstream Holdings, Inc., (Coldstream Holdings) and a 49.7% minority interest in Bingham, Osborn, & Scarborough, LLC (BOS) at September 30, 2006. Coldstream Holdings is the parent company of Coldstream Capital Management Inc., a registered investment adviser and Coldstream Securities Inc., a registered broker dealer. BOS is a registered investment adviser. The Company conducts substantially all of its business through its wholly-owned and majority-owned subsidiaries, Boston Private Bank, Borel, FPB and Gibraltar, (together, the Banks), Westfield, Sand Hill, BPVI, DGHM, KLS, RINET, and Anchor (together, the Registered Investment Advisers). All significant intercompany accounts and transactions have been eliminated in consolidation. The minority investments in Coldstream Holdings and BOS are accounted for using the equity method, and are included in other assets.

The unaudited interim consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America, and include all necessary adjustments of a normal recurring nature, which in the opinion of management, are required for a fair presentation of the results and financial condition of the Company. The interim results of consolidated operations are not necessarily indicative of the results for the entire year.

The information in this report should be read in conjunction with the consolidated financial statements and accompanying notes included in the Annual Report on Form 10-K for the year ended December 31, 2005 filed with the Securities and Exchange Commission (SEC). Certain prior year information has been reclassified to conform to current year presentation.

The Company's significant accounting policies are described in Note 3 in the Company's Annual Report on Form 10-K for the two years ended December 31, 2005 filed with the SEC. For interim reporting purposes, the Company follows the same significant accounting policies with the exception of stock-based compensation as described below.

##### **Stock-Based Compensation**

At September 30, 2006, the Company had three stock-based compensation plans. These plans encourage and enable the officers, employees, non-employee directors and other key persons of the Company to acquire a proprietary interest in the Company. Prior to January 1, 2006, the Company accounted for these plans under the intrinsic-value based method in accordance with APB Opinion No. 25, *Accounting for Stock Issued to Employees*, and related Interpretations, as permitted by FASB Statement No. 123, *Accounting for Stock-Based Compensation*. Effective January 1, 2006, the Company adopted the fair value recognition provisions of FASB Statement No. 123(R), *Share-Based Payment* (FAS 123(R)), using the modified retrospective application method. Under the modified retrospective application method, the Company has adjusted all applicable prior periods to reflect the effects of applying FAS 123(R).

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The following table presents the difference between the Company's previously reported financial results and adjustments for FAS 123(R):

|   | Three Months Ended                  |   | Nine Months Ended                   |              |
|---|-------------------------------------|---|-------------------------------------|--------------|
|   | September 30, 2005<br>As Previously |   | September 30, 2005<br>As Previously |              |
|   | Adjusted                            | Reported<br>(In thousands, except per share data) | Adjusted                            | Reported     |
| <b>Income Statement Items:</b>            |                                     |   |                                     |              |
| Income before income taxes                | \$ 18,420                           | \$ 19,428   | \$ 48,366                           | \$ 51,537    |
| Net income                                | 11,416                              | 12,012  | 30,387                              | 32,326       |
| Basic earnings per share                  | \$ 0.41                             | \$ 0.43   | \$ 1.10                             | \$ 1.17      |
| Diluted earnings per share                | \$ 0.38                             | \$ 0.40   | \$ 1.02                             | \$ 1.09      |
| <b>Cash Flow Items:</b>                   |                                     |   |                                     |              |
| Net cash provided by operating activities |                                     |   | \$ 94,048                           | \$ 96,005    |
| Net cash provided by financing activities |                                     |   | 472,273                             | 467,224      |
| <b>Shares Outstanding:</b>                |                                     |   |                                     |              |
| Average diluted common shares outstanding | 32,296,901                          | 32,172,759  | 32,003,583                          | 31,897,471   |
|   |                                     |   |                                     |              |
|   |                                     |   | December 31, 2005<br>As Previously  |              |
|   |                                     |   | Adjusted                            | Reported     |
|   |                                     |   | (In thousands)                      |              |
| <b>Balance Sheet Items:</b>               |                                     |   |                                     |              |
| Total assets (1)                          |                                     |   | \$ 5,118,568                        | \$ 5,112,810 |
| Additional paid-in capital (2)            |                                     |   | 374,819                             | 354,064      |
| Retained earnings (3)                     |                                     |   | 133,189                             | 148,186      |
| Stockholders' equity (1)                  |                                     |   | 539,348                             | 533,590      |

- (1) Total assets and total stockholders' equity increased as a result of recording the deferred tax assets related to stock option expense.
- (2) Additional paid-in capital as adjusted and as previously reported for December 31, 2005 also includes unearned compensation of \$(4.5) million which was previously included as a separate line item.
- (3) The decrease in retained earnings was a result of recording the retrospective expense related to FAS 123(R).

Prior to the adoption of FAS 123(R), the Company was required to record tax savings resulting from the exercise of stock options as operating cash flows in the Statement of Cash Flows. FAS 123(R) requires the cash flows resulting from the excess tax benefits resulting from tax deductions in excess of the compensation costs recognized for those options to be classified as financing cash flows. The \$1.7 million, and \$2.0 million excess tax savings on stock options exercised classified as a financing cash inflow, for the nine months ended September 30, 2006 and 2005, respectively, would have been classified as an operating cash inflow if the Company had not adopted FAS 123(R).

Under the 2004 Stock Option and Incentive Plan (the "Plan"), the Company may grant options or stock to its officers, employees, non-employee directors and other key persons of the Company for an amount not to exceed 5% of the total shares of common stock outstanding as of the last business day of the preceding fiscal year. Under the Plan, the exercise price of each option shall not be less than 100% of the fair market value of the stock on the date the options are granted except for non-employee directors in which the exercise price shall be equal to the fair market value on the date the stock option is granted. Generally, options expire ten years from the date granted and vest over a three-year graded vesting period for officers and employees and a one-year or less period for non-employee directors. Stock grants generally vest over a one to five-year cliff vesting period.

The Company maintains both a qualified and non-qualified Employee Stock Purchase Plan (the "ESPPs") with similar provisions. The non-qualified plan was approved in 2006 and allows for employees of certain subsidiaries that are structured as limited liability companies to participate. Under the ESPPs eligible employees may purchase common stock of the Company at 85 percent of the lower of the closing price of the Company's common stock on the first or last day of a six month purchase period on the NASDAQ stock exchange. Employees pay for their stock purchases through payroll deductions at a rate equal to any whole percentage from 1 percent to 15 percent. Participants have a right to a

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full reimbursement of ESPP deferrals through the end of the offering period. Such a deferral would result in a reversal of the compensation expense attributed to that participant. There were 47,670 shares issued under the plan during the quarter ended September 30, 2006. The Company issues shares under the ESPPs in January and July of each year. As of September 30, 2006, there were 502,353 shares reserved for future issuance under the ESPPs.

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Share-based payments recorded in salaries and benefits are as follows:

|  | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2006 | September 30,<br>2005 | September 30,<br>2006 | September 30,<br>2005 |
|  | (In thousands)        |                       |                       |                       |
| Stock option and ESPP expense                        | \$ 1,304              | \$ 1,008              | \$ 4,065              | \$ 3,171              |
| Nonvested share expense (1)                          | 886                   | 600                   | 2,469                 | 1,864                 |
| Subtotal   | 2,190                 | 1,608                 | 6,534                 | 5,035                 |
| Tax benefit  | 821                   | 658                   | 2,448                 | 2,060                 |
| Stock-based compensation expense, net of tax benefit | \$ 1,369              | \$ 950                | \$ 4,086              | \$ 2,975              |

(1) Nonvested share expense has previously been reported in the Company's statement of operations.

The above table does not include \$45 thousand and \$382 thousand of share-based payments to directors, which is recorded in professional services, for the three and nine months ended September 30, 2006, respectively.

The fair value of each stock option award is estimated on the date of grant using the Black-Scholes option-pricing model that uses the assumptions noted in the table below. Expected volatility is determined based on historical volatility of the Company's stock, historical volatility of industry peers and other factors. The Company uses historical data to estimate employee option exercise behavior, and post-vesting cancellation for use in determining the expected life assumption. The risk-free rate is determined on the grant date of each award using the yield on a U.S. Treasury zero-coupon issue with a remaining term that approximates the expected term for the award. The dividend yield is based on expectations of future dividends paid by the Company and the market price of the Company's stock on the date of grant. Compensation expense is recognized using the straight-line method over the vesting period of the option. Options issued to retirement eligible employees are expensed on the date of grant. Option expense, related to options granted to employees who will become retirement eligible during the vesting period, are amortized over the period until the employee becomes retirement eligible.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following assumptions:

|                          | Nine Months Ended     |                       |
|--------------------------|-----------------------|-----------------------|
|                          | September 30,<br>2006 | September 30,<br>2005 |
| Expected volatility      | 25%                   | 25%                   |
| Expected dividend yield  | 1.31%                 | 1.02%                 |
| Expected term (in years) | 4.4                   | 4.1                   |
| Risk-free rate           | 4.57%                 | 3.44%                 |

**Stock Options**

A summary of option activity under the Plan for the nine months ended September 30, 2006 is as follows:

| Shares | Weighted-<br>Average | Weighted-<br>Average | Aggregate<br>Intrinsic Value* |
|--------|----------------------|----------------------|-------------------------------|
|--------|----------------------|----------------------|-------------------------------|

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|                                   |           | Exercise | Remaining   | (000s)    |
|-----------------------------------|-----------|----------|-------------|-----------|
|                                   |           | Price    | Contractual |           |
|                                   |           |          | Term in     |           |
|                                   |           |          | Years       |           |
| Outstanding at January 1, 2006    | 4,227,066 | \$ 18.18 |             |           |
| Granted                           | 846,498   | \$ 30.23 |             |           |
| Exercised                         | (415,782) | \$ 11.68 |             |           |
| Forfeited or expired              | (25,153)  | \$ 26.73 |             |           |
| Outstanding at September 30, 2006 | 4,632,629 | \$ 20.91 | 6.58        | \$ 34,357 |
| Exercisable at September 30, 2006 | 3,073,092 | \$ 16.95 | 5.46        | \$ 33,732 |

\* The intrinsic value was calculated by the excess value of the closing price of the Company's common stock on September 30, 2006 as compared to the option exercise price. If the exercise price of the stock option was above the closing price, an intrinsic value of \$0 was assigned.

The weighted-average grant-date fair value of options granted during the nine months ended September 30, 2006 and 2005 was \$7.60 and \$6.29, respectively. The total intrinsic value of options exercised during the nine months ended



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September 30, 2006 and 2005 was approximately \$8.0 million and \$7.0 million, respectively. As of September 30, 2006, there was approximately \$7.1 million of total unrecognized compensation cost related to stock option arrangements granted under the Plan that is expected to be recognized over a weighted-average period of 2.0 years.

### Restricted Stock

A summary of the Company's nonvested shares as of September 30, 2006 and changes during the nine months ended September 30, 2006 is as follows:

|                                 |          | Weighted-<br>Average<br>Grant-<br>Date Fair |
|---------------------------------|----------|---|
|                                 | Shares   | Value                                       |
| Nonvested at January 1, 2006    | 368,510  | \$ 24.95                                    |
| Granted                         | 115,673  | \$ 30.09                                    |
| Vested                          | (68,010) | \$ 18.35                                    |
| Forfeited                       | (2,500)  | \$ 25.78                                    |
| Nonvested at September 30, 2006 | 413,673  | \$ 27.47                                    |

The fair value of nonvested shares is determined based on the closing price of the Company's stock on the grant date. The weighted-average grant-date fair value of shares granted during the nine months ended September 30, 2006 and 2005 was \$30.09 and \$26.75 respectively. At September 30, 2006, there was approximately \$5.6 million of total unrecognized compensation cost related to nonvested share-based compensation arrangements under the Plan. That cost is expected to be recognized over a weighted-average period of 1.7 years. The total fair value of shares that vested during the nine months ended September 30, 2006 and 2005 was approximately \$1.2 million and \$776 thousand, respectively.

## (2) Earnings Per Share

Basic earnings per share (EPS) excludes dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the Company. The dilutive effect of convertible securities is reflected in diluted EPS by application of the if-converted method. Under the if-converted method, the interest expense on the convertible securities, net of tax, is added back to net income and the convertible shares are assumed to have been converted at the beginning of the period. The if-converted method is only used if the effect is dilutive.

The following table is a reconciliation of the components of basic and diluted EPS computations for the three months and nine months ended September 30, 2006 and 2005, respectively.

|   | Three Months Ending<br>September 30,<br>2006 2005<br>(In thousands, except share data) |           |
|---|--|-----------|
| <b>Calculation of net income for EPS:</b> |  |           |
| Net income as reported and for basic EPS  | \$ 13,650  | \$ 11,416 |

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|  |            |            |
|--|------------|------------|
| Interest on convertible trust preferred securities, net of tax | 765        | 765        |
| Net income for EPS calculation using the if-converted method   | \$ 14,415  | \$ 12,181  |
| <b>Calculation of average shares outstanding:</b>              |            |            |
| Average basic common shares outstanding                        | 35,953,256 | 27,954,187 |
| Dilutive effect of:  |            |            |
| Stock options, stock grants and other                          | 1,269,620  | 912,622    |
| Forward agreement  |            | 247,657    |
| Convertible trust preferred securities                         | 3,182,902  | 3,182,435  |
| Dilutive potential common shares                               | 4,452,522  | 4,342,714  |
| Average diluted common shares outstanding                      | 40,405,778 | 32,296,901 |
| <b>Per Share Data:</b>   |            |            |
| Basic earnings per share                                       | \$ 0.38    | \$ 0.41    |
| Diluted earnings per share                                     | \$ 0.36    | \$ 0.38    |

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|  | Nine Months Ending<br>September 30, |            |
|--|-------------------------------------|------------|
|  | 2006                                | 2005       |
|  | (In thousands, except share data)   |            |
| <b>Calculation of net income for EPS:</b>                      |                                     |            |
| Net income as reported and for basic EPS                       | \$ 38,765                           | \$ 30,387  |
| Interest on convertible trust preferred securities, net of tax | 2,295                               | 2,294      |
| Net income for EPS calculation using the if-converted method   | \$ 41,060                           | \$ 32,681  |
| <b>Calculation of average shares outstanding:</b>              |                                     |            |
| Average basic common shares outstanding                        | 35,249,295                          | 27,718,856 |
| Dilutive effect of:  |                                     |            |
| Stock options, stock grants and other                          | 1,414,326                           | 905,227    |
| Forward agreement  |                                     | 197,042    |
| Convertible trust preferred securities                         | 3,182,334                           | 3,182,458  |
| Dilutive potential common shares                               | 4,596,660                           | 4,284,727  |
| Average diluted common shares outstanding                      | 39,845,955                          | 32,003,583 |
| <b>Per Share Data:</b>   |                                     |            |
| Basic earnings per share                                       | \$ 1.10                             | \$ 1.10    |
| Diluted earnings per share                                     | \$ 1.03                             | \$ 1.02    |

### (3) Business Segments

#### Management Reporting

The Company has 12 reportable segments: Boston Private Bank, Borel, FPB, Gibraltar, Westfield, DGHM, Sand Hill, BPVI, KLS, RINET, Anchor, and the Holding Company ( HC ). The financial performance of the Company is managed and evaluated by business segment. The segments are managed separately as each business is a company with different clients, employees, systems, risks, and marketing strategies.

#### Description of Business Segments

##### Private Banking

Boston Private Bank pursues a private banking business strategy and is principally engaged in providing banking, investment and fiduciary products to high net worth individuals, their families and businesses in the greater Boston area and New England. Boston Private Bank offers its clients a broad range of deposit and loan products. In addition, it provides investment management and trust services to high net worth individuals and institutional clients. Boston Private Bank specializes in separately managed mid to large cap equity and fixed income portfolios.

Borel serves the financial needs of individuals, their families and their businesses in northern California. Borel conducts a commercial banking business, which includes deposit and lending activities. Additionally, Borel offers trust services and provides a variety of other fiduciary services including investment management, advisory and administrative services to individuals.

FPB provides a range of deposit and loan banking products and services to its customers. Its primary focus is on small and medium sized businesses and professionals located in the Los Angeles and San Bernardino counties. On October 1, 2004, FPB acquired Encino State Bank ( Encino ). Upon consummation of the acquisition, Encino was merged into FPB with FPB as the surviving entity.

Gibraltar provides private banking and wealth management services to professionals, as well as business owners, entrepreneurs, corporate executives and individuals primarily in Miami-Dade, Monroe, Broward, Collier, and Palm Beach counties.

##### Investment Management

Westfield serves the investment management needs of pension funds, endowments and foundations, mutual funds and high net worth individuals throughout the United States and abroad. Westfield specializes in separately managed domestic growth equity portfolios in all areas of the

capitalization spectrum and acts as the investment manager for several limited partnerships.

DGHM is a value driven investment manager specializing in smaller capitalization equities. The firm manages investments for institutional clients and high net worth individuals in mid, small, and micro cap portfolios. The firm is headquartered in New York City.

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Sand Hill provides wealth management services to high net worth investors and select institutions in northern California. The firm manages investments covering a wide range of asset classes for both taxable and tax-exempt portfolios.

BPVI serves the investment needs of institutions and high net worth individuals managing large capitalization US equities and balanced portfolios with a value orientation.

Anchor is the parent holding company of Anchor Capital and Anchor/Russell. Anchor Capital is a value-oriented investment adviser specializing in active investment management for families, trusts, and institutions, including foundations and endowments. Anchor Capital serves clients through its Discretionary Management Accounts division and its Separately Managed Accounts ( Wrap Accounts ) division, and offers four core disciplines, which include balanced, all-cap, mid-cap, and small-cap styles. Anchor Capital's sister company, Anchor/Russell, structures diversified investment management programs for clients utilizing a host of sophisticated management solutions including institutional multi-manager, multi-style, multi-asset mutual funds and Separately Managed Accounts programs sponsored by the Frank Russell Company.

### Wealth Advisory

KLS is a wealth management firm specializing in investment management, estate and insurance planning, retirement planning, financial decision making and income tax planning services. The firm is headquartered in New York City.

RINET provides fee-only financial planning, tax planning and investment management services to high net worth individuals and their families in the greater Boston area, New England, and other areas of the United States. Its capabilities include tax planning and preparation, asset allocation, estate planning, charitable planning, planning for employment benefits, including 401(k) plans, alternative investment analysis and mutual fund investing. It also offers an independent mutual fund rating service.

### Measurement of Segment Profit and Assets

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Revenues, expenses, and assets are recorded by each segment, and management reviews separate financial statements for each segment.

### Reconciliation of Reportable Segment Items

The following tables provide a reconciliation of the revenues, profit, assets, and other significant items of reportable segments as of and for the quarters ended September 30, 2006 and 2005 and for the nine months ended September 30, 2006 and 2005. Interest expense on junior subordinated debentures are reported at the Holding Company.

### At and For the Three Months Ended

#### September 30, 2006

|  | Total            |                 |                 |                 |                 |                 |                 |                  |
|--|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
|  | Registered       |                 |                 |                 |                 |                 |                 |                  |
|  | Investment       |                 |                 |                 |                 |                 |                 |                  |
|  | Advisers         |                 |                 |                 |                 |                 |                 |                  |
| (In thousands)                             | Westfield        | DGHM            | Sand Hill       | BPVI            | KLS             | RINET           | Anchor (1)      |                  |
| <b>Income statement data:</b>              |                  |                 |                 |                 |                 |                 |                 |                  |
| <b>Revenue</b>                             |                  |                 |                 |                 |                 |                 |                 |                  |
| Net interest income                        | \$ 94            | \$ 29           | \$ 7            | \$ 7            | \$ 52           | \$ 14           | \$ 20           | \$ 223           |
| Non-interest income                        | 14,416           | 6,561           | 1,672           | 1,745           | 3,155           | 2,029           | 6,943           | 36,521           |
| <b>Total revenue</b>                       | <b>\$ 14,510</b> | <b>\$ 6,590</b> | <b>\$ 1,679</b> | <b>\$ 1,752</b> | <b>\$ 3,207</b> | <b>\$ 2,043</b> | <b>\$ 6,963</b> | <b>\$ 36,744</b> |
| Non-interest expense and minority interest | 8,597            | 4,516           | 1,779           | 1,391           | 2,541           | 1,806           | 5,383           | 26,013           |
| Income taxes                               | 2,473            | 941             | (44)            | 157             | 348             | 99              | 673             | 4,647            |

|                |           |           |           |          |           |          |           |            |
|----------------|-----------|-----------|-----------|----------|-----------|----------|-----------|------------|
| Segment profit | \$ 3,440  | \$ 1,133  | \$ (56)   | \$ 204   | \$ 318    | \$ 138   | \$ 907    | \$ 6,084   |
| Segment assets | \$ 53,591 | \$ 99,509 | \$ 16,496 | \$ 5,566 | \$ 35,941 | \$ 5,640 | \$ 82,218 | \$ 298,961 |

(In millions)

|                                      |          |          |          |        |          |          |          |           |
|--------------------------------------|----------|----------|----------|--------|----------|----------|----------|-----------|
| Assets under management and advisory | \$ 9,074 | \$ 2,784 | \$ 1,151 | \$ 914 | \$ 3,494 | \$ 1,202 | \$ 5,806 | \$ 24,425 |
|--------------------------------------|----------|----------|----------|--------|----------|----------|----------|-----------|

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|  | Boston       |            |            |                  | Total        |            |            |                   |                       |  |
|--|--------------|------------|------------|------------------|--------------|------------|------------|-------------------|-----------------------|--|
|  | Private      |            |            |                  | Registered   |            |            |                   |                       |  |
|  | Bank         | Borel      | FPB        | Gibraltar<br>(2) | Total Banks  | Advisers   | HC         | Inter-<br>Segment | Consolidated<br>Total |  |
| (In thousands)                             |              |            |            |                  |              |            |            |                   |                       |  |
| Income statement data:                     |              |            |            |                  |              |            |            |                   |                       |  |
| Revenue                                    |              |            |            |                  |              |            |            |                   |                       |  |
| Net interest income                        | \$ 16,107    | \$ 10,451  | \$ 6,510   | \$ 13,176        | \$ 46,244    | \$ 223     | \$ (3,375) | \$ 66             | \$ 43,158             |  |
| Non-interest income                        | 4,428        | 1,432      | 567        | 2,013            | 8,440        | 36,521     | 686        | (258)             | 45,389                |  |
| Total revenue                              | \$ 20,535    | \$ 11,883  | \$ 7,077   | \$ 15,189        | \$ 54,684    | \$ 36,744  | \$ (2,689) | \$ (192)          | \$ 88,547             |  |
| Provision for loan losses                  | \$ 1,217     | \$ 275     | \$ 521     | \$ 312           | \$ 2,325     | \$         | \$         | \$                | \$ 2,325              |  |
| Non-interest expense and minority interest | 13,028       | 5,911      | 3,799      | 11,056           | 33,794       | 26,013     | 5,187      | (192)             | 64,802                |  |
| Income taxes                               | 1,561        | 2,279      | 1,090      | 1,540            | 6,470        | 4,647      | (3,347)    |                   | 7,770                 |  |
| Segment profit                             | \$ 4,729     | \$ 3,418   | \$ 1,667   | \$ 2,281         | \$ 12,095    | \$ 6,084   | \$ (4,529) | \$                | \$ 13,650             |  |
| Segment assets                             | \$ 2,337,914 | \$ 930,776 | \$ 480,080 | \$ 1,428,538     | \$ 5,177,308 | \$ 298,961 | \$ 44,858  | \$ (42,957)       | \$ 5,478,170          |  |
| (In millions)                              |              |            |            |                  |              |            |            |                   |                       |  |
| Assets under management and advisory       |              |            |            |                  |              |            |            |                   |                       |  |
|  | \$ 2,309     | \$ 683     | \$         | \$ 888           | \$ 3,880     | \$ 24,425  | \$         | \$ (211)          | \$ 28,094             |  |

(1) Acquired on June 1, 2006.

(2) Acquired on October 1, 2005.

At and For the Three Months Ended

September 30, 2005

|  |           |            |           |          |           |          | Total      |
|--|-----------|------------|-----------|----------|-----------|----------|------------|
|  |           |            |           |          |           |          | Registered |
|  |           |            |           |          |           |          | Investment |
| (In thousands)                             | Westfield | DGHM       | Sand Hill | BPVI     | KLS       | RINET    | Advisers   |
| Income statement data:                     |           |            |           |          |           |          |            |
| Revenue                                    |           |            |           |          |           |          |            |
| Net interest income                        | \$ 17     | \$ 17      | \$ 6      | \$ 3     | \$ 31     | \$ 6     | \$ 80      |
| Non-interest income                        | 13,362    | 7,028      | 1,642     | 1,563    | 2,742     | 2,040    | 28,377     |
| Total revenue                              | \$ 13,379 | \$ 7,045   | \$ 1,648  | \$ 1,566 | \$ 2,773  | \$ 2,046 | \$ 28,457  |
| Non-interest expense and minority interest | 7,808     | 5,033      | 1,412     | 1,339    | 2,208     | 2,003    | 19,803     |
| Income taxes                               | 2,330     | 927        | 95        | 101      | 256       | 18       | 3,727      |
| Segment profit                             | \$ 3,241  | \$ 1,085   | \$ 141    | \$ 126   | \$ 309    | \$ 25    | \$ 4,927   |
| Segment assets                             | \$ 41,884 | \$ 103,609 | \$ 16,913 | \$ 5,398 | \$ 36,286 | \$ 5,346 | \$ 209,436 |
| (In millions)                              |           |            |           |          |           |          |            |
| Assets under management and advisory       | \$ 8,374  | \$ 3,384   | \$ 1,087  | \$ 849   | \$ 3,030  | \$ 1,092 | \$ 17,816  |

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|   | Total               |                   |                   |                     |                   |                   |                    |                     |
|---|---------------------|-------------------|-------------------|---------------------|-------------------|-------------------|--------------------|---------------------|
|   | Boston              |                   |                   |                     | Registered        |                   |                    |                     |
|   | Private             |                   |                   |                     | Investment        |                   | Inter-             | Consolidated        |
| (In thousands)                              | Bank                | Borel             | FPB               | Total Banks         | Advisers          | HC                | Segment            | Total               |
| <b>Income statement data:</b>               |                     |                   |                   |                     |                   |                   |                    |                     |
| <b>Revenue</b>                              |                     |                   |                   |                     |                   |                   |                    |                     |
| Net interest income                         | \$ 15,890           | \$ 9,801          | \$ 5,630          | \$ 31,321           | \$ 80             | \$ (1,351)        | \$ 2               | \$ 30,052           |
| Non-interest income                         | 4,242               | 1,174             | 605               | 6,021               | 28,377            | 467               | (147)              | 34,718              |
| <b>Total revenue</b>                        | <b>\$ 20,132</b>    | <b>\$ 10,975</b>  | <b>\$ 6,235</b>   | <b>\$ 37,342</b>    | <b>\$ 28,457</b>  | <b>\$ (884)</b>   | <b>\$ (145)</b>    | <b>\$ 64,770</b>    |
| Provision for loan losses                   | \$ 910              | \$ 525            | \$ 293            | \$ 1,728            | \$                | \$                | \$                 | \$ 1,728            |
| Non-interest expense and minority interest  | 12,419              | 5,034             | 3,208             | 20,661              | 19,803            | 4,303             | (145)              | 44,622              |
| Income taxes                                | 1,852               | 2,285             | 1,143             | 5,280               | 3,727             | (2,003)           |                    | 7,004               |
| <b>Segment profit</b>                       | <b>\$ 4,951</b>     | <b>\$ 3,131</b>   | <b>\$ 1,591</b>   | <b>\$ 9,673</b>     | <b>\$ 4,927</b>   | <b>\$ (3,184)</b> | <b>\$</b>          | <b>\$ 11,416</b>    |
| <b>Segment assets</b>                       | <b>\$ 2,166,263</b> | <b>\$ 827,950</b> | <b>\$ 463,140</b> | <b>\$ 3,457,353</b> | <b>\$ 209,436</b> | <b>\$ 183,141</b> | <b>\$ (59,639)</b> | <b>\$ 3,790,291</b> |
| <b>(In millions)</b>                        |                     |                   |                   |                     |                   |                   |                    |                     |
| <b>Assets under management and advisory</b> | <b>\$ 2,312</b>     | <b>\$ 653</b>     | <b>\$</b>         | <b>\$ 2,965</b>     | <b>\$ 17,816</b>  | <b>\$</b>         | <b>\$ (216)</b>    | <b>\$ 20,565</b>    |



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At and For the Nine Months Ended

September 30, 2006

|   | Total            |                  |                  |                 |                  |                 |                  |                   |
|---|------------------|------------------|------------------|-----------------|------------------|-----------------|------------------|-------------------|
|   | Registered       |                  |                  |                 |                  |                 |                  |                   |
|   | Investment       |                  |                  |                 |                  |                 |                  |                   |
|   | Advisers         |                  |                  |                 |                  |                 |                  |                   |
| (In thousands)                              | Westfield        | DGHM             | Sand Hill        | BPVI            | KLS              | RINET           | Anchor (1)       |                   |
| <b>Income statement data:</b>               |                  |                  |                  |                 |                  |                 |                  |                   |
| <b>Revenue</b>                              |                  |                  |                  |                 |                  |                 |                  |                   |
| Net interest income                         | \$ 149           | \$ 107           | \$ 19            | \$ 14           | \$ 134           | \$ 32           | \$ 23            | \$ 478            |
| Non-interest income                         | 42,432           | 21,442           | 5,027            | 5,181           | 9,039            | 6,046           | 9,208            | 98,375            |
| <b>Total revenue</b>                        | <b>\$ 42,581</b> | <b>\$ 21,549</b> | <b>\$ 5,046</b>  | <b>\$ 5,195</b> | <b>\$ 9,173</b>  | <b>\$ 6,078</b> | <b>\$ 9,231</b>  | <b>\$ 98,853</b>  |
| Non-interest expense and minority interest  | 25,204           | 15,008           | 4,735            | 4,206           | 7,511            | 5,460           | 7,233            | 69,357            |
| Income taxes                                | 7,268            | 2,968            | 121              | 433             | 796              | 258             | 846              | 12,690            |
| <b>Segment profit</b>                       | <b>\$ 10,109</b> | <b>\$ 3,573</b>  | <b>\$ 190</b>    | <b>\$ 556</b>   | <b>\$ 866</b>    | <b>\$ 360</b>   | <b>\$ 1,152</b>  | <b>\$ 16,806</b>  |
| <b>Segment assets</b>                       | <b>\$ 53,591</b> | <b>\$ 99,509</b> | <b>\$ 16,496</b> | <b>\$ 5,566</b> | <b>\$ 35,941</b> | <b>\$ 5,640</b> | <b>\$ 82,218</b> | <b>\$ 298,961</b> |
| <b>(In millions)</b>                        |                  |                  |                  |                 |                  |                 |                  |                   |
| <b>Assets under management and advisory</b> | <b>\$ 9,074</b>  | <b>\$ 2,784</b>  | <b>\$ 1,151</b>  | <b>\$ 914</b>   | <b>\$ 3,494</b>  | <b>\$ 1,202</b> | <b>\$ 5,806</b>  | <b>\$ 24,425</b>  |

|   | Total               |                   |                   |                     |                     |                   |                    |                     |
|---|---------------------|-------------------|-------------------|---------------------|---------------------|-------------------|--------------------|---------------------|
|   | Registered          |                   |                   |                     |                     |                   |                    |                     |
|   | Investment          |                   |                   |                     |                     |                   |                    |                     |
|   | Inter- Consolidated |                   |                   |                     |                     |                   |                    |                     |
|   | Boston              | Private           | Gibraltar         | Total Banks         | Advisers            | HC                | Segment            | Total               |
| (In thousands)                              | Bank                | Borel             | FPB               | (2)                 |                     |                   |                    |                     |
| <b>Income statement data:</b>               |                     |                   |                   |                     |                     |                   |                    |                     |
| <b>Revenue</b>                              |                     |                   |                   |                     |                     |                   |                    |                     |
| Net interest income                         | \$ 48,226           | \$ 30,985         | \$ 19,398         | \$ 40,669           | \$ 139,278          | \$ 478            | \$ (9,688)         | \$ 130,128          |
| Non-interest income                         | 12,887              | 4,073             | 1,597             | 5,997               | 24,554              | 98,375            | 1,504              | 123,808             |
| <b>Total revenue</b>                        | <b>\$ 61,113</b>    | <b>\$ 35,058</b>  | <b>\$ 20,995</b>  | <b>\$ 46,666</b>    | <b>\$ 163,832</b>   | <b>\$ 98,853</b>  | <b>\$ (8,184)</b>  | <b>\$ 253,936</b>   |
| Provision for loan losses                   | \$ 2,259            | \$ 707            | \$ 587            | \$ 1,639            | \$ 5,192            | \$                | \$                 | \$ 5,192            |
| Non-interest expense and minority interest  | 39,963              | 17,606            | 11,241            | 33,200              | 102,010             | 69,357            | 17,289             | 188,091             |
| Income taxes                                | 4,743               | 6,645             | 3,621             | 4,794               | 19,803              | 12,690            | (10,605)           | 21,888              |
| <b>Segment profit</b>                       | <b>\$ 14,148</b>    | <b>\$ 10,100</b>  | <b>\$ 5,546</b>   | <b>\$ 7,033</b>     | <b>\$ 36,827</b>    | <b>\$ 16,806</b>  | <b>\$ (14,868)</b> | <b>\$ 38,765</b>    |
| <b>Segment assets</b>                       | <b>\$ 2,337,914</b> | <b>\$ 930,776</b> | <b>\$ 480,080</b> | <b>\$ 1,428,538</b> | <b>\$ 5,177,308</b> | <b>\$ 298,961</b> | <b>\$ 44,858</b>   | <b>\$ 5,478,170</b> |
| <b>(In millions)</b>                        |                     |                   |                   |                     |                     |                   |                    |                     |
| <b>Assets under management and advisory</b> | <b>\$ 2,309</b>     | <b>\$ 683</b>     | <b>\$ 888</b>     | <b>\$ 3,880</b>     | <b>\$ 24,425</b>    | <b>\$</b>         | <b>\$ (211)</b>    | <b>\$ 28,094</b>    |

- (1) Acquired on June 1, 2006.
- (2) Acquired on October 1, 2005.

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At and For the Nine Months Ended

September 30, 2005

|   | Total            |                   |                  |                 |                  |                 |                   |
|---|------------------|-------------------|------------------|-----------------|------------------|-----------------|-------------------|
|   | Registered       |                   |                  |                 |                  |                 |                   |
|   | Investment       |                   |                  |                 |                  |                 |                   |
|   | Advisers         |                   |                  |                 |                  |                 |                   |
| (In thousands)                              | Westfield        | DGHM              | Sand Hill        | BPVI            | KLS              | RINET           |                   |
| <b>Income statement data:</b>               |                  |                   |                  |                 |                  |                 |                   |
| <b>Revenue</b>                              |                  |                   |                  |                 |                  |                 |                   |
| Net interest income                         | \$ 46            | \$ 50             | \$ 15            | \$ 6            | \$ 69            | \$ 17           | \$ 203            |
| Non-interest income                         | 36,670           | 20,231            | 4,981            | 4,766           | 7,934            | 6,071           | 80,653            |
| <b>Total revenue</b>                        | <b>\$ 36,716</b> | <b>\$ 20,281</b>  | <b>\$ 4,996</b>  | <b>\$ 4,772</b> | <b>\$ 8,003</b>  | <b>\$ 6,088</b> | <b>\$ 80,856</b>  |
| Non-interest expense and minority interest  | 21,974           | 14,912            | 4,524            | 3,879           | 6,487            | 5,550           | 57,326            |
| Income taxes                                | 6,168            | 2,494             | 194              | 393             | 692              | 230             | 10,171            |
| <b>Segment profit</b>                       | <b>\$ 8,574</b>  | <b>\$ 2,875</b>   | <b>\$ 278</b>    | <b>\$ 500</b>   | <b>\$ 824</b>    | <b>\$ 308</b>   | <b>\$ 13,359</b>  |
| <b>Segment assets</b>                       | <b>\$ 41,884</b> | <b>\$ 103,609</b> | <b>\$ 16,913</b> | <b>\$ 5,398</b> | <b>\$ 36,286</b> | <b>\$ 5,346</b> | <b>\$ 209,436</b> |
| <b>(In millions)</b>                        |                  |                   |                  |                 |                  |                 |                   |
| <b>Assets under management and advisory</b> | <b>\$ 8,374</b>  | <b>\$ 3,384</b>   | <b>\$ 1,087</b>  | <b>\$ 849</b>   | <b>\$ 3,030</b>  | <b>\$ 1,092</b> | <b>\$ 17,816</b>  |

|   | Total               |                   |                   |                     |                   |                    |                    |                     |
|---|---------------------|-------------------|-------------------|---------------------|-------------------|--------------------|--------------------|---------------------|
|   | Boston              |                   |                   |                     | Registered        |                    |                    |                     |
|   | Private             |                   |                   |                     | Investment        |                    |                    |                     |
|   |                     |                   |                   |                     | Inter-            |                    |                    |                     |
|   |                     |                   |                   |                     | Consolidated      |                    |                    |                     |
| (In thousands)                              | Bank                | Borel             | FPB               | Total Banks         | Advisers          | HC                 | Segment            | Total               |
| <b>Income statement data:</b>               |                     |                   |                   |                     |                   |                    |                    |                     |
| <b>Revenue</b>                              |                     |                   |                   |                     |                   |                    |                    |                     |
| Net interest income                         | \$ 45,594           | \$ 27,522         | \$ 15,467         | \$ 88,583           | \$ 203            | \$ (3,963)         | \$                 | \$ 84,823           |
| Non-interest income                         | 12,763              | 3,365             | 1,722             | 17,850              | 80,653            | 918                | (416)              | 99,005              |
| <b>Total revenue</b>                        | <b>\$ 58,357</b>    | <b>\$ 30,887</b>  | <b>\$ 17,189</b>  | <b>\$ 106,433</b>   | <b>\$ 80,856</b>  | <b>\$ (3,045)</b>  | <b>\$ (416)</b>    | <b>\$ 183,828</b>   |
| Provision for loan losses                   | \$ 1,539            | \$ 1,338          | \$ 491            | \$ 3,368            | \$                | \$                 | \$                 | \$ 3,368            |
| Non-interest expense and minority interest  | 37,441              | 14,603            | 9,487             | 61,531              | 57,326            | 13,653             | (416)              | 132,094             |
| Income taxes                                | 5,160               | 6,253             | 2,996             | 14,409              | 10,171            | (6,601)            |                    | 17,979              |
| <b>Segment profit</b>                       | <b>\$ 14,217</b>    | <b>\$ 8,693</b>   | <b>\$ 4,215</b>   | <b>\$ 27,125</b>    | <b>\$ 13,359</b>  | <b>\$ (10,097)</b> | <b>\$</b>          | <b>\$ 30,387</b>    |
| <b>Segment assets</b>                       | <b>\$ 2,166,263</b> | <b>\$ 827,950</b> | <b>\$ 463,140</b> | <b>\$ 3,457,353</b> | <b>\$ 209,436</b> | <b>\$ 183,141</b>  | <b>\$ (59,639)</b> | <b>\$ 3,790,291</b> |
| <b>(In millions)</b>                        |                     |                   |                   |                     |                   |                    |                    |                     |
| <b>Assets under management and advisory</b> | <b>\$ 2,312</b>     | <b>\$ 653</b>     | <b>\$</b>         | <b>\$ 2,965</b>     | <b>\$ 17,816</b>  | <b>\$</b>          | <b>\$ (216)</b>    | <b>\$ 20,565</b>    |

Boston Private Bank, Borel and Gibraltar also provide investment advisory and trust services which are included in the Banks segment profit and are not included with the segment profit of the Registered Investment Advisers.



**Table of Contents****(4) Excess of Cost Over Net Assets Acquired (Goodwill) and Intangible Assets**

The following is an analysis of the activity in goodwill and intangible assets:

| Intangibles                        | Balance at       | Acquisitions,<br>additions,<br>reclassifications, |                   | Balance at        |
|------------------------------------|------------------|---|-------------------|-------------------|
|                                    | December 31,     |   |                   | September 30,     |
| (In Thousands)                     | 2005             | and adjustments                                   | Amortization      | 2006              |
| Sand Hill Advisory Contracts       | \$ 769           | \$  | \$ (76)           | \$ 693            |
| BPVI Advisory Contracts            | 1,640            |   | (179)             | 1,461             |
| DGHM Advisory Contracts            | 30,712           |   | (2,534)           | 28,178            |
| DGHM Non-Compete Agreements        | 821              |   | (121)             | 700               |
| FPB Core Deposit Intangibles       | 6,539            |   | (533)             | 6,006             |
| FPB Non-Compete Agreements         | 132              |   | (85)              | 47                |
| KLS Non-Compete Agreements         | 331              |   | (50)              | 281               |
| KLS Advisory Contracts             | 5,942            |   | (624)             | 5,318             |
| Gibraltar Core Deposit Intangibles | 39,027           |   | (3,517)           | 35,510            |
| Gibraltar Advisory Contracts       | 11,602           | (100)   | (882)             | 10,620            |
| Gibraltar Non-Compete Agreements   | 141              |   | (28)              | 113               |
| Anchor Trade Names                 |                  | 1,900   |                   | 1,900             |
| Anchor Advisory Contracts          |                  | 34,200  | (1,064)           | 33,136            |
| Anchor Non-Compete Agreements      |                  | 1,720   | (82)              | 1,638             |
| <b>Total</b>                       | <b>\$ 97,656</b> | <b>\$ 37,720</b>                                  | <b>\$ (9,775)</b> | <b>\$ 125,601</b> |

| Intangibles                  | Balance at       | Acquisitions,<br>additions,<br>reclassifications, |                   | Balance at       |
|------------------------------|------------------|---|-------------------|------------------|
|                              | December 31,     |   |                   | September 30,    |
| (In thousands)               | 2004             | and adjustments                                   | Amortization      | 2005             |
| Sand Hill Advisory Contracts | \$ 870           | \$  | \$ (76)           | \$ 794           |
| BPVI Advisory Contracts      | 1,878            |   | (179)             | 1,699            |
| DGHM Advisory Contracts      | 34,506           |   | (2,847)           | 31,659           |
| DGHM Non-Compete Agreements  | 984              |   | (121)             | 863              |
| FPB Core Deposit Intangibles | 7,251            |   | (533)             | 6,718            |
| FPB Non-Compete Agreements   | 245              |   | (85)              | 160              |
| KLS Non-Compete Agreements   | 478              | (81)  | (50)              | 347              |
| KLS Advisory Contracts       | 10,465           | (3,556)   | (725)             | 6,184            |
| <b>Total</b>                 | <b>\$ 56,677</b> | <b>\$ (3,637)</b>                                 | <b>\$ (4,616)</b> | <b>\$ 48,424</b> |

| Goodwill       | Balance at   | Acquisitions, | Balance at    |
|----------------|--------------|---------------|---------------|
| (In thousands) | December 31, | additions,    | September 30, |

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|                     | 2005              | reclassifications,<br>and adjustments | 2006              |
|---------------------|-------------------|---------------------------------------|-------------------|
| Boston Private Bank | \$ 2,403          | \$                                    | \$ 2,403          |
| Sand Hill           | 13,417            |                                       | 13,417            |
| BPVI                | 1,204             | (15)                                  | 1,189             |
| DGHM                | 56,890            | 516                                   | 57,406            |
| FPB                 | 34,633            | (241)                                 | 34,392            |
| KLS                 | 22,829            |                                       | 22,829            |
| Gibraltar           | 155,375           | (540)                                 | 154,835           |
| Anchor              |                   | 31,946                                | 31,946            |
| <b>Total</b>        | <b>\$ 286,751</b> | <b>\$ 31,666</b>                      | <b>\$ 318,417</b> |

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|                     | Balance at        | Acquisitions,<br>additions,<br>reclassifications, | Balance at        |
|---------------------|-------------------|---|-------------------|
| Goodwill            | December 31,      |   | September 30,     |
| (In thousands)      | 2004              | and adjustments                                   | 2005              |
| Boston Private Bank | \$ 2,403          | \$  | \$ 2,403          |
| Sand Hill           | 13,417            |   | 13,417            |
| BPVI                | 1,204             |   | 1,204             |
| DGHM                | 57,106            | 654   | 57,760            |
| FPB                 | 37,240            | (2,607)   | 34,633            |
| KLS                 | 19,116            | 3,713   | 22,829            |
| <b>Total</b>        | <b>\$ 130,486</b> | <b>\$ 1,760</b>                                   | <b>\$ 132,246</b> |

The value attributed to the advisory contracts was based on the time period over which the advisory contracts are expected to generate economic benefits. The intangible values of advisory contracts for Sand Hill and BPVI are being amortized on the straight-line method over their estimated useful lives, which range from ten to fifteen years. DGHM, KLS, and Gibraltar advisory contracts are being amortized on the declining balance method. Under the declining balance method for DGHM, approximately 11% of the net advisory contracts will be amortized each year for seven years. The Company expects to amortize the remaining unamortized cost over an eight-year life using the straight-line method. Under the declining balance method for KLS, approximately 10% of the net advisory contracts will be amortized each year for six years. The Company expects to amortize the remaining unamortized cost over a nine-year life using the straight-line method. Under the declining balance method for Gibraltar, approximately 10% of the net advisory contracts will be amortized each year for five years. The Company expects to amortize the remaining unamortized cost over a ten-year life using the straight-line method. The intangible values of advisory contracts for Anchor are comprised of Separately Managed Accounts ( SMA ), Discretionary Managed Accounts ( DMA ), and Anchor Russell Capital Accounts ( ARCA ). The SMA accounts are further segregated into two distinct intangible assets relating to new accounts referred through the broker sponsor network and existing client contracts. The new SMA accounts were valued at \$9.9 million and are being amortized on a straight-line method over the estimated useful life of fifteen years. The existing SMA client contracts were valued at \$13.2 million, and the DMA and ARCA intangibles were valued at \$9.2 million and \$1.9 million, respectively. The existing SMA, DMA, and ARCA contracts are being amortized over the estimated useful life of twelve years using the declining balance method. Approximately 10% of the net existing SMA, DMA, and ARCA contracts will be amortized each year for three years. The Company expects to amortize the remaining unamortized costs over a nine year life using the straight-line method.

The value attributable to the core deposit intangibles ( CDI ) is a function of the expected longevity of the core deposit accounts, and the expected cost savings associated with the use of the existing core deposit base rather than alternative funding sources. The intangible value of CDI is being amortized over fifteen years for FPB and eight years for Encino, included within FPB, on a straight-line basis. The intangible value of CDI for Gibraltar is being amortized on a 175% declining balance for the first seven years. The Company expects to amortize the remaining unamortized cost over an eight-year life using the straight-line method.

The value attributable to the non-compete agreements was based on the expected receipt of future economic benefits protected by clauses in the non-compete agreements that restrict competitive behavior. The intangible value of non-compete agreements is being amortized on a straight-line basis over the contractual lives of the agreements, which range from two to seven years.

The value attributed to the Anchor trade names were based on the relief-from-royalty methodology, which assumes the value of an asset can be measured by estimating the costs of licensing and paying a royalty fee for the asset that the asset's owner avoids by owning the assets. The Anchor Capital trade name was valued at \$1.6 million. The Company expects to maintain the Anchor Capital trade name and has no plans to retire it. As such, there is no legal limitation to its remaining useful life and the Company does not plan to amortize this asset. The value attributed to the right to use the Anchor/Russell name was \$300 thousand and was valued using the same methodology as described above. Anchor expects to maintain and use the Anchor/Russell name into the foreseeable future. As such, the Company does plan to amortize this asset.

The annual amortization expense for the intangibles above is estimated to be \$13.3 million for 2006, \$13.4 million for 2007, \$12.1 million for 2008, \$11.1 million for 2009, and \$10.2 million for 2010 for an aggregate of \$60.1 million over the next five years.

The goodwill is expected to be deductible for tax purposes except for Gibraltar's, FPB's which includes Encino, Anchor's, and a portion of BPVI's.

**(5) Recent Accounting Developments**

In February 2006, the FASB issued Statement No. 155, *Accounting for Certain Hybrid Financial Instrument*, ( FAS 155 ). FAS 155 amends FASB Statement No. 133, *Accounting for Derivative Instruments and Hedging Activities* and FASB



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Statement No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments*, and allows an entity to remeasure at fair value a hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation from the host, if the holder irrevocably elects to account for the whole instrument on a fair value basis. FAS 155 is effective for all financial instruments acquired or issued in fiscal years beginning after September 15, 2006. The Company is currently evaluating the impact the statement will have on the financial statements and believes that, when adopted, will not have a material impact on the Company's financial condition or results of operations.

In March 2006, the FASB issued Statement No. 156, *Accounting for Servicing of Financial Assets - An Amendment of FASB Statement No. 140* ( FAS 156 ). FAS 156 requires that all separately recognized servicing assets and servicing liabilities be initially measured at fair value, if practicable. The statement permits, but does not require, the subsequent measurement of servicing assets and servicing liabilities at fair value. FAS 156 is effective for fiscal years that begin after September 15, 2006. The Company does not believe that the adoption of FAS 156 will have a material impact on the Company's financial condition or results of operations.

In July 2006, the FASB issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes - an Interpretation of FASB Statement 109* ( FIN 48 ). FIN 48 clarifies the accounting for uncertainty with respect to income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, *Accounting for Income Taxes* by providing guidance on the recognition, derecognition and classification of taxes, interest and penalties and the accounting during interim periods of uncertain tax positions including financial statement disclosure. This interpretation will become effective for fiscal years beginning after December 15, 2006. The Company is currently evaluating the impact the interpretation will have on the financial statements and believes that, when adopted, this interpretation will not have a material impact on the Company's financial condition or results of operations.

In September 2006, the FASB issued Statement No. 157, *Fair Value Measurements* ( FAS 157 ). This statement defines fair value, establishes a framework for measuring fair value under accounting principles generally accepted in the United States and requires certain disclosures about fair value measurements. FAS 157 provides guidance on how to measure fair value when required under existing accounting standards. The statement establishes a fair value hierarchy of three levels based on the inputs to valuation techniques used to measure fair value. Required disclosures will focus on the inputs used to measure fair value, fair value measurements, and the effects of the measurements in the financial statements. FAS 157 is effective for fiscal years beginning after November 15, 2007, with earlier application allowed. The Company is currently evaluating the impact the statement will have on the financial statements and believes that, when adopted, will not have a material impact on the Company's financial condition or results of operations.

In September 2006, the Securities and Exchange Commission staff issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* ( SAB 108 ). SAB 108 provides guidance for how errors should be evaluated to assess materiality from a quantitative perspective. SAB 108 permits companies to initially apply its provisions by either restating prior financial statements or recording the cumulative effect of initially applying the approach as adjustments to the carrying values of assets and liabilities as of January 1, 2006 with an offsetting adjustment to retained earnings. SAB 108 is required to be adopted by December 31, 2006 and is not expected to have an effect on the Company's financial statements.

In September 2006, the FASB ratified EITF Issue No. 06-4, *Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements* which requires recognition of a liability for future benefits associated with endorsement split-dollar life insurance arrangements with employees. The consensus is effective for fiscal years beginning after December 15, 2007. Management is currently evaluating the impact of adopting this consensus on the Company's financial position and results of operations.

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

### **RESULTS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

#### **For the Quarter Ended September 30, 2006**

The discussions set forth below and elsewhere herein contain certain statements that may be considered forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, including statements regarding our strategy, effectiveness of investment programs, evaluations of future interest rate trends and liquidity, expectations as to growth in assets, deposits and results of operations, success of acquisitions, future operations, market position, financial position, and prospects, plans and objectives of management, are forward-looking statements. These forward-looking statements are based on the current assumptions and beliefs of management and are only expectations of future results. Our actual results could differ materially from those projected in the forward-looking statements as the result of, among other factors, changes in interest rates, changes in the securities or financial markets, a deterioration in general economic conditions on a national basis or in the local markets in which we operate, including changes which adversely



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affect borrowers' ability to service and repay our loans, changes in loan defaults and charge-off rates, reduction in deposit levels necessitating increased borrowing to fund loans and investments, the risk that difficulties will arise in connection with the integration of the operations of acquired businesses with the operations of our banking or investment management businesses, the passing of adverse government regulation, and changes in assumptions used in making such forward looking statements. These forward-looking statements are made as of the date of this report and we do not intend or undertake to update any such forward-looking statement.

### **Critical Accounting Policies**

Critical accounting policies are reflective of significant judgments and uncertainties, and could potentially result in materially different results under different assumptions and conditions. The Company believes that its most critical accounting policies upon which its financial condition depends, and which involve the most complex or subjective decisions or assessments are as follows:

#### *Allowance for Loan Losses*

The allowance for loan losses is established through a charge to operations. When management believes that the collection of a loan's principal balance is unlikely, the principal amount is charged against the allowance. Recoveries on loans that have been previously charged-off are credited to the allowance as amounts are received.

The allowance for loan losses is determined using a systematic analysis and procedural discipline based on historical experience, product types, and industry benchmarks. The allowance is segregated into three components: general, specific and unallocated. The general component is determined by applying coverage percentages to groups of loans based on risk. A system of periodic loan reviews is performed to assess the inherent risk and assign risk ratings to each loan individually. Coverage percentages applied are determined based on industry practice and management's judgment. The specific component is established by allocating a portion of the allowance for loan losses to individual classified loans on the basis of specific circumstances and assessments. The unallocated component supplements the first two components based on management's judgment of the effect of current and forecasted economic conditions on borrowers' abilities to repay, an evaluation of the allowance for loan losses in relation to the size of the overall loan portfolio, and consideration of the relationship of the allowance for loan losses to nonperforming loans, net charge-off trends, and other factors. While this evaluation process utilizes historical and other objective information, the classification of loans and the establishment of the allowance for loan losses rely to a great extent on the judgment and experience of management.

While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if economic conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review a financial institution's allowance for loan losses. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

#### *Valuation of Goodwill/Intangible Assets and Analysis for Impairment*

For acquisitions under the purchase method of accounting, assets acquired and liabilities assumed are required to be recorded at their fair value. Intangible assets acquired are primarily comprised of investment management advisory contracts and core deposit intangibles. The values of these intangible assets were estimated using valuation techniques, based on discounted cash flow analysis. They are being amortized over the period the assets are expected to contribute to the cash flows of the Company, which reflect the expected pattern of benefit. These intangible assets are being amortized, generally using an accelerated method, based upon the projected cash flows the Company will receive from the customer relationships during the estimated useful lives.

These intangible assets are subject to impairment tests in accordance with Statement of Financial Accounting Standards No. 144 *Accounting for the Impairment or Disposal of Long-Lived Assets*. The carrying value of the investment advisory contracts and core deposit intangibles are reviewed for impairment on an annual basis, or sooner, whenever events or changes in circumstances indicate that their carrying amount may not be fully recoverable. A review of the amount of assets under management is made to determine if there has been a significant reduction since acquisition that could indicate possible impairment of the advisory contracts. Deposit levels and interest rate changes are also reviewed for banks with core deposit intangibles to determine if there is potential impairment. The value of the intangibles will be recalculated if management believes there is more than an insignificant risk that the asset could be impaired. Impairment would be recognized if the carrying value exceeded the sum of the undiscounted expected future cash flows from the intangible assets. Impairment would result in a write-down to the estimated fair value based on the anticipated discounted future cash flows.

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The Company makes certain estimates and assumptions that affect the determination of the expected future cash flows from the advisory contracts and the core deposit intangibles. These estimates and assumptions include account attrition, market appreciation for assets under management, discount rates and anticipated fee rates, interest rates, projected costs and

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other factors. Significant changes in these estimates and assumptions could cause a different valuation for the intangible assets. Changes in the original assumptions could change the amount of the intangible recognized and the resulting amortization. Subsequent changes in assumptions could result in recognition of impairment of the intangible assets.

Goodwill is recorded as part of the Company's acquisitions of businesses where the purchase price exceeds the fair value of the net tangible and identifiable intangible assets. Goodwill is not amortized, but rather is subject to ongoing periodic impairment tests upon the occurrence of significant adverse events such as the loss of key clients or management and at least annually in accordance with Statement of Financial accounting Standards No. 142, *Goodwill and Other Intangible Assets*. Goodwill will be reviewed during the fourth quarter of 2006, on all affiliates with Goodwill, using discounted cash flow analysis.

The discounted cash flow analysis is based on the projected net cash flows discounted at a rate that reflects both the current return requirements of the market and the risks inherent in the specific entity that is being tested. Significant assumptions used to test goodwill for impairment include estimated discount rates and the timing and amount of projected cash flows. These assumptions are susceptible to change based on changes in economic conditions and other factors. Any change in the estimates which the Company uses to determine the carrying value of the Company's goodwill and identifiable intangible assets, or which otherwise adversely affects their value or estimated lives could adversely affect our results of operations.

*Stock-Based Compensation*

At September 30, 2006, the Company had three stock-based compensation plans, which are described more fully in Note 1 Basis of Presentation and Summary of Significant Accounting Policies. These plans encourage and enable the officers, employees, non-employee directors and other key persons of the Company to acquire a proprietary interest in the Company. Prior to January 1, 2006, the Company accounted for these plans under the intrinsic-value based method under APB Opinion No. 25, *Accounting for Stock Issued to Employees*, and related Interpretations, as permitted by FASB Statement No. 123, *Accounting for Stock-Based Compensation*. Effective January 1, 2006, the Company adopted the fair value recognition provisions of FASB Statement No. 123(R), *Share-Based Payment* (FAS 123(R)), using the modified retrospective application method.

The fair value of each stock option award is estimated on the date of grant using the Black-Scholes option-pricing model that factors in assumptions for expected volatility, expected dividend yield, expected term (in years), and a risk-free rate assumption.

Under the modified retrospective application method, the Company adjusted the 2004 and 2005 financial statements to reflect the effects of applying FAS 123(R) and has recorded the cumulative effect of the change upon adoption of FAS 123(R) on periods prior to those in the carrying amounts of assets and equity as of January 1, 2004.

**Executive Summary**

The Company is a wealth management company that offers comprehensive financial services to high net worth individuals, families, businesses, and select institutions. This Executive Summary provides an overview of the most significant aspects of our operating subsidiaries and the Company's operations in the third quarter of 2006. Details of the matters addressed in this summary are provided elsewhere in this document and, in particular, in the sections immediately following.

On October 1, 2005 and June 1, 2006 the Company acquired Gibraltar and Anchor (together, the Acquisitions), respectively. The financial results of the acquired entities have had a significant impact on our results of operations for the three months and nine months ended September 30, 2006 and should be considered in comparing the Company's results of operations. The following table provides additional detail for these acquisitions. The assets, revenues, expenses and assets under management and advisory (AUM) of the entities acquired, are disclosed in Note 3 Business Segments.

| Name of Acquisition | Acquisition Date | Assets under Management and     |                         |
|---------------------|------------------|---------------------------------|-------------------------|
|                     |                  | Total Assets at acquisition (1) | Advisory at acquisition |

|                  |                 |                   |                |
|------------------|-----------------|-------------------|----------------|
| <b>Gibraltar</b> | October 1, 2005 | \$ 1.1 Billion    | \$ 707 Million |
| <b>Anchor</b>    | June 1, 2006    | \$ 9.2 Million(2) | \$ 5.4 Billion |

- (1) Excludes the effects of purchase accounting.  
(2) Estimate.

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The Company, through its 9 wholly-owned and 2 majority-owned subsidiaries offers a full range of wealth management services through three core financial disciplines: private banking, wealth advisory, and investment management. Within the private banking discipline, the operating segments are Boston Private Bank, Borel, FPB and Gibraltar. Within the wealth advisory and investment management disciplines, the operating segments are Westfield, DGHM, Sand Hill, BPVI, KLS, RINET, and Anchor. The Company also owns a minority interest in BOS and Coldstream Holdings.

At September 30, 2006, Boston Private's consolidated subsidiaries managed or advised approximately \$28.1 billion in client investment assets and had balance sheet assets of approximately \$5.5 billion.

During the third quarter of 2006, through growth in its organic businesses, and the acquisition of Gibraltar and Anchor, the Company earned revenues of \$88.5 million, an increase of 36.7% over revenues of \$64.8 million for the same period in 2005. Total operating expenses, including minority interest, was \$64.8 million for the third quarter of 2006, a 45.2% increase over total operating expenses of \$44.6 million, including minority interest, for the same period in 2005. Net income for the third quarter of 2006 was \$13.6 million, or \$0.36 per diluted share, as compared to net income for the third quarter of 2005 of \$11.4 million, or \$0.38 per diluted share.

Gibraltar and Anchor had revenues of \$15.2 million and \$7.0 million, respectively, for the three months ended September 30, 2006. Total operating expenses and minority interest in the third quarter of 2006 for Gibraltar and Anchor were \$11.1 million, and \$5.4 million, respectively. Gibraltar and Anchor had net income of \$2.3 million and \$907 thousand, respectively, in the third quarter of 2006. Included in net interest income, which is a component of revenue, is interest expense on the junior subordinated debentures issued and assumed in the Gibraltar acquisition of \$1.9 million. Net of estimated taxes, the impact on net income from the junior subordinated debentures interest expense was \$1.1 million for the three months ended September 30, 2006. The change in Company's statement of operations excluding the results of operations for Gibraltar and Anchor and the interest expense on the junior subordinated debentures issued and assumed in connection with the Gibraltar acquisition is disclosed in the Company's three and nine months ended September 30, 2006 results of operations discussion.

Items that impacted the Company's results in the third quarter 2006 includes: Growth in interest earning assets outpacing growth in deposits; increased assets under management; and additional operating costs related to the new initiatives to open offices in Massachusetts, New York, Florida and California. In addition, the Boston FHLB paid the equivalent of a double stock dividend in the third quarter of 2006. The dividend Boston Private Bank recorded in the third quarter of 2006 was \$534 thousand. There was no dividend recorded in the second quarter by Boston Private Bank.

In the third quarter of 2006, the Banks' loan growth continued to outpace deposit growth. Average loans and deposits grew \$199.0 million and \$45.1 million, respectively, from the second quarter of 2006. The shortfall in deposits caused the Banks to fund their loan growth by reducing liquidity and in some cases by additional borrowings. The funding of the new loans with higher priced borrowings, coupled with the competitive pressures on deposit prices had a negative impact on the Company's net interest margin. Net interest margin, on a fully taxable equivalent basis, decreased 12 basis points from 3.88% in the third quarter of 2005 to 3.76% in the third quarter of 2006. Future net interest margins will be affected by the growth of the Banks' interest bearing assets, the related funding, the loan quality, and the interest rate yield curve. The Company believes that the primary interest rate risk is a flat or inverted yield curve which could have an adverse impact on net interest margin compression at the Banks.

In the third quarter of 2006, the investment management business continued to benefit from the acquisition of Anchor that occurred on June 1, 2006. Assets under management and advisory increased \$417 million to \$28.1 billion at September 30, 2006, from \$27.7 billion at June 30, 2006. Anchor contributed approximately \$368 million in net new business during the third quarter of 2006. The \$417 million increase in assets under management is comprised of approximately \$143 million in net new assets and \$274 million in market appreciation. Management fees for our Banks and Investment Managers are typically calculated based on a percentage of assets under management. Approximately 27% of the Company's third quarter 2006 investment management and trust fees were calculated based on the June 30, 2006 ending assets under management, the remaining 73% of the Company's investment management and trust fees were calculated based on the September 30, 2006 ending assets under management. The Company's fees on assets under management is affected by the timing of net new business flows as well as the equities market. Late in the third quarter of 2006, DGHM experienced net outflows of approximately \$435 million in assets under management. Due to the timing, the loss did not significantly impact the Company's third quarter results. However, management anticipates the loss to negatively impact the Company's fourth quarter's investment management and trust fees by approximately \$1.1 million.

In the third quarter 2006, included in operating expenses is approximately \$1.4 million in expenses related to the new initiatives to open new banking offices in both the west and east coast regions. In December of 2005 and June of 2006 Boston Private Bank opened its Lexington and Hingham, Massachusetts offices and is scheduled to open in Beverly, Massachusetts in 2007. Borel opened its Los Altos, California office in December 2005. Gibraltar opened one new location in February 2006 in Naples, Florida and plans to have its New York City office opened by the end of 2006.





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The return on average assets decreased 26 basis points to 1.02% for the quarter ended September 30, 2006 compared to 1.28% during the same period in 2005. Average assets increased \$1.8 billion, or 50.7%, from \$3.6 billion in the third quarter of 2005 to \$5.4 billion in the third quarter of 2006. The increase in average assets was primarily due to the acquisition of Gibraltar.

The return on average equity decreased 386 basis points to 8.95% for the quarter ended September 30, 2006 compared to 12.81% during the same period in 2005. The decrease was primarily due to additional equity issued in connection with the Company's recent acquisitions. Average equity increased \$253.6 million, or 71.1%, from \$356 million in the third quarter of 2005 to \$610 million in the third quarter of 2006.

The effective tax rate for the third quarter of 2006 was 36.3% and the related income tax expense was \$7.8 million. The effective tax rate for the same period in 2005 was 38.0% and the related income tax expense was \$7.0 million. The decrease in the Company's effective tax rate was due to state taxes, incentive stock options and the increased earnings from tax-free state and municipal investments as a percentage of total pre-tax earnings.

On June 1, 2006 the Company successfully completed the acquisition of an 80% interest in each of Anchor Capital and Anchor/Russell. The acquisition was effected through the establishment of Anchor Capital Holdings LLC, a newly created holding company that owns 80% each of Anchor Capital and Anchor/Russell. The Company owns 100% of Anchor Capital Holdings LLC and the financial results of Anchor Capital and Anchor Russell are consolidated for financial reporting purposes. At the closing of the transaction, the Company paid approximately \$56.5 million, in a combination of cash and common stock, which represents approximately 68% of the total estimated consideration. The remaining consideration will be made in payments of Boston Private common stock over five years. The amount of these future payments is not determinable beyond a reasonable doubt and contingent upon Anchor achieving certain earnings goals through a five-year earn-out period. The consideration paid at closing consisted of approximately 1.0 million shares of newly issued Boston Private common stock (of which 278,465 have been registered for resale on Form S-3 effective May 31, 2006) and approximately \$25.9 million in cash. The Company completed the initial purchase price allocation which resulted in the assignment of \$31.9 million to Goodwill and \$37.8 million to intangible assets. See Footnote 4 for more information on the intangibles assets acquired. The acquisition gives the Company access to the rapidly growing Separately Managed Accounts (SMA) market, expands the Company's investment value disciplines and enhances asset allocation services within the Company.

Management will continue to focus on identifying attractive acquisition candidates in areas where the Company can build regional platforms from which to serve the targeted client base. The Company will continue to look at acquisition targets with an eye towards further geographic and business line diversification. By diversifying geographically, the Company mitigates the impact of regional economic risks. By diversifying by revenue stream between the three distinct lines of business, the Company expects to achieve more stable revenue and earnings. And lastly, with any acquisition, management will consider the types of assets under management or advisory and the diversification impact on our existing investment management concentrations.

## **Financial Condition**

*Total Assets.* Total assets increased \$359.6 million, or 7.0%, to \$5.5 billion at September 30, 2006 from \$5.1 billion at December 31, 2005. This increase was primarily driven by organic growth in loans which were funded by reducing liquidity, and additional Federal Home Loan Bank borrowings.

*Investments.* Total investments (consisting of cash and cash equivalents, investment securities, and stock in Federal Home Loan Banks and Banker's Bank) decreased \$217.2 million or 22.7% to \$740.0 million, or 13.5% of total assets, at September 30, 2006, from \$957.2 million, or 18.7% of total assets, at December 31, 2005. The Banks acquire securities for various purposes such as providing a source of income through interest income, or subsequent sale of the securities, liquidity, and to manage interest rate and liquidity risk. Investments decreased to provide liquidity for additional loan funding due to the loan growth outpacing the deposit growth in the nine months ending September 30, 2006.

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The following table is a summary of investment securities:

|  | Amortized  | Unrealized |            | Market     |
|--|------------|------------|------------|------------|
|  | Cost       | Gains      | Losses     | Value      |
| (In thousands)                                 |            |            |            |            |
| At September 30, 2006                          |            |            |            |            |
| Available-for-sale securities at fair value:   |            |            |            |            |
| U.S. Government                                | \$ 21,051  | \$ 2       | \$ (83)    | \$ 20,970  |
| U.S. Agencies                                  | 183,394    | 30         | (1,497)    | 181,927    |
| Corporate bonds                                | 30,580     | 2          | (372)      | 30,210     |
| Municipal bonds                                | 217,333    | 958        | (1,599)    | 216,692    |
| Mortgage-backed securities                     | 30,516     | 16         | (844)      | 29,688     |
| Other  | 5,319      | 11         | (131)      | 5,199      |
| Total investments                              | \$ 488,193 | \$ 1,019   | \$ (4,526) | \$ 484,686 |
| Held-to-maturity securities at amortized cost: |            |            |            |            |
| U.S. Government                                | \$ 2,743   | \$         | \$ (14)    | \$ 2,729   |
| U.S. Agencies                                  | 1,964      |            | (23)       | 1,941      |
| Mortgage-backed securities                     | 8,040      |            | (125)      | 7,915      |
| Other  | 1,583      |            | (9)        | 1,574      |
| Total investments                              | \$ 14,330  | \$         | \$ (171)   | \$ 14,159  |
| At December 31, 2005                           |            |            |            |            |
| Available-for-sale securities at fair value:   |            |            |            |            |
| U.S. Government                                | \$ 22,618  | \$ 6       | \$ (162)   | \$ 22,462  |
| U.S. Agencies                                  | 185,311    | 8          | (2,141)    | 183,178    |
| Corporate bonds                                | 45,586     | 8          | (539)      | 45,055     |
| Municipal bonds                                | 225,933    | 363        | (2,215)    | 224,081    |
| Mortgage-backed securities                     | 34,024     |            | (942)      | 33,082     |
| Other  | 4,926      |            | (42)       | 4,884      |
| Total investments                              | \$ 518,398 | \$ 385     | \$ (6,041) | \$ 512,742 |
| Held-to-maturity securities at amortized cost: |            |            |            |            |
| U.S. Government                                | \$ 4,472   | \$         | \$ (28)    | \$ 4,444   |
| U.S. Agencies                                  | 29,412     |            | (27)       | 29,385     |
| Mortgage-backed securities                     | 9,439      |            | (127)      | 9,312      |
| Other  | 1,077      |            | (10)       | 1,067      |
| Total investments                              | \$ 44,400  | \$         | \$ (192)   | \$ 44,208  |

*Loans held for sale.* Loans held for sale decreased \$7.8 million, or 60.9%, during the first nine months of 2006 to \$5.0 million from \$12.9 million at December 31, 2005. This decrease was primarily the result of the timing of loan sales, the type of residential loans originated at the Banks, and in the case of FPB, liquidity and the availability of this product from an unaffiliated loan broker. The Banks generally sell their fixed rate residential loan originations and hold all variable rate loans to mitigate interest rate risk.

*Loans.* Total portfolio loans increased \$524.6 million, or 14.5%, during the first nine months of 2006 to \$4.1 billion, or 75.7% of total assets, at September 30, 2006, from \$3.6 billion, or 70.8% of total assets, at December 31, 2005. This increase was primarily driven by organic growth of commercial (including construction) and residential loans which increased \$343.5 million, or 16.8%, and \$148.3 million, or 11.1%, respectively. Commercial (including construction) loans accounted for 57.4% of the total loan portfolio, residential loans 35.8%, and home equity and other

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consumer loans 6.8%, as compared to 56.3%, 36.9%, and 6.8% respectively at December 31, 2005.

*Risk Elements.* Total non-performing assets, which consist of non-accrual loans, other real estate owned ( OREO ), and repossessed assets, increased \$5.2 million during the first nine months of 2006 to \$13.1 million or 0.24% of total assets, at September 30, 2006, from \$7.9 million, or 0.15% of total assets, at December 31, 2005. There was no OREO at September 30, 2006 or December 31, 2005. The increase in non-performing assets was primarily due to one new non-accrual loan of approximately \$6.4 million and a repossessed asset with a carrying amount of \$550 thousand in the third quarter of 2006 at FPB. These increases were partially offset by payoffs on the previously reported non-accrual loans and non-accrual loans returning to performing status.

At September 30, 2006, loans with an aggregate balance of \$6.0 million, or 0.14% of total loans, were 30-89 days past due, a decrease of \$1.9 million, as compared to \$7.9 million at December 31, 2005. The Company believes most of these loans are adequately secured and the payment performance of these borrowers varies from month to month.

Non-performing assets and delinquent loans are impacted by factors such as the economic conditions in our Banks' locations, interest rates, and seasonality. These factors are generally not within the Company's control.

We discontinue the accrual of interest on a loan when the collectibility of principal or interest is in doubt. In certain instances, loans that have become 90 days past due may remain on accrual status if the Company believes that full principal and interest due on the loan is collectible.

The Banks' management adversely classifies certain loans using an internal rating system based on criteria established by federal bank regulatory authorities. These loans evidence weakness or potential weakness related to repayment history, the borrower's financial condition, or other factors. Delinquent loans may or may not be adversely classified depending upon management's judgment with respect to each individual loan. At September 30, 2006, the Company had classified \$40.9 million of loans as substandard, loss, special mention or doubtful based on the rating system adopted by the Company, compared to \$12.4 million at December 31, 2005.

*Allowance for Credit Losses.* The allowance for loan losses and the reserve for unfunded loan commitments when combined are referred to as the allowance for credit losses. The allowance for loan losses is reported as a reduction of

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outstanding loan balances and the reserve for unfunded loan commitments is included within other liabilities. At September 30, 2006, the allowance for credit losses totaled \$47.7 million and was comprised of the allowance for loan losses of \$42.3 million and the reserve for unfunded loan commitments of \$5.4 million.

The following table is an analysis of the Company's allowance for loan losses for the periods indicated:

|  | At and for the<br>Three Months |              | At and for the<br>Nine Months |              |
|--|--------------------------------|--------------|-------------------------------|--------------|
|  | Ended September 30,<br>2006    | 2005         | Ended September 30,<br>2006   | 2005         |
|  | (In thousands)                 |              |                               |              |
| Ending gross loans   | \$ 4,148,811                   | \$ 2,557,987 | \$ 4,148,811                  | \$ 2,557,987 |
| Allowance for loan losses, beginning of period (1)         | 39,935                         | 26,584       | 37,607                        | 25,021       |
| Provision for loan losses                                  | 2,325                          | 1,728        | 5,192                         | 3,368        |
| Charge-offs  | (271)                          | (28)         | (897)                         | (152)        |
| Recoveries   | 372                            | 18           | 459                           | 65           |
| Allowance for loan losses, end of period                   | \$ 42,361                      | \$ 28,302    | \$ 42,361                     | \$ 28,302    |
| Reserve for unfunded loan commitments, beginning of period | \$ 5,448                       | \$ 3,621     | \$ 4,747                      | \$ 2,916     |
| Provision for unfunded loan commitments (2)                | (102)                          | (128)        | 599                           | 577          |
| Reserve for unfunded loan commitments, end of period       | \$ 5,346                       | \$ 3,493     | \$ 5,346                      | \$ 3,493     |
| Total allowance for credit losses                          | \$ 47,707                      | \$ 31,795    | \$ 47,707                     | \$ 31,795    |
| Allowance for loan losses to ending gross loans            | 1.02%                          | 1.11%        | 1.02%                         | 1.11%        |
| Allowance for credit losses to ending gross loans          | 1.15%                          | 1.24%        | 1.15%                         | 1.24%        |

(1) In the first quarter of 2005, the Company reclassified the portion of the allowance for loan losses related to off-balance sheet credit risk to other liabilities.

(2) Expenses related to off-balance sheet credit risk are included in other expenses.

The decline in the percentage of allowance for loan losses and allowance for credit losses to ending gross loans at September 30, 2006 compared to September 30, 2005 was primarily due to the acquisition of Gibraltar. Gibraltar's loan portfolio has a high proportion of residential loans, which generally have a lower allowance than commercial loans.

While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if economic conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review a financial institution's allowance for loan losses and carrying amounts of OREO. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

*Goodwill.* Goodwill increased \$31.7 million during the first nine months of 2006 to \$318.4 million from \$286.8 million. The increase was primarily due to the Anchor acquisition.

Goodwill is not amortized, but rather is subject to ongoing periodic impairment tests upon the occurrence of significant adverse events such as the loss of key clients or management and at least annually in accordance with Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets*. In the third quarter 2006 DGHM's assets under management declined \$435 million and on October 1, 2006 a key employee left DGHM. As a result of the reduced assets under management and loss of key personnel the Company performed a preliminary analysis to ensure that there was no impairment at September 30, 2006. Based on the analysis performed no impairment was noted at September 30, 2006.

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*Intangible Assets.* Intangible assets increased \$27.9 million during the first nine months of 2006 to \$125.6 million from \$97.7 million at December 31, 2005. The increase was primarily due to the acquisition of Anchor, offset by the amortization recorded during the first nine months of 2006.

*Other Assets.* Other assets decreased \$1.8 million during the first nine months of 2006 to \$103.0 million from \$104.9 million at December 31, 2005. The decrease is primarily due to the change in the balance of current and deferred taxes.

*Deposits.* Deposits increased \$106.5 million, or 2.8%, during the first nine months of 2006, to \$3.9 billion, or 70.4% of total assets, at September 30, 2006, from \$3.7 billion, or 73.2% of total assets, at December 31, 2005. The increase in deposits can be attributed to organic growth and the opening of two new private banking offices. The low growth rates of deposits compared to our historical average can be attributed to increased competition and, in some instances, customers moving a portion of their deposits to higher yielding money market mutual funds.

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The following table shows the composition of our deposits at September 30, 2006 and December 31, 2005:

|  | September 30, 2006<br>As a % of |                         | December 31, 2005<br>As a % of |               |
|--|---------------------------------|-------------------------|--------------------------------|---------------|
|  | Balance                         | Total<br>(In thousands) | Balance                        | Total         |
| Demand deposits (non-interest bearing)       | \$ 715,554                      | 18.6%                   | \$ 779,606                     | 20.8%         |
| NOW  | 333,614                         | 8.7%                    | 370,718                        | 9.9%          |
| Savings                                      | 122,080                         | 3.0%                    | 73,836                         | 2.0%          |
| Money market                                 | 1,856,321                       | 48.2%                   | 1,876,393                      | 50.0%         |
| Certificates of deposit under \$100,000      | 134,122                         | 3.5%                    | 138,519                        | 3.7%          |
| Certificates of deposit \$100,000 or greater | 692,903                         | 18.0%                   | 509,069                        | 13.6%         |
| <b>Total</b>                                 | <b>\$ 3,854,594</b>             | <b>100.0%</b>           | <b>\$ 3,748,141</b>            | <b>100.0%</b> |

**Borrowings.** Total borrowings (consisting of Federal Home Loan Bank ( FHLB ) borrowings, securities sold under agreements to repurchase ( repurchase agreements ), and junior subordinated debentures) increased \$167.8 million, or 23.9%, during the first nine months of 2006 to \$871.2 million from \$703.4 million at December 31, 2005. FHLB Borrowings increased \$176.5 million, or 48.8%. To better manage interest rate risk, Boston Private Bank utilizes FHLB fixed rate borrowings to fund a portion of its loans. Due to the loan growth outpacing the deposit growth during the first nine months of 2006, Boston Private Bank and Gibraltar used additional FHLB borrowings to fund a portion of loan demand. Repurchase Agreements decreased \$8.8 million, or 8.2%. Repurchase agreements are generally used for commercial accounts with an overnight sweep feature.

The following table shows the composition of our borrowings at September 30, 2006 and December 31, 2005:

|  | September 30, 2006<br>As a % of |                         | December 31, 2005<br>As a % of |               |
|--|---------------------------------|-------------------------|--------------------------------|---------------|
|  | Balance                         | Total<br>(In thousands) | Balance                        | Total         |
| Securities sold under agreements to repurchase | \$ 98,586                       | 11.3%                   | \$ 107,353                     | 15.3%         |
| Federal Home Loan Bank borrowings              | 538,553                         | 61.8%                   | 362,005                        | 51.4%         |
| Junior subordinated debentures                 | 234,021                         | 26.9%                   | 234,021                        | 33.3%         |
| <b>Total</b>                                   | <b>\$ 871,160</b>               | <b>100.0%</b>           | <b>\$ 703,379</b>              | <b>100.0%</b> |

**Deferred Acquisition Obligations.** A portion of the purchase price for business acquisitions is often deferred and the deferred payments are contingent upon future performance of the entity being acquired. The obligations, which are recorded at the acquisition date for contingencies that are determinable beyond a reasonable doubt, are recorded at their estimated present value and the imputed interest accrued is included in Other Operating Expenses. Deferred acquisition obligations were \$13.6 million at September 30, 2006, a decrease of \$4.0 million, or 22.9%, from December 31, 2005. This decrease was primarily due to the payments made during the first nine months of 2006, pursuant to the terms of the acquisition agreement.

**Other liabilities.** Other liabilities increased \$6.1 million during the first nine months of 2006. The increase is primarily due to the acquisition of Anchor.

**Liquidity.** Liquidity is defined as the ability to meet current and future financial obligations of a short-term nature. The Company further defines liquidity as the ability to respond to the needs of depositors and borrowers as well as to earnings enhancement opportunities in a changing marketplace. Primary sources of liquidity consist of investment management fees, wealth advisory fees, deposit inflows, loan repayments, borrowed funds, and cash flows from investment securities. These sources fund our lending and investment activities.

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Management is responsible for establishing and monitoring liquidity targets as well as strategies to meet these targets. In general, the Company believes that it maintains a relatively high degree of liquidity. At September 30, 2006, liquid assets consisting of cash and cash equivalents and investment securities available-for-sale amounted to \$688.7 million, or 12.6% of total assets of the Company. This compares to \$885.1 million, or 17.3% of total assets, at December 31, 2005. The decrease in liquidity is primarily due to the increase in loans outpacing the increase in deposits in the first nine months of 2006.

Liquidity of the Company on an unconsolidated basis (which the Company refers to as the Holding Company ) should also be considered separately from the consolidated liquidity since there are restrictions on the ability of the Banks to distribute funds to the Holding Company. The Holding Company's primary sources of funds are dividends and distributions

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from its subsidiaries, proceeds from the issuance of its common stock, a \$75.0 million committed line of credit, and access to the capital markets. The purpose of the line of credit is to provide short-term working capital to the Holding Company and its subsidiaries, if necessary. The Company is required to maintain various loan covenants in conjunction with the revolving credit agreement. As of September 30, 2006 the Company was in compliance with these covenants and there were no outstanding borrowings under this line of credit. In the short-term, management anticipates the cost of borrowing under the line of credit will be lower than the cost of accessing the capital markets to issue additional common stock. However, it may be necessary to raise capital to meet regulatory requirements even though it would be less expensive to borrow the cash needed.

At September 30, 2006, the estimated remaining cash outlay related to the Company's deferred purchase obligations was approximately \$10.9 million. The timing of these payments varies depending on the specific terms of each business acquisition agreement. Variability exists in these estimated cash flows because certain payments may be based on amounts yet to be determined, such as earn out agreements that may be based on adjusted earnings, and/or revenues on selected AUM. These contingent deferred purchase payments are typically spread out over three to five years. Additionally, the Company, along with DGHM and KLS, have put and call options that would require the Company to purchase (and the principals of DGHM and KLS to sell) the remaining minority ownership interests in these two companies within the next five years at the then fair market value. The future fair market value of the remaining ownership interests in DGHM and KLS cannot be reasonably estimated at this time.

Upon the acquisition of Anchor, the Company sold profits interests (*i.e.*, LLC points) to certain existing Anchor employees at fair value. Generally, each profits interest holder has the right to put his or her LLC points to the Company and the Company has an obligation to purchase the LLC points at the then fair market value if the points interest holder's employment with the Company is terminated for certain reasons. The Company has the right to call the LLC points of a profits interest holder whose employment is terminated for any reason. Under certain circumstances, but not limited to termination for cause or resignation without the required notice, the exercise price of the put or call is equal to 50% of the then fair value of the LLC points. The profits interest holders can also choose to sell their LLC points to other profits interest holders at the then fair value, subject to certain restrictions.

The Company is required to pay interest quarterly on its junior subordinated debt. The estimated cash outlay for the interest payments in 2006 is approximately \$13.0 million. The Company presently plans to pay cash dividends on its common stock on a quarterly basis. Based on the current dividend rate, the Company estimates the amount to be paid out in 2006 for dividends to shareholders will be approximately \$11.5 million.

The Company believes that the Holding Company has adequate liquidity to meet its commitments for the foreseeable future. Liquidity at the Holding Company is dependent upon the liquidity of its subsidiaries. The Company believes that the subsidiaries are well capitalized, and the Banks also have access to borrowings from the Federal Reserve Bank and other sources as more fully described in the Company's Annual Report on Form 10-K for the year ended December 31, 2005.

## **Capital Resources**

The Company's stockholders' equity at September 30, 2006 was \$619.2 million, or 11.3% of total assets, compared to \$539.3 million, or 10.5% of total assets at December 31, 2005. The increase was primarily the result of the Company's current year earnings, equity issued in the Anchor acquisition, proceeds from options exercised, including tax benefits, if any, and common stock issued in connection with stock compensation, deferred acquisition payments, and the change in accumulated other comprehensive income. These increases were partially offset by dividends paid to stockholders.

As a bank holding company, the Company is subject to a number of regulatory capital requirements that have been adopted by the Federal Reserve Board. Failure to meet minimum capital requirements can result in certain mandatory, and possibly additional discretionary actions by regulators that, if undertaken, could have a material effect on our financial statements. For example, under capital adequacy guidelines and the regulatory framework for prompt corrective action, Boston Private Bank, Borel, FPB and Gibraltar must each meet specific capital guidelines that involve quantitative measures of each of their respective assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. Boston Private Bank's, Borel's, FPB's and Gibraltar's respective capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. Similarly, the Company is also subject to capital requirements administered by the Federal Reserve Bank with respect to certain non-banking activities, including adjustments in connection with off-balance sheet items.



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The following table presents actual capital amounts and regulatory capital requirements as of September 30, 2006 and December 31, 2005:

|                                  | To Be Well Capitalized  |        |   |        |                             |         |
|----------------------------------|-------------------------|--------|---|--------|-----------------------------|---------|
|                                  | Under Prompt Corrective |        |   |        |                             |         |
|                                  | Actual<br>Amount        | Ratio  | For Capital Adequacy Purposes<br>Amount | Ratio  | Action Provisions<br>Amount | Ratio   |
| (In thousands)                   |                         |        |   |        |                             |         |
| <b>As of September 30, 2006:</b> |                         |        |   |        |                             |         |
| Total risk-based capital         |                         |        |   |        |                             |         |
| Company                          | \$ 488,194              | 12.73% | \$ 306,896                              | > 8.0% | \$ 383,620                  | > 10.0% |
| Boston Private Bank              | 176,212                 | 11.41  | 123,600                                 | 8.0    | 154,500                     | 10.0    |
| Borel                            | 98,204                  | 11.02  | 71,277                                  | 8.0    | 89,097                      | 10.0    |
| FPB                              | 51,232                  | 12.65  | 32,394                                  | 8.0    | 40,493                      | 10.0    |
| Gibraltar                        | 104,368                 | 11.17  | 74,740                                  | 8.0    | 93,425                      | 10.0    |
| Tier I risk-based                |                         |        |   |        |                             |         |
| Company                          | 420,989                 | 10.97  | 153,448                                 | 4.0    | 230,172                     | 6.0     |
| Boston Private Bank              | 156,877                 | 10.15  | 61,800                                  | 4.0    | 92,700                      | 6.0     |
| Borel                            | 87,584                  | 9.83   | 35,639                                  | 4.0    | 53,458                      | 6.0     |
| FPB                              | 46,269                  | 11.43  | 16,197                                  | 4.0    | 24,296                      | 6.0     |
| Gibraltar                        | 93,375                  | 9.99   | 37,370                                  | 4.0    | 56,055                      | 6.0     |
| Tier I leverage capital          |                         |        |   |        |                             |         |
| Company                          | 420,989                 | 8.48   | 198,537                                 | 4.0    | 248,171                     | 5.0     |
| Boston Private Bank              | 156,877                 | 7.02   | 89,344                                  | 4.0    | 111,681                     | 5.0     |
| Borel                            | 87,584                  | 9.30   | 37,680                                  | 4.0    | 47,101                      | 5.0     |
| FPB                              | 46,269                  | 10.65  | 17,374                                  | 4.0    | 21,717                      | 5.0     |
| Gibraltar                        | 93,375                  | 7.60   | 49,141                                  | 4.0    | 61,426                      | 5.0     |
| <b>As of December 31, 2005:</b>  |                         |        |   |        |                             |         |
| Total risk-based capital         |                         |        |   |        |                             |         |
| Company                          | \$ 450,819              | 13.14% | \$ 274,391                              | >8.0%  | \$ 342,989                  | >10.0%  |
| Boston Private Bank              | 158,567                 | 11.15  | 113,767                                 | 8.0    | 142,209                     | 10.0    |
| Borel                            | 86,278                  | 11.42  | 60,429                                  | 8.0    | 75,537                      | 10.0    |
| FPB                              | 44,261                  | 11.86  | 29,844                                  | 8.0    | 37,305                      | 10.0    |
| Gibraltar                        | 92,764                  | 11.41  | 65,023                                  | 8.0    | 81,279                      | 10.0    |
| Tier I risk-based                |                         |        |   |        |                             |         |
| Company                          | 362,598                 | 10.57  | 137,196                                 | 4.0    | 205,793                     | 6.0     |
| Boston Private Bank              | 140,791                 | 9.90   | 56,884                                  | 4.0    | 85,325                      | 6.0     |
| Borel                            | 76,836                  | 10.17  | 30,215                                  | 4.0    | 45,322                      | 6.0     |
| FPB                              | 39,772                  | 10.66  | 14,922                                  | 4.0    | 22,383                      | 6.0     |
| Gibraltar                        | 83,563                  | 10.28  | 32,512                                  | 4.0    | 48,767                      | 6.0     |
| Tier I leverage capital          |                         |        |   |        |                             |         |
| Company                          | 362,598                 | 7.64   | 189,887                                 | 4.0    | 237,358                     | 5.0     |
| Boston Private Bank              | 140,791                 | 6.54   | 86,106                                  | 4.0    | 107,633                     | 5.0     |
| Borel                            | 76,836                  | 9.02   | 34,064                                  | 4.0    | 42,580                      | 5.0     |
| FPB                              | 39,772                  | 9.22   | 17,255                                  | 4.0    | 21,569                      | 5.0     |
| Gibraltar                        | 83,563                  | 7.59   | 44,045                                  | 4.0    | 55,057                      | 5.0     |

### Results of Operations for the Three Months Ended September 30, 2006

*Net Income.* The Company recorded net income of \$13.6 million, or \$0.36 per diluted share for the quarter ended September 30, 2006 compared to net income of \$11.4 million, or \$0.38 per diluted share, for the quarter ended September 30, 2005.

The following table sets forth the change in the Company's statement of operations excluding the results of operations for the Acquisitions and the interest expense on the junior subordinated debentures issued and assumed in connection with the Gibraltar acquisition.



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|   | Three Months Ended |           | Change from        |           | Acquisitions       |
|---|--------------------|-----------|--------------------|-----------|--------------------|
|   | September 30,      |           | September 30, 2005 |           | Three Months Ended |
|   |                    |           | to                 |           | September 30,      |
|   |                    |           | September 30,      |           | September 30,      |
|   | 2006               | 2005      | 2006               | 2006*     | Change             |
|   |                    |           | (In thousands)     |           | Excluding          |
| Interest and dividend income                        | \$ 77,662          | \$ 44,647 | \$ 33,015          | \$ 21,663 | \$ 11,352          |
| Interest expense                                    | 34,504             | 14,595    | 19,909             | 10,336    | 9,573              |
| Net interest income                                 | 43,158             | 30,052    | 13,106             | 11,327    | 1,779              |
| Provision for loan losses                           | 2,325              | 1,728     | 597                | 312       | 285                |
| Net interest income after provision for loan losses | 40,833             | 28,324    | 12,509             | 11,015    | 1,494              |
| Fees and other income                               | 45,389             | 34,718    | 10,671             | 8,956     | 1,715              |
| Operating expense                                   | 63,682             | 44,096    | 19,586             | 16,055    | 3,531              |
| Minority interest                                   | 1,120              | 526       | 594                | 383       | 211                |
| Income before income taxes                          | 21,420             | 18,420    | 3,000              | 3,533     | (533)              |
| Income tax expense                                  | 7,770              | 7,004     | 766                | 1,449     | (683)              |
| Net income  | \$ 13,650          | \$ 11,416 | \$ 2,234           | \$ 2,084  | \$ 150             |

\* Includes the interest expense on the junior subordinated debentures issued and assumed in connection with the Gibraltar acquisition of \$1.9 million, or \$1.1 million net of estimated tax.

*Net Interest Income.* Net interest income represents the difference between interest earned, primarily on loans and investments, and interest paid on funding sources, primarily deposits and borrowings. Interest rate spread is the difference of the average rate earned on total interest-earning assets and the average rate paid on total interest-bearing liabilities. Net interest margin is the amount of net interest income, on a fully taxable-equivalent ( FTE ) basis, expressed as a percentage of average interest-earning assets. The average rate earned on earning assets is the amount of annualized taxable equivalent interest income expressed as a percentage of average earning assets. The average rate paid on interest-bearing liabilities is equal to annualized interest expense as a percentage of average interest-bearing liabilities. For the third quarter of 2006, net interest income was \$43.2 million, an increase of \$13.1 million, or 43.6%, over the same period of 2005. This change was due to the increase in the average balance, primarily through the acquisition of Gibraltar, and rate on earning assets, partially offset by an increase in the average balance, primarily through the acquisition of Gibraltar, and rate on interest-bearing liabilities. The Company's net interest margin was 3.76% for the third quarter of 2006, a decrease of 12 basis points compared to the same period of 2005.

The following table sets forth the composition of the Company's net interest margin on a FTE basis for the three months ended September 30, 2006 and September 30, 2005.

| Three Months Ended |          |         | Three Months Ended |          |         |
|--------------------|----------|---------|--------------------|----------|---------|
| September 30, 2006 |          |         | September 30, 2005 |          |         |
| Interest           |          |         | Interest           |          |         |
| Average            | Earned/  | Average | Average            | Earned/  | Average |
| Balance            | Paid (1) | Rate    | Balance            | Paid (1) | Rate    |
| (In thousands)     |          |         |                    |          |         |

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|                                    |              |           |       |              |          |       |
|------------------------------------|--------------|-----------|-------|--------------|----------|-------|
| Earning assets:                    |              |           |       |              |          |       |
| Cash and investments               | \$ 638,334   | \$ 7,390  | 4.61% | \$ 663,918   | \$ 5,909 | 3.54% |
| Loans (2)                          |              |           |       |              |          |       |
| Commercial and construction        | 2,298,433    | 45,299    | 7.76% | 1,516,775    | 27,411   | 7.12% |
| Residential mortgage               | 1,485,702    | 20,983    | 5.65% | 906,860      | 10,969   | 4.84% |
| Home equity and other consumer     | 274,387      | 5,478     | 7.69% | 92,515       | 1,525    | 6.45% |
| Total loans                        | 4,058,522    | 71,760    | 6.98% | 2,516,150    | 39,905   | 6.27% |
| Total earning assets               | 4,696,856    | 79,150    | 6.66% | 3,180,068    | 45,814   | 5.70% |
| Interest-bearing liabilities:      |              |           |       |              |          |       |
| Deposits                           | \$ 2,972,847 | \$ 23,545 | 3.14% | \$ 2,051,452 | \$ 9,667 | 1.87% |
| Borrowed funds                     | 928,484      | 10,959    | 4.62% | 521,870      | 4,928    | 3.73% |
| Total interest-bearing liabilities | 3,901,331    | 34,504    | 3.49% | 2,573,322    | 14,595   | 2.25% |
| Net interest income                | \$ 44,646    |           |       | \$ 31,219    |          |       |
| Interest rate spread               |              |           | 3.17% |              |          | 3.45% |
| Net interest margin                |              |           | 3.76% |              |          | 3.88% |

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- (1) Interest income on non-taxable investments and loans is presented on a FTE basis using the federal statutory rate. These adjustments were \$1.5 million and \$1.2 million for the three months ended September 30, 2006 and 2005, respectively.
- (2) Includes loans held for sale.

*Interest Income.* Interest and dividend income increased \$33.0 million, or 73.9%, in the third quarter of 2006, compared to the same period in 2005; 65.6% of the increase, or \$21.6 million, was due to the acquisition of Gibraltar. On a same affiliate partner basis, which excludes the results of operations for the Acquisitions, and the interest expense on the junior subordinated debentures issued and assumed in connection with the Gibraltar acquisition, interest and dividend income increased \$11.4 million, or 25.4%, as a result of increases in interest income on loans and investments (taxable investment securities, non-taxable investment securities, mortgage backed securities, federal funds sold, FHLB dividends, and other).

Interest income on commercial loans increased \$17.6 million, or 65.1%, in the third quarter of 2006, compared to the same period in 2005, as a result of a 51.5% increase in average balances and a 64 basis point increase in the average yield. The increase in the average balance of commercial loans of \$781.7 million was due to a combination of the Gibraltar acquisition in the fourth quarter 2005 as well as organic growth of the loan portfolios at the Banks. The increase in the yield was primarily due to the rising interest rate environment and the majority of loan rates based on the Prime rate or the London Interbank Offering Rate LIBOR. Gibraltar had \$9.6 million in commercial loan income and average balances of \$494.7 million in the third quarter of 2006.

Interest income on residential mortgage loans increased \$10.0 million, or 91.3%, in the third quarter of 2006, compared to the same period in 2005, as a result of a 63.8% increase in average balances and an 81 basis point increase in the average yield. The increase in the average balance of residential loans of \$578.8 million was due to a combination of the Gibraltar acquisition as well as organic growth of the loan portfolios at the Banks. The increase in the yield was primarily due to the rising interest rate environment as well as adjustable rate mortgage (ARM) loans repricing at a higher rate. Gibraltar had \$8.0 million in residential loan income, and average balances of \$477.8 million in the third quarter of 2006.

Interest income on consumer and other loans increased \$4.0 million, or 259.2%, in the third quarter of 2006, compared to the same period in 2005, as a result of a 196.6% increase in average balances and a 124 basis point increase in the average yield. The increase in the average balance of consumer and other loans was primarily due to the Gibraltar acquisition. The increase in the yield was primarily due to the majority of home equity loan rates based on the Prime rate which has increased 150 basis points from September 30, 2005 to September 30, 2006. Gibraltar had \$3.5 million in consumer and other loan income, and average balances of \$180.8 million in the third quarter of 2006.

Investment income increased \$1.4 million, or 27.8%, in the third quarter of 2006, compared to the same period in 2005, as a result of a 107 basis point increase, or 30.2%, in the average yield offset by a \$25.6 million decrease in the average balance of investments. Excluding Gibraltar, the average balance of investments would have decreased \$61.9 million for the third quarter of 2006 as compared to the same period in 2005, due to decreased liquidity related to new loan growth.

*Interest Expense.* Interest paid on deposits and borrowings increased \$19.9 million, or 136.4%, in the third quarter of 2006 from \$14.6 million in the third quarter of 2005, to \$34.5 million. 51.9% of the increase was due to the acquisition of Gibraltar and the interest expense on the junior subordinated debentures associated with the acquisition. Excluding Gibraltar, interest paid on deposits and borrowings increased \$9.6 million, or 65.6%, as a result of increases in the average rate paid on both deposits and borrowings as well as increases in average balances outstanding.

Interest paid on deposits increased \$13.9 million for the quarter ending September 30, 2006, compared to the same period in 2005, as a result of a \$921.4 million, or 44.9%, increase in the average balance, and a 127 basis point, or 67.9%, increase in the average rate paid. The increase in the average rate paid was due to the rising interest rate environment and the competition in the market for deposits. Gibraltar had \$6.1 million of interest expense on deposits, and \$772.0 million in average deposits in the third quarter of 2006.

Interest paid on borrowings increased \$6.0 million, or 122.4%, in the third quarter of 2006, compared to the same period in 2005, as a result of a \$406.6 million, or 77.9%, increase in average balance, and an 89 basis point, or 23.9%, increase in the average rate paid. The increase in the average balance of borrowings was due to the issuance of the junior subordinated debentures that took place at the end of the third quarter of 2005 to fund the acquisition of Gibraltar, the additional FHLB borrowings used by Boston Private Bank and Gibraltar to fund a portion of their loan portfolios, and the assumption of Gibraltar's junior subordinated debentures. Interest expense on the junior subordinated debentures assumed in the Gibraltar acquisition combined with the debentures issued at the end of the third quarter 2005 was \$1.9 million in the third quarter of 2006.

*Provision for Loan Losses.* The provision for loan losses increased \$597 thousand, or 34.5%, in the third quarter of 2006, from \$1.7 million in the third quarter of 2005 to \$2.3 million. These provisions reflect continued loan growth and the acquisition of Gibraltar in 2005. Management evaluates several factors including new loan originations, estimated charge-



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offs, and risk characteristics of the loan portfolio when determining the provision for loan losses. These factors include the level and mix of loan growth, the level of non-accrual and delinquent loans, and the level of charge-offs and recoveries. See *Financial Condition Allowance for Loan Losses*. Recoveries, net of charge-offs, were \$101 thousand during the third quarter of 2006 versus charge-offs net of recoveries of \$10 thousand for the same period in 2005.

*Fees and Other Income.* Total fees and other income increased \$10.7 million, or 30.7%, in the third quarter of 2006 from \$34.7 million in the third quarter of 2005 to \$45.4 million. 83.9% of the increase was due to the Acquisitions. On a same affiliate partner basis, fees and other income increased \$1.7 million, or 4.9%, to \$36.4 million for the third quarter 2006. This increase was primarily driven by the increase in investment management and trust fees.

Investment management and trust fees increased \$9.6 million, or 35.2%, in the third quarter of 2006, from \$27.4 million in the third quarter of 2005 to \$37.0 million. This increase was due to the Acquisitions and an increase in assets under management as a result of improved market action since the third quarter of 2005. Assets under management, excluding the assets from the wealth advisors KLS and RINET, increased \$7.0 billion, or 42.3%, from September 30, 2005 to September 30, 2006. Gibraltar and Anchor had \$1.6 million and \$6.9 million, respectively, in investment management and trust fees for the third quarter 2006 and assets under management of \$888 million, and \$5.8 billion, respectively at September 30, 2006.

Wealth advisory fees increased \$411 thousand, or 8.5%, in the third quarter of 2006, from \$4.8 million in the third quarter 2005 to \$5.2 million. The increase was primarily due to the increase in the number of client relationships and fee increases for existing clients. Assets under management, managed by the wealth advisors KLS and RINET, increased \$574 million, or 13.9% from September 30, 2005 to September 30 2006.

*Operating Expenses and Minority Interest.* Total operating expenses and minority interest increased \$20.2 million, or 45.2%, in the third quarter of 2006, from \$44.6 million in the third quarter of 2005 to \$64.8 million. 81.5% of the increase was due to the Acquisitions. On a same affiliate partner basis, operating expenses and minority interest increased \$3.7 million to \$48.4 million for the third quarter of 2006. This increase was primarily due to increases in salaries and benefits, occupancy and equipment as well as other operating expenses resulting from the Company's growth.

Salaries and benefits, the largest component of operating expense, increased \$12.0 million, or 39.5%, in the third quarter of 2006, from \$30.3 million in the third quarter of 2005 to \$42.2 million. 81.5% of the increase was due to the Acquisitions. On a same affiliate partner basis, salaries and benefit expense increased \$2.2 million, or 7.3%, to \$32.5 million for the third quarter of 2006. This increase was due to an 11.0% increase in the number of employees due to growth, as well as normal salary increases, and the related taxes and benefits thereon, and new banking offices.

Occupancy and equipment expense increased \$2.6 million, or 52.1%, in the third quarter of 2006, from \$5.1 million in the third quarter of 2005 to \$7.7 million. 60.3% of the increase was due to the Acquisitions. On a same affiliate partner basis, occupancy and equipment expenses increased \$1.0 million, or 20.7%, to \$6.1 million for the third quarter of 2006. This increase was primarily due to the openings, or planned openings, of new banking offices in both the west and east coast regions. In December of 2005 and June of 2006 Boston Private Bank opened its Lexington, and Hingham, Massachusetts offices and is scheduled to open in Beverly, Massachusetts in 2007. Borel opened its Los Altos, California office in December 2005. Gibraltar opened one new location in February 2006 in Naples, Florida and plans to have its New York City office opened by the end of 2006. In addition Sand Hill recognized approximately \$393 thousand in additional occupancy and equipment expense in the third quarter 2006 as a result of the new lease that they entered into with their current Landlord. The additional expense includes double rent, the write-offs of the unamortized leasehold improvements and the obsolete equipment associated with the old space.

Professional services include legal fees, consulting fees, and other professional services such as audit and tax preparation. These expenses increased \$1.1 million, or 55.3%, in the third quarter of 2006, from \$2.0 million in the third quarter of 2005 to \$3.2 million. 69.8% of the increase was due to the Acquisitions. On a same affiliate partner basis, professional services increased \$340 thousand, or 16.7%, to \$2.4 million for the third quarter of 2006. The increase was primarily attributable to the timing of the Company's Board of Director's stock and option compensation expense, and the additional consulting expenses at DGHM to develop their mutual fund business and at KLS for IT services.

Amortization of intangibles was \$3.7 million for the third quarter of 2006, an increase of \$2.2 million from the third quarter of 2005. The Gibraltar and Anchor acquisitions increased amortization by \$1.5 million and \$859 thousand, respectively, and the reduced amortization at DGHM and KLS, based on the accelerated amortization method, decreased amortization by \$138 thousand.

Other expenses include insurance, supplies, telephone, mailing expense, publications and subscriptions, employee training, interest on deferred acquisition payments and other miscellaneous business expenses. Other expenses increased \$918 thousand, or 33.0%, in the third quarter 2006, from \$2.8 million in the third quarter of 2005 to \$3.7 million. 86.2% of the increase was due to the Acquisitions. On a same affiliate partner

basis other expenses increased \$127 thousand or 4.6%, to \$2.9 million.



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**Income Tax Expense.** The Company recorded income tax expense of \$7.8 million for the third quarter of 2006 as compared to \$7.0 million for the third quarter of 2005. The effective tax rates for the third quarter of 2006 and 2005 were 36.3% and 38.0% respectively. The decrease in the Company's 2006 effective tax rate compared to 2005 was due to state taxes, disqualifying dispositions of certain stock based compensation plans and increased earnings from tax-free investments as a percentage of pre-tax earnings.

The effective tax rate related to state taxes decreased due to the addition of Gibraltar whose earnings are taxed predominately in a state jurisdiction with a lower tax rate than other affiliates and the earnings fluctuation between existing affiliates. The adoption of FAS123(R) provides that the tax effect of the book compensation cost previously recognized for the incentive stock option and qualified employee stock purchase plans that an employee does not retain for the minimum holding period required by the Internal Revenue Code (disqualified disposition) is recognized as a tax benefit in the period the disqualifying disposition occurs.

The Company's effective tax rate for the remainder of 2006 will be affected by the income in various states and localities, the volume of disqualifying dispositions and the relative level of tax-free income as a percentage of pre-tax earnings.

**Results of Operations for the Nine Months Ended September 30, 2006**

**Net Income.** The Company recorded net income of \$38.8 million, or \$1.03 per diluted share for the nine months ended September 30, 2006 compared to net income of \$30.4 million, or \$1.02 per diluted share, for the nine months ended September 30, 2005.

The following table sets forth the change in the Company's statement of operations excluding the results of operations for the Acquisitions and the interest expense on the junior subordinated debentures issued and assumed in connection with the Gibraltar acquisition.

|   | Nine Months Ended |            | Change from            | Acquisitions      |              |
|---|-------------------|------------|------------------------|-------------------|--------------|
|   | September 30,     |            | September 30, 2005     | Nine Months Ended | Change       |
|   |                   |            | to September 30,       | September 30,     | Excluding    |
|   | 2006              | 2005       | 2006<br>(In thousands) | 2006*             | Acquisitions |
| Interest and dividend income                        | \$ 218,124        | \$ 123,594 | \$ 94,530              | \$ 60,187         | \$ 34,343    |
| Interest expense                                    | 87,996            | 38,771     | 49,225                 | 25,057            | 24,168       |
| Net interest income                                 | 130,128           | 84,823     | 45,305                 | 35,130            | 10,175       |
| Provision for loan losses                           | 5,192             | 3,368      | 1,824                  | 1,639             | 185          |
| Net interest income after provision for loan losses | 124,936           | 81,455     | 43,481                 | 33,491            | 9,990        |
| Fees and other income                               | 123,808           | 99,005     | 24,803                 | 15,204            | 9,599        |
| Operating expense                                   | 185,412           | 130,614    | 54,798                 | 39,944            | 14,854       |
| Minority interest                                   | 2,679             | 1,480      | 1,199                  | 488               | 711          |
| Income before income taxes                          | 60,653            | 48,366     | 12,287                 | 8,263             | 4,024        |
| Income tax expense                                  | 21,888            | 17,979     | 3,909                  | 3,365             | 544          |
| Net income  | \$ 38,765         | \$ 30,387  | \$ 8,378               | \$ 4,898          | \$ 3,480     |

\* Includes the interest expense on the junior subordinated debentures issued and assumed in connection with the Gibraltar acquisition of \$5.6 million, or \$3.3 million net of estimated tax.

**Net Interest Income** For the nine months ended September 30, 2006, net interest income was \$130.1 million, an increase of \$45.3 million, or 53.4%, over the same period of 2005. This change was due to the increase in the average balance, primarily through the acquisition of Gibraltar,

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and rate on earning assets, partially offset by an increase in the average balance, primarily through the acquisition of Gibraltar, and rate on interest-bearing liabilities. The Company's net interest margin was 3.91% for the nine months ended September 30, 2006, an increase of 13 basis points compared to the same period of 2005.

The following table sets forth the composition of the Company's net interest margin on a FTE basis for the nine months ended September 30, 2006 and September 30, 2005.

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|                                    | Nine Months Ended September 30, 2006 |            |         | Nine Months Ended September 30, 2005 |           |         |
|------------------------------------|--------------------------------------|------------|---------|--------------------------------------|-----------|---------|
|                                    | Interest                             |            |         | Interest                             |           |         |
|                                    | Average                              | Earned/    | Average | Average                              | Earned/   | Average |
|                                    | Balance                              | Paid(1)    | Rate    | Balance                              | Paid(1)   | Rate    |
|                                    | (In thousands)                       |            |         |                                      |           |         |
| Earning assets:                    |                                      |            |         |                                      |           |         |
| Cash and investments               | \$ 693,816                           | \$ 22,198  | 4.26%   | \$ 685,398                           | \$ 17,285 | 3.35%   |
| Loans(2)                           |                                      |            |         |                                      |           |         |
| Commercial and construction        | 2,164,046                            | 124,572    | 7.65%   | 1,437,989                            | 74,376    | 6.84%   |
| Residential mortgage               | 1,442,958                            | 60,436     | 5.58%   | 870,961                              | 31,126    | 4.77%   |
| Home equity and other consumer     | 259,461                              | 15,106     | 7.64%   | 92,203                               | 4,298     | 6.15%   |
| Total loans                        | 3,866,465                            | 200,114    | 6.88%   | 2,401,153                            | 109,800   | 6.06%   |
| Total earning assets               | 4,560,281                            | 222,312    | 6.48%   | 3,086,551                            | 127,085   | 5.46%   |
| Interest-bearing liabilities:      |                                      |            |         |                                      |           |         |
| Deposits                           | \$ 2,916,066                         | \$ 59,630  | 2.73%   | \$ 1,996,927                         | \$ 24,407 | 1.63%   |
| Borrowed funds                     | 838,794                              | 28,366     | 4.48%   | 513,011                              | 14,364    | 3.73%   |
| Total interest-bearing liabilities | 3,754,860                            | 87,996     | 3.12%   | 2,509,938                            | 38,771    | 2.06%   |
| Net interest income                |                                      | \$ 134,316 |         |                                      | \$ 88,314 |         |
| Interest rate spread               |                                      |            | 3.36%   |                                      |           | 3.40%   |
| Net interest margin                |                                      |            | 3.91%   |                                      |           | 3.78%   |

(1) Interest income on non-taxable investments and loans is presented on a FTE basis using the federal statutory rate. These adjustments were \$4.2 million and \$3.5 million for the nine months ended September 30, 2006 and 2005, respectively.

(2) Includes loans held for sale.

**Interest Income.** Interest and dividend income increased \$94.5 million, or 76.5%, during the nine months ended September 30, 2006 compared to the same period in 2005. 63.7% of the increase, or \$60.2 million, was due to the acquisition of Gibraltar. On a same affiliate partner basis, interest and dividend income increased \$34.3 million, or 27.8%, as a result of increases in interest income on loans and investments (taxable investment securities, non-taxable investment securities, mortgage backed securities, federal funds sold, FHLB dividends, and other).

Interest income on commercial loans increased \$49.7 million, or 67.7%, during the nine months ended September 30, 2006 compared to the same period in 2005, as a result of a 50.5% increase in average balances and an 81 basis point increase in the average yield. The increase in the average balance of commercial loans of \$726.1 million was due to a combination of the Gibraltar acquisition in the fourth quarter 2005 as well as organic growth of the loan portfolios at the Banks. The increase in the yield was primarily due to the rising interest rate environment and the majority of loan rates based on the Prime rate or LIBOR. Gibraltar had \$24.6 million in commercial loan income and average balances of \$439.8 million for the nine months ended September 30, 2006.

Interest income on residential mortgage loans increased \$29.3 million, or 94.2%, during the nine months ended September 30, 2006, compared to the same period in 2005, as a result of a 65.7% increase in average balances and an 81 basis point increase in the average yield. The increase in the average balance of residential loans of \$572.0 million was due to a combination of the Gibraltar acquisition in the fourth quarter 2005 as well as organic growth of the loan portfolios at the Banks. The increase in the yield was primarily due to the rising interest rate environment and ARM loans repricing at higher rates. Gibraltar had \$24.3 million in residential loan income, and average balances of \$482.4 million for the nine months ended September 30, 2006.

Interest income on consumer and other loans increased \$10.8 million, or 251.5%, during the nine months ended September 30, 2006, compared to the same period of 2005, as a result of a 181.4% increase in average balances and a 149 basis point increase in the average yield. The increase in the average balance of consumer and other loans was primarily due to the Gibraltar acquisition in the fourth quarter 2005. The increase in the yield was primarily due to the majority of home equity loan rates based on the Prime rate which has increased 150 basis points from September 30, 2005 to September 30, 2006. Gibraltar had \$9.7 million in consumer and other loan income, and average balances of \$170.6 million for the nine months ended September 30, 2006.

Investment income increased \$4.8 million, or 32.1%, during the nine months ended September 30, 2006, compared to the same period in 2005, as a result of a \$8.4 million, or 1.2%, increase in the average balance of investment securities and a 91 basis point increase, or 27.2%, in average yield. Gibraltar had \$41.5 million in average balance of investments for the first nine months of 2006. Excluding Gibraltar, the average balance

of investments would have decreased \$33.1 million for the first nine months of 2006 as compared to the same period in 2005, due to decreased liquidity related to new loan growth.

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*Interest Expense.* Interest paid on deposits and borrowings increased \$49.2 million, or 127.0%, during the nine months ended September 30, 2006, from \$38.8 million in the nine months ended September 30, 2005 to \$88.0 million. 50.9% of the increase was due to the acquisition of Gibraltar and the interest expense on the junior subordinated debentures associated with the acquisition. On a same affiliate partner basis, interest paid on deposits and borrowings increased \$24.2 million, or 62.3%, as a result of increases in the average rate paid on both deposits and borrowings as well as increases in average balances outstanding.

Interest paid on deposits increased \$35.2 million for the nine months ended September 30, 2006 compared to the same period in 2005 as a result of a \$919.1 million, or 46.0%, increase in the average balance, and a 110 basis point, or 67.5%, increase in the average rate paid. The increase in the average rate paid was due to the rising interest rate environment and the competition in the market for deposits. Gibraltar had \$14.7 million of interest expense on deposits, and \$752.1 million in average deposits during the nine months ended September 30, 2006.

Interest paid on borrowings increased \$14.0 million, or 97.5%, during the nine months ended September 30, 2006, compared to the same period in 2005, as a result of a \$325.8 million, or 63.5%, increase in average balance, and a 75 basis point, or 20.1%, increase in the average rate paid. The increase in the average balance of borrowings was due to the issuance of the junior subordinated debentures that took place at the end of the third quarter of 2005 to fund the acquisition of Gibraltar, the additional FHLB borrowings used by Boston Private Bank and Gibraltar to fund a portion of their loan portfolios, and the assumption of Gibraltar's junior subordinated debentures. Interest expense on the junior subordinated debentures assumed in the Gibraltar acquisition combined with the debentures issued in the third quarter 2005 was \$5.6 million during the nine months ended September 30, 2006.

*Provision for Loan Losses.* The provision for loan losses increased \$1.8 million, or 54.2%, to \$5.2 million for the nine months ended September 30, 2006, compared to \$3.4 million for the same period in 2005. These provisions reflect continued loan growth and the acquisition of Gibraltar in 2005. Management evaluates several factors including new loan originations, estimated charge-offs, and risk characteristics of the loan portfolio when determining the provision for loan losses. These factors include the level and mix of loan growth, the level of non-accrual and delinquent loans, and the level of charge-offs and recoveries. See *Financial Condition Allowance for Loan Losses*. Charge-offs, net of recoveries, were \$438 thousand during the first nine months of 2006 versus \$87 thousand for the same period in 2005.

*Fees and Other Income.* Total fees and other income increased \$24.8 million, or 25.1%, during the nine months ended September 30, 2006 compared to the same period in 2005. 61.3% of the increase was due to the Acquisitions. On a same affiliate partner basis, fees and other income increased \$9.6 million, or 9.7%, as a result of an increase in investment management and trust fees, wealth advisory fees and earnings in equity investments.

Investment management and trust fees increased \$22.2 million, or 28.6%, for the nine months ended September 30, 2006, compared to the same period in 2005. This increase was due to the Acquisitions and an increase in assets under management as a result of improved market action. Assets under management, excluding the assets from the wealth advisors KLS and RINET, increased \$7.0 billion, or 42.3%, from September 30, 2005 to September 30, 2006. Gibraltar and Anchor had \$4.7 million and \$9.1 million, respectively, in investment management and trust fees for the first nine months of 2006 and assets under management of \$888 million and \$5.8 billion, respectively at September 30, 2006.

Wealth advisory fees increased \$1.1 million, or 8.1%, for the nine months ended September 30, 2006, compared to the same period in 2005, primarily due to the increase in the number of client relationships and fee increases for the existing clients. Assets under management, managed by the wealth advisors KLS and RINET, increased \$574 million, or 13.9% from \$4.1 million at September 30, 2005 to \$4.7 million at September 30, 2006.

Earnings in equity investments increased \$466 thousand, or 44.3%, for the nine months ended September 30, 2006, compared to the same period in 2005. Earnings in equity investments includes: partnership earnings in the Company's unconsolidated affiliates and performance fee earnings on hedge funds. Partnership earnings increased \$249 thousand as a result of the Company's ownership increase in BOS from 39.7% at September 30, 2005 to 49.7% at September 30, 2006. Performance fee earnings on hedge funds increased \$218 thousand as a result of increased investment returns.

*Operating Expenses and Minority Interest.* Total operating expenses and minority interest for the nine months ended September 30, 2006 was \$188.1 million, compared to \$132.1 million for the same period of 2005, an increase of \$56.0 million, or 42.4%. 72.2% of the increase was due to the Acquisitions. On a same affiliate partner basis, operating expenses and minority interest increased \$15.6 million, or 11.8%, to \$147.7 million during the nine months ended September 30, 2006. This increase was primarily due to increases in salaries and benefits as well as other operating expenses resulting from the Company's growth.

Salaries and benefits, the largest component of operating expense, increased \$34.4 million, or 39.3%, to \$121.8 million for the nine months ended September 30, 2006, from \$87.5 million for the same period in 2005. 66.5% of the increase was due to the Acquisitions. On a same

affiliate partner basis, salaries and benefit expense increased

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\$11.5 million, or 13.2% to \$99.0 million during the first nine months of 2006. This increase was due to an 11.0% increase in the number of employees due to growth, as well as normal salary increases, and the related taxes and benefits thereon, and new banking offices. In addition, the Company incurred a severance expense charge in the second quarter 2006 of approximately \$600 thousand.

Occupancy and equipment expense increased \$6.6 million, or 45.5%, to \$21.2 million for the nine months ended September 30, 2006, compared to \$14.6 million for the same period of 2005. 62.5% of the increase was due to the Acquisitions. On a same affiliate partner basis, occupancy and equipment expenses increased \$2.5 million, or 17.0%, to \$17.1 million for the nine months ended September 30, 2006. This increase was primarily due to the development and opening of new banking offices in both the west and east coast regions. In December 2005 and June 2006 Boston Private Bank opened its Lexington, and Hingham, Massachusetts offices and is scheduled to open in Beverly, Massachusetts in 2007. Borel opened its Los Altos, California office in December 2005. Gibraltar opened one new location in February 2006 in Naples, Florida and plans to have its New York City office opened by the end of 2006. Other drivers include increases in technology hardware and software costs, and an increase in rent expense as a result of growth and expansion. In addition Sand Hill recognized approximately \$393 thousand in additional occupancy and equipment expense in the third quarter 2006 as a result of the new lease that they entered into with their current Landlord. The additional expense includes double rent, the write-offs of the unamortized leasehold improvements and the obsolete equipment associated with the old space.

Professional services include legal fees, consulting fees, and other professional services such as audit and tax preparation. These expenses increased \$2.5 million, or 34.9%, to \$9.7 million for the nine months ended September 30, 2006, from \$7.2 million for the same period of 2005. 84.8% of the increase was due to the Acquisitions. On a same affiliate partner basis, professional services increased \$380 thousand or 5.3% as a result of additional tax services at the Holding Company, offset by savings in legal services at Westfield.

Marketing and business development increased \$1.8 million, or 37.9%, to \$6.5 million for the nine months ended September 30, 2006, from \$4.7 million for the same period in 2005. 80.3% of the increase was due to the Acquisitions. On a same affiliate partner basis, marketing and business development increased \$354 thousand, or 7.5%, to \$5.1 million. This increase was due to the increased marketing initiatives as a result of putting the infrastructure in for future growth.

Amortization of intangibles was \$9.8 million for the nine months ended September 30, 2006, an increase of \$5.2 million, or 111.8%, from the same period of 2005. The Gibraltar and Anchor acquisitions increased amortization by \$5.6 million, and the reduced amortization at DGHM and KLS, based on the amortization method, decreased amortization by \$415 thousand.

Other expenses include insurance, supplies, telephone, mailing expense, publications and subscriptions, employee training, interest on deferred acquisition payments and other miscellaneous business expenses. Other expenses increased \$3.4 million, or 36.8%, to \$12.5 million for the nine months ended September 30, 2006, from \$9.2 million for the same period in 2005. 85.0% of the increase was due to the Acquisitions. On a same affiliate basis other expenses increased \$505 thousand or 5.5%, to \$9.7 million.

*Income Tax Expense.* The Company recorded income tax expense of \$21.9 million for the nine months ended September 30, 2006 as compared to \$18.0 million for the same period of 2005. The effective tax rates for the nine months ended September 30, 2006 and 2005 were 36.1% and 37.2% respectively. The decrease in the Company's 2006 effective tax rate compared to 2005 was due to state taxes, disqualifying dispositions of certain stock based compensation plans and increased earnings from tax free investments as a percentage of pre-tax earnings.

The effective tax rate related to state taxes decreased due to the addition of Gibraltar whose earnings are taxed predominately in a state jurisdiction with a lower tax rate than other affiliates and the earnings fluctuation between existing affiliates. The adoption of FAS123(R) Share-Based Payment provides that the tax effect of the book compensation cost previously recognized for the incentive stock option and qualified employee stock purchase plans that an employee does not retain for the minimum holding period required by the Internal Revenue Code ( disqualifying disposition ) is recognized as a tax benefit in the period the disqualifying disposition occurs.

The Company's effective tax rate for the remainder of 2006 will be affected by the income in various states and localities, the volume of disqualifying dispositions and the relative level of tax-free income as a percentage of pre-tax earnings.

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### **Item 3. Qualitative and Quantitative Disclosures about Market Risk**

There have been no material changes in the Interest Rate Sensitivity and Market Risk described in Item 7A Interest Rate Sensitivity and Market Risk of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005.

### **Item 4. Controls and Procedures**

#### **(a) Evaluation of disclosure controls and procedures.**

As required by Rule 13a-15 under the Securities Exchange Act of 1934, at the end of the period covered by this report, the Company carried out an evaluation under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. In designing and evaluating the Company's disclosure controls and procedures, the Company and its management recognize that any controls and procedures, no matter how well designed and operated, can provide only a reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating and implementing possible controls and procedures. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. In connection with the rules regarding disclosure and control procedures, we intend to continue to review and document our disclosure controls and procedures, including our internal controls and procedures for financial reporting, and may from time to time make changes aimed at enhancing their effectiveness and to ensure that our systems evolve with our business.

#### **(b) Change in internal controls.**

There were no changes made in the Company's internal control over financial reporting for the quarter ended September 30, 2006 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## **PART II. Other Information**

### **Item 1. Legal Proceedings**

#### **A. Investment Management Litigation**

On May 3, 2002, the Retirement Board of Allegheny County filed a complaint in Pennsylvania state court against Westfield and Grant D. Kalson & Associates bringing breach of contract and other claims for an alleged opportunity loss, notwithstanding that the Fund administered by the Retirement Board grew substantially under Westfield's and Kalson's management. Westfield and Kalson have defended the claim vigorously and will continue to do so. Expert discovery was completed on August 1, 2005, and Westfield intends to file a motion for summary judgment.

#### **B. Trust Litigation**

Since 1984, Borel has served as a trustee of a private family trust (Family Trust) that was a joint owner of certain real property known as the Guadalupe Oil Field. The field was leased for many years to Union Oil Company of California (d/b/a UNOCAL) for oil and gas production. Significant environmental contamination resulting from UNOCAL's operations was found on the property in 1994. At that time Borel entered into negotiations to sell the property to UNOCAL, to settle UNOCAL's liabilities to the Family Trust, and to obtain a comprehensive indemnity on the Trust's behalf. Certain beneficiaries of the Family Trust brought a series of actions against Borel claiming that Borel had breached its fiduciary duties in managing the oil and gas leases and in negotiating with UNOCAL for settlement and for sale of the property. In the first lawsuit, the beneficiaries sought to remove Borel as trustee. Borel prevailed at trial and obtained final judgment in its favor, but the beneficiaries continued to pursue related litigation against Borel for many years afterwards. In 2002 Borel concluded a settlement with UNOCAL and sold the property to UNOCAL. In 2005 all of the parties, with one exception noted below, entered into a global settlement whereby UNOCAL agreed to pay the plaintiff beneficiaries certain amounts, and the beneficiaries dismissed all of their pending actions with prejudice, including all actions against Borel, which paid nothing in the settlement.

One beneficiary a contingent remainder beneficiary split with the other plaintiff beneficiaries in 2003, filed parallel actions in the state court against Borel, and refused to participate in the otherwise global settlement in 2005. The state court subsequently dismissed those parallel actions against Borel on the merits. The non-settling beneficiary, acting *pro se*, then filed a new action on June 24, 2005, in the United States District Court for the Northern District of California. In this action, the non-settling beneficiary makes claims similar to those made in the earlier actions



that were dismissed by the state court. He seeks to invalidate the settlement with UNOCAL, to compel the return of the Guadalupe Oil Field to the Family Trust,

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and to recover damages against Borel and others for alleged mismanagement. The complaint does not specify an amount of damages, but in the trial of the action to remove Borel as trustee in 1998, the then plaintiff beneficiaries submitted expert testimony to the effect that Borel's actions had damaged the Family Trust in the amount of \$102 million. The trial court found this testimony unpersuasive in that context, and Borel and the other defendants prevailed. In the current federal litigation, in November 2005 the court dismissed the entire action as to Borel based on the prior final judgments in the state court and on lack of federal jurisdiction. The non-settling beneficiary appealed from the judgment. The matter is now fully briefed, but the appellate court has not yet scheduled oral judgment.

Borel will continue to litigate these matters vigorously. While the ultimate outcome of these proceedings cannot be predicted with certainty, at the present time, Borel's management, based on consultation with legal counsel, believes there is no basis to conclude that liability with respect to this matter is probable or that such liability can be reasonably estimated.

### **C. Other**

The Company is also involved in routine legal proceedings occurring in the ordinary course of business. In the opinion of management, final disposition of these proceedings will not have a material adverse effect on the financial condition or results of operations of the Company.

### **Item 1A. Risk Factors and Factors Affecting Forward-Looking Statements**

There have been no material changes in the Risk Factors described in Item 1A Risk Factors of the Company's Annual Report on Form 10-K, for the fiscal year ended December 31, 2005.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The Company issued 45,077 shares of common stock in the third quarter of 2006 in connection with the increased investment interest in BOS. The total equity consideration for this transaction was \$1.2 million. This issuance of common stock was made in reliance upon the exemption from registration set forth in Section 4(2) of the Securities Act of 1933, as amended, and Regulation D promulgated thereunder, for transactions by an issuer not involving a public offering. The Company did not offer to sell the securities by any form of general solicitation or general advertising and informed each purchaser of the securities that the securities had not been registered under the Act and were subject to restrictions on transfer.

### **Item 3. Defaults Upon Senior Securities**

None.

### **Item 4. Submission of Matters to a Vote of the Security Holders**

None.

### **Item 5. Other Information**

None.

### **Item 6. Exhibits**

#### **(a) Exhibits**

- \*31.1 Certification of Chief Executive Officer pursuant to Rule 13(a)-14(a)/15(d)-14(a) under the Securities Exchange Act of 1934.
- \*31.2 Certification of Chief Financial Officer pursuant to Rule 13(a)-14(a)/15(d)-14(a) under the Securities Exchange Act of 1934.
- \*32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. § 1350 As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- \*32.2

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Certification of Chief Financial Officer pursuant to 18 U.S.C. § 1350 As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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\* Filed herewith

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**Boston Private Financial Holdings, Inc.**  
(Registrant)

November 9, 2006

/s/ Timothy L. Vaill  
Timothy L. Vaill  
Chairman and Chief Executive Officer

November 9, 2006

/s/ Robert J. Whelan  
Robert J. Whelan  
Executive Vice President and Chief Financial Officer