

AeroVironment Inc
Form 10-Q
December 06, 2007

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 10-Q

**R QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934.**

For the quarterly period ended October 27, 2007

OR

**£ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission file number: 001-33261

AEROVIRONMENT, INC.

Delaware
(State or other jurisdiction of incorporation or
organization)

95-2705790
(I.R.S. Employer Identification No.)

181 W. Huntington Drive, Suite 202
Monrovia, California
(Address of principal executive offices)

91016
(Zip Code)

(626) 357-9983
(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report)

Edgar Filing: AeroVironment Inc - Form 10-Q

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check One):
Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

As of November 29, 2007, the number of shares outstanding of the registrant's common stock, \$0.0001 par value, was 20,136,672.

AeroVironment, Inc.**Table of Contents****PART I. FINANCIAL INFORMATION**

| | | |
|----------|---|----|
| Item 1. | <u>Financial Statements:</u> | |
| | <u>Consolidated Balance Sheets as of October 27, 2007 (Unaudited) and April 30, 2007</u> | 3 |
| | <u>Consolidated Statements of Income for the three and six months ended October 27, 2007 (Unaudited) and October 28, 2006 (Unaudited)</u> | 4 |
| | <u>Consolidated Statements of Cash Flows for the six months ended October 27, 2007 (Unaudited) and October 28, 2006 (Unaudited)</u> | 5 |
| | <u>Notes to Consolidated Financial Statements (Unaudited)</u> | 6 |
| Item 2. | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 12 |
| Item 3. | <u>Quantitative and Qualitative Disclosures About Market Risk</u> | 17 |
| Item 4T. | <u>Controls and Procedures</u> | 17 |

PART II. OTHER INFORMATION

| | | |
|----------|--|----|
| Item 1. | <u>Legal Proceedings</u> | 18 |
| Item 1A. | <u>Risk Factors</u> | 18 |
| Item 2. | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | 18 |
| Item 3. | <u>Defaults Upon Senior Securities</u> | 18 |
| Item 4. | <u>Submission of Matters to a Vote of Security Holders</u> | 18 |
| Item 5. | <u>Other Information</u> | 18 |
| Item 6. | <u>Exhibits</u> | 19 |
| | <u>Signatures</u> | 20 |
| | Exhibit Index | |

Table of Contents**PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS**

AeroVironment, Inc.
Consolidated Balance Sheets
(In thousands except share data)

| | October 27, 2007 | April 30, 2007 |
|--|-----------------------------|---------------------------|
| | (Unaudited) | |
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 14,283 | \$ 20,920 |
| Restricted cash | 406 | 389 |
| Short-term investments | 92,400 | 88,325 |
| Accounts receivable, net of allowance for doubtful accounts of \$204 at October 27, 2007 and \$149 at April 30, 2007 | 26,034 | 7,691 |
| Unbilled receivables and retentions | 12,837 | 26,494 |
| Inventories, net | 12,704 | 14,015 |
| Income tax receivable | 4,807 | - |
| Deferred income taxes | 1,785 | 1,730 |
| Prepaid expenses and other current assets | 1,747 | 1,504 |
| Total current assets | 167,003 | 161,068 |
| Property and equipment, net | 9,667 | 6,229 |
| Deferred income taxes | 761 | 761 |
| Other assets | 119 | 119 |
| Total assets | \$ 177,550 | \$ 168,177 |
| Liabilities and Stockholders' Equity | | |
| Current liabilities: | | |
| Accounts payable | \$ 10,791 | \$ 16,024 |
| Wages and related accruals | 6,539 | 8,942 |
| Customer advances | 101 | 139 |
| Income taxes payable | - | 4,564 |
| Other current liabilities | 3,287 | 1,544 |
| Total current liabilities | 20,718 | 31,213 |
| Deferred rent | 979 | 541 |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Preferred stock, \$0.0001 par value: | | |
| Authorized shares — 10,000,000 | | |
| None issued or outstanding | | |
| Common stock, \$0.0001 par value: | | |
| Authorized shares — 100,000,000 | | |
| Issued and outstanding shares — 20,081,738 at October 27, 2007 and 18,875,957 at April 30, 2007 | 2 | 2 |
| Additional paid-in capital | 94,614 | 83,611 |
| Retained earnings | 61,237 | 52,810 |
| Total stockholders' equity | 155,853 | 136,423 |

| | | |
|--|------------|------------|
| Total liabilities and stockholders' equity | \$ 177,550 | \$ 168,177 |
|--|------------|------------|

See accompanying notes to consolidated financial statements (unaudited).

Table of Contents

AeroVironment, Inc.
Consolidated Statements of Income (Unaudited)
(In thousands except share and per share data)

| | Three months ended | | Six months ended | |
|--|---------------------|---------------------|---------------------|---------------------|
| | October 27, 2007 | October 28, 2006 | October 27, 2007 | October 28, 2006 |
| Revenue: | | | | |
| Product sales | \$ 34,042 | \$ 30,968 | 63,726 | \$ 54,812 |
| Contract services | 19,659 | 14,221 | 39,179 | 21,934 |
| | 53,701 | 45,189 | 102,905 | 76,746 |
| Cost of sales: | | | | |
| Product sales | 20,611 | 18,249 | 38,902 | 32,550 |
| Contract services | 14,163 | 9,170 | 28,239 | 14,440 |
| | 34,774 | 27,419 | 67,141 | 46,990 |
| Gross margin | 18,927 | 17,770 | 35,764 | 29,756 |
| Research and development | 3,802 | 3,180 | 8,102 | 7,021 |
| Selling, general and administrative | 8,573 | 6,735 | 16,299 | 12,867 |
| Income from operations | 6,552 | 7,855 | 11,363 | 9,868 |
| Other income | | | | |
| Interest income | 1,143 | 141 | 2,122 | 347 |
| Income before income taxes | 7,695 | 7,996 | 13,485 | 10,215 |
| Provision for income taxes | 2,531 | 3,102 | 4,477 | 3,956 |
| Net income | \$ 5,164 | \$ 4,894 | 9,008 | \$ 6,259 |
| Earnings per share data (a): | | | | |
| Basic | \$ 0.26 | \$ 0.36 | 0.47 | \$ 0.46 |
| Diluted | 0.24 | 0.31 | 0.42 | \$ 0.40 |
| Weighted average shares outstanding (a): | | | | |
| Basic | 19,652,095 | 13,620,154 | 19,279,094 | 13,564,438 |
| Diluted | 21,346,349 | 15,584,150 | 21,218,731 | 15,528,435 |

(a) All share information has been adjusted to reflect a 7.0378-for-one stock split which was effective January 18, 2007.

See accompanying notes to consolidated financial statements (unaudited).

Table of Contents

AeroVironment, Inc.
Consolidated Statements of Cash Flows (Unaudited)
(In thousands)

| | Six months ended | |
|--|------------------------|---------------------|
| | October 27, 2007 | October 28, 2006 |
| Operating activities | | |
| Net income | \$ 9,008 | \$ 6,259 |
| Adjustments to reconcile net income to net cash and cash equivalents provided by (used in) operating activities: | | |
| Depreciation and amortization | 1,595 | 1,349 |
| Provision for doubtful accounts | 55 | 76 |
| Deferred income taxes | (55) | - |
| Stock-based compensation | 185 | 8 |
| Tax benefit from exercise of stock options | 9,999 | 210 |
| Gain on disposition of property and equipment | - | (4) |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | (18,398) | (670) |
| Unbilled receivables and retentions | 13,657 | (2,758) |
| Inventories | 1,311 | 2,446 |
| Income tax receivable | (4,807) | - |
| Other assets | (243) | (1,443) |
| Accounts payable | (5,233) | (1,188) |
| Customer advances | (38) | (7,643) |
| Other liabilities | (5,368) | 1,075 |
| Net cash and cash equivalents provided by (used in) operating activities | 1,668 | (2,283) |
| Investing activities | | |
| Acquisitions of property and equipment | (5,032) | (1,289) |
| Proceeds from sale of property and equipment | - | 15 |
| Purchases of short-term investments | (497,239) | - |
| Sales of short-term investments | 493,164 | - |
| Net cash and cash equivalents used in investing activities | (9,107) | (1,274) |
| Financing activities | | |
| Transfers (to) from restricted cash | (17) | 1,143 |
| Repayments of line of credit | - | (6,232) |
| Proceeds from line of credit | - | 6,232 |
| Exercise of stock options | 819 | 204 |
| Net cash and cash equivalents provided by financing activities | 802 | 1,347 |
| Net decrease in cash and cash equivalents | (6,637) | (2,210) |
| Cash and cash equivalents at beginning of period | 20,920 | 15,388 |
| Cash and cash equivalents at end of period | \$ 14,283 | \$ 13,178 |

See accompanying notes to consolidated financial statements (unaudited)

Table of Contents

**AeroVironment, Inc.
Notes to Consolidated Financial Statements (Unaudited)**

1. Organization and Significant Accounting Policies

Organization

AeroVironment, Inc., a Delaware corporation (the “Company”), is engaged in the design, development and production of unmanned aircraft systems and energy technologies for various industries and governmental agencies.

Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions of Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments, consisting only of normal recurring adjustments necessary for a fair presentation with respect to the interim financial statements have been included. The results of operations for the three and six months ended October 27, 2007 are not necessarily indicative of the results for the full year ending April 30, 2008. For further information, refer to the consolidated financial statements and footnotes thereto for the year ended April 30, 2007, included in AeroVironment, Inc.’s Annual Report on Form 10-K.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions, including estimates of anticipated contract costs and revenue utilized in the revenue recognition process, that affect the reported amounts in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates. Certain prior year amounts have been reclassified to conform to the current year presentation.

The Company’s consolidated financial statements include the assets, liabilities and operating results of wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated.

Segments

The Company’s products are sold and divided among three reportable segments, as defined by Statement of Financial Accounting Standards (“SFAS”) No. 131, *Disclosures about Segments of an Enterprise and Related Information*, to reflect the Company’s strategic goals. Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the Chief Operating Decision Maker (“CODM”) in deciding how to allocate resources and in assessing performance. The Company’s CODM is the Chief Executive Officer, who reviews the revenue and gross margin results for each of these segments in order to make resource allocation decisions, including the focus of research and development, or R&D, activities, and assessing performance. The Company’s reportable segments are business units that offer different products and services and are managed separately.

Government Contracts

Payments to the Company on government cost reimbursable contracts are based on provisional, or estimated indirect rates, which are subject to an annual audit by the Defense Contract Audit Agency (“DCAA”). The cost audits result in the negotiation and determination of the final indirect cost rates that the Company may use for the period(s) audited. The final rates, if different from the provisional rates, may create an additional receivable or liability for the Company.

For example, during the course of its audits, the DCAA may question our incurred project costs, and if the DCAA believes we have accounted for such costs in a manner inconsistent with the requirements under Federal Acquisition Regulations, the DCAA auditor may recommend to our administrative contracting officer to disallow such costs. Historically, we have not experienced significant disallowed costs as a result of government audits. However, we can provide no assurance that the DCAA or other government audits will not result in material disallowances for incurred costs in the future.

Table of Contents

AeroVironment, Inc.
Notes to Consolidated Financial Statements (Unaudited)

Earnings Per Share

Basic earnings per share is computed using the weighted-average number of common shares outstanding. The dilutive effect of potential common shares outstanding is included in diluted earnings per share and excludes any anti-dilutive effects of options.

The reconciliation of diluted to basic shares is as follows:

| | Three Months Ended | October 28, | Six Months Ended | October 28, |
|--|---------------------------|--------------------|-------------------------|--------------------|
| | October 27, | 2006 | October 27, | 2006 |
| | 2007 | | 2007 | 2006 |
| Denominator for basic earnings per share: | | | | |
| Weighted average common shares outstanding | 19,652,095 | 13,620,154 | 19,279,094 | 13,564,438 |
| Dilutive effect of employee stock options | 1,694,254 | 1,963,996 | 1,939,637 | 1,963,997 |
| Denominator for diluted earnings per share | 21,346,349 | 15,584,150 | 21,218,731 | 15,528,435 |

All share information has been adjusted to reflect a 7.0378-for-one stock split which was effective January 18, 2007.

During the three and six months ended October 27, 2007 certain options were not included in the computation of diluted earnings per share because their inclusion would have been anti-dilutive. The number of options which met this anti-dilutive criterion was approximately 108,000 and 77,000 for the three and six months ended October 27, 2007, respectively. During the three and six months ended October 28, 2006 there were no stock options that were anti-dilutive to earnings per share.

Recently Issued Accounting Standards

In July 2006, the Financial Accounting Standards Board (“FASB”) issued Interpretation No. 48 (“FIN No. 48”), *Accounting for Uncertainty in Income Taxes: an interpretation of FASB Statement No. 109*. This interpretation clarifies the accounting for uncertainty in income taxes recognized in an entity’s financial statements in accordance with SFAS No. 109, *Accounting for Income Taxes*. FIN No. 48 prescribes a recognition threshold and measurement principles for financial statement disclosure of tax positions taken or expected to be taken on a tax return. The Company adopted the provisions of this interpretation effective May 1, 2007. The adoption of FIN No. 48 did not have a material impact on the Company’s consolidated financial position, results of operations or cash flows. See Note 8, Income Taxes, for further discussion.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, which is the year beginning May 1, 2008 for the Company. The adoption of SFAS No. 157 is not expected to have a material impact on the Company’s financial position, results of operations or cash flows.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities — Including an Amendment of FASB Statement No. 115*. SFAS No. 159 permits entities to choose to measure many financial instruments and certain other items at fair value. Unrealized gains and losses on items for which the fair value option has been elected will be recognized in earnings at each subsequent reporting date. SFAS No. 159 is effective for financial statements issued for fiscal years beginning after November 15, 2007, which is the

year beginning May 1, 2008 for the Company. The adoption of SFAS No. 159 is not expected to have a material impact on the Company's financial position, results of operations or cash flows.

7

Table of Contents

AeroVironment, Inc.
Notes to Consolidated Financial Statements (Unaudited)

2. Inventories, net

Inventories consist of the following:

| | October 27, 2007 | April 30, 2007 |
|------------------------------------|---------------------------------|---------------------------|
| | (In thousands) | |
| Raw materials | \$ 6,718 | \$ 5,418 |
| Work in process | 3,247 | 3,514 |
| Finished goods | 3,902 | 6,221 |
| Inventories, gross | 13,867 | 15,153 |
| Reserve for inventory obsolescence | (1,163) | (1,138) |
| Inventories, net | \$ 12,704 | \$ 14,015 |

3. Warranty Reserves

The warranty reserve is included in other current liabilities. The related expense is included in cost of sales. Warranty reserve activity is summarized as follows for the three and six months ended October 27, 2007 and October 28, 2006 (in thousands):

| | Three Months Ended | | Six Months Ended | |
|-------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | October 27, 2007 | October 28, 2006 | October 27, 2007 | October 28, 2006 |
| Beginning balance | \$ 243 | \$ 355 | \$ 263 | \$ 344 |
| Warranty expense | 262 | 149 | 470 | 301 |
| Warranty costs incurred | (123) | (139) | (351) | (280) |
| Ending balance | \$ 382 | \$ 365 | \$ 382 | \$ 365 |

4. Bank Borrowings

The Company has a working capital line of credit with a bank with a borrowing limit of \$25,000,000. Borrowings bear interest at the bank's prime commercial lending rate minus 0.25%, which was 7.50% as of October 27, 2007 and 8.25% as of April 30, 2007. The line of credit is secured by substantially all of the Company's assets. Interest on amounts outstanding under the line of credit are due monthly. All principal plus accrued but unpaid interest on the line of credit is due August 31, 2009. The Company had no outstanding balance on the line of credit as of October 27, 2007 and April 30, 2007.

The credit facility contains several financial covenants, including that the Company not exceed maximum liquidity and leverage ratios, and limitations on additional indebtedness. The facility includes customary default provisions, and all outstanding obligations may become immediately due and payable in the event of the Company's default. The Company was in compliance with these covenants as of October 27, 2007 and April 30, 2007.

The Company has entered into standby letter-of-credit agreements and bank guarantee agreements with financial institutions and customers primarily relating to the guarantee of the Company's future performance on certain contracts to provide products and services and to secure advance payments the Company has received from certain international customers. As of October 27, 2007 and April 30, 2007, the Company had standby letters of credit totaling \$0.4 million

and had received no claims against such letters of credit. These letters of credit expire upon release by the customer.

5. Stockholders' Equity

In connection with its initial public offering completed on January 26, 2007, the Company reincorporated in Delaware, effective on December 6, 2006, and effected a 7.0378-to-one stock split on January 18, 2007. All share and per share data have been adjusted to reflect this split.

8

Table of Contents

AeroVironment, Inc.
Notes to Consolidated Financial Statements (Unaudited)

6. Stock-Based Compensation

For the three and six months ended October 27, 2007 the Company recorded stock-based compensation of approximately \$117,000 and \$185,000, respectively. For the three and six months ended October 28, 2006, the Company recorded stock-based compensation of approximately \$8,000.

The fair value of stock options granted was estimated at the grant date using the Black-Scholes option pricing model with the following weighted average assumptions for the three and six months ended October 27, 2007:

| | Three Months Ended October 27, 2007 | Six Months Ended October 27, 2007 |
|---|--|--|
| Expected term (in years) | 6.5 | 6.5 |
| Expected volatility | 21.25% | 19.74% |
| Risk-free interest rate | 4.32% | 5.01% |
| Expected dividend | — | — |
| Weighted average fair value at grant date | \$ 6.45 | \$ 7.72 |

The fair value of stock options granted was estimated at the grant date using the Black-Scholes option pricing model with the following weighted average assumptions for the three and six months ended October 28, 2006:

| | Three and Six Months Ended October 28, 2006 |
|---|--|
| Expected term (in years) | 6.5 |
| Expected volatility | 22.41% |
| Risk-free interest rate | 4.56% |
| Expected dividend | — |
| Weighted average fair value at grant date | \$ 4.12 |

The expected term of stock options represents the weighted average period the Company expects the stock options to remain outstanding, using a midpoint model based on the Company's historical exercise and post-vesting cancellation experience and the remaining contractual life of its outstanding options.

The expected volatility is based on peer group volatility in the absence of historical market data for the Company's stock, as permitted under Statement of Financial Accounting Standards No. 123(R), *Share Based Payment*. The peer group volatility was derived based on historical volatility of a comparable peer group index consisting of companies operating in a similar industry.

The risk free interest rate is based on the implied yield on a U.S. Treasury zero-coupon bond with a remaining term that approximates the expected term of the option.

The expected dividend yield of zero reflects that the Company has not paid any cash dividends since inception and does not anticipate paying cash dividends in the foreseeable future.

9

Table of Contents

AeroVironment, Inc.
Notes to Consolidated Financial Statements (Unaudited)

Information related to the Company's stock option plans at October 27, 2007 and for the six months then ended is as follows:

| | 2006 Plan | | 2002 Plan | | 1994 Directors' Plan | | 1992 Plan | |
|--|-----------|--|-----------|--|-------------------------|--|-----------|--|
| | Shares | Weighted Average Exercise Price | Shares | Weighted Average Exercise Price | Shares | Weighted Average Exercise Price | Shares | Weighted Average Exercise Price |
| Outstanding at April 30, 2007 | — | \$ — | 1,532,423 | \$ 1.95 | 35,189 | \$ 0.59 | 1,941,706 | \$ 0.55 |
| Options granted | 243,310 | 21.48 | — | — | — | — | — | — |
| Options exercised | — | — | (102,325) | 0.76 | — | — | (301,527) | .59 |
| Options canceled | — | — | (5,630) | 0.64 | — | — | — | — |
| Outstanding at July 28, 2007 | 243,310 | 21.48 | 1,424,468 | 2.04 | 35,189 | 0.59 | 1,640,179 | 0.55 |
| Options granted | 40,000 | 19.87 | — | — | — | — | — | — |
| Options exercised | — | — | (176,635) | 1.13 | — | — | (625,294) | 0.58 |
| Options canceled | — | — | (21,113) | 3.63 | — | — | — | — |
| Outstanding at October 27, 2007 | 283,310 | 21.25 | 1,226,720 | 2.09 | 35,189 | 0.59 | 1,014,885 | 0.53 |
| Options exercisable at October 27, 2007 | — | — | 717,885 | 1.29 | 35,189 | 0.59 | 1,014,885 | 0.53 |

7. Customer Funded Research & Development

Customer-funded R&D costs are incurred pursuant to contracts (revenue arrangements) to perform R&D activities according to customer specifications. These costs are direct contract costs and are expensed to cost of sales when the corresponding revenue is recognized, which is generally as the R&D services are performed. Revenues from customer-funded R&D were approximately \$5,817,000 and \$10,103,000 for the three and six months ended October 27, 2007, respectively. Revenues from customer-funded R&D were approximately \$5,109,000 and \$7,048,000 for the three and six months ended October 28, 2006, respectively.

8. Income Taxes

On May 1, 2007, the Company adopted the provisions of FIN No. 48. The Company recorded a reduction to retained earnings of approximately \$581,000 as a result of the implementation of FIN 48. At the adoption date of May 1, 2007, the Company had approximately \$4,369,000 of unrecognized tax benefits. At October 27, 2007, the Company had approximately \$4,673,000 of unrecognized tax benefits all of which would impact the Company's effective tax rate if recognized. The Company estimates that none of its unrecognized tax benefits will decrease in the next twelve months.

The Company records interest and penalties on uncertain tax positions to income tax expense. As of May 1, 2007 and October 27, 2007, the Company had accrued approximately \$208,000 of interest and penalties related to uncertain tax positions. The Company is currently under audit by various state jurisdictions but does not anticipate any material adjustments from these examinations. The tax years 2004 to 2007 remain open to examination by the IRS for federal

income taxes. The tax years 2003 to 2007 remain open for major state taxing jurisdictions.

For the three months ended and six months ended October 27, 2007, the Company increased the unrecognized tax benefits by approximately \$152,000 and \$304,000, respectively, which impacted the company's effective tax rate.

Table of Contents

AeroVironment, Inc.
Notes to Consolidated Financial Statements (Unaudited)

9. Segment Data

The Company's product segments are as follows:

• **Unmanned Aircraft Systems (“UAS”)** — engages primarily in the design, manufacture, sale and support of small unmanned aircraft systems.

• **PosiCharge Systems (“PosiCharge”)** — engages primarily in the design, manufacture, sale and support of fast charge systems and related services for users of electrical industrial vehicles.

• **Energy Technology Center**— provides contract engineering for electric energy-related projects, and engages in the design, manufacture, sale and support of power processing test systems.

The accounting policies of the segments are the same as those described in Note 1, “Organization and Significant Accounting Policies.” The operating segments do not make sales to each other. Depreciation and amortization related to the manufacturing of goods is included in gross margin for the segments. The Company does not discretely allocate assets to its operating segments, nor does the CODM evaluate operating segments using discrete asset information. Consequently, the Company operates its financial systems as a single segment for accounting and control purposes, maintains a single indirect rate structure across all segments, has no inter-segment sales or corporate elimination transactions, and maintains only limited financial statement information by segment.

The segment results are as follows (in thousands):

| | Three Months Ended | | Six Months Ended | |
|-------------------------------------|---------------------------|--------------------|-------------------------|--------------------|
| | October 27, | October 28, | October 27, | October 28, |
| | 2007 | 2006 | 2007 | 2006 |
| Revenue: | | | | |
| UAS | \$ 46,604 | \$ 37,875 | \$ 88,477 | \$ 62,858 |
| PosiCharge | 5,236 | 4,515 | 10,594 | 9,458 |
| Energy Technology Center | 1,861 | 2,799 | 3,834 | 4,430 |
| Total | 53,701 | 45,189 | 102,905 | 76,746 |
| Gross margin: | | | | |
| UAS | 16,910 | 14,516 | 31,001 | 23,787 |
| PosiCharge | 1,402 | 1,821 | 3,347 | 3,761 |
| Energy Technology Center | 615 | 1,433 | 1,416 | 2,208 |
| Total | 18,927 | 17,770 | 35,764 | 29,756 |
| Research and development | 3,802 | 3,180 | 8,102 | 7,021 |
| Selling, general and administrative | 8,573 | 6,735 | 16,299 | 12,867 |
| Income from operations | 6,552 | 7,855 | 11,363 | 9,868 |
| Interest income | 1,143 | 141 | 2,122 | 347 |
| Income before income taxes | \$ 7,695 | \$ 7,996 | \$ 13,485 | \$ 10,215 |

Table of Contents

**ITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND
2. RESULTS OF OPERATIONS**

This section and other parts of this Quarterly Report on Form 10-Q contain forward-looking statements that involve risks and uncertainties. In some cases, forward-looking statements can be identified by words such as "anticipates," "believes," "could," "estimates," "expects," "intends," "may," "plans," "potential," "predicts," "projects," "should," "will," "would," and other similar expressions. Such forward-looking statements are based on current expectations, estimates and projections about our industry, our management's beliefs and assumptions made by our management. Forward-looking statements are not guarantees of future performance and our actual results may differ significantly from the results discussed in the forward-looking statements. Factors that might cause such differences include, but are not limited to, those discussed in Part II, Item 1A, "Risk Factors."

Unless required by law, we expressly disclaim any obligation to update publicly any forward-looking statements, whether as result of new information, future events or otherwise.

Critical Accounting Policies and Estimates

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. When we prepare these consolidated financial statements, we are required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Some of our accounting policies require that we make subjective judgments, including estimates that involve matters that are inherently uncertain. Our most critical estimates include those related to revenue recognition, inventories and reserves for excess and obsolescence, self-insured liabilities, accounting for stock-based awards, and income taxes. We base our estimates and judgments on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for our judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Our actual results may differ from these estimates under different assumptions or conditions.

There have been no material changes made to the critical accounting estimates during the periods presented in the consolidated financial statements from those disclosed in the Form 10-K for the fiscal year ended April 30, 2007.

Fiscal Periods

Our fiscal year ends on April 30 and our fiscal quarters end on the last Saturday of July, October and January.

Table of Contents**Results of Operations**

Our operating segments are UAS, PosiCharge and our Energy Technology Center. The accounting policies for each of these segments are the same. In addition, a significant portion of our research and development, or R&D, selling, general and administrative, or SG&A, and general overhead resources are shared across our segments.

The following table sets forth our revenue and gross margin generated by each operating segment for the periods indicated (in thousands):

Three Months Ended October 27, 2007 Compared to Three Months Ended October 28, 2006

| | Three Months Ended October | |
|--------------------------|---------------------------------------|-----------------------------|
| | 27, 2007 | October 28, 2006 |
| | (Unaudited) | |
| Revenue: | | |
| UAS | \$ 46,604 | \$ 37,875 |
| PosiCharge | 5,236 | 4,515 |
| Energy Technology Center | 1,861 | 2,799 |
| Total | \$ 53,701 | \$ 45,189 |
| Gross margin: | | |
| UAS | \$ 16,910 | \$ 14,516 |
| PosiCharge | 1,402 | 1,821 |
| Energy Technology Center | 615 | 1,433 |
| Total | \$ 18,927 | \$ 17,770 |

Revenue. Revenue for the three months ended October 27, 2007 was \$53.7 million, as compared to \$45.2 million for the three months ended October 28, 2006, representing an increase of \$8.5 million, or 19%. UAS led the revenue growth on the strength of its small UAS product sales and service offerings. UAS revenue increased \$8.7 million, or 23%, to \$46.6 million for the three months ended October 27, 2007, primarily due to increased UAS service and product sales and customer-funded R&D. The increase in UAS services revenue was primarily due to an increase in the provision of Raven spares and training services. These contract logistics services, or CLS, are cost reimbursable arrangements, which typically result in lower gross margin than fixed price contracts. The increase in product sales resulted primarily from higher Raven B manufacturing volume. The completion of Raven B customer testing and evaluation in the second half of fiscal 2007 led to the initiation of full-rate production, in turn resulting in an increase in procurement. PosiCharge revenue increased by \$0.7 million, or 16%, to \$5.2 million for the three months ended October 27, 2007, primarily due to increased installations of our fast charge systems. Energy Technology Center revenue decreased by \$0.9 million, or 34%, to \$1.9 million for the three months ended October 27, 2007, primarily due to lower sales of power processing test equipment.

Cost of Sales. Cost of sales for the three months ended October 27, 2007 was \$34.8 million, as compared to \$27.4 million for the three months ended October 28, 2006, representing an increase of \$7.4 million, or 27%. The increase in cost of sales was caused primarily by higher UAS cost of sales of \$6.3 million, and PosiCharge cost of sales of \$1.2 million partially offset by lower Energy Technology Center cost of sales of \$0.1 million.

Gross Margin. Gross margin for the three months ended October 27, 2007 was \$18.9 million, as compared to \$17.8 million for the three months ended October 28, 2006, representing an increase of \$1.1 million, or 7%. UAS gross margin increased \$2.4 million, or 16%, to \$16.9 million for the three months ended October 27, 2007. As a percentage

of revenue, gross margin for UAS decreased to 36% from 38%. The decrease in UAS gross margin percent was primarily due to increased program costs resulting in lower effective fee rates on government contracts. PosiCharge gross margin decreased \$0.4 million to \$1.4 million for the three months ended October 27, 2007. As a percentage of revenue, PosiCharge gross margin decreased from 40% to 27% primarily due to higher engineering support costs. Energy Technology Center gross margin decreased \$0.8 million to \$0.6 million for the three months ended October 27, 2007. As a percentage of revenue, Energy Technology Center gross margin decreased from 51% to 33%, primarily due to higher sustaining engineering costs for power processing test equipment deliveries.

Research and Development. R&D expense for the three months ended October 27, 2007 was \$3.8 million, or 7% of revenue, which was higher than R&D expense of \$3.2 million, or 7% of revenue, for the three months ended October 28, 2006. R&D expense increased \$0.6 million primarily due to higher investment in development initiatives including Global Observer, Digital Data Link and Switchblade.

Table of Contents

Selling, General and Administrative. SG&A expense for the three months ended October 27, 2007 was \$8.6 million, or 16% of revenue, compared to SG&A expense of \$6.7 million, or 15% of revenue, for the three months ended October 28, 2006. The increase in SG&A expense of \$1.9 million was caused primarily by higher selling and marketing infrastructure costs associated with business growth.

Income Tax Expense. Our effective income tax rate was 32.9% for the three months ended October 27, 2007, as compared to 38.8% for the three months ended October 28, 2006. This decrease was largely due to tax-exempt interest income received from our short-term investments. During the three months ended October 28, 2006, we did not receive any tax-exempt interest.

Six Months Ended October 27, 2007 Compared to Six Months Ended October 28, 2006

| | Six Months Ended | |
|--------------------------|-------------------------|----------------|
| | October | October |
| | 27, | 28, |
| | 2007 | 2006 |
| | (Unaudited) | |
| | (In thousands) | |
| Revenue: | | |
| UAS | \$ 88,477 | \$ 62,858 |
| PosiCharge | 10,594 | 9,458 |
| Energy Technology Center | 3,834 | 4,430 |
| Total | \$ 102,905 | \$ 76,746 |
| Gross margin: | | |
| UAS | \$ 31,001 | \$ 23,787 |
| PosiCharge | 3,347 | 3,761 |
| Energy Technology Center | 1,416 | 2,208 |
| Total | \$ 35,764 | \$ 29,756 |

Revenue. Revenue for the six months ended October 27, 2007 was \$102.9 million, as compared to \$76.7 million for the six months ended October 28, 2006, representing an increase of \$26.2 million, or 34%. UAS led the revenue growth on the strength of its small UAS product sales and service offerings. UAS revenue increased \$25.6 million, or 41%, to \$88.5 million for the six months ended October 27, 2007, largely due to increased UAS service and product sales and customer-funded R&D. The increase in UAS services revenue was primarily due to an increase in the provision of Raven spares and training services. The increase in product sales resulted primarily from higher Raven B manufacturing volume. The completion of Raven B customer testing and evaluation in the second half of fiscal 2007 led to the initiation of full-rate production, in turn resulting in an increase in procurement. PosiCharge revenue increased by \$1.1 million, or 12%, to \$10.6 million for the six months ended October 27, 2007, primarily due to increased installations of our fast charge systems. Energy Technology Center revenue decreased by \$0.6 million, or 13%, to \$3.8 million for the six months ended October 27, 2007, primarily due to lower sales of power processing test equipment.

Cost of Sales. Cost of sales for the six months ended October 27, 2007 was \$67.1 million, as compared to \$47.0 million for the six months ended October 28, 2006, representing an increase of \$20.1 million, or 43%. The increase in cost of sales was caused primarily by higher UAS cost of sales of \$18.4 million, PosiCharge cost of sales of \$1.5 million, and Energy Technology Center cost of sales of \$0.2 million.

Gross Margin. Gross margin for the six months ended October 27, 2007 was \$35.8 million, as compared to \$29.8 million for the six months ended October 28, 2006, representing an increase of \$6.0 million, or 20%. UAS gross

margin increased \$7.2 million to \$31.0 million for the six months ended October 27, 2007. As a percentage of revenue, gross margin for UAS decreased to 35% from 38%. The decrease in UAS gross margin percent was primarily due to lower fixed price revenue relative to cost reimbursable revenue and increased program costs resulting in lower effective fee rates on government contracts compared to the same period in the prior year. PosiCharge gross margin decreased \$0.4 million to \$3.3 million for the six months ended October 27, 2007. As a percentage of revenue, PosiCharge gross margin decreased from 40% to 32% primarily due to increased engineering support costs. Energy Technology Center gross margin decreased \$0.8 million to \$1.4 million for the six months ended October 27, 2007. As a percentage of revenue, Energy Technology Center gross margin decreased from 50% to 37%, primarily due to an increase in sustaining engineering costs for power processing test equipment deliveries.

Research and Development. R&D expense for the six months ended October 27, 2007 was \$8.1 million, or 8% of revenue, which was higher than R&D expense of \$7.0 million or 9% of revenue for the six months ended October 28, 2006. R&D expense increased \$1.1 million primarily due to higher investment in development initiatives including Global Observer, Digital Data Link, Switchblade, and Architectural Wind.

Table of Contents

Selling, General and Administrative. SG&A expense for the six months ended October 27, 2007 was \$16.3 million, or 16% of revenue, compared to SG&A expense of \$12.9 million, or 17% of revenue, for the six months ended October 28, 2006. The increase in SG&A expense of \$3.4 million was caused primarily by higher selling and marketing infrastructure associated with business growth and added expense for being a public company.

Income Tax Expense. Our effective income tax rate was 33.2% for the six months ended October 27, 2007, as compared to 38.7% for the six months ended October 28, 2006. This decrease was largely due to tax-exempt interest income received from our short-term investments. During the six months ended October 28, 2006, we did not receive any tax-exempt interest.

Backlog. We define funded backlog as unfilled firm orders for products and services for which funding currently is appropriated to us under the contract by the customer. Because of possible future changes in delivery schedules and/or cancellations of orders, funded backlog at any particular date is not necessarily representative of actual sales to be expected for any succeeding period, and actual sales for the year may not meet or exceed the funded backlog represented. As of October 27, 2007 and April 30, 2007, our funded backlog was \$66.3 million and \$60.9 million, respectively.

In addition to funded backlog, we define unfunded backlog as the total remaining potential order amounts under cost reimbursable and fixed price contracts with multiple one-year options, or indefinite delivery indefinite quantity (“IDIQ”) contracts. Unfunded backlog does not obligate the U.S. government to purchase goods or services. There can be no assurance that unfunded backlog will result in any orders in any particular period, if at all. As of October 27, 2007 and April 30, 2007, our unfunded backlog was \$486.0 million and \$477.5 million, respectively. Unfunded backlog does not include potential order amounts under options to purchase additional aircraft included in our Global Observer contract.

Liquidity and Capital Resources

We currently have no material cash commitments, except for normal recurring trade payables, accrued expenses and ongoing R&D costs, all of which we anticipate funding through our existing working capital, funds provided by operating activities and our working capital line of credit. The majority of our purchase obligations are pursuant to funded contractual arrangements with our customers. We believe that our existing cash, cash equivalents, cash provided by operating activities, funds available through our working capital line of credit and other financing sources will be sufficient to meet our anticipated working capital, capital expenditure and debt service requirements, if any, during the next twelve months. There can be no assurance, however, that our business will continue to generate cash flow at current levels. If we are unable to generate sufficient cash flow from operations, then we may be required to sell assets, reduce capital expenditures or obtain additional financing.

Our primary liquidity needs are for financing working capital, investing in capital expenditures, supporting product development efforts, introducing new products and enhancing existing products, and marketing acceptance and adoption of our products and services. Our future capital requirements, to a certain extent, are also subject to general conditions in or affecting the defense industry and are subject to general economic, political, financial, competitive, legislative and regulatory factors that are beyond our control. Moreover, to the extent that existing cash, cash equivalents, cash from operations, and cash from short-term borrowing are insufficient to fund our future activities, we may need to raise additional funds through public or private equity or debt financing. Although we are currently not a party to any agreement or letter of intent with respect to potential investment in, or acquisitions of, businesses, services or technologies, we may enter into these types of arrangements in the future, which could also require us to seek additional equity or debt financing.

Our working capital requirements vary by contract type. On cost reimburseable programs, we typically bill our incurred costs and fees monthly as work progresses, and therefore working capital investment is minimal. On fixed-price contracts, we typically are paid as we deliver products, and working capital is needed to fund labor and expenses incurred during the lead time from contract award until contract deliveries begin.

Table of Contents**Cash Flows**

The following table provides our cash flow data for the six months ended October 27, 2007 and October 28, 2006 (in thousands):

| | Six Months Ended | |
|---|-------------------------|--------------------|
| | October 27, | October 28, |
| | 2007 | 2006 |
| | (Unaudited) | |
| Net cash provided by (used in) operating activities | \$ 1,668 | \$ (2,283) |
| Net cash used in investing activities | \$ (9,107) | \$ (1,274) |
| Net cash provided by financing activities | \$ 802 | \$ 1,347 |

Cash Provided by Operating Activities. Net cash provided by operating activities for the six months ended October 27, 2007 increased by \$4.0 million to \$1.7 million, compared to net cash used in operating activities of \$2.3 million for the six months ended October 28, 2006. This increase in net cash provided by operating activities was primarily due to an increase in tax benefits from stock options exercises of \$9.8 million and higher net income of \$2.7 million partially offset by higher working capital needs of \$8.9 million.

Cash Used in Investing Activities. Net cash used in investing activities increased by \$7.8 million to \$9.1 million for the six months ended October 27, 2007, compared to net cash used in investing activities of \$1.3 million for the six months ended October 28, 2006. The increase in net cash used in investing activities was primarily due to higher investments in tax exempt municipal auction rate securities of \$4.1 million and higher capital expenditures of \$3.7 million. During the six months ended October 27, 2007 and October 28, 2006, we used cash to purchase property and equipment totaling \$5.0 million and \$1.3 million, respectively.

Cash Provided by Financing Activities. Net cash provided by financing activities decreased by \$0.5 million to \$0.8 million for the six months ended October 27, 2007, compared to the six months ended October 28, 2006. During the six months ended October 27, 2007 and October 28, 2006, we received proceeds from stock option exercises of \$0.8 million and \$0.2 million, respectively.

Line of Credit and Term Loan Facilities

We have a revolving line of credit with a bank, under which we may borrow up to \$25.0 million. Borrowings bear interest at the bank's prime commercial lending rate minus 0.25%, which was 7.50% as of October 27, 2007 and 8.25% as of April 30, 2007. The line of credit is secured by substantially all of our assets. Interest on amounts outstanding under the line of credit are due monthly. All principal plus accrued but unpaid interest is due August 31, 2009. We had no outstanding balance on the line of credit as of October 27, 2007 and April 30, 2007.

The credit facility contains certain financial covenants, including that we not exceed maximum liquidity and leverage ratios, and limitations on additional indebtedness. The facility includes customary default provisions, and all outstanding obligations may become immediately due and payable in the event of our default.

We have entered into standby letter-of-credit agreements and bank guarantee agreements with financial institutions and customers primarily relating to the guarantee of our future performance on certain contracts to provide products and services and to secure advance payments we have received from certain international customers. As of October 27, 2007, we had standby letters of credit totaling \$0.4 million and had received no claims against such letters of credit. These letters of credit expire upon release by the customer.

During the second quarter, there were no material changes in our off balance sheet arrangements or contractual obligations and commercial commitments from those disclosed in the Form 10-K for the fiscal year ended April 30, 2007.

Inflation

Our operations have not been, and we do not expect them to be, materially affected by inflation. Historically, we have been successful in adjusting prices to our customers to reflect changes in our material and labor costs.

New Accounting Standards

See Notes to Consolidated Financial Statements (Unaudited) included elsewhere herein for disclosure on new accounting pronouncements.

Table of Contents

Quantitative and Qualitative Disclosures about Market Risk

Interest Rate Risk

It is our policy not to enter into interest rate derivative financial instruments. We do not currently have any significant interest rate exposure.

Foreign Currency Exchange Rate Risk

Since a significant part of our sales and expenses are denominated in U.S. dollars, we have not experienced significant foreign exchange gains or losses to date, and do not expect to incur significant foreign exchange gains or losses in the future. We occasionally engage in forward contracts in foreign currencies to limit our exposure on non-U.S. dollar transactions.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

In the ordinary course of business, we are exposed to various market risk factors, including fluctuations in interest rates, changes in general economic conditions, domestic and foreign competition, and foreign currency exchange rates. Please refer to Item 7A — Quantitative and Qualitative Disclosures About Market Risk, contained in our April 30, 2007 Annual Report on Form 10-K for the fiscal year ended April 30, 2007, for further discussion on quantitative and qualitative disclosures about market risk.

ITEM 4T. CONTROLS AND PROCEDURES

Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure.

In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

As required by Rule 13a-15(b) under the Exchange Act, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures.

Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective and were operating at a reasonable assurance level.

Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting or in other factors identified in connection with the evaluation required by paragraph (d) of Exchange Act Rules 13a-15 or 15d-15 that occurred during the quarter

ended October 27, 2007, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents**PART II. OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

We are not currently a party to any material legal proceedings. We are, however, subject to lawsuits from time to time in the ordinary course of business.

ITEM 1A. RISK FACTORS

There have been no material changes to the risk factors disclosed under Part I, Item 1A, "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended April 30, 2007. Please refer to that section for disclosures regarding the risks and uncertainties related to our business.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

On September 26, 2007, we held our 2007 annual meeting of stockholders. As of the date of the meeting, there were 19,352,932 shares of common stock entitled to vote. There were 18,035,513 shares (93.2% of the shares entitled to vote) represented at the meeting in person or by proxy. Immediately prior to and following the meeting, our board of directors was comprised Joseph F. Alibrandi, Kenneth R. Baker, Timothy E. Conver, Arnold L. Fishman, Murray Gell-Mann and Charles R. Holland. The following summarizes vote results for those matters submitted to our stockholders for action at the annual meeting:

1. Proposal to elect Kenneth R. Baker, Murray Gell-Mann and Charles R. Holland as Class I directors for three year terms:

| Director | For | Withheld |
|--------------------|------------|----------|
| Kenneth R. Baker | 17,875,106 | 160,407 |
| Murray Gell-Mann | 17,873,293 | 162,220 |
| Charles R. Holland | 17,870,466 | 165,047 |

2. Proposal to ratify the appointment of the accounting firm of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending April 30, 2008.

| For | Against | Abstain |
|------------|---------|---------|
| 17,917,812 | 114,925 | 2,776 |

ITEM 5. OTHER INFORMATION

None.

18

Table of Contents**ITEM 6. EXHIBITS**

| Exhibit Number | Description |
|---------------------------|--|
| <u>10.1*</u> | Award Contract, dated September 24, 2007, between AeroVironment, Inc. and United States Special Operations Command, as amended. |
| <u>31.1</u> | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended. |
| <u>31.2</u> | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended. |
| <u>32</u> | Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |

* Confidential treatment has been requested for portions of this exhibit. These portions have been omitted from this report and submitted separately to the Securities and Exchange Commission.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: December 6, 2007

AEROVIRONMENT, INC.

By: /s/ Timothy E. Conver
Timothy E. Conver
Chief Executive Officer and President
(Principal Executive Officer)

/s/ Stephen C. Wright
Stephen C. Wright
Chief Financial Officer (Principal
Financial and Accounting Officer)