

GLOBAL PARTNERS LP  
Form 10-Q  
November 07, 2008  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

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**FORM 10-Q**

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR  
15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2008

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR  
15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission file number 001-32593

**Global Partners LP**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of incorporation  
or organization)

**74-3140887**  
(I.R.S. Employer Identification No.)

**P.O. Box 9161**  
**800 South Street**  
**Waltham, Massachusetts 02454-9161**  
(Address of principal executive offices, including zip code)

**(781) 894-8800**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The issuer had 7,428,139 common units and 5,642,424 subordinated units outstanding as of November 3, 2008.

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**GLOBAL PARTNERS LP**  
**CONSOLIDATED BALANCE SHEETS**

(In thousands, except unit data)

(Unaudited)

	September 30, 2008	December 31, 2007
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 605	\$ 2,110
Accounts receivable, net	349,432	439,165
Accounts receivable - affiliates	2,768	4,308
Inventories	359,250	484,259
Brokerage margin deposits	5,397	12,545
Fair value of forward fixed price contracts	48,221	742
Prepaid expenses and other current assets	22,632	17,736
Total current assets	788,305	960,865
Property and equipment, net	161,631	161,734
Intangible assets, net	32,072	34,168
Other assets	2,789	2,460
Total assets	\$ 984,797	\$ 1,159,227
<b>Liabilities and partners' equity</b>		
Current liabilities:		
Accounts payable	\$ 292,870	\$ 371,341
Working capital revolving credit facility - current portion	250,579	304,800
Environmental liabilities - current portion	876	876
Note payable, other		1,239
Accrued expenses and other current liabilities	51,543	69,762
Obligations on forward fixed price contracts and other derivatives	2,803	41,892
Total current liabilities	598,671	789,910
Working capital revolving credit facility - less current portion	146,721	119,000
Acquisition facility	71,200	71,200
Environmental liabilities - less current portion	7,912	8,340
Accrued pension benefit cost	7,061	5,236
Deferred compensation	1,618	1,481
Other long-term liabilities	3,842	3,709
Total liabilities	837,025	998,876
<b>Partners' equity</b>		
Common unitholders (7,428,139 units issued and outstanding at September 30, 2008 and December 31, 2007)	159,699	165,330
Subordinated unitholders (5,642,424 units issued and outstanding at September 30, 2008 and December 31, 2007)	(6,818)	(2,116)
General partner interest (230,303 equivalent units outstanding at September 30, 2008 and December 31, 2007)	(489)	(147)

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Accumulated other comprehensive loss	(4,620)	(2,716)
Total partners' equity	147,772	160,351
Total liabilities and partners' equity	\$ 984,797	\$ 1,159,227

*The accompanying notes are an integral part of these consolidated financial statements.*

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**GLOBAL PARTNERS LP**

**CONSOLIDATED STATEMENTS OF INCOME**

(In thousands, except per unit data)

(Unaudited)

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	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
Sales	\$ 2,272,079	\$ 1,598,461	\$ 7,290,780	\$ 4,555,727
Cost of sales	2,246,151	1,574,514	7,206,563	4,467,906
Gross profit	25,928	23,947	84,217	87,821
Costs and operating expenses:				
Selling, general and administrative expenses	10,457	9,476	31,712	34,340
Operating expenses	8,429	6,939	26,225	19,139
Amortization expenses	738	388	2,199	1,104
Total costs and operating expenses	19,624	16,803	60,136	54,583
Operating income	6,304	7,144	24,081	33,238
Interest expense	(5,297)	(4,614)	(15,414)	(10,453)
Gain on sale of investment				14,118
Income before income tax expense	1,007	2,530	8,667	36,903
Income tax expense			(295)	(888)
Net income	1,007	2,530	8,372	36,015
Less: General partner's interest in net income	(17)	(44)	(144)	(712)
Limited partners' interest in net income	\$ 990	\$ 2,486	\$ 8,228	\$ 35,303
Net income per limited partner unit, basic and diluted(1)	\$ 0.08	\$ 0.19	\$ 0.62	\$ 0.66
Weighted average limited partners' units outstanding, basic and diluted	13,071	13,071	13,071	12,233

(1) See Note 2 for net income per limited partner unit calculation.

*The accompanying notes are an integral part of these consolidated financial statements.*



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**GLOBAL PARTNERS LP**

**CONSOLIDATED STATEMENTS OF CASH FLOWS**

**(In thousands)**

**(Unaudited)**

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	Nine Months Ended June 30,	
	2008	2007
<b>Cash flows from operating activities</b>		
Net income	\$ 8,372	\$ 36,015
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation and amortization	10,584	5,791
Amortization of deferred financing fees	657	316
Loss on disposition of property and equipment and other	6	
Stock-based compensation expense	555	100
Gain on sale of investment		(14,118)
Changes in operating assets and liabilities:		
Accounts receivable	89,733	(130,782)
Accounts receivable affiliate	1,540	(2,605)
Inventories	125,008	(91,107)
Broker margin deposits	7,148	(8,837)
Prepaid expenses, all other current assets and other assets	(6,095)	4,037
Accounts payable	(78,470)	78,608
Income taxes payable	109	(1,164)
Change in fair value of forward fixed price contracts	(86,568)	89,224
Accrued expenses and all other current liabilities	(18,455)	14,848
Other long-term liabilities		35
Net cash provided by (used in) operating activities	54,124	(19,639)
<b>Cash flows from investing activities</b>		
Terminal acquisitions		(102,620)
Terminal pre-acquisition deposits, construction expenditures and other costs		(5,376)
Proceeds from sale of investment		15,262
Capital expenditures	(8,301)	(4,226)
Proceeds from sale of property and equipment	13	7
Net cash used in investing activities	(8,288)	(96,953)
<b>Cash flows from financing activities</b>		
Proceeds from common unit issuance, net of discount and fees		49,099
(Payments on) proceeds from credit facilities, net	(26,500)	83,700
Payments on note payable, other	(1,239)	(237)
Distributions to partners	(19,602)	(16,903)
Net cash (used in) provided by financing activities	(47,341)	115,659
Decrease in cash and cash equivalents	(1,505)	(933)
Cash and cash equivalents at beginning of period	2,110	3,861
Cash and cash equivalents at end of period	\$ 605	\$ 2,928
<b>Supplemental information</b>		
Cash paid during the period for interest	\$ 15,414	\$ 9,497

*The accompanying notes are an integral part of these consolidated financial statements.*

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**GLOBAL PARTNERS LP**

**CONSOLIDATED STATEMENTS OF PARTNERS EQUITY**

**(In thousands)**

**(Unaudited)**

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	Common Unitholders	Subordinated Unitholders	General Partner Interest	Accumulated Other Comprehensive Loss	Total Partners Equity
<b>Balance at December 31, 2007</b>	\$ 165,330	\$ (2,116)	\$ (147)	\$ (2,716)	\$ 160,351
Stock-based compensation	555				555
Distributions to partners	(10,863)	(8,253)	(486)		(19,602)
Comprehensive income:					
Net income	4,677	3,551	144		8,372
Other comprehensive income:					
Change in fair value of interest rate collars				(367)	(367)
Change in pension liability				(1,537)	(1,537)
Total comprehensive income					6,468
<b>Balance at September 30, 2008</b>	\$ 159,699	\$ (6,818)	\$ (489)	\$ (4,620)	\$ 147,772

*The accompanying notes are an integral part of these consolidated financial statements.*



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**GLOBAL PARTNERS LP**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**



**Note 1.** Organization and Basis of Presentation

## Organization

Global Partners LP (the Partnership) is a publicly traded master limited partnership that engages in the wholesale and commercial distribution of refined petroleum products and small amounts of natural gas and provides ancillary services to companies domestically and, on a limited basis, internationally.

The Partnership has four operating subsidiaries: Global Companies LLC, its subsidiary, Glen Hes Corp., Global Montello Group Corp. and Chelsea Sandwich LLC (the four operating subsidiaries, collectively, the Companies). The Companies (other than Glen Hes Corp.) are wholly owned by Global Operating LLC, a wholly owned subsidiary of the Partnership. In addition, GLP Finance Corp. (GLP Finance) is a wholly owned subsidiary of the Partnership. GLP Finance has no material assets or liabilities. Its activities will be limited to co-issuing debt securities and engaging in other activities incidental thereto.

The Partnership's 1.73% general partner interest (reduced from 2% following the private placement of Class B units discussed in Note 2) is held by Global GP LLC, the Partnership's general partner (the General Partner). The General Partner, which is owned by affiliates of the Slifka family, manages the Partnership's operations and activities and employs its officers and substantially all of its personnel. Affiliates of the General Partner, including its directors and executive officers, own 61,824 common units and 5,642,424 subordinated units, representing a combined 42.9% limited partner interest.

## Basis of Presentation



*Interim Financial Statements*





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**The accompanying consolidated financial statements as of September 30, 2008 and December 31, 2007 and for the three and nine months ended September 30, 2008 and 2007 reflect the accounts of the Partnership. All intercompany balances and transactions have been eliminated.**



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The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ( GAAP ) and reflect all adjustments (consisting only of normal recurring adjustments and the change in estimate discussed below) which are, in the opinion of management, necessary for a fair presentation of the financial condition and operating results for the interim periods. Due to changes in operating procedures and efficiencies, the Partnership changed its estimate of the inventory reserve account for the second quarter ended June 30, 2008 which resulted in an increase in net income of approximately \$2.5 million, or \$0.19 per limited partner unit, for the nine months ended September 30, 2008. The interim financial information, which has been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ), should be read in conjunction with the consolidated financial statements for the year ended December 31, 2007 and notes thereto contained in the Partnership s Annual Report on Form 10-K. The results of operations for the three and nine months ended September 30, 2008 are not necessarily indicative of the results of operations that will be realized for the entire year ending December 31, 2008.

As demand for some of the Partnership s refined petroleum products, specifically home heating oil and residual oil for space heating purposes, is generally greater during the winter months, sales are generally higher during the first and fourth quarters of the calendar year which may result in significant fluctuations in the Partnership s quarterly operating results.

The consolidated balance sheet at December 31, 2007 has been derived from the audited consolidated financial statements and footnotes thereto included in the Partnership s Annual Report on Form 10-K for the year ended December 31, 2007.

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**GLOBAL PARTNERS LP**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**





**Note 2.** Net Income Per Limited Partner Unit



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The computation of net income per limited partner unit is based on the weighted average number of common and subordinated units, or limited partner units, outstanding during the period. Basic and diluted net income per limited partner unit are determined by dividing net income after deducting the amount allocated to the general partner interest (including incentive distributions on the incentive distribution rights held by the General Partner) by the weighted average number of outstanding limited partner units during the period in accordance with Emerging Issues Task Force 03-06, Participating Securities and the Two-Class Method under FASB Statement No. 128 ( EITF 03-06 ). EITF 03-06 addresses the computation of earnings per share (in the Partnership's case, net income per limited partner unit) by an entity that has issued securities other than common stock (in the Partnership's case, limited partner units) that contractually entitle the holder to participate in dividends and earnings of the entity when, and if, it declares dividends on its common stock (in the Partnership's case, distributions on its limited partner units). Essentially, EITF 03-06 provides that in any accounting period where the Partnership's aggregate net income exceeds its aggregate distribution for such period, the Partnership is required to present net income per limited partner unit as if all of the earnings for the periods were distributed, regardless of whether those earnings would actually be distributed during a particular period from an economic or practical perspective. EITF 03-06 does not impact the Partnership's overall net income or other financial results; however, for periods in which the Partnership's aggregate net income exceeds its aggregate distributions for such period, it will have the impact of reducing the net income per limited partner unit. This result occurs as a larger portion of the Partnership's aggregate earnings is allocated to the incentive distribution rights held by the General Partner, as if distributed, even though the Partnership makes cash distributions on the basis of cash available for distribution, not earnings, in any given accounting period. In accounting periods where aggregate net income does not exceed aggregate distributions for such period, EITF 03-06 does not have any impact on the Partnership's net income per limited partner unit calculation.

The following sets forth the net income allocation and per unit data using this method for the periods presented (in thousands, except per unit data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
Net income	\$ 1,007	\$ 2,530	\$ 8,372	\$ 36,015
Less:				
General Partner's general partner interest(1)	(17)	(44)	(144)	(712)
Non-cash reduction under EITF 98-05 allocated to limited partners(2)				(16,400)
Net income available to limited partners	990	2,486	8,228	18,903
Dilutive impact of theoretical distribution of earnings			(239)	(12,405)
Net income available to limited partners under EITF 03-06 and EITF 98-05	\$ 990	\$ 2,486	\$ 7,989	\$ 6,498

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**GLOBAL PARTNERS LP**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**



**Note 2.** Net Income Per Limited Partner Unit (continued)



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	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
Per unit data:				
Net income available to limited partners	\$ 0.08	\$ 0.19	\$ 0.64	\$ 1.76
Dilutive impact of theoretical distribution of earnings			(0.02)	(1.10)
Net income available to limited partners under EITF 03-06 and EITF 98-05(3)	\$ 0.08	\$ 0.19	\$ 0.62	\$ 0.66
Weighted average limited partner units outstanding	13,071	13,071	13,071	12,233

(1) Calculation includes the effect of the private placement of Class B units on May 9, 2007 and, as a result, the general partner interest was 1.73% for the three and nine months ended September 30, 2008 and for the three months ended September 30, 2007. For the nine months ended September 30, 2007, the general partner interest was 1.99%, based on a weighted average.

(2) In connection with the private placement of Class B units (see Note 12), the Partnership was required to take into account the effect of EITF 98-05, Accounting for Convertible Securities with Beneficial Conversion Features or Contingently Adjustable Conversion Ratios ( EITF 98-05 ). As a result, a non-cash reduction in net income available to limited partners was recorded for the nine months ended September 30, 2007 because the fair value of the Partnership's common units on May 9, 2007 (the date on which the Class B units were issued) was greater than the purchase price of the Class B units, which was established at the time of the execution of the Unit Purchase Agreement on March 14, 2007. Although EITF 98-05 affected net income available to limited partners, it did not affect net income nor did it affect total partners' equity.

(3) Per unit data includes the weighted average effect of the private placement of Class B units which converted to common units for the nine months ended September 30, 2007. Per unit data is calculated on a quarterly basis; therefore, per unit data for the nine months ended September 30, 2008 and 2007 equals the sums of the respective first three quarters.

On April 23, 2008, the board declared a quarterly cash distribution of \$0.4875 per unit for the period from January 1, 2008 through March 31, 2008. On July 21, 2008, the board declared a quarterly cash distribution of \$0.4875 per unit for the period from April 1, 2008 through June 30, 2008. On October 22, 2008, the board declared a quarterly cash distribution of \$0.4875 per unit for the period from July 1, 2008 through September 30, 2008. These declared cash distributions resulted in incentive distributions to the General Partner, as the holder of the incentive distribution rights, as indicated above, and enabled the Partnership to reach its second target distribution with respect to such incentive distribution rights. See Note 9, Cash Distributions for further information.

**Note 3. Comprehensive Income**

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The components of comprehensive income consisted of the following (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
Net income	\$ 1,007	\$ 2,530	\$ 8,372	\$ 36,015
Change in fair value of interest rate collars	(251)	(773)	(367)	(233)
Change in pension liability	(756)	(143)	(1,537)	(66)
Unrealized gain on NYMEX shares				(12,837)
Total comprehensive income	\$	\$ 1,614	\$ 6,468	\$ 22,879

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**GLOBAL PARTNERS LP**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**



**Note 4.** Inventories

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The Partnership hedges substantially all of its inventory purchases through futures contracts and swap agreements. Hedges are executed when inventory is purchased and are identified with that specific inventory. Changes in the fair value of these contracts, as well as the offsetting gain or loss on the hedged inventory item, are recognized currently in earnings. All hedged inventory is valued using the lower of cost, as determined by specific identification, or market. Prior to sale, hedges are removed from specific barrels of inventory, and the then unhedged inventory is sold and accounted for on a first-in, first-out basis. Inventories consisted of the following (in thousands):

	<b>September 30, 2008</b>	<b>December 31, 2007</b>
Distillates: home heating oil, diesel and kerosene	\$ 244,192	\$ 344,984
Residual oil	33,246	50,054
Gasoline	59,594	71,916
Blend stock	22,218	17,305
<b>Total</b>	<b>\$ 359,250</b>	<b>\$ 484,259</b>

In addition to its own inventory, the Partnership has exchange agreements with unrelated third-party suppliers, whereby it may draw inventory from these other suppliers and suppliers may draw inventory from the Partnership. Positive exchange balances are accounted for as accounts receivable and amounted to \$54.0 million and \$36.8 million at September 30, 2008 and December 31, 2007, respectively. Negative exchange balances are accounted for as accounts payable and amounted to \$52.0 million and \$11.1 million at September 30, 2008 and December 31, 2007, respectively. Exchange transactions are valued using current quoted market prices.

### **Note 5. Derivative Financial Instruments**





**The Partnership accounts for its derivatives in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended ( SFAS No. 133 ). SFAS No. 133 establishes accounting and reporting standards for derivative instruments and hedging activities and requires that an entity recognize derivatives as either assets or liabilities on the balance sheet and measure the instruments at fair value. Changes in the fair value of the derivative are to be recognized currently in earnings, unless specific hedge accounting criteria are met.**



*Fair Value Hedges*



The fair value of the Partnership's derivatives is determined through the use of independent markets and is based upon the prevailing market prices of such instruments at the date of valuation. The Partnership enters into futures contracts for the receipt or delivery of refined petroleum products in future periods. The contracts are entered into in the normal course of business to reduce risk of loss of inventory on hand, which could result through fluctuations in market prices. Changes in the fair value of these contracts, as well as the offsetting gain or loss on the hedged inventory item, are recognized currently in earnings. Ineffectiveness related to these hedging activities was immaterial at September 30, 2008.



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The Partnership also uses futures contracts and swap agreements to hedge exposure under forward purchase and sale commitments. These agreements are intended to hedge the cost component of virtually all of the Partnership's forward purchase and sale commitments. Changes in the fair value of these contracts, as well as offsetting gains or losses on the forward fixed price purchase and sale commitments, are recognized currently in earnings. Gains and losses on net product margin from forward fixed price purchase and sale contracts are reflected in earnings as these contracts mature.



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**GLOBAL PARTNERS LP**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**



**Note 5.** Derivative Financial Instruments (continued)

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The composition and fair value of derivative instruments relating to forward fixed price purchase and sale contracts on the Partnership's consolidated balance sheet consisted of the following (in thousands):

	September 30, 2008	December 31, 2007
Futures contracts	\$ 42,401	\$ (37,355)
Swaps, options and other, net	3,017	(3,795)
Total	\$ 45,518	\$ (41,150)

The Partnership also markets and sells natural gas. The Partnership generally conducts business by entering into forward purchase commitments for natural gas only when it simultaneously enters into arrangements for the sale of product for physical delivery to third-party users. The Partnership generally takes delivery under its purchase commitments at the same location as it delivers to third-party users. Through these transactions, which establish an immediate margin, the Partnership seeks to maintain a position that is substantially balanced between firm forward purchase and sales commitments. Natural gas is generally purchased and sold at fixed prices and quantities. Current price quotes from actively traded markets are used in all cases to determine the contracts' fair value. Changes in the fair value of these contracts are recognized currently in earnings as an increase or decrease in cost of sales.

The Partnership formally documents all relationships between hedging instruments and hedged items after its risk management objectives and strategy for undertaking the hedge are determined. The Partnership calculates hedge effectiveness on a quarterly basis. This process includes specific identification of the hedging instrument and the hedged transaction, the nature of the risk being hedged and how the hedging instrument's effectiveness will be assessed. Both at the inception of the hedge and on an ongoing basis, the Partnership assesses whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair value of hedged items. The derivative instruments that qualify for hedge accounting are fair value hedges.

The Partnership has a daily margin requirement with its broker based on the prior day's market results on open futures contracts. The required brokerage margin balance was \$5.4 million and \$12.5 million at September 30, 2008 and December 31, 2007, respectively.

The Partnership is exposed to credit loss in the event of nonperformance by counterparties of futures contracts, options and swap agreements, but the Partnership has no current reason to expect any material nonperformance by any of these counterparties. Futures contracts, the primary derivative instrument utilized by the Partnership, are traded on regulated exchanges, greatly reducing potential credit risks. Exposure on swap and certain option agreements is limited to the amount of the recorded fair value as of the balance sheet dates. The Partnership utilizes primarily one clearing broker, a major financial institution, for all New York Mercantile Exchange ( NYMEX ) derivative transactions and the right of offset exists. Accordingly, the fair value of all derivative instruments is presented on a net basis on the consolidated balance sheets.

### ***Interest Rate Hedges***

The Partnership executed two zero premium interest rate collars with major financial institutions. Each collar is designated as a cash flow hedge and accounted for under the provisions of SFAS No. 133. The first collar, which became effective on May 14, 2007 and expires on May 14, 2011, is used to hedge the variability in interest payments due to changes in the three-month LIBOR rate with respect to \$100.0 million of long-term three-month LIBOR-based borrowings. Under the first collar, the Partnership capped its exposure at a maximum three-month LIBOR rate of 5.75%. In addition, the Partnership established a minimum floor rate of 3.75%. As of September 30, 2008, the three-month LIBOR rate of 2.8% was lower than the floor rate. As a result,

the Partnership will remit to the respective financial institution the difference between

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**



**Note 5.** Derivative Financial Instruments (continued)



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the floor rate and the current rate which amounted to approximately \$126,000 and was recorded in accrued expenses and other current liabilities on the accompanying balance sheet. As of September 30, 2008, the fair value of the first collar was a liability of approximately \$1.7 million and was recorded in both other long-term liabilities and accumulated other comprehensive income. There was no ineffectiveness related to the first collar as of September 30, 2008.

On September 29, 2008, the Partnership executed its second zero premium interest rate collar. The second collar, which became effective on October 2, 2008 and expires on October 2, 2013, is used to hedge the variability in cash flows in monthly interest payments made on the Partnership's \$100.0 million one-month LIBOR-based borrowings (and subsequent refinancings thereof) due to changes in the one-month LIBOR rate. Under the second collar, the Partnership capped its exposure at a maximum one-month LIBOR rate of 5.50%. In addition, the Partnership established a minimum floor rate of 2.70%. As of September 30, 2008, the fair value of the second collar was an asset of approximately \$20,000 and was recorded in both other long-term assets and accumulated other comprehensive income in the accompanying consolidated balance sheet. Hedge effectiveness was assessed at inception and will be assessed quarterly, prospectively and retrospectively, using the regression analysis. The changes in the fair value of the second collar are expected to be highly effective in offsetting the changes in interest rate payments attributable to fluctuations in the one-month LIBOR rate above and below the second collar's strike rates. Ineffectiveness related to the second collar was immaterial at September 30, 2008.

### **Note 6.** Debt



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The Partnership has a senior secured credit agreement (the Credit Agreement ) with total available commitments of \$750.0 million. There are three facilities under the Credit Agreement:

- a working capital revolving credit facility to be used for working capital purposes and letters of credit in the principal amount equal to the lesser of the Partnership's borrowing base and \$650.0 million, of which two \$50.0 million seasonal overline facilities are available each year only during the period between September 1 and June 30. On July 21, 2008, the Credit Agreement was amended to reinstate the seasonal overline period from July 21, 2008 through August 31, 2008;
- an \$85.0 million acquisition facility to be used for funding acquisitions similar to the Partnership's business line that have a purchase price of \$25.0 million or less or \$35.0 million or less in the aggregate in any 12-month period; and
- a \$15.0 million revolving credit facility to be used for general purposes, including payment of distributions to the Partnership's unitholders.

In addition, the Credit Agreement has an accordion feature whereby the Partnership may request on the same terms and conditions of its then existing Credit Agreement, provided no Event of Default (as defined in the Credit Agreement) then exists, an increase to: (1) the acquisition facility by up to another \$50.0 million, for a total acquisition facility of up to \$135.0 million; and (2) the working capital revolving credit facility by up to another \$200.0 million, for a total working capital revolving credit facility of up to \$850.0 million. Any such request for an increase by the Partnership must be in a minimum amount of \$5.0 million, and no more than three such requests may be made for each facility. The Partnership, however, cannot provide assurance that its lending group will agree to fund any request by the Partnership for additional amounts in excess of the total available commitments of \$750.0 million.

During the period from January 1, 2008 through July 20, 2008, borrowings under the Partnership's working capital revolving credit, acquisition and revolving credit facilities bore interest at the Partnership's option at (1) the Eurodollar rate, plus 1%, 1½% and 1½%, respectively, (2) the cost of funds rate, plus 1%, 1¾% and 1½%, respectively, or (3) the bank's base rate.



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**GLOBAL PARTNERS LP**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**



**Note 6.** Debt (continued)

Commencing July 21, 2008, borrowings under the working capital revolving credit facility bear interest at (1) the Eurodollar rate plus 1.75% to 2.25%, (2) the cost of funds rate plus 1.75% to 2.25%, or (3) the base rate plus 0.75% to 1.25%, each depending on the pricing level provided in the Credit Agreement, as amended, which in turn depends upon the Combined Interest Coverage Ratio (as such term is defined in the Credit Agreement). Borrowings under the acquisition and revolving credit facilities bear interest at (1) the Eurodollar rate plus 2.25% to 2.75%, (2) the cost of funds rate plus 1.75% to 2.25%, or (3) the base rate plus 0.75% to 1.25%, each depending on the pricing level provided in the Credit Agreement, as amended, which in turn depends upon the Combined Interest Coverage Ratio. The average interest rates for the three and nine months ended September 30, 2008 were approximately 4.5% and 4.3%, respectively. The average interest rate for each of the three and nine months ended September 30, 2007 was 6.4%.

In addition, the Partnership executed two zero premium interest rate collars with major financial institutions. The first collar, which became effective on May 14, 2007, is used to hedge the variability in interest payments due to changes in the three-month LIBOR rate with respect to \$100.0 million of long-term three-month LIBOR-based borrowings. The second collar, which was executed on September 29, 2008 and became effective on October 2, 2008, is used to hedge the variability in cash flows in monthly interest payments made on the Partnership's \$100.0 million one-month LIBOR-based borrowings (and subsequent refinancings thereof) due to changes in the one-month LIBOR rate (see Note 5 for further discussion on the interest rate collars).

The Partnership incurs a letter of credit fee of 2% per annum for each letter of credit issued. In addition, the Partnership incurs a commitment fee on the unused portion of the three facilities under the Credit Agreement (including the unused portion of either of the seasonal overline facilities exercised by the Partnership) equal to 0.3% to 0.375% per annum, depending on the pricing level and the Combined Interest Coverage Ratio provided in the Credit Agreement. The Partnership also incurs a facility fee of 0.1% per annum on any unexercised seasonal overline facility during the period between September 1 and June 30 and a seasonal overline fee of \$30,000 each time the Partnership elects to exercise either of the seasonal overline facilities.

The Credit Agreement will mature on April 22, 2011. The Partnership classifies a portion of its working capital revolving credit facility as a long-term liability because the Partnership has a multi-year, long-term commitment from its bank group. The long-term portion of the working capital revolving credit facility was \$146.7 million and \$119.0 million at September 30, 2008 and December 31, 2007, respectively, representing the amounts expected to be outstanding during the year. In addition, the Partnership classifies a portion of its working capital revolving credit facility as a current liability because it repays amounts outstanding and reborrowed funds based on its working capital requirements. The current portion of the working capital revolving credit facility was approximately \$250.6 million and \$304.8 million at September 30, 2008 and December 31, 2007, respectively, representing the amounts the Partnership expects to pay down during the course of the year.

As of September 30, 2008, the Partnership had total borrowings outstanding under the Credit Agreement of \$468.5 million, including \$71.2 million outstanding on the acquisition facility, and outstanding letters of credit of \$69.7 million. The total remaining availability for borrowings and letters of credit at September 30, 2008 was \$211.8 million.

The Credit Agreement is secured by substantially all of the assets of the Partnership and each of the Companies and is guaranteed by the General Partner. The Credit Agreement imposes certain requirements including, for example, a prohibition against distributions if any potential default or Event of Default (as defined in the Credit Agreement) would occur, and limitations on the Partnership's ability to grant liens, make certain loans or investments, incur additional indebtedness or guarantee other indebtedness, make any material change to the nature of the Partnership's business or undergo a fundamental change, make any material dispositions, acquire another company, enter into a merger, consolidation, sale leaseback transaction or purchase of assets, or make capital expenditures in excess of specified levels.



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**Note 6.** Debt (continued)

## Edgar Filing: GLOBAL PARTNERS LP - Form 10-Q

The Credit Agreement imposes covenants that require the Partnership to maintain certain minimum working capital amounts, capital expenditure limits, a minimum EBITDA ratio, a minimum interest coverage ratio and a maximum leverage ratio. On July 18, 2008, the Credit Agreement was amended whereby the Minimum EBITDA (as defined in the Credit Agreement) as at the end of the June 30, 2008 fiscal quarter and each fiscal quarter ending thereafter is not less than \$30.0 million for the period of four consecutive fiscal quarters most recently ended. In addition, the minimum combined interest coverage ratio was reduced to 1.75:1.00 for the quarter ended September 30, 2008. The Partnership was in compliance with all covenants at September 30, 2008.

The Credit Agreement also requires that in each calendar year, the outstanding amount under the working capital revolving credit facility must be equal to or less than \$263.0 million for a period of ten consecutive calendar days. On September 26, 2008, the Credit Agreement was amended which included, among other things, acknowledgment of compliance of this provision for the year ended December 31, 2008.

The Credit Agreement limits distributions by the Partnership to its unitholders to the amount of the Partnership's available cash and permits borrowings to fund such distributions only under the \$15.0 million revolving credit facility. The revolving credit facility is subject to an annual clean-down period, requiring the Partnership to reduce the amount outstanding under the revolving credit facility to \$0 for 30 consecutive calendar days in each calendar year.

The lending group under the Credit Agreement includes the following institutions: Bank of America, N.A.; Standard Chartered Bank; JPMorgan Chase Bank, N.A.; Societe Generale; RBS Citizens, National Association; Sovereign Bank; Fortis Capital Corp.; Webster Bank National Association; KeyBank National Association; TD Bank, N.A. (f/n/a TD BankNorth, N.A.); Wells Fargo Bank, N.A.; Wachovia Bank, National Association; and Calyon New York Branch.

### **Note 7. Employee Benefit Plan with Related Party**



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The General Partner employs substantially all of the Partnership's employees and charges the Partnership for their services. The Partnership also reimburses the General Partner for its contributions under the General Partner's 401(k) Savings and Profit Sharing Plan and the General Partner's qualified and non-qualified pension plans. The Partnership's net periodic benefit cost for its defined benefit pension plan consisted of the following components (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
Service cost	\$ 265	\$ 204	\$ 796	\$ 611
Interest cost	200	163	600	490
Expected return on plan assets	(166)	(158)	(496)	(474)
Recognized net actuarial loss	1		1	
Net periodic benefit cost	\$ 300	\$ 209	\$ 901	\$ 627

### Note 8. Related Party Transactions

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The Partnership is a party to a Second Amended and Restated Terminal Storage Rental and Throughput Agreement with Global Petroleum Corp. ( GPC ), an affiliate of the Partnership, which extends through December 2013 with annual renewal options. The agreement is accounted for as an operating lease. The expenses under this agreement totaled approximately \$2.2 million and \$2.1 million for the three months ended September 30, 2008 and 2007, respectively, and \$6.4 million and \$6.2 million for the nine months ended September 30, 2008 and 2007, respectively.



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**Note 8.** Related Party Transactions (continued)

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Pursuant to an Amended and Restated Services Agreement with GPC, GPC provides certain terminal operating management services to the Partnership and uses certain administrative, accounting and information processing services of the Partnership. The expenses from these services totaled approximately \$21,500 and \$19,000 for the three months ended September 30, 2008 and 2007, respectively, and \$64,500 and \$55,000 for the nine months ended September 30, 2008 and 2007, respectively. These charges were recorded in selling, general and administrative expenses in the accompanying consolidated statements of income. The agreement is for an indefinite term, and either party may terminate its receipt of some or all of the services thereunder upon 180 days' notice at any time after January 1, 2009.

Pursuant to the Partnership's Amended and Restated Services Agreement with Alliance Energy LLC (formerly known as Alliance Energy Corp.) (Alliance), the Partnership also provides certain administrative, accounting and information processing services, and the use of certain facilities, to Alliance, an affiliate of the Partnership that is 95% owned by members of the Slifka family. The income from these services was approximately \$216,500 and \$132,000 for the three months ended September 30, 2008 and 2007, respectively, and \$649,500 and \$396,000 for the nine months ended September 30, 2008 and 2007, respectively. These fees were recorded as an offset to selling, general and administrative expenses in the accompanying consolidated statements of income. The agreement extends through January 1, 2009.

The Partnership sells refined petroleum products to Alliance at prevailing market prices at the time of delivery. Sales to Alliance were approximately \$5.7 million and \$9.5 million for the three months ended September 30, 2008 and 2007, respectively, and \$25.1 million and \$28.5 million for the nine months ended September 30, 2008 and 2007, respectively.

The General Partner employs substantially all of the Partnership's employees and charges the Partnership for their services. The expenses for the three months ended September 30, 2008 and 2007, including payroll, payroll taxes and bonus accruals, were \$6.5 million and \$6.3 million, respectively, and \$20.9 million for each of the nine months ended September 30, 2008 and 2007. The Partnership also reimburses the General Partner for its contributions under the General Partner's 401(k) Savings and Profit Sharing Plan and the General Partner's qualified and non-qualified pension plans.

The table below presents trade receivables with Alliance, receivables incurred in connection with the services agreements between Alliance and the Partnership and GPC and the Partnership, as the case may be, and receivables from the General Partner (in thousands):

	September 30, 2008	December 31, 2007
Receivables from Alliance	\$ 2,124	\$ 3,926
Receivables from GPC	305	64
Receivables from the General Partner (1)	339	318
Total	\$ 2,768	\$ 4,308

(1) Receivables from the General Partner reflect the Partnership's prepayment of payroll taxes and payroll accruals to the General Partner.

### Note 9. Cash Distributions

The Partnership intends to consider regular cash distributions to unitholders on a quarterly basis, although there is no assurance as to the future cash distributions since they are dependent upon future cash flows, capital requirements, financial condition and other factors. The Credit Agreement prohibits the Partnership from making cash distributions if any potential default or event of default, as defined in the Credit Agreement, occurs or would result from the cash distribution.

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**Note 9.** Cash Distributions (continued)

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Within 45 days after the end of each quarter, the Partnership will distribute all of its available cash (as defined in its partnership agreement) to unitholders of record on the applicable record date. The amount of available cash is all cash on hand at the end of the quarter; plus all cash on hand on the date of determination of available cash for the quarter resulting from working capital borrowings made after the end of the quarter; less the amount of cash reserves established by the General Partner to provide for the proper conduct of the Partnership's business, to comply with applicable law, any of the Partnership's debt instruments, or other agreements or to provide funds for distributions to unitholders and to the General Partner for any one or more of the next four quarters. Working capital borrowings are generally borrowings that are made under the Credit Agreement and in all cases are used solely for working capital purposes or to pay distributions to partners.

The Partnership will make distributions of available cash from operating surplus for any quarter during the subordination period as defined in its partnership agreement in the following manner: firstly, 98.27% to the common unitholders, pro rata, and 1.73% to the General Partner, until the Partnership distributes for each outstanding common unit an amount equal to the minimum quarterly distribution for that quarter; secondly, 98.27% to the common unitholders, pro rata, and 1.73% to the General Partner, until the Partnership distributes for each outstanding common unit an amount equal to any arrearages in payment of the minimum quarterly distribution on the common units for any prior quarters during the subordination period; thirdly, 98.27% to the subordinated unitholders, pro rata, and 1.73% to the General Partner, until the Partnership distributes for each subordinated unit an amount equal to the minimum quarterly distribution for that quarter; and thereafter, cash in excess of the minimum quarterly distributions is distributed to the unitholders and the General Partner based on the percentages as provided below.

As the holder of the incentive distribution rights, the General Partner is entitled to incentive distributions if the amount that the Partnership distributes with respect to any quarter exceeds specified target levels shown below:

	Total Quarterly Distribution Target Amount	Marginal Percentage Interest in Distributions	
		Unitholders	General Partner
Minimum Quarterly Distribution	\$0.4125	98.27%	1.73%
First Target Distribution	Up to \$0.4625	98.27%	1.73%
Second Target Distribution	above \$0.4625 up to \$0.5375	85.27%	14.73%
Third Target Distribution	above \$0.5375 up to \$0.6625	75.27%	24.73%
Thereafter	above \$0.6625	50.27%	49.73%

The Partnership paid the following cash distribution during 2008 (in thousands, except per unit data):

Cash Distribution Payment Date	Per Unit Cash Distribution	Common Units	Subordinated Units	General Partner	General Partner Incentive Distribution	Total Cash Distribution
02/14/08(1)	\$ 0.4875	\$ 3,621	\$ 2,751	\$ 112	\$ 50	\$ 6,534
05/14/08(2)	\$ 0.4875	\$ 3,621	\$ 2,751	\$ 112	\$ 50	\$ 6,534
08/14/08(3)	\$ 0.4875	\$ 3,621	\$ 2,751	\$ 112	\$ 50	\$ 6,534

- 
- (1) This distribution of \$0.4875 per unit resulted in the Partnership reaching its second target distribution for the fourth quarter of 2007. As a result, the General Partner received this incentive distribution.
  - (2) This distribution of \$0.4875 per unit resulted in the Partnership reaching its second target distribution for the first quarter of 2008. As a result, the General Partner received this incentive distribution.
  - (3) This distribution of \$0.4875 per unit resulted in the Partnership reaching its second target distribution for the second quarter of 2008. As a result, the General Partner received this incentive distribution.



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**Note 9.** Cash Distributions (continued)



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In addition, on October 22, 2008, the board of directors of the General Partner declared a quarterly cash distribution of \$0.4875 per unit for the period from July 1, 2008 through September 30, 2008 (\$1.95 per unit on an annualized basis). On November 14, 2008, the Partnership will pay this cash distribution to its common and subordinated unitholders of record as of the close of business November 5, 2008. This distribution will result in the Partnership reaching its second target distribution for the quarter ended September 30, 2008.

### **Note 10.** Segment Reporting



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The Partnership is a wholesale and commercial distributor of gasoline, distillates and residual oil whose business is organized within two operating segments, Wholesale and Commercial, based on the way the chief operating decision maker (CEO) manages the business and on the similarity of customers and expected long-term financial performance of each segment. The accounting policies of the segments are the same as those described in Note 2, Summary of Significant Accounting Policies, in the Partnership's Annual Report on Form 10-K for the year ended December 31, 2007.

In the Wholesale segment, the Partnership sells gasoline, home heating oil, diesel, kerosene and residual oil to unbranded retail gasoline stations and other resellers of transportation fuels, home heating oil retailers and wholesale distributors. Generally, customers use their own vehicles or contract carriers to take delivery of the product at bulk terminals and inland storage facilities that the Partnership owns or controls or with which it has throughput arrangements.

The Commercial segment includes (1) sales and deliveries of unbranded gasoline, home heating oil, diesel, kerosene, residual oil and small amounts of natural gas to customers in the public sector and to large commercial and industrial customers, either through a competitive bidding process or through contracts of various terms, and (2) sales of custom blended distillates and residual oil delivered by barges or from a terminal dock. Commercial segment customers include federal and state agencies, municipalities, large industrial companies, many autonomous authorities such as transportation authorities and water resource authorities, colleges and universities and a limited group of small utilities. Unlike the Wholesale segment, in the Commercial segment, the Partnership generally arranges the delivery of the product to the customer's designated location, typically hiring third-party common carriers to deliver the product.

The Partnership evaluates segment performance based on net product margins before allocations of corporate and indirect operating costs, depreciation, amortization (including non-cash charges) and interest. Based on the way the CEO manages the business, it is not reasonably possible for the Partnership to allocate the components of operating costs and expenses between the reportable segments. Additionally, due to the commingled nature and uses of the Partnership's assets, it is not reasonably possible for the Partnership to allocate assets between the two segments. There were no intersegment sales for any of the periods presented below.

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**Note 10.** Segment Reporting (continued)

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Summarized financial information for the Partnership's reportable segments is presented in the table below (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
<b>Wholesale Segment:</b>				
Sales	\$ 2,169,936	\$ 1,539,938	\$ 6,959,244	\$ 4,284,719
Net product margin (1)				
Distillates	\$ 12,001	\$ 18,614	\$ 44,422	\$ 57,910
Gasoline	13,554	2,231	32,522	6,165
Residual oil	412	3,678	7,542	19,050
Total	\$ 25,967	\$ 24,523	\$ 84,486	\$ 83,125
<b>Commercial Segment:</b>				
Sales	\$ 102,143	\$ 58,523	\$ 331,536	\$ 271,008
Net product margin (1)	\$ 2,460	\$ 1,474	\$ 7,389	\$ 8,708
<b>Combined sales and net product margin:</b>				
Sales	\$ 2,272,079	\$ 1,598,461	\$ 7,290,780	\$ 4,555,727
Net product margin (1)	\$ 28,427	\$ 25,997	\$ 91,875	\$ 91,833
Depreciation allocated to cost of sales	2,499	2,050	7,658	4,012
<b>Combined gross profit</b>	<b>\$ 25,928</b>	<b>\$ 23,947</b>	<b>\$ 84,217</b>	<b>\$ 87,821</b>

(1) Net product margin is a non-GAAP financial measure used by management and external users of the Partnership's consolidated financial statements to assess the Partnership's business. The table above reconciles net product margin on a combined basis to gross profit, a directly comparable GAAP measure.

A reconciliation of the totals reported for the reportable segments to the applicable line items in the consolidated financial statements is as follows (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
<b>Combined gross profit</b>	<b>\$ 25,928</b>	<b>\$ 23,947</b>	<b>\$ 84,217</b>	<b>\$ 87,821</b>
<b>Operating costs and expenses not allocated to reportable segments:</b>				
Selling, general and administrative expenses	10,457	9,476	31,712	34,340
Operating expenses	8,429	6,939	26,225	19,139
Amortization expenses	738	388	2,199	1,104
<b>Total operating costs and expenses</b>	<b>19,624</b>	<b>16,803</b>	<b>60,136</b>	<b>54,583</b>
Operating income	6,304	7,144	24,081	33,238
Interest expense	(5,297)	(4,614)	(15,414)	(10,453)
Gain on sale of investment				14,118
Income tax expense			(295)	(888)
<b>Net income</b>	<b>\$ 1,007</b>	<b>\$ 2,530</b>	<b>\$ 8,372</b>	<b>\$ 36,015</b>

There were no foreign sales for the three and nine months ended September 30, 2008 and 2007. The Partnership has no foreign assets.



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**Note 11.** Investment in Equity Securities



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The Partnership held an investment in NYMEX Holdings, Inc. which was accounted for under the provisions of SFAS No. 115, Accounting for Certain Investments in Debt and Equity Securities. On March 6, 2007, the Partnership sold its investment in NYMEX Holdings, Inc. along with its NYMEX seats for approximately \$15.3 million and realized a gain of approximately \$14.1 million in the consolidated statement of income for the nine months ended September 30, 2007.

### **Note 12.** Unitholders Equity



*Private Placement*

On March 13, 2007, the Partnership entered into a Class B Unit Purchase Agreement (the "Unit Purchase Agreement") with Kayne Anderson MLP Investment Company and funds managed by Tortoise Capital Advisors, LLC and Fiduciary Asset Management, LLC (the "Purchasers") to sell \$50.0 million of Class B units representing limited partner interests of the Partnership in a private placement (the "Private Placement"). The Partnership issued and sold 1,785,715 Class B units to the Purchasers pursuant to the Unit Purchase Agreement on May 9, 2007. The Class B units were convertible into common units on a one-for-one basis.

In connection with the issuance of the Class B units, the Partnership agreed to a discount in the purchase price of approximately \$0.8 million, which is the approximate amount of the product of (i) the 1,785,715 Class B units, and (ii) \$0.4650, the amount of the Partnership's first quarter 2007 per unit distribution that was paid to the common and subordinated unitholders on May 15, 2007. Such discount was paid by the Partnership to the Purchasers of the Class B units substantially contemporaneously with the payment of the Partnership's first quarter 2007 distribution. After giving effect to such reduction, the purchase price for the Class B units was approximately \$49.2 million, or \$27.53 per unit. The net purchase price of the Class B units, after the reduction and related fees, was \$49.1 million. The net proceeds of the Class B units were used to partially finance the acquisition of the Albany and Newburgh, New York and Burlington, Vermont terminals in May 2007. On May 22, 2007, the Class B units converted into common units on one-for-one basis.

*Class B Units Converted into Common Units*

On May 22, 2007, the Class B units converted into common units on one-for-one basis.

In connection with the private placement, the Partnership was required to take into account the effect of EITF 98-05. As a result, a non-cash reduction in net income available to limited partners was recorded for the nine months ended September 30, 2007. This non-cash reduction was required to be recorded pursuant to EITF 98-05 because the fair value of the Partnership's common units on May 9, 2007 (the date on which the Class B units were issued) was greater than the purchase price of the Class B units, which was established at the time of the execution of the Unit Purchase Agreement on March 14, 2007. The non-cash reduction was approximately \$16.4 million computed as the product of (i) the 1,785,715 Class B units, and (ii) the difference between the fair value of a common unit on the date of issuance (\$36.71) and the conversion rate after the price reduction (\$27.53). The non-cash reduction resulted in the Partnership recognizing a \$16.4 million decrease in common unit equity and a corresponding increase in Class B unit equity. Additionally, the Partnership recorded accretion of \$16.4 million as a non-cash distribution to common unitholders for the nine months ended September 30, 2007.

Although EITF 98-05 affected net income available to limited partners for the nine months ended September 30, 2007, it did not affect net income, nor did it affect total partners' equity.



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**Note 13. Environmental Liabilities**



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The Partnership currently owns or leases properties where refined petroleum products are being or have been handled. These properties and the refined petroleum products handled thereon may be subject to federal and state environmental laws and regulations. Under such laws and regulations, the Partnership could be required to remove or remediate containerized hazardous liquids or associated generated wastes (including wastes disposed of or abandoned by prior owners or operators), to clean up contaminated property arising from the release of liquids or wastes to the environment, including contaminated groundwater, or to implement best management practices to prevent future contamination.

The Partnership maintains insurance of various types with varying levels of coverage that it considers adequate under the circumstances to cover its operations and properties. The insurance policies are subject to deductibles that the Partnership considers reasonable and not excessive. In addition, the Partnership has entered into indemnification agreements with various sellers in conjunction with several of its acquisitions. Allocation of environmental liability is an issue negotiated in connection with each of the Partnership's acquisition transactions. In each case, the Partnership makes an assessment of potential environmental liability exposure based on available information. Based on that assessment and relevant economic and risk factors, the Partnership determines whether to, and the extent to which it will, assume liability for existing environmental conditions.

In connection with the November 2007 acquisition of ExxonMobil Oil Corporation's (ExxonMobil) Glenwood Landing and Inwood, New York terminals, the Partnership assumed certain environmental liabilities, including the remediation obligations under remedial action plans submitted by ExxonMobil to and approved by the New York Department of Environmental Conservation (NYDEC) with respect to both terminals. As a result, the Partnership recorded, on an undiscounted basis, total environmental liabilities of approximately \$1.2 million, of which approximately \$0.3 million was paid by the Partnership for the three and nine months ended September 30, 2008. The remaining liability of \$0.9 million was recorded as a current liability of \$0.4 million and a long-term liability of \$0.5 million on the accompanying consolidated balance sheet at September 30, 2008. The remedial action plans submitted by ExxonMobil have been implemented by Global Companies LLC. The Partnership does not believe that compliance with the terms thereof will result in material costs in excess of the environmental reserve or have a material impact on its operations.

In connection with the May 2007 acquisition of ExxonMobil's Albany and Newburgh, New York and Burlington, Vermont terminals, the Partnership assumed certain environmental liabilities, including the remediation obligations under a proposed remedial action plan submitted by ExxonMobil to NYDEC with respect to the Albany, New York terminal. As a result, the Partnership recorded, on an undiscounted basis, total environmental liabilities of approximately \$8.0 million, of which approximately \$0.1 million was paid by the Partnership for the three and nine months ended September 30, 2008. The remaining liability of \$7.9 million was recorded as a current liability of \$0.5 million and a long-term liability of \$7.4 million on the accompanying consolidated balance sheet at September 30, 2008. NYDEC has reviewed the proposed remedial action plan submitted by ExxonMobil and provided comments to Global Companies LLC regarding the plan. Global Companies LLC prepared a response to NYDEC's comments. Global Companies LLC has exchanged correspondence with NYDEC seeking clarification of components of the proposed remedial action plan. Subject to NYDEC's approval of the proposed remedial action plan, the Partnership does not believe that compliance with the terms thereof will result in material costs in excess of the environmental reserve or have a material impact on its operations.

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**Note 13.** Environmental Liabilities (continued)



## Edgar Filing: GLOBAL PARTNERS LP - Form 10-Q

In connection with the 2006 acquisition of its Macungie, Pennsylvania terminal (the Global Macungie Terminal), the Partnership assumed certain existing environmental liabilities at the terminal. The Partnership did not accrue for these contingencies as it believes that the aggregate amount of these liabilities cannot be reasonably estimated at this time. The Partnership also executed an Administrative Order on Consent (AOC) with the U.S. Environmental Protection Agency, Region III (EPA, Region III) requiring certain investigatory activities at the Global Macungie Terminal. Although the Partnership cannot predict the outcome of the investigation of the Global Macungie Terminal, based upon current information, the Partnership does not anticipate that the outcome will have a material adverse effect on it. Furthermore, the Partnership does not believe that compliance with the terms of the AOC executed by it will result in material costs or have a material impact on the Partnership's operations.

The Partnership's estimates used in these reserves are based on all known facts at the time and its assessment of the ultimate remedial action outcomes. Among the many uncertainties that impact the Partnership's estimates are the necessary regulatory approvals for, and potential modification of, its remediation plans, the amount of data available upon initial assessment of the impact of soil or water contamination, changes in costs associated with environmental remediation services and equipment and the possibility of existing legal claims giving rise to additional claims. Therefore, although the Partnership believes that the reserve is adequate, no assurances can be made that any costs incurred in excess of this reserve or outside of indemnifications or not otherwise covered by insurance would not have a material adverse effect on the Partnership's financial condition, results of operations or cash flows.

### **Note 14. Long-Term Incentive Plan**



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In October 2005, the General Partner adopted a Long-Term Incentive Plan ( LTIP ) whereby 564,242 common units were authorized for issuance. The LTIP provides for awards to employees, consultants and directors of the General Partner and employees and consultants of affiliates of the Partnership who perform services for the Partnership. The LTIP allows for the award of unit options, unit appreciation rights, restricted units, phantom units and distribution equivalent rights ( DERs ).

On August 14, 2007, the Compensation Committee of the board of directors of the General Partner granted awards of phantom units and associated DERs under the LTIP to certain employees and non-employee directors of the General Partner. The phantom units granted will cliff vest on December 31, 2009 and become payable on a one-for-one basis in common units of the Partnership (or cash equivalent) upon the achievement of certain performance goals over the vesting period. The DERs that were granted in tandem with the phantom units will vest and become payable in cash simultaneously with the vesting of the phantom units. Any phantom units and associated DERs that have not vested as of the end of the cliff vesting period will be forfeited. The Partnership currently intends and reasonably expects to issue and deliver the common units upon vesting.

SFAS No. 123(R) requires compensation cost for an award of share-based employee compensation classified as equity, as is the case of the Partnership's award, to be recognized over the requisite service period. The requisite service period for the Partnership is from August 14, 2007, the grant date, through December 31, 2009 (the Requisite Service Period ). The Partnership will recognize as compensation expense the value of the portion of the award that is ultimately expected to vest over the Requisite Service Period on a straight-line basis. In accordance with SFAS No. 123(R), the Partnership estimated forfeitures at the time of grant. Such estimates, which were based on the Partnership's service and performance history, will be revised, if necessary, in subsequent periods if actual forfeitures differ from estimates.

For the three months ended September 30, 2008 and 2007, the Partnership recorded compensation expense of approximately \$0.2 million and \$0.1 million, respectively, and for the nine months ended September 30, 2008 and 2007, the Partnership recorded compensation expense of approximately \$0.6 million and \$0.1 million, respectively, which is included in selling, general and administrative expenses in the accompanying consolidated statements of income. The total compensation cost related to the non-vested awards not yet recognized at September 30, 2008 is approximately \$1.0 million and is expected to be recognized ratably over the remaining Requisite Service Period.

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**GLOBAL PARTNERS LP**



**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**



**Note 15.** Fair Value Measurements

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On January 1, 2008, the Partnership partially adopted SFAS No. 157, Fair Value Measurements ( SFAS No. 157 ) for its financial assets and financial liabilities. The adoption of SFAS No. 157 did not have a material impact on the Partnership's fair value measurements. SFAS No. 157 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date.

SFAS No. 157 establishes a fair value hierarchy, which prioritizes the inputs used in measuring fair value into the following three levels:

- Level 1      Observable inputs such as quoted prices in active markets for identical assets or liabilities.
  
- Level 2      Inputs other than the quoted prices in active markets that are observable for assets or liabilities, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in inactive markets.
  
- Level 3      Unobservable inputs based on the entity's own assumptions.

The following table presents those financial assets and financial liabilities measured at fair value on a recurring basis as of September 30, 2008 (in thousands):

	Fair Value September 30, 2008	Fair Value Measurements Using		
		Level 1	Level 2	Level 3
<b>Assets:</b>				
NYMEX contracts	\$ 899	\$ 899	\$	\$
Hedged inventories	323,870		323,870	
Fair value of forward fixed price contracts	48,305		48,305	
Swap agreements and options	2,387	1,327	1,060	
Total assets	\$ 375,461	\$ 2,226	\$ 373,235	\$
<b>Liabilities:</b>				
Obligations on forward fixed price contracts	\$ 2,887		\$ 2,887	\$
Swap agreements	718		718	
Interest rate collars	1,696		1,696	
Total liabilities	\$ 5,301		\$ 5,301	\$

### Note 16. Legal Proceedings

*General*

Although the Partnership may, from time to time, be involved in litigation and claims arising out of its operations in the normal course of business, the Partnership does not believe that it is a party to any litigation that will have a material adverse impact on its financial condition or results of operations. Except as described below, the Partnership is not aware of any significant legal or governmental proceedings against it, or contemplated to be brought against it. The Partnership maintains insurance policies with insurers in amounts and with coverage and deductibles as its general partner believes are reasonable and prudent. However, the Partnership can provide no assurance that this insurance will be adequate to protect it from all material expenses related to potential future claims or that these levels of insurance will be available in the future at economically acceptable prices.

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**Note 16.** Legal Proceedings (continued)



*Environmental*

As previously disclosed, Global Companies LLC, in addition to several affiliates, has been named as one of over 50 defendants in two lawsuits alleging methyl tertiary-butyl ether ( MTBE ) contamination of groundwater in Massachusetts. MTBE is an oxygenate that has been used extensively to reduce motor vehicle tailpipe emissions. In the cases of Town of Duxbury, et al. v. Amerada Hess Corp., et al., filed December 31, 2003, and City of Lowell v. Amerada Hess Corp., et al., filed December 30, 2004, plaintiffs allege that manufacturers, refiners and others involved in the distribution of gasoline containing MTBE are liable for the costs of investigating possible MTBE groundwater contamination, treating such contaminated groundwater where found, and related relief including treble damages and injunctive relief. The plaintiffs in these cases generally claim to be public water providers or municipal or other government authorities. These cases have been consolidated in multi-district litigation with over 60 other MTBE cases in federal court in the Southern District of New York. The Partnership entered into an agreement, in principle, to settle these cases. The Partnership does not believe that settlement of these cases will have a material impact on its operations.

*Other*

On September 17, 2008, the Office of the Attorney General of the State of Connecticut issued Interrogatories and Subpoena Duces Tecum (the Subpoena ) in connection with an investigation of gasoline wholesalers in Connecticut in the wake of Hurricane Ike. The Partnership responded to the Subpoena on behalf of Global Companies LLC. According to the press release issued by the Attorney General's office, similar subpoenas were also issued to other gasoline wholesalers in Connecticut. The Partnership has taken steps to comply with the demand. While the Partnership cannot predict the outcome of the investigation, it does not expect that the outcome will have a material adverse effect on its operations.

**Note 17.** Recent Accounting Pronouncements



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In September 2006, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 157. This statement defines fair value, establishes guidelines for measuring fair value and requires additional disclosures regarding fair value measurements. SFAS No. 157 applies only to fair value measurements currently required or permitted by other accounting standards and is expected to increase the consistency of those measurements. In February 2008, the FASB deferred the effective date of SFAS No. 157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually) until January 1, 2009. The Partnership is in the process of evaluating the impact of SFAS No. 157 on its non-recurring fair value measurements. The Partnership adopted SFAS No. 157 on January 1, 2008 for its financial assets and liabilities measured at fair value on a recurring basis. The partial adoption of SFAS No. 157 for financial assets and liabilities did not have a material impact on the Partnership's consolidated financial statements. See Note 15.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities ( SFAS No. 159 ) which provides entities with an option to measure many financial instruments and certain other items at fair value that are not currently measured at fair value. The election to use the fair value option is available when an entity first recognizes a financial asset or financial liability or upon entering into a firm commitment. Subsequent changes in fair value must be recorded in earnings. This statement also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. The Partnership adopted SFAS No. 159 on January 1, 2008 and elected not to use the fair value option for its existing financial assets and liabilities and, therefore, the adoption of SFAS No. 159 did not have an impact on the Partnership's consolidated financial statements.



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**GLOBAL PARTNERS LP**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

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**Note 17.** Recent Accounting Pronouncements (continued)



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In December 2007, the FASB issued SFAS No. 141 (Revised 2007), *Business Combinations* ( SFAS No. 141(R) ) which retains the fundamental requirements of the original pronouncement requiring that the purchase method be used for all business combinations. SFAS No. 141(R) defines the acquirer as the entity that obtains control of one or more businesses in the business combination, establishes the acquisition date as the date that the acquirer achieves control and requires the acquirer to recognize the assets acquired, liabilities assumed and any noncontrolling interest at their fair values as of the acquisition date. SFAS No. 141(R) also requires that acquisition-related costs be recognized separately from the acquisition. SFAS No. 141(R) applies prospectively to business combinations for which the acquisition date occurs in fiscal years beginning after December 15, 2008. The Partnership is in the process of evaluating the impact of SFAS No. 141(R) on its consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities* An Amendment of FASB Statement No. 133 ( SFAS No. 161 ) which enhances the requirements under SFAS No. 133, *Accounting for Derivatives and Hedging Activities*. SFAS No. 161 requires enhanced disclosures about an entity's derivatives and hedging activities and how they affect an entity's financial position, financial performance and cash flows. SFAS No. 161 will be effective for fiscal years and interim periods beginning after November 15, 2008. The Partnership is in the process of evaluating the impact of SFAS No. 161 on its consolidated financial statements.

In March 2008, the Emerging Issues Task Force approved consensus on EITF Issue No. 07-04, *Application of the Two-Class Method under FASB Statement No. 128 to Master Limited Partnerships* ( EITF 07-04 ) which specifies the treatment of earnings per unit calculations when incentive distributions rights exist in master limited partnerships. Under EITF 07-04, when earnings exceed cash distributions, undistributed earnings are to be allocated to the general partner, limited partners and holders of the incentive distribution rights based on the distribution formula for available cash set forth in the partnership agreement. Conversely, when cash distributions exceed earnings, net income (or loss) would be reduced (or increased) by distributions to the general partner, limited partners and holders of incentive distribution rights. The excess of distributions over earnings would be allocated to the general partner and limited partners based on their respective sharing of losses set forth in the partnership agreement. EITF 07-04 will be effective for fiscal years and interim periods beginning after December 15, 2008 and will be applied retrospectively. The Partnership is in the process of evaluating the impact of EITF 07-04 on its computation of earnings per unit.

In April 2008, the FASB issued FASB Staff Position No. FAS 142-3, *Determination of the Useful Life of Intangible Assets* ( FSP FAS 142-3 ). FSP FAS 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under FASB Statement No. 142, *Goodwill and Other Intangible Assets* ( SFAS 142 ). The objective of FSP FAS 142-3 is to improve the consistency between the useful life of a recognized intangible asset under SFAS 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141(R) and other GAAP. FSP FAS 142-3 is effective for financial statements issued for fiscal years beginning after December 15, 2008 and interim periods within those years. The Partnership is in the process of evaluating the impact of FSP FAS 142-3 on its consolidated financial statements.

In May 2008, the FASB issued SFAS No. 162, *The Hierarchy of Generally Accepted Accounting Principles* ( SFAS No. 162 ). SFAS No. 162 identifies the sources of accounting principles and the framework for selecting the principles used in the preparation of financial statements of nongovernmental entities that are presented in conformity with GAAP in the United States. SFAS No. 162 is effective November 15, 2008. The Partnership expects the adoption of SFAS No. 162 will not have an impact on its consolidated financial statements.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

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**Note 17.** Recent Accounting Pronouncements (continued)



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In June 2008, the FASB issued FASB Staff Position EITF 03-6-1, *Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities* ( FSP EITF 03-6-1 ). FSP EITF 03-6-1 states that unvested share-based payment awards that contain nonforfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities (as defined in EITF 03-06) and, therefore, should be included in the computation of earnings per share pursuant to the two-class method. However, the award would not be considered a participating security if the holder forfeits the right to receive dividends or dividend equivalents in the event that the award does not vest. FSP EITF 03-6-1 is effective for financial statements issued for fiscal years beginning after December 15, 2008 and interim periods within those years. Upon adoption, FSP EITF 03-6-1 requires that all prior-period earnings per share data presented be adjusted retrospectively. The adoption of FSP EITF 03-6-1 is not expected to have an impact on the Partnership's earnings per unit because the dividend equivalent rights granted under the Partnership's LTIP (see Note 4) are not considered participating securities.

### **Note 18.** Subsequent Event



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On October 22, 2008, the board of directors of the General Partner declared a quarterly cash distribution of \$0.4875 per unit (\$1.95 per unit on an annualized basis) for the period from July 1, 2008 through September 30, 2008. On November 14, 2008, the Partnership will pay this cash distribution to its common and subordinated unitholders of record as of the close of business November 5, 2008.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis of financial condition and results of operations of Global Partners LP should be read in conjunction with the historical consolidated financial statements of Global Partners LP and the notes thereto included elsewhere in this Quarterly Report on Form 10-Q.

**Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains certain forward-looking statements within the meaning of the federal securities laws. These forward-looking statements are identified as any statements that do not relate strictly to historical or current facts and can generally be identified by the use of forward-looking terminology including may, believe, expect, anticipate, estimate, continue or other similar words. Such statements may discuss future expectations for, or contain projections of, results of operations, financial condition or our ability to make distributions to unitholders or state other forward-looking information. Forward-looking statements are not guarantees of performance. Although we believe these forward-looking statements are based on reasonable assumptions, statements made regarding future results are subject to a number of assumptions, uncertainties and risks, many of which are beyond our control, which may cause future results to be materially different from the results stated or implied in this document. These risks and uncertainties include, among other things:

- We may not have sufficient cash from operations to enable us to pay the minimum quarterly distribution following establishment of cash reserves and payment of fees and expenses, including payments to our general partner.
- A significant decrease in demand for refined petroleum products in the areas served by our storage facilities would reduce our ability to make distributions to our unitholders.
- Our sales of home heating oil and residual oil could be significantly reduced by conversions to natural gas which conversions could have an adverse effect on our results of operations and cash available for distribution to our unitholders.
- Warmer weather conditions could adversely affect our results of operations and cash available for distribution to our unitholders.

- Our risk management policies cannot eliminate all commodity risk. In addition, any noncompliance with our risk management policies could result in significant financial losses.
- Our results of operations are influenced by the overall forward market for refined petroleum products, and pricing volatility may adversely impact our results.
- We are exposed to trade credit risk in the ordinary course of our business activities.
- We are exposed to risk associated with our trade credit support in the ordinary course of our business activities.
- The condition of credit markets may adversely affect our liquidity.
- Due to our lack of asset and geographic diversification, adverse developments in the terminals that we use or in our operating areas could reduce our ability to make distributions to our unitholders.
- We are exposed to performance risk in our supply chain.
- Our general partner and its affiliates have conflicts of interest and limited fiduciary duties, which may permit them to favor their own interests to the detriment of unitholders.
- Unitholders have limited voting rights and are not entitled to elect our general partner or its directors or initially to remove our general partner without its consent, which could lower the trading price of our common units.
- Unitholders may be required to pay taxes on their share of our income even if they do not receive any cash distributions from us.



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Additional information about risks and uncertainties that could cause actual results to differ materially from forward-looking statements is contained in Part I, Item 1A, Risk Factors, in our Annual Report on Form 10-K for the year ended December 31, 2007 and Part II, Item 1A, Risk Factors, in this Quarterly Report on Form 10-Q.

All forward-looking statements included in this Form 10-Q and all subsequent written or oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by these cautionary statements. The forward-looking statements speak only as of the date made, other than as required by law, and we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

**Overview**

*General*

We own, control or have access to one of the largest terminal networks of refined petroleum products in the Northeast. We are one of the largest wholesale distributors of gasoline, distillates (such as home heating oil, diesel and kerosene) and residual oil to wholesalers, retailers and commercial customers in the Northeast. For the three and nine months ended September 30, 2008, we sold approximately \$2.3 billion and \$7.3 billion, respectively, of refined petroleum products and small amounts of natural gas.

We purchase our refined petroleum products primarily from domestic and foreign refiners (wholesalers), traders and producers and sell these products in two segments, Wholesale and Commercial. Like most independent marketers of refined petroleum products, we base our pricing on spot physical prices and routinely use the NYMEX or derivatives to hedge our commodity risk inherent in buying and selling energy commodities. Through the use of regulated exchanges or derivatives, we maintain a position that is substantially balanced between purchased volumes and sales volumes or future delivery obligations. We earn a margin by selling the product for physical delivery to third parties.

*Products and Operational Structure*

Our products include gasoline, distillates and residual oil. We sell gasoline to unbranded retail gasoline stations and other resellers of transportation fuels. The distillates we sell are used primarily for fuel for trucks and off-road construction equipment and for space heating of residential and commercial buildings. We sell residual oil to major housing units, such as public housing authorities, colleges and hospitals and large industrial facilities that use processed steam in their manufacturing processes. In addition, we sell bunker fuel, which we can custom blend, to cruise ships, bulk carriers and fishing fleets. We have increased our sales in the non-weather sensitive components of our business, such as transportation fuels; however, we are still subject to the impact that warmer weather conditions may have on our home heating oil and residual oil sales.

Our business is divided into two segments:

- *Wholesale.* This segment includes sales of gasoline, distillates and residual oil to unbranded retail gasoline stations and other resellers of transportation fuels, home heating oil retailers and wholesale distributors.
  
- *Commercial.* This segment includes sales and deliveries of unbranded gasoline, distillates, residual oil and small amounts of natural gas to customers in the public sector and to large commercial and industrial customers, primarily either through a competitive bidding process or through contracts of various terms. This segment also purchases, custom blends, sells and delivers bunker fuel and diesel to cruise ships, bulk carriers and fishing fleets generally by barges.

Our business activities are substantially comprised of purchasing, storing, terminalling and selling refined petroleum products. In a contango market (when product prices for future deliveries are higher than for current deliveries), we may use our storage capacity to improve our margins by storing products we have purchased at lower prices in the current market for delivery to customers at higher prices in the future. In a backwardated market (when product prices for future deliveries are lower than current deliveries), we attempt to minimize our inventories to reduce commodity risk and maintain or increase net product margins. See Part I, Item 1A, Risk Factors, in our Annual Report on Form 10-K for the year ended December 31, 2007 for additional information related to commodity risk.

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*Outlook*

This section identifies certain risks and certain economic or industry-wide factors that may affect our financial performance and results of operations in the future, both in the short-term and in the long-term. Our results of operations and financial condition depend, in part, upon the following:

- *The condition of credit markets may adversely affect our liquidity.* In recent months, world financial markets experienced a severe reduction in the availability of credit. Although we have not been negatively impacted by this condition in the short-term, it is difficult to predict its impact on us in future quarters. Possible negative impacts could include a decrease in the availability of borrowings under our credit agreement, an increased counterparty credit risk on our derivatives contracts and the requirement by contractual counterparties of us to provide collateral. In addition, we could experience a tightening of trade credit from our suppliers.
- *We commit substantial resources to pursuing acquisitions, though there is no certainty that we will successfully complete any acquisitions or receive the economic results we anticipate from completed acquisitions.* Consistent with our business strategy, we are continuously engaged in discussions with potential sellers of terminalling, storage and/or marketing assets and related businesses. In an effort to prudently and economically leverage our asset base, knowledge base and skill sets, management has also expanded its efforts to pursue businesses that are closely related to or significantly intertwined with our existing lines of business. Our growth largely depends on our ability to make accretive acquisitions. We may be unable to make such accretive acquisitions for a number of reasons, including, but not limited to, the following: (1) we are unable to identify attractive acquisition candidates or negotiate acceptable purchase contracts; (2) we are unable to raise financing for such acquisitions on economically acceptable terms; or (3) we are outbid by competitors. In addition, we may consummate acquisitions that at the time of consummation we believe will be accretive, but that ultimately may not be accretive. If any of these events were to occur, our future growth would be limited. We can give no assurance that our current or future acquisition efforts will be successful or that any such acquisition will be completed on terms that are favorable to us.
- *Our financial results are generally better in the first and fourth quarters of the calendar year.* Demand for some refined petroleum products, specifically home heating oil and residual oil for space heating purposes, is generally higher during November through March than during April through October. We obtain a significant portion of our sales during these winter months. Therefore, our results of operations for the first and fourth calendar quarters are generally better than for the second and third quarters. With lower cash flow during the second and third calendar quarters, we may be required to borrow money in order to maintain current levels of distributions to our unitholders.
- *Warmer weather conditions could adversely affect our results of operations and financial condition.* Weather conditions generally have an impact on the demand for both home heating oil and residual oil. Because we supply distributors whose customers depend on home heating oil and residual oil for space heating purposes during the winter, warmer-than-normal temperatures during the first and fourth calendar quarters in the Northeast can decrease

the total volume we sell and the gross profit realized on those sales.

- *Energy efficiency, new technology and alternative fuels could reduce demand for our products.* Increased conservation and technological advances have adversely affected the demand for home heating oil and residual oil. Consumption of residual oil has steadily declined over the last three decades. We could face additional competition from alternative energy sources as a result of future government-mandated controls or regulation further promoting the use of cleaner fuels. End users who are dual-fuel users have the ability to switch between residual oil and natural gas. Other end users may elect to convert to natural gas. During a period of increasing residual oil prices relative to the prices of natural gas, dual-fuel customers may switch and other end users may convert to natural gas. Residential users of home heating oil may also convert to natural gas. Such switching or conversion could have an adverse effect on our results of operations and financial condition.

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- *Our results of operations are influenced by the overall forward market for refined petroleum products, and pricing volatility may adversely impact our results.* Results from our marketing and terminalling operations are influenced by the product prices, the market for refined petroleum products and pricing volatility. When prices for refined petroleum products are high, some of our customers may have insufficient credit to purchase supply from us at their historical purchase volumes and their customers may adopt conservation measures which reduce consumption, thereby reducing demand for product. Furthermore, when prices increase rapidly and dramatically, we may be unable to promptly pass our additional costs to our customers, resulting in lower margins for us which could adversely affect our results of operations.
- *New, stricter environmental laws and regulations could significantly increase our costs, which could adversely affect our results of operations and financial condition.* Our operations are subject to federal, state and local laws and regulations regulating product quality specifications and other environmental matters. The trend in environmental regulation is towards more restrictions and limitations on activities that may affect the environment. Our business may be adversely affected by increased costs and liabilities resulting from such stricter laws and regulations. We try to anticipate future regulatory requirements that might be imposed and plan accordingly to remain in compliance with changing environmental laws and regulations and to minimize the costs of such compliance. However, there can be no assurances as to the timing and type of such changes in existing laws or the promulgation of new laws or the amount of any required expenditures associated therewith.

**Results of Operations**

*Evaluating Our Results of Operations*

Our management uses a variety of financial and operational measurements to analyze our performance. These measurements include: (1) net product margin, (2) gross profit, (3) selling, general and administrative expenses ( SG&A ), (4) operating expenses, (5) heating degree days, (6) adjusted net income per diluted limited partner unit, (7) earnings before interest, taxes, depreciation and amortization ( EBITDA ), adjusted EBITDA and net income as adjusted for one-time gains and (8) distributable cash flow.

*Net Product Margin*

We view net product margin as an important performance measure of the core profitability of our operations. We review net product margin monthly for consistency and trend analysis. We define net product margin as our sales minus product costs. Sales include sales of unbranded gasoline, distillates, residual oil and natural gas. Product costs include the cost of acquiring the refined petroleum products and natural gas that we sell and all associated costs including shipping and handling costs to bring such products to the point of sale. Net product margin is a non-GAAP financial measure used by management and external users of our consolidated financial statements to assess our business. Net product margin should not be considered as an alternative to net income, operating income, cash flow from operations, or any other measure of

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financial performance presented in accordance with GAAP. In addition, our net product margin may not be comparable to net product margin or a similarly titled measure of other companies.

### *Gross Profit*

We define gross profit as our sales minus product costs and terminal depreciation expense allocated to cost of sales. Sales include sales of unbranded gasoline, distillates, residual oil and natural gas. Product costs include the cost of acquiring the refined petroleum products and natural gas that we sell and all associated costs to bring such products to the point of sale.

### *Selling, General and Administrative Expenses*

Our SG&A expenses include marketing costs, corporate overhead, employee salaries and benefits, pension and 401(k) plan expenses, discretionary bonuses, non-interest financing costs, professional fees and information technology expenses. Employee-related expenses including employee salaries, discretionary bonuses and related payroll taxes, benefits and pension and 401(k) plan expenses are paid by our general partner which, in turn, is reimbursed for these expenses by us.

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*Operating Expenses*

Operating expenses are costs associated with the operation of the terminals used in our business. Lease payments and storage expenses, maintenance and repair, utilities, taxes, labor and labor-related expenses comprise the most significant portion of our operating expenses. These expenses remain relatively stable independent of the volumes through our system but fluctuate slightly depending on the activities performed during a specific period.

*Degree Day*

A degree day is an industry measurement of temperature designed to evaluate energy demand and consumption. Degree days are based on how far the average temperature departs from a human comfort level of 65°F. Each degree of temperature above 65°F is counted as one cooling degree day, and each degree of temperature below 65°F is counted as one heating degree day. Degree days are accumulated each day over the course of a year and can be compared to a monthly or a long-term (multi-year) average, or normal, to see if a month or a year was warmer or cooler than usual. Degree days are officially observed by the National Weather Service and officially archived by the National Climatic Data Center. For purposes of evaluating our results of operations, we use the normal heating degree day amount as reported by the National Weather Service at its Logan International Airport station in Boston, Massachusetts.

*Adjusted Net Income Per Diluted Limited Partner Unit*

We use adjusted net income per diluted limited partner unit to measure our financial performance on a per-unit basis. Adjusted net income per diluted limited partner unit is defined as net income after adding back the theoretical amount allocated to the general partner's interest as provided under EITF 03-06 and a non-cash reduction in net income available to limited partners under EITF 98-05, divided by the weighted average number of outstanding diluted common and subordinated units, or limited partner units, during the period.

Net income per diluted limited partner unit as dictated by EITF 03-06 is theoretical and pro forma in nature and does not reflect the economic probabilities of whether earnings for an accounting period would or could be distributed to unitholders. The partnership agreement does not provide for the quarterly distribution of net income; rather, it provides for the distribution of available cash, which is a contractually defined term that generally means all cash on hand at the end of each quarter after establishment of sufficient cash reserves required to operate our business. Accordingly, the distributions we historically paid and will pay in future periods are not impacted by net income per diluted limited partner unit as dictated by EITF 03-06.

The non-cash reduction under EITF 98-05 for the nine months ended September 30, 2007 was the result of accounting for the sale of Class B units (see Note 12 of Notes to Consolidated Financial Statements). Although EITF 98-05 affected net income available to limited partners, it did not affect net income or distributable cash flow to limited partners, nor did it affect total partners' equity.

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Adjusted net income per diluted limited partner unit is a non-GAAP financial measure and should not be considered as an alternative to net income per diluted limited partner unit or any other measure of financial performance presented in accordance with GAAP. In addition, our adjusted net income per diluted limited partner unit may not be comparable to the adjusted net income per diluted limited partner unit or similarly titled measure of other companies.

### *EBITDA, Adjusted EBITDA and Net Income as Adjusted for One-time Gains*

EBITDA, adjusted EBITDA and net income as adjusted for one-time gains are used as supplemental financial measures by management and external users of our consolidated financial statements, such as investors, commercial banks and research analysts, to assess:

- our compliance with certain financial covenants included in our debt agreements;
- our financial performance without regard to financing methods, capital structure, income taxes or historical cost basis;
- our ability to generate cash sufficient to pay interest on our indebtedness and to make distributions to our partners;



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- our operating performance and return on invested capital as compared to those of other companies in the wholesale marketing and distribution of refined petroleum products business, without regard to financing methods and capital structure; and
- the viability of acquisitions and capital expenditure projects and the overall rates of return of alternative investment opportunities.

Adjusted EBITDA and net income as adjusted for one-time gains reflect the exclusion of the \$14.1 million gain on investment for the nine months ended September 30, 2007 (see Note 11 of Notes to Consolidated Financial Statements). EBITDA, adjusted EBITDA and net income as adjusted for one-time gains should not be considered alternatives to net income, operating income, cash flow from operating activities or any other measure of financial performance or liquidity presented in accordance with GAAP. EBITDA, adjusted EBITDA and net income as adjusted for one-time gains exclude some, but not all, items that affect net income, and these measures may vary among other companies. Therefore, EBITDA, adjusted EBITDA and net income as adjusted for one-time gains may not be comparable to similarly titled measures of other companies.

*Distributable Cash Flow*

Distributable cash flow is an important non-GAAP financial measure for our limited partners since it serves as an indicator of our success in providing a cash return on their investment. Specifically, this financial measure indicates to investors whether or not we have generated sufficient cash flow on a current or historic level that can sustain or support an increase in our quarterly cash distribution. Distributable cash flow is a quantitative standard used by the investment community with respect to publicly traded partnerships. Distributable cash flow reflects the exclusion of the \$14.1 million gain on investment for the nine months ended September 30, 2007 (see Note 11 of Notes to Consolidated Financial Statements). Distributable cash flow is a non-GAAP financial measure and should not be considered as an alternative to net income, cash flow from operations, or any other measure of financial performance presented in accordance with GAAP. In addition, our distributable cash flow may not be comparable to distributable cash flow or similarly titled measure of other companies.

*Three and Nine Months Ended September 30, 2008 and 2007*

In the third quarter of 2008, we experienced the following events which, we believe, led to a negative impact on our results of operations:

- We believe higher refined petroleum product prices contributed to:
  - higher financing costs as a result of increased borrowings to finance inventory;
  - the conversion by end users to other products (primarily natural gas) from residual fuel and heating oil; and
  - energy conservation.

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- A decrease in demand for distillates and residual oil due to energy conservation and higher refined petroleum product prices led to lower volumes sold and lower margins.
- Temperatures for the third quarter of 2008 were warmer than normal.
- We had fewer fixed priced sales of heating oil in the third quarter of 2008 than in the comparable prior period.

For the first nine months of 2008, we experienced the following events which, we believe, led to a significant negative impact on our results of operations:

- We believe higher refined petroleum prices contributed to:
  - higher financing costs as a result of increased borrowings to finance inventory;
  - the conversion by end users to other products (primarily natural gas) from residual fuel and heating oil; and
  - energy conservation.

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- A decrease in demand for distillates and residual oil due to energy conservation, higher refined petroleum product prices and a decline in heating degree days led to lower volumes sold and lower margins.
- Adverse market conditions in our markets, including volatility and backwardation, led to lower margins and intensified competition from other wholesalers.
- Temperatures for first nine months of 2008 were warmer than normal and warmer than the same period in 2007.
- We had fewer fixed priced sales of heating oil in the first nine months of 2008 than in the comparable prior period.
- During the first quarter of 2008, the opportunistic conversion of certain gasoline markets to ethanol put us in a temporarily disadvantaged competitive position while our terminal infrastructure was being converted.
- Temporary logistical supply issues related to rail capacity continued into the first quarter of 2008 which adversely affected the performance of our Burlington, Vermont facility.

*During the three and nine months ended September 30, 2008, we experienced higher revenues and higher gasoline sales volumes, primarily due to our 2007 acquisitions of five refined petroleum products terminals from ExxonMobil. Refined petroleum product and natural gas prices were higher during the three and nine months ended September 30, 2008 compared to the same periods in 2007. For the three months ended September 30, 2008, temperatures were 19% warmer than normal and 26% colder than last year as measured by aggregate heating degree days. For the nine months ended September 30, 2008, temperatures were 7% warmer than normal and 7% warmer than last year as measured by aggregate heating degree days.*

Table of Contents**Key Performance Indicators**

The following table provides a summary of some of the key performance indicators that may be used to assess our results of operations. These comparisons are not necessarily indicative of future results (dollars and gallons in thousands, except per unit amounts):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
Net income as adjusted for one-time gains (1)	\$ 1,007	\$ 2,530	\$ 8,372	\$ 21,897
Adjusted net income per diluted limited partner unit (2)	\$ 0.08	\$ 0.19	\$ 0.64	\$ 3.09
Adjusted EBITDA (3)	\$ 10,053	\$ 9,915	\$ 35,322	\$ 39,345
Distributable cash flow (4)	\$ 4,151	\$ 4,545	\$ 18,208	\$ 25,381
<b>Wholesale Segment:</b>				
Volume (gallons)	713,171	740,844	2,404,319	2,181,821
Sales	\$ 2,169,936	\$ 1,539,938	\$ 6,959,244	\$ 4,284,719
Net product margin (5)				
Distillates	\$ 12,001	\$ 18,614	\$ 44,422	\$ 57,910
Gasoline	13,554	2,231	32,522	6,165
Residual oil	412	3,678	7,542	19,050
Total	\$ 25,967	\$ 24,523	\$ 84,486	\$ 83,125
<b>Commercial Segment:</b>				
Volume (gallons)	38,439	37,008	142,018	185,781
Sales	\$ 102,143	\$ 58,523	\$ 331,536	\$ 271,008
Net product margin (5)	\$ 2,460	\$ 1,474	\$ 7,389	\$ 8,708
<b>Combined sales and net product margin:</b>				
Sales	\$ 2,272,079	\$ 1,598,461	\$ 7,290,780	\$ 4,555,727
Net product margin (5)	\$ 28,427	\$ 25,997	\$ 91,875	\$ 91,833
Depreciation allocated to cost of sales	2,499	2,050	7,658	4,012
<b>Combined gross profit</b>	\$ 25,928	\$ 23,947	\$ 84,217	\$ 87,821
<b>Weather conditions:</b>				
Normal heating degree days	96	96	3,781	3,750
Actual heating degree days	78	62	3,527	3,797
Variance from normal heating degree days	(19)%	(35)%	(7)%	1%
Variance from prior period actual heating degree days	26%	(17)%	(7)%	9%

- (1) Net income as adjusted for one-time gains is a non-GAAP financial measure which is discussed above under **Evaluating Our Results of Operations**. The table below presents a reconciliation of net income as adjusted for one-time gains to the most directly comparable GAAP financial measure.
- (2) Adjusted net income per diluted limited partner unit is a non-GAAP financial measure which is discussed above under **Evaluating Our Results of Operations**. The table below presents a reconciliation of adjusted net income per diluted limited partner unit to the most directly comparable GAAP financial measure.
- (3) Adjusted EBITDA is a non-GAAP financial measure which is discussed above under **Evaluating Our Results of Operations**. The table below presents reconciliations of adjusted EBITDA to the most directly comparable GAAP

financial measures.

- (4) Distributable cash flow is a non-GAAP financial measure which is discussed above under **Evaluating Our Results of Operations**. The table below presents reconciliations of distributable cash flow to the most directly comparable GAAP financial measures.
- (5) Net product margin is a non-GAAP financial measure which is discussed above under **Evaluating Our Results of Operations**. The table above reconciles net product margin on a combined basis to gross profit, a directly comparable GAAP financial measure.

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The following table presents a reconciliation of net income as adjusted for one-time gains to the most directly comparable GAAP financial measure on a historical basis for each period presented:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
<b>Reconciliation of net income to net income as adjusted for one-time gains:</b>				
Net income	\$ 1,007	\$ 2,530	\$ 8,372	\$ 36,015
Gain on sale of investment				(14,118)
Net income as adjusted for one-time gains	\$ 1,007	\$ 2,530	\$ 8,372	\$ 21,897

The following table presents a reconciliation of adjusted net income per diluted limited partner unit to the most directly comparable GAAP financial measure on a historical basis for each period presented:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
<b>Reconciliation of net income per diluted limited partner unit to adjusted net income per diluted limited partner unit:</b>				
Net income per diluted limited partner unit under EITF 03-06 and EITF 98-05	\$ 0.08	\$ 0.19	\$ 0.62	\$ 0.66
Dilutive impact of theoretical distribution of earnings under EITF 03-06			0.02	1.10
Dilutive impact of non-cash reduction under EITF 98-05				1.33
Adjusted net income per diluted limited partner unit	\$ 0.08	\$ 0.19	\$ 0.64	\$ 3.09

The following table presents reconciliations of EBITDA and adjusted EBITDA to the most directly comparable GAAP financial measures on a historical basis for each period presented (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
<b>Reconciliation of net income to EBITDA and Adjusted EBITDA:</b>				
Net income	\$ 1,007	\$ 2,530	\$ 8,372	\$ 36,015
Depreciation and amortization	3,749	2,771	11,241	6,107
Interest expense	5,297	4,614	15,414	10,453
Income tax expense			295	888
EBITDA	10,053	9,915	35,322	53,463
Gain on sale of investment				(14,118)
Adjusted EBITDA	\$ 10,053	\$ 9,915	\$ 35,322	\$ 39,345
<b>Reconciliation of cash flow provided by (used in) operating activities to EBITDA and Adjusted EBITDA:</b>				
Cash flow provided by (used in) operating activities	\$ 60,097	\$ (120,936)	\$ 54,124	\$ (19,639)

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Net changes in operating assets and liabilities	(55,341)	126,237	(34,511)	61,761
Interest expense	5,297	4,614	15,414	10,453
Income tax expense			295	888
EBITDA	10,053	9,915	35,322	53,463
Gain on sale of investment				(14,118)
Adjusted EBITDA	\$ 10,053	\$ 9,915	\$ 35,322	\$ 39,345

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The following table presents reconciliations of distributable cash flow to the most directly comparable GAAP financial measures on a historical basis for each period presented (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2008	2007	2008	2007
<b>Reconciliation of net income to distributable cash flow:</b>				
Net income	\$ 1,007	\$ 2,530	\$ 8,372	\$ 36,015
Depreciation and amortization	3,749	2,771	11,241	6,107
Gain on sale of investment				(14,118)
Maintenance capital expenditures	(605)	(756)	(1,405)	(2,623)
Distributable cash flow	\$ 4,151	\$ 4,545	\$ 18,208	\$ 25,381
<b>Reconciliation of cash flow provided by (used in) operating activities to distributable cash flow:</b>				
Cash flow provided by (used in) operating activities	\$ 60,097	\$ (120,936)	\$ 54,124	\$ (19,639)
Net changes in operating assets and liabilities	(55,341)	126,237	(34,511)	61,761
Gain on sale of investment				(14,118)
Maintenance capital expenditures	(605)	(756)	(1,405)	(2,623)
Distributable cash flow	\$ 4,151	\$ 4,545	\$ 18,208	\$ 25,381

### **Consolidated Results**

Our total sales for the third quarter of 2008 increased by \$673.6 million, or 42%, to \$2,272.1 million compared to \$1,598.5 million for the same period in 2007. The increase was driven primarily by higher refined petroleum product prices for the three months ended September 30, 2008 compared to the same period in 2007 and our terminal acquisition in Glenwood Landing and Inwood, New York in November 2007. Our aggregate volume of product sold decreased by approximately 27 million gallons, or 3%, to 751 million gallons. The decrease in volume was due to decreases of 73 million and 22 million gallons in distillates and residual oil, respectively, primarily due to conservation by users of home heating oil, warmer-than-normal weather and conversion and fuel switching related to increased residual oil prices relative to the prices of natural gas and intensified competition in the marketplace. The decrease was offset by an increase of approximately 68 million gallons in gasoline, mostly due to our November 2007 terminal acquisition. The number of actual heating degree days increased 26% to 78 for the quarter ended September 30, 2008 compared with 62 for the same period in 2007. Our gross profit for the third quarter of 2008 was \$25.9 million, an increase of \$2.0 million, or 8%, compared to \$23.9 million for the same period in 2007. The increase was primarily due to a higher net product margin in our Wholesale segment for gasoline, offset by lower net product margins in distillates and residual oil.

Our total sales for the nine months ended September 30, 2008 increased by \$2,735.1 million, or 60%, to \$7,290.8 million compared to \$4,555.7 million for the same period in 2007. The increase was driven primarily by higher refined petroleum product prices for the nine months ended September 30, 2008 compared to the same period in 2007 and our terminal acquisitions in Albany and Newburgh, New York and Burlington, Vermont in May 2007 and in Glenwood Landing and Inwood, New York in November 2007. Our aggregate volume of product sold increased by approximately 179 million gallons, or 8%, to 2,546 million gallons. The increase in volume was due to an increase of approximately 347 million gallons in gasoline, mostly due to our 2007 terminal acquisitions, offset by decreases of 99 million and 67 million gallons in distillates and residual oil, respectively. These decreases were primarily due to conservation by users of home heating oil, warmer-than-normal weather and conversion and fuel switching related to increased residual oil prices relative to the prices of natural gas and intensified competition in the marketplace. The number of actual heating degree days decreased 7% to 3,527 for the nine months ended September 30, 2008 compared with 3,797 for the same period in 2007. Our gross profit for the nine months ended September 30, 2008 was \$84.2 million, a decrease of \$3.6 million, or 4%, compared to \$87.8 million for the same period in 2007. The decrease was primarily due to lower net product margins in distillates and residual oil and an increase in depreciation on our terminals, which is included in cost of sales, as a result of our 2007 terminal acquisitions. The decrease was significantly offset by a higher net product margin in our Wholesale segment for



gasoline.

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Distillates. Wholesale distillate sales for the three months ended September 30, 2008 were \$677.4 million compared to \$582.8 million for the three months ended September 30, 2007. During the first nine months of 2008, wholesale distillate sales were \$3,164.4 million compared to \$2,215.7 million for the same period in 2007. The increases of \$94.6 million, or 16%, and \$948.7 million, or 43%, for the three and nine months ended September 30, 2008, respectively, were due to significant increases in refined petroleum product prices for the three and nine months ended September 30, 2008 compared to the same periods in 2007. Although we experienced increases in distillate sales, our distillate volumes sold were negatively impacted by the higher price for heating oil, warmer than normal temperatures, meaningful energy conservation and less favorable buying opportunities in the third quarter of 2008 compared to the third quarter of 2007. Primarily due to these same factors, our net product margin contribution from distillate sales decreased by \$6.6 million, or 35%, to \$12.0 million for the three months ended September 30, 2008 and by \$13.5 million, or 23%, to \$44.4 million for the nine months ended September 30, 2008 compared to the same periods in 2007. For the nine months ended September 30, 2008, the decrease in net product margin for Wholesale distillates also reflected an increase of \$2.5 million related to a change in estimate of our inventory reserve account recorded in the second quarter of 2008.

Gasoline. Wholesale gasoline sales for the three months ended September 30, 2008 were \$1,468.8 million compared to \$915.9 million for the same period in 2007. During the first nine months of 2008, wholesale gasoline sales were \$3,727.5 million compared to \$1,995.2 million for the same period in 2007. The increases of \$552.9 million, or 60%, and \$1,732.3 million, or 87%, for the three and nine months ended September 30, 2008, respectively, were due primarily to our 2007 terminal acquisitions, an increase in gasoline volume sold and higher prices. Our net product margin contribution from gasoline sales increased by \$11.4 million to \$13.6 million for the three months ended September 30, 2008 and by \$26.3 million to \$32.5 million for the nine months ended September 30, 2008 compared to the same periods in 2007. We attribute the increases in net product margin to the new business generated by our 2007 terminal acquisitions, better margins overall in our gasoline business, and the prior year gasoline business start-up costs associated with our Albany and Newburgh, New York and Burlington, Vermont terminal acquisition in May of 2007 that were not incurred in 2008. Although we experienced increases in gasoline sales, volume sold and net product margin, these results were negatively impacted for the nine months ended September 30, 2008 as a result of the following first quarter 2008 events: 1) the opportunistic conversion of certain gasoline markets to ethanol which put us in a temporarily disadvantaged competitive position while our terminal infrastructure was being converted; and 2) the temporary logistical supply issues related to rail capacity which adversely affected the performance of our Burlington, Vermont facility. We have since successfully completed the conversion to ethanol at our facilities which are now fully operational and full rail service to our Burlington, Vermont facility has resumed.

Residual Oil. Wholesale residual oil sales for the three months ended September 30, 2008 were \$23.8 million compared to \$41.2 million for the three months ended September 30, 2007. During the first nine months of 2008, residual oil sales were \$67.3 million compared to \$73.9 million for the same period in 2007. The decreases of \$17.4 million, or 42%, and \$6.6 million, or 9%, for the three and nine months ended September 30, 2008, respectively, were primarily due to declines in residual oil volume sold despite increases in refined petroleum product prices. Our net product margin contribution from residual oil sales decreased by \$3.3 million, or 89%, to \$0.4 million for the three months

ended September 30, 2008 and by \$11.5 million, or 60%, to \$7.6 million for the nine months ended September 30, 2008 compared to the same periods in 2007 due to conversion and fuel switching related to increased residual oil prices relative to the prices of natural gas and intensified competition in the marketplace.

*Commercial Segment*

In our Commercial segment, residual oil accounted for approximately 63% and 71% of total commercial volume sold for the three months ended September 30, 2008 and 2007, respectively, and approximately 67% and 76% of total commercial volume sold for the nine months ended September 30, 2008 and 2007, respectively. Distillates, gasoline and natural gas accounted for the remainder of the total volume sold.

Commercial residual oil sales for the quarter ended September 30, 2008 increased by 54% compared to the same period in 2007 despite an 8% decrease in volume sold. For the nine months ended September 30, 2008, residual oil sales increased by 9% compared to the same period in 2007 despite a 33% decrease in volume sold. We attribute the decreases in volume sold to the competitive pricing from natural gas and reductions in production by certain industry participants in our territory.

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*Selling, General and Administrative Expenses*

SG&A expenses increased by \$0.9 million, or 9%, to \$10.4 million for the three months ended September 30, 2008 compared to \$9.5 million for the same period in 2007. The increase was primarily due to increases of \$0.3 million in bank fees, \$0.2 million in employee benefits, \$0.1 million in professional fees and \$0.3 million in other SG&A expenses.

SG&A expenses decreased by \$2.6 million, or 8%, to \$31.7 million for the nine months ended September 30, 2008 compared to \$34.3 million for the same period in 2007. The decrease was primarily due to decreases of \$2.9 million in accrued bonuses, \$0.4 million in professional fees, and \$0.8 million in other SG&A expenses, offset by increases of \$0.7 million in salaries, partly due to additional employees to support our terminal acquisitions, \$0.4 million in compensation cost on our long-term incentive plan and \$0.4 million in bank fees.

*Operating Expenses*

Operating expenses increased by \$1.5 million, or 21%, to \$8.4 million for the three months ended September 30, 2008 compared to \$6.9 million for the same period in 2007. The increase was primarily due to \$1.2 million in costs associated with operating our Glenwood Landing and Inwood, New York terminals acquired in November 2007, \$0.4 million in costs associated with operating our Albany and Newburgh, New York and Burlington, Vermont terminals acquired in May 2007, and \$0.4 million in costs associated with our leased terminal in Providence, Rhode Island, offset by a decrease of \$0.4 million in costs related to the non-renewal of the terminal lease in New Haven, Connecticut and \$0.1 million in other operating costs.

Operating expenses increased by \$7.1 million, or 37%, to \$26.2 million for the nine months ended September 30, 2008 compared to \$19.1 million for the same period in 2007. The increase was primarily due to \$3.4 million in costs associated with operating our Glenwood Landing and Inwood, New York terminals acquired in November 2007, \$3.0 million in costs associated with operating our Albany and Newburgh, New York and Burlington, Vermont terminals acquired in May 2007, and \$1.0 million in costs associated with our leased terminal in Providence, Rhode Island, offset by a decrease of \$0.3 million in costs related to the non-renewal of the terminal lease in New Haven, Connecticut.

*Interest Expense*

Interest expense for the three months ended September 30, 2008 increased by \$0.7 million, or 15%, to \$5.3 million compared to \$4.6 million for the same period in 2007. Interest expense for the nine months ended September 30, 2008 increased by \$5.0 million, or 47%, to \$15.4 million compared to \$10.4 million for the same period in 2007. We attribute the increases primarily to higher average balances on our working capital credit facility from carrying higher average balances on inventories and accounts receivable due to increased refined petroleum product prices. In addition, we had increased borrowings on our working capital and acquisition facilities to fund our terminal acquisitions in May and November of 2007.

*Gain on Sale of Investment*

*In March 2007, we sold our* investment in NYMEX Holdings, Inc. along with our NYMEX seats for approximately \$15.3 million and realized a gain of approximately \$14.1 million for the nine months ended September 30, 2007.

## **Liquidity and Capital Resources**

### *Liquidity*

Our primary liquidity needs are to fund our working capital requirements and our capital expenditures. Cash generated from operations and our working capital revolving credit facility provide our primary sources of liquidity. Working capital increased by \$18.6 million to \$189.6 million at September 30, 2008 compared to \$171.0 million at December 31, 2007.

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On February 14, 2008, we paid a cash distribution to our common and subordinated unitholders and our general partner of approximately \$6.5 million for the fourth quarter of 2007. On May 15, 2008, we paid a cash distribution to our common and subordinated unitholders and our general partner of approximately \$6.5 million for the first quarter of 2008. On August 14, 2008, we paid a cash distribution to our common and subordinated unitholders and our general partner of approximately \$6.5 million for the second quarter of 2008. On October 22, 2008, the board of directors of our general partner declared a quarterly cash distribution of \$0.4875 per unit for the period from July 1, 2008 through September 30, 2008 (\$1.95 per unit on an annualized basis) to our common and subordinated unitholders of record as of the close of business November 5, 2008. We expect to pay the cash distribution of approximately \$6.5 million on November 14, 2008.

*Capital Expenditures*

Our terminalling operations require investments to expand, upgrade and enhance existing operations and to meet environmental and operations regulations. Our capital requirements primarily consist of maintenance capital expenditures and expansion capital expenditures. Maintenance capital expenditures represent capital expenditures to replace partially or fully depreciated assets to maintain the operating capacity of, or sales generated by, existing assets and extend their useful lives, such as expenditures required to maintain equipment reliability, tankage and pipeline integrity and safety, and to address environmental regulations. We had approximately \$1.4 million and \$2.6 million in maintenance capital expenditures for the nine months ended September 30, 2008 and 2007, respectively, which are included in capital expenditures in the accompanying consolidated statements of cash flows. Repair and maintenance expenses associated with existing assets that are minor in nature and do not extend the useful life of existing assets are charged to operating expenses as incurred.

Expansion capital expenditures include expenditures to acquire assets to grow our business and to expand existing facilities, such as projects that increase operating capacity by increasing tankage, diversifying product availability at various terminals and adding terminals. We generally fund our expansion capital expenditures through our cash generated from operations, our acquisition and working capital revolving credit facilities or by issuing additional equity. We had approximately \$6.9 million and \$109.6 million in expansion capital expenditures for the nine months ended September 30, 2008 and 2007, respectively, to increase our operating capacity and capabilities. Specifically, for the nine months ended September 30, 2008, expansion capital expenditures consisted of approximately \$4.9 million in expenditures related to construction in process on our newly leased terminal in Providence, Rhode Island, \$1.1 million related to conversion expenditures to handle ethanol-based gasoline and \$0.9 million in other expansion capital expenditures. For the nine months ended September 30, 2007, expansion capital expenditures consisted of \$102.6 million in terminal acquisitions for the Albany and Newburgh, New York and Burlington, Vermont terminals acquired in May of 2007, \$5.4 million for pre-acquisition deposits, construction expenditures and other costs and \$1.6 million in other expansion capital expenditures.

We anticipate that maintenance capital expenditures will be funded with cash generated by operations. We believe that we will have sufficient liquid assets, cash flow from operations, borrowing capacity under our credit agreement and the ability to issue additional common units and/or debt securities to meet our financial commitments, debt service obligations, contingencies and anticipated capital expenditures. However, we are subject to business and operational risks that could adversely affect our cash flow. A material decrease in our cash flows would likely produce an adverse effect on our borrowing capacity.

*Cash Flow*

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The following table summarizes cash flow activity (in thousands):

	Nine Months Ended	
	2008	2007
Net cash provided by (used in) operating activities	\$ 54,124	\$ (19,639)
Net cash used in investing activities	\$ (8,288)	\$ (96,953)
Net cash (used in) provided by financing activities	\$ (47,341)	\$ 115,659

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Cash flow from operating activities generally reflects the purchasing patterns of inventory, the timing of collections on our accounts receivable, the seasonality of our business, fluctuations in refined petroleum product prices, our working capital requirements related to acquisitions and general market conditions.

Net cash provided by operating activities was \$54.1 million for the nine months ended September 30, 2008 compared to cash used in operating activities of \$19.6 million for the nine months ended September 30, 2007, for a year-over-year increase in cash provided by operating activities of \$73.7 million.

During the nine months ended September 30, 2008, refined petroleum product prices rose significantly during the first half of 2008 before they declined during the third quarter of 2008, causing the carrying values of our accounts receivable, inventories and accounts payable for the nine months ended September 30, 2008 to be less than the peak values we experienced at the beginning of the year. As a result, we had decreases of \$125.0 million in inventories, \$89.7 million in accounts receivable, \$78.5 million in accounts payable and \$18.5 million accrued expenses and all other current liabilities.

During the nine months ended September 30, 2007, we experienced increases in refined petroleum products prices, and we funded additional working capital requirements due to our acquisition of the Albany and Newburgh, New York and Burlington, Vermont terminals in May of 2007. As a result, for the nine months ended September 30, 2007, we had increases of \$91.1 million in inventories, \$130.8 in accounts receivable, \$78.6 million in accounts payable and \$14.8 million in accrued expenses and all other current liabilities.

The increase in cash provided by operating activities is also reflected in the year-over-year decrease in net income of \$27.6 million, offset by \$14.1 million representing the gain on the sale of our NYMEX Holdings, Inc. shares and related NYMEX seats in the first quarter of 2007, and a \$175.8 million change in the fair value of our forward fixed price contracts and other derivatives. For the nine months ended September 30, 2008, contracts supporting our forward fixed price hedge program required margin payments of approximately \$86.6 million to the New York Mercantile Exchange due to market direction while for the nine months ended September 30, 2007, similar hedging activity provided funds from the New York Mercantile Exchange of approximately \$89.2 million.

Net cash used in investing activities decreased by \$83.3 million for the nine months ended September 30, 2008 compared to the same period in 2007 and included \$8.3 million in total capital expenditures comprised of \$1.4 million in maintenance capital expenditures and \$6.9 million in expansion capital expenditures (\$4.9 million related to construction in process on our leased terminal in Providence, Rhode Island, \$1.1 million related to conversion expenditures to handle ethanol-based gasoline and \$0.9 million in other expansion capital expenditures). Comparatively, for the nine months ended September 30, 2007, we had \$112.2 million in total capital expenditures comprised of \$2.6 million in maintenance capital expenditures and \$109.6 million in expansion capital expenditures (\$102.6 million to acquire the Albany and Newburgh, New York and Burlington, Vermont terminals, \$5.4 million for pre-acquisition deposits, construction expenditures and other costs and \$1.6 million in other expansion capital expenditures), and received proceeds of \$15.3 million from the sale of our investment NYMEX Holdings, Inc. and related seats.

Net cash used in financing activities increased by \$163.0 million for the nine months ended September 30, 2008 compared to the same period in 2007 and included \$26.5 million in net payments on our credit facilities, \$19.6 million in cash distributions to our common and subordinated unitholders and our general partner, and \$1.2 million in payments on our note payable. Comparatively, for the nine months ended September 30, 2007, net cash provided by financing activities included \$83.7 million in net proceeds from our credit facilities and \$49.1 million in net proceeds from the issuance of Class B units, offset by \$16.9 million in cash distributions to our common and subordinated unitholders and our general partner.





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*Credit Agreement*

We, our general partner, our operating company and our operating subsidiaries have a four-year senior secured credit agreement with total available commitments of \$750.0 million. We repay amounts outstanding and reborrow funds based on our working capital requirements and, therefore, classify as a current liability the portion of the working capital revolving credit facility we expect to pay down during the course of the year. The long-term portion of the working capital revolving credit facility is the amount we expect to be outstanding during the entire year. The credit agreement will mature on April 22, 2011. There are three facilities under our credit agreement:

- a working capital revolving credit facility to be used for working capital purposes and letters of credit in the principal amount equal to the lesser of our borrowing base and \$650.0 million, of which two \$50.0 million seasonal overline facilities are available each year only during the period between September 1 and June 30. On July 21, 2008, the credit agreement was amended to reinstate the seasonal overline period from July 21, 2008 through August 31, 2008;
- an \$85.0 million acquisition facility to be used for funding acquisitions similar to our business line that have a purchase price of \$25.0 million or less or \$35.0 million or less in the aggregate in any 12-month period; and
- a \$15.0 million revolving credit facility to be used for general purposes, including payment of distributions to our unitholders.

In addition, the credit agreement has an accordion feature whereby we may request on the same terms and conditions of our then existing credit agreement, provided no Event of Default (as defined in the credit agreement) then exists, an increase to: (1) the acquisition facility by up to another \$50.0 million, for a total acquisition facility of up to \$135.0 million; and (2) the working capital revolving credit facility by up to another \$200.0 million, for a total working capital revolving credit facility of up to \$850.0 million. Any such request for an increase by us must be in a minimum amount of \$5.0 million, and no more than three such requests may be made for each facility. We, however, cannot provide assurance that our lending group will agree to fund any request by us for additional amounts in excess of the total available commitments of \$750.0 million.

During the period from January 1, 2008 through July 20, 2008, borrowings under our working capital revolving credit, acquisition and revolving credit facilities bore interest at our option at (1) the Eurodollar rate, plus 1%, 1½% and 1½%, respectively, (2) the cost of funds rate, plus 1%, 1¾% and 1½%, respectively, or (3) the bank's base rate. Commencing July 21, 2008, borrowings under the working capital revolving credit facility bear interest at (1) the Eurodollar rate plus 1.75% to 2.25%, (2) the cost of funds rate plus 1.75% to 2.25%, or (3) the base rate plus 0.75% to 1.25%, each depending on the pricing level provided in the credit agreement, which in turn depends upon the Combined Interest Coverage Ratio (as defined in the credit agreement). Borrowings under the acquisition and revolving credit facilities bear interest at (1) the Eurodollar rate plus 2.25% to 2.75%, (2) the cost of funds rate plus 1.75% to 2.25%, or (3) the base rate plus 0.75% to 1.25%, each depending on the pricing level provided in the credit agreement, which in turn depends upon the Combined Interest Coverage Ratio. The average interest rates for the three and nine months ended September 30, 2008 were approximately 4.5% and 4.3%, respectively. The average interest rate for each of the three and nine months ended September 30, 2007 was 6.4%.

We incur a letter of credit fee of 2% per annum for each letter of credit issued. In addition, we incur a commitment fee on the unused portion of the three facilities under the credit agreement (including the unused portion of either of the seasonal overline facilities exercised by us) equal to 0.3% to 0.375% per annum, depending on the pricing level and the Combined Interest Coverage Ratio provided in the credit agreement. We also incur a facility fee of 0.1% per annum on any unexercised seasonal overline facility during the period between September 1 and June 30 and a seasonal overline fee of \$30,000 each time we elect to exercise either of the seasonal overline facilities.

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As of September 30, 2008, we had total borrowings outstanding under our credit agreement of \$468.5 million, including \$71.2 million outstanding on our acquisition facility, and outstanding letters of credit of \$69.7 million. The total remaining availability for borrowings and letters of credit at September 30, 2008 was \$211.8 million.

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The credit agreement imposes covenants that require us to maintain certain minimum working capital amounts, capital expenditure limits, a minimum EBITDA ratio, a minimum interest coverage ratio and a maximum leverage ratio. On July 18, 2008, the credit agreement was amended whereby the minimum EBITDA as at the end of the June 30, 2008 fiscal quarter and each fiscal quarter ending thereafter is not less than \$30.0 million for the period of four consecutive fiscal quarters most recently ended. In addition, the minimum combined interest coverage ratio was reduced to 1.75:1.00 for the quarter ended September 30, 2008. We were in compliance with all covenants at September 30, 2008.

The credit agreement provides that in each calendar year the outstanding amount under the working capital revolving credit facility must be equal to or less than \$263.0 million for a period of ten consecutive calendar days. On September 26, 2008, the credit agreement was amended which included, among other things, acknowledgment of compliance of this provision for the year ended December 31, 2008. It is anticipated that the seasonal decrease in working capital as we exit our heating season will contribute to a decrease in borrowings outstanding under our credit agreement.

The credit agreement limits distributions to our unitholders to available cash and permits borrowings to fund such distributions only under the \$15.0 million revolving credit facility. The revolving credit facility is subject to an annual clean-down period, requiring us to reduce the amount outstanding under the revolving credit facility to \$0 for 30 consecutive calendar days in each calendar year.

Our obligations under the credit agreement are secured by substantially all of our assets and the assets of our operating company and operating subsidiaries.

The lending group under the credit agreement includes the following institutions: Bank of America, N.A.; Standard Chartered Bank; JPMorgan Chase Bank, N.A.; Societe Generale; RBS Citizens, National Association; Sovereign Bank; Fortis Capital Corp.; Webster Bank National Association; KeyBank National Association; TD Bank, N.A. (f/n/a TD BankNorth, N.A.); Wells Fargo Bank, N.A.; Wachovia Bank, National Association; and Calyon New York Branch.

***Off-Balance Sheet Arrangements***

We have no off-balance sheet arrangements.

**Critical Accounting Policies and Estimates**

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses our consolidated financial statements, which have been prepared in accordance with GAAP. The preparation of these consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from these estimates under different assumptions or conditions.

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These estimates are based on our knowledge and understanding of current conditions and actions that we may take in the future. Changes in these estimates will occur as a result of the passage of time and the occurrence of future events. We have identified the following estimates that, in our opinion, are subjective in nature, require the exercise of judgment, and involve complex analysis: inventory, leases, revenue recognition, derivative financial instruments and environmental and other liabilities.

The significant accounting policies and estimates that we have adopted and followed in the preparation of our consolidated financial statements are detailed in Note 2 of Notes to Financial Statements, Summary of Significant Accounting Policies included in our Annual Report on Form 10-K for the year ended December 31, 2007. Except as discussed in Notes 15 and 17 of Notes to Consolidated Financial Statements related to the adoption of SFAS No. 157, there have been no subsequent changes in these policies and estimates that had a significant impact on our financial condition and results of operations for the periods covered in this report.

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**Recent Accounting Pronouncements**

A description and related impact expected from the adoption of certain new accounting pronouncements is provided in Note 17 of Notes to Consolidated Financial Statements.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

Market risk is the risk of loss arising from adverse changes in market rates and prices. The principal market risks to which we are exposed are interest rate risk and commodity risk. We utilize two interest rate collars to manage exposure to interest rate risk and various derivative instruments to manage exposure to commodity risk.

***Interest Rate Risk***

We utilize variable rate debt and are exposed to market risk due to the floating interest rates on our credit facility. Therefore, from time to time, we utilize interest rate collars to hedge interest obligations on specific and anticipated debt issuances.

During the period from January 1, 2008 through July 20, 2008, borrowings under our working capital revolving credit, acquisition credit and revolving credit facilities bore interest at our option at (1) the Eurodollar rate, plus 1%, 1½% and 1½%, respectively, (2) the cost of funds rate, plus 1%, 1¾% and 1½%, respectively, or (3) the bank's base rate. Commencing July 21, 2008, borrowings under the working capital revolving credit facility bear interest at (1) the Eurodollar rate plus 1.75% to 2.25%, (2) the cost of funds rate plus 1.75% to 2.25%, or (3) the base rate plus 0.75% to 1.25%, each depending on the pricing level provided in the credit agreement, which in turn depends upon the Combined Interest Coverage Ratio (as defined in the credit agreement). Borrowings under the acquisition and revolving credit facilities bear interest at (1) the Eurodollar rate plus 2.25% to 2.75%, (2) the cost of funds rate plus 1.75% to 2.25%, or (3) the base rate plus 0.75% to 1.25%, each depending on the pricing level provided in the credit agreement, which in turn depends upon the Combined Interest Coverage Ratio. The average interest rates for the three and nine months ended September 30, 2008 were approximately 4.5% and 4.3%, respectively. The average interest rate for each of the three and nine months ended September 30, 2007 was 6.4%.

As of September 30, 2008, we had total borrowings outstanding under the credit agreement of \$468.5 million and outstanding letters of credit of \$69.7 million. The impact of a 1% increase in the interest rate on this amount of debt would have resulted in an increase in interest expense, and a corresponding decrease in our results of operations, of approximately \$4.7 million annually, assuming, however, that our indebtedness remained constant throughout the year.

We executed two zero premium interest rate collars with major financial institutions. Each collar is designated as a cash flow hedge and accounted for under the provisions of SFAS No. 133. The first collar, which became effective on May 14, 2007 and expires on May 14, 2011, is used to hedge the variability in interest payments due to changes in the three-month LIBOR rate with respect to \$100.0 million of long-term three-month LIBOR-based borrowings. Under the first collar, we capped our exposure at a maximum three-month

LIBOR rate of 5.75%. In addition, we established a minimum floor three-month LIBOR rate of 3.75%. Whenever the three-month LIBOR rate is greater than the cap, we receive from the respective financial institution the difference between the cap and the current three-month LIBOR rate on the \$100.0 million of long-term three-month LIBOR-based borrowings. Conversely, whenever the three-month LIBOR rate is lower than the floor, we remit to the respective financial institution the difference between the floor and the current three-month LIBOR rate on the \$100.0 million of long-term three-month LIBOR-based borrowings. As of September 30, 2008, the three-month LIBOR rate of 2.8% was lower than the floor rate. As a result, we will remit to the respective financial institution the difference between the floor rate and the current rate which amounted to approximately \$126,000.

On September 29, 2008, we executed our second zero premium interest rate collar. The second collar, which became effective on October 2, 2008 and expires on October 2, 2013, is used to hedge the variability in cash flows in monthly interest payments made on our \$100.0 million one-month LIBOR-based borrowings (and subsequent refinancings thereof) due to changes in the one-month LIBOR rate. Under the second collar, we capped our exposure at a maximum one-month LIBOR rate of 5.50%. In addition, we established a minimum floor rate of 2.70%. See Note 5 of Notes to Consolidated Financial Statements for further discussion on the interest rate collars.

Table of Contents**Commodity Risk**

We hedge our exposure to price fluctuations with respect to refined petroleum products in storage and expected purchases and sales of these commodities. The derivative instruments utilized consist primarily of futures contracts traded on the NYMEX and over-the-counter transactions, including swap agreements entered into with established financial institutions and other credit-approved energy companies. Our policy is generally to purchase only products for which we have a market and to structure our sales contracts so that price fluctuations do not materially affect our profit. While our policies are designed to minimize market risk, some degree of exposure to unforeseen fluctuations in market conditions remains. Except for the controlled trading program discussed below, we do not acquire and hold futures contracts or other derivative products for the purpose of speculating on price changes that might expose us to indeterminable losses.

While we seek to maintain a position that is substantially balanced within our product purchase activities, we may experience net unbalanced positions for short periods of time as a result of variances in daily sales and transportation and delivery schedules as well as logistical issues associated with inclement weather conditions. In connection with managing these positions and maintaining a constant presence in the marketplace, both necessary for our business, we engage in a controlled trading program for up to an aggregate of 250,000 barrels of refined petroleum products.

We enter into futures contracts to minimize or hedge the impact of market fluctuations on our purchase and forward fixed price sales of refined petroleum products. Any hedge ineffectiveness is reflected in our results of operations. We utilize the NYMEX, which is a regulated exchange for energy products that it trades, thereby reducing potential delivery and supply risks. Generally, our practice is to close all NYMEX positions rather than to make or receive physical deliveries. With respect to other energy products, we enter into derivative agreements with counterparties that we believe have a strong credit profile, in order to hedge market fluctuations and/or lock-in margins relative to our commitments.

At September 30, 2008, the fair value of all of our commodity risk derivative instruments and the change in fair value that would be expected from a 10% price increase are shown in the table below (in thousands):

Gain (loss):

	Fair Value at September 30, 2008	Effect of 10% Price Increase
NYMEX contracts	\$ 899	\$ (831)
Swaps, options and other, net	1,829	658
	\$ 2,728	\$ (173)

The fair values of the futures contracts are based on quoted market prices obtained from the NYMEX. The fair value of the swaps and option contracts are estimated based on quoted prices from various sources such as independent reporting services, industry publications and brokers. These quotes are compared to the contract price of the swap, which approximates the gain or loss that would have been realized if the contracts had been closed out at September 30, 2008. For positions where independent quotations are not available, an estimate is provided, or the prevailing market price at which the positions could be liquidated is used. All hedge positions offset physical exposures to the spot market; none of these offsetting physical exposures are included in the above table. Price-risk sensitivities were calculated by assuming an across-the-board



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10% increase in price regardless of term or historical relationships between the contractual price of the instruments and the underlying commodity price. In the event of an actual 10% change in prompt month prices, the fair value of our derivative portfolio would typically change less than that shown in the table due to lower volatility in out-month prices. We have a daily margin requirement to maintain a cash deposit with our broker based on the prior day's market results on open futures contracts. The balance of this deposit will fluctuate based on our open market positions and the commodity exchange's requirements. The required brokerage margin balance was \$5.4 million at September 30, 2008.

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We are exposed to credit loss in the event of nonperformance by counterparties of futures contracts, forward contracts and swap agreements, but do not anticipate nonperformance by any of these counterparties. Futures contracts, the primary derivative instrument utilized, are traded on regulated exchanges, greatly reducing potential credit risks. Exposure on swap and certain option agreements is limited to the amount of the recorded fair value as of the balance sheet dates. We utilize primarily one clearing broker, a major financial institution, for all NYMEX derivative transactions and the right of offset exists. Accordingly, the fair value of all derivative instruments is displayed on a net basis.

**Item 4. Controls and Procedures**

*Disclosure Controls and Procedures*

We maintain disclosure controls and procedures that are designed to ensure that the information required to be disclosed by us in the reports we file or submit under the Securities Exchange Act of 1934 (the Exchange Act) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and that information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure. Under the supervision and with the participation of our principal executive officer and principal financial officer, management evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act). Based on that evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of the fiscal quarter ended September 30, 2008.

*Internal Control over Financial Reporting*

There has not been any change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act) that occurred during the fiscal quarter ended September 30, 2008 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

*General*

Although we may, from time to time, be involved in litigation and claims arising out of our operations in the normal course of business, we do not believe that we are a party to any litigation that will have a material adverse impact on our financial condition or results of operations. Except as described below and in our Annual Report on Form 10-K for the year ended December 31, 2007, we are not aware of any significant legal or governmental proceedings against us, or contemplated to be brought against us. We maintain insurance policies with insurers in amounts and with coverage and deductibles as our general partner believes are reasonable and prudent. However, we can provide no assurance that this insurance will be adequate to protect us from all material expenses related to potential future claims or that these levels of insurance will be available in the future at economically acceptable prices.

*Environmental*

As previously disclosed, Global Companies LLC, in addition to several affiliates, has been named as one of over 50 defendants in two lawsuits alleging methyl tertiary-butyl ether ( MTBE ) contamination of groundwater in Massachusetts. MTBE is an oxygenate that has been used extensively to reduce motor vehicle tailpipe emissions. In the cases of Town of Duxbury, et al. v. Amerada Hess Corp., et al., filed December 31, 2003, and City of Lowell v. Amerada Hess Corp., et al., filed December 30, 2004, plaintiffs allege that manufacturers, refiners and others involved in the distribution of gasoline containing MTBE are liable for the costs of investigating possible MTBE groundwater contamination, treating such contaminated groundwater where found, and related relief including treble damages and injunctive relief. The plaintiffs in these cases generally claim to be public water providers or municipal or other government authorities. These cases have been consolidated in multi-district litigation with over 60 other MTBE cases in federal court in the Southern District of New York. We have entered into an agreement, in principle, to settle these cases. We do not believe that settlement of these cases will have a material impact on our operations.

*Other*

On September 17, 2008, the Office of the Attorney General of the State of Connecticut issued Interrogatories and Subpoena Duces Tecum (the Subpoena ) in connection with an investigation of gasoline wholesalers in Connecticut in the wake of Hurricane Ike. We responded to the Subpoena on behalf of Global Companies LLC. According to the press release issued by the Attorney General's office, similar subpoenas were also issued to other gasoline wholesalers in Connecticut. We have taken steps to comply with the demand. While we cannot predict the outcome of the investigation, we do not expect that the outcome will have a material adverse effect on our operations.

**Item 1A. Risk Factors**

Please refer to our Annual Report on Form 10-K for the year ended December 31, 2007 for additional risk factors.

*Our results of operations are influenced by the overall forward market for refined petroleum products, and pricing volatility may adversely impact our results.*

Results from our marketing and terminalling operations are influenced by the product prices, the market for refined petroleum products and pricing volatility. When prices for refined petroleum products are high, some of our customers may have insufficient credit to purchase supply from us at their historical purchase volumes and their customers may adopt conservation measures which reduce consumption, thereby reducing demand for product. Furthermore, when prices increase rapidly and dramatically, we may be unable to promptly pass our additional costs to our customers, resulting in lower margins for us which could adversely affect our results of operations.

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***We are exposed to trade credit risk and risk associated with our trade credit support in the ordinary course of our business activities.***

We are exposed to risks of loss in the event of nonperformance by our customers and by counterparties of our forward contracts, options and swap agreements and by our suppliers. Some of our customers, counterparties and suppliers may be highly leveraged and subject to their own operating and regulatory risks. Even if our credit review and analysis mechanisms work properly, we may experience financial losses in our dealings with other parties. Any increase in the nonpayment or nonperformance by our customers and/or counterparties and the nonperformance by our suppliers could reduce our ability to make distributions to our unitholders.

Additionally, our access to trade credit support could become diminished and/or more expensive. Our ability to continue to receive sufficient trade credit on commercially acceptable terms could be adversely affected by fluctuations in refined petroleum product prices, disruptions in the credit markets and for any other reason.

***We may not be able to obtain funding on acceptable terms or obtain additional requested funding in excess of total commitments under our Credit Agreement because of the deterioration of the credit and capital markets, which could have a material adverse effect on our results of operations.***

Global financial markets and economic conditions have been, and continue to be, disrupted and volatile. The debt and equity capital markets have been exceedingly distressed. These issues, along with significant write-offs in the financial services sector, the re-pricing of credit risk and the current weak economic conditions have made, and will likely continue to make, it difficult to obtain funding.

In particular, the cost of raising money in the debt and equity capital markets has increased substantially while the availability of funds from those markets has diminished significantly. Also, as a result of concern about the stability of financial markets generally and the solvency of counterparties specifically, the cost of obtaining money from the credit markets has increased as many lenders and institutional investors have increased interest rates, enacted tighter lending standards and reduced and, in some cases, ceased to provide funding to borrowers.

In addition, we may be unable to obtain adequate funding under our current Credit Agreement because (i) one or more of our lenders may be unable to meet its funding obligations or (ii) our borrowing base under our current Credit Agreement is redetermined monthly and may decrease as a result of price fluctuations, counterparty risk and customer nonpayment or nonperformance.

Due to these factors, we cannot be certain that funding will be available if needed and to the extent required or requested on acceptable terms. If funding is not available when needed, or is available only on unfavorable terms, we may be unable to maintain our core business as currently conducted, enhance our existing business, complete acquisitions or otherwise take advantage of business opportunities or respond to competitive pressures, any of which could have a material adverse effect on our results of operations.

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**Item 6. Exhibits**

- 3.1 Second Amended and Restated Agreement of Limited Partnership of Global Partners LP dated as of May 9, 2007 (incorporated herein by reference to Exhibit 3.1 to the Current Report on Form 8-K filed on May 10, 2007).
- 3.2 Amendment No. 1 to the Second Amended and Restated Agreement of Limited Partnership of Global Partners LP dated April 14, 2008 (incorporated herein by reference to Exhibit 3.1 to the Current Report on Form 8-K filed on April 17, 2008).
- 10.1 Ninth Amendment to Credit Agreement, dated as of July 18, 2008, among Global Operating LLC, Global Companies LLC, Global Montello Group Corp., Glen Hes Corp. and Chelsea Sandwich LLC, as borrowers, Global Partners LP and Global GP LLC, as guarantors, each lender from time to time party thereto, and Bank of America, N.A., as Administrative Agent and L/C Issuer (incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on July 21, 2008).
- 10.2 Tenth Amendment to Credit Agreement and Limited Waiver, dated as of September 26, 2008, among Global Operating LLC, Global Companies LLC, Global Montello Group Corp., Glen Hes Corp. and Chelsea Sandwich LLC, as borrowers, Global Partners LP and Global GP LLC, as guarantors, each lender from time to time party thereto, and Bank of America, N.A., as Administrative Agent and L/C Issuer (incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on October 1, 2008).
- 31.1 Rule 13a-14(a)/15d-14(a) Certification of Principal Executive Officer of Global GP LLC, general partner of Global Partners LP.
- 31.2 Rule 13a-14(a)/15d-14(a) Certification of Principal Financial Officer of Global GP LLC, general partner of Global Partners LP.
- 32.1 Section 1350 Certification of Chief Executive Officer of Global GP LLC, general partner of Global Partners LP.
- 32.2 Section 1350 Certification of Chief Financial Officer of Global GP LLC, general partner of Global Partners LP.

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Not deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liability of that section.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**GLOBAL PARTNERS LP**

By: Global GP LLC,  
its general partner

Dated: November 7, 2008

By: /s/ Eric Slifka  
Eric Slifka  
President and Chief Executive Officer  
(Principal Executive Officer)

Dated: November 7, 2008

By: /s/ Thomas J. Hollister  
Thomas J. Hollister  
Chief Operating Officer and Chief Financial  
Officer  
(Principal Financial Officer)

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**INDEX TO EXHIBITS**

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