B&G Foods, Inc. Form 10-Q April 27, 2006

As filed with the Securities and Exchange Commission on April 27, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

| (Mark one) ý | Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 |
|--|--|
| For the quarterly period ended April 1 | , 2006 |
| or | |
| 0 | Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 |
| For the transition period from | to . |
| Commission file number 001-32316 | |

B&G FOODS, INC.

(Exact name of Registrant as specified in its charter)

Delaware 13-3918742

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

| 4 | Gatehall Drive, | Suite 1 | 10, Pa | rsippany | , New | Jersey |
|---|-----------------|---------|--------|----------|-------|--------|
|---|-----------------|---------|--------|----------|-------|--------|

(Address of principal executive offices)

07054 (Zip Code)

Registrant s telephone number, including area code: (973) 401-6500

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes ý No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o

Accelerated filer ý

Non-accelerated filer o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No ý

As of April 27, 2006, the registrant had 20,000,000 shares of Class A common stock, par value \$0.01 per share, and 7,556,443 shares of Class B common stock, par value \$0.01 per share, outstanding.

B&G Foods, Inc. and Subsidiaries Index

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PART I FINANCIAL INFORMATION

Item 1. Financial Statements (Unaudited)

B&G Foods, Inc. and Subsidiaries

Consolidated Balance Sheets

(Dollars in thousands, except per share data)

(Unaudited)

| | April 1, 2006 | December 31, 2005 |
|--|------------------|-------------------|
| Assets | • ′ | , |
| Current assets: | | |
| Cash and cash equivalents | \$ 22,713 \$ | 25,429 |
| Trade accounts receivable, net | 26,934 | 31,869 |
| Inventories | 92,431 | 85,530 |
| Prepaid expenses | 2,830 | 3,249 |
| Assets held for sale | 750 | 750 |
| Deferred income taxes | 3,381 | 3,381 |
| Income tax receivable | 725 | 618 |
| Total current assets | 149,764 | 150,826 |
| | | |
| Property, plant and equipment, net | 40,051 | 40,190 |
| Goodwill | 214,814 | 189,028 |
| Trademarks | 198,564 | 194,264 |
| Net deferred financing costs and other assets | 19,563 | 19,867 |
| Total assets | \$ 622,756 \$ | 594,175 |
| | | |
| Liabilities and Stockholders Equity | | |
| Current liabilities: | | |
| Trade accounts payable | \$ 24,264 \$ | 26,337 |
| Accrued expenses | 21,800 | 16,413 |
| Dividends payable | 4,240 | 4,240 |
| Total current liabilities | 50,304 | 46,990 |
| | | |
| Long-term debt | 430,800 | 405,800 |
| Other liabilities | 227 | 245 |
| Deferred income taxes | 59,482 | 57,866 |
| Total liabilities | 540,813 | 510,901 |
| | | |
| Stockholders equity: | | |
| Preferred stock, \$0.01 par value per share. Authorized 1,000,000 shares; no | | |
| shares issued or outstanding | | |
| Class A common stock, \$0.01 par value per share. Authorized 100,000,000 | | |
| shares; issued and outstanding 20,000,000 shares | 200 | 200 |
| Class B common stock, \$0.01 par value per share. Authorized 25,000,000 | | |
| shares; issued and outstanding 7,556,443 shares | 76 | 76 |
| | | |

| Additional paid-in capital | 131,872 | 136,112 |
|---|------------------|----------|
| Accumulated other comprehensive loss | (100) | (57) |
| Accumulated deficit | (50,105) | (53,057) |
| Total stockholders equity | 81,943 | 83,274 |
| Total liabilities and stockholders equity | \$ 622,756 \$ | 594,175 |

See Notes to Consolidated Financial Statements.

B&G Foods, Inc. and Subsidiaries

Consolidated Statements of Operations

(Dollars in thousands, except per share data)

(Unaudited)

| | Thirteen Weeks Ended | | | ed |
|--|----------------------|---------|----|--------------|
| | April | 1, 2006 | A | pril 2, 2005 |
| Net sales | \$ | 92,980 | \$ | 90,111 |
| Cost of goods sold | Ψ | 65,114 | Ψ | 63,283 |
| Cost of goods sold restructuring charge | | , | | 116 |
| Gross profit | | 27,866 | | 26,712 |
| • | | | | |
| Operating expenses: | | | | |
| Sales, marketing and distribution expenses | | 10,481 | | 10,059 |
| General and administrative expenses | | 1,688 | | 1,369 |
| Operating income | | 15,697 | | 15,284 |
| | | | | |
| Other expenses: | | | | |
| Interest expense, net | | 10,858 | | 10,434 |
| Income before income tax expense | | 4,839 | | 4,850 |
| Income tax expense | | 1,887 | | 1,892 |
| Net income | \$ | 2,952 | \$ | 2,958 |
| | | | | |
| Earnings per share calculations: | | | | |
| Net income available to common stockholders per share of common stock: | | | | |
| Basic and diluted distributed earnings: | | | | |
| Class A common stock | \$ | 0.21 | \$ | 0.21 |
| Earnings (loss) per share: | | | | |
| Basic and diluted Class A common stock | \$ | 0.16 | \$ | 0.16 |
| Basic and diluted Class B common stock | \$ | (0.05) | \$ | (0.05) |

See Notes to Consolidated Financial Statements.

B&G Foods, Inc. and Subsidiaries

Consolidated Statements of Cash Flows

(Dollars in thousands)

(Unaudited)

| | Thirteen Weeks Ended | | nded | |
|---|----------------------|---------------|------|---------------|
| | | April 1, 2006 | | April 2, 2005 |
| Cash flows from operating activities: | | | | |
| Net income | \$ | 2,952 | \$ | 2,958 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: | | | | |
| Depreciation | | 1,771 | | 1,667 |
| Amortization of deferred debt issuance costs | | 708 | | 698 |
| Deferred income taxes | | 1,616 | | 1,799 |
| Changes in assets and liabilities: | | | | |
| Trade accounts receivable | | 4,935 | | (79) |
| Inventories | | (6,927) | | 2,276 |
| Prepaid expenses | | 419 | | (477) |
| Income tax receivable | | (107) | | 16 |
| Trade accounts payable | | (2,073) | | (3,794) |
| Accrued expenses | | 5,372 | | (5,308) |
| Other liabilities | | (18) | | (18) |
| Net cash provided by (used in) operating activities | | 8,648 | | (262) |
| Cash flows from investing activities: | | | | |
| Capital expenditures | | (1,592) | | (1,499) |
| Payments for acquisition of businesses | | (30,085) | | |
| Net cash used in investing activities | | (31,677) | | (1,499) |
| Cash flows from financing activities: | | | | |
| Proceeds from issuance of long-term debt | | 25,000 | | |
| Dividends paid | | (4,240) | | (3,728) |
| Payment of debt issuance costs | | (404) | | |
| Net cash provided by (used in) financing activities | | 20,356 | | (3,728) |
| Effect of exchange rate fluctuations on cash and cash equivalents | | (43) | | (35) |
| Net decrease in cash and cash equivalents | | (2,716) | | (5,524) |
| Cash and cash equivalents at beginning of period | | 25,429 | | 28,525 |
| Cash and cash equivalents at end of period | \$ | 22,713 | \$ | 23,001 |
| Supplemental disclosures of cash flow information: | | | | |
| Cash interest payments | \$ | 4,965 | \$ | 14,809 |
| Cash income tax payments | \$ | 379 | \$ | 40 |
| Non-cash transactions: | | | | |
| Dividends declared and unpaid | \$ | 4,240 | \$ | 4,240 |

See Notes to Consolidated Financial Statements.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements

(Dollars in thousands, except per share data)

(Unaudited)

(1) Nature of Operations and Recent Acquisitions

B&G Foods, Inc. is a holding company, the principal assets of which are the capital stock of its subsidiaries. Unless the context requires otherwise, references in this report to B&G Foods, the company, we, us and our refer to B&G Foods, Inc. and its subsidiaries. We operate in industry segment and manufacture, sell and distribute a diversified portfolio of high-quality shelf-stable foods across the United States, Canada and Puerto Rico. Our products include pickles, peppers, jams, jellies and fruit spreads, canned meats and beans, spices, seasonings, marinades, hot sauces, wine vinegar, molasses, maple syrup, salad dressings, Mexican-style sauces, taco shells and kits, salsas and other specialty food products. We compete in the retail grocery, food service, specialty store, private label, club and mass merchandiser channels of distribution. We distribute these products to retailers in the greater New York metropolitan area through a direct-store-delivery sales and distribution system and elsewhere in the United States through a nationwide network of independent brokers and distributors.

On December 1, 2005, we acquired the Ortega food service dispensing pouch and dipping cup business for approximately \$2,509 in cash, including transaction costs, from Nestlé USA, Inc. On January 10, 2006, we acquired the *Grandma s* molasses business for approximately \$30,089 in cash, including transaction costs, from Mott s LLP, a Cadbury Schweppes Americas Beverages company. In connection with this transaction, we entered into an amendment to our senior secured credit facility to provide for, among other things, a new \$25,000 term loan and a reduction in the revolving credit facility commitments from \$30,000 to \$25,000. The proceeds of the term loan together with cash on hand were used to fund the *Grandma s* molasses acquisition and pay related transaction costs.

The acquisitions described above were accounted for using the purchase method of accounting and, accordingly, the assets acquired, liabilities assumed, and results of operations are included in our consolidated financial statements from the respective dates of the acquisitions. The excess of the purchase price over the fair value of identifiable net assets acquired represents goodwill. Trademarks are deemed to have an indefinite useful life and are not amortized. Goodwill and trademarks are deductible for income tax purposes.

The following tables sets forth the preliminary allocation of the purchase price for the Ortega food service dispensing pouch and dipping cup business acquisition and the *Grandma s* molasses acquisition. As of April 1, 2006, we are in the process of obtaining valuations of the intangible assets acquired (including trademarks and customer-related intangibles), assessing certain assumed contracts and completing other purchase price allocation procedures; thus, the preliminary allocation of the purchase price for each acquisition may change, and such change could be significant. We anticipate completing the purchase price allocation for each acquisition in the second quarter of fiscal 2006.

| Acquisition of the Ortega food service dispensing pouch and dipping cup business | |
|--|-------------|
| Inventory | \$ 873 |
| Goodwill | 853 |
| Indefinite-life intangible assets trademarks | 783 |
| Total | \$ 2,509 |

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| Acquisition of the Grandma s molasses business | |
|--|--------------|
| Equipment | \$ 25 |
| Goodwill | 25,764 |
| Indefinite-life intangible assets trademarks | 4,300 |
| Total | \$ 30,089 |

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

| (1) Nature of Operations and Recent Acquisitions (Continu | (1) | (1) | Nature of O | perations and | Recent Acc | uisitions (| Continue |
|---|-----|-----|-------------|---------------|------------|-------------|----------|
|---|-----|-----|-------------|---------------|------------|-------------|----------|

Unaudited Pro Forma Summary of Operations

The acquisitions of the Ortega food service dispensing pouch and dipping cup business and the *Grandma s* molasses business did not meet any of the significance tests pursuant to Rule 11-01(b)(1) of Regulation S-X. As such, no pro forma information has been presented.

(2) Summary of Significant Accounting Policies

Fiscal Year

Our financial statements are presented on a consolidated basis. We utilize a 52 to 53 week fiscal year ending on the Saturday closest to December 31. The fiscal year ending December 30, 2006 (fiscal 2006) and the fiscal year ended December 31, 2005 (fiscal 2005) each contain 52 weeks.

Basis of Presentation

The accompanying consolidated interim financial statements for the thirteen week periods ended April 1, 2006 and April 2, 2005 have been prepared by our company in accordance with accounting principles generally accepted in the United States of America without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (SEC), and include the accounts of B&G Foods, Inc. and its subsidiaries. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such rules and regulations. However, our management believes, to the best of their knowledge, that the disclosures herein are adequate to make the information presented not misleading. All intercompany balances and transactions have been eliminated. The accompanying unaudited consolidated interim financial statements contain all adjustments (consisting only of normal and recurring adjustments) that are, in the opinion of management, necessary to present fairly our consolidated financial position as of April 1, 2006 and the results of our operations and cash flows for the thirteen week periods ended April 1, 2006 and April 2, 2005. Our results of operations for the thirteen week period ended April 1, 2006 are not necessarily indicative of the results to be expected for the full year. The accompanying unaudited consolidated interim financial statements should be read in conjunction with the audited consolidated financial statements and notes for the fiscal year ended December 31, 2005 included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2006.

Use of Estimates

The preparation of financial statements in accordance with U.S. generally accepted accounting principles requires our management to make a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Some of the more significant estimates and assumptions made by management involve trade and consumer promotion expenses, allowances for excess, obsolete and unsaleable inventories, and the recoverability of goodwill, trademarks, property, plant and equipment, and deferred tax assets and the accounting for our enhanced income securities (EISs), including their treatment in computing our income tax expense. Actual results could differ from those estimates and assumptions.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

| (2) | Summary of Significant Accounting Policies (Continued) |
|------------|---|
|------------|---|

Cash and Cash Equivalents

For purposes of the consolidated statements of cash flows, all highly liquid debt instruments with maturities of three months or less when acquired are considered to be cash and cash equivalents.

Inventories

Inventories are stated at the lower of cost or market. Cost is determined using the first-in, first-out and average cost methods. Inventories have been reduced by an allowance for excess, obsolete and unsaleable inventories. The allowance is an estimate based on our management s review of inventories on hand compared to estimated future usage and sales.

Property, Plant and Equipment

Property, plant and equipment are stated at cost. Depreciation on plant and equipment is calculated using the straight-line method over the estimated useful lives of the assets, 12 to 20 years for buildings and improvements, 5 to 10 years for machinery and equipment, and 3 to 5 years for office furniture and vehicles. Expenditures for maintenance, repairs and minor replacements are charged to current operations. Expenditures for major replacements and betterments are capitalized.

Goodwill and Trademarks

Goodwill and intangible assets with indefinite useful lives (trademarks) are tested for impairment at least annually and whenever events or circumstances occur indicating that goodwill or indefinite life intangibles might be impaired.

We perform the annual impairment tests as of the last day of each fiscal year. The annual goodwill impairment test involves a two-step process. The first step of the impairment test involves comparing the fair value of our company with our company s carrying value, including goodwill. If

the carrying value of our company exceeds our fair value, we perform the second step of the impairment test to determine the amount of the impairment loss. The second step of the goodwill impairment test involves comparing the implied fair value of goodwill with the carrying value of that goodwill and recognizing a loss for the difference. Calculating our fair value requires significant estimates and assumptions by management. We estimate our fair value by applying third party market value indicators to our net income before net interest expense, income taxes, depreciation and amortization (EBITDA). We test indefinite life intangible assets for impairment by comparing their carrying value to their fair value that is determined using a cash flow method and recognize a loss to the extent the carrying value is greater.

We completed our annual impairment tests for the year ended December 31, 2005 with no adjustments to the carrying values of goodwill and indefinite life intangibles.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(2) Summary of Significant Accounting Policies (Continued)

Deferred Debt Issuance Costs

Debt issuance costs are capitalized and amortized over the term of the related debt agreements and are classified as other non-current assets.

Long-Lived Assets

Long-lived assets, such as property, plant and equipment, and intangibles with estimated useful lives are depreciated or amortized over their respective estimated useful lives to their estimated residual values, and reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of are separately presented in our consolidated balance sheets and reported at the lower of the carrying value amount or fair value, less costs to sell, and are no longer depreciated.

Accounting Treatment for EISs

Each of our EISs represents one share of our Class A common stock and \$7.15 principal amount of our 12% senior subordinated notes due 2016. Upon completion of our initial public offering (including the exercise of the over-allotment option), we allocated the proceeds from the issuance of the EISs, based upon relative fair value at the issuance date, to the Class A common stock and the senior subordinated notes. We have assumed that the price paid in the EIS offering was equivalent to the combined fair value of the Class A common stock and the senior subordinated notes, and the price paid in the offering for the senior subordinated notes sold separately (not in the form of EISs) was equivalent to their initial stated principal amount. We have concluded there are no embedded derivative features related to the EIS that require bifurcation under Financial Accounting Standards Board (FASB) Statement No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended (SFAS No. 133). We have determined the fair value of the Class A common stock and the senior subordinated notes with reference to a number of factors, including the sale of the senior subordinated notes sold separately from the EISs that have the same terms as the senior subordinated notes included in the EISs. Therefore, we have allocated the entire proceeds of the EIS offering to the Class A common stock and the senior subordinated notes, and the allocation of the EIS proceeds to the senior subordinated notes did not result in a premium or discount.

We have concluded that the call option and the change in control put option in the senior subordinated notes do not warrant separate accounting under SFAS No. 133 because they are clearly and closely related to the economic characteristics of the host debt instrument. Therefore, we have allocated the entire proceeds of the offering to the Class A common stock and the senior subordinated notes. Upon subsequent issuances, if any, of senior subordinated notes, we will evaluate whether the call option and the change in control put option in the senior subordinated notes require separate accounting under SFAS No. 133. We expect that if there is a substantial discount or premium upon a subsequent issuance of senior subordinated notes, we may need to separately account for the call option and the change in control put option features as embedded derivatives for such subsequent issuance. If we determine that the embedded derivatives, if any, require separate accounting from the debt host contract under SFAS No. 133, the call option and the change in control put option associated with the senior subordinated notes will be recorded as derivative liabilities at fair value, with changes in fair value recorded as other non-operating income or expense. Any discount on the senior

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(2) Summary of Significant Accounting Policies (Continued)

subordinated notes resulting from the allocation of proceeds to an embedded derivative will be amortized to interest expense over the remaining life of the senior subordinated notes.

The Class A common stock portion of each EIS is included in stockholders equity, net of the related portion of the EIS transaction costs allocated to Class A common stock. Dividends paid on the Class A common stock are recorded as a reduction to additional paid-in capital when declared by us. The senior subordinated note portion of each EIS is included in long-term debt, and the related portion of the EIS transaction costs allocated to the senior subordinated notes was capitalized as deferred financing costs and is being amortized to interest expense using the effective interest method. Interest on the senior subordinated notes is charged to expense as accrued by us.

Comprehensive Income Recognition

Comprehensive income includes the effect of exchange rate fluctuations on cash and cash equivalents relating to our Canadian subsidiary. Comprehensive income was \$2,909 for the thirteen weeks ended April 1, 2006. Comprehensive income was \$2,923 for the thirteen weeks ended April 2, 2005.

Revenue Recognition

Revenues are recognized when products are shipped. We report all amounts billed to a customer in a sale transaction as revenue, including those amounts related to shipping and handling. Shipping and handling costs are included in cost of goods sold. Consideration from a vendor to a retailer is presumed to be a reduction to the selling prices of the vendor s products and, therefore, should be characterized as a reduction of sales when recognized in the vendor s income statement. As a result, certain coupons and promotional expenses are recorded as a reduction of net sales.

Trade and Consumer Promotion Expenses

We offer various sales incentive programs to customers and consumers, such as price discounts, in-store display incentives, slotting fees and coupons. The recognition of expense for these programs involves the use of judgment related to performance and redemption estimates. Estimates are made based on historical experience and other factors. Actual expenses may differ if the level of redemption rates and performance vary from estimates.

Pension Plans

We have defined benefit pension plans covering substantially all of our employees. Our funding policy is to contribute annually the amount recommended by our actuaries.

Income Tax Expense Estimates and Policies

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities of our company are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. A valuation allowance is provided when it is more likely than not that all or some portion of the deferred tax asset will not be realized. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in operations in the period that includes the enactment date.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(2) Summary of Significant Accounting Policies (Continued)

As part of the income tax provision process of preparing our consolidated financial statements, we are required to estimate our income taxes. This process involves estimating our current tax expenses together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities. We then assess the likelihood that our deferred tax assets will be recovered from future taxable income and to the extent we believe the recovery is not likely, we establish a valuation allowance. Further, to the extent that we establish a valuation allowance or increase this allowance in a financial accounting period, we include such charge in our tax provision, or reduce our tax benefits, in our consolidated statement of operations. We use our judgment to determine our provision or benefit for income taxes, deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets.

We have recorded deferred tax assets, a portion of which represents net operating loss carryforwards. A valuation allowance has been recorded for certain state net operating loss carryforwards.

There are various factors that may cause those tax assumptions to change in the near term, and we may have to record a valuation allowance against our deferred tax assets. We cannot predict whether future U.S. federal and state income tax laws and regulations might be passed that could have a material effect on our results of operations. We assess the impact of significant changes to the U.S. federal and state income tax laws and regulations on a regular basis and update the assumptions and estimates used to prepare our consolidated financial statements when new regulations and legislation are enacted.

We do not provide for U.S. federal income taxes or tax benefits on the unremitted earnings or losses of our foreign subsidiary as such earnings are intended to be indefinitely reinvested.

We have accounted for our issuance of EISs as an issuance of the separate securities evidenced by such EISs and have allocated the proceeds received for each EIS between the Class A common stock and senior subordinated note represented thereby in the amounts of their respective fair values at the time of issuance. Accordingly, we have accounted for the senior subordinated notes represented by the EISs as long-term debt bearing a stated interest rate and maturing on October 30, 2016. In connection with the issuance and initial public offering of the EISs, we received an opinion from counsel that the senior subordinated notes should be treated as debt for United States federal income tax purposes. We continue to be of the view that the senior subordinated notes should be treated as debt for United States federal income tax purposes (although we have not sought a ruling from the IRS on this issue), and we intend to deduct annually interest expense of approximately \$19,896 on the senior subordinated notes from taxable income for United States federal and state income tax purposes. There can be no assurance that the classification of senior subordinated notes as debt (or the amount of interest expense deducted) will not be challenged by the IRS or other tax jurisdictions or will be sustained by a court of law if challenged.

If our treatment of the senior subordinated notes as debt is put at risk in the future as a result of a future ruling by the IRS or other tax jurisdiction or by a court of law, including an adverse ruling for EISs (or other similar securities) issued by other companies or as a result of a proposed adjustment by the IRS or other tax jurisdiction in an examination of our company or for any other reason, we will need to consider the effect of such developments on the determination of our future tax provisions and obligations. In the event the senior subordinated notes are required to be treated as equity for income tax purposes, then the cumulative interest expense associated with the senior subordinated notes for prior tax periods that are open to assessment and for future tax periods would not be deductible from taxable income and we would be required to recognize additional tax expense and establish a related income tax liability for the prior period treatment. The additional tax due to the federal and state authorities would be based on our taxable income or loss for each of the years

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(2) Summary of Significant Accounting Policies (Continued)

that we claimed the interest expense deduction and would materially and adversely affect our financial position, results of operations, cash flow, and liquidity, and could affect our ongoing ability to make interest payments on the senior subordinated notes and dividend payments on the shares of common stock represented by the EISs and our ability to continue as a going concern. In addition, non-U.S. holders of our EISs could be subject to withholding taxes on the payment of interest treated as dividends on equity, which could subject us to additional liability for the withholding taxes that we do not collect on such payments. However, in accordance with the opinion of counsel we received on the date of our initial public offering we continue to be of the view that the senior subordinated notes should be treated as debt for United States federal income tax purposes. As a result, we do not record a liability for a potential disallowance of this interest expense deduction or for the potential imposition of these withholding taxes.

A factor in the ongoing determination that no liability should be recorded in our consolidated financial statements with respect to the deductibility for income tax purposes of the interest on the senior subordinated notes is the veracity, at the time of the initial public offering, of the representations delivered by the purchasers of senior subordinated notes sold separately (not in the form of EISs). In addition, other factors indicating the existence, at the time of the initial public offering, of any plan or pre-arrangement may also be relevant to this ongoing determination. It is possible that we will at some point in the future, as a result of IRS interpretations or other changes in circumstances, conclude that we should establish a reserve for tax liabilities associated with a disallowance of all or part of the interest deductions on the senior subordinated notes, although our present view is that no such reserve is necessary or appropriate. If we decide to maintain such a reserve, our income tax provision, and related income tax payable, would be materially impacted. As a result, our ability to pay dividends on the shares of our common stock could be materially impaired and the market price and/or liquidity for the EISs or our common stock could be adversely affected.

Dividends

Cash dividends, if any, are accrued as a liability on our consolidated balance sheet when declared.

Earnings Per Share

Following the consummation of our initial public offering, we have two classes of common stock, designated as Class A common stock and Class B common stock, and we present basic and diluted earnings per share using the two-class method. The two-class method is an earnings allocation formula that determines earnings per share for each class of common stock according to dividends declared and participation rights in undistributed earnings.

Net income available to our common stockholders is allocated between our two classes of common stock based upon the two-class method. Basic and diluted earnings per share for our Class A and Class B common stock is calculated by dividing allocated net income available to common stockholders by the weighted average number of shares of Class A and Class B common stock outstanding.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(2) Summary of Significant Accounting Policies (Continued)

| | Thirteen Weeks Ended | | |
|--|-------------------------|----|---------------|
| | April 1, 2006 | | April 2, 2005 |
| Net income | \$ 2,952 | \$ | 2,958 |
| Less: Class A common stock dividends declared | 4,240 | | 4,240 |
| Undistributed (loss) earnings available to Class A and Class B common stockholders | \$ (1,288) | \$ | (1,282) |
| Weighted average common shares outstanding: | | | |
| Basic and diluted Class A common shares outstanding | 20,000,000 | | 20,000,000 |
| Basic and diluted Class B common shares outstanding | 7,556,443 | | 7,556,443 |
| Basic and diluted allocation of undistributed (loss) earnings: | | | |
| Class A common stock | \$ (935) | \$ | (930) |
| Class B common stock | (353) | | (352) |
| Total | \$ (1,288) | \$ | (1,282) |
| Basic and diluted earnings per share: | | | |
| Undistributed (loss) earnings: | | | |
| Class A common stock | \$ (0.05) | \$ | (0.05) |
| Class B common stock | \$ (0.05) | \$ | (0.05) |
| Distributed earnings: | | | |
| Class A common stock | \$ 0.21 | \$ | 0.21 |
| Earnings (loss) per share: | | | |
| Class A common stock | \$ 0.16 | \$ | 0.16 |
| Class B common stock | \$ (0.05) | \$ | (0.05) |

No dividends were declared on our Class B common stock during the thirteen weeks ended April 1, 2006 or April 2, 2005; therefore, for purposes of the earnings per share calculation, all distributed earnings are included in Class A common stock earnings per share.

Fair Value of Financial Instruments

Cash and cash equivalents, trade accounts receivable, income tax receivable, trade accounts payable, accrued expenses and dividends payable are reflected in the consolidated balance sheets at carrying value, which approximates fair value due to the short-term nature of these instruments.

We have outstanding \$240,000 principal amount of 8.0% senior notes due 2011. The fair value of the senior notes at April 1, 2006, based on quoted market prices, was \$247,800.

We also have outstanding \$165,800 principal amount of 12.0% senior subordinated notes due 2016. Of such outstanding principal amount, \$143,000 principal amount is represented by 20.0 million EISs. Each EIS represents one share of our Class A common stock and \$7.15 principal amount of our senior subordinated notes. As of April 1, 2006, the fair value of the EISs, based on the per EIS closing price on the American Stock Exchange on March 31, 2006, was \$14.42 per EIS. It is not practicable to estimate the fair value of the \$143,000 principal amount of senior subordinated notes represented by the EISs. Of the \$165,800 aggregate principal amount of senior subordinated notes outstanding, \$22,800 principal amount is not represented by

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(2) Summary of Significant Accounting Policies (Continued)

EISs and trades separately. The fair value of the separate senior subordinated notes at April 1, 2006, based on quoted market prices, was \$25,510.

The carrying value of our other borrowings approximates their fair value based on the information currently available to us with respect to similar instruments.

Adoption of New Accounting Standards

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs An Amendment of ARB No. 43, Chapter 4* (SFAS No. 151). SFAS No. 151 amends the guidance in ARB No. 43, Chapter 4, Inventory Pricing, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). Among other provisions, the new rule requires that items such as idle facility expense, excessive spoilage, double freight, and rehandling costs be recognized as current-period charges regardless of whether they meet the criterion of so abnormal as stated in ARB No. 43. Additionally, SFAS No. 151 requires that the allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. SFAS No. 151 was adopted by us beginning on January 1, 2006. The adoption of SFAS No. 151 has not had an impact on our consolidated results of operations and financial position.

(3) Inventories

Inventories consist of the following, as of the dates indicated:

| | A | pril 1, 2006 | December 31, 2005 | |
|-----------------------------|----|--------------|-------------------|--|
| Raw materials and packaging | \$ | 16,568 \$ | 14,544 | |
| Work in process | | 1,743 | 2,342 | |
| Finished goods | | 74,120 | 68,644 | |
| | | | | |
| Total | \$ | 92,431 \$ | 85,530 | |

(4) Asset Held for Sale

On July 1, 2005, we closed our New Iberia, Louisiana, manufacturing facility as part of our ongoing efforts to improve our production capacity utilization, productivity, and operating efficiencies and lower our overall costs. During the thirteen weeks ended July 2, 2005 we recorded a non-cash impairment charge of \$1,961 to write down the land and building to its estimated fair value. During the thirteen weeks ended December 31, 2005, we began negotiations for the sale of the land and building and classified the land and building, with a carrying value of \$750, as assets held for sale and ceased depreciation. On February 9, 2006, we entered into an agreement to sell the New Iberia facility. The sale, which is subject to the buyer obtaining a mortgage commitment, the buyer s due diligence and other customary closing conditions, is scheduled to close in or about June 2006.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(5) Long-term Debt

Long-term debt consists of the following, as of the date indicated:

| | Apri | l 1, 2006 | December 3 | 31, 2005 |
|--|------|-----------|------------|----------|
| Revolving credit facility | \$ | | \$ | |
| Term loan | | 25,000 | | |
| Total senior secured credit facility | | 25,000 | | |
| | | | | |
| 12.0% Senior Subordinated Notes due 2016 | | 165,800 | | 165,800 |
| 8.0% Senior Notes due 2011 | | 240,000 | | 240,000 |
| Total long-term debt | \$ | 430,800 | \$ | 405,800 |

As of April 1, 2006, the aggregate maturities of long-term debt are as follows:

| Years ending December: | |
|------------------------|---------------|
| 2006 | \$ |
| 2007 | |
| 2008 | |
| 2009 | |
| 2010 | |
| Thereafter | 430,800 |
| Total | \$ 430,800 |

Senior Secured Credit Facility. Concurrent with our initial public offering and concurrent offerings, we entered into a \$30,000 senior secured revolving credit facility on October 14, 2004. In order to finance our acquisition of the Grandma s molasses brand, we amended the credit facility in January 2006 to provide for, among other things, a new \$25,000 term loan and a reduction in the revolving credit facility commitments from \$30,000 to \$25,000. As amended, all outstanding indebtedness under the credit facility matures on January 10, 2011. Interest under the revolving credit facility is determined based on several alternative rates as stipulated in the revolving credit facility, including the base lending rate per annum plus an applicable margin, or LIBOR plus an applicable margin. We pay a commitment fee of 0.50% per annum on the unused portion of the revolving credit facility. Interest under the term loan is determined based on alternative rates as stipulated in the credit facility, including the base lending rate per annum plus an applicable margin of 1.75%, and LIBOR plus an applicable margin of 2.75%. As of April 1, 2006, the interest rate for the term loan was 7.49% (based upon a six-month LIBOR contract expiring on July 17, 2006). The credit facility is secured by substantially all of our assets except our real property. The credit facility provides for mandatory prepayment based on asset dispositions and certain issuances of securities, as defined. The credit facility contains covenants that restrict, among other things, our ability to incur additional indebtedness, pay dividends and create certain liens. The credit facility also contains certain financial maintenance covenants, which, among other things, specify maximum capital expenditure limits, a minimum interest coverage ratio and a maximum senior and total leverage ratio, each ratio as defined. Proceeds of the revolving credit facility are restricted to funding our working capital requirements, capital expenditures and acquisitions of companies in the same line of business as our company, subject to specified criteria. The revolving credit facility was undrawn on the date of consummation of our initial public offering and concurrent offerings and remained undrawn through

April 1, 2006. The available borrowing capacity under our revolving credit facility, net of outstanding letters of credit of \$672, was \$24,328 at April 1, 2006. The maximum letter of credit capacity under the revolving credit facility is \$10,000, with a fee of 3.0% for all outstanding letters of credit.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(5) Long-term Debt (Continued)

12.0% Senior Subordinated Notes due 2016. In connection with our initial public offering, we issued on October 14, 2004, \$124,348 aggregate principal amount of 12.0% senior subordinated notes due 2016 in the form of EISs and an additional \$22,800 aggregate principal amount of 12.0% senior subordinated notes due 2016 (not in the form of EISs). In connection with the exercise of the underwriters—over-allotment option, on October 22, 2004 we issued an additional \$18,652 aggregate principal amount of 12.0% senior subordinated notes in the form of EISs. Each EIS represents one share of our Class A common stock and \$7.15 principal amount of our 12.0% senior subordinated notes. As of April 1, 2006, \$165,800 aggregate principal amount of senior subordinated notes was outstanding.

Interest on the senior subordinated notes is payable quarterly in arrears on each January 30, April 30, July 30 and October 30 through the maturity date. The senior subordinated notes will mature on October 30, 2016, unless earlier redeemed at our option as described below.

Upon the occurrence of a change of control (as defined in the indenture), unless we have retired the senior subordinated notes or exercised our right to redeem all senior subordinated notes as described below, each holder of the senior subordinated notes has the right to require us to repurchase that holder s senior subordinated notes at a price equal to 101.0% of the principal amount of the senior subordinated notes being repurchased, plus any accrued and unpaid interest to the date of repurchase. In order to exercise this right, a holder must separate the senior subordinated notes and Class A common stock represented by such holder s EISs.

We may not redeem the notes prior to October 30, 2009. However, we may, from time to time, seek to retire the senior subordinated notes through cash repurchases of EISs or separate senior subordinated notes and/or exchanges of EISs or separate senior subordinated notes for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors.

In addition, on and after October 30, 2009, we may redeem for cash all or part of the senior subordinated notes upon not less than 30 or more than 60 days notice by mail to the owners of senior subordinated notes, at a redemption price of 106.0% beginning October 30, 2009 and thereafter at prices declining annually to 100% on or after October 30, 2012. If we redeem any senior subordinated notes, the senior subordinated notes and Class A common stock represented by each EIS will be automatically separated.

The senior subordinated notes are unsecured obligations and are subordinated in right of payment to all of our existing and future senior secured and senior unsecured indebtedness, including the indebtedness under our credit facility and our senior notes. The senior subordinated notes rank pari passu in right of payment with any of our other subordinated indebtedness.

The senior subordinated notes are jointly and severally and fully and unconditionally guaranteed by all of our existing domestic subsidiaries and certain future domestic subsidiaries on an unsecured and subordinated basis on the terms set forth in the indenture governing the senior subordinated notes. The senior subordinated note guarantees are subordinated in right of payment to all existing and future senior indebtedness of the guarantors, including the indebtedness under our credit facility and the senior notes. Our present foreign subsidiary, Les Produits Alimentaires Jacques et Fils Inc., is not a guarantor, and any future foreign or partially owned domestic subsidiaries will not be guarantors, of our senior subordinated notes.

The indenture governing the senior subordinated notes contains covenants with respect to us and restricts the incurrence of additional indebtedness and the issuance of capital stock; the payment of dividends

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(5) Long-term Debt (Continued)

or distributions on, and redemption of, capital stock; a number of other restricted payments, including certain investments; specified creation of liens, sale-leaseback transactions and sales of assets; fundamental changes, including consolidation, mergers and transfers of all or substantially all of our assets; and specified transactions with affiliates.

8.0% Senior Notes due 2011. Concurrent with our initial public offering and offering of separate senior subordinated notes, we issued \$240,000 aggregate principal amount of 8.0% senior notes due 2011. Interest on the senior notes is payable on April 1 and October 1 of each year. Our obligations under the senior notes are fully and unconditionally guaranteed on a senior basis by all of our existing and future domestic subsidiaries. The senior notes and the subsidiary guarantees are our and the guarantors—general unsecured obligations and are effectively junior in right of payment to all of our and the guarantors—secured indebtedness and to the indebtedness and other liabilities of our non-guarantor subsidiaries; are pari passu in right of payment to all of our and the guarantors—existing and future unsecured senior debt; and are senior in right of payment to all of our and the guarantors—future subordinated debt, including the senior subordinated notes. Our present foreign subsidiary, Les Produits Alimentaires Jacques et Fils Inc., is not a guarantor, and any future foreign or partially owned domestic subsidiaries will not be guarantors, of our senior notes.

On or after October 1, 2008, we may redeem some or all of the senior notes at a redemption price of 104.0% beginning October 1, 2008 and thereafter at prices declining annually to 100% on or after October 1, 2010. Prior to October 1, 2007, we may redeem up to 35% of the aggregate principal amount of the senior notes issued in the senior note offering with the net proceeds of one or more equity offerings at the redemption price as described in the indenture governing the senior notes. If we or any of the guarantors sell certain assets or experience specific kinds of changes in control, we must offer to purchase the senior notes at the prices as described in the indenture governing the senior notes plus accrued and unpaid interest to the date of redemption. The indenture governing the senior notes limits our ability and the ability of the guarantors to incur additional indebtedness and issue preferred stock; make restricted payments, including dividend payments on our common stock; allow restrictions on the ability of certain subsidiaries to make distributions; sell all or substantially all of our assets or consolidate or merge with or into other companies; enter into certain transactions with affiliates; or create liens and enter into sale and leaseback transactions. Each of the covenants is subject to a number of important exceptions and qualifications.

Subsidiary Guarantees. We have no assets or operations independent of our direct and indirect subsidiaries. All of our domestic subsidiaries jointly and severally, and fully and unconditionally, guarantee our senior subordinated notes and our senior notes, and management has determined that our only subsidiary that is not a guarantor of our senior subordinated notes and senior notes is a minor subsidiary as that term is used in Rule 3-10 of Regulation S-X promulgated by the Securities and Exchange Commission. There are no significant restrictions on our ability and the ability of our subsidiaries to obtain funds from our respective subsidiaries by dividend or loan. Consequently, separate financial statements have not been presented for our subsidiaries because management has determined that they would not be material to investors.

Deferred Financing Costs. In connection with the issuance of the 12.0% senior subordinated notes due 2016 and the 8.0% senior notes due 2011, we capitalized approximately \$23,123 of financing costs, which will be amortized over their respective terms. In connection with the issuance of our term loan in January 2006, we capitalized approximately \$404 of additional financing costs, which will be amortized over the term of the loan. As of April 1, 2006, we had net deferred financing costs of \$19,421.

At April 1, 2006 and December 31, 2005 accrued interest of \$13,302 and \$8,117, respectively, is included in accrued expenses in the accompanying consolidated balance sheets.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(6) Pension Benefits

Net periodic costs for the thirteen-week periods ended April 1, 2006 and April 2, 2005 include the following components:

| | Thirteen Weeks Ended | | | |
|---|----------------------|-------|---------------|-------|
| | April 1, 2006 | | April 2, 2005 | |
| Service cost benefits earned during the period | \$ | 426 | \$ | 377 |
| Interest cost on projected benefit obligation | | 313 | | 277 |
| Expected return on plan assets | | (297) | | (262) |
| Amortization of unrecognized prior service cost | | 1 | | 1 |
| Net amortization and deferral | | 64 | | 48 |
| Net pension cost | \$ | 507 | \$ | 441 |

We previously disclosed in our consolidated financial statements for the fiscal year ended December 31, 2005 that we expected to contribute \$1,514 to our pension plans in fiscal 2006. As of April 1, 2006, we have not made any contributions to our pension plan during fiscal 2006.

In fiscal 2005 an additional minimum pension liability adjustment was required for our pension plan, due to a decline in the discount rate used to estimate our pension liability. As a result, our accumulated benefit obligation exceeded the fair value of the plan assets. The effect of this adjustment was to increase pension liabilities by \$78, increase intangible assets by \$45 and increase our other comprehensive loss by \$33.

(7) Related-Party Transactions

We are party to a transaction services agreement pursuant to which BRS & Co., the manager of Bruckmann, Rosser, Sherrill & Co., L.P. (BRS), will be paid a transaction fee for management, financial and other corporate advisory services rendered by BRS & Co. in connection with acquisitions by our company, which fee will not exceed 1.0% of the total transaction value. BRS was our majority owner prior to our initial public offering in October 2004. In connection with our initial public offering and the concurrent offerings, the transaction services agreement was amended to provide that transaction fees will be payable as described above unless a majority of our disinterested directors determines otherwise. BRS & Co. did not receive any transaction fees in connection with the initial public offering and the concurrent offerings, the Ortega food service dispensing pouch and dipping cup acquisition or the *Grandma s* molasses acquisition.

We lease a manufacturing and warehouse facility from a former chairman of our board of directors under an operating lease, which expires in April 2009. Total rent expense associated with this lease was \$192 for the thirteen weeks ended April 1, 2006 and April 2, 2005.

On January 10, 2006, through a wholly-owned subsidiary, we acquired the *Grandma s Molasses* business from Mott s LLP, a Cadbury Schweppes Americas Beverages company, for \$30,000 in cash and assumption of certain liabilities. James R. Chambers, a member of our board of directors has been the President, Cadbury Schweppes Americas Confectionary since July 2005. Mr. Chambers did not participate in the negotiation of the transaction nor did he participate in the board s deliberations or decisions regarding the transaction. Mr. Chambers did not personally have any direct or indirect pecuniary or other interest in the transaction as a result of his position at Cadbury.

B&G Foods, Inc. and Subsidiaries

Notes to Consolidated Financial Statements (Continued)

(Dollars in thousands, except per share data)

(Unaudited)

(8) Commitments and Contingencies

We are subject to environmental laws and regulations in the normal course of business. We did not make any material expenditures during the thirteen-week periods ended April 1, 2006 and April 2, 2005 in order to comply with environmental laws or regulations. Based on our experience to date, management believes that the future cost of compliance with existing environmental laws and regulations (and liability for known environmental conditions) will not have a material adverse effect on our consolidated financial position, results of operations or liquidity. However, we cannot predict what environmental or health and safety legislation or regulations will be enacted in the future or how existing or future laws or regulations will be enforced, administered or interpreted, nor can we predict the amount of future expenditures that may be required in order to comply with such environmental or health and safety laws or regulations or to respond to such environmental claims.

We are involved in various claims and legal actions arising in the ordinary course of business, including proceedings involving product liability claims, worker s compensation and other employee claims, and tort and other general liability claims, for which we carry insurance, as well as trademark, copyright, patent infringement and related claims and legal actions. In the opinion of our management, the ultimate disposition of these matters will not have a material adverse effect on our consolidated financial position, results of operations or liquidity.

We have employment agreements with our executive officers. The agreements generally continue until terminated by the executive or by us, and provide for severance payments under certain circumstances. As of April 1, 2006, if all of our executives were to be terminated by us without cause (as defined) or as a result of the employees disability, our severance liability would be approximately \$2,036.

(9) Restructuring Charge

On July 1, 2005, we closed our New Iberia, Louisiana, manufacturing facility as part of our ongoing efforts to improve our production capacity utilization, productivity, and operating efficiencies and lower our overall costs. In the fiscal year ended December 31, 2005, we recorded a charge of \$3,839. The charge associated with the plant closing included a cash charge for employee compensation and other costs of \$769 and a non-cash charge for the impairment of property, plant, equipment and inventory of \$3,070. In the thirteen weeks ended April 2, 2005, we recorded a charge for employee other compensations in connection with the plant closing of \$116.

(10) Business and Credit Concentrations

Our exposure to credit loss in the event of non-payment of accounts receivable by customers is estimated in the amount of the allowance for doubtful accounts. We perform ongoing credit evaluations of our customers financial conditions. As of April 1, 2006, we do not believe we have any significant concentration of credit risk with respect to our trade accounts receivable. Our top ten customers accounted for approximately 42.7% and 42.0% of consolidated net sales for the thirteen weeks ended April 1, 2006 and April 2, 2005, respectively. Other than Wal-Mart, which accounted for 10.0% of our consolidated net sales for the thirteen weeks ended April 1, 2006, no single customer accounted for 10.0% or more of our consolidated net sales for the thirteen weeks ended April 2, 2005.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following Management s Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of certain factors, including those set forth under the heading Forward-Looking Statements below and elsewhere in this report. The following discussion should be read in conjunction with the unaudited consolidated interim financial statements and related notes for the thirteen weeks ended April 1, 2006 included elsewhere in this report and the audited consolidated financial statements and related notes for the fiscal year ended December 31, 2005 (fiscal 2005) included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission (SEC) on March 7, 2006.

General

We manufacture, sell and distribute a diversified portfolio of high quality, shelf-stable, branded food products, many of which have leading regional or national retail market shares. In general, we position our branded products to appeal to the consumer desiring a high quality and reasonably priced branded product.

Our business strategy is to continue to increase sales, profitability and cash available to pay dividends by enhancing our existing portfolio of branded shelf-stable products and by capitalizing on our competitive strengths. We intend to implement our strategy through the following initiatives: profitably growing our established brands, leveraging our unique multiple-channel sales and distribution system, introducing new products, capitalizing on the higher growth Mexican segment of the food industry, and expanding our brand portfolio through acquisitions.

Since 1996, we have successfully acquired and integrated 16 separate brands into our operations. In January 2006, we acquired a seventeenth brand, the *Grandma s* molasses brand, which we expect to integrate into our business during the first half of fiscal 2006. We believe that successful future acquisitions, if any, will enhance our portfolio of existing businesses, further leveraging our existing infrastructure.

We completed the acquisition of The Ortega Brand of Business from Nestlé Prepared Foods Company on August 21, 2003, which we refer to in this report as Ortega or the initial Ortega acquisition. We subsequently completed the acquisition of the Ortega food service dispensable pouch and dipping cup cheese sauce businesses from Nestlé USA, Inc. on December 1, 2005, which we refer to in this report as the Ortega food service dispensing pouch and dipping cup acquisition. We completed the acquisition of the *Grandma s* molasses business from Motts LLP, a Cadbury Schweppes Americas Beverages Company, on January 10, 2006. Both *Ortega* acquisitions and the *Grandma s* molasses acquisition have been accounted for using the purchase method of accounting and, accordingly, the assets acquired, liabilities assumed and results of operations of the acquired businesses are included in our consolidated financial statements from the respective dates of acquisition. The Ortega acquisitions and the *Grandma s* molasses acquisition and the application of the purchase method of accounting affect comparability between periods presented in this report.

We are subject to a number of challenges that may adversely affect our businesses. These challenges, which are discussed below and under the heading Forward-Looking Statements, include:

Fluctuations in Commodity Prices. We purchase raw materials, including agricultural products, meat, poultry, other raw materials and packaging materials from growers, commodity processors, other food companies and packaging manufacturers. Raw materials are subject to fluctuations in price attributable to a number of factors. Fluctuations in commodity prices can lead to retail price volatility and intensive price competition, and can influence consumer and trade buying patterns. In the thirteen weeks ended April 1, 2006, our commodity prices for maple syrup and meat were higher than those incurred during the thirteen weeks ended April 2, 2005. In addition, the cost of labor, manufacturing, energy, fuel, packaging materials and other costs related to the production and distribution of our food products have risen in recent years, and we believe

that they may continue to rise in the foreseeable future. We manage these risks by entering into short-term supply contracts and advance commodities purchase agreements from time to time, and if necessary, by raising prices. We cannot assure you that any price increases by us will offset the increased cost of raw material commodities.

Consolidation in the Retail Trade and Consequent Inventory Reductions. As the retail grocery trade continues to consolidate and our retail customers grow larger and become more sophisticated, our retail customers may demand lower pricing and increased promotional programs. These customers are also reducing their inventories and increasing their emphasis on private label products.

Changing Customer Preferences. Consumers in the market categories in which we compete frequently change their taste preferences, dietary habits and product packaging preferences.

Consumer Concern Regarding Food Safety, Quality and Health. The food industry is subject to consumer concerns regarding the safety and quality of certain food products, including the health implications of genetically modified organisms, obesity and trans fatty acids.

Changing Valuations of the Canadian Dollar in Relation to the U.S. Dollar. We purchase the majority of our maple syrup requirements from manufacturers located in Quebec, Canada. Over the past year the U.S. dollar has weakened against the Canadian dollar, which has in turn increased our costs relating to the production of our maple syrup products.

To confront these challenges, we continue to take steps to build the value of our brands, to improve our existing portfolio of products with new product and marketing initiatives, to reduce costs through improved productivity and to address consumer concerns about food safety, quality and health.

Critical Accounting Policies; Use of Estimates

The preparation of financial statements in accordance with U.S. generally accepted accounting principles requires our management to make a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Some of the more significant estimates and assumptions made by management involve trade and consumer promotion expenses, allowances for excess, obsolete and unsaleable inventories, the recoverability of goodwill, trademarks, property, plant and equipment, and deferred tax assets, and the accounting for our EISs, including their treatment in computing our income tax expense and the accounting for earnings per share. Actual results could differ from these estimates and assumptions.

Our significant accounting policies are described in note 2 to our consolidated financial statements included elsewhere in this report. We believe the following critical accounting policies involve the most significant judgments and estimates used in the preparation of our consolidated

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|-----------------|-----|--------|-----|------|------|
|-----------------|-----|--------|-----|------|------|

financial statements.

Trade and Consumer Promotion Expenses

We offer various sales incentive programs to customers and consumers, such as price discounts, in-store display incentives, slotting fees and coupons. The recognition of expense for these programs involves the use of judgment related to performance and redemption estimates. Estimates are made based on historical experience and other factors. Actual expenses may differ if the level of redemption rates and performance vary from estimates.

Inventories

Inventories are stated at the lower of cost or market. Cost is determined using the first-in, first-out and average cost methods. Inventories have been reduced by an allowance for excess, obsolete and unsaleable inventories. The allowance is an estimate based on our management s review of inventories on hand compared to estimated future usage and sales.

Long-Lived Assets

Long-lived assets, such as property, plant and equipment, and intangibles with estimated useful lives are depreciated or amortized over their respective estimated useful lives to their estimated residual values, and reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Recoverability of assets held for sale is measured by a comparison of the carrying amount of an asset or asset group to their fair value less estimated cost to sell. Calculating fair value of assets requires significant estimates and assumptions by management.

Goodwill and Trademarks

Goodwill and intangible assets with indefinite useful lives (trademarks) are tested for impairment at least annually and whenever events or circumstances occur indicating that goodwill or indefinite life intangibles might be impaired.

We perform the annual impairment tests as of the last day of each fiscal year. The annual goodwill impairment test involves a two-step process. The first step of the impairment test involves comparing the fair value of our company with our company s carrying value, including goodwill. If the carrying value of our company exceeds our fair value, we perform the second step of the impairment test to determine the amount of the impairment loss. The second step of the goodwill impairment test involves comparing the implied fair value of goodwill with the carrying value of that goodwill and recognizing a loss for the difference. Calculating our fair value requires significant estimates and assumptions by management. We estimate our fair value by applying third party market value indicators to our earnings before interest, taxes, depreciation and amortization (EBITDA). We test indefinite life intangible assets for impairment by comparing their carrying value to their fair value that is determined using a cash flow method and recognize a loss to the extent the carrying value is greater.

We completed our annual impairment tests for the year ended December 31, 2005 with no adjustments to the carrying values of goodwill and indefinite life intangibles. We did not note any events or circumstances during the thirteen week period ended April 1, 2006 that would indicate that goodwill or indefinite life intangibles might be impaired.

Accounting Treatment for EISs.

Our EISs include Class A common stock and senior subordinated notes. Upon completion of our initial public offering (including the exercise of the over-allotment option), we allocated the proceeds from the issuance of the EISs, based upon relative fair value at the issuance date, to the Class A common stock and the senior subordinated notes. We have assumed that the price paid in the EIS offering was equivalent to the combined fair value of the Class A common stock and the senior subordinated notes, and the price paid in the offering for the senior subordinated notes sold separately (not in the form of EISs) was equivalent to their initial stated principal amount. We have concluded there are no embedded derivative features related to the EIS that require bifurcation under Financial Accounting Standards Board (FASB) Statement No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended (SFAS No. 133). We have determined the fair value of the Class A common stock and the senior subordinated notes with reference to a

number of factors, including the sale of the senior subordinated notes sold separately from the EISs that have the same terms as the senior subordinated notes included in the EISs. Therefore, we have allocated the entire proceeds of the EIS offering to the Class A common stock and the senior subordinated notes, and the allocation of the EIS proceeds to the senior subordinated notes did not result in a premium or discount.

We have concluded that the call option and the change in control put option in the senior subordinated notes do not warrant separate accounting under SFAS No. 133 because they are clearly and closely related to the economic characteristics of the host debt instrument. Therefore, we have allocated the entire proceeds of the offering to the Class A common stock and the senior subordinated notes. Upon subsequent issuances, if any, of senior subordinated notes, we will evaluate whether the call option and the change in control put option in the senior subordinated notes require separate accounting under SFAS No. 133. We expect that if there is a substantial discount or premium upon a subsequent issuance of senior subordinated notes, we may need to separately account for the call option and the change in control put option features as embedded derivatives for such subsequent issuance. If we determine that the embedded derivatives, if any, require separate accounting from the debt host contract under SFAS No. 133, the call option and the change in control put option associated with the senior subordinated notes will be recorded as derivative liabilities at fair value, with changes in fair value recorded as other non-operating income or expense. Any discount on the senior subordinated notes resulting from the allocation of proceeds to an embedded derivative will be amortized to interest expense over the remaining life of the senior subordinated notes.

The Class A common stock portion of each EIS is included in stockholders—equity, net of the related portion of the EIS transaction costs allocated to Class A common stock. Dividends paid on the Class A common stock are recorded as a decrease to additional paid-in capital when declared by us. The senior subordinated note portion of each EIS is included in long-term debt, and the related portion of the EIS transaction costs allocated to the senior subordinated notes was capitalized as deferred financing costs and is being amortized to interest expense using the effective interest method. Interest on the senior subordinated notes is charged to expense as accrued by us.

Income Tax Expense Estimates and Policies

As part of the income tax provision process of preparing our consolidated financial statements, we are required to estimate our income taxes. This process involves estimating our current tax expenses together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities. We then assess the likelihood that our deferred tax assets will be recovered from future taxable income and to the extent we believe the recovery is not likely, we establish a valuation allowance. Further, to the extent that we establish a valuation allowance or increase this allowance in a financial accounting period, we include such charge in our tax provision, or reduce our tax benefits in our consolidated statement of operations. We use our judgment to determine our provision or benefit for income taxes, deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets.

We have recorded deferred tax assets, a portion of which represents net operating loss carryforwards. A valuation allowance has been recorded for certain state net operating loss carryforwards.

There are various factors that may cause these tax assumptions to change in the near term, and we may have to record a valuation allowance against our deferred tax assets. We cannot predict whether future U.S. federal and state income tax laws and regulations might be passed that could have a material effect on our results of operations. We assess the impact of significant changes to the U.S. federal and state income tax laws and regulations on a regular basis and update the assumptions and estimates used to prepare our consolidated financial statements when new regulations and legislation are enacted.

We do not provide for U.S. federal income taxes or tax benefits on the unremitted earnings or losses of our foreign subsidiary as such earnings are intended to be indefinitely reinvested.

We have accounted for our issuance of EISs as an issuance of the separate securities evidenced by such EISs and have allocated the proceeds received for each EIS between the Class A common stock and senior subordinated note represented thereby in the amounts of their respective fair values at the time of issuance. Accordingly, we have accounted for the senior subordinated notes represented by the EISs as long-term debt bearing a stated interest rate and maturing on October 30, 2016. In connection with the issuance and initial public offering of the EISs, we received an opinion from counsel that the senior subordinated notes should be treated as debt for United States federal income tax purposes. We continue to be of the view that the senior subordinated notes should be treated as debt for United States federal income tax purposes (although we have not sought a ruling from the IRS on this issue), and we intend to deduct annually interest expense of approximately \$19.9 million on the senior subordinated notes from taxable income for United States federal and state income tax purposes. There can be no assurance that the classification of senior subordinated notes as debt (or the amount of interest expense deducted) will not be challenged by the IRS or other tax jurisdictions or will be sustained by a court of law if challenged.

If our treatment of the senior subordinated notes as debt is put at risk in the future as a result of a future ruling by the IRS or other tax jurisdiction or by a court of law, including an adverse ruling for EISs (or other similar securities) issued by other companies or as a result of a proposed adjustment by the IRS or other tax jurisdiction in an examination of our company or for any other reason, we will need to consider the effect of such developments on the determination of our future tax provisions and obligations. In the event the senior subordinated notes are required to be treated as equity for income tax purposes, then the cumulative interest expense associated with the senior subordinated notes for prior tax periods that are open to assessment and for future tax periods would not be deductible from taxable income and we would be required to recognize additional tax expense and establish a related income tax liability for prior period treatment. The additional tax due to the federal and state authorities would be based on our taxable income or loss for each of the years that we claimed the interest expense deduction and would materially and adversely affect our financial position, cash flow, and liquidity, and could affect our ongoing ability to make interest payments on the senior subordinated notes and dividend payments on the shares of common stock represented by the EISs and our ability to continue as a going concern. In addition, non-U.S. holders of our EISs could be subject to withholding taxes on the payment of interest treated as dividends on equity, which could subject us to additional liability for the withholding taxes that we do not collect on such payments. However, because in accordance with the opinion of counsel we received on the date of our initial public offering we continue to be of the view that the senior subordinated notes should be treated as debt for United States federal income tax purposes, we do not record a liability for a potential disallowance of this interest expense

A factor in the ongoing determination that no liability should be recorded in our consolidated financial statements with respect to the deductibility for income tax purposes of the interest on the senior subordinated notes is the veracity, at the time of the initial public offering, of the representations delivered by the purchasers of senior subordinated notes sold separately (not in the form of EISs). In addition, other factors indicating the existence, at the time of the initial public offering, of any plan or pre-arrangement may also be relevant to this ongoing determination. It is possible that we will at some point in the future, as a result of IRS interpretations or other changes in circumstances, conclude that we should establish a reserve for tax liabilities associated with a disallowance of all or part of the interest deductions on the senior subordinated notes, although our present view is that no such reserve is necessary or appropriate. If we decide to maintain such a reserve, our income tax provision, and related income tax payable, would be materially impacted. As a result, our ability to pay dividends on the shares of our common stock could be materially impaired and the market price and/or liquidity for the EISs or our common stock could be adversely affected.

Earnings Per Share

Following the consummation of our initial public offering, we have two classes of common stock, designated as Class A common stock and Class B common stock, and we present basic and diluted earnings per share using the two-class method. The two-class method is an earnings allocation formula that determines

earnings per share for each class of common stock according to dividends declared and participation rights in undistributed earnings.

Net income available to our common stockholders is allocated between our two classes of common stock based upon the two-class method. Basic and diluted earnings per share for our Class A and Class B common stock is calculated by dividing allocated net income available to common stockholders by the weighted average number of shares of Class A and Class B common stock outstanding.

Results of Operations

The following table sets forth the percentages of net sales represented by selected items for the thirteen week periods ended April 1, 2006 and April 2, 2005 reflected in our consolidated statements of operations. The comparisons of financial results are not necessarily indicative of future results:

| | Thirteen Wee | Thirteen Weeks Ended | | | | |
|--|---------------|----------------------|--|--|--|--|
| | April 1, 2006 | April 2, 2005 | | | | |
| Statement of Operations: | | | | | | |
| Net sales | 100.0% | 100.0% | | | | |
| Cost of goods sold | 70.0% | 70.2% | | | | |
| Cost of goods sold restructuring charge | 0.0% | 0.1% | | | | |
| Gross profit | 30.0% | 29.6% | | | | |
| | | | | | | |
| Sales, marketing and distribution expenses | 11.3% | 11.2% | | | | |
| General and administrative expenses | 1.8% | 1.5% | | | | |
| Operating income | 16.9% | 17.0% | | | | |
| | | | | | | |
| Interest expense, net | 11.7% | 11.6% | | | | |
| Income before income tax expense | 5.2% | 5.4% | | | | |
| · | | | | | | |
| Income tax expense | 2.0% | 2.1% | | | | |
| Net income | 3.2% | 3.3% | | | | |

As used in this section the terms listed below have the following meanings:

Net Sales. Our net sales represents gross sales of products shipped to customers plus amounts charged customers for shipping and handling, less cash discounts, coupon redemptions, slotting fees and trade promotional spending.

Gross Profit. Our gross profit is equal to our net sales less cost of goods sold. The primary components of our cost of goods sold are cost of internally manufactured products, purchases of finished goods from co-packers plus freight costs to our distribution centers and to our customers.

Sales, Marketing and Distribution Expenses. Our sales, marketing and distribution expenses include costs for marketing personnel, consumer advertising programs, internal sales forces, brokerage costs and warehouse facilities.

General and Administrative Expenses. Our general and administrative expenses include administrative employee compensation and benefit costs, as well as information technology infrastructure and communication costs, office rent and supplies, professional services, management fees and other general corporate expenses.

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Net Interest Expense. Net interest expense includes interest relating to our outstanding indebtedness and amortization of deferred debt issuance costs, net of interest income.

Thirteen-week period ended April 1, 2006 compared to thirteen-week period ended April 2, 2005.

Net sales increased \$2.9 million or 3.2% to \$93.0 million for the thirteen-week period ended April 1, 2006 from \$90.1 million for the thirteen-week period ended April 2, 2005. The *Ortega* food service dispensing pouch and dipping cup acquisition accounted for \$2.9 million and the *Grandma s* molasses acquisition accounted for \$0.9 million of the sales increase. The remaining \$0.9 million reduction in net sales was related to a decrease in unit volume offset by price increases. Net sales of our lines of *Ortega* (exclusive of food service dispensing pouch and dipping cup net sales), *B&G* pickles and peppers, *Sason* and *Regina* products increased in the amounts of \$1.8 million, \$0.8 million, \$0.3 million and \$0.3 million or 9.4%, 8.9%, 59.9% and 9.8%, respectively. These increases were offset by a reduction of net sales in *Maple Grove Farms*, *Las Palmas*, *Joan of Arc* and *B&M* products of \$1.6 million, \$1.2 million, \$0.7 million and \$0.7 million or 11.9%, 18.5%, 27.0% and 14.6%, respectively. All other brands increased, in the aggregate, by \$0.1 million or 0.3%.

Gross Profit. Gross profit increased \$1.2 million or 4.3% to \$27.9 million for the thirteen-week period ended April 1, 2006 from \$26.7 million for the thirteen-week period ended April 2, 2005. On July 1, 2005, we closed our New Iberia, Louisiana, manufacturing facility as part of our ongoing efforts to improve our production capacity utilization, productivity, and operating efficiencies and lower our overall costs. We recorded as cost of goods sold a restructuring charge associated with the plant closing, which included a cash charge for employee compensation and other costs of \$0.8 million and a non-cash charge for the impairment of property, plant, equipment and inventory of \$3.0 million. In the thirteen-weeks ended April 2, 2005, we expensed \$0.1 million of this \$3.8 million charge. The balance of the \$3.8 million charge was expensed during the remainder of fiscal 2005. No restructuring charges were recorded or expensed during the thirteen weeks ended April 1, 2006.

Pro forma gross profit, which excludes the restructuring charge described above, increased \$1.1 million or 3.9% to \$27.9 million for the thirteen-week period ended April 1, 2006 from \$26.8 million for the thirteen-week period ended April 2, 2005. Pro forma gross profit expressed as a percentage of net sales increased 0.2% to 30.0% in the thirteen-week period ended April 1, 2006 from 29.8% in the thirteen-week period ended April 2, 2005. The increase in pro forma gross profit was primarily due to price increases, which were partially offset by higher costs for packaging materials, transportation costs and maple syrup.

Sales, Marketing and Distribution Expenses. Sales, marketing and distribution expenses increased \$0.4 million or 4.2% to \$10.5 million for the thirteen-week period ended April 1, 2006 from \$10.1 million for the thirteen-week period ended April 2, 2005. These expenses as a percentage of net sales increased to 11.3% for the thirteen-week period ended April 1, 2006 from 11.2% for the thirteen-week period ended April 2, 2005. This increase is primarily due to an increase in brokerage and salesmen commissions of \$0.4 million.

General and Administrative Expenses. General and administrative expenses increased \$0.3 million or 23.3% to \$1.7 million for the thirteen-week period ended April 1, 2006 from \$1.4 million in the thirteen-week period ended April 2, 2005. The increase was primarily due to an increase in employee compensation.

Operating Income. As a result of the foregoing, operating income increased \$0.4 million or 2.7% to \$15.7 million for the thirteen-week period ended April 1, 2006 from \$15.3 million for the thirteen-week period ended April 2, 2005. Operating income expressed as a percentage of net sales decreased to 16.9% in the thirteen-week period ended April 1, 2006 from 17.0% in the thirteen-week period ended April 2, 2005.

Interest Expense. Net interest expense increased \$0.4 million or 5.0% to \$10.8 million for the thirteen-week period ended April 1, 2006 from \$10.4 million in the thirteen-week period ended April 2, 2005. The average debt outstanding increased approximately \$25.0 million in the thirteen-week period ended April 1,

2006 as compared to the thirteen-week period ended April 2, 2005. See Liquidity and Capital Resources Debt below.

Income Tax Expense. Income tax expense remained constant at \$1.9 million for the thirteen-week periods ended April 1, 2006 and April 2, 2005. Our effective tax rate was 39.0% for the thirteen-week periods ended April 1, 2006 and April 2, 2005.

Liquidity and Capital Resources

Our primary liquidity requirements include debt service, capital expenditures and working capital needs. See also, Dividend Policy and Commitments and Contractual Obligations below. We fund our liquidity needs primarily through cash generated from operations and to the extent necessary, through borrowings under our revolving credit facility.

Cash Flows. Cash provided by operating activities increased \$8.9 million to \$8.6 million for the thirteen-week period ended April 1, 2006 from cash used in operating activities of \$0.3 million in the thirteen-week period ended April 2, 2005. The increase was due to changes relating to a reduction in accounts receivable and an increase in accrued expenses and accounts payable, offset by increases in inventory. Working capital at April 1, 2006 was \$99.5 million, a decrease of \$4.3 million over working capital at December 31, 2005 of \$103.8 million.

Net cash used in investing activities for the thirteen-week period ended April 1, 2006 was \$31.7 million as compared to \$1.5 million for the thirteen week period ended April 2, 2005. Capital expenditures during the thirteen-week period ended April 1, 2006 were \$1.6 million and included purchases of manufacturing and computer equipment. This compares to \$1.5 million in similar capital expenditures for the thirteen-week period ended April 2, 2005. Investment expenditures for the thirteen week period ended April 1, 2006 included \$30.1 million for the *Grandma s* molasses acquisition.

Net cash provided by financing activities for the thirteen-week period ended April 1, 2006 was \$20.4 million as compared to net cash used in financing activities of \$3.7 million for the thirteen-week period ended April 2, 2005. Net cash provided by financing activities for the thirteen-week period ended April 1, 2006 consists of \$25.0 million in a new term loan, offset by \$4.2 million in dividends paid on our Class A common stock, and \$0.4 million in debt issuance costs. The net cash used in financing activities for the thirteen-week period ended April 2, 2005 consists of \$3.7 million in dividends paid on our Class A common stock.

Based on a number of factors, including our trademark and goodwill amortization for tax purposes from our prior acquisitions, and the income tax effects of our initial public offering, the concurrent offerings and related transactions, including our call premium on our outstanding senior subordinated notes, other write-offs of existing deferred financing costs and the compensation expense associated with our repurchase of certain management stock options, we realized a significant reduction in cash taxes in 2005 as compared to our tax expense for financial statement purposes, and further, we will realize a benefit to our cash taxes payable from amortization of our trademarks and goodwill for the taxable years 2006 through 2020.

Non-GAAP Financial Measures

Certain disclosures in this report include non-GAAP (Generally Accepted Accounting Principles) financial measures. A non-GAAP financial measure is defined as a numerical measure of our financial performance that excludes or includes amounts so as to be different than the most directly comparable measure calculated and presented in accordance with GAAP in our consolidated balance sheets and related consolidated statements of operations, changes in stockholders—equity and comprehensive income, and cash flows. We present EBITDA (net income before net interest expense, income taxes, depreciation and amortization) and adjusted EBITDA (EBITDA as adjusted for restructuring charges incurred in fiscal 2005) because we believe they are useful indicators of our historical debt capacity and ability to service debt. We also present this

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discussion of EBITDA and adjusted EBITDA because covenants in the indenture governing our senior notes, our credit facility and the indenture governing our senior subordinated notes contain ratios based on these measures.

A reconciliation of EBITDA and adjusted EBITDA with the most directly comparable GAAP measure is included below for the thirteen weeks ended April 1, 2006 and April 2, 2005 along with the components of EBITDA and adjusted EBITDA.

Reconciliation of EBITDA and Adjusted EBITDA to Net Cash Provided by (Used in) Operating Activities (dollars in thousands).

| | Thirteen Weeks Ended | | | | |
|---|----------------------|------------|---------------------------|--------------|--|
| | Apr | il 1, 2006 | $\mathbf{A}_{\mathbf{I}}$ | pril 2, 2005 | |
| Net income | \$ | 2,952 | \$ | 2,958 | |
| Income tax expense | | 1,887 | | 1,892 | |
| Interest expense, net | | 10,858 | | 10,434 | |
| Depreciation | | 1,771 | | 1,667 | |
| EBITDA (1) | | 17,468 | | 16,951 | |
| Adjustments to EBITDA restructuring (1)(2) | | | | 116 | |
| Adjusted EBITDA (1) | | 17,468 | | 17,067 | |
| Income tax expense | | (1,887) | | (1,892) | |
| Interest expense, net | | (10,858) | | (10,434) | |
| Deferred income taxes | | 1,616 | | 1,799 | |
| Restructuring charge cash portion | | | | (116) | |
| Amortization of deferred financing costs | | 708 | | 698 | |
| Changes in assets and liabilities, net of effects of business | | | | | |
| combination | | 1,601 | | (7,384) | |
| Net cash provided by (used in) operating activities | \$ | 8,648 | \$ | (262) | |

⁽¹⁾ We define EBITDA as net income before net interest expense, income taxes, depreciation and amortization. We define adjusted EBITDA as EBITDA as adjusted for restructuring charges incurred in fiscal 2005. We believe that the most directly comparable GAAP financial measure to EBITDA and adjusted EBITDA is net cash provided by (used in) operating activities. We present EBITDA and adjusted EBITDA because we believe they are useful indicators of our historical debt capacity and ability to service debt. We also present this discussion of EBITDA and adjusted EBITDA because covenants in our credit facility and the indentures governing the senior notes and the senior subordinated notes contain ratios based on these measures. EBITDA and adjusted EBITDA are not substitutes for operating income or net income, as determined in accordance with generally accepted accounting principles. EBITDA and adjusted EBITDA are not complete net cash flow measures because EBITDA and adjusted EBITDA are measures of liquidity that do not include reductions for cash payments for an entity s obligation to service its debt, fund its working capital, capital expenditures and acquisitions, if any, and pay its income taxes and dividends, if any, and in the case of adjusted EBITDA, the cost to restructure our operations. Rather, EBITDA and adjusted EBITDA are two potential indicators of an entity s ability to fund these cash requirements. EBITDA and adjusted EBITDA also are not complete measures of an entity s profitability because they do not include costs and expenses for depreciation and amortization, interest and related expenses and income taxes and in the case of adjusted EBITDA, the cost of restructuring charges. EBITDA and adjusted EBITDA, as we define them, may differ from similarly named measures used by other entities.

(2) On July 1, 2005, we closed our New Iberia, Louisiana, manufacturing facility as part of our ongoing efforts to improve our production capacity utilization, productivity, and operating efficiencies and lower our overall costs. In fiscal 2005, we recorded a charge of \$3.8 million, of which \$0.1 million was recorded during the thirteen weeks ended April 2, 2005. The charge associated with the plant closing included a

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cash charge for employee compensation and other costs of \$0.8 million and a non-cash charge for the impairment of property, plant, equipment and inventory of \$3.0 million.

Dividend Policy.

Prior to the completion of our initial public offering, our board of directors adopted a dividend policy that reflects a basic judgment that our stockholders would be better served if we distributed our cash available to pay dividends to them instead of retaining it in our business. Under this policy, cash generated by our company in excess of operating needs, interest and principal payments on indebtedness, capital expenditures sufficient to maintain our properties and other assets and \$6.0 million of dividend restricted cash (that can be used for the payment of dividends on Class A common stock or for any other purpose other than the payment of dividends on the Class B common stock) would in general be distributed as regular quarterly cash dividends (up to the intended dividend rate as determined by our board of directors) to the holders of our Class A common stock and as regular annual cash dividends (up to the dividend rate permitted under our debt agreements and our organizational documents) to the holders of our Class B common stock and not be retained by us.

Dividend payments, however, are not mandatory or guaranteed and holders of our common stock do not have any legal right to receive, or require us to pay, dividends. Furthermore, our board of directors may, in its sole discretion, amend or repeal this dividend policy with respect to the Class A and Class B common stock at any time. Our board of directors may decrease the level of dividends for the Class A and Class B common stock below the intended dividend rates or discontinue entirely the payment of dividends. Future dividends with respect to shares of our capital stock, if any, depend on, among other things, our results of operations, cash requirements, financial condition, contractual restrictions, business opportunities, provisions of applicable law and other factors that our board of directors may deem relevant. The indenture governing our senior subordinated notes, the terms of our revolving credit facility and the indenture governing the senior notes contain significant restrictions on our ability to make dividend payments. In addition, certain provisions of the Delaware General Corporation Law may limit our ability to pay dividends.

As a result of our dividend policy, we may not retain a sufficient amount of cash to finance growth opportunities or unanticipated capital expenditure needs or to fund our operations in the event of a significant business downturn. We may have to forego growth opportunities or capital expenditures that would otherwise be necessary or desirable if we do not find alternative sources of financing. If we do not have sufficient cash for these purposes, our financial condition and our business will suffer.

For the thirteen weeks ended April 1, 2006, we had cash flows provided by operating activities of \$8.6 million. If our cash flows from operating activities for future periods were to fall below our minimum expectations (or if our assumptions as to capital expenditures or interest expense were too low or our assumptions as to the sufficiency of our revolving credit facility to finance our working capital needs were to prove incorrect), we would need either to reduce or eliminate dividends or, to the extent permitted under the indenture governing our senior notes, the indenture governing our senior subordinated notes and the terms of our credit facility, fund a portion of our dividends with borrowings or from other sources. If we were to use working capital or permanent borrowings to fund dividends, we would have less cash and/or borrowing capacity available for future dividends and other purposes, which could negatively impact our financial position, our results of operations, our liquidity and our ability to maintain or expand our business.

The table below illustrates for the fiscal year ended December 31, 2005 and the latest twelve months ended April 1, 2006, respectively, the amount of cash that we had available for distribution to our stockholders.

| Cash Available to Pay Dividends | D | Fiscal Year Ended lecember 31, 2005 (unaudited) | Less: Thirteen Veeks Ended April 2, 2005 (unaudited) (Dollars in | Th Weel A (una | Plus: nirteen ks Ended pril 1, 2006 audited) | Latest Twelve Months Ended April 1, 2006 (a) (unaudited) | |
|---|----|---|--|-------------------------|---|--|----------|
| Net cash provided by (used in) operating activities | \$ | 22,523 | \$ (262) | \$ | 8,648 | \$ | 31,433 |
| Interest expense, net | | 41,767 | 10,434 | | 10,858 | | 42,191 |
| Income taxes | | 5,235 | 1,892 | | 1,887 | | 5,230 |
| Amortization of deferred debt issuance costs | | (2,791) | (698) | | (708) | | (2,801) |
| Deferred income taxes | | (4,795) | (1,799) | | (1,616) | | (4,612) |
| Restructuring charge property, plant, equipment and | | | | | | | |
| inventory impairment(b) | | (3,070) | | | | | (3,070) |
| Changes in assets and liabilities | | 3,050 | 7,384 | | (1,601) | | (5,935) |
| EBITDA | | 61,919 | 16,951 | | 17,468 | | 62,436 |
| Restructuring charge (b) | | 3,839 | 116 | | | | 3,723 |
| Adjusted EBITDA | | 65,758 | 17,067 | | 17,468 | | 66,159 |
| Reduction for cash income tax expense (c) | | | | | | | |
| Cash interest expense (d) | | (38,976) | (9,736) | | (10,150) | | (39,390) |
| Capital expenditures | | (6,659) | (1,499) | | (1,592) | | (6,752) |
| Restructuring charge cash portion (b) | | (769) | (116) | | | | (653) |
| Cash available to pay dividends on Class A common stock | | 19,354 | 5,716 | | 5,726 | | 19,364 |
| | | | | | | | |
| Less: | | | | | | | |
| Dividends paid on Class A common stock | | 16,448 | 3,728 | | 4,240 | | 16,960 |
| Dividend restricted cash (e) | | 6,000 | | | | | 6,000 |
| Cash available to pay dividends on Class B common stock | \$ | (3,094) | | | | \$ | (3,596) |

⁽a) Our unaudited consolidated statements of operations and cash flow data for the latest twelve months ended April 1, 2006 was derived from our audited consolidated statements of operations and cash flow data for the fiscal year ended December 31, 2005 and (i) subtracting from it our unaudited consolidated statements of operations and cash flow data for the thirteen weeks ended April 2, 2005 and (ii) adding to it our unaudited consolidated statements of operations and cash flow data for the thirteen weeks ended April 1, 2006.

⁽b) On July 1, 2005, we closed our New Iberia, Louisiana manufacturing facility as part of our ongoing efforts to improve our production capacity utilization, productivity, and operating efficiencies and lower our overall costs. In fiscal 2005, we recorded a charge of \$3.8 million, of which \$0.1 million was recorded during the thirteen weeks ended April 2, 2005. The charge associated with the plant closing included a cash charge for employee compensation and other costs of \$0.8 million and a non-cash charge for the impairment of property, plant, equipment and inventory of \$3.0 million.

⁽c) In fiscal 2005 we had a net cash tax refund of \$5.9 million. For the latest twelve months ended April 1, 2006 we had a net cash tax refund of \$5.6 million.

(d) Cash interest expense is interest expense less deferred debt issuance costs.

| (e) Under our organizational documents, our EBITDA otherwise available for the payment of annual dividends, if any, on our Class B common stock for any year is reduced by \$6.0 million. |
|---|
| There can be no assurance that we will continue to pay dividends at historical levels, or at all. Dividend payments are not mandatory or guaranteed, are within the absolute discretion of our board of directors and will be dependent upon many factors and future developments that could differ materially from our current expectations. Over time, our EBITDA, adjusted EBITDA and capital expenditure, working capital and other cash needs will be subject to uncertainties, which could impact the level of dividends, if any, we pay in the future. |
| Acquisitions. |
| Our liquidity and capital resources have been significantly impacted by acquisitions and may be impacted in the foreseeable future by additiona acquisitions. We have historically financed acquisitions with borrowings and cash flows from operating activities. Our interest expense has increased significantly as a |
| |

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result of additional indebtedness we have incurred as a result of our acquisition of Ortega in August 2003 and the *Grandma s* molasses business in January 2006, and will increase with any additional indebtedness we may incur to finance potential future acquisitions, if any. To the extent future acquisitions, if any, are financed by additional indebtedness, the resulting increase in debt and interest expense could have a negative impact on liquidity.

Environmental and Health and Safety Costs.

We have not made any material expenditures during the thirteen-week period ended April 1, 2006 in order to comply with environmental laws or regulations. Based on our experience to date, we believe that the future cost of compliance with existing environmental laws and regulations (and liability for known environmental conditions) will not have a material adverse effect on our consolidated financial condition, results of operations or liquidity. However, we cannot predict what environmental or health and safety legislation or regulations will be enacted in the future or how existing or future laws or regulations will be enforced, administered or interpreted, nor can we predict the amount of future expenditures that may be required in order to comply with such environmental or health and safety laws or regulations or to respond to such environmental claims.

Debt.

Senior Secured Credit Facility. Concurrent with our initial public offering and concurrent offerings, we entered into a \$30.0 million senior secured revolving credit facility on October 14, 2004. In order to finance our acquisition of the Grandma s molasses brand, we amended the credit facility in January 2006 to provide for, among other things, a new \$25.0 million term loan and a reduction in the revolving credit facility commitments from \$30.0 million to \$25.0 million. As amended, all outstanding indebtedness under the credit facility matures on January 10, 2011. Interest under the revolving credit facility is determined based on several alternative rates as stipulated in the revolving credit facility, including the base lending rate per annum plus an applicable margin, or LIBOR plus an applicable margin. We pay a commitment fee of 0.50% per annum on the unused portion of the revolving credit facility. Interest under the term loan is determined based on alternative rates as stipulated in the credit facility, including the base lending rate per annum plus an applicable margin of 1.75%, and LIBOR plus an applicable margin of 2.75%. As of April 1, 2006, the interest rate for the term loan was 7.49% (based upon a six-month LIBOR contract expiring on July 17, 2006). The credit facility is secured by substantially all of our assets except our real property. The credit facility provides for mandatory prepayment based on asset dispositions and certain issuances of securities, as defined. The credit facility contains covenants that restrict, among other things, our ability to incur additional indebtedness, pay dividends and create certain liens. The credit facility also contains certain financial maintenance covenants, which, among other things, specify maximum capital expenditure limits, a minimum interest coverage ratio and a maximum senior and total leverage ratio, each ratio as defined. Proceeds of the revolving credit facility are restricted to funding our working capital requirements, capital expenditures and acquisitions of companies in the same line of business as our company, subject to specified criteria. The revolving credit facility was undrawn on the date of consummation of our initial public offering and concurrent offerings and remained undrawn through April 1, 2006. The available borrowing capacity under our revolving credit facility, net of outstanding letters of credit of \$0.7 million, was \$24.3 million at April 1, 2006. The maximum letter of credit capacity under the revolving credit facility is \$10.0 million, with a fee of 3% for all outstanding letters of credit.

12.0% Senior Subordinated Notes due 2016. In connection with our initial public offering, we issued on October 14, 2004, \$124.3 million aggregate principal amount of 12.0% senior subordinated notes due 2016 in the form of EISs and an additional \$22.8 million aggregate principal amount of 12.0% senior subordinated notes due 2016 (not in the form of EISs). In connection with the exercise of the underwriters over-allotment option, on October 22, 2004 we issued an additional \$18.7 million aggregate principal amount of 12.0% senior subordinated notes in the form of EISs. Each EIS represents one share of our Class A common stock and \$7.15 principal amount of our 12.0% senior subordinated notes.

Interest on the senior subordinated notes is payable quarterly in arrears on each January 30, April 30, July 30 and October 30 through the maturity date. The senior subordinated notes will mature on October 30, 2016, unless earlier retired or redeemed at our option as described below.

Upon the occurrence of a change of control (as defined in the indenture), unless we have retired the senior subordinated notes or exercised our right to redeem all senior subordinated notes as described below, each holder of the senior subordinated notes has the right to require us to repurchase that holder s senior subordinated notes at a price equal to 101.0% of the principal amount of the senior subordinated notes being repurchased, plus any accrued and unpaid interest to the date of repurchase. In order to exercise this right, a holder must separate the senior subordinated notes and Class A common stock represented by such holder s EISs.

We may not redeem the notes prior to October 30, 2009. However, we may, from time to time, seek to retire the senior subordinated notes through cash repurchases of EISs or separate senior subordinated notes and/or exchanges of EISs or separate senior subordinated notes for equity securities, in open market purchases, privately negotiated transactions or otherwise. Such repurchases or exchanges, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. We expect that any repurchase of EISs or senior subordinated notes would be funded with our existing cash balances and cash from operations. The amounts involved may be material.

In addition, on and after October 30, 2009, we may redeem for cash all or part of the senior subordinated notes upon not less than 30 or more than 60 days notice by mail to the owners of senior subordinated notes, at a redemption price of 106.0% beginning October 30, 2009 and thereafter at prices declining annually to 100% on or after October 30, 2012. If we redeem any senior subordinated notes, the senior subordinated notes and Class A common stock represented by each EIS will be automatically separated.

The senior subordinated notes are unsecured obligations and are subordinated in right of payment to all of our existing and future senior secured and senior unsecured indebtedness, including the indebtedness under our credit facility and our senior notes. The senior subordinated notes rank pari passu in right of payment with any of our other subordinated indebtedness.

The senior subordinated notes are jointly and severally and fully and unconditionally guaranteed by all of our existing domestic subsidiaries and certain future domestic subsidiaries on an unsecured and subordinated basis on the terms set forth in the indenture governing the senior subordinated notes. The senior subordinated note guarantees are subordinated in right of payment to all existing and future senior indebtedness of the guarantors, including the indebtedness under our credit facility and the senior notes. Our present foreign subsidiary, Les Produits Alimentaires Jacques et Fils Inc., is not a guarantor, and any future foreign or partially owned domestic subsidiaries will not be guarantors, of our senior subordinated notes.

The indenture governing the senior subordinated notes contains covenants with respect to us and restricts the incurrence of additional indebtedness and the issuance of capital stock; the payment of dividends or distributions on, and redemption of, capital stock; a number of other restricted payments, including certain investments; specified creation of liens, sale-leaseback transactions and sales of assets; fundamental changes, including consolidation, mergers and transfers of all or substantially all of our assets; and specified transactions with affiliates.

Although we believe that the senior subordinated notes should be treated as debt for U.S. federal income tax purposes in accordance with the opinion of our tax counsel issued on the date of our initial public offering, this conclusion cannot be assured. If all or a portion of the senior subordinated notes were treated as equity rather than debt for U.S. federal income tax purposes, then a corresponding portion of the interest on the senior subordinated notes would not be deductible by us for U.S. federal income tax purposes. In addition, we would be subject to liability for U.S. withholding taxes on interest payments to non-U.S. holders if such payments were determined to be dividends. Our inability to deduct

could materially increase our taxable income and, thus, our U.S. federal and applicable state income tax liability. Our liability for income taxes (and withholding taxes) if the senior subordinated notes were determined to be equity for income tax purposes would materially reduce our after-tax cash flow and would materially and adversely impact our ability to make interest and/or dividend payments and could impact our ability to continue as a going concern. See Critical Accounting Policies; Use of Estimates Income Tax Expense Estimates and Policies for further discussion of income tax matters relating to our senior subordinated notes.

8.0% Senior Notes due 2011. Concurrently with our initial public offering and offering of separate senior subordinated notes, we issued \$240.0 million aggregate principal amount of 8.0% senior notes due 2011. Interest on the senior notes is payable on April 1 and October 1 of each year. Our obligations under the senior notes are fully and unconditionally guaranteed on a senior basis by all of our existing and future domestic subsidiaries. The senior notes and the subsidiary guarantees are our and the guarantors—general unsecured obligations and are effectively junior in right of payment to all of our and the guarantors—secured indebtedness and to the indebtedness and other liabilities of our non-guarantor subsidiaries; are pari passu in right of payment to all of our and the guarantors—existing and future unsecured senior debt; and are senior in right of payment to all of our and the guarantors—future subordinated debt, including the senior subordinated notes. Our present foreign subsidiary, Les Produits Alimentaires Jacques et Fils Inc., is not a guarantor, and any future foreign or partially owned domestic subsidiaries will not be guarantors, of our senior notes.

On or after October 1, 2008, we may redeem some or all of the senior notes at a redemption price of 104.0% beginning October 1, 2008 and thereafter at prices declining annually to 100% on or after October 1, 2010. Prior to October 1, 2007, we may redeem up to 35% of the aggregate principal amount of the senior notes issued in the senior note offering with the net proceeds of one or more equity offerings at the redemption price as described in the indenture governing the senior notes. If we or any of the guarantors sell certain assets or experience specific kinds of changes in control, we must offer to purchase the senior notes at the prices as described in the indenture governing the senior notes plus accrued and unpaid interest to the date of redemption. The indenture governing the senior notes limits our ability and the ability of the guarantors to incur additional indebtedness and issue preferred stock; make restricted payments, including dividend payments on our common stock; allow restrictions on the ability of certain subsidiaries to make distributions; sell all or substantially all of our assets or consolidate or merge with or into other companies; enter into certain transactions with affiliates; or create liens and enter into sale and leaseback transactions. Each of the covenants is subject to a number of important exceptions and qualifications.

Future Capital Needs

We are highly leveraged. On April 1, 2006, our total long-term debt and stockholders equity was \$430.8 million and \$81.9 million, respectively.

Our ability to generate sufficient cash to fund our operations depends generally on our results of operations and the availability of financing. Our management believes that our cash on hand, cash flow from operating activities and available borrowing capacity under our revolving credit facility, will be sufficient for the foreseeable future to fund operations, meet debt service requirements, fund capital expenditures, make future acquisitions within our line of business, if any, and pay our anticipated dividends on our Class A common stock. We expect to make capital expenditures of approximately \$7.0 million for fiscal 2006.

Seasonality

Sales of a number of our products tend to be seasonal. In the aggregate, however, our sales are not heavily weighted to any particular quarter due to the diversity of our product and brand portfolio. Sales during the first quarter of the fiscal year are generally below those of the following three quarters.

We purchase most of the produce used to make our shelf-stable pickles, relishes, peppers and other related specialty items during the months of July through October, and we purchase substantially all of our maple syrup requirements during the months of April through July. Consequently, our liquidity needs are greatest during these periods.

Inflation

During fiscal 2005 and the thirteen weeks ended April 1, 2006, we were faced with increasing prices in certain commodities, particularly in packaging materials, pork and chicken and we expect this trend may continue. We manage this risk by entering into short-term supply contracts and advance commodities purchase agreements from time to time, and if necessary, by raising prices. Our cost increases in fiscal 2005 were partially attributable to the spike in oil and natural gas prices, which have had a substantial impact on our raw material, packaging and transportation costs. During 2005, our transportation costs also increased as a result of a shortage in truck carrier availability following Hurricanes Katrina and Rita. We believe that through price increases and our cost saving efforts we have to some degree been able to offset the impact of recent raw material, packaging and transportation cost increases. There can be no assurance, however, that any future price increases or cost saving efforts by us will offset the increased cost of raw material, packaging and transportation costs, or that we will be able to raise prices or reduce costs at all.

Recent Accounting Pronouncements

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs An Amendment of ARB No. 43, Chapter 4* (SFAS No. 151). SFAS No. 151 amends the guidance in ARB No. 43, Chapter 4, Inventory Pricing, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). Among other provisions, the new rule requires that items such as idle facility expense, excessive spoilage, double freight, and rehandling costs be recognized as current-period charges regardless of whether they meet the criterion of so abnormal as stated in ARB No. 43. Additionally, SFAS No. 151 requires that the allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. SFAS No. 151 was adopted by us beginning on January 1, 2006. The adoption of SFAS No. 151 has not had an impact on our consolidated results of operations and financial position.

Off-balance Sheet Arrangements

As of April 1, 2006, we did not have any off-balance sheet arrangements as defined in Item 303(a)(4)(ii) of Regulation S-K.

Commitments and Contractual Obligations

Our contractual obligations and commitments principally include obligations associated with our outstanding indebtedness and future minimum operating lease obligations as set forth in the following table as of December 31, 2005.

| | | | Payments D | ue by l | Period | | |
|-----------------------------|---------------|--------------|---------------------|---------|---------------|--------------|-----------------------|
| Contractual Obligations: | Total | 2006 | 2007 (Dollars in | thousa | 2008 ands) | 2009 | 2010 and hereafter |
| Long-term debt (1) | \$ 731,733 | \$ 39,096 | \$ 39,096 | \$ | 39,096 | \$ 39,096 | \$ 575,349 |
| Operating leases | 11,921 | 4,044 | 3,192 | | 3,119 | 1,470 | 96 |
| Other long-term obligations | | | | | | | |
| (2) | 1,514 | 1,514 | | | | | |
| Total | \$ 745,168 | \$ 44,654 | \$ 42,288 | \$ | 42,215 | \$ 40,566 | \$ 575,445 |

⁽¹⁾ Includes interest obligations on our senior notes at an interest rate of 8.0% per annum through maturity on October 1, 2011 and on our senior subordinated notes of 12% per annum through maturity on October 30, 2016. In January 2006, we incurred additional long-term debt of \$25.0 million in the form of a new term loan, which is not reflected in the table. See Debt *Senior Secured Credit Facility* above.

(2) Represents expected contributions under our defined benefit pension plans in 2006. The expected contributions beyond 2006 are not currently determinable.

During the thirteen-week period ended April 1, 2006, there were no material changes outside the ordinary course of business in the specified contractual obligations set forth in the table above, except that in January 2006, we issued additional long-term debt of \$25.0 million in the form of a new term loan under our amended senior secured credit facility, which is not reflected in the table. See Debt Senior Secured Credit Facility above.

Forward-Looking Statements

This report includes forward-looking statements, including without limitation the statements under Management s Discussion and Analysis of Financial Condition and Results of Operations. The words believes, anticipates, plans, expects, intends, estimates, projects expressions are intended to identify forward-looking statements. These forward looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance and achievements, or industry results, to be materially different from any future results, performance, or achievements expressed or implied by any forward-looking statements. We believe important factors that could cause actual results to differ materially from our expectations include the following:

our substantial leverage;

intense competition, changes in consumer preferences, demand for our products, the effects of changing prices for our raw materials and local economic and market conditions;

our continued ability to promote brand equity successfully, to anticipate and respond to new consumer trends, to develop new products and markets, to broaden brand portfolios in order to compete effectively with lower priced products and in markets that are consolidating at the retail

| and manufacturing levels, to improve productivity and to maintain access to credit markets; |
|--|
| the risks associated with the expansion of our business; |
| our possible inability to integrate any businesses we acquire; |
| our borrowing costs and credit ratings, which may be influenced by the credit ratings of our competitors; |
| factors that affect the food industry generally, including: |
| recalls if products become adulterated or misbranded, liability if product consumption causes injury, ingredient disclosure and labeling laws and regulations and the possibility that consumers |
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| |

could lose confidence in the safety and quality of certain food products, as well as recent publicity concerning the health implications of obesity and trans fatty acids; and

the effects of currency movements in Canada and fluctuations in the level of our customers inventories and credit and other business risks related to our customers operating in a challenging economic and competitive environment; and

the risk that our senior subordinated notes may be treated as equity for U.S. federal income tax purposes; and

other factors discussed elsewhere in this report and in our public filings with the SEC, including under Item 1A, Risk Factors in our Annual Report on Form 10-K for fiscal 2005.

Developments in any of these areas could cause our results to differ materially from results that have been or may be projected by or on our behalf.

All forward-looking statements included in this report are based on information available to us on the date of this report. We undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. All subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained in this report.

We caution that the foregoing list of important factors is not exclusive. We urge investors not to unduly rely on forward-looking statements contained in this report.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

In the normal course of operations, we are exposed to market risks arising from adverse changes in interest rates. Market risk is defined for these purposes as the potential change in the fair value of a financial asset or liability resulting from an adverse movement in interest rates. As of April 1, 2006, our revolving credit facility was undrawn. As a result, our only variable rate borrowing as of April 1, 2006, are under our term loan. Interest under the term loan is determined based on alternative rates as stipulated in the credit facility, including the base lending rate per annum plus an applicable margin of 1.75%, and LIBOR plus an applicable margin of 2.75%. Interest under our revolving credit facility is determined based on several alternative rates as stipulated in the revolving credit facility, including the base lending rate per annum plus an applicable margin, or LIBOR plus an applicable margin. As of April 1, 2006, the interest rate for the term loan was 7.49% (based upon a six-month LIBOR contract expiring on July 17, 2006). A 100 basis point increase in interest rates, applied to our variable rate borrowings at April 1, 2006, would result in an annual increase in interest expense and a corresponding reduction in cash flow of \$0.3 million.

We also have outstanding \$240.0 million principal amount of 8.0% senior notes due October 1, 2011, with interest payable semiannually on April 1 and October 1 of each year. The fair value of the senior notes at April 1, 2006, based on quoted market prices, was \$247.8 million.

We also have outstanding \$165.8 million principal amount of 12.0% senior subordinated notes due October 30, 2016, with interest payable quarterly on January 30, April 30, July 30 and October 30 of each year. Of such outstanding principal amount, \$143.0 million principal amount is represented by 20.0 million EISs. Each EIS represents one share of our Class A common stock and \$7.15 principal amount of our senior subordinated notes. As of April 1, 2006, the fair value of the EISs, based on the per EIS closing price on the AMEX on March 31, 2006, was \$14.42 per EIS. It is not practicable to estimate the fair value of the \$143.0 million principal amount of senior subordinated notes represented by the EISs. Of the \$165.8 aggregate principal amount of senior subordinated notes outstanding, \$22.8 million principal amount is not represented by EISs and trades separately. The fair value of the separate senior subordinated notes at April 1, 2006, based on quoted market prices, was \$25.5 million.

The information under the heading Inflation under Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations is incorporated herein by reference.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures. As required by Rule 13a-15(b) under the Securities Exchange Act of 1934, as amended, our management, including our chief executive officer and our chief financial officer, conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. As defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, disclosure controls and procedures are controls and other procedures that we use that are designed to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our chief executive officer and our chief financial officer, as appropriate, to allow timely decisions regarding required disclosure.

Based on that evaluation, our chief executive officer and our chief financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

Changes in Internal Control Over Financial Reporting. As required by Rule 13a-15(d) under the Exchange Act, our management, including our chief executive officer and our chief financial officer, also conducted an evaluation of our internal control over financial reporting to determine whether any change occurred during the quarter covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. Based on that evaluation, our chief executive officer and our chief financial officer concluded that there has been no change during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations on Effectiveness of Controls. Our company s management, including the chief executive officer and chief financial officer, does not expect that our disclosure controls or our internal control over financial reporting will prevent or detect all errors and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system s objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within our company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals

under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures.

| PART II OTHER INFORMATION |
|---|
| Item 1. Legal Proceedings |
| We are involved in various claims and legal actions arising in the ordinary course of business, including proceedings involving product liability claims, worker is compensation and other employee claims, and tort and other general liability claims, for which we carry insurance, as well as trademark, copyright, patent infringement and related claims and legal actions. In the opinion of our management, the ultimate disposition of these matters will not have a material adverse effect on our consolidated financial position, results of operations or liquidity. |
| Item 1A. Risk Factors |
| We do not believe there have been any material changes in our risk factors as previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2005 filed with the Securities and Exchange Commission on March 7, 2006. |
| Item 2. Unregistered Sales of Equity Securities and Use of Proceeds |
| Not applicable. |
| Item 3. Defaults Upon Senior Securities |
| Not applicable. |
| Item 4. Submission of Matters to a Vote of Security Holders |
| Not applicable. |
| Item 5. Other Information |

Not applicable.

Item 6. Exhibits

| EXHIBIT NO. | DESCRIPTION |
|----------------|---|
| 31.1 | Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 of the Chief Executive Officer. |
| 31.2 | Certification pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 of the Chief Financial Officer. |
| 32.1 | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of the Chief Executive Officer. |
| 32.2 | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of the Chief Financial Officer. |
| | |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: April 27, 2006 B&G FOODS, INC.

By: /s/ Robert C. Cantwell

Robert C. Cantwell

Executive Vice President and Chief Financial Officer (Principal Financial and Accounting

Officer and Authorized Officer)

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INDEX TO EXHIBITS

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| |