

UNITED GUARDIAN INC  
Form 10-K  
March 24, 2014

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the fiscal year ended December 31, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-10526

UNITED-GUARDIAN, INC.  
(Exact name of Registrant as specified in its charter)

Delaware  
(State or other jurisdiction  
of incorporation or organization)

11-1719724  
(I.R.S. Employer  
Identification No.)

230 Marcus Blvd., Hauppauge,  
NY  
(Address of principal executive  
offices)

11788  
(Zip Code)

Registrant's telephone number, including area code: (631) 273-0900

Securities registered pursuant to Section 12(b) of the Act:

Title of each class  
Common Stock, \$.10 par value

Name of each exchange on which registered  
The NASDAQ Global Market

Securities registered pursuant to Section 12(g) of the Act:

None



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Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the Registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data file required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company.)

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes  No

As of June 30, 2013, the last business day of the Registrant's most recently completed second fiscal quarter, the aggregate market value of the Registrant's common stock held by non-affiliates (based on the closing sales price of such shares on The NASDAQ Global Market ("NASDAQ") on such date) was approximately \$63,699,836. (For the purpose of this report it has been assumed that all officers and directors of the Registrant, as well as all stockholders holding 10% or more of Registrant's stock, are affiliates of the Registrant).

As of March 1, 2014, the Registrant had issued and outstanding 4,596,439 shares of Common Stock, \$.10 par value per share ("Common Stock").

DOCUMENTS INCORPORATED BY REFERENCE:

Certain information required by Part III (portions of Item 10, as well as Items 11, 12, and 13) is incorporated by reference to the Registrant's definitive proxy statement for the 2014 annual meeting of stockholders ("2014 Proxy Statement"), which, pursuant to Regulation 14A of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is to be filed with the Securities and Exchange Commission no later than 120 days after Registrant's fiscal year end.



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This Annual Report on Form 10-K contains both historical and "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, which provides a safe harbor for forward-looking statements by the Registrant about its expectations or beliefs concerning future events, such as financial performance, business prospects, and similar matters. The Registrant desires to take advantage of such "safe harbor" provisions and is including this statement for that express purpose. Words such as "anticipates", "believes", "expects", "intends", "future", and similar expressions identify forward-looking statements. Any such "forward-looking" statements in this report reflect the Registrant's views as of the date of filing of this report with the United States Securities and Exchange Commission (the "SEC") with respect to future events and financial performance, and are subject to a variety of factors that could cause the Registrant's actual results or performance to differ materially from historical results or from the anticipated results or performance expressed or implied by such forward-looking statements. Because of such factors, there can be no assurance that the actual results or developments anticipated by the Registrant will be realized or, even if substantially realized, that they will have the anticipated results. The risks and uncertainties that may affect the Registrant's business include, but are not limited to: economic conditions, governmental regulations, technological advances, pricing and competition, acceptance by the marketplace of new products, retention of key personnel, the sufficiency of financial resources to sustain and expand the Registrant's operations, and other factors described in this report and in prior filings with the SEC. Readers should not place undue reliance on such forward-looking statements, which speak only as of the date hereof, and should be aware that except as may be otherwise legally required of the Registrant, the Registrant undertakes no obligation to publicly revise any such forward-looking statements to reflect events or circumstances that may arise after the date hereof.

PART I

Item 1. Business.

(a) Introduction

United-Guardian, Inc. ("United", the "Registrant", or the "Company") is a Delaware corporation that, through its Guardian Laboratories Division ("Guardian"), manufactures and markets cosmetic ingredients, personal care products, pharmaceuticals, medical and health care products, and specialty industrial products. It also conducts research and development, primarily related to the development of new and unique cosmetic and personal care products. United's predecessor, United International Research, Inc. ("UIR"), was founded and incorporated in New York in 1942 by Dr. Alfred R. Globus, United's Chairman and Director of Research until his death on April 9, 2009. On February 10, 1982, a merger took place between UIR and Guardian Chemical Corp. ("GCC"), an affiliate of UIR, whereby GCC was merged into UIR and the name was changed to United-Guardian, Inc., a New York corporation. On September 14, 1987, United-Guardian, Inc. (New York) was merged with and into a newly formed Delaware corporation by the same name, United-Guardian, Inc., for the purpose of changing the domicile of United to Delaware.

The Company conducts research, product development, manufacturing and marketing of cosmetic ingredients, personal and health care products, medical lubricants, pharmaceuticals, and specialty industrial products. The research and development department not only develops new products but also modifies, refines, and expands the uses for existing products, with the goal of further developing the market for the Company's products.

The Company has a broad range of products, some of which are currently marketed, some of which are marketable but are not currently marketed by the Company, and some of which are still in the developmental stage. Of the products being actively marketed, the two largest product lines are the LUBRAJEL™ line of cosmetic ingredients and medical lubricants, which accounted for approximately 91% of the Company's sales in 2013, and its RENACIDIN™ IRRIGATION ("RENACIDIN"), a pharmaceutical product that accounted for approximately 3% of the Company's sales in 2013.



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(b) Narrative Description of Business

The Company manufactures and markets cosmetic ingredients, personal and health care products, medical lubricants, pharmaceuticals, and specialty industrial products. It also conducts research and development, primarily related to the development of new and unique cosmetic and personal care products. The Company endeavors to develop products that fill unmet needs in the marketplace, have unique properties, and use proprietary technology that it sometimes protects with patents. Many of the Company's products are marketed through collaborative agreements with larger companies. The personal care products manufactured by the Company, including the cosmetic ingredients, are marketed to end users through the Company's worldwide network of marketing partners and distributors, and are currently used by many of the major global cosmetic and personal care products companies. The Company sells product outright to its marketing partners, Free On Board ("FOB") the Company's plant in Hauppauge, New York, and those marketing partners in turn resell those products to their customers, who are typically the end users of the products. The products are not sold on a consignment basis, so unless a product is determined to be defective it is not returnable except at the discretion of the Company.

The Company operates in one business segment. The Company's products are separated into four distinct product categories: personal care products (including cosmetic ingredients), pharmaceuticals, medical products, and industrial products. Each product category is marketed differently.

The Company's personal care products, including cosmetic ingredients, are marketed globally by six marketing partners, of which Ashland Specialty Ingredients ("ASI"), a business segment of Ashland, Inc., is the largest. The products are sold directly to those marketing partners, which in turn resell those products to their customers for use in the manufacture or compounding of the customers' personal care and cosmetic products. The Company's non-pharmaceutical medical products (referred to hereinafter as "medical products") and the specialty industrial products are sold directly by the Company to the end users or to contract manufacturers utilized by the end users. The Company's pharmaceutical products are marketed by direct advertising, mailings, and trade exhibitions, and are sold to end users primarily through major drug wholesalers, which purchase the Company's products outright for resale to their customers. The Company also sells a small quantity of pharmaceutical products directly to hospitals and pharmacies. The Company's products are sold under trademarks or trade names owned by the Company, some of which are registered with the United States Patent and Trademark Office as well as comparable regulatory agencies in some foreign countries.

## PRODUCTS

The Company operates in one business segment, and its product lines are separated into four distinct product categories:

### PERSONAL CARE

LUBRAJEL™ is an extensive line of water-based moisturizing and lubricating gel formulations that are used as ingredients in personal care (primarily cosmetic/skincare) products. In the personal care industry, they are used primarily as moisturizers and bases for other cosmetic ingredients, and can be found as an ingredient in skin creams, moisturizers, makeup, and body lotions. The largest selling product in the LUBRAJEL line in 2013 was LUBRAJEL CG, followed in sales by LUBRAJEL OIL. Some of the other varieties of LUBRAJEL sold for cosmetic use (all using the LUBRAJEL name), in descending order of sales, are MS, DV, PF (including Norgel (see LUBRAJEL PF below)), NP, II XD, WA, and TW. In addition, many of these products are available in comparable formulations that do not contain parabens as the preservative, and instead use a different preservative system that is preferred by some customers. Those equivalent products are differentiated by adding the word "Free" after the name (for example,

LUBRAJEL MS Free, DV Free, etc.), indicating that those formulations do not contain parabens.



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LUBRAJEL PF is different from the other products in the LUBRAJEL line in that it is a completely preservative-free form of LUBRAJEL. It is marketed under the LUBRAJEL PF tradename in all geographic markets other than France, where it is marketed under the tradename “Norgel” by Societe D'Etudes Dermatologiques (“Sederma”), a subsidiary of Croda International Plc (“Croda”). Sederma is the Company's exclusive marketing partner and distributor of the Company’s cosmetic ingredients in France and, along with its parent company, Croda, is a major supplier of specialty cosmetic ingredients to the personal care products industry. Tests have shown that this product self-preserved, and that it aids in the preservation of other cosmetic ingredients with which it is formulated.

LUBRAJEL NATURAL is a new, natural form of LUBRAJEL for cosmetic use. It is based on natural polysaccharides, which contribute moisturization, emulsion stabilization, and emolliency to personal care creams and lotions. LUBRAJEL NATURAL is certified as natural by Ecocert, a leading industry certification organization for natural and organic products. The Company believes that there is a growing demand, especially in personal care products, for natural products. There are expected to be at least two additional formulations of these natural, water-based gels, which will all be marketed under the LUBRAJEL tradename. The Company hopes to begin to see sales of this product in the near future.

Each of the following products accounted for less than 2% of the Company’s sales in 2013:

LUBRASIL™ is a special form of LUBRAJEL in which silicone oil is incorporated into a LUBRAJEL base by micro emulsification, thereby maintaining clarity similar to the other LUBRAJEL products. The product has a silky feel, and is water resistant while moisturizing the skin. The newest products in the LUBRASIL line are the LUBRASIL II products, which currently consist of LUBRASIL II DM and LUBRASIL II SB. Both products contain substantially higher levels of silicone than the original LUBRASIL products, and are intended to be additions to the line, not replacements for the original LUBRASIL.

LUBRAJEL II XD is a version of LUBRAJEL that was developed to be a direct replacement for one of the competitive products to LUBRAJEL.

KLENSOFT™ is a surfactant (a surface active agent, such as a soap or detergent) that can be used in shampoos, shower gels, makeup removers, and other cosmetic formulations. KLENSOFT sales have been variable due to the ordering patterns of the customers for the product. As a result, in 2013 sales of KLENSOFT decreased over 2012. The Company expects the variability in sales of this product to continue.

UNITWIX™ is a cosmetic additive used as a thickener for oils and oil-based liquids. It is a proprietary, unpatented product. In 2011 the Company developed a new formula for UNITWIX that it now markets under the name UNITWIX II. It was developed as a result of the recent escalation in the cost of UNITWIX and the difficulty in obtaining some of the key raw materials used in the manufacturing of the product, and was intended to be a direct replacement for the original UNITWIX. The new formula is less expensive to manufacture, and therefore can be marketed at a much lower price. Some of the Company's smaller customers for this product have already switched to the new formula, but the Company’s primary customer for UNITWIX has not yet reformulated. The Company is hopeful that this lower-cost formulation will bring in new customers for which the original product was not cost effective. However, even with the new formulation there are still issues regarding cost and availability of the raw materials needed to manufacture this product.

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ORCHID COMPLEX™ is a successor product to the Company's previous OIL OF ORCHIDS product, and is a base for skin creams, lotions, cleansers, and other cosmetics. It is an extract of fresh orchids modified by stabilizers and preservatives, and is characterized by its excellent lubricity, spreadability, light feel, and emolliency. Because of its alcohol solubility, it may also be used in fragrance products such as perfumes and toiletries. Its emolliency makes it an excellent additive to shampoos, bath products and facial cleansers. It is also a superior emollient for sunscreens, vitamin creams, toners and skin serums. It is sold in two forms, water-soluble and oil-soluble.

LUBRASLIDE™ and a related product, B-122™, are powdered lubricants used in the manufacture of cosmetics such as pressed powders, eyeliners, and rouges. They are used as binders for these products, increasing water-repellency and drop strength and lowering the coefficient of friction.

AQUATHIK™ is a powder that is used as a gelling agent for aqueous solutions or emulsions with a pH below 7.

HYDRAJEL™ PL is a personal lubricant originally developed specifically for the feminine personal care market. Sales of this product decreased significantly in 2013 due to the ordering patterns of the primary customer for this product.

The Company believes that its ability to increase sales of its cosmetic and other personal care products will depend on (a) the ability and determination of its marketing partners, especially its largest marketing partner, ASI, to continue to aggressively promote the Company's products, particularly to new customers; (b) the Company's success in developing new forms of LUBRAJEL that expand its uses to new applications; and (c) the ability of the Company to continue to develop additional new products to expand its line of personal care products. The Company is continuing to develop new varieties of LUBRAJEL to extend that line even further, and is working with its marketing partners to find new marketing opportunities, including products previously developed by the Company that are not being actively marketed at the present time, but for which there may be new marketing opportunities.

The Company believes that there is still significant potential to expand the sales of its LUBRAJEL line of products through product modifications, additional claim substantiation, and geographic expansion, especially in such developing markets as mainland China, India, and Eastern Europe.

Any future increases in sales of the LUBRAJEL line of products may be negatively impacted by sales of competitive products, including new products being produced in China. However, the Company believes that because of the proprietary nature of the LUBRAJEL formulations, the strong brand identity, the cost to the end user of reformulation, the Company's long history of supplying quality products, the extensive line of LUBRAJEL formulations, and the Company's continuing product development programs, it will continue to be able to compete effectively in the marketplace and expand the market for its LUBRAJEL product line (see "Competition" below).

#### MEDICAL

LUBRAJEL RR and RC are both gels used primarily as lubricants for urinary catheters. Both are special grades of LUBRAJEL that can withstand sterilization by gamma radiation, which is one of the methods of terminally sterilizing medical and hospital products. LUBRAJEL RR was the original radiation-resistant LUBRAJEL product. LUBRAJEL RC was developed specifically for one customer that packages the product in unit doses as a catheter lubricant for many manufacturers. Combined sales of these two products were approximately 11% of the Company's sales in 2013. Sales of these two products in 2013 showed a net increase of 2.4% compared with sales of these two products in 2012. The net increase was the result of an increase of 7.7% in sales of LUBRAJEL RR, which was partially offset by a decrease of 4.0% in sales of LUBRAJEL RC. Sales of these products are subject to year-to-year variations based on the ordering patterns of the customers for both products.



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LUBRAJEL LC was developed for a specific customer who required a product suitable for oral use, to be used in a line of mouth moisturizers that it markets. This line of mouth moisturizers was acquired by a major multinational pharmaceutical company in 2009. Sales of LUBRAJEL LC decreased 25.9% in 2013 compared with 2012. Sales of this product represented approximately 3% of the Company's sales in 2013.

LUBRAJEL MG is the original form of LUBRAJEL, developed as a medical lubricant. It is used by many medical device manufacturers for lubricating urinary catheters, prelubricated enema tips, and other medical devices. Sales increased by 38.4% in 2013 compared with 2012, which the Company believes was the result of fluctuations in the buying patterns of customers for this product. Sales of this product represented 4.8% of the Company's sales in 2013.

LUBRAJEL FLUID is a very low viscosity form of LUBRAJEL that was developed to provide superior lubrication in water-soluble products. It was specifically developed, and is currently being used, as a replacement for silicone oils in pre-lubricated condoms. Sales have decreased in each of the past two years due to a lessening of the concerns about the use of silicone-based products.

LUBRAJEL BA is a new LUBRAJEL formulation that was specifically developed for ASI and is intended for oral care uses. ASI actively promoted this product during 2013, and the Company received its first orders for this product from ASI in February 2014.

LUBRAJEL TF is a medical lubricant specifically developed for a global medical products company. Initial sales of this product began at the end of 2012, and the Company hopes that these sales will gradually increase over the coming years.

Sales of all of the medical grades of LUBRAJEL increased by 3.5% in 2013 compared with 2012, and accounted for approximately 19% of the Company's sales in 2013 compared with approximately 21% in 2012. The Company believes that this was the result of fluctuations in the purchasing patterns of its customers.

#### PHARMACEUTICAL

RENACIDIN is a prescription drug product that is used primarily to prevent and to dissolve calcifications in urethral catheters and the urinary bladder. It is marketed as a ready-to-use sterile solution. It currently has regulatory approval only in the United States. Prior to 2010, RENACIDIN typically accounted for 16-20% of the Company's annual sales. This product has been manufactured for the Company under a long-term contract with a major U.S. drug company. Since November 2010, that supplier has experienced production issues at the facility that manufactures RENACIDIN. Those production issues were unrelated to the RENACIDIN product itself, but nevertheless resulted in two production curtailments, the second of which occurred in May 2012. Since the Company did not receive any shipments of RENACIDIN in 2012 (or for the first ten months of 2013), its inventory was fully depleted in August 2012, and there were no further RENACIDIN sales until production and sales resumed in late October 2013. As a result, RENACIDIN sales for 2013 were down by 57% when compared with 2012.

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To reimburse the Company for profits it lost as a result of the most recent production curtailment, the Company and its supplier entered into a settlement agreement whereby the supplier paid the Company \$518,050 for the profits it lost in 2012, and continued to pay the Company \$97,610 per month for each month during 2013 that the product was not available. Once production resumed, the agreement provided that the Company was to be paid \$48,805 for the first two months after the resumption of shipments, and a final payment of \$24,402 for the third month. The total amount earned by the Company for this reimbursement in 2013 amounted to \$1,070,561. As of December 31, 2013 \$48,805 was still due to be paid to the Company pursuant to this settlement agreement. This final payment was received by the Company in February 2014.

The Company's supply contract with its current RENACIDIN supplier was scheduled to expire in January 2014, but the Company and its supplier reached an agreement to extend the supply agreement into the first quarter of 2015. Separately, the Company has already located a replacement supplier, which will be supplying the product in a new 30 mL single-dose unit. Currently the product is available only in a 500 mL bottle, which is difficult for the patient or care-giver to use. The Company expects that this new single-dose unit will result in wider acceptance and use of the product, and has the potential to significantly increase RENACIDIN sales. The change to the new supplier will require a new submission to, and approval from, the U.S. Food and Drug Administration ("FDA"), and the Company is estimating that it will receive that approval sometime in the fourth quarter of 2014. Until then, the Company plans to continue sales of the current form of the product, and expects to bring in sufficient inventory to last until the new supplier is approved and the Company can begin to sell the new single-dose unit.

CLORPACTIN® WCS-90 is an antimicrobial product used primarily in urology to treat infections in the urinary bladder. It is also used in surgery for treating a wide range of localized infections in the peritoneum (the lining of the abdominal cavity), as well as the eye, ear, nose and throat, and sinuses. The product is a powder that is mixed with water by the end user and used as a solution. It is also a powerful disinfectant, fungicide, and deodorizer. Sales of CLORPACTIN are extremely consistent from year-to-year and represented 3% of the Company's sales in 2013.

The Company's pharmaceutical products are returnable only at the discretion of the Company unless (a) they are found to be defective, or (b) they are outdated (but not more than one year after their expiration date, a return policy that conforms to standard pharmaceutical industry practice).

## INDUSTRIAL

DESELEX™ Liquid is a sequestering and chelating agent that is used primarily as a replacement for phosphates in the manufacture of detergents. It also has some use in personal care products as a chelating agent in shampoos and body washes.

POLYCOMPLEX™ M and Q are complexing agents capable of producing clear solutions of specific water-insoluble materials.

## DEVELOPMENT ACTIVITIES

The Company's research and development department has developed a large number of products that can be used in many different industries, including the pharmaceutical, medical, personal care (including cosmetic), health care, and specialty chemical industries. These products are in various stages of development, some currently marketable and some in the very early stages of development requiring a substantial amount of development work to bring them to market. Research is also being done on new uses for currently marketed products.



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Prior to initiating research and development work on a product, market research is done to determine the marketability of the product, including the potential market size and the most effective method of marketing the product. After that, the research and development department will determine whether the product can be successfully developed, including (a) laboratory refinements and adjustments to suit the intended uses of the product; (b) stability studies to determine the effective shelf life of the product and suitable storage and transportation conditions; and (c) laboratory efficacy tests to determine the effectiveness of the product under different conditions. If development proves feasible, the Company will then determine whether production and sales costs make it feasible to bring the product to market.

If the initial development work is successful and the estimated costs of further development are acceptable to the Company, further development work to bring the product to market will continue, including scaling up from laboratory production batches to pilot batches to full-scale production batches. In the case of drug products or medical devices, significant additional work would have to be done, including studies to determine safety and effectiveness, preparation of an Investigational New Drug application, and finally the filing of a New Drug Application. The Company does not currently have plans to develop any new drugs or medical devices.

While there can be no assurance that any particular project will result in a new marketable product or a commercially successful product, the Company believes that a number of its development projects, including those discussed below, may have commercial potential if the Company's development efforts are successful.

The Company's major research focus is on the development of new and unique ingredients for cosmetic and other personal care products. The following are some of the projects that the Company is either working on or intends to work on in the near future:

**LUBRAJEL MARINE:** This is the second product in the LUBRAJEL NATURAL line. It is based on marine polysaccharides, which are said to boost the body's natural immune system and promote healthier looking skin. This product is intended to provide moisturization and emolliency to creams and lotions. As with the LUBRAJEL NATURAL, this product has already received Ecocert certification. The Company expects to have this product available for sampling in the second quarter of 2014.

**LUBRAJEL OIL NATURAL:** This is intended to be the third product in the LUBRAJEL NATURAL line. It will be a new natural form of LUBRAJEL OIL that has similar lubricating properties to that of the Company's regular LUBRAJEL OIL. The polymer network in this product is based on fermented vegetable feed stock. Since development work on this product has not yet been completed, Ecocert certification has not yet been applied for; however, the Company believes that this product will be eligible for Ecocert certification, and plans to apply for it as soon as the formulation is finalized. We expect samples to be ready for preliminary evaluation in the third quarter of 2014.

**CONDOM LUBRICANT:** In February 2014, the Company signed a product development agreement with an Australian company that is interested in having the Company develop a new water-based condom lubricant into which the Australian company's patented anti-viral agent can be incorporated. The Company will receive payment for the development work and, if successful, hopes to then supply the new lubricant to that company. The Company expects to begin work on this project in March 2014.

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**PERSONAL LUBRICANT:** The Company has had preliminary discussions with another major condom manufacturer interested in expanding its line of condoms with a new personal lubricant. Further discussions are expected to take place later in 2014.

It should be emphasized that some of the projects listed above are in the very early stages of research and development, and it is likely that one or more of those projects will not result in marketable products.

The Company expects its research and development costs for 2014 to be comparable to those of 2013, which were approximately \$717,000, as compared with approximately \$693,000 in 2012. Any additional increase in development and/or production costs will depend on whether capital investments are required in order to continue development work on, or to manufacture, any of the new products under development.

The Company requires all employees and consultants who may receive confidential and proprietary information to agree in writing to keep such information confidential.

## TRADEMARKS AND PATENTS

The Company strongly believes in protecting its intellectual property and intends, whenever reasonably possible and economically practical, to obtain patents in connection with its product development program. The Company currently holds a number of United States patents and trademarks relating to its products, and regularly has patent and trademark applications pending with respect to a number of its research and development products. Some patents previously issued to the Company on certain products have expired. There can be no assurance that any patents held by the Company will be valid or otherwise of value to the Company, or that any patent applied for will be granted. However, the Company believes that its proprietary manufacturing techniques and procedures with respect to certain products offer it some protection from duplication by competitors regardless of the patent status of the products. While in recent years the Company has relied more on trade secrets, proprietary formulations, and manufacturing methods than patents to protect its intellectual property, it intends to continue to file patent applications in situations where it believes that relying on trade secrets would be insufficient protection.

The various trademarks and trade names owned or used by the Company in its business are of varying importance to the Company. The most significant trademarks are LUBRAJEL™ and RENACIDIN™. The Company is in the process of re-registering some of its expired trademarks.

Set forth below is a table listing certain information with respect to all unexpired U.S. patents held by the Company.

| PATENT NAME  | PATENT #  | FILING DATE | ISSUE DATE | EXPIRATION DATE |
|--|-----------|-------------|------------|-----------------|
| Delivery system for oil-soluble actives in cosmetic and personal care products   | 6,117,419 | 9/1996      | 9/2000     | 12/2016         |
| Microemulsion of silicone in a water-based gel that forms a clear, transparent, highly stable moisturizer and lubricant for cosmetic and medical use | 6,348,199 | 1/1994      | 2/2002     | 2/2019          |





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There was one Company patent that expired over the past two fiscal years. It was patent #5,405,622, for a radiation-resistant lubricating gel, which expired in December 2013.

DOMESTIC SALES

In the United States the Company's cosmetic ingredient products are marketed and distributed exclusively by ASI in accordance with a marketing agreement entered into in 1996 with International Specialty Products ("ISP"), the predecessor company of ASI. That agreement was amended and expanded in 2000, 2002, 2005, and 2010 (see "Marketing Agreements" below). ASI also has certain non-exclusive rights to sell some of the Company's other industrial and medical products. It was also granted the exclusive right to market a new oral care product, LUBRAJEL BA, which was specifically developed for it in 2012. The Company received its first order for that product in February 2014.

The Company's domestic sales of pharmaceutical products are handled primarily through the major full-line drug wholesalers and accounted for approximately 6% of the Company's sales in 2013 and 11% in 2012. The Company's other products, such as its medical and specialty industrial products, are sold directly to manufacturers who incorporate these products in their finished products.

FOREIGN SALES

In 2013, approximately 70% of the Company's sales were to customers in foreign countries, compared with approximately 66% in 2012. These foreign sales consisted primarily of sales of its cosmetic ingredients to customers in Canada, Europe and Asia. The Company currently has six distributors for its personal care products outside the United States, with ASI being the largest. The Company has a written marketing agreement only with ASI; all other marketing arrangements are subject to cancellation at any time by either the Company or the distributor. The marketing agreement with ASI gives it exclusive foreign marketing rights with the exception of the following territories, where the Company's other marketing partners have exclusive marketing rights: the United Kingdom (by The Azelis Group); France (by Sederma SAS, a subsidiary of Croda International Plc.); Italy (by Luigi & Felice Castelli S.R.L.); Switzerland (by Azelis Cosmetics GmbH.); and South Korea (by C&M International). The Company also has significant direct sales to a company in Ireland for one of the Company's LUBRAJEL products for a medical use.

MARKETING

The Company markets its products through marketing partners and distributors, advertising in medical and trade journals, mailings to physicians and to the trade, and exhibitions at medical meetings. The pharmaceutical products are sold in the United States primarily to drug wholesalers, which in turn distribute and resell those products to drug stores, hospitals, physicians, long-term care facilities, the U.S. Department of Veterans Affairs, and other government agencies. The proprietary cosmetic ingredients and other personal care products are sold outright (not on consignment) to the Company's marketing partners, which in turn market and resell the products to cosmetic and other personal care manufacturers for use in the manufacture or compounding of their products. The medical and specialty industrial products are sold by the Company directly to the end users. The industrial products are older products that have limited marketability but are still being sold to some long-time customers. They are not actively marketed but are available for sale to any new customers.



UNITED-GUARDIAN, INC.

MARKETING AGREEMENTS

In 1994, the Company entered into a marketing agreement with ISP, the predecessor of ASI, whereby it would market and distribute the Company's personal care products, as well as some medical and specialty industrial products, in certain parts of Europe, Asia, Australia, and Africa. ISP manufactured and marketed globally (and continues to do so as ASI) an extensive line of personal care and pharmaceutical additives and various other industrial products. In 1996, the parties entered into another agreement, extending ISP's distribution rights to the United States, Canada, Mexico, and Central and South America. In July 2000, the parties entered into an Exclusive Marketing Agreement (the "2000 Agreement"), which modified, extended, and consolidated the 1994 and 1996 agreements. In December 2002, December 2005, and May 2010 the parties entered into letter agreements that further modified and extended the 2000 Agreement until December 31, 2011. The May 2010 agreement also provided for automatic two-year renewals after December 31, 2011 unless either party terminated the arrangement upon 60 days notice. Since neither party provided notice to the other with respect to termination of the contract as of December 31, 2013, the agreement between the Company and ISP (now ASI) was automatically extended until December 31, 2015.

The Company believes that in the event ASI were to cease marketing the Company's products alternative arrangements could be made to continue to supply products to customers currently using the Company's products without any significant interruption of sales.

The Company has other marketing arrangements with marketing partners in the U.K., France, Switzerland, South Korea, and Italy (see "Foreign Sales" above), but all of these other arrangements are operating under either verbal agreements or expired written agreements, and are subject to termination at any time by either party.

RAW MATERIALS

The principal raw materials used by the Company consist of common industrial organic and inorganic chemicals. Most of these materials are available in ample supply from numerous sources. The Company has five major raw material vendors that together accounted for approximately 67% of the raw material purchases by the Company in 2013. The names of the suppliers and the specific raw materials are considered by the Company to be confidential and proprietary.

INVENTORIES, RETURNS, and ALLOWANCES

The Company's business requires that it maintain moderate inventories of certain of its finished goods. Historically, sufficient inventory levels, returns and allowances have not been a significant factor in the Company's business. However, between November 2010 and May 2011, and again from May 2012 until October 31, 2013, the Company exhausted its inventory of RENACIDIN and was not able to fill all of its orders for RENACIDIN due to vendor supply problems (see Part I, Item 1(b) above).

BACKLOG

The Company currently does not have any significant backlog of orders.

UNITED-GUARDIAN, INC.

SEASONALITY

Due to the nature of the Company's business and the types of products it markets it is not subject to any significant seasonal fluctuations in sales.

CUSTOMERS

Except for medical and specialty industrial products, which are sold directly by the Company to the end users, the Company's customers are primarily its marketing partners and distributors. The Company sells its products to the marketing partners, which in turn sell those products to hundreds of end users. Although the Company has relatively few marketing partners and distributors, it is not dependent on any one of those companies for the sale of its products. The Company is confident that if any of its marketing partners or distributors were to decide not to sell the Company's products, the end users of its products would still purchase the Company's products, either directly from the Company or from a replacement marketing partner or distributor.

COMPETITION

The Company has many products or processes that are either proprietary or have some unique characteristics, and therefore the Company believes it has been able, and will continue to be able, to compete effectively with other pharmaceutical, personal care, specialty chemical, or health care companies as to products deemed competitive with those of the Company. The pharmaceutical, health care, and cosmetic industries are all highly competitive, and the Company expects competition to intensify as advances in the field are made and become widely known. There are other domestic and foreign companies that are engaged in the same or similar areas of research as those in which the Company is engaged, some of which have substantially greater financial, research, manpower, marketing and distribution resources than the Company. In addition, there are many large, integrated and established pharmaceutical, specialty chemical, personal care and health care companies that have greater capacity than the Company to develop and to commercialize types of products upon which the Company's research and development programs are based. However, the Company believes that the expense of testing and evaluating possible substitutes for the Company's products that are already in customers' formulations, as well as the expense to the customer in relabeling its products, is a significant barrier to displacing the Company's products in current customer formulations. These cost factors make it less likely that a customer would choose a competitive product, unless there was a significant cost savings in doing so. The Company believes that manufacturing, regulatory, distribution and marketing expertise will be increasingly important competitive factors in favor of the Company. In this regard, the Company believes that its marketing arrangements with its global marketing partners will be important in the commercialization of many of the products it is currently developing.

ISO 9001:2008 REGISTRATION

In October 2009 the Company was certified by Underwriters Laboratories, Inc. to be in compliance with the current ISO 9001:2008 standard, indicating that the Company's documented procedures and overall operations had attained the high level of quality needed to comply with this ISO certification level. Prior to that, since December 2003 the Company had been registered under the previous ISO 9001:2000 standard, also by Underwriters Laboratories, Inc. The Company had first earned ISO registration in November 1998, when it earned ISO 9002 registration, and has been in continuous compliance with each of these standards from the time of its approval under each standard.



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GOVERNMENT REGULATION

Regulation by governmental authorities in the United States and other countries is a significant factor in the manufacturing and marketing of many of the Company's products. The Company and many of the Company's products are subject to certain government regulations. Products that may be developed and sold by the Company in the United States may require approval from federal regulatory agencies, such as the FDA, as well as state regulatory agencies. Products that may be developed and sold by the Company outside the United States may require approval from foreign regulatory agencies. Any medical device products developed by the Company will be subject to FDA regulation, and will usually require a 510(k) pre-market notification to the FDA to demonstrate that the device is at least as safe and effective as a legally marketed device. The Company would then need to receive clearance from the FDA prior to marketing the device. Most new pharmaceutical products will require clinical evaluation under an Investigational New Drug application prior to submission of a New Drug Application for approval of a new drug product.

The Company is required to comply with all pertinent current Good Manufacturing Practices of the FDA for medical devices and drugs. Accordingly, the regulations to which the Company and certain of its products may be subject, and any changes with respect thereto, may materially affect the Company's ability to produce and market new products developed by the Company.

The Company's present and future activities are, and will likely continue to be, subject to varying degrees of additional regulation under the Occupational Safety and Health Act, Environmental Protection Act, import, export and customs regulations, and other present and possible future foreign, federal, state and local regulations.

Portions of the Company's operating expenses are directly attributable to complying with federal, state, and local environmental statutes and regulations. In 2013 and 2012 the Company incurred \$33,000 and \$48,000, respectively, in federal, state, and local environmental law compliance costs. There was no material financial or other impact on the Company as a result of compliance with environmental laws.

EMPLOYEES

The Company presently has 36 employees, 4 of whom serve in an executive capacity, 20 in research, quality control and manufacturing, 7 in maintenance and construction, and 5 in office and administrative support services. Of the total number of employees, 33 work full time.

Item 1A. Risk Factors.

The information to be reported under this item is not required of smaller reporting companies.

Item 1B. Unresolved Staff Comments.

The information to be reported under this item is not required of smaller reporting companies.

Item 2. Properties.

The Company maintains its principal office and factory, and conducts its research, at a 50,000 square foot facility on a 2.7 acre parcel at 230 Marcus Boulevard, Hauppauge, New York 11788, which the Company owns. Of the 50,000 square feet, approximately 30,000 square feet is manufacturing space, 15,000 square feet is warehouse space, and 5,000 square feet is office and laboratory space. The Company has fully developed the 2.7 acres, and fully

utilizes the building occupying the land. The Company believes that the aforementioned property is adequate for its immediately foreseeable needs. The property is presently unencumbered and, in the Company's opinion, is adequately insured.



## UNITED-GUARDIAN, INC.

Item 3. Legal Proceedings.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

## PART II

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

## Market Information

The Common Stock of the Company has traded on the NASDAQ Global Market since March 16, 2009, under the symbol "UG". From December 1, 2008 through March 13, 2009, following the merger of the American Stock Exchange with the New York Stock Exchange, the Company's Common Stock was traded on the NYSE Amex Stock Exchange under the same symbol. Prior to December 1, 2008 its stock traded on the American Stock Exchange under the same symbol.

The following table sets forth for the periods indicated the high and low closing sale prices of the shares of Common Stock, as reported by NASDAQ, for the period January 1, 2012 to December 31, 2013. The quotations represent prices between dealers and do not include retail markup, markdown or commission:

| Quarters |                | Year Ended<br>December 31, 2013 |          | Year Ended<br>December 31, 2012 |          |
|----------|----------------|---------------------------------|----------|---------------------------------|----------|
|          |                | High                            | Low      | High                            | Low      |
| First    | (1/1 - 3/31)   | \$ 22.69                        | \$ 18.84 | \$ 18.35                        | \$ 14.91 |
| Second   | (4/1 - 6/30)   | 26.55                           | 19.95    | 23.63                           | 18.00    |
| Third    | (7/1 - 9/30)   | 28.33                           | 23.80    | 20.00                           | 16.78    |
| Fourth   | (10/1 - 12/31) | 28.80                           | 24.28    | 19.78                           | 17.10    |

## Holders of Record

As of March 3, 2014, there were 856 holders of record of Common Stock.

## Cash Dividends

On May 15, 2013, the Company's Board of Directors declared a semi-annual cash dividend of \$0.47 per share, which was paid on June 14, 2013 to all stockholders of record as of May 30, 2013. On November 22, 2013, the Company's Board of Directors declared a semi-annual cash dividend of \$0.50 per share, which was paid on December 20, 2013 to all stockholders of record as of December 6, 2013.

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On May 16, 2012, the Company's Board of Directors declared a semi-annual cash dividend of \$0.42 per share, which was paid on June 18, 2012 to all stockholders of record as of June 4, 2012. On December 4, 2012, the Company's Board of Directors declared a semi-annual cash dividend of \$0.44 per share and a special dividend of \$0.50 per share, which were paid on December 21, 2012 to all stockholders of record as of December 14, 2012.

## Equity Compensation Plan Information

| Plan Category   | Number of securities to be issued upon exercise of outstanding options, warrants, and rights<br>(a) | Weighted-average exercise price of outstanding options, warrants and rights<br>(b) | Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column "(a)")<br>(c) |
|---|---|--|--|
| Equity compensation plans approved by security holders (2004 Stock Option Plan) | 0   | 0  | 500,000  |
| Equity compensation plans not approved by security holders (none)               | -   | -  | -  |
| Total   | 0   | 0  | 500,000  |

## Item 6. Selected Financial Data.

The information to be reported under this item is not required of smaller reporting companies.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

## Critical Accounting Policies

The Company's financial statements have been prepared in accordance with U.S. generally accepted accounting principles. Preparation of financial statements requires the Company to make estimates and assumptions affecting the reported amounts of assets, liabilities, revenues, and expenses and the disclosure of contingent assets and liabilities. The Company uses its historical experience and other relevant factors when developing its estimates and assumptions, which are continually evaluated. Note A, Nature of Business and Summary of Significant Accounting Policies, of the Notes to Financial Statements, included in Item 8, Financial Statements and Supplementary Data, of this Annual Report on Form 10-K includes a discussion of the Company's significant accounting policies. The following accounting policies are those that the Company considers critical to an understanding of the financial statements because their application places the most significant demands on the Company's judgment. The Company's financial results might have been different if other assumptions had been used or other conditions had prevailed.



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Marketable Securities

The Company classifies its marketable securities as available-for-sale at the time of purchase and re-evaluates such designation as of each balance sheet date. The Company's marketable securities include investments in equity and fixed income mutual funds, government securities, and corporate bonds. The Company's marketable securities are reported at fair value with the related unrealized gains and losses included in accumulated other comprehensive income (loss), a component of stockholders' equity. Realized gains or losses on mutual funds are determined using the average cost method, while realized gains or losses on government securities and bonds are determined using the specific-identification method. Realized gains or losses on the Company's marketable securities are insignificant for the years ended December 31, 2013 and 2012. The Company evaluates its investments periodically for possible other-than-temporary impairment by reviewing factors such as the length of time and extent to which fair value had been below cost basis, the financial condition of the issuer and the Company's ability and intent to hold the investment for a period of time which may be sufficient for anticipated recovery of market value. The Company would record an impairment charge to the extent that the cost of the available-for-sale securities exceeds the estimated fair value of the securities and the decline in value is determined to be other-than-temporary. During 2013 the Company did not record an impairment charge regarding its investment in marketable securities because management believes, based on its evaluation of the circumstances, that the decline in fair value below the cost of certain of the Company's marketable securities is temporary.

Revenue Recognition

The Company recognizes revenue when products are shipped, title and risk of loss pass to customers, persuasive evidence of a sales arrangement exists, and collections are reasonably assured. Any allowances for returns are taken as a reduction in sales within the same period the revenue is recognized. Such allowances are based on historical experience as well as other factors that, in the Company's judgment, could reasonably be expected to cause sales returns or doubtful accounts to differ from historical experience.

Accounts Receivable Allowance

The Company performs ongoing credit evaluations of the Company's customers and adjusts credit limits, as determined by a review of current credit information. The Company continuously monitors collection and payments from customers and maintains an allowance for doubtful accounts based upon historical experience, the Company's anticipation of uncollectible accounts receivable and any specific customer collection issues that have been identified. While the Company's credit losses have historically been low and within expectations, the Company may not continue to experience the same credit loss rates that have historically been attained. The receivables are highly concentrated in a relatively small number of customers. Therefore, a significant change in the liquidity, financial position, or willingness to pay timely, or at all, of any one of the Company's significant customers would have a significant impact on the Company's results of operations and cash flows.

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Inventory Valuation Allowance

In conjunction with the Company's ongoing analysis of inventory valuation, management constantly monitors projected demand on a product-by-product basis. Based on these projections, management evaluates the levels of write-downs required for inventory on hand and inventory on order from contract manufacturers. Although the Company believes that it has been reasonably successful in identifying write-downs in a timely manner, sudden changes in buying patterns from customers, either due to a shift in product interest and/or a complete pull back from their expected order levels, may result in the recognition of larger-than-anticipated write-downs.

Results of Operations

Year ended December 31, 2013 compared with the year ended December 31, 2012:

Net Sales

Net sales in 2013 increased by \$1,591,129 (11.5%) compared with 2012. The net increase was the result of the following changes in sales in the different product categories:

- (a) Personal care products: Sales of the Company's personal care products, including cosmetic ingredients, increased by \$2,021,136 (21.4%) for the year ended December 31, 2013 when compared with 2012. The increase was attributable primarily to an increase in sales to ASI, the Company's largest marketing partner. Sales to ASI in 2013 increased by \$2,047,577 (26.7%) compared with 2012. Sales to three of the Company's marketing partners in Europe, as well as its marketing partner in Korea, collectively declined by \$59,034 (3.4%) in 2013 compared with 2012, while sales to the Company's distributor in France increased slightly.

The Company believes that the net increase in sales of its personal care products was the result of improving economic conditions in Asia and North America, which resulted in new consumer product introductions utilizing its products. In particular, sales of the Company's products into China increased by over 40% in 2013. The overall increase in sales was almost entirely attributable to an increase in sales of the Company's extensive line of LUBRAJEL products.

The Company's increased sales to ASI are believed to be the result of both new consumer product introductions and new customers for the Company's products as well as normal fluctuations in ASI's buying patterns. The decrease in sales to most of the Company's European marketing partners is believed to be due to the continuing economic decline in the western European economies, which has resulted in a decrease in demand for personal care and cosmetic ingredients in those areas.

Total sales of all of the Company's LUBRAJEL products for both personal care and medical uses increased by \$2,142,378 (17.9%) in 2013 compared with 2012. The unit volume of all LUBRAJEL products sold, both for personal care and medical uses, increased by approximately 16.5% in 2013 compared with 2012.

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(b)Pharmaceuticals: Sales of the Company's two pharmaceutical products, RENACIDIN and CLORPACTIN, decreased by \$607,654 (39.9%) for the year ended December 31, 2013 compared with 2012, with RENACIDIN accounting for almost the entire decrease. RENACIDIN accounted for approximately 3% of the Company's sales in 2013, and 8% of sales in 2012. Historically, RENACIDIN sales have been approximately 16-20% of Company sales. The decreases in sales of RENACIDIN in both 2012 and 2013 were due to the inability of the Company to fill orders from August 1, 2012 to October 31, 2013 because it could not get product from its supplier. The product has been manufactured for the Company under a long-term contract with a major U.S. drug manufacturer that first experienced regulatory and production problems in 2010, which resulted in a curtailment of production. It then experienced a second production curtailment in May 2012, which continued until production resumed in September 2013. As a result, the Company began to allocate product to its customers beginning in May 2012, and continued to do so until its inventory was depleted on August 1, 2012. Sales could not resume until October 31, 2013, shortly after the supplier was able to resume production. As a result of the second production curtailment, the Company and its supplier entered into a settlement agreement ("Settlement Agreement"), whereby the supplier agreed to pay the Company \$97,610 per month for each month that the product was not available for sale, with those payments to continue until either deliveries resumed or the contract with the supplier ended on January 20, 2014, whichever came first. It also provided for ramp-up payments of \$48,805 for the first two months after the Company started receiving product, and a final payment of \$24,402 for the third month after production resumed. The Company believes that these payments compensated the Company for most of the RENACIDIN gross profit the Company lost during this period. Further information on the previous production curtailment, as well as an earlier settlement agreement that was entered into in August 2011 as a result of that previous production curtailment, can be found in the Company's Annual Reports on Forms 10-K for 2012 and 2011.

The Company is currently working with a new supplier that will be producing RENACIDIN in a new single-dose unit that the Company anticipates may increase its sales of this product in future years. The Company hopes to have the new dosage form on the market in early 2015, subject to FDA approval. However, any delays in FDA approval could change that timetable. The Company is currently receiving new shipments of the current dosage form of RENACIDIN, and expects to have adequate inventory to last until the new single-dose form is approved.

(c)Medical products: Sales of the Company's medical products increased \$124,332 (4.3%) in 2013 compared with 2012. Sales of the primary products in this category all increased, but such increases were partially offset by lower sales of LUBRAJEL RC and LC, which decreased by 14.4% due to the ordering patterns of the customers for this product.

(d)Industrial and other products: Sales of the Company's industrial products, as well as other miscellaneous products, increased by \$10,517 (6.9%) in 2013 when compared with 2012.

Sales were positively impacted in 2013 by a decrease of \$42,799 (21.9%) in sales discounts and allowance reserves as compared with 2012. The decrease in sales discounts and allowances was mainly due to decreases in the allowance for distribution fees, rebates, and sales discounts attributable to the lower sales of RENACIDIN in 2013 as compared with 2012.

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Cost of Sales

Cost of sales as a percentage of net sales in 2013 decreased to 36.4% from 37.7% in the prior year. The decrease was primarily the result of the change in the Company's product mix as a result of the lower sales of RENACIDIN in 2013 (as discussed above), and increased sales in 2013 of the Company's higher- margin LUBRAJEL products, as well as decreases in amortization and insurance expense.

Operating Expenses

Operating expenses decreased by \$3,808 (0.2%) in 2013 compared with the prior year.

Portions of the Company's operating expenses are directly attributable to the research and development that the Company performs. In 2013 and 2012, the Company incurred approximately \$717,000 and \$693,000, respectively, in research and development expenses, which are included in operating expenses. The increase in R&D costs incurred in 2013 was primarily attributable to increases in payroll costs. No portion of the research and development expenses was directly paid by the Company's customers.

Other Income (Expense)

Other income (net) increased \$502,102 (60.6%) for the year ended December 31, 2013 when compared with 2012. The increase was mainly attributable to the \$1,070,561 received from the Company's RENACIDIN supplier pursuant to the aforementioned Settlement Agreement. This compares with \$518,050 that the Company had accrued in 2012 pursuant to that same Settlement Agreement.

The Company earns interest income from money market funds and bonds, and dividend income from both stock and bond mutual funds. Other income was reduced in 2013 by a decrease in investment income of \$65,270 (20.1%), which primarily resulted from lower interest rates and dividend returns compared with 2012.

The Company also had a net loss on the sale of assets of \$14,861 in 2012, which did not recur in 2013.

Provision for Income Taxes

The provision for income taxes increased by \$632,656 (30.2%) in 2013 compared with 2012. This increase was mainly due to an increase in income from operations and from the RENACIDIN damage settlement. The Company's effective income tax rate was approximately 32% in 2013 and 30% in 2012, and is lower than the federal statutory rate of 34% primarily due to the additional tax deduction for domestic production activities as well as the utilization of research and development tax credits.

Liquidity and Capital Resources

Working capital increased from \$11,795,895 at December 31, 2012 to \$13,061,866 at December 31, 2013, an increase of \$1,265,971 (10.7%). The current ratio decreased from 15.3 to 1 at December 31, 2012 to 11.5 to 1 at December 31, 2013. The increase in working capital was mainly due to increases in marketable securities, accounts receivable, and inventory. The decrease in the current ratio was primarily the result of increases in accounts payable and income taxes payable.





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Accounts receivable (net of allowance for doubtful accounts) as of December 31, 2013 increased by \$773,120 as compared with 2012. The average period of time that an account receivable was outstanding was approximately 33 and 35 days in 2013 and in 2012, respectively. The Company has a bad debt reserve of \$18,000 and \$29,000 for 2013 and 2012, respectively, and believes that the net balance of its accounts receivable is fully collectable as of December 31, 2013.

The Company does not maintain a line of credit with a financial institution because the Company has no foreseeable need for a line of credit, and therefore management believes that the cost of maintaining a line of credit is not justified, especially considering the strong financial condition of the Company.

The Company generated cash from operations of \$5,805,086 in 2013 compared with \$5,380,747 in 2012. The increase in 2013 was primarily due to increases in net income, accounts payable, accrued expenses, and taxes payable.

Net cash used in investing activities was \$1,460,662 for the year ended December 31, 2013, compared with net cash provided by investing activities of \$1,527,819 for the year ended December 31, 2012. This decrease was mainly due to purchases of marketable securities in 2013.

Cash used in financing activities was \$4,458,544 and \$6,251,158 during the years ended December 31, 2013 and 2012, respectively. The decrease was mainly due to a special dividend of \$0.50 per share the Company paid in December 2012 due to uncertainty regarding the tax treatment of qualified dividends after December 31, 2012. For the year ended December 31, 2013 the Company did not declare any special dividends.

The Company believes that its working capital is sufficient to support its operating requirements for the next fiscal year. The Company's long-term liquidity position will be dependent upon its ability to generate sufficient cash flow from profitable operations. The Company has no material commitments for future capital expenditures.

#### Off Balance-Sheet Arrangements

The Company has no off balance-sheet transactions that have, or are reasonably likely to have, a current or future effect on the Company's financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

#### Contractual Obligations and Commitments

The information to be reported under this item is not required of smaller reporting companies.

#### New Accounting Pronouncements

See Note "A" to the financial statements regarding new accounting pronouncements.

#### Item 7A. Quantitative and Qualitative Disclosures about Market Risk.

The information to be reported under this item is not required of smaller reporting companies.

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Item 8. Financial Statements and Supplementary Data.

Annexed hereto starting on page F-1.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

Item 9A. Controls and Procedures.

(a) Evaluation of Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Principal Executive Officer and Principal Financial Officer, has evaluated the design, operation, and effectiveness of the Company's disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act as of December 31, 2013. On the basis of that evaluation, management concluded that the Company's disclosure controls and procedures are designed to be, and are, effective at providing reasonable assurance that the information required to be disclosed in reports filed or submitted pursuant to the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the SEC, and that such information is accumulated and communicated to management, including its Principal Executive Officer and Principal Financial Officer as appropriate, to allow timely decisions regarding required disclosure.

(b) Management's Report on Internal Control over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). The Company's internal control system is designed to provide reasonable assurance to management and to the Company's Board of Directors regarding the preparation and fair presentation of published financial statements. Under the supervision and with the participation of management, including the Company's Principal Executive Officer and Principal Financial Officer, management conducted an evaluation of the effectiveness of the Company's internal control over financial reporting based on the framework in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on management's evaluation under the framework in Internal Control—Integrated Framework, management concluded that the Company's internal control over financial reporting was effective as of December 31, 2013.

This Annual Report does not include an attestation report of the Company's registered public accounting firm regarding internal control over financial reporting. Since the Company is a non-accelerated filer, management's report is not subject to attestation by the Company's registered public accounting firm pursuant to Section 404(b) of the Sarbanes-Oxley Act of 2002. As a result, this Annual Report contains only management's report on internal controls.

(c) Changes in Internal Control over Financial Reporting

There were no changes in the Company's internal control over financial reporting that occurred in the fourth quarter of 2013 that materially affected, or would be reasonably likely to materially affect, the Company's internal control over financial reporting.



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(d) Limitations of the Effectiveness of Internal Controls

The effectiveness of the Company's system of disclosure controls and procedures and internal control over financial reporting is subject to certain limitations, including the exercise of judgment in designing, implementing and evaluating the control system, the assumptions used in identifying the likelihood of future events, and the inability to eliminate fraud and misconduct completely. As a result, there can be no assurance that the Company's disclosure controls and procedures and internal control over financial reporting will detect all errors or fraud. However, the Company's control systems have been designed to provide reasonable assurance of achieving their objectives, and the Company's Principal Executive Officer and Principal Financial Officer have concluded that the Company's disclosure controls and procedures and internal control over financial reporting are effective at the reasonable assurance level.

Item 9B. Other Information.

None.

PART III

Item 10. Directors, Executive Officers and Corporate Governance.

The information required by this item is incorporated by reference to the section entitled "Directors and Executive Officers" to be contained in the Company's 2014 Proxy Statement.

Code of Ethics

The Company has adopted a Code of Business Conduct and Ethics that applies to all officers, directors, and employees serving in any capacity to the Company, including the Chief Executive Officer and/or President, Chief Financial Officer, and Principal Accounting Officer. A copy of the Company's Code of Business Conduct and Ethics is available on the Company's web site at <http://www.u-g.com/corporate>. The Company intends to satisfy the disclosure requirement under Item 5.05 of Form 8-K relating to amendments to or waivers from any provision of its Code of Business Conduct and Ethics applicable to the Chief Executive Officer, Chief Financial Officer and Principal Accounting Officer by posting this information on the Company's web site.

Item 11. Executive Compensation.

The information required by this item is incorporated herein by reference to the section entitled "Compensation of Directors and Executive Officers" to be contained in the Company's 2014 Proxy Statement.

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Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The information required by this item is incorporated by reference to the section entitled "Voting Securities and Principal Stockholders" to be contained in the Company's 2014 Proxy Statement.

Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required by this item is incorporated by reference to the section entitled "Directors and Executive Officers" to be contained in the Company's 2014 Proxy Statement.

Item 14. Principal Accounting Fees and Services.

Audit Fees

The aggregate fees that have been, or are expected to be, billed by Baker Tilly Virchow Krause, LLP ("Baker Tilly"), formerly Holtz Rubenstein Reminick LLP, the Company's principal accountants, to the Company for the quarterly reviews and year-end audit of the Company's financial statements for 2013 and 2012, were approximately \$83,000 for each of those fiscal years (\$7,000 for each of the first three fiscal quarters and \$61,000 for the year-end audit). In addition, Baker Tilly was reimbursed up to \$1,000 for out-of-pocket expenses each fiscal year.

Audit-Related Fees

During 2013 and 2012 there were no fees paid to Baker Tilly in connection with the Company's compliance with Section 404 of the Sarbanes-Oxley Act of 2002.

No other fees were billed by Baker Tilly for the last two fiscal years that were reasonably related to the performance of the audit or review of the Company's financial statements and not reported under "Audit Fees" above.

Tax Fees

There were no fees billed by Baker Tilly during the last two fiscal years for professional services rendered for tax compliance, tax advice, or tax planning. Accordingly, none of such services were approved pursuant to pre-approval procedures or permitted waivers thereof.

All Other Fees

There were no other non-audit-related fees billed to the Company by Baker Tilly in 2013 or 2012.

Pre-Approval Policies and Procedures

Engagement of accounting services by the Company is not made pursuant to any pre-approval policies and procedures. Rather, the Company believes that its accounting firm is independent because all of its engagements by the Company are approved by the Company's Audit Committee prior to any such engagement.

UNITED-GUARDIAN, INC.

The Audit Committee of the Company's Board of Directors meets periodically to review and approve the scope of the services to be provided to the Company by its Independent Registered Public Accounting firm, as well as to review and discuss any issues that may arise during an engagement. The Audit Committee is responsible for the prior approval of every engagement of the Company's independent registered public accounting firm to perform audit and permissible non-audit services for the Company, such as quarterly financial reviews, tax matters, and consultation on new accounting and disclosure standards.

Before the auditors are engaged to provide those services, the Chief Financial Officer and Controller will make a recommendation to the Audit Committee regarding each of the services to be performed, including the fees to be charged for such services. At the request of the Audit Committee, the Independent Registered Public Accounting Firm and/or management shall periodically report to the Audit Committee regarding the extent of services being provided by the Independent Registered Public Accounting Firm, and the fees for the services performed to date.

Item 15. Exhibits, Financial Statement Schedules.

(a) Documents filed as part of this report.

(i) Financial Statements - see Item 8. Financial Statements and Supplementary Data.

(ii) Financial Statement Schedules – None.

(Financial statement schedules have been omitted either because they are not applicable, not required, or the information required to be set forth therein is included in the financial statements or notes thereto.)

(iii) Report of Independent Registered Public Accounting Firm.

(iv) Notes to Financial Statements.

(b) Exhibits

The exhibits listed on the accompanying Exhibit Index are filed as part of this Annual Report.

UNITED-GUARDIAN, INC.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

UNITED-GUARDIAN, INC.

By: /s/ Kenneth H. Globus  
Kenneth H. Globus  
President and Director

Date: March 21, 2014

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Signature  | Title  | Date           |
|--|--|----------------|
| By: /s/ Kenneth H. Globus<br>Kenneth H. Globus                       | President, General Counsel, Chairman<br>of the Board of Directors (Principal<br>Executive Officer)   | March 21, 2014 |
| By: /s/ Robert S. Rubinger<br>Robert S. Rubinger                     | Executive Vice President, Secretary,<br>Chief Financial Officer, Director<br>(Principal<br>Financial Officer and Principal<br>Accounting<br>Officer) | March 21, 2014 |
| By: /s/ Lawrence F.<br>Maietta<br>Lawrence F. Maietta                | Director   | March 21, 2014 |
| By: /s/ Arthur M. Dresner<br>Arthur M. Dresner                       | Director   | March 21, 2014 |
| By: /s/ Andrew A.<br>Boccone<br>Andrew A. Boccone                    | Director   | March 21, 2014 |
| By: /s/ Christopher W.<br>Nolan, Sr.<br>Christopher W.<br>Nolan, Sr. | Director   | March 21, 2014 |





UNITED-GUARDIAN, INC.

EXHIBIT INDEX

ExhibitDescription

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- 2 Certificate of Merger of United-Guardian, Inc. (New York) with and into United-Guardian, Inc. (Delaware) as filed with the Secretary of State of the State of Delaware on September 10, 1987. Incorporated by reference to Exhibit 3(b) of the Registrant's Annual Report on Form 10-K for the fiscal year ended February 29, 1988 (the "1988 10-K").
- 3(a) Certificate of Incorporation of the Company as filed April 22, 1987. Incorporated by reference to Exhibit 4.1 of the Registrant's Current Report on Form 8-K, dated September 21, 1987 (the "1987 8-K").
- 3(b) By-laws of the Company. Incorporated by reference to Exhibit 4.2 to the 1987 8-K.
- 4 (a) Specimen Certificate for shares of Common Stock of the Company. Incorporated by reference to Exhibit 4(a) to the 1988 10-K.
- 10(a) Qualified Retirement Income Plan for Employees of the Company, as restated April 1, 1976. Incorporated by reference to Exhibit 11(c) of the Registrant's Registration Statement on Form S-1 (Registration No. 2-63114) declared effective February 9, 1979.
- 10(b) Exclusive Distributor Agreement between the Company and ISP Technologies Inc., dated July 5, 2000. Incorporated by reference to Exhibit 10(d) of the Registrant's Annual Report on Form 10-KSB for the fiscal year ended December 31, 2000.
- 10(c) Letter Amendment between the Company and ISP Technologies Inc. dated December 16, 2002 amending the Exclusive Distributor Agreement between the Registrant and ISP Technologies Inc. dated July 5, 2000. Incorporated by reference to Exhibit 10(d) to the Registrant's Annual Report on Form 10-KSB for the fiscal year ended December 31, 2002.
- 10(d) Letter Amendment between the Company and ISP Technologies Inc. dated December 20, 2005 amending the Exclusive Distributor Agreement between the Registrant and ISP Technologies Inc. dated July 5, 2000 and amended on December 31, 2002. Incorporated by reference to Exhibit 10(d) of the Registrant's Annual Report on Form 10-KSB for the fiscal year ended December 31, 2005.
- 10(e) Letter Amendment between the Company and ISP Technologies Inc. dated May 5, 2010 amending the Exclusive Distributor Agreement between the Company and ISP Technologies Inc. dated July 5, 2000 and amended on December 16, 2002 and December 20, 2005. Incorporated by reference to Exhibit 10.1 of the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2010.
- 10(f) Settlement Agreement and General Release between the Company and Hospira Worldwide, Inc., dated January 18, 2013. Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K dated January 18, 2012 and filed on January 23, 2012.
- 10(g) Manufacturing and Supply Agreement between the Company and Smiths Medical ASD, Inc. signed November 12, 2013 and effective as of November 1, 2013. Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K dated and filed November 18, 2013.



UNITED-GUARDIAN, INC.

21 Subsidiaries of the Company:

| Name                             | Jurisdiction of<br>Incorporation | Name Under Which<br>it does Business |
|----------------------------------|----------------------------------|--------------------------------------|
| Dieselite Corporation (Inactive) | Delaware                         | N/A                                  |

31.1 Certification of Kenneth H. Globus, President and Principal Executive Officer of the Company, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of Robert S. Rubinger, Chief Financial Officer of the Company, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32 Certifications of Kenneth H. Globus, President and Principal Executive Officer of the Company, and Robert S. Rubinger, Chief Financial Officer of the Company, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

UNITED-GUARDIAN, INC.

INDEX TO FINANCIAL STATEMENTS  
(For the years ended  
December 31, 2013 and 2012)

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UNITED-GUARDIAN, INC.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Stockholders

United-Guardian, Inc.

Hauppauge, New York

We have audited the accompanying balance sheets of United-Guardian, Inc. (the "Company") as of December 31, 2013 and 2012, and the related statements of income, comprehensive income, stockholders' equity, and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as, evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United-Guardian, Inc. as of December 31, 2013 and 2012, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

/s/ Baker Tilly Virchow Krause, LLP

Melville, New York

March 21, 2014

## UNITED-GUARDIAN, INC.

## STATEMENTS OF INCOME

|   | Years ended December 31, |              |
|---|--------------------------|--------------|
|   | 2013                     | 2012         |
| Net sales                                     | \$15,416,893             | \$13,825,764 |
| Costs and expenses:                           |                          |              |
| Cost of sales                                 | 5,610,813                | 5,218,959    |
| Operating expenses                            | 2,504,526                | 2,508,334    |
| Total costs and expenses                      | 8,115,339                | 7,727,293    |
| Income from operations                        | 7,301,554                | 6,098,471    |
| Other income (expense):                       |                          |              |
| Investment income                             | 259,747                  | 325,017      |
| (Loss) on sale of assets                      | -                        | (14,861 )    |
| Income from damage settlement                 | 1,070,561                | 518,050      |
| Total other income, net                       | 1,330,308                | 828,206      |
| Income from operations before income taxes    | 8,631,862                | 6,926,677    |
| Provision for income taxes                    | 2,728,553                | 2,095,897    |
| Net income                                    | \$5,903,309              | \$4,830,780  |
| Earnings per common share (basic and diluted) | \$1.28                   | \$1.05       |
| Weighted average shares (basic and diluted)   | 4,596,439                | 4,596,439    |

## STATEMENTS OF COMPREHENSIVE INCOME

|   | Years ended December 31, |              |
|---|--------------------------|--------------|
|   | 2013                     | 2012         |
| Net income                                      | \$ 5,903,309             | \$ 4,830,780 |
| Other comprehensive (loss) income:              |                          |              |
| Unrealized (loss) gain on marketable securities | (71,711 )                | 220,946      |
| Income tax benefit (expense)                    | 24,855                   | (76,579 )    |
| Other comprehensive (loss) income, net of tax   | (46,856 )                | 144,367      |
| Comprehensive income                            | \$ 5,856,453             | \$ 4,975,147 |

See Notes to Financial Statements



## UNITED-GUARDIAN, INC.

## BALANCE SHEETS

## ASSETS

|  | December 31,        |                     |
|--|---------------------|---------------------|
|  | 2013                | 2012                |
| <b>Current assets:</b>   |                     |                     |
| Cash and cash equivalents  | \$1,634,262         | \$1,748,382         |
| Marketable securities  | 8,863,205           | 7,743,946           |
| Accounts receivable, net of allowance for doubtful accounts of \$18,000 in 2013 and \$29,000 in 2012 | 1,790,747           | 1,017,627           |
| Receivable in connection with damage settlement  | 48,805              | 518,050             |
| Inventories (net)  | 1,610,747           | 1,242,750           |
| Prepaid expenses and other current assets  | 130,001             | 132,458             |
| Prepaid income taxes   | -                   | 3,602               |
| Deferred income taxes  | 229,451             | 216,588             |
| <b>Total current assets</b>  | <b>14,307,218</b>   | <b>12,623,403</b>   |
| <b>Property, plant, and equipment:</b>   |                     |                     |
| Land   | 69,000              | 69,000              |
| Factory equipment and fixtures   | 4,090,968           | 3,842,927           |
| Building and improvements  | 2,766,319           | 2,725,993           |
| Waste disposal plant   | 133,532             | 133,532             |
| <b>Total property, plant and equipment</b>   | <b>7,059,819</b>    | <b>6,771,452</b>    |
| Less accumulated depreciation  | 5,725,318           | 5,535,589           |
| <b>Net property, plant, and equipment</b>  | <b>1,334,501</b>    | <b>1,235,863</b>    |
| <b>Other asset:</b>  | <b>9,147</b>        | <b>-</b>            |
| <b>Total assets</b>  | <b>\$15,650,866</b> | <b>\$13,859,266</b> |

See Notes to Financial Statements



## UNITED-GUARDIAN, INC.

## BALANCE SHEETS

## LIABILITIES AND STOCKHOLDERS' EQUITY

|  | December 31, |              |
|--|--------------|--------------|
|  | 2013         | 2012         |
| Current liabilities:   |              |              |
| Accounts payable   | \$385,699    | \$151,385    |
| Accrued expenses   | 728,015      | 676,123      |
| Income taxes payable   | 131,638      | -            |
| Total current liabilities  | 1,245,352    | 827,508      |
| Deferred income taxes  | 169,587      | 193,740      |
| Stockholders' equity:  |              |              |
| Common stock, \$.10 par value; 10,000,000 shares authorized; 4,596,439 shares issued and outstanding at December 31, 2013 and 2012, respectively | 459,644      | 459,644      |
| Accumulated other comprehensive income   | 132,123      | 178,979      |
| Retained earnings  | 13,644,160   | 12,199,395   |
| Total stockholders' equity   | 14,235,927   | 12,838,018   |
| Total liabilities and stockholders' equity   | \$15,650,866 | \$13,859,266 |

See Notes to Financial Statements

## UNITED-GUARDIAN, INC.

## STATEMENT OF STOCKHOLDERS' EQUITY

Years ended December 31, 2013 and 2012

|   | Common stock<br>Shares | Common stock<br>Amount | Accumulated<br>other<br>comprehensive<br>income | Retained<br>earnings | Total        |
|---|------------------------|------------------------|---|----------------------|--------------|
| Balance, January 1, 2012  | 4,596,439              | \$459,644              | \$ 34,612                                       | \$13,619,773         | \$14,114,029 |
| Change in unrealized gains on marketable securities, net of deferred income tax expense of \$76,579 |                        |                        | 144,367   |                      | 144,367      |
| Net income  |                        |                        |   | 4,830,780            | 4,830,780    |
| Dividends declared  |                        |                        |   | (6,251,158 )         | (6,251,158 ) |
| Balance, December 31, 2012  | 4,596,439              | 459,644                | 178,979   | 12,199,395           | 12,838,018   |
| Change in unrealized gains on marketable securities, net of deferred income tax benefit of \$24,855 |                        |                        | (46,856 )                                       |                      | (46,856 )    |
| Net income  |                        |                        |   | 5,903,309            | 5,903,309    |
| Dividends declared  |                        |                        |   | (4,458,544 )         | (4,458,544 ) |
| Balance, December 31, 2013  | 4,596,439              | \$459,644              | \$ 132,123                                      | \$13,644,160         | \$14,235,927 |

See Notes to Financial Statements

## UNITED-GUARDIAN, INC.

## STATEMENTS OF CASH FLOWS

|   | Years ended December 31, |             |
|---|--------------------------|-------------|
|   | 2013                     | 2012        |
| Cash flows from operating activities:   |                          |             |
| Net income  | \$5,903,309              | \$4,830,780 |
| Adjustments to reconcile net income to net cash provided by operating activities:       |                          |             |
| Depreciation and amortization   | 189,729                  | 254,441     |
| Net loss on sale of assets  | -                        | 14,861      |
| Realized (gain) loss on sales of marketable securities                                  | (18,675 )                | 22,931      |
| (Decrease) increase in allowance for bad debts  | (11,089 )                | 11,054      |
| Deferred income taxes   | (12,161 )                | 59,541      |
| (Decrease) increase in cash resulting from changes in operating assets and liabilities: |                          |             |
| Accounts receivable   | (762,031 )               | 624,758     |
| Receivable from damage settlement   | 469,245                  | (518,050 )  |
| Inventories   | (367,997 )               | 224,684     |
| Prepaid expenses and other current and non-current assets                               | (6,690 )                 | 30,576      |
| Prepaid income taxes  | 3,602                    | 75,011      |
| Accounts payable  | 234,314                  | (249,004 )  |
| Accrued expenses and taxes payable  | 183,530                  | (836 )      |
| Net cash provided by operating activities   | 5,805,086                | 5,380,747   |
| Cash flows from investing activities:   |                          |             |
| Acquisitions of plant and equipment   | (288,367 )               | (252,356 )  |
| Proceeds from the sale of assets  | -                        | 30,350      |
| Purchases of marketable securities  | (5,311,313)              | (4,266,419) |
| Proceeds from sales of marketable securities  | 4,139,018                | 6,016,244   |
| Net cash (used in) provided by investing activities                                     | (1,460,662)              | 1,527,819   |
| Cash flows from financing activities:   |                          |             |
| Dividends paid  | (4,458,544)              | (6,251,158) |
| Net cash used in financing activities   | (4,458,544)              | (6,251,158) |
| Net (decrease) increase in cash and cash equivalents                                    | (114,120 )               | 657,408     |
| Cash and cash equivalents, beginning of year  | 1,748,382                | 1,090,974   |
| Cash and cash equivalents, end of year  | \$1,634,262              | \$1,748,382 |

See Notes to Financial Statements

UNITED-GUARDIAN, INC.

NOTES TO FINANCIAL STATEMENTS

NOTE A - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Business

United-Guardian, Inc. (the "Company") is a Delaware corporation that, through its Guardian Laboratories Division, conducts research, product development, manufacturing and marketing of cosmetic ingredients and other personal care products, pharmaceuticals, medical and health care products, and proprietary specialty industrial products. Two major product lines, LUBRAJEL™ and RENACIDIN™ IRRIGATION ("RENACIDIN") together accounted for 94.4% and 94.1% of revenue for the years ended December 31, 2013 and December 31, 2012, respectively. LUBRAJEL accounted for 91.4% and 86.5% of revenue for the years ended December 31, 2013 and December 31, 2012, respectively, and RENACIDIN accounted for 2.9% and 7.6% of revenue for the years ended December 31, 2013 and December 31, 2012, respectively.

Accounts Receivable and Reserves

The carrying amount of accounts receivable is reduced by a valuation allowance that reflects our best estimate of the amounts that will not be collected. The reserve for accounts receivable comprises the allowance for doubtful accounts and sales returns. In addition to reviewing delinquent accounts receivable, we consider many factors in estimating our reserve, including historical data, experience, customer types and credit worthiness, and economic trends. From time to time, we adjust our assumptions for anticipated changes in any of these or other factors expected to affect collectability.

Revenue Recognition

The Company recognizes revenue when products are shipped, title and risk of loss pass to customers, persuasive evidence of a sales arrangement exists, and collections are reasonably assured. All products are shipped Free On Board ("FOB") Hauppauge, New York, the location of the Company's plant. Both title and risk of loss are deemed by both the Company and its customers to have passed to the customers at the time the goods leave the Company's plant. Shipments are only made after confirmation that a valid purchase order has been received and that the future collection of the sale amount is reasonably assured. All sales of the Company's products are deemed final, and there is no obligation on the part of the Company to repurchase or allow the return of the goods unless they are defective. The Company does not make sales on consignment, and the collection of the proceeds of the sale is not contingent upon the customer being able to sell the goods to a third party.

Any allowance for returns is taken as a reduction of sales within the same period the revenue is recognized. Such allowances are based on historical experience. The Company has not experienced significant fluctuations between estimated allowances and actual activity.

Cash and Cash Equivalents

For financial statement purposes, the Company considers as cash equivalents all highly liquid investments with an original maturity of three months or less at inception. The Company deposits cash and cash equivalents with high credit quality financial institutions and believes that any amounts in excess of insurance limitations to be at minimal risk. Cash and cash equivalents held in these accounts are currently insured by the Federal Deposit Insurance Corporation up to a maximum of \$250,000.

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UNITED-GUARDIAN, INC.

Dividends

On May 15, 2013, the Company's Board of Directors declared a semi-annual cash dividend of \$0.47 per share, which was paid on June 14, 2013 to all stockholders of record as of May 30, 2013. On November 22, 2013, the Company's Board of Directors declared a semi-annual cash dividend of \$0.50 per share, which was paid on December 20, 2013 to all stockholders of record as of December 6, 2013. Total dividends declared and paid in 2013 were \$4,458,544.

On May 16, 2012, the Company's Board of Directors declared a semi-annual cash dividend of \$0.42 per share, which was paid on June 18, 2012 to all stockholders of record as of June 4, 2012. On December 4, 2012, the Company's Board of Directors declared a semi-annual cash dividend of \$0.44 per share and a special dividend of \$0.50 per share, which were paid on December 21, 2012 to all stockholders of record as of December 14, 2012. Total dividends declared and paid in 2012 were \$6,251,158.

Supplemental Disclosures of Non-cash Investing and Financing Activities

Cash payments for income taxes were \$2,605,474 and \$2,024,245 for the years ended December 31, 2013 and 2012, respectively.

Marketable Securities

Marketable securities include investments in equity and fixed income mutual funds, government securities and corporate bonds, all of which have a high degree of liquidity, are classified as "Available for Sale" securities, and are reported at their fair values. Unrealized gains and losses on "Available for Sale" securities are reported as accumulated other comprehensive income (loss) in stockholders' equity, net of the related tax effects. Investment income is recognized when earned. Realized gains and losses on sales of investments and declines in value judged to be other than temporary, if any, are reported in other income with cost being determined on a specific identification basis. Fair values are based on quoted market prices. The Company evaluates its investments periodically for possible impairment and reviews factors such as the length of time and extent to which fair value has been below cost basis and the Company's ability and intent to hold the investment for a period of time which may be sufficient for anticipated recovery in market value.

Inventories

Inventories are valued at the lower of cost or current market value. Cost is determined using the average cost method, which approximates cost determined by the first-in, first-out ("FIFO") method. Inventory costs include material, labor and factory overhead.

Property, Plant and Equipment

Property, plant and equipment are carried at cost, less accumulated depreciation. Major replacements and betterments are capitalized, while routine maintenance and repairs are expensed as incurred. Assets are depreciated under both accelerated and straight-line methods. Depreciation charged to income as a result of using accelerated methods was not materially different than that which would result from using the straight-line method for all periods presented. Certain factory equipment and fixtures are constructed by the Company using purchased materials and in-house labor. Such assets are capitalized and depreciated on a basis consistent with the Company's purchased fixed assets.



## UNITED-GUARDIAN, INC.

Estimated useful lives are as follows:

|  |   |                                      |   |
|--|---|--------------------------------------|---|
| Factory equipment and fixtures (years) | 5 | -                                    | 7 |
| Building (years)                       |   | 40                                   |   |
| Building improvements                  |   | Lesser of useful<br>life or 20 years |   |
| Waste disposal system (years)          |   | 7                                    |   |

#### Impairment of Long-Lived Assets

Long-lived assets and certain identifiable intangibles are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. No impairments were necessary at December 31, 2013 and 2012.

#### Other Asset

Other asset at December 31, 2013 consisted of costs incurred relating to the new production process for RENACIDIN.

#### Fair Value of Financial Instruments

Management of the Company believes that the fair value of financial instruments, consisting of cash and cash equivalents, accounts receivable, accounts payable, and accrued expenses approximates their carrying value due to their short payment terms.

#### Concentration of Credit Risk

Accounts receivable potentially exposes the Company to concentrations of credit risk. The Company monitors the amount of credit it allows each of its customers, using the customer's prior payment history to determine how much credit to allow or whether any credit should be given at all. It is the Company's policy to discontinue shipments to any customer that is substantially past due on its payments. The Company sometimes requires payment in advance from customers whose payment record is questionable. As a result of its monitoring of the outstanding credit allowed for each customer, as well as the fact that the majority of the Company's sales are to customers whose satisfactory credit and payment record has been established over a long period of time, the Company believes that its accounts receivable credit risk has been reduced.

For the year ended December 31, 2013, two customers, both of them distributors and marketing partners of the Company, accounted for approximately 69% of the Company's revenues during the year, and 72% of its outstanding accounts receivable at year end. For the year ended December 31, 2012, these same two customers accounted for a total of 62% of the Company's revenues during the year, and 52% of its outstanding accounts receivable at year end.



UNITED-GUARDIAN, INC.

Vendor Concentration

The principal raw materials used by the Company consist of common industrial organic and inorganic chemicals. Most of these materials are available in ample supply from numerous sources. The Company has five major raw material vendors that accounted for approximately 67% and 77% of the raw material purchases by the Company in 2013 and 2012, respectively.

Income Taxes

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for future tax consequences attributable to the temporary differences between the financial statement carrying amounts of assets and liabilities and their respective tax bases and operating loss and tax credit carry forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period that includes the enactment date. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized.

Uncertain tax positions are accounted for utilizing a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. As of December 31, 2013 and 2012, the Company did not have any unrecognized income tax benefits. It is the Company's policy to recognize interest and penalties related to taxes as interest expense as incurred. During the years ended December 31, 2013 and 2012 the Company did not record any interest or penalties. The Company's tax returns are subject to examination by the United States Internal Revenue Service for years 2010 through 2012. In March 2014 the Department of Taxation of the State of New York ("DOT") commenced an examination of the Company's income tax returns for years 2010 through 2012. The Company has already provided the DOT with some preliminary information that it requested.

Research and Development

The Company's research and development expenses, included in operating expenses, are recorded in the year incurred. Research and development expenses were approximately \$717,000 and \$693,000 for the years ended December 31, 2013 and 2012, respectively.

Shipping and Handling Costs

Shipping and handling costs are classified in operating expenses in the accompanying statements of income. Shipping and handling costs were approximately \$45,000 and \$65,000 for the years ended December 31, 2013 and 2012, respectively.

Advertising Costs

Advertising costs are expensed as incurred. During 2013 and 2012 the Company incurred \$16,000 and \$24,000, respectively, in advertising costs.



UNITED-GUARDIAN, INC.

Stock-Based Compensation

In 2004, the Company approved a stock option plan ("2004 Stock Option Plan"). All share-based payments to employees, including grants of employee stock options, are recognized as compensation expense over the requisite service period (generally the vesting period) in the financial statements based on their fair values on grant date. For options with graded vesting, the Company fair values the stock option grants and recognizes compensation expense as if each vesting portion of the award was a separate award. The impact of forfeitures that may occur prior to vesting is also estimated and considered in the amount of expense recognized. In addition, the realization of tax benefits in excess of amounts recognized for financial reporting purposes will be recognized as a financing activity rather than as an operating activity.

Earnings Per Share Information

Basic earnings per share are computed by dividing net income by the weighted average number of common shares outstanding during the year. Diluted earnings per share include the dilutive effect of outstanding stock options.

Use of Estimates

In preparing financial statements in conformity with U.S. generally accepted accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and revenues and expenses during the reporting period. Actual results could differ from those estimates. Such estimated items include the allowance for bad debts, possible impairment of marketable securities, reserve for inventory obsolescence, and the allocation of overhead.

New Accounting Standards

In February 2013, FASB issued ASU 2013-02, "Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income." This update requires the Company to report amounts being reclassified out of accumulated other comprehensive income by component. It also requires the Company to report either on the face of the financial statements or in the notes any significant amounts reclassified out of accumulated other comprehensive income, by the respective line items of net income, but only if the item reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. For those amounts not required to be reclassified directly to net income in their entirety, the Company is required to cross-reference other disclosures that provide further details about the amounts. The amendments are effective for reporting periods beginning after December 15, 2012. The Company adopted this amendment effective January 1, 2013. The adoption of this amendment did not have a material impact on the Company's results of operations.

In December of 2013, FASB issued ASU 2013-12, "Definition of a Public Business Entity." This amendment clarifies the definition of what is a public entity as compared to a private entity to minimize the inconsistency and complexity of having multiple definitions for applying U.S. generally accepted accounting principles. It does not affect existing requirements and there is no effective date for adoption. This amendment does not affect the Company's results of operations.

In December of 2013, FASB issued ASU 2013-11, "Income Taxes (Topic 740): Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists." This amendment requires that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax

loss, or a tax credit carryforward with exceptions. This amendment only applies to entities that have an unrecognized tax benefit when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists at the reporting date. This update became effective for interim and annual reporting periods beginning after December 15, 2013. The update does not have a material impact on the Company's results of operation and at the present time it does not apply to the Company.

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## UNITED-GUARDIAN, INC.

## NOTE B - MARKETABLE SECURITIES

The fair values of the Company's marketable securities are determined in accordance with GAAP, with fair value being defined as the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, the Company utilizes the three-tier value hierarchy, as prescribed by GAAP, which prioritizes the inputs used in measuring fair value as follows:

Level 1 - inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 - inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 – inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The following available-for-sale securities, which comprise all of the Company's marketable securities, are re-measured to fair value on a recurring basis and are valued using Level 1 inputs using quoted prices (unadjusted) for identical assets in active markets:

| December 31, 2013                         | Cost        | Fair Value  | Unrealized Gain/(Loss) |
|---|-------------|-------------|------------------------|
| <b>Available for sale:</b>                |             |             |                        |
| Corporate bonds (matures within 1 year)   | \$203,920   | \$200,053   | \$ (3,867 )            |
| Fixed income mutual funds                 | 7,325,930   | 7,425,687   | 99,757                 |
| Equity and other mutual funds             | 1,131,147   | 1,237,465   | 106,318                |
|   | \$8,660,997 | \$8,863,205 | \$ 202,208             |
| <b>December 31, 2012</b>                  |             |             |                        |
| <b>Available for sale:</b>                |             |             |                        |
| Corporate bonds (maturities of 1-5 years) | \$203,920   | \$203,357   | \$ (563 )              |
| Fixed income mutual funds                 | 6,991,181   | 7,242,998   | 251,817                |
| Equity and other mutual funds             | 274,926     | 297,591     | 22,665                 |
|   | \$7,470,027 | \$7,743,946 | \$ 273,919             |

Proceeds from the sale and redemption of marketable securities amounted to \$4,139,018 and \$6,016,244 for the years ended December 31, 2013 and 2012, respectively. Gains of \$18,675 and losses of \$22,931 were realized for the years ended December 31, 2013 and 2012, respectively.

Investment income consisted principally of unrealized and realized gains and losses, interest income from bonds and money market funds, and dividend income from bond funds and mutual funds.



## UNITED-GUARDIAN, INC.

## NOTE C – INVENTORIES

Inventories consist of the following:

|                                   | December 31, |             |
|-----------------------------------|--------------|-------------|
|                                   | 2013         | 2012        |
| Raw materials and work-in-process | \$488,757    | \$481,544   |
| Finished products                 | 1,121,990    | 761,206     |
|                                   | \$1,610,747  | \$1,242,750 |

Finished product inventories at December 31, 2013 and 2012 are stated net of a reserve of \$20,000 for slow moving and obsolete items.

## NOTE D – INCOME TAXES

The provision for income taxes consists of the following:

|                                  | Years ended December 31, |              |
|----------------------------------|--------------------------|--------------|
|                                  | 2013                     | 2012         |
| Current                          |                          |              |
| Federal                          | \$ 2,721,068             | \$ 2,015,345 |
| State                            | 19,646                   | 21,011       |
|                                  | 2,740,714                | 2,036,356    |
| Deferred                         |                          |              |
| Federal                          | (11,810 )                | 57,823       |
| State                            | (351 )                   | 1,718        |
|                                  | (12,161 )                | 59,541       |
| Total provision for income taxes | \$ 2,728,553             | \$ 2,095,897 |

The following is a reconciliation of the Company's effective income tax rate to the Federal statutory rate (dollar amounts have been rounded to the nearest thousand):

|  | Years ended December 31, |          |             |          |
|--|--------------------------|----------|-------------|----------|
|  | 2013                     |          | 2012        |          |
|  | (\$)                     | Tax rate | (\$)        | Tax rate |
| Income taxes at statutory federal income tax rate of 34% | \$2,935,000              | 34.0 %   | \$2,355,000 | 34.0 %   |
| State income taxes, net of Federal benefit               | 13,000                   | 0.2      | 14,000      | 0.2      |
| Domestic Production Activities tax benefit               | (180,000 )               | (2.1 )   | (167,000 )  | (2.4 )   |
| Nondeductible expenses                                   | 1,000                    | -        | 1,000       | -        |
| Prior year over-accrual                                  | (19,000 )                | (0.2 )   | (24,000 )   | (0.4 )   |
| R&D credits  | (20,000 )                | (0.2 )   | (83,000 )   | (12.1 )  |
| Other, misc  | (1,000 )                 |          | 1,000       |          |
| Tax exempt income  | -                        | -        | (1,000 )    | -        |
| Actual income tax expense                                | \$2,729,000              | 31.7 %   | \$2,096,000 | 30.0 %   |

During 2013 and 2012, the Company realized the tax benefits of the Domestic Production Activities deduction, which amounted to approximately 9% of net income from domestic production activities in each year.

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## UNITED-GUARDIAN, INC.

The tax effects of temporary differences which comprise the deferred tax assets and liabilities are as follows:

|  | Years ended December 31, |            |
|--|--------------------------|------------|
|  | 2013                     | 2012       |
| Deferred tax assets                      |                          |            |
| Current                                  |                          |            |
| Accounts receivable                      | \$ 6,089                 | \$ 9,933   |
| Inventories                              | 16,862                   | 14,348     |
| Accrued expenses                         | 206,500                  | 192,307    |
|  | 229,451                  | 216,588    |
| Deferred tax liabilities                 |                          |            |
| Non-current                              |                          |            |
| Depreciation                             | (99,502 )                | (98,800 )  |
| Unrealized gain on marketable securities | (70,085 )                | (94,940 )  |
|  | (169,587 )               | (193,740 ) |
| Net deferred tax asset                   | \$ 59,864                | \$ 22,848  |

## NOTE E - BENEFIT PLANS

## Defined Contribution Plan

The Company sponsors a 401(k) defined contribution plan ("DC Plan") that provides for a dollar-for-dollar employer matching contribution of the first 4% of each employee's pay. Employees become fully vested in employer matching contributions after one year of employment. Company 401(k) matching contributions were approximately \$101,000 and \$96,000 for each of the years ended December 31, 2013 and 2012. In 2013 and 2012 employees were able to defer up to \$17,500 and \$17,000, respectively (plus \$5,500 for employees over the age of 50) of their yearly pay as a pre-tax investment in the 401(k) plan, in accordance with limits set by the IRS. (Those limits of \$17,500 (plus an additional \$5,500 for employees over the age of 50) will be the same in 2014).

The Company also makes discretionary contributions to each employee's account based on a "pay-to-pay" safe-harbor formula that qualifies the 401(k) plan under current IRS regulations. In December 2013 and 2012 the Company's Board of Directors authorized discretionary contributions in the amount of \$175,000 per year, to be allocated among all eligible employees, for the 2013 and 2012 plan years. The 2013 contribution was paid in 2013, and the 2012 contribution was paid in 2012. Employees become vested in the discretionary contributions as follows: 20% after two years of employment, and 20% for each year of employment thereafter until the employee becomes fully vested after six years of employment.

## Stock Option Plans

At its meeting on March 19, 2004 the Board of Directors of the Company approved the adoption of the 2004 Stock Option Plan. The plan authorizes the granting of options for up to 500,000 shares, and covers both employees and directors. The adoption and implementation of the plan was ratified by the shareholders of the Company at the Company's annual meeting of shareholders on May 19, 2004. As of December 31, 2013 and 2012, the Company had no share-based awards outstanding and exercisable and did not grant any options for these years.



UNITED-GUARDIAN, INC.

NOTE F - GEOGRAPHIC and OTHER INFORMATION

Through its Guardian Laboratories division the Company manufactures and markets cosmetic ingredients, personal care products, pharmaceuticals, medical and health care products, and specialty industrial products. It also conducts research and development, primarily related to the development of new and unique cosmetic and personal care products. The Company's R&D department not only develops new products but also modifies and refines existing products, with the goal of expanding the potential markets for the Company's products. Many of the cosmetic ingredient products manufactured by Guardian, particularly its LUBRAJEL line of water-based moisturizing and lubricating gels, are currently used by many of the major multinational personal care products companies.

The Company operates in one business segment. The Company's products are separated into four distinct product categories: pharmaceuticals, personal care products (including cosmetic ingredients), medical products, and industrial products. Each product category is marketed differently. The cosmetic ingredient/personal care products are marketed through a global network of marketing partners and distributors. These marketing partners purchase product outright from the Company and market and re-sell those products to the end users. The Company does not make any sales on consignment.

No prior regulatory approval was needed by the Company to sell any products other than its pharmaceutical products. The end users of its products may or may not need regulatory approvals, depending on the intended claims and uses of those products.

The pharmaceutical products are two urological products that are sold to end users primarily through distribution agreements with the major drug wholesalers. For these products, the Company does the marketing, and the drug wholesalers supply the product to the end users, such as hospitals and pharmacies. These products are drug products that required the Company to obtain regulatory approval before marketing.

The medical products are not pharmaceutical products. They consist primarily of medical lubricants, which are marketed by the Company directly to manufacturers that incorporate them into urologic catheters and other medical devices and products that they sell. These products are distinguished from the pharmaceutical products in that, unlike the pharmaceutical products, the Company is not required to obtain regulatory approval prior to marketing these products. Approvals are the responsibility of the company that markets the medical device. However, the Company is responsible for manufacturing these products in accordance with current Good Manufacturing Practices for medical devices.

The industrial products are also marketed by the Company directly to manufacturers, and generally do not require that the Company obtain regulatory approval. However, the manufacturers of the finished products may have to obtain such regulatory approvals before marketing these products.

The geographic information set forth in table "(b)" below is partially based on sales information provided to the Company by Customer A (shown in table "(c)" below), which exclusively markets the Company's cosmetic ingredients in Canada and China, and also sells some of the Company's products into France on a non-exclusive basis along with Customer B.

(a) Net Sales

| Years ended December 31, |      |
|--------------------------|------|
| 2013                     | 2012 |

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|                                |              |              |
|--------------------------------|--------------|--------------|
| Personal Care                  | \$11,459,482 | \$9,438,345  |
| Medical                        | 3,028,659    | 2,904,327    |
| Pharmaceutical                 | 916,927      | 1,524,581    |
| Industrial and other           | 164,014      | 153,498      |
|                                | 15,569,082   | 14,020,751   |
| Less: Discounts and allowances | (152,189 )   | (194,987 )   |
|                                | \$15,416,893 | \$13,825,764 |

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## UNITED-GUARDIAN, INC.

## (b) Geographic Information

|                 | 2013         | Years ended December 31, |              |                   |
|-----------------|--------------|--------------------------|--------------|-------------------|
|                 |              | 2012                     |              |                   |
|                 | Revenues     | Long-Lived Assets        | Revenues     | Long-Lived Assets |
| United States   | \$4,580,429  | \$ 1,334,501             | \$4,648,472  | \$ 1,235,863      |
| Canada          | 3,390,619    | -                        | 2,860,154    | -                 |
| China           | 3,519,450    | -                        | 2,462,967    | -                 |
| France          | 856,285      | -                        | 903,137      | -                 |
| Other countries | 3,070,110    | -                        | 2,951,034    | -                 |
|                 | \$15,416,893 | \$ 1,334,501             | \$13,825,764 | \$ 1,235,863      |

## (c) Sales to Major Customers

|                     | Years ended December 31, |              |
|---------------------|--------------------------|--------------|
|                     | 2013                     | 2012         |
| Customer A          | \$9,712,382              | \$7,664,805  |
| Customer B          | 856,285                  | 837,220      |
| All other customers | 4,848,226                | 5,323,739    |
|                     | \$15,416,893             | \$13,825,764 |

## NOTE G – COMPREHENSIVE INCOME

Accumulated other comprehensive income comprises unrealized gains and losses on marketable securities net of the related tax effect.

| Changes in Accumulated Other Comprehensive Income   | December 31, 2013 | December 31, 2012 |
|---|-------------------|-------------------|
| Beginning balance - net of tax  | \$ 178,979        | \$ 34,612         |
| Unrealized (loss)/gain on marketable securities before reclassifications - net of tax               | (65,531 )         | 167,298           |
| Realized gain/(loss) on sale of securities reclassified from accumulated other comprehensive income | 18,675            | (22,931 )         |
| Ending balance - net of tax   | \$ 132,123        | \$ 178,979        |

## UNITED-GUARDIAN, INC.

## NOTE H - INCOME FROM DAMAGE SETTLEMENT

In May 2012 the Company's supplier of RENACIDIN curtailed production due to manufacturing issues. As a result of that curtailment, the Company and its supplier entered into a settlement agreement whereby the supplier agreed to pay the Company \$518,050 for profit the Company lost during 2012 as a result of the curtailment, and an additional \$97,610 per month beginning January 1, 2013 for each month that the curtailment continued. It also agreed to pay an additional \$48,805 for the first two months after shipments resumed, and another \$24,402 for the third month after production resumed, as "ramp-up" payments. The payments were to continue until either the supply contract ended in January 2014 or product delivery resumed, whichever occurred first. Because deliveries resumed at the end of October of 2013, the obligation to pay \$97,610 per month ceased as of that time, and the supplier's remaining obligation was to pay the ramp-up payments for the next three months thereafter. The total amount of income that the Company earned in connection with the damage settlement totaled \$1,070,561 in 2013, and \$518,050 in 2012. In connection with those earnings the Company was due \$48,805 and \$518,050 at December 31, 2013 and 2012, respectively.

## NOTE I - ACCRUED EXPENSES

Accrued expenses at December 31, 2013 and 2012 consist of:

|                              | 2013      | 2012      |
|------------------------------|-----------|-----------|
| Bonuses                      | \$250,000 | \$229,000 |
| Distribution fees            | 196,558   | 196,617   |
| Payroll and related expenses | 104,394   | 72,306    |
| Annual report expenses       | 66,000    | 66,000    |
| Audit fee                    | 73,269    | 68,467    |
| Other                        | 37,794    | 43,733    |
|                              | \$728,015 | \$676,123 |

## NOTE J - RELATED PARTY TRANSACTIONS

During each of the years ended December 31, 2013 and 2012 the Company paid to Bonamassa, Maietta, and Cartelli, LLP, \$14,000, and \$13,000, respectively, for accounting and tax services. Lawrence Maietta, a partner in Bonamassa, Maietta, and Cartelli, LLP, is a director of the Company.

During the fourth quarter of 2012 the President of the Company, Kenneth H. Globus, was reimbursed \$24,408 for the value of the trade-in of a personal vehicle that was used to purchase a Company vehicle. For the year ended December 31, 2013 there were no such transactions.