

VALMONT INDUSTRIES INC  
Form 10-Q  
August 01, 2008

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**Form 10-Q**

(Mark  
One)

**QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **June 28, 2008**

Or

**TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to  
**Commission file number 1-31429**

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**Valmont Industries, Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**47-0351813**  
(I.R.S. Employer  
Identification No.)

**One Valmont Plaza,  
Omaha, Nebraska**  
(Address of principal executive offices)

**68154-5215**  
(Zip Code)

**402-963-1000**

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Smaller reporting company

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Non-accelerated filer o

(Do not check if a smaller  
reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No y

26,135,718

Outstanding shares of common stock as of July 28, 2008

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
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## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## PART I. FINANCIAL INFORMATION

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share amounts)

(Unaudited)

|   | Thirteen Weeks Ended |                  | Twenty-Six Weeks Ended |                  |
|---|----------------------|------------------|------------------------|------------------|
|   | June 28,<br>2008     | June 30,<br>2007 | June 28,<br>2008       | June 30,<br>2007 |
| Net sales   | \$ 497,129           | \$ 402,257       | \$ 919,415             | \$ 742,939       |
| Cost of sales   | 359,926              | 293,343          | 666,404                | 545,258          |
| Gross profit  | 137,203              | 108,914          | 253,011                | 197,681          |
| Selling, general and administrative expenses  | 73,833               | 64,362           | 139,175                | 119,715          |
| Operating income  | 63,370               | 44,552           | 113,836                | 77,966           |
| Other income (expenses):  |                      |                  |                        |                  |
| Interest expense  | (4,708)              | (4,404)          | (9,182)                | (8,689)          |
| Interest income   | 877                  | 500              | 1,498                  | 1,130            |
| Miscellaneous   | (515)                | 256              | (1,858)                | (23)             |
|   | (4,346)              | (3,648)          | (9,542)                | (7,582)          |
| Earnings before income taxes, minority interest and equity in earnings (losses) of nonconsolidated subsidiaries | 59,024               | 40,904           | 104,294                | 70,384           |
| Income tax expense (benefit):   |                      |                  |                        |                  |
| Current   | 24,875               | 13,299           | 41,536                 | 22,351           |
| Deferred  | (4,327)              | 365              | (5,934)                | 1,623            |
|   | 20,548               | 13,664           | 35,602                 | 23,974           |
| Earnings before minority interest and equity in earnings (losses) of nonconsolidated subsidiaries               | 38,476               | 27,240           | 68,692                 | 46,410           |
| Minority interest   | (1,243)              | (443)            | (1,686)                | (655)            |
| Equity in earnings (losses) of nonconsolidated subsidiaries   | 31                   | 164              | (43)                   | (66)             |
| Net earnings  | \$ 37,264            | \$ 26,961        | \$ 66,963              | \$ 45,689        |
| Earnings per share Basic  |                      |                  |                        |                  |
| Earnings per share Basic  | \$ 1.44              | \$ 1.06          | \$ 2.60                | \$ 1.79          |
| Earnings per share Diluted  |                      |                  |                        |                  |
| Earnings per share Diluted  | \$ 1.41              | \$ 1.03          | \$ 2.55                | \$ 1.76          |
| Cash dividends per share  | \$ 0.130             | \$ 0.105         | \$ 0.235               | \$ 0.200         |
| Weighted average number of shares of common stock outstanding Basic (000 omitted)                               | 25,823               | 25,497           | 25,763                 | 25,459           |

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|   |        |        |        |        |
|---|--------|--------|--------|--------|
| Weighted average number of shares of<br>common stock outstanding Diluted (000<br>omitted) | 26,377 | 26,107 | 26,306 | 26,018 |
|---|--------|--------|--------|--------|

See accompanying notes to condensed consolidated financial statements.

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in thousands)

(Unaudited)

|   | June 28,<br>2008 | December 29,<br>2007 |
|---|------------------|----------------------|
| <b>ASSETS</b>   |                  |                      |
| Current assets:   |                  |                      |
| Cash and cash equivalents   | \$ 64,835        | \$ 106,532           |
| Receivables, net  | 306,887          | 254,472              |
| Inventories   | 250,247          | 219,993              |
| Prepaid expenses  | 25,764           | 17,734               |
| Refundable and deferred income taxes  | 28,240           | 22,866               |
| <br>Total current assets  | <br>675,973      | <br>621,597          |
| Property, plant and equipment, at cost  | 625,498          | 582,015              |
| Less accumulated depreciation and amortization  | 366,114          | 349,331              |
| <br>Net property, plant and equipment   | <br>259,384      | <br>232,684          |
| Goodwill  | 167,542          | 116,132              |
| Other intangible assets, net  | 79,039           | 58,343               |
| Other assets  | 24,154           | 23,857               |
| <br>Total assets  | <br>\$ 1,206,092 | <br>\$ 1,052,613     |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>   |                  |                      |
| Current liabilities:  |                  |                      |
| Current installments of long-term debt  | \$ 61,820        | \$ 22,510            |
| Notes payable to banks  | 20,588           | 15,005               |
| Accounts payable  | 158,522          | 128,599              |
| Accrued employee compensation and benefits  | 58,679           | 64,241               |
| Accrued expenses  | 51,851           | 37,957               |
| Dividends payable   | 3,397            | 2,724                |
| <br>Total current liabilities   | <br>354,857      | <br>271,036          |
| Deferred income taxes   | 38,888           | 35,547               |
| Long-term debt, excluding current installments  | 181,409          | 200,738              |
| Other noncurrent liabilities  | 25,308           | 24,306               |
| Minority interest in consolidated subsidiaries  | 14,962           | 10,373               |
| Shareholders' equity:   |                  |                      |
| Preferred stock of \$1 par value<br>Authorized 500,000 shares; none issued              |                  |                      |
| Common stock of \$1 par value<br>Authorized 75,000,000 shares; issued 27,900,000 shares | 27,900           | 27,900               |
| Retained earnings   | 563,190          | 496,388              |
| Accumulated other comprehensive income  | 27,478           | 16,996               |
| Treasury stock  | (27,900)         | (30,671)             |
| <br>Total shareholders' equity  | <br>590,668      | <br>510,613          |
| <br>Total liabilities and shareholders' equity  | <br>\$ 1,206,092 | <br>\$ 1,052,613     |

See accompanying notes to condensed consolidated financial statements.

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

(Unaudited)

|  | Twenty-Six Weeks Ended |                  |
|--|------------------------|------------------|
|  | June 28,<br>2008       | June 30,<br>2007 |
| Cash flows from operating activities:                                    |                        |                  |
| Net earnings   | \$ 66,963              | \$ 45,689        |
| Adjustments to reconcile net earnings to net cash flows from operations: |                        |                  |
| Depreciation and amortization  | 19,115                 | 16,987           |
| Stock-based compensation   | 2,630                  | 1,752            |
| Loss/(gain) on sale of assets  | (646)                  | 777              |
| Equity in losses in nonconsolidated subsidiaries                         | 43                     | 66               |
| Minority interest  | 1,686                  | 655              |
| Deferred income taxes  | (5,934)                | 1,623            |
| Other adjustments  | 189                    | 318              |
| Payment of deferred compensation   | (589)                  | (9,186)          |
| Changes in assets and liabilities, net of business acquisitions:         |                        |                  |
| Receivables  | (34,839)               | (32,095)         |
| Inventories  | (18,519)               | (18,887)         |
| Prepaid expenses   | (6,270)                | (3,169)          |
| Accounts payable   | 21,510                 | (877)            |
| Accrued expenses   | 4,048                  | 3,434            |
| Other noncurrent liabilities   | (1,067)                | 1,150            |
| Income taxes payable   | 1,151                  | (1,783)          |
| Net cash flows from operating activities                                 | 49,471                 | 6,454            |
| Cash flows from investing activities:                                    |                        |                  |
| Purchase of property, plant & equipment                                  | (25,388)               | (26,988)         |
| Proceeds from sale of assets   | 3,058                  | 9,349            |
| Acquisitions, net of cash acquired                                       | (90,225)               | (12,336)         |
| Dividends to minority interests  | (184)                  | (692)            |
| Other, net   | (1,134)                | (1,031)          |
| Net cash flows from investing activities                                 | (113,873)              | (31,698)         |
| Cash flows from financing activities:                                    |                        |                  |
| Net borrowings under short-term agreements                               | 2,749                  | 2,950            |
| Proceeds from long-term borrowings                                       | 50,895                 | 14,051           |
| Principal payments on long-term obligations                              | (32,985)               | (6,786)          |
| Dividends paid   | (5,454)                | (4,881)          |
| Proceeds from exercises under stock plans                                | 6,661                  | 3,337            |
| Excess tax benefits from stock option exercises                          | 6,850                  | 2,464            |
| Purchase of common treasury shares stock plan exercises                  | (7,744)                | (2,970)          |
| Net cash flows from financing activities                                 | 20,972                 | 8,165            |
| Effect of exchange rate changes on cash and cash equivalents             | 1,733                  | 1,499            |
| Net change in cash and cash equivalents                                  | (41,697)               | (15,580)         |
| Cash and cash equivalents beginning of year                              | 106,532                | 63,504           |



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|   |           |           |
|---|-----------|-----------|
| Cash and cash equivalents end of period | \$ 64,835 | \$ 47,924 |
|---|-----------|-----------|

See accompanying notes to condensed consolidated financial statements.

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Dollars in thousands, except per share amounts)

(Unaudited)

**1. Summary of Significant Accounting Policies***Condensed Consolidated Financial Statements*

The Condensed Consolidated Balance Sheet as of June 28, 2008, the Condensed Consolidated Statements of Operations for the thirteen and twenty-six week periods ended June 28, 2008 and June 30, 2007 and the Condensed Consolidated Statements of Cash Flows for the twenty-six week periods then ended have been prepared by the Company, without audit. In the opinion of management, all necessary adjustments (which include normal recurring adjustments) have been made to present fairly the financial statements as of June 28, 2008 and for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. These Condensed Consolidated Financial Statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended December 29, 2007. The accounting policies and methods of computation followed in these interim financial statements are the same as those followed in the financial statements for the year ended December 29, 2007. The results of operations for the periods ended June 28, 2008 are not necessarily indicative of the operating results for the full year.

*Inventories*

At June 28, 2008, approximately 47.6% of inventory is valued at the lower of cost, determined on the last-in, first-out (LIFO) method, or market. All other inventory is valued at the lower of cost, determined on the first-in, first-out (FIFO) method or market. Finished goods and manufactured goods inventories include the costs of acquired raw materials and related factory labor and overhead charges required to convert raw materials to manufactured finished goods. The excess of replacement cost of inventories over the LIFO value was approximately \$58,600 and \$35,800 at June 28, 2008 and December 29, 2007, respectively.

Inventories consisted of the following:

|                                       | June 28,<br>2008 | December 29,<br>2007 |
|---------------------------------------|------------------|----------------------|
| Raw materials and purchased parts     | \$ 168,709       | \$ 139,557           |
| Work-in-process                       | 20,203           | 21,481               |
| Finished goods and manufactured goods | 119,976          | 94,747               |
| Subtotal                              | 308,888          | 255,785              |
| LIFO reserve                          | 58,641           | 35,792               |
| Net inventory                         | \$ 250,247       | \$ 219,993           |

*Stock Plans*

The Company maintains stock-based compensation plans approved by the shareholders, which provide that the Compensation Committee of the Board of Directors may grant incentive stock options, nonqualified stock options, stock appreciation rights, non-vested stock awards and bonuses of common

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**1. Summary of Significant Accounting Policies (Continued)**

stock. At June 28, 2008, 1,700,000 shares of common stock remained available for issuance under the plans. Shares and options issued and available are subject to changes in capitalization.

Under the plans, the exercise price of each option equals the market price at the date of the grant. Options vest beginning on the first anniversary of the grant in equal amounts over three to six years or on the fifth anniversary of the grant. Expiration of grants is from six to ten years from the date of grant. The Company recorded \$752 and \$1,488 of compensation expense (included in selling, general and administrative expenses) for the thirteen and twenty-six weeks ended June 28, 2008, respectively, and \$408 and \$897 of compensation expense for the thirteen and twenty-six weeks ended June 30, 2007, respectively. The associated tax benefits recorded for the thirteen and twenty-six weeks ended June 28, 2008 were \$288 and \$572, respectively and \$149 and \$327 for the thirteen and twenty-six weeks ended June 30, 2007, respectively.

*Fair Value*

On December 30, 2007, the Company adopted SFAS No. 157, Fair Value Measurements ("SFAS 157") which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The provisions of SFAS 157 apply to other accounting pronouncements that require or permit fair value measurements. As defined in SFAS 157, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In February 2008, the FASB issued FASB Staff Position No. 157-2 (FSP 157-2), "Effective Date of FASB Statement 157." FSP 157-2 delayed for one year the applicability of SFAS 157's fair-value measurements to certain nonfinancial assets and liabilities. The Company adopted SFAS 157 in 2008, except as it applies to those nonfinancial assets and liabilities affected by the one-year delay.

SFAS 157 establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. Inputs refers broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

The categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value.

Trading Securities: The assets and liabilities recorded for the investments held in the Valmont Deferred Compensation Plan represent mutual funds, invested in debt and equity securities, classified as trading

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**1. Summary of Significant Accounting Policies (Continued)**

securities in accordance with Financial Accounting Standard No. 115, *Accounting for Certain Investments in Debt and Equity Securities*, considering the employee's ability to change investment allocation of their deferred compensation at any time. Quoted market prices are available for these securities in an active market and therefore categorized as a Level 1 input.

|                     | Carrying<br>Value<br>June 28,<br>2008 | Fair Value Measurement Using:  |   |  |
|---------------------|---------------------------------------|--|---|--|
|                     |                                       | Quoted Prices<br>in<br>Active<br>Markets<br>for Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| <b>Assets:</b>      |                                       |  |   |  |
| Trading Securities  | \$ 13,206                             | \$ 13,206  | \$  | \$   |
| <b>Liabilities:</b> |                                       |  |   |  |
| Trading Securities  | \$ 13,210                             | \$ 13,210  | \$  | \$   |

*Recently Issued Accounting Pronouncements*

In December 2007, the FASB issued Statement 141R ("SFAS No. 141R"), *Business Combinations*. This Statement amends accounting and reporting standards associated with business combinations. This Statement requires the acquiring entity to recognize the assets acquired, liabilities assumed and noncontrolling interests in the acquired entity at the date of acquisition at their fair values, including noncontrolling interests. In addition, SFAS No. 141R requires that direct costs associated with an acquisition be expensed as incurred and sets forth various other changes in accounting and reporting related to business combinations. This Statement is effective at the beginning of the Company's 2009 fiscal year on a prospective basis. The Company is currently assessing the effect of this Statement on its consolidated financial statements.

In December 2007, the FASB issued Statement 160 ("SFAS No. 160"), *Noncontrolling Interests in Consolidated Financial Statements*. This Statement amended the accounting and reporting for noncontrolling interests in a consolidated subsidiary and for the deconsolidation of a subsidiary. Included in this statement is the requirement that noncontrolling interests be reported in the equity section of the balance sheet. This Statement is effective at the beginning of the Company's 2009 fiscal year. The Company is currently assessing the effect of this Statement on its consolidated financial statements.

**2. Acquisitions**

In January 2008, the Company acquired substantially all of the assets of Penn Summit LLC (Penn Summit), a manufacturer of steel utility and wireless communication poles located in Hazelton, Pennsylvania, for approximately \$57,904, including transaction costs. In addition, the Company assumed \$96 of interest-bearing debt as part of the acquisition. The Company recorded \$31,440 of goodwill as part of the purchase price allocation and assigned the goodwill to the Utility Support Structures segment. The Company financed the acquisition with cash balances and approximately \$7.5 million of

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**2. Acquisitions (Continued)**

borrowings through its revolving credit agreement. The Company acquired Penn Summit to expand its geographic presence in the United States for steel utility support structures.

In February 2008, the Company acquired 70% of the outstanding shares of West Coast Engineering Group, Ltd. (West Coast), a Canadian and U.S. manufacturer of steel and aluminum structures for the lighting, transportation and wireless communication industries headquartered in Delta, British Columbia, for \$31.4 million Canadian dollars (\$31,472 U.S. dollars). In addition, \$6,304 of interest-bearing debt was assumed as part of the acquisition. The purchase price was financed through the Company's revolving credit agreement. The Company recorded \$19,438 of goodwill as part of the preliminary purchase price allocation and assigned the goodwill to the Engineered Support Structures segment. The Company acquired West Coast to expand its geographic presence in Canada and the United States for lighting and transportation structures.

The following table summarizes the preliminary fair values of the assets acquired and liabilities assumed as of the date of acquisition.

|                                  | Penn<br>Summit   | West<br>Coast    |
|----------------------------------|------------------|------------------|
| Current Assets                   | \$ 12,167        | \$ 12,794        |
| Property, plant and equipment    | 5,177            | 10,112           |
| Intangible assets                | 13,322           | 9,786            |
| Goodwill                         | 31,440           | 19,438           |
| <b>Total assets acquired</b>     | <b>\$ 62,106</b> | <b>\$ 52,130</b> |
| Current liabilities              | 4,106            | 7,765            |
| Deferred income taxes            |                  | 3,364            |
| Long-term debt                   | 96               | 6,304            |
| Minority Interest                |                  | 3,225            |
| <b>Total liabilities assumed</b> | <b>4,202</b>     | <b>20,658</b>    |
| <b>Net assets acquired</b>       | <b>\$ 57,904</b> | <b>\$ 31,472</b> |

The purchase price allocation on the West Coast acquisition was not finalized in the second quarter of 2008, as the fair value determinations on the assets acquired and liabilities assumed was not complete. The Company expects to finalize the purchase price allocations in the third quarter of 2008.

On April 26, 2007, the Company acquired 70% of the outstanding shares of Tehomet Oy (Tehomet), a Finnish manufacturer of lighting poles. Tehomet's operations are included in the Company's condensed consolidated financial statement since the acquisition date. In June 2008, the Company acquired the remaining 30% of the outstanding shares of a North American Irrigation dealership from its minority shareholder for \$848.

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**2. Acquisitions (Continued)**

The Company's proforma results of operations for the twenty-six weeks ended June 30, 2007, assuming that the transaction occurred at the beginning of the periods presented are as follows:

|                            | <b>Thirteen<br/>Weeks<br/>Ended<br/>June 30,<br/>2007</b> | <b>Twenty-six<br/>Weeks<br/>Ended<br/>June 30, 2007</b> |
|----------------------------|---|---|
| Net sales                  | \$ 423,735  | \$ 786,860  |
| Net income                 | 27,151  | 45,581  |
| Earnings per share diluted | \$ 1.04   | \$ 1.75   |

Subsequent to June 28, 2008, the Company acquired substantially all the operating assets of Site Pro 1, Inc., (Site Pro) a wireless communication components company headquartered in Long Island, New York. The purchase price for the assets was \$22.0 million. The Company financed the acquisition through borrowings against its revolving credit agreement. Site Pro will be reported as part of the ESS segment. The Company acquired Site Pro to expand its distribution network and capabilities in the wireless communication components market.

**3. Goodwill and Intangible Assets**

The Company's annual impairment testing of goodwill and intangible assets was performed during the third quarter of 2007. As a result of that testing, it was determined the goodwill and other intangible assets on the Company's Consolidated Balance Sheet were not impaired.

*Amortized Intangible Assets*

The components of amortized intangible assets at June 28, 2008 and December 29, 2007 were as follows:

|                                  | <b>As of June 28, 2008</b>           |                                     |                                      |
|----------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|
|                                  | <b>Gross<br/>Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Weighted<br/>Average<br/>Life</b> |
| Customer Relationships           | \$71,572                             | \$ 15,918                           | 15 years                             |
| Proprietary Software & Database  | 2,609                                | 2,226                               | 6 years                              |
| Patents & Proprietary Technology | 2,839                                | 815                                 | 14 years                             |
| Non-compete Agreements           | 1,514                                | 352                                 | 6 years                              |
|                                  | <b>\$78,534</b>                      | <b>\$ 19,311</b>                    |                                      |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 3. Goodwill and Intangible Assets (Continued)

|                                  | As of December 31, 2007     |                             | Weighted<br>Average<br>Life |
|----------------------------------|-----------------------------|-----------------------------|-----------------------------|
|                                  | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization |                             |
| Customer Relationships           | \$51,459                    | \$ 13,819                   | 16 years                    |
| Proprietary Software & Database  | 2,609                       | 2,158                       | 6 years                     |
| Patents & Proprietary Technology | 2,839                       | 715                         | 14 years                    |
| Non-compete Agreements           | 1,007                       | 285                         | 7 years                     |
|                                  | \$57,914                    | \$ 16,977                   |                             |

Amortization expense for intangible assets for the thirteen weeks ended June 28, 2008 and June 30, 2007 was \$1,447 and \$853, respectively. Amortization expense for intangible assets for the twenty-six weeks ended June 28, 2008 and June 30, 2007 was \$2,832 and \$1,683, respectively. Estimated amortization expense related to amortized intangible assets is as follows:

|      | Estimated<br>Amortization<br>Expense |
|------|--------------------------------------|
| 2008 | \$ 5,613                             |
| 2009 | 5,610                                |
| 2010 | 5,610                                |
| 2011 | 5,610                                |
| 2012 | 5,610                                |

The useful lives assigned to finite-lived intangible assets included consideration of factors such as the Company's past and expected experience related to customer retention rates, the remaining legal or contractual life of the underlying arrangement that resulted in the recognition of the intangible asset and the Company's expected use of the intangible asset.

*Non-amortized intangible assets*

Intangible assets with indefinite lives are not amortized. The carrying values of trade names at June 28, 2008 and December 29, 2007 were as follows:

|            | June 28,<br>2008 | December 29,<br>2007 | Year<br>Acquired |
|------------|------------------|----------------------|------------------|
| PiRod      | \$ 4,750         | \$ 4,750             | 2001             |
| Newmark    | 11,111           | 11,111               | 2004             |
| Tehomet    | 1,473            | 1,373                | 2007             |
| Feralux    | 173              | 172                  | 2007             |
| West Coast | 2,309            |                      | 2008             |
|            | \$19,816         | \$ 17,406            |                  |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**3. Goodwill and Intangible Assets (Continued)**

The PiRod and Newmark trade names were tested for impairment separately from goodwill in the third quarter of 2007. The values of the trade names were determined using the relief-from-royalty method. Based on this evaluation, the Company determined that its trade names were not impaired as of September 29, 2007.

In its determination of these intangible assets as indefinite-lived, the Company considered such factors as its expected future use of the intangible asset, legal, regulatory, technological and competitive factors that may impact the useful life or value of the intangible asset and the expected costs to maintain the value of the intangible asset. The Company expects that these intangible assets will maintain their value indefinitely. Accordingly, these assets are not amortized.

*Goodwill*

The carrying amount of goodwill as of June 28, 2008 was as follows:

|                              | Engineered<br>Support<br>Structures<br>Segment | Utility<br>Support<br>Structures<br>Segment | Coatings<br>Segment | Irrigation<br>Segment | Total     |
|------------------------------|--|---|---------------------|-----------------------|-----------|
| Balance December 29, 2007    | \$ 28,570                                      | \$ 43,517                                   | \$42,192            | \$ 1,853              | \$116,132 |
| Acquisitions                 | 19,438   | 31,440                                      |                     | 202                   | 51,080    |
| Foreign currency translation | 330  |   |                     |                       | 330       |
| Balance June 28, 2008        | \$ 48,338                                      | \$ 74,957                                   | \$42,192            | \$ 2,055              | \$167,542 |

In January 2008, the Company acquired substantially all of the net operating assets of a steel utility pole manufacturer in Hazelton, Pennsylvania. This acquisition increased the goodwill in the Utility Support Structures segment by \$31,440. In February 2008, the Company acquired 70% of the outstanding shares of a Canadian and U.S. manufacturer of steel and aluminum structures for the lighting, transportation and wireless communication industries headquartered in Delta, British Columbia. This acquisition increased the goodwill in the Engineered Support Structures segment by \$19,438. In June 2008, the Company acquired the minority owner's shares in a North American irrigation dealership, resulting in a \$202 increase of goodwill in the Irrigation segment.

**4. Cash Flows**

The Company considers all highly liquid temporary cash investments purchased with a maturity of three months or less to be cash equivalents. Cash payments for interest and income taxes (net of refunds) for the twenty-six weeks ended were as follows:

|              | June 28,<br>2008 | June 30,<br>2007 |
|--------------|------------------|------------------|
| Interest     | \$ 9,572         | \$ 8,950         |
| Income Taxes | 38,742           | 21,251           |



## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**5. Earnings Per Share**

The following table reconciles Basic and Diluted earnings per share (EPS):

|  | Basic<br>EPS | Dilutive<br>Effect of<br>Stock<br>Options | Diluted<br>EPS |
|--|--------------|---|----------------|
| <b>Thirteen weeks ended June 28, 2008:</b>   |              |   |                |
| Net earnings                                 | \$ 37,264    |   | \$ 37,264      |
| Shares outstanding                           | 25,823       | 554                                       | 26,377         |
| Per share amount                             | \$ 1.44      | (.03)                                     | \$ 1.41        |
| <b>Thirteen weeks ended June 30, 2007:</b>   |              |   |                |
| Net earnings                                 | \$ 26,961    |   | \$ 26,961      |
| Shares outstanding                           | 25,497       | 610                                       | 26,107         |
| Per share amount                             | \$ 1.06      | (.03)                                     | \$ 1.03        |
| <b>Twenty-six weeks ended June 28, 2008:</b> |              |   |                |
| Net earnings                                 | \$ 66,963    |   | \$ 66,963      |
| Shares outstanding                           | 25,763       | 543                                       | 26,306         |
| Per share amount                             | \$ 2.60      | (.05)                                     | \$ 2.55        |
| <b>Twenty-six weeks ended June 30, 2007:</b> |              |   |                |
| Net earnings                                 | \$ 45,689    |   | \$ 45,689      |
| Shares outstanding                           | 25,459       | 559                                       | 26,018         |
| Per share amount                             | \$ 1.79      | (.03)                                     | \$ 1.76        |

At June 28, 2008 and June 30, 2007 there were no outstanding options with exercise prices exceeding the market prices of common stock. Accordingly, no option shares were excluded from the computations of diluted earnings per share for the periods presented.

**6. Comprehensive Income**

Results of operations for foreign subsidiaries are translated using the average exchange rates during the period. Assets and liabilities are translated at the exchange rates in effect on the balance sheet dates. Currency translation adjustment is the Company's only component of accumulated other comprehensive income. The Company's other comprehensive income for the thirteen and twenty-six weeks ended June 28, 2008 and June 30, 2007, respectively, were as follows:

|                                   | Thirteen Weeks<br>Ended |                  | Twenty-Six Weeks<br>Ended |                  |
|-----------------------------------|-------------------------|------------------|---------------------------|------------------|
|                                   | June 28,<br>2008        | June 30,<br>2007 | June 28,<br>2008          | June 30,<br>2007 |
| Net earnings                      | \$ 37,264               | \$ 26,961        | \$ 66,963                 | \$ 45,689        |
| Currency translation adjustment   | 4,631                   | 2,967            | 10,482                    | 4,657            |
| <b>Total comprehensive income</b> | <b>\$ 41,895</b>        | <b>\$ 29,928</b> | <b>\$ 77,445</b>          | <b>\$ 50,346</b> |

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**7. Business Segments**

The Company aggregates its operating segments into four reportable segments. Aggregation is based on similarity of operating segments as to economic characteristics, products, production processes, types or classes of customer and the methods of distribution. Net corporate expense is net of certain service-related expenses that are allocated to business units generally based on employee headcounts and sales dollars.

Reportable segments are as follows:

*ENGINEERED SUPPORT STRUCTURES:* This segment consists of the manufacture of engineered metal structures and components for the lighting and traffic and wireless communication industries, certain international utility industries and for other specialty applications;

*UTILITY SUPPORT STRUCTURES:* This segment consists of the manufacture of engineered steel and concrete structures primarily for the North American utility industry;

*COATINGS:* This segment consists of galvanizing, anodizing and powder coating services; and

*IRRIGATION:* This segment consists of the manufacture of agricultural irrigation equipment and related parts and services.

In addition to these four reportable segments, the Company has other businesses that individually are not more than 10% of consolidated sales. These businesses, which include the manufacture of tubular products and the distribution of industrial fasteners, are reported in the "Other" category.

In 2007, the Company determined that its Tubing business did not meet the quantitative thresholds as a reportable segment. Accordingly, the Tubing business and its financial results are included in "Other". The Company reclassified information related to the Tubing business for 2007 to conform to the 2008 presentation.

The accounting policies of the reportable segments are the same as those described in Note 1. The Company evaluates the performance of its business segments based upon operating income and

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 7. Business Segments (Continued)

invested capital. The Company does not allocate interest expense, non-operating income and deductions, or income taxes to its business segments.

|  | Thirteen Weeks Ended |                  | Twenty-Six Weeks Ended |                  |
|--|----------------------|------------------|------------------------|------------------|
|  | June 28,<br>2008     | June 30,<br>2007 | June 28,<br>2008       | July 30,<br>2007 |
| <b>Sales:</b>                          |                      |                  |                        |                  |
| Engineered Support Structures segment: |                      |                  |                        |                  |
| Lighting & Traffic                     | \$ 146,769           | \$ 118,264       | \$ 262,749             | \$ 218,868       |
| Specialty                              | 34,276               | 36,704           | 59,568                 | 57,431           |
| Utility                                | 9,914                | 5,620            | 18,080                 | 9,532            |
| Engineered Support Structures segment  | 190,959              | 160,588          | 340,397                | 285,831          |
| Utility Support Structures segment     |                      |                  |                        |                  |
| Steel                                  | 80,186               | 68,861           | 159,692                | 128,535          |
| Concrete                               | 21,116               | 20,788           | 42,780                 | 41,595           |
| Utility Support Structures segment     | 101,302              | 89,649           | 202,472                | 170,130          |
| Coatings segment                       | 37,200               | 35,390           | 72,328                 | 69,029           |
| Irrigation segment                     | 159,667              | 107,562          | 290,445                | 200,479          |
| Other                                  | 30,802               | 32,444           | 56,251                 | 63,953           |
| Total                                  | 519,930              | 425,634          | 961,893                | 789,422          |
| <b>Intersegment Sales:</b>             |                      |                  |                        |                  |
| Engineered Support Structures          | 6,813                | 8,421            | 12,800                 | 17,774           |
| Utility Support Structures             | 1,433                | 403              | 2,114                  | 636              |
| Coatings                               | 7,181                | 8,282            | 14,862                 | 15,591           |
| Irrigation                             | 4                    | 29               | 13                     | 47               |
| Other                                  | 7,370                | 6,241            | 12,689                 | 12,435           |
| Total                                  | 22,801               | 23,376           | 42,478                 | 46,483           |
| <b>Net Sales:</b>                      |                      |                  |                        |                  |
| Engineered Support Structures          | 184,146              | 152,167          | 327,597                | 268,057          |
| Utility Support Structures             | 99,869               | 89,246           | 200,358                | 169,494          |
| Coatings                               | 30,019               | 27,108           | 57,466                 | 53,438           |
| Irrigation                             | 159,663              | 107,533          | 290,432                | 200,432          |
| Other                                  | 23,432               | 26,203           | 43,562                 | 51,518           |
| Consolidated Net Sales                 | \$ 497,129           | \$ 402,257       | \$ 919,415             | \$ 742,939       |
| <b>Operating Income(Loss):</b>         |                      |                  |                        |                  |
| Engineered Support Structures          | \$ 18,073            | \$ 16,743        | \$ 28,155              | \$ 25,423        |
| Utility Support Structures             | 13,732               | 12,044           | 28,405                 | 21,595           |
| Coatings                               | 9,085                | 5,896            | 15,631                 | 11,100           |
| Irrigation                             | 28,019               | 16,657           | 50,414                 | 28,902           |
| Other                                  | 5,288                | 5,686            | 9,700                  | 10,229           |

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|                        |           |           |            |           |
|------------------------|-----------|-----------|------------|-----------|
| Net corporate expense  | (10,827)  | (12,474)  | (18,469)   | (19,283)  |
| Total Operating Income | \$ 63,370 | \$ 44,552 | \$ 113,836 | \$ 77,966 |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

**8. Guarantor/ Non-Guarantor Financial Information**

On May 4, 2004, the Company completed a \$150,000,000 offering of 6<sup>7</sup>/<sub>8</sub>% Senior Subordinated Notes. The Notes are guaranteed, jointly, severally, fully and unconditionally, on a senior subordinated basis by certain of the Company's current and future direct and indirect domestic subsidiaries (collectively the "Guarantors"), excluding its other current domestic and foreign subsidiaries which do not guarantee the debt (collectively referred to as the "Non-Guarantors"). All Guarantors are 100% owned by the parent company.

Condensed consolidated financial information for the Company ("Parent"), the Guarantor subsidiaries and the Non-Guarantor subsidiaries is as follows:

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**For the Thirteen Weeks Ended June 28, 2008**

|   | Parent     | Guarantors | Non-Guarantors | Eliminations | Total      |
|---|------------|------------|----------------|--------------|------------|
| Net Sales   | \$ 296,713 | \$ 83,181  | \$ 153,412     | \$ (36,177)  | \$ 497,129 |
| Cost of Sales   | 220,723    | 62,956     | 112,107        | (35,860)     | 359,926    |
| Gross profit  | 75,990     | 20,225     | 41,305         | (317)        | 137,203    |
| Selling, general and administrative expenses  | 40,229     | 11,949     | 21,655         |              | 73,833     |
| Operating income  | 35,761     | 8,276      | 19,650         | (317)        | 63,370     |
| Other income (deductions):  |            |            |                |              |            |
| Interest expense  | (3,801)    | (5)        | (902)          |              | (4,708)    |
| Interest income   | 73         | 7          | 797            |              | 877        |
| Miscellaneous   | (114)      | 55         | (456)          |              | (515)      |
|   | (3,842)    | 57         | (561)          |              | (4,346)    |
| Earnings before income taxes, minority interest and equity in earnings/(losses) of nonconsolidated subsidiaries | 31,919     | 8,333      | 19,089         | (317)        | 59,024     |
| Income tax expense:   |            |            |                |              |            |
| Current   | 15,754     | 2,658      | 6,462          |              | 24,874     |
| Deferred  | (3,629)    | 413        | (1,110)        |              | (4,326)    |
|   | 12,125     | 3,071      | 5,352          |              | 20,548     |
| Earnings before minority interest, and equity in earnings/(losses) of nonconsolidated subsidiaries              | 19,794     | 5,262      | 13,737         | (317)        | 38,476     |
| Minority interest   |            |            | (1,243)        |              | (1,243)    |
| Equity in earnings/(losses) of nonconsolidated subsidiaries   | 17,787     |            | 33             | (17,789)     | 31         |
| Net earnings  | \$ 37,581  | \$ 5,262   | \$ 12,527      | \$ (18,106)  | \$ 37,264  |



## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 8. Guarantor/ Non-Guarantor Financial Information (Continued)

For the Twenty-Six Weeks Ended June 28, 2008

|   | Parent     | Guarantors | Non-Guarantors | Eliminations | Total      |
|---|------------|------------|----------------|--------------|------------|
| Net Sales   | \$ 548,420 | \$ 162,920 | \$ 269,826     | \$ (61,751)  | \$ 919,415 |
| Cost of Sales   | 404,145    | 125,611    | 198,648        | (62,000)     | 666,404    |
| Gross profit  | 144,275    | 37,309     | 71,178         | 249          | 253,011    |
| Selling, general and administrative expenses  | 75,773     | 23,065     | 40,337         |              | 139,175    |
| Operating income  | 68,502     | 14,244     | 30,841         | 249          | 113,836    |
| Other income (deductions):  |            |            |                |              |            |
| Interest expense  | (7,679)    | (11)       | (1,492)        |              | (9,182)    |
| Interest income   | 153        | 19         | 1,326          |              | 1,498      |
| Miscellaneous   | (1,021)    | 102        | (939)          |              | (1,858)    |
|   | (8,547)    | 110        | (1,105)        |              | (9,542)    |
| Earnings before income taxes, minority interest and equity in earnings/(losses) of nonconsolidated subsidiaries | 59,955     | 14,354     | 29,736         | 249          | 104,294    |
| Income tax expense:   |            |            |                |              |            |
| Current   | 27,571     | 4,784      | 9,181          |              | 41,536     |
| Deferred  | (5,293)    | 475        | (1,116)        |              | (5,934)    |
|   | 22,278     | 5,259      | 8,065          |              | 35,602     |
| Earnings before minority interest, and equity in earnings/(losses) of nonconsolidated subsidiaries              | 37,677     | 9,095      | 21,671         | 249          | 68,692     |
| Minority interest   |            |            | (1,686)        |              | (1,686)    |
| Equity in earnings/(losses) of nonconsolidated subsidiaries   | 29,037     |            | 39             | (29,119)     | (43)       |
| Net earnings  | \$ 66,714  | \$ 9,095   | \$ 20,024      | \$ (28,870)  | \$ 66,963  |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 8. Guarantor/ Non-Guarantor Financial Information (Continued)

For the Thirteen Weeks Ended June 30, 2007

|   | Parent     | Guarantors | Non-Guarantors | Eliminations | Total      |
|---|------------|------------|----------------|--------------|------------|
| Net Sales   | \$ 249,537 | \$ 65,080  | \$ 115,133     | \$ (27,493)  | \$ 402,257 |
| Cost of Sales   | 181,657    | 52,711     | 86,437         | (27,462)     | 293,343    |
| Gross profit  | 67,880     | 12,369     | 28,696         | (31)         | 108,914    |
| Selling, general and administrative expenses  | 38,312     | 8,781      | 17,269         |              | 64,362     |
| Operating income  | 29,568     | 3,588      | 11,427         | (31)         | 44,552     |
| Other income (deductions):  |            |            |                |              |            |
| Interest expense  | (4,021)    | (2)        | (546)          | 165          | (4,404)    |
| Interest income   | 115        | 141        | 409            | (165)        | 500        |
| Miscellaneous   | 22         | 20         | 214            |              | 256        |
|   | (3,884)    | 159        | 77             |              | (3,648)    |
| Earnings before income taxes, minority interest and equity in earnings/(losses) of nonconsolidated subsidiaries | 25,684     | 3,747      | 11,504         | (31)         | 40,904     |
| Income tax expense:   |            |            |                |              |            |
| Current   | 8,648      | 1,386      | 3,265          |              | 13,299     |
| Deferred  | 420        | (136)      | 81             |              | 365        |
|   | 9,068      | 1,250      | 3,346          |              | 13,664     |
| Earnings before minority interest, and equity in earnings/(losses) of nonconsolidated subsidiaries              | 16,616     | 2,497      | 8,158          | (31)         | 27,240     |
| Minority interest   |            |            | (443)          |              | (443)      |
| Equity in earnings/(losses) of nonconsolidated subsidiaries   | 10,376     |            | 113            | (10,325)     | 164        |
| Net earnings  | \$ 26,992  | \$ 2,497   | \$ 7,828       | \$ (10,356)  | \$ 26,961  |



## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 8. Guarantor/ Non-Guarantor Financial Information (Continued)

For the Twenty-Six Weeks Ended June 30, 2007

|   | Parent    | Guarantors | Non-Guarantors | Eliminations | Total     |
|---|-----------|------------|----------------|--------------|-----------|
| Net Sales   | \$468,918 | \$ 120,978 | \$ 206,571     | \$ (53,528)  | \$742,939 |
| Cost of Sales   | 344,526   | 97,507     | 156,367        | (53,142)     | 545,258   |
| Gross profit  | 124,392   | 23,471     | 50,204         | (386)        | 197,681   |
| Selling, general and administrative expenses  | 69,403    | 17,389     | 32,923         |              | 119,715   |
| Operating income  | 54,989    | 6,082      | 17,281         | (386)        | 77,966    |
| Other income (deductions):  |           |            |                |              |           |
| Interest expense  | (8,009)   | (4)        | (1,012)        | 336          | (8,689)   |
| Interest income   | 281       | 345        | 840            | (336)        | 1,130     |
| Miscellaneous   | 10        | 36         | (69)           |              | (23)      |
|   | (7,718)   | 377        | (241)          |              | (7,582)   |
| Earnings before income taxes, minority interest and equity in earnings/(losses) of nonconsolidated subsidiaries | 47,271    | 6,459      | 17,040         | (386)        | 70,384    |
| Income tax expense:   |           |            |                |              |           |
| Current   | 15,347    | 2,520      | 4,484          |              | 22,351    |
| Deferred  | 1,703     | (349)      | 269            |              | 1,623     |
|   | 17,050    | 2,171      | 4,753          |              | 23,974    |
| Earnings before minority interest, and equity in earnings/(losses) of nonconsolidated subsidiaries              | 30,221    | 4,288      | 12,287         | (386)        | 46,410    |
| Minority interest   |           |            | (655)          |              | (655)     |
| Equity in earnings/(losses) of nonconsolidated subsidiaries   | 15,854    |            | 25             | (15,945)     | (66)      |
| Net earnings  | \$ 46,075 | \$ 4,288   | \$ 11,657      | \$ (16,331)  | \$ 45,689 |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 8. Guarantor/ Non-Guarantor Financial Information (Continued)

## CONDENSED CONSOLIDATED BALANCE SHEETS

June 28, 2008

|  | Parent    | Guarantors | Non-Guarantors | Eliminations | Total       |
|--|-----------|------------|----------------|--------------|-------------|
| <b>ASSETS</b>  |           |            |                |              |             |
| Current assets:                                      |           |            |                |              |             |
| Cash and cash equivalents                            | \$ 16,603 | \$ 1,789   | \$ 46,443      | \$           | \$ 64,835   |
| Receivables, net                                     | 124,556   | 40,833     | 141,498        |              | 306,887     |
| Inventories  | 88,067    | 53,083     | 109,097        |              | 250,247     |
| Prepaid expenses                                     | 5,568     | 1,175      | 19,021         |              | 25,764      |
| Refundable and deferred income taxes                 | 18,026    | 3,354      | 6,860          |              | 28,240      |
| Total current assets                                 | 252,820   | 100,234    | 322,919        |              | 675,973     |
| Property, plant and equipment, at cost               | 372,722   | 85,136     | 167,640        |              | 625,498     |
| Less accumulated depreciation and amortization       | 239,370   | 36,846     | 89,898         |              | 366,114     |
| Net property, plant and equipment                    | 133,352   | 48,290     | 77,742         |              | 259,384     |
| Goodwill   | 20,108    | 104,815    | 42,619         |              | 167,542     |
| Other intangible assets                              | 643       | 61,694     | 16,702         |              | 79,039      |
| Investment in subsidiaries and intercompany accounts | 530,587   | 22,950     | (30,007)       | (523,530)    |             |
| Other assets   | 18,419    |            | 5,735          |              | 24,154      |
| Total assets   | \$955,929 | \$ 337,983 | \$ 435,710     | \$ (523,530) | \$1,206,092 |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>          |           |            |                |              |             |
| Current liabilities:                                 |           |            |                |              |             |
| Current installments of long-term debt               | \$ 60,147 | \$ 32      | \$ 1,641       | \$           | \$ 61,820   |
| Notes payable to banks                               |           |            | 20,588         |              | 20,588      |
| Accounts payable                                     | 63,172    | 16,242     | 79,108         |              | 158,522     |
| Accrued expenses                                     | 59,621    | 9,098      | 41,811         |              | 110,530     |
| Dividends payable                                    | 3,397     |            |                |              | 3,397       |
| Total current liabilities                            | 186,337   | 25,372     | 143,148        |              | 354,857     |
| Deferred income taxes                                | 9,890     | 21,259     | 7,739          |              | 38,888      |
| Long-term debt, excluding current installments       | 166,884   | 16         | 14,509         |              | 181,409     |
| Other noncurrent liabilities                         | 21,682    |            | 3,323          | 303          | 25,308      |
| Minority interest in consolidated subsidiaries       |           |            | 14,962         |              | 14,962      |
| Shareholders' equity:                                |           |            |                |              |             |
| Common stock of \$1 par value                        | 27,900    | 14,248     | 3,493          | (17,741)     | 27,900      |
| Additional paid-in capital                           |           | 159,082    | 98,102         | (257,184)    |             |
| Retained earnings                                    | 571,136   | 118,006    | 122,956        | (248,908)    | 563,190     |
| Accumulated other comprehensive income               |           |            | 27,478         |              | 27,478      |
| Treasury stock                                       | (27,900)  |            |                |              | (27,900)    |

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|  |           |            |            |              |             |
|--|-----------|------------|------------|--------------|-------------|
| Total shareholders' equity                 | 571,136   | 291,336    | 252,029    | (523,833)    | 590,668     |
| Total liabilities and shareholders' equity | \$955,929 | \$ 337,983 | \$ 435,710 | \$ (523,530) | \$1,206,092 |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 8. Guarantor/ Non-Guarantor Financial Information (Continued)

CONDENSED CONSOLIDATED BALANCE SHEETS  
December 29, 2007

|  | Parent     | Guarantors | Non-Guarantors | Eliminations | Total        |
|--|------------|------------|----------------|--------------|--------------|
| <b>ASSETS</b>  |            |            |                |              |              |
| Current assets:                                      |            |            |                |              |              |
| Cash and cash equivalents                            | \$ 58,344  | \$ 464     | \$ 47,724      | \$           | \$ 106,532   |
| Receivables, net                                     | 101,637    | 34,141     | 118,694        |              | 254,472      |
| Inventories  | 87,887     | 50,248     | 81,858         |              | 219,993      |
| Prepaid expenses                                     | 4,636      | 474        | 12,624         |              | 17,734       |
| Refundable and deferred income taxes                 | 13,407     | 3,351      | 6,108          |              | 22,866       |
| Total current assets                                 | 265,911    | 88,678     | 267,008        |              | 621,597      |
| Property, plant and equipment, at cost               | 359,003    | 79,631     | 143,381        |              | 582,015      |
| Less accumulated depreciation and amortization       | 231,838    | 34,535     | 82,958         |              | 349,331      |
| Net property, plant and equipment                    | 127,165    | 45,096     | 60,423         |              | 232,684      |
| Goodwill   | 20,108     | 73,375     | 22,649         |              | 116,132      |
| Other intangible assets                              | 670        | 50,533     | 7,140          |              | 58,343       |
| Investment in subsidiaries and intercompany accounts | 409,892    | 66,674     | (18,986)       | (457,580)    |              |
| Other assets   | 19,137     |            | 4,720          |              | 23,857       |
| Total assets   | \$ 842,883 | \$ 324,356 | \$ 342,954     | \$ (457,580) | \$ 1,052,613 |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>          |            |            |                |              |              |
| Current liabilities:                                 |            |            |                |              |              |
| Current installments of long-term debt               | \$ 20,183  | \$ 32      | \$ 2,295       | \$           | \$ 22,510    |
| Notes payable to banks                               |            |            | 15,005         |              | 15,005       |
| Accounts payable                                     | 47,570     | 13,307     | 67,722         |              | 128,599      |
| Accrued expenses                                     | 60,066     | 7,991      | 34,141         |              | 102,198      |
| Dividends payable                                    | 2,724      |            |                |              | 2,724        |
| Total current liabilities                            | 130,543    | 21,330     | 119,163        |              | 271,036      |
| Deferred income taxes                                | 10,566     | 20,778     | 4,203          |              | 35,547       |
| Long-term debt, excluding current installments       | 185,274    | 6          | 15,458         |              | 200,738      |
| Other noncurrent liabilities                         | 20,504     |            | 3,802          |              | 24,306       |
| Minority interest in consolidated subsidiaries       |            |            | 10,373         |              | 10,373       |
| Shareholders' equity:                                |            |            |                |              |              |
| Common stock of \$1 par value                        | 27,900     | 14,249     | 3,492          | (17,741)     | 27,900       |
| Additional paid-in capital                           |            | 159,082    | 67,055         | (226,137)    |              |
| Retained earnings                                    | 498,767    | 108,911    | 102,412        | (213,702)    | 496,388      |

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|  |            |            |            |              |              |
|--|------------|------------|------------|--------------|--------------|
| Accumulated other comprehensive income     |            |            | 16,996     |              | 16,996       |
| Treasury stock                             | (30,671)   |            |            |              | (30,671)     |
| Total shareholders' equity                 | 495,996    | 282,242    | 189,955    | (457,580)    | 510,613      |
| Total liabilities and shareholders' equity | \$ 842,883 | \$ 324,356 | \$ 342,954 | \$ (457,580) | \$ 1,052,613 |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 8. Guarantor/ Non-Guarantor Financial Information (Continued)

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
For the Twenty-Six Weeks Ended June 28, 2008

|  | Parent    | Guarantors | Non-Guarantors | Eliminations | Total     |
|--|-----------|------------|----------------|--------------|-----------|
| Cash flows from operating activities:                                    |           |            |                |              |           |
| Net earnings   | \$ 66,714 | \$ 9,095   | \$ 20,024      | \$ (28,870)  | \$ 66,963 |
| Adjustments to reconcile net earnings to net cash flows from operations: |           |            |                |              |           |
| Depreciation and amortization  | 8,421     | 5,235      | 5,459          |              | 19,115    |
| Stock based compensation   | 2,630     |            |                |              | 2,630     |
| (Gain)/ Loss on sale of property, plant and equipment                    | 22        | 13         | (681)          |              | (646)     |
| Equity in (earnings)/losses of nonconsolidated subsidiaries              | 82        |            | (39)           |              | 43        |
| Minority interest  | 328       |            | 1,358          |              | 1,686     |
| Deferred income taxes  | (5,293)   | 475        | (1,116)        |              | (5,934)   |
| Other adjustments  |           |            | 189            |              | 189       |
| Payment of deferred compensation   | (589)     |            |                |              | (589)     |
| Changes in assets and liabilities:                                       |           |            |                |              |           |
| Receivables  | (22,921)  | 925        | (12,843)       |              | (34,839)  |
| Inventories  | (180)     | 1,605      | (19,944)       |              | (18,519)  |
| Prepaid expenses   | (932)     | (591)      | (4,747)        |              | (6,270)   |
| Accounts payable   | 14,967    | (364)      | 6,907          |              | 21,510    |
| Accrued expenses   | (72)      | 299        | 3,821          |              | 4,048     |
| Other noncurrent liabilities   | (1,755)   |            | 688            |              | (1,067)   |
| Income taxes payable   | 634       |            | 517            |              | 1,151     |
| Net cash flows from operating activities                                 | 62,056    | 16,692     | (407)          | (28,870)     | 49,471    |
| Cash flows from investing activities:                                    |           |            |                |              |           |
| Purchase of property, plant and equipment                                | (14,306)  | (1,155)    | (9,927)        |              | (25,388)  |
| Acquisitions, net of cash acquired                                       | (849)     | (57,904)   | (31,472)       |              | (90,225)  |
| Dividends to minority interest   |           |            | (184)          |              | (184)     |
| Proceeds from sale of assets   | 678       | 51         | 2,329          |              | 3,058     |
| Proceeds from minority interests   |           |            |                |              |           |
| Other, net   | (111,207) | 43,727     | 37,476         | 28,870       | (1,134)   |
| Net cash flows from investing activities                                 | (125,684) | (15,281)   | (1,778)        | 28,870       | (113,873) |
| Cash flows from financing activities:                                    |           |            |                |              |           |
| Net borrowings (repayments) under short-term agreements                  |           |            | 2,749          |              | 2,749     |
| Proceeds from long-term borrowings                                       | 50,000    |            | 895            |              | 50,895    |
| Principal payments on long-term obligations                              | (28,426)  | (86)       | (4,473)        |              | (32,985)  |
| Dividends paid   | (5,454)   |            |                |              | (5,454)   |
| Proceeds from exercises under stock plans                                | 6,661     |            |                |              | 6,661     |
| Excess tax benefits from stock option exercises                          | 6,850     |            |                |              | 6,850     |
|  | (7,744)   |            |                |              | (7,744)   |

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Purchase of common treasury shares stock  
plan exercises

|  |           |          |           |           |
|--|-----------|----------|-----------|-----------|
| Net cash flows from financing activities                     | 21,887    | (86)     | (829)     | 20,972    |
| Effect of exchange rate changes on cash and cash equivalents |           |          | 1,733     | 1,733     |
| Net change in cash and cash equivalents                      | (41,741)  | 1,325    | (1,281)   | (41,697)  |
| Cash and cash equivalents beginning of year                  | 58,344    | 464      | 47,724    | 106,532   |
| Cash and cash equivalents end of period                      | \$ 16,603 | \$ 1,789 | \$ 46,443 | \$ 64,835 |

## VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 8. Guarantor/ Non-Guarantor Financial Information (Continued)

For the Twenty-Six Weeks Ended June 30, 2007

|  | Parent    | Guarantors | Non-Guarantors | Eliminations | Total     |
|--|-----------|------------|----------------|--------------|-----------|
| <b>Cash flows from operating activities:</b>                             |           |            |                |              |           |
| Net earnings   | \$ 46,074 | \$ 4,289   | \$ 11,657      | \$ (16,331)  | \$ 45,689 |
| Adjustments to reconcile net earnings to net cash flows from operations: |           |            |                |              |           |
| Depreciation and amortization  | 8,876     | 4,399      | 3,712          |              | 16,987    |
| Stock based compensation   | 1,752     |            |                |              | 1,752     |
| (Gain)/ Loss on sale of property, plant and equipment                    | 20        | 666        | 91             |              | 777       |
| Equity in (earnings)/losses of nonconsolidated subsidiaries              | 91        |            | (25)           |              | 66        |
| Minority interest  |           |            | 655            |              | 655       |
| Deferred income taxes  | 2,056     | (350)      | (83)           |              | 1,623     |
| Other adjustments  |           |            | 318            |              | 318       |
| Payment of deferred compensation   | (9,186)   |            |                |              | (9,186)   |
| Changes in assets and liabilities:                                       |           |            |                |              |           |
| Receivables  | (15,920)  | 625        | (16,886)       | 86           | (32,095)  |
| Inventories  | (11,976)  | (406)      | (6,537)        | 32           | (18,887)  |
| Prepaid expenses   | (883)     | (87)       | (2,199)        |              | (3,169)   |
| Accounts payable   | (1,981)   | (1,642)    | 2,746          |              | (877)     |
| Accrued expenses   | 2,784     | (735)      | 1,400          | (15)         | 3,434     |
| Other noncurrent liabilities   | 126       |            | 1,024          |              | 1,150     |
| Income taxes payable   | (1,767)   |            | (16)           |              | (1,783)   |
| Net cash flows from operating activities                                 | 20,066    | 6,759      | (4,143)        | (16,228)     | 6,454     |
| <b>Cash flows from investing activities:</b>                             |           |            |                |              |           |
| Purchase of property, plant and equipment                                | (16,130)  | (4,201)    | (6,657)        |              | (26,988)  |
| Acquisitions, net of cash acquired                                       |           |            | (12,336)       |              | (12,336)  |
| Dividends to minority interest   |           |            | (692)          |              | (692)     |
| Proceeds from sale of assets   | 9,235     |            | 114            |              | 9,349     |
| Proceeds from minority interests   |           |            |                |              |           |
| Other, net   | (29,776)  | (4,025)    | 16,542         | 16,228       | (1,031)   |
| Net cash flows from investing activities                                 | (36,671)  | (8,226)    | (3,029)        | 16,228       | (31,698)  |
| <b>Cash flows from financing activities:</b>                             |           |            |                |              |           |
| Net borrowings (repayments) under short-term agreements                  |           |            | 2,950          |              | 2,950     |
| Proceeds from long-term borrowings                                       | 11,991    |            | 2,060          |              | 14,051    |
| Principal payments on long-term obligations                              | (6,752)   | (14)       | (20)           |              | (6,786)   |
| Dividends paid   | (4,881)   |            |                |              | (4,881)   |
| Proceeds from exercises under stock plans                                | 3,337     |            |                |              | 3,337     |
| Excess tax benefits from stock option exercises                          | 2,464     |            |                |              | 2,464     |
|  | (2,970)   |            |                |              | (2,970)   |



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Purchase of common treasury shares stock  
plan exercises

|   |           |          |           |           |
|---|-----------|----------|-----------|-----------|
| Net cash flows from financing activities                        | 3,189     | (14)     | 4,990     | 8,165     |
| Effect of exchange rate changes on cash<br>and cash equivalents |           |          | 1,499     | 1,499     |
| Net change in cash and cash equivalents                         | (13,416)  | (1,481)  | (683)     | (15,580)  |
| Cash and cash equivalents beginning of<br>year                  | 25,438    | 2,962    | 35,104    | 63,504    |
| Cash and cash equivalents end of period                         | \$ 12,022 | \$ 1,481 | \$ 34,421 | \$ 47,924 |

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

PART 1. FINANCIAL INFORMATION

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Management's discussion and analysis contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward looking statements are based on assumptions that management has made in light of experience in the industries in which the Company operates, as well as management's perceptions of historical trends, current conditions, expected future developments and other factors believed to be appropriate under the circumstances. These statements are not guarantees of performance or results. They involve risks, uncertainties (some of which are beyond the Company's control) and assumptions. Management believes that these forward-looking statements are based on reasonable assumptions. Many factors could affect the Company's actual financial results and cause them to differ materially from those anticipated in the forward-looking statements. These factors include, among other things, risk factors described from time to time in the Company's reports to the Securities and Exchange Commission, as well as future economic and market circumstances, industry conditions, company performance and financial results, operating efficiencies, availability and price of raw materials, availability and market acceptance of new products, product pricing, domestic and international competitive environments, and actions and policy changes of domestic and foreign governments.

This discussion should be read in conjunction with the financial statements and the notes thereto, and the management's discussion and analysis, included in the Company's Annual Report on Form 10-K for the fiscal year ended December 29, 2007. We aggregate our businesses into four reportable segments. See Note 7 to the Condensed Consolidated Financial Statements.

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Results of Operations

Dollars in thousands, except per share amounts

|  | Thirteen Weeks Ended |                  |                    | Twenty-six Weeks Ended |                  |                    |
|--|----------------------|------------------|--------------------|------------------------|------------------|--------------------|
|  | June 28,<br>2008     | June 30,<br>2007 | % Incr.<br>(Decr.) | June 28,<br>2008       | June 30,<br>2007 | % Incr.<br>(Decr.) |
| <b>Consolidated</b>                          |                      |                  |                    |                        |                  |                    |
| Net sales                                    | \$497,129            | \$402,257        | 23.6%              | \$919,415              | \$742,939        | 23.8%              |
| Gross profit                                 | 137,203              | 108,914          | 26.0%              | 253,011                | 197,681          | 28.0%              |
| <i>as a percent of sales</i>                 | <i>27.6%</i>         | <i>27.1%</i>     |                    | <i>27.5%</i>           | <i>26.6%</i>     |                    |
| SG&A expense                                 | 73,833               | 64,362           | 14.7%              | 139,175                | 119,715          | 16.3%              |
| <i>as a percent of sales</i>                 | <i>14.9%</i>         | <i>16.0%</i>     |                    | <i>15.1%</i>           | <i>16.1%</i>     |                    |
| Operating income                             | 63,370               | 44,552           | 42.2%              | 113,836                | 77,966           | 46.0%              |
| <i>as a percent of sales</i>                 | <i>12.7%</i>         | <i>11.1%</i>     |                    | <i>12.4%</i>           | <i>10.5%</i>     |                    |
| Net interest expense                         | 3,831                | 3,904            | (1.8)%             | 7,684                  | 7,559            | 1.7%               |
| Effective tax rate                           | 34.8%                | 33.4%            |                    | 34.1%                  | 34.1%            |                    |
| Net earnings                                 | 37,264               | 26,961           | 38.2%              | 66,963                 | 45,689           | 46.6%              |
| Earnings per share diluted                   | \$ 1.41              | \$ 1.03          | 36.9%              | \$ 2.55                | \$ 1.76          | 44.0%              |
| <b>Engineered Support Structures segment</b> |                      |                  |                    |                        |                  |                    |
| Net sales                                    | \$184,146            | \$152,167        | 21.0%              | \$327,597              | \$268,057        | 22.2%              |
| Gross profit                                 | 48,254               | 41,858           | 15.3%              | 85,845                 | 73,545           | 16.7%              |
| SG&A expense                                 | 30,181               | 25,115           | 20.2%              | 57,690                 | 48,122           | 19.9%              |
| Operating income                             | 18,073               | 16,743           | 7.9%               | 28,155                 | 25,423           | 10.7%              |
| <b>Utility Support Structures segment</b>    |                      |                  |                    |                        |                  |                    |
| Net sales                                    | \$ 99,869            | \$ 89,246        | 11.9%              | \$200,358              | \$169,494        | 18.2%              |
| Gross profit                                 | 26,980               | 21,374           | 26.2%              | 53,580                 | 39,813           | 34.6%              |
| SG&A expense                                 | 13,248               | 9,330            | 42.0%              | 25,175                 | 18,218           | 38.2%              |
| Operating income                             | 13,732               | 12,044           | 14.0%              | 28,405                 | 21,595           | 32.0%              |
| <b>Coatings segment</b>                      |                      |                  |                    |                        |                  |                    |
| Net sales                                    | \$ 30,019            | \$ 27,108        | 10.7%              | \$ 57,466              | \$ 53,438        | 7.5%               |
| Gross profit                                 | 12,409               | 8,527            | 45.5%              | 22,341                 | 16,345           | 36.7%              |
| SG&A expense                                 | 3,324                | 2,631            | 26.3%              | 6,710                  | 5,245            | 27.9%              |
| Operating income                             | 9,085                | 5,896            | 54.1%              | 15,631                 | 11,100           | 40.8%              |
| <b>Irrigation segment</b>                    |                      |                  |                    |                        |                  |                    |
| Net sales                                    | \$159,663            | \$107,533        | 48.5%              | \$290,432              | \$200,432        | 44.9%              |
| Gross profit                                 | 42,136               | 28,574           | 47.5%              | 77,279                 | 51,322           | 50.6%              |
| SG&A expense                                 | 14,117               | 11,917           | 18.5%              | 26,865                 | 22,420           | 19.8%              |
| Operating income                             | 28,019               | 16,657           | 68.2%              | 50,414                 | 28,902           | 74.4%              |
| <b>Other</b>                                 |                      |                  |                    |                        |                  |                    |
| Net sales                                    | \$ 23,432            | \$ 26,203        | (10.6)%            | \$ 43,562              | \$ 51,518        | (15.4)%            |
| Gross profit                                 | 8,020                | 8,547            | (6.2)%             | 14,513                 | 16,337           | (11.2)%            |
| SG&A expense                                 | 2,732                | 2,861            | (4.5)%             | 4,813                  | 6,108            | (21.2)%            |
| Operating income                             | 5,288                | 5,686            | (7.0)%             | 9,700                  | 10,229           | (5.2)%             |
| <b>Net Corporate expense</b>                 |                      |                  |                    |                        |                  |                    |
| Gross profit                                 | \$ (598)             | \$ 34            | NM                 | \$ (549)               | \$ 319           | NM                 |
| SG&A expense                                 | 10,229               | 12,508           | (18.2)%            | 17,920                 | 19,602           | (8.6)%             |
| Operating income (loss)                      | (10,827)             | (12,474)         | 13.2%              | (18,469)               | (19,283)         | (4.2)%             |

NM = Not meaningful

*Overview*

*General*

The sales increases for the thirteen and twenty-six week periods ended June 28, 2008, as compared with the same periods of 2007, were due to increased selling prices to recover higher raw material costs, acquisitions completed after March 31, 2007, currency translation effects and sales volume increases. The main sales unit volume increases were realized in the Irrigation and Coatings segments. Unit volumes in the Utility and Engineered Support Structures (ESS) segments for quarter and year-to-date periods ended June 28, 2008 were comparable with the same periods in 2007. In the aggregate, sales unit volume increased approximately 5% for the thirteen week period ended June 28, 2008, as compared with the same period in 2007. On a year-to-date basis, sales unit volumes in 2008 increased over 2007 by approximately 8%. Our costs for hot-rolled steel products escalated rapidly throughout 2008, resulting in higher costs for the items we manufacture. Where possible, we passed on these higher costs to our customers through sales price increases.

The improvement in gross margin (gross profit as a percent of sales) for the thirteen and twenty-six week periods ended June 28, 2008, as compared with the same periods of 2007, resulted mainly from improved factory productivity, improved sales pricing and the operational improvements in the North America specialty structures operations. On a segment basis, the most significant gross margin improvement was in the Coatings division.

The increases in selling, general and administrative (SG&A) expenses for the second quarter and year-to-date periods ended June 28, 2008, as compared with the same periods in 2007, mainly resulted from:

Increased salary and benefit costs to support the increase in sales activity (approximately \$3.0 million and \$5.6 million, respectively);

Net effect of acquisitions and divestitures (approximately \$2.0 million and \$4.4 million, respectively) completed after March 31, 2007;

Higher employee incentives related to improved operating performance (approximately \$0.7 million and \$2.7 million, respectively), and;

Currency translation effects (approximately \$1.9 million and \$3.4 million, respectively).

These increases were somewhat offset by lower employee benefit costs (especially group medical expenses) for the second quarter and year-to-date periods ended June 28, 2008, as compared with the same periods in 2007 (approximately \$1.3 million and \$2.7 million, respectively) and decreased deferred compensation expense related to the investment performance of the marketable securities underlying the deferred compensation plan (\$1.0 million for the twenty-six week period ended June 28, 2008). We recorded the investment losses in these securities as "Other Expense" in our condensed consolidated statement of operations for the twenty-six week period ended June 28, 2008. The impact of these investments on the condensed consolidated statement of operations for the thirteen weeks and twenty-six weeks ended June 28, 2008 and the thirteen and twenty-six weeks ended June 30, 2007 were not significant.

All reportable segments contributed to the improved operating income in 2008 for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007. The most significant operating income improvements were realized in the Irrigation and Coatings segments.

Net interest expense for the thirteen and twenty-six weeks ended June 28, 2008 were comparable with the same periods in 2007, as the effect of higher average borrowing levels in 2008 on interest expense were largely offset by lower interest rates on our variable rate debt in 2008, as compared with 2007.

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Our effective tax rate for the second quarter ended June 28, 2008 was slightly higher as compared with 2007, mainly due to slightly higher tax rates outside the United States. On a year-to-date basis, the effective income tax rate in 2008 was comparable with 2007.

Our cash flows provided by operations were \$49.5 million for the twenty-six weeks ended June 28, 2008, as compared with \$6.5 million of cash provided by operations for the same period in 2007. The higher operating cash flows in 2008 principally resulted from increased earnings in 2008 and a lower increase in working capital required by the increased net sales realized in 2008, as compared with 2007.

### *Acquisitions and Divestitures*

In fiscal 2007 and 2008, we acquired the following businesses:

Tehomet Oy (Tehomet), a manufacturer of lighting structures located in Finland and Estonia that we acquired in April 2007;

Penn Summit Tubular LLC (Penn Summit), a manufacturer of steel utility and wireless communication structures located in Hazelton, Pennsylvania that we acquired in January 2008, and;

West Coast Engineering Group, Ltd. (West Coast), a manufacturer of steel lighting and wireless communication structures located in Canada and the U.S. that we acquired in February 2008.

We report Tehomet and West Coast as part of the Engineered Support Structures (ESS) segment and Penn Summit as part of the Utility Support Structures segment. In addition, we divested of certain operations that were included as part of our "Other" businesses. These operations included our tubing operation in Waverly, Nebraska, which was closed in late 2007 and our French machine tool accessory operation, which was sold to a third party in January 2008.

The aggregate net increases of our net sales associated with these events for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007 were approximately \$17.7 million and \$27.3 million, respectively. The operating income net increases for these periods over 2007 were approximately \$3.4 million and \$2.0 million, respectively.

### *Foreign Currency Translation*

For the thirteen and twenty-six week periods ended June 28, 2008, we realized approximately \$12.5 million and \$21.5 million, respectively, of increased sales related to the financial statement translation of our international operations into U.S. dollars. These translation effects also resulted in an increase in operating income for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007 of approximately \$1.6 million and \$2.6 million, respectively.

As foreign currencies such as the Euro and the Brazilian real have strengthened in relation to the U.S. dollar in 2008, as compared with 2007, our sales denominated in those currencies translated to a higher amount of U.S. dollars.

### *Engineered Support Structures (ESS) segment*

For the second quarter and year-to-date periods ended June 28, 2008, as compared with the same periods in 2007, the sales increases were due to the increased sales prices to recover higher steel costs, currency translation impacts (approximately \$10.2 million and \$17.2 million, respectively) and the effect of the Tehomet and West Coast acquisitions (approximately \$9.8 million and \$18.3 million, respectively). Unit volumes in 2008 were comparable with 2007 on a quarterly and year-to-date basis. On a regional basis, sales unit volume increases in North America were essentially offset by lower unit sales in China.

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In North America, lighting and traffic structure sales in 2008 were higher than 2007, due to a combination of increased unit volume and sales price increases. In the transportation market channel, sales were higher in 2008, as compared with 2007, as highway spending funded through the U.S. and state programs was stronger than in 2007. Sales in the commercial market channel in 2008 were higher than 2007, due predominantly to sales price increases. Sales of lighting structures to electrical utilities in 2008 lagged 2007, due to the recent weakness in the residential housing market. In Europe, sales in local currency were higher in 2008, as compared with 2007 due mainly to sales price increases to recover higher steel costs and the Tehomet acquisition. Sales of lighting structures in China in 2008 were higher than 2007, on both a quarterly and year-to-date basis, mainly due to continued market expansion and increased sales efforts.

Sales of Specialty Structures products decreased in 2008 as compared with 2007, on both a quarterly and year-to-date basis. In North America, structure sales in the wireless communication market in 2008 improved over 2007, while weakness in wireless communication components and highway sign sales resulted in lower sales in those product lines in 2008, as compared with 2007. Sales of wireless communication poles in China were down sharply in 2008 as compared with 2007, both on a quarterly and year-to-date basis. We believe a major contributing factor to the decrease in wireless communication structures sales was reorganization of the Chinese wireless communication industry, which is causing some delays in ordering patterns for structures.

The increases in operating income of the ESS segment for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007, were mainly due to:

Improvement in the North American specialty structures operations (approximately \$1.6 million and \$4.4 million, respectively), including the impact of actions taken in late 2007 to consolidate sign structure manufacturing operations, and;

The West Coast and Tehomet acquisitions (approximately \$1.8 million and \$1.4 million, respectively).

These improvements were offset somewhat by lower factory productivity in our North American lighting structures operations. International ESS operating income was comparable to 2007, as currency translation effects (approximately \$1.1 million and \$1.7 million, respectively) offset increased market development expenses and lower operating income in China, which included start-up losses related to our third plant in China. This manufacturing facility will begin production in the third quarter of 2008.

The increases in SG&A expense for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007, were mainly due to:

Increased salary and employee benefit costs (approximately \$1.6 million and \$2.6 million, respectively);

West Coast and Tehomet acquisitions (approximately \$1.5 million and \$2.7 million, respectively), and;

Foreign currency translation (approximately \$1.7 million and \$3.1 million, respectively).

### *Utility Support Structures segment*

The sales increases in the Utility Support Structures segment for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods of 2007, were due to the acquisition of Penn Summit and sales price increases implemented to recover higher steel costs. Unit sales of transmission, substation and distribution pole structures to utility customers in 2008 was slightly lower than 2007, both on a quarterly and year-to-date basis, mainly due to customers delaying shipments to future dates. These delays typically relate to factors such as weather or construction delays. Order flow continues to be strong, as sales backlogs were at record levels as of June 28, 2008. The increase in demand for

utility structures was the result of continued investment by utility companies to improve the electrical transmission and distribution infrastructure in the United States. Gross profit increased in the second quarter of 2008, as compared with 2007 due to improved factory operating performance this year. The increases in SG&A spending for the thirteen and twenty six weeks ended June 28, 2008, as compared with the same periods in 2007, were primarily due to the Penn Summit acquisition (\$2.1 million and \$4.2 million, respectively) and increased salary, benefits and incentive expenses related to the higher sales activity and operating profit levels (approximately \$0.7 million and \$1.1 million, respectively).

#### *Coatings segment*

Coatings segment sales for the thirteen and twenty-six week periods ended June 28, 2008 were above 2007 levels, mainly due to increased demand for galvanizing services, offset to an extent by lower selling prices. In our galvanizing operations, pounds of steel galvanized (including intersegment sales) in 2007 for the thirteen and twenty-six weeks ended June 28, 2008 increased over the same periods in 2007 by approximately 7% and 10%, respectively. The volume increases were due to stronger industrial economic conditions in our market areas, including increased galvanizing services provided to our other operations in the U.S. The increases in operating income for the thirteen and twenty-six weeks ended June 28, 2008 as compared with the same periods in 2007 were principally due to lower zinc costs and improvement in our utilization of zinc. The main reason for the SG&A spending increase for the second quarter and year-to-date periods ended June 28, 2008, as compared with the same periods in 2007, was higher incentive expenses associated with increased operating profit this year. In the second quarter of 2007, we recorded a valuation charge of approximately \$0.7 million related to the disposal of manufacturing equipment in our anodizing operation.

#### *Irrigation segment*

For the thirteen and twenty-six weeks ended June 28, 2008 the sales increases in the Irrigation segment, as compared with the same periods in 2007, were due to a combination of higher sales volumes and increased selling prices in light of higher steel costs. In global markets, generally higher farm commodity prices and net farm income in 2008 and 2007 resulted in improved demand for irrigation machines. Sales demand in international markets was stronger in 2008, as compared with 2007, in most geographic regions, with the most significant sales increases taking place in Brazil, South Africa, the Middle East and the Pacific Rim. In North America, demand for irrigation machines and service parts in the second quarter of 2008 was enhanced by a pattern of severe storms in the U.S. Sales unit volumes for the thirteen and twenty-six week periods ended June 28, 2008 were approximately 27% and 29% higher, respectively, as compared with the same periods in 2007.

The increase in operating income for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007, was due to improved sales volumes, sales price increases to offset steel cost increases and operating leverage realized through control of SG&A spending. The increases in SG&A spending for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007 were mainly attributable to increased employee incentives associated with improved operational performance (\$0.3 million and \$1.3 million, respectively) and increased salary and benefit expense for additional administrative personnel (\$1.3 million and \$2.0 million, respectively).

#### *Other*

This mainly includes our tubing, industrial fastener and French machine tool accessories operations. The decreases in sales for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007, was due to the sale of our machine tool accessory operation in early 2008 and the closure of a small tubing facility in late 2007. The impact of these actions on our operating income was not significant.

*Net corporate expense*

The decreases in net corporate expenses for the thirteen and twenty-six weeks ended June 28, 2008, as compared with the same periods in 2007, were due to:

decreased employee group insurance costs in 2008 (\$1.3 million and \$2.4 million, respectively), and;

lower deferred compensation liabilities related to investment losses in the assets in the deferred compensation plan of approximately \$1.0 million for the twenty-six week period ended June 28, 2008.

These decreases more than offset higher employee incentives due to improved earnings and common stock price (which is used to value certain long-term management incentives) this year (approximately \$0.5 million and \$1.8 million, respectively).

**Liquidity and Capital Resources**

*Cash Flows*

*Working Capital and Operating Cash Flows* Net working capital was \$321.1 million at June 28, 2008, as compared with \$350.6 million at December 29, 2007. The ratio of current assets to current liabilities was 1.90:1 at June 28, 2008, as compared with 2.29:1 at December 29, 2007. The decrease in net working capital and the current ratio mainly relates to the classification of the \$42.2 million of borrowings under our revolving credit facility, which expires in May 2009, as a current liability at June 28, 2008. The increases in accounts receivable and inventories were associated with higher sales activity in 2008, as compared with 2007. Cash flow provided by operations was \$49.5 million for the twenty-six week period ended June 28, 2008, as compared with \$6.5 million provided by operations for the same period in 2007. The increase in operating cash flows in 2008, as compared with 2007, related primarily to increased net earnings and a lower increase in working capital in 2008, as compared with 2007. In 2008 and 2007, we distributed \$589 and \$9,186, respectively, from our non-qualified deferred compensation plan to participants under the transition rules of section 409A of the Internal Revenue Code.

*Investing Cash Flows* Capital spending during the twenty-six weeks ended June 28, 2008 was \$25.4 million, as compared with \$27.0 million for the same period in 2007. Our capital spending in 2008 and 2007 included additional manufacturing capacity for ESS, Utility Support Structures and Irrigation segments. We expect that our capital spending for the 2008 fiscal year will be between \$60 million and \$70 million.

Investing cash flows in 2008 also reflected the aggregate of \$90.2 million of cash paid for the West Coast and Penn Summit acquisitions and \$0.9 million that we paid for the remaining shares of a North American irrigation dealership in the second quarter of 2008. In 2007, we spent approximately \$12.3 million (net of cash acquired) to acquire 70% of the outstanding stock of Tehomet Oy, a Finnish manufacturer of lighting structures. Subsequent to June 28, 2008, we acquired substantially all the operating assets of Site Pro 1, Inc. (Site Pro), a wireless communication components company headquartered in Long Island, New York. The purchase price for the assets was \$22.0 million and was financed through borrowings against our revolving credit agreement. Site Pro is managed as part of the ESS segment.

The cash used to pay the distributions from our non-qualified deferred compensation plan was generated from the liquidation of investments, which was classified as "Proceeds from sale of assets" in the statement of cash flows for the twenty-six week periods ended June 28, 2008 and June 30, 2007, respectively.



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*Financing Cash Flows* Our total interest-bearing debt increased from \$238.3 million as of December 29, 2007 to \$259.6 million as of June 28, 2008, which was reported as an increase in financing cash flows for the twenty-six weeks ended June 28, 2008. The main reasons for the increase in borrowings relate to the debt that we incurred to fund the West Coast and Penn Summit acquisitions (approximately \$39 million) and approximately \$6.4 million of debt that we assumed as part of the West Coast and Penn Summit acquisitions. We funded the Penn Summit acquisition in part through approximately \$50 million of our cash balances.

### *Sources of Financing and Capital*

We have historically funded our growth, capital spending and acquisitions through a combination of operating cash flows and debt financing. We have an internal long-term objective to maintain long-term debt as a percent of invested capital at or below 40%. At June 28, 2008, our long-term debt to invested capital ratio was 25.9%, as compared with 27.3% at December 29, 2007. We may exceed our internal objective of 40% from time to time in order to take advantage of opportunities to grow and improve our businesses, such as the Newmark, Whatley and Sigma acquisitions that were completed in 2004. Subject to our level of acquisition activity and steel industry operating conditions (which could affect the levels of inventory we need to fulfill customer commitments), we plan to maintain this ratio below 40% in 2008.

Our debt financing at June 28, 2008 consisted primarily of long-term debt. We also maintain certain short-term bank lines of credit totaling \$32.7 million, \$22.3 million which was unused at June 28, 2008. Our long-term debt principally consists of:

\$150 million of senior subordinated notes that bear interest at 6.875% per annum and are due in May 2014. We are allowed to repurchase the notes starting in May 2009 at specified prepayment premiums. These notes are guaranteed by certain of our U.S. subsidiaries.

\$150 million revolving credit agreement with a group of banks that accrues interest at our option at (a) the higher of the prime lending rate and the Federal Funds rate plus 50 basis points or (b) an interest rate spread over the LIBOR of 62.5 to 137.5 basis points (inclusive of facility fees), depending on our ratio of debt to earnings before taxes, interest, depreciation and amortization (EBITDA). At June 28, 2008, we had outstanding balances under the revolving credit agreement totaling \$42.2 million. The revolving credit agreement has a termination date of May 4, 2009 and contains certain financial covenants that limit our additional borrowing capability under the agreement. At June 28, 2008, we had the ability to borrow an additional \$98.8 million under this facility. The weighted average effective interest rate on borrowings outstanding under this agreement at June 28, 2008 was 3.78% per annum. We are in the process of renewing our revolving credit agreement and we expect to complete negotiations for a new revolving credit agreement before May 2009.

Term loan with a group of banks that accrues interest at our option at (a) the higher of the prime lending rate and the Federal Funds rate plus 50 basis points or (b) LIBOR plus a spread of 62.5 to 137.5 basis points, depending on our debt to EBITDA ratio and had an outstanding balance of \$28.3 million at June 28, 2008. This loan requires quarterly principal payments through May 2009. The future principal payments due in 2008 and 2009 in millions are \$16.4 and \$11.9, respectively. The effective interest rate on this loan was 3.1875% per annum at June 28, 2008.

These debt agreements include certain covenants that require us to maintain certain coverage ratios and may limit us with respect to certain business activities. At June 28, 2008, we were in compliance with all covenants related to our debt agreements.

**Financial Obligations and Financial Commitments**

There have been no material changes to our financial obligations and financial commitments as described on page 37 in our Form 10-K for the year ended December 29, 2007.

**Off Balance Sheet Arrangements**

There have been no changes in our off balance sheet arrangements as described on page 37 in our Form 10-K for the fiscal year ended December 29, 2007.

**Critical Accounting Policies**

There have been no changes in the Company's critical accounting policies during the quarter ended June 28, 2008. These policies are described on pages 39-42 in our Form 10-K for fiscal year ended December 29, 2007.

**Item 3. Quantitative and Qualitative Disclosure about Market Risk**

There were no material changes in the company's market risk during the quarter ended June 28, 2008. For additional information, refer to the section "Risk Management" on pages 38-39 in our Form 10-K for the fiscal year ended December 29, 2007.

**Item 4. Controls and Procedures**

The Company carried out an evaluation under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Securities Exchange Act Rule 13a-15. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed by the Company in the reports the Company files or submits under the Securities Exchange Act of 1934 is (1) accumulated and communicated to management, including the Company's Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosures and (2) recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms.

There were no changes in the Company's internal controls over financial reporting during the quarter covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II. OTHER INFORMATION****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds****Issuer Purchases of Equity Securities**

| Period                           | (a)<br>Total Number<br>of<br>Shares<br>Purchased | (b)<br>Average<br>Price<br>paid per<br>share | (c)<br>Total Number of<br>Shares<br>Purchased as<br>Part of Publicly<br>Announced<br>Plans or<br>Programs | (d)<br>Maximum<br>Number<br>of Shares that<br>May<br>Yet Be<br>Purchased<br>Under the<br>Plans or<br>Programs |
|----------------------------------|--|--|---|---|
| March 30, 2008 to April 26, 2008 | 25,297   | \$ 104.72                                    |   |   |
| April 27, 2008 to May 31, 2008   | 3,369  | 101.62                                       |   |   |
| June 1, 2008 to June 28, 2008    |  |  |   |   |
| Total                            | 28,666   | \$ 104.36                                    |   |   |

During the second quarter, the only shares reflected above were those delivered to the Company by employees as part of stock option exercises, either to cover the purchase price of the option or the related taxes payable by the employee as part of the option exercise. The price paid per share was the market price at the date of exercise.

**Item 5. Other Information**

On April 28, 2008, the Company's Board of Directors declared a quarterly cash dividend on common stock of 13 cents per share, which was paid on July 15, 2008, to stockholders of record June 27, 2008. The indicated annual dividend rate is 52 cents per share.

**Item 6. Exhibits**

(a)  
Exhibits

| Exhibit<br>No. | Description   |
|----------------|---|
| 31.1           | Section 302 Certificate of Chief Executive Officer                                |
| 31.2           | Section 302 Certificate of Chief Financial Officer                                |
| 32.1           | Section 906 Certifications of Chief Executive Officer and Chief Financial Officer |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf and by the undersigned hereunto duly authorized.

VALMONT INDUSTRIES, INC.  
(Registrant)

/s/ TERRY J. MCCLAIN

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Terry J. McClain  
*Senior Vice President and Chief Financial  
Officer  
(Principal Financial Officer)*

Dated this 1st day of August, 2008.

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[VALMONT INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS \(Dollars in thousands\) \(Unaudited\)](#)

[VALMONT INDUSTRIES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS \(Dollars in thousands\) \(Unaudited\)](#)

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