

FORMFACTOR INC  
Form SC TO-C  
September 03, 2008

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**SCHEDULE TO**

(Rule 14d-100)

**Tender Offer Statement Under Section 14(d)(1) or 13(e)(1)**  
**of the Securities Exchange Act of 1934\***

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**FORMFACTOR, INC.**

(Name of Subject Company (Issuer) and Filing Person (Offeror))

**Options to Purchase Common Stock, \$0.001 Par Value Per Share**

(Title of Class of Securities)

**346375108\*\***

(CUSIP Number of Class of Securities)

**Stuart L. Merkadeau, Esq.**

**Senior Vice President, General Counsel and Secretary**

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**FormFactor, Inc.**

**7005 Southfront Road**

**Livermore, California 94551**

**(925) 290-4000**

(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications On Behalf of Filing Person)

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Copy to:

**William M. Kelly, Esq.**

**Davis Polk & Wardwell**

**1600 El Camino Real**

**Menlo Park, California**

**(650) 752-2000**

**CALCULATION OF FILING FEE**

**Transaction Valuation\***  
Not applicable

**Amount of Filing Fee**  
Not applicable

\* No filing fee is required because this filing contains only preliminary communications made before the commencement of a tender offer.

\*\* Refers to common stock underlying the options.

o Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid:

Form or Registration No.:

Filing Party:

Date Filed:

x Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

o third-party tender offer subject to Rule 14d-1.

x issuer tender offer subject to Rule 13e-4.

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- o going-private transaction subject to Rule 13e-3.
- o amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

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Attached are (i) FormFactor, Inc.'s (the Company) Notice of Special Meeting of Stockholders and Preliminary Proxy Statement for its Special Meeting of Stockholders to be held on October 8, 2008 (the Proxy Statement), which contains a proposal submitted to the Company's stockholders to approve a voluntary one-time only stock option exchange program (the Option Exchange Program); and (ii) a communication sent by our Chief Executive Officer to our employees on September 3, 2008 regarding the submission of the proposed Option Exchange Program for approval by the Company's stockholders (Employee Communication).

**The tender offer described in the Proxy Statement and the Employee Communication has not yet commenced. At the time the Option Exchange Program has commenced, the Company will provide option holders who are eligible to participate in the exchange with written materials explaining the precise terms and timing of the Option Exchange Program. Persons who are eligible to participate in the Option Exchange Program should read these written materials carefully when they become available because they will contain important information about the Option Exchange Program. The Company will also file these written materials with the Securities and Exchange Commission as part of a tender offer statement upon the commencement of the Option Exchange Program. The Company's stockholders and option holders will be able to obtain these written materials and other documents filed by the Company with the Securities and Exchange Commission free of charge from the Securities and Exchange Commission's website at [www.sec.gov](http://www.sec.gov).**

**ITEM 12.EXHIBITS.**

Exhibit Number	Description
99.1	Preliminary Proxy Statement for Special Stockholders Meeting (filed with the Securities and Exchange Commission on September 3, 2008 and incorporated herein by reference).
99.2	Communication to employees, dated September 3, 2008, from Mario Ruscev.